MINUTES OF THE SPECIAL MEETING OF THE
BOARD OF HIGHER EDUCATION OF THE CITY OF NEW YORK
HELD
JANUARY 17, 1972
AT THE BOARD HEADQUARTERS BUILDING
535 EAST 80 STREET—BOROUGH OF MANHATTAN

The Chairman called the meeting to order at 5:15 p.m.

There were present:

Luis Quero-Chiesa, Chairman
David I. Ashe
Frederick Burkhardt
Maria Josefa Canino
Alexander A. Delle Cese
Fileno DeNovellis
Jean-Louis d’Heilly
Frederick O’R. Hayes
Norman E. Henkin
Minneola P. Ingersoll

Robert Ross Johnson
James Oscar Lee
John A. Morsell
Jack I. Poses
Edward S. Reid
Francisco Trilla
Eve Weiss
Arleigh B. Williamson
Isaiah E. Robinson, ex officio

N. Michael Carfora, Secretary of the Board
Arthur H. Kahn, General Counsel

Chancellor Robert J. Kibbee
President Milton G. Bassin
President John W. Kneller
President Robert E. Marshak
President Mina Rees
President Donald H. Riddle
President Richard D. Trent
President Jacqueline G. Wexler
President Clyde J. Wingfield
Acting President Peter J. Caffrey
President James A. Colston

President Candido A. de Leon
President Edgar D. Draper
President Leon M. Goldstein
President Joseph Shenker
Professor Ralph W. Sleeper
Mr. Richard Lewis
Deputy Chancellor Seymour C. Hyman
Vice-Chancellor Julius C. C. Edelstein
Vice-Chancellor Bernard Mintz
Vice-Chancellor David Newton
Vice-Chancellor Frank J. Schultz

The absence of Mr. Berman, Mrs. Thacher and Mr. Wessell was excused.
At this point the Board heard the following with respect to the Open Admissions' Freshman Allocation System:

Mr. Marc Schulman, Chairman, Jewish High School Student Alliance  
Professor Abraham Tauber, Metropolitan Council, American Jewish Congress

**NO. 1. OPEN ADMISSIONS' FRESHMAN ALLOCATION SYSTEM:**

(a) Mrs. Ingersoll, on behalf of the Committee on Expanded Educational Opportunity and the Committee on Student Services, presented the following resolution which was duly seconded and open to debate:

RESOLVED, That the Board of Higher Education reaffirm the guidelines for the implementation of the Open Admissions Program which were adopted in July 1969; and be it further

RESOLVED, That the Board reaffirm its intent to permit each student to enroll in the college and curriculum of his choice but until such time as the University develops the capability of providing every student with his choice of college and curriculum, high school academic average and rank in class will continue to be used as the primary basis of assigning students to colleges and programs where demand exceeds available places; and be it further

RESOLVED, That effective with the September 1972 freshman class the Board authorize an increase in the number of students to be admitted and allocated to the colleges on the basis of the criteria used to admit and allocate students to the SEEK and College Discovery Programs.

EXPLANATION: In adopting the open admissions allocation system in 1969, the Board recognized that the SEEK and College Discovery Programs would assist in providing an academic distribution of students among the colleges sufficient to fully utilize the academic resources of the entire University. Because these special programs have not, for budgetary reasons, kept pace with the growth in freshman enrollments the above resolution would serve the purpose of bringing about the originally intended distribution. In applying this system student choice will be honored to the furthest possible extent. The number of students to be admitted to each college pursuant to the foregoing resolution should be determined on the basis of the size of the college's entering freshman class and the institution's ability to provide remedial and support services in addition to its normal academic programs.

(b) Motion to suppress debate was seconded and lost.

(c) Motion that the Board consider this an administrative matter and refer it to the Chancellor to take any action he deems necessary to implement it was seconded and lost.

(d) Motion to amend the resolution to include the following was seconded and lost:

and be it further

RESOLVED, That the Board reaffirm its policy that every student whose high school average is 80% or better or who ranks in the top 50% of his high school graduating class be guaranteed admission to a senior college of the University; and be it further

RESOLVED, That the Board designate the Chancellor to implement the intention of this resolution.
Minutes of Proceedings, January 17, 1972

(e) UPON MOTION DULY MADE, SECONDED AND CARRIED, THE FOLLOWING RESOLUTION WAS ADOPTED:

RESOLVED, That the Board of Higher Education reaffirm the guidelines for the implementation of the Open Admissions Program which were adopted in July 1969; and be it further

RESOLVED, That the Board reaffirm its intent to permit each student to enroll in the college and curriculum of his choice but until such time as the University develops the capability of providing every student with his choice of college and curriculum, high school academic average and rank in class will continue to be used as the primary basis of assigning students to colleges and programs where demand exceeds available places and will continue to guarantee students whose high school average is 80% or better or who rank in the top 50% of their high school graduating class admission to a senior college of the University; and be it further

RESOLVED, That effective with the September 1972 freshman class the Board authorize an increase in the number of students to be admitted and allocated to the colleges on the basis of the criteria used to admit and allocate students to the SEEK and College Discovery Programs.

EXPLANATION: In adopting the open admissions allocation system in 1969, the Board recognized that the SEEK and College Discovery Programs would assist in providing an academic distribution of students among the colleges sufficient to fully utilize the academic resources of the entire University. Because these special programs have not, for budgetary reasons, kept pace with the growth in freshmen enrollments the above resolution would serve the purpose of bringing about the originally intended distribution. In applying this system student choice will be honored to the furthest possible extent. The number of students to be admitted to each college pursuant to the foregoing resolution should be determined on the basis of the size of the college's entering freshman class and the institution's ability to provide remedial and support services in addition to its normal academic programs.

NOTE: Mr. Ashe and Mr. Hayes asked to be recorded as voting "NO." Mrs. Weiss asked to be recorded as "NOT VOTING."

In voting "NO," Mr. Ashe asked that the following statement be spread upon the minutes:

I regret that I must vote "No" on this resolution. I wholeheartedly support the end which the resolution is intended to achieve—a true integration of minority students into all of our senior colleges. In the past I have opposed actions taken by our Board for the very reason that I believed they would lead to segregated conditions at some of our colleges. Nevertheless, I cannot support this resolution for the following reasons:

1. The basic document "explaining" this resolution (Attachment A, dated December 20, 1971) is so unclear that I read it several times and still did not know what it was trying to say. Other Board members have told me that they had the same experience. There is no reason why a report submitted to us by University staff as the basis for action by us cannot be written in language which we can understand. The lack of clarity in the report combined with the vagueness of the resolution itself can result in the implementation of the resolution in ways not intended by the members of the Board who have voted for it.

2. Granted that the goal sought here is most desirable and essential, it is inconceivable to me that there are not several different ways in which the desired end can be achieved. It may be that the other ways would have more drawbacks and inherent difficulties than this resolution, but we should have had them presented to us with the pros and cons of each. Instead, we have been presented with a single proposal on a take it or leave it basis.

In this connection it should be noted that the Board members have no research staff of their own that they can call upon to prepare alternative proposals. Nor were we given sufficient time to think of alternative proposals on our own, even without staff assistance.
3. With regard to the last point, I have been told that this proposal has been under consideration by staff and by two Board committees for almost a year. Yet, when it was presented to us we were told that the matter was so urgent that we could not be given more than three weeks to study the proposal, its implications, and possible alternatives.

4. When the Board adopted the Open Admissions Program on July 9, 1969, we made a clear and unequivocal commitment, as part of the program. We stated in paragraph (F) of the plan:

“It [the plan] shall assure that all students who would have been admitted to SPECIFIC community or senior colleges under the admissions criteria which we have used in the past shall still be so admitted.”

By its action tonight, the Board has dishonored this commitment. Although we are told by staff that there is a basic and inherent inconsistency between this commitment and the other parts of the plan, we Board members have been offered no proof of such inconsistency. It may well be that another method could be found of achieving integration in our senior colleges and still honor our commitment. We have not been given the opportunity to explore such possibilities.

Assuming, however, that we could not honor this commitment and achieve the integration we desire, the manner in which this resolution has been presented and adopted has exhibited an insensitivity to the feelings and concerns of numerous friends of City University which could have and should have been avoided. At the time we adopted the Open Admission Program we received a remarkable degree of unstinting support from the constituent organizations of the Ad Hoc Committee for City University. One of the reasons for the unanimity of their support was this very commitment which we have just cast aside.

This is not the way one deals with tried and true friends. Time and again they have come to our aid when we needed them, and we will need them more than ever in the days ahead in view of the current budget crisis and the growing attacks on City University. Such friends should have been consulted before a formal proposal was submitted to the Board for action. They should have been advised fully and honestly of all relevant facts and they should have been asked for their thinking and any possible solutions they could offer for the problem.

In voting “No,” Mr. Hayes made the following statement:

I think that something of a good case was made in this discussion for relieving the problems of City College. I think the Chancellor ought to be in a position to evaluate Open Admissions and to tell us more than came through in this discussion. The information ought to be available and articulated to us. Despite all of the discussion and all of the debate, I did not feel that this was adequately done as far as facts and figures were concerned. That is the reason for my negative vote.

In asking to be recorded as “Not Voting,” Mrs. Weiss made the following statement:

In the first place, I must confess that I agree with Jack Poses in that I feel this involves no question of policy. I don’t think that we changed the guidelines for the implementation of Open Admissions one whit. What we are doing is perhaps utilizing a different administrative procedure. However, once it was brought before this Board, it became important from a political point of view.

I’m confused by something Mrs. Ingersoll said. On the one hand, she said it was a minor adjustment. On the other hand, she said it was a question of saving the University. If it was minor, it took too much time of the Board. If it was a question of saving the University, I think an extensive study of what has happened should be made.
There are many more things that could be considered. I think it is unfortunate that we were called to a special meeting and given not much information about something which does not change the policy of the University.

Mrs. Ingersoll asked that the following statement in reply to Mrs. Weiss be spread upon the minutes:

I didn't say it was a matter of saving the University. I said it was a minor adjustment in the allocation system of the University. I said we should adopt this minor adjustment and move on to a consideration of something that does have to do with saving the University, namely, the matter of the budget crisis.

(f) Motion made, seconded and carried, that the Board continue to review the allocation system with broad respect to the community colleges and that the Chancellor share with the Board whatever information there is available on Open Admissions today.

Professor Sleeper noted that it is extremely important for the Faculty Senate and the Student Senate to be made a part of any continuing review of the allocation system.

At this point the Board went into Executive Session.

Upon motion duly made, seconded and carried, the following resolution was adopted in Executive Session:

**NO. 2. APPOINTMENT AS PROFESSOR AND DESIGNATION AS VICE-PRESIDENT–BARUCH COLLEGE:** RESOLVED, That Bernard Mintz be appointed as Professor with tenure in the Department of Management at The Bernard M. Baruch College effective March 1, 1972 at the salary rate of $31,275 per annum, subject to financial ability; and be it further

RESOLVED, That Professor Mintz be designated Executive Vice President of The Bernard M. Baruch College for the period March 1, 1972 through June 30, 1972, with additional compensation at the rate of $5,000 per annum, subject to financial ability.

NOTE: Professor Mintz transferred from the Central Office of the City University.

**NO. 3. REPORT OF THE CHANCELLOR:** Chancellor Kibbee, Vice-Chancellor Edelstein and Mr. Paley reported on the current budget situation and how it affects the City University.

Upon motion duly made, seconded and carried, the meeting adjourned at 10:30 p.m.

N. MICHAEL CARFORA
Secretary of the Board
MINUTES OF THE MEETING OF THE BOARD OF HIGHER EDUCATION OF THE CITY OF NEW YORK

HELD

JANUARY 24, 1972

AT THE BOARD HEADQUARTERS BUILDING
535 EAST 80 STREET—BOROUGH OF MANHATTAN

The Chairman called the meeting to order at 5:45 p.m.

There were present:

Luis Quero-Chiesa, Chairman
David I. Ashe
Herbert Berman
Maria Josefa Canino
Alexander A. Dełe Cese
Jean-Louis d’Heilly
Norman E. Henkin

Minneola P. Ingarsoll
Jack I. Poses
Edward S. Reid
Barbara A. Thacher
Francisco Trilla
Nils Y. Wassell
Arleigh B. Williamson

N. Michael Carfora, Secretary of the Board
Arthur H. Kahn, General Counsel

Chancellor Robert J. Kibbee
President Milton G. Bassin
President John W. Kneller
President Robert E. Marshak
President Clyde J. Wingfield
Acting President Peter J. Caffrey
President James A. Colston
President Candido A. de Leon
President Edgar D. Draper
President Leon M. Goldstein

President Kurt R. Schmdler
President Joseph Shenker
Professor Ralph W. Sleeper
Mr. Richard Lewis
Deputy Chancellor Seymour C. Hyman
Vice-Chancellor Julius C. C. Edelstein
Vice-Chancellor Timothy S. Healy
Vice-Chancellor Bernard Mintz
Vice-Chancellor David Newton
Vice-Chancellor Frank J. Schultz

The absence of Mr. Burkhardt, Mr. DeNovellis, Mr. Hayes, Dr. Lee, Mr. Morsell, Mr. Robinson and Mrs. Weiss was excused.
At this point the Board went into Executive Session.

The Chancellor in Executive Session reported on the budget and related matters.

Upon motion duly made, seconded and carried, the following resolution was adopted in Executive Session:

RESOLVED, That the Chancellor be authorized to issue a public statement on the 'Hyman Plan' if and when he deems it advisable after taking such preliminary steps as are necessary.

NOTE: In authorizing the Chancellor to issue a public statement the Board thereby endorses the 'Hyman Plan.'

At this point the Board went into Regular Session.

Upon motion duly made, seconded and carried, the following resolutions were adopted or action was taken as noted: (Cal. Nos. 1 through 11)

**NO. 1. APPROVAL OF MINUTES:** RESOLVED, That the minutes of the Board of Higher Education for the following meetings be approved as circulated:

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<tr>
<th>EXECUTIVE COMMITTEE MEETINGS</th>
<th>REGULAR MEETINGS</th>
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<td>April 13, 1971</td>
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<td>May 11, 1971</td>
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**NO. 2. COMMITTEE ON LAW:** (a) RESOLVED, That the following proposed amendments to the bylaws be adopted:

PROPOSED BYLAW AMENDMENTS

**RELATING TO REMOVAL OF CERTAIN PERSONNEL**

Section 1. Section 6.6c of the bylaws of the Board of Higher Education is hereby amended to read as follows:

Section 6.6 APPOINTMENTS TO THE INSTRUCTIONAL STAFF—NOTICES,

c. In the case of the appointment of a chancellor, deputy chancellor, president, vice-president, assistant vice-president, vice-chancellor, university dean, university associate dean, university assistant dean, dean, associate dean, [or] assistant dean, or principal, the affirmative vote of a majority of all members of the Board shall be required. In the case of the removal of a chancellor or a president, the affirmative vote of the majority of all members of the board shall be required. Removals from appointment as deputy chancellor, vice-chancellor or
university dean, university associate dean, or university assistant dean may be made by the Chancellor. Removals from appointment as vice-president, assistant vice-president, dean, associate dean, [or] assistant dean or principal may be made by the president responsible for the educational unit involved.

Section 2, Article VII of the bylaws is hereby amended by adding Section 7.9 to read as follows:

**ARTICLE VII — ACADEMIC DUE PROCESS**

Section 7.9. EXCLUSIONS. This article shall not be applicable to those members of the instructional staff in titles listed in Section 6.6c of these bylaws.

Section 3. These amendments shall take effect immediately.

NOTE: Matter in brackets [] to be deleted; matter in bold type is new.

(b) Mr. Ashe reported that recommendations of the Faculty Senate re the amendments relating to removal of certain personnel will be considered by the Committee on Law. He further reported that a member of the Council of Presidents, the Faculty Senate and the Student will be invited to join the deliberations.

**NO. 3. PROFESSIONAL OBLIGATIONS OF THE FACULTY:** Item withdrawn pending final reports from the Faculty Senate and the Council of Presidents on the same subject.

**NO. 4. COMMITTEE ON EXPANDED EDUCATIONAL OPPORTUNITY:** RESOLVED, That the following resolution approved by the Committee on Expanded Educational Opportunity be adopted:

**STRUCTURE OF SEEK PROGRAM AT JOHN JAY COLLEGE OF CRIMINAL JUSTICE FOR 1971-72:**

RESOLVED, That the SEEK Program at John Jay College of Criminal Justice operate as a full status department according to the criteria set forth by the Board of Higher Education guidelines for the academic year 1971-72 with the following exceptions:

1. The John Jay SEEK Department be housed in the Division of Counseling and Student Life.

2. The John Jay SEEK Director report to the Dean of Students rather than to the Dean of Faculty.

3. The Dean of Students be a member of the college SEEK Personnel and Budget Committee.

4. The college President appoint the three remaining members of the SEEK Personnel and Budget Committee from the SEEK Department with the advice and counsel of the SEEK Director.

EXPLANATION: There are no departments, as such, at John Jay. The divisional structure is employed at the college. The SEEK Director and the Dean of Students perform similar functions regarding counseling and remedial work. Their working together is to their common advantage. As a member of the SEEK P & B Committee, the Dean of Student’s expertise and input is most beneficial.
NO. 5. COMMITTEE ON CAMPUS PLANNING AND DEVELOPMENT: RESOLVED, That the following actions approved by the Committee on Campus Planning and Development be adopted:

(a) ARCHITECTURAL/ENGINEERING SERVICES—NEW BRONX COMMUNITY COLLEGE CAMPUS:

RESOLVED, That the Board approve a contract with Emery Roth and Sons, Architects, 850 Third Avenue, New York, New York 10022, to provide Architectural/Engineering Services for the preparation of complete drawings (preliminary and final), specifications (outline and final), estimates of cost (preliminary and final) and checking of shop drawings for the New Bronx Community College Campus, for a fee of $3,288,145, not to exceed $3,974,800. The total estimated cost of construction of $80,000,000, established as of December 1971, is to be charged to Capital Project No. HN-139; and be it further

RESOLVED, That the Director of the Budget be, and is hereby requested to approve said contract and fee chargeable to Capital Project No. HN-139; and be it further

RESOLVED, That the State University be, and is hereby requested to appropriate, establish or adjust the applicable Capital Budget Project to implement the action approved by this resolution.

EXPLANATION: The purpose of this contract is to produce complete plans and specifications for the construction of the New Bronx Community College Campus.

The facility to be constructed will consist primarily of a 1,000,000 gross square foot set of buildings estimated to cost $65,000,000 plus a platform of 333,000 square feet estimated to cost $15,000,000. All foundation, general construction and mechanical work is included.

The Facilities Program therefor is being prepared by The City University of New York and will be approved shortly by the College, Office of Campus Planning and Development and the State University of New York. This program will then be supplied to the consultant together with a detailed statement of requirements and other information as indicated in the contract.

(b) CONSTRUCTION MANAGEMENT SERVICES—NEW BRONX COMMUNITY COLLEGE CAMPUS:

RESOLVED, That the Board approve a contract with Carl A. Morse, Inc., 1133 Avenue of the Americas, New York, New York 10036, to provide construction management services during and in connection with the design phase only of the New Bronx Community College Campus, for a fee not to exceed $104,000. Said fee is based on an estimated cost of construction of $80,000,000, established as of December 1971; and be it further

RESOLVED, That the Director of the Budget be, and is hereby requested to approve said contract and fee chargeable to Capital Project No. HN-139; and be it further

RESOLVED, That the State University be, and is hereby requested to appropriate, establish or adjust the applicable Capital Budget Project to implement the action approved by this resolution.

EXPLANATION: The purpose of this contract is to cover construction management services during the schematic design phase, the preliminary design phase, the contract document phase and the bidding phase for the facilities of the New Bronx Community College Campus.

These facilities will consist primarily of a 1,000,000 gross square foot set of buildings estimated to cost $65,000,000 plus a platform of 333,000 square feet estimated to cost $15,000,000. All foundation, general construction and mechanical work is included.

Emery Roth & Sons, 850 Third Avenue, New York, New York 10022, are the Architects for the project.

The Construction Manager’s planning and expertise during the design phases mentioned above will avoid construction delays, extra costs and jurisdictional labor disputes.
Minutes of Proceedings, January 24, 1972

NO. 6. CHANCELLOR'S REPORT: (a) Oral Report:

First, I would like to present a report on the progress of the Affirmative Action Program at the University.

The Affirmative Action Program calls for all of the colleges to submit Affirmative Action programs of their own, which would be reviewed by the staff and by the Affirmative Action Committee of the Council of Presidents, and then I think recommendations would be made back to the colleges and to the Board. At this point, I might say that we have added to the Affirmative Action Committee the chairman of the Affirmative Action Committee of the Faculty Senate, and also we will be asking Mr. Richard Lewis, the chairman of the Student Senate, to become a member or to appoint a member of that body in order to get total involvement. We have received an Affirmative Action Program from all the colleges so all have abided so far by the letter of the law. These have been examined by the staff and criticized by the staff and have been turned over to the Affirmative Action Committee for its consideration, and that is now being undertaken. One of the suggestions that have been made is the possibility of developing a model five-year program that will be developed out of the best college programs that have been submitted so far. The content of the programs varies from college to college, and this will be looked at carefully by the Committee.

Another facet is that the University Faculty Senate is exploring the creation of an academic training program to develop ways of getting and training minority group members to bring them up to the full qualifications that are expected at the University for academic appointments and promotions. The Civil Service Commission has prepared a training program for non-instructional staff which we will be implementing shortly.

Beyond that, we will be establishing in the Affirmative Action Office a Human Rights Unit, which will be an internal mechanism involved in the ongoing programs of the University or in the hiring problems of the University, to review charges of discrimination on the basis of race, religion, sex, or any of the things that are included in the President's Executive Orders. We are in the process of setting about this. A director has been appointed and will be taking over to handle this part of the program very soon. One of the parts of the program is to include on all application forms for employment a statement that State and City laws bar discrimination and also saying that pursuant to our commitment to equal opportunity, if any applicant feels he has a complaint, he can make such a complaint to the Human Rights Unit. We have worked out an agreement with the State Human Rights Office that they will use our internal review process first before they move in on cases. We hope to make a similar kind of arrangement with the City Unit on the grounds that we will try to take care of each new complaint if we can in our internal mechanism and, hopefully, cut down on the cases that have to be taken outside the University.

That is basically my report at the moment as to the status of the Affirmative Action Program. If you have any questions, either I or Mr. Negron or President Draper will try to answer them.

There are two other things that I wanted to talk about. I think I should report although I don't think I can really tell you all the things that have been going on within the University to try to marshal the forces of the University and the community to support the University in its current budget crisis. There have been a large number of activities in most of the boroughs and in most of the institutions of the University, but the Presidents can tell you of others.

As you know, on Sunday there was a large press conference at the Americana Hotel, sponsored by the Ad Hoc Committee for the University, which has become actively involved in the University's budget problems. This received a great deal of coverage in the press and on TV. Today you might have noticed a forceful statement on the University from Congressman Badillo. There are a large number of visits being made by presidents, alumni groups, students, etc., to representatives, advising them of the concerns of the University in the budget crisis. There are some activities undertaken on a borough basis. Two that I know of are in Brooklyn, with Brooklyn College being the coordinating agency, which is scheduled for next week, and I believe one is being handled by City College in the Manhattan area. There is a multitude of activities going on hopefully in a fairly coordinated way, which is trying to reach all of our constituencies and get them involved in placing pressure on all of the legislators and particularly on the leaders and on the Executive Office in Albany. I don't know what else I could tell you about that except a lot of anecdotal things that there is no end to. Are there any questions that the Presidents might answer?

There is a new development on Baruch College which I will let Seymour explain to you. This is the one planned for the Atlantic Terminal Area in Brooklyn.
At the request of the Chancellor, Deputy Chancellor Hyman reported on Baruch College:

For the last two and a half years and with the expenditure of approximately $200,000 in planning and engineering study contracts, the University and Baruch College have been attempting to develop a design for the college in the area over the Long Island Railroad in the Atlantic Terminal in Brooklyn. We have now come to an agreement with the City officials who initially were anxious to have the University at that location. The agreement is that it would not be feasible to construct Baruch College at that location. This has been discussed with President Wingfield, who is in agreement with this conclusion. This has been discussed with the Campus Planning and Development Committee, which agrees with us, and the chairman of the City Planning Commission, Mr. Elliot, also agrees with us.

Briefly summarized, some of the problems involved were that in order to build the college at that location, there would have been an additional expenditure of $27,000,000 and a loss of time prior to building the college itself. At that point the Campus Planning and Development Committee and the President of Baruch College and the rest of us opened up the question of another site, and suggestions for another site will be studied and considered as they come to us.

Upon motion duly made, seconded and carried, the following resolution was adopted:

RESOLVED, That Calendar No. A of the Executive Committee meeting held May 14, 1968, and Calendar No. 4 of the Board meeting held May 27, 1968, as they apply to the location of Baruch College in the Atlantic Terminal Urban Renewal Area be rescinded.

The Chancellor continued his report:

I want to speak to a matter that really refers obliquely to the resolution that is before you. The second part of the resolution approving the regular Chancellor’s report is a technical adjustment as a result of the question raised last month by Mr. d’Heilly. Let me talk about the resolution approved last month and possibly refer to the statement of the University Faculty Senate dealing with this problem and with the purpose of the resolution of the Board in declaring the February date. I am not asking at this particular point that the Board do anything about that resolution in terms of rescinding it, but I am going to explain certain things which concern me about it.

My point is raised on three grounds. I have had a number of conferences with presidents about that resolution, which has them upset not because they do not believe that there should be evaluation of faculty by the students or that there shouldn’t be evidence of this brought to the Board but because of the development of the process by which this evaluation is made. Many of the institutions are and have been in the process of developing student evaluation systems on their campuses. They have operated on the assumption that the Board would like this evaluation of faculty by students developed within the context of the governance operations of the institution. That is one thing that you would expect to get agreement of the college community on how this should be done. This takes a certain amount of time to do. You have to have meetings in the colleges, press these things through different councils, argue them out, and eventually come to something that everyone thinks is fair. The alternative is to establish a system of evaluation in an autocratic way. I think it should be done in a democratic way.

My second concern is that there are not a large number of what one would reasonably call student evaluation systems available at the moment with which one can meet the reasonable expectations of this resolution. If that is true, even where a process is developed and is ready for the President’s signature, you would have cases of people coming up for April appointments, basically most of those who are on their first year of appointment, and the student evaluation would have to be done very quickly to meet the deadline, and this is not an administratively defensible operation. The alternative to that would be to essentially go out and sample student opinion in a hit and miss way, and that is not within the spirit of the resolution that was passed.

And, finally, I think all of you have received a letter from the Legislative Conference, which specifically states that the introduction of this resolution and the operation of this resolution for those people who are coming up in April is, in their opinion, a violation of the contract and is an unfit labor practice, and they would be willing to test this either in arbitration or in the courts if necessary.

My concern is based mainly on the first two things. If the Board and the Presidents are going to consider student evaluation, it should be done in a proper way, a way that is fair to both the faculty member and the student, and has some reasonable acceptance on the campus. I request the Board to waive the application of this resolution where the President is able to give cogent reasons for doing so. I would like to leave it at that for the moment.
(b) RESOLVED, That the Chancellor's Report (including Addendum Items) for the month of January 1972 be approved as amended, as follows; and be it further

RESOLVED, That Article XI, Section 11.1d, and Section 11.4h of the bylaws of the Board be suspended with respect to student evaluations on instructional staff actions listed in the January 1972 Chancellor's Report.

(1) Item A-1.8.5. Reappointment of Deans—York College: Add the phrase "Subject to confirmation by the president," to the name Richard E. Gruen, Dean, Counseling and Student Development. NOTE: The President reports the withdrawal of this item.

(2) Items listed in PART H—ERRATA, to be withdrawn or changed, as indicated, with the exception of Item E.5.2.1. Queens College, which is approved as submitted.


Item G.1.20. Reappointment with Tenure of Sample N. Pittman to read "with waiver of the bylaws as Mr. Pittman does not possess the Ph.D. degree."


Item G.1.22. Appointment as Instructors: Item withdrawn at the request of the College.

(4) Item A-III.9.1—Lehman College: Withdraw the amendments affecting Raymond Cabot and Jacqueline Jones and rescind appointments of same in May 24, 1971 Chancellor's Report. These appointments were listed in the June 21, 1971 Chancellor's Report, CUNY Section.

NO. 7. GENERAL DISCUSSION—POLICY PROPOSALS FOR FUTURE BOARD CONSIDERATION: No further action.

NO. 8. PROTECTION OF HUMAN SUBJECTS: POLICY AND PROCEDURE STATEMENT:
RESOLVED, That the policy entitled "Protection of Human Subjects" which was adopted by the Board of Directors of the Research Foundation at its meeting of November 11, 1971 and by the Council of Presidents at its meeting of January 10, 1972 be adopted by the Board of Higher Education as University policy.

EXPLANATION: The Board of Directors of the Research Foundation has approved this policy and procedure as it applies to activities under the Foundation's jurisdiction. The policy is presented to the Board of Higher Education for review and possible adoption as University policy.

The policy and procedure have been formulated to assure proper concern for the protection of human subjects, to conform to requirements of the U.S. Department of Health, Education, and Welfare, and to minimize possible legal liability of the University and the Foundation. Many of the provisions are specifically required by the DHEW.

Broadly stated, the policy requires that human subjects be adequately protected, that the risks be small in comparison with the potential benefit to the subject or the importance of the information, and that informed consent be obtained in an appropriate manner. Guidelines to be observed by project directors are established together with a committee mechanism for monitoring.

Each college will have a Committee on Protection of Human Subjects, appointed by the college president. This committee will review proposals and the actual operation of projects and determine their suitability under the terms of the policy and procedure statement.
Overall, a University-Foundation committee composed of five chairmen of college committees, a representative from a community college and a representative from the Research Foundation central office is to be appointed by the Chancellor. This University-Foundation committee will establish principals and procedures and furnish guidance and assistance to the colleges. The overall committee will review cases on appeal or on its own initiative and in such cases will make final determinations. This committee will also maintain liaison with the Department of Health, Education, and Welfare and other relevant agencies and will arrange for the indoctrination of project directors.

In essence, each college committee together with each project director is responsible for seeing that human subjects are adequately protected, subject to the overall jurisdiction of the University-Foundation Committee.

PROTECTION OF HUMAN SUBJECTS

A. PURPOSE

Purpose of this policy and accompanying procedures is to assure the exercise of appropriate concern and protection for individual human subjects who may be exposed to the possibility of harm as a consequence of their participation in activities administered by the Research Foundation of The City University of New York. At the same time, the Foundation and The City University of New York will meet the requirements of the U.S. Department of Health, Education and Welfare with respect to use of human subjects in activities supported by HEW grants and contracts.

B. APPLICABILITY

This policy and the procedures apply to all activities supported in whole or in part by funds administered by the Research Foundation. Principal investigators and project directors are primarily responsible for observing the provisions of this policy. If work is carried out by subcontract to other individuals or institutions this policy is applicable to such work and should be made part of the provisions contained in the subcontracts or agreements.

C. BACKGROUND

The Research Foundation has established a policy and procedures on human subjects in March 1967 to meet the requirements of the Public Health Service. Since that time, the Foundation’s responsibilities have been enlarged, a study has been made by an outside consultant, DHEW has revised and expanded the original PHS regulations and the Faculty Advisory Council of the Foundation has been involved in considering a revision of the Foundation’s policy and procedure.

On July 15, 1971, the DHEW issued a policy (Chapter 1-40 of the HEW Grants Administration Manual) on the protection of human subjects which superseded previous issuances on this topic. Pertinent sections of this HEW policy are as follows:

Safeguarding the rights and welfare of human subjects involved in activities supported by grants or contracts from the Department of Health, Education and Welfare is the responsibility of the institution which receives or is accountable to the DHEW for the funds awarded for the support of the activity.

In order to provide for the adequate discharge of this institutional responsibility, it is the policy of the Department that no grant or contract for an activity involving human subjects shall be made unless the application for such support has been reviewed and approved by an appropriate institutional committee. This review shall determine that the rights and welfare of the subjects involved are adequately protected, that the risks to an individual are outweighed by the potential benefits to him or by the importance of the knowledge to be gained, and that informed consent is to be obtained by methods that are adequate and appropriate.

In addition the committee must establish a basis for continuing review of the activity in keeping with these determinations.

The institution must submit to the DHEW, for its review, approval and official acceptance, an assurance of its compliance with this policy. The institution must also provide with each proposal involving human subjects a certification that it has been or will be reviewed in accordance with the institution’s assurance.

No grant or contract involving human subjects at risk will be made to an individual unless he is affiliated with or sponsored by an institution which can and does assume responsibility for the protection of the subjects involved.

An individual is considered to be “at risk” if he may be exposed to the possibility of harm...physical, psychological or other...as a consequence of any activity which goes beyond the application of those established and accepted methods necessary to meet his needs. Determination of when an individual is at risk is based on professional judgment and common sense applied to the specific situation.

What is “established and accepted method” is a matter of professional judgment that should be considered in the light of both national and local standards. If doubt exists as to whether the procedures to be employed are established and accepted, there should be a review by the Committee on Protection of Human Subjects (established in Section E).
It is important to note that in addition to biomedical projects which may involve a physical hazard, there is a wide range of activities using questionnaires, interviews, photographs, recording, hidden observers, and similar activities which may involve varying degrees of discomfort, harassment, invasion of privacy or loss of dignity.

In general, those projects which involve additional risk of physical or psychological injury require prior written consent of the subject. Risk is "additional" if it results from a method being employed for a reason other than to meet the needs of the subject. Doubtful cases should be reviewed by the Committee on Protection of Human Subjects.

D. POLICY

It is the policy of the Research Foundation that in all Foundation projects, the rights and welfare of the subjects involved are adequately protected; the risks to an individual are outweighed by the potential benefits to him or by the importance of the knowledge to be gained and informed consent is obtained by methods that are adequate and appropriate. Such concern for the subject shall be made evident in planning, requesting support for, conducting and reporting on the projects.

E. OPERATING GUIDELINES

As noted previously, the primary responsibility for observing this policy belongs to the principal investigator (or project director). He must be specially concerned with the following:

a. Privacy and Consent

If the project requires invasion of privacy, the informed voluntary consent of the subject or his responsible agent (parent, guardian) should first be obtained unless the validity of the research or other activity would be clearly prejudiced. The investigator is obligated to inform the subject or his responsible agent of those aspects of the activity that might reasonably be considered important factors in the subject's decision to enter the project. Moreover, consent by the subject to participate in the project in no way relieves the investigator from his basic responsibilities for safeguarding the rights and welfare of the subject, nor does prior consent preclude subsequent withdrawal from the project by the subject.

b. Exposure to Stress

Only when a problem is significant and can be investigated in no other way is the investigator justified in exposing subjects to possible physical, psychological, or interpersonal hazard, including discomfort, arousal of embarrassments or anxiety, or the possibility of pain, injury, or disease. Individuals likely to be disturbed or harmed should not be asked to participate. The investigator must seriously consider the possibility of harmful after-effects and should be prepared to remove them as soon as permitted by the design of the project. Where the danger of serious after-effects exists, the project should be conducted only when the subject or his responsible agent is fully informed of this possibility and volunteers nevertheless. Care must be taken to ensure appropriate safeguards, e.g., prior medical examination or immediately available medical attention when relevant, to protect both subject and investigator from actual or imputed harm, and the institution and profession from censure.

c. Deception

The investigator is justified in withholding information from subjects only when this is clearly required by the project. At the earliest possible moment, consonant with the validity of the work, steps should be taken to inform the subject of the actual purpose of the project and to relieve any distress encountered.

d. Anonymity and Confidentiality

The identity of subjects must not be revealed without their explicit written permission. Anonymity of the subject should be safeguarded in every feasible way, and the identification of individuals with any portion of the data should be destroyed as soon as possible, consistent with the project objectives. If data is published without permission for identification, the investigator must adequately disguise its source and obscure the identity of persons involved beyond likelihood of recognition. Information received from or about subjects should be guarded and such information or confidences may be revealed only after most careful deliberation, and only where there is clear and imminent danger to the individual, his family or associates, or to society.

f. Supervision

The principal investigator should provide for appropriate supervision of students or other project assistants who have direct contact with subjects or access to information about subjects to ensure that the project is conducted in accordance with professional standards, and with proper maintenance of safeguards for the rights and welfare of the subjects.

Need for Referral

Where evidence of psychological, interpersonal, physical, or medical difficulty of a serious nature is revealed during the course of a project, it is the obligation of the investigator to suggest that the subject seek appropriate professional help or consultation.
g. Fees

Where appropriate, subjects involved in a project should have the opportunity of receiving adequate recompense for their participation.

h. Obligations Incurred

Investigators who assume obligations to subjects in return for the subject's cooperation, e.g., furnishing of diagnostic data or case histories, are obliged to fulfill these obligations.

i. Personal Data

The use of a project for profit, power, prestige, or personal gratification not consonant with the rights and welfare of the subjects, is unethical. The investigator's relationship with the subject should not be used to promote, for personal gain or the profit of an agency, commercial enterprise of any kind.

j. General Moral Standards

The investigator in conduct of his activity should show sensible regard for the social code and moral expectations of his community and society, recognizing that violation of accepted moral standards may involve subjects participating in his project in damaging personal conflicts, impugn his own name and that of his institution, as well as the reputation of his profession.

Committees

There shall be established in the Research Foundation a Committee on Protection of Human Subjects.

The Committee shall be composed of seven members of whom five shall be representatives of colleges having the greatest research activity, one from a community college and one from the Research Foundation Central Office. The college representative in each case shall be the chairman of the local college Committee on Protection of Human Subjects. Appointments shall be made by the Chancellor upon nomination by the college president and shall continue until terminated by the Chancellor.

Each college president shall appoint a Committee on Protection of Human Subjects composed of five to nine members with appropriate maturity, experience and expertise. In addition to possessing the professional competence to review specific activities, the Committee should be able to determine acceptability of a proposal in terms of institutional requirements, applicable law, standards of professional conduct and practice and community attitudes. The Committee may therefore include persons whose primary concerns lie in these areas rather than in the conduct of research, demonstration and training programs of the type supported by the DHEW. Specifically, the Committee may include a college administrative person, a student, a lawyer, or a local community representative if appropriate. Committee members shall be identified by name, position or occupation and by other pertinent indications of experience and competence.

The Research Foundation—CUNY overall Committee on Protection of Human Subjects shall formulate a statement of principles that will assist the University and the Foundation in the discharge of their responsibilities for protecting human subjects. No such principles, however, may supersede DHEW policy or applicable law.

The Committee shall furnish guidance and assistance to the colleges on the establishment and operation of local college committees and shall provide interpretations of DHEW, University and Foundation policies and of legal requirements. College committees shall, in the course of their work, follow the instructions of the University Foundation Committee.

Procedures formulated by the Committee shall provide for implementation of decisions made by college committees or the Committee itself. Also, the Committee will delineate the documentation and reporting to be required in review of projects involving human subjects.

The University-Foundation Committee shall review cases on appeal from actions of college committees or on its own initiative and shall make final determination as to provisions for protection of human subjects.

It shall be the Committee's responsibility to maintain a liaison with the DHEW and other relevant agencies, to arrange for indoctrination of project directors and other personnel, to make reviews and evaluations of all aspects of protection of human subjects and to submit recommendations to the University and the Research Foundation.

Staff assistance for the Committee shall be furnished by the Research Foundation.

Each college committee shall establish review procedures, following the instructions of the University-Foundation Committee.

Such review procedures may provide for preliminary screening by administrative staff of projects in the planning and proposal stages to separate out those activities which do not involve human subjects.

Subcommittees or mail review may be utilized, when necessary, to determine if human subjects in a project are at risk. Should this be the case, a final review should be made by a quorum of the college committee to determine whether (a) the rights and welfare of the subjects are adequately protected; (b) the risks to subjects are outweighed by potential benefits; and (c) the informed consent of subjects will be obtained by methods that are adequate and appropriate.

Informed consent is the agreement obtained from a subject, or from his authorized representative, to the subject's participation in an activity. The basic elements of informed consent are:
1. A fair explanation of the procedures to be followed, including an identification of those which are experimental;
2. A description of the attendant discomforts and risks;
3. A description of the benefits to be expected;
4. A disclosure of appropriate alternative procedures that would be advantageous for the subject;
5. An offer to answer any inquiries concerning the procedures;
6. An instruction that the subject is free to withdraw his consent and to discontinue participation in the project or activity at any time.

In addition, the agreement entered into by the subject should include no exculpatory language through which the subject is made to waive, or to appear to waive, any of his legal rights, or to release the institution or its agents from liability for negligence. Informed consent must be documented.

The college committee will determine the nature, conditions, timing and other circumstances involved in obtaining consent, subject to the regulations of the University-Foundation Committee.

In addition to the approval or disapproval of projects involving human subjects, the college committee shall furnish specific advice and guidance to project directors and others with respect to the Committee's actions and steps necessary to remedy defects in the planned project.

Provision should be made for college committees to exercise a continuing surveillance over projects involving human subjects at risk. Project directors should be required to report to the committees in timely fashion any change in protocol or conditions which may affect the risk to human subjects.

Both the University-Foundation Committee and the college committees shall keep minutes of their meetings and actions.

No member of any of the review committees shall be involved in either the initial or continuing review of an activity in which he has a professional responsibility, except to provide information as requested.

Approvals and recommendations of the University-Foundation Committee or College Committees are subject to disapproval or further restriction by appropriate university or college officials. However, on HEW supported projects, disapprovals, restrictions or conditions set by the University-Foundation Committee cannot be rescinded or removed by administrative action.

This policy shall become effective immediately.

NO. 9. FISCAL RESPONSIBILITY OF THE SEEK AND COLLEGE DISCOVERY TRANSFER POLICY: RESOLVED, That the following resolution approved by the Committee on Expanded Educational Opportunity be adopted:

RESOLVED, That Paragraph IV of the SEEK and College Discovery Transfer Policy approved by the Board of Higher Education on March 23, 1970, Cal. No. 6, be amended to read as follows:

1. All SEEK students so transferred will be counted as College Discovery students and will be supported through the College Discovery program for stipending, books, fees and instructional costs. By knowing, by March, the number of students proposed to be transferred from SEEK to each community college, each community college can take those numbers into account with respect to its College Discovery quota. SEEK students approved for transfer in the Spring semester will fill the places of College Discovery students departed from the college as the result of attrition, graduation and transfer.

2. Stipends, books and fees for College Discovery students who graduate from the community colleges and transfer to senior colleges will be provided through the SEEK program. Such students will be treated as part of the college's regular workload; as such, the instructional costs for their ordinary course work will be carried in the regular college budget. It will be the responsibility of the College Discovery Coordinator at the sending college to notify the SEEK directors at the receiving college through the SEEK Central Office of the names of those transferring and the corresponding financial aid data, high school and college transcripts. The timetable noted in Item III will be followed.
EXPLANATION: On November 23, 1970 the Board suspended the implementation of this resolution pending further study and solution of the administrative and fiscal problem that had arisen.

One of the major difficulties in setting up a mutual transfer policy was the difference in eligibility criteria between the SEEK and College Discovery Programs. A principal difference was the requirement that College Discovery students satisfy family income level criteria, whereas the chief requirement for SEEK students was residence in an officially designated poverty area. However, in 1971 the State Budget Office and the State Education Department ruled that SEEK students, along with College Discovery students, must be economically disadvantaged to be eligible. Hence they must satisfy the same family income level requirements as College Discovery students. Thus in 1971, for the first time, the same economic criteria have been applied to students in both programs. Therefore this distinction in eligibility requirements has been eliminated.

NO. 10. COMMITTEE ON CAMPUS GOVERNANCE: Mr. Norman E. Henkin, on behalf of the Committee on Campus Governance, presented the following report:

The Committee on Governance, after consultation with members of the University community, submits its first report to the Board of Higher Education on the progress made toward the solution of governance problems within the University as well as its report on the status of governance at the City University.

As of this date six colleges are operating under a preliminary approved governance plan. They are the Graduate Center, Hunter College, The John Jay College of Criminal Justice, Herbert H. Lehman College, and York College. The Committee is working closely with these colleges (now well on their way to achieving conformity) in order to insure that their plans meet the mandate of the Statement of Policy. The Committee has found that the Queens College governance plan satisfies the intent of the Statement of Policy and will be submitting the plan to the full Board for final approval at the February meeting.

The Committee has also worked with the colleges that as yet have not submitted a governance plan. Of these, Borough of Manhattan Community College, City College, and Staten Island Community College seem to be making progress in the development of workable governance structures. Eugenio Maria de Hostos Community College, Medgar Evers College, and LaGuardia Community College have recently formed student and faculty committees and are actively engaged in formalizing governance plans.

The Committee found that the following colleges for various reasons have made little progress toward producing a final governance document: Bernard M. Baruch College, Bronx Community College, Brooklyn College, New York City Community College, Queensborough Community College, and Richmond College. The Committee feels that in each of these cases the liaison Board member might be able to provide assistance in helping them reconcile the positions taken by the various college constituencies.

The Committee is deliberating on the general questions of "strict construction" of the Board Statement and its application. Recommendation for amendments to the Statement of Policy will be forwarded to the Board by the Committee at some later date.

NO. 11. CONTRACTS AND OTHER FINANCIAL MATTERS: RESOLVED, That the following item submitted by the President of The City College and recommended by the Chancellor be adopted:

GUARD SERVICE - THE CITY COLLEGE:

RESOLVED, That the Board of Higher Education approve the contract documents and expenditure and authorize The City College to advertise for, receive and open bids and award contract to the lowest responsible bidder for furnishing Uniformed Guard Service including armed service when necessary as required for the Buildings and Campuses areas of The City College for the period 7/1/72–6/30/73, in the estimated amount of $736,857, subject to financial ability, chargeable as follows: $717,497 to Code 042-4300-403-01-73-Office Services and $19,360 to Student Center and Bookstore Funds—Non-Tax Levy; and be it further
RESOLVED, That the Mayor be requested to approve and authorize the expenditure of the estimated amount of $717,497 against the related code for the proposed contract.

EXPLANATION: For the year 7/1/71-6/30/72, the Board at its meeting held January 25, 1971, Cal. No. 10, adopted a resolution approving the contract documents and expenditure for furnishing related service for the period indicated. The Wackenhut Corp., the low bidder was awarded the contract identified as Contract No. 520927 - DM Certificate No. 516, dated March 1, 1971 in the amount of $574,750.

It is anticipated that when this contract is submitted for bid, the cost for guard service will rise due to anticipated increase in labor and equipment cost for this type of service. In addition, new guard posts and an increase in equipment will be required to cover new building area. The breakdown of this estimate is as follows:

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
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<tbody>
<tr>
<td>Award for 1971-72</td>
<td>$574,750</td>
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<tr>
<td>New Guard Posts (3)</td>
<td>$76,000</td>
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<tr>
<td>Additional Equipment</td>
<td>$1,520</td>
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<tr>
<td><strong>Subtotal</strong></td>
<td><strong>$652,270</strong></td>
</tr>
<tr>
<td>Anticipated increase in</td>
<td></td>
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<tr>
<td>Labor and Equipment cost</td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$717,497</strong></td>
</tr>
</tbody>
</table>

These new posts will be assigned to the New Science and Physical Education building and the New Purchasing, Receiving and Stores facilities, both expected to be occupied April 1972. The Science Building, a complex building with some 16 entrances to be accessible to faculty and students 24 hours per day, 7 days per week, will contain 523,710 square feet covering 17 floors and will house a planetarium and specialized laboratories containing equipment at an estimated value of six (6) million dollars. The Purchasing, Receiving and Stores facilities will contain approximately 24,000 square feet covering three (3) floors in a newly acquired building with entrances on 134th Street and 135th Street between Broadway and Amsterdam Avenue, containing stores in excess of 3/4 of a million dollars and will be physically isolated from the rest of the College. The additional equipment is required due to physical expansion and increase in guard service requirements.

NOTE: Mr. d’Heilly asked to be recorded as voting "NO."

Upon motion duly made, seconded and carried, the meeting adjourned at 9:25 p.m.

N. MICHAEL CARFORA
Secretary of the Board
MINUTES OF THE EXECUTIVE COMMITTEE MEETING OF THE
BOARD OF HIGHER EDUCATION OF THE CITY OF NEW YORK
HELD
FEBRUARY 14, 1972
AT THE BOARD HEADQUARTERS BUILDING
535 EAST 80 STREET–BOROUGH OF MANHATTAN

The Chairman called the meeting to order at 5:20 p.m.

There were present:

Luis Quero-Chiesa, Chairman
Herbert Berman
Minneola P. Ingersoll

Robert Ross Johnson
Jack I. Poses
Barbara A. Thacher

N. Michael Carfora, Secretary of the Board
Arthur H. Kahn, General Counsel

Chancellor Robert J. Kibbee
Vice-Chancellor Frank J. Schultz

Professor Ralph W. Sleeper

The absence of Mr. Ashe was excused.

At this point the Committee met with members of the Executive Committee of the University Faculty Senate to discuss possible improvements of communication between the Board and the University Faculty Senate.

NO. 1. AFFIRMATIVE ACTION REPORT: Upon motion duly made, seconded and carried, the Chancellor was requested to submit his memorandum, dated December 10, 1971, re the CUNY Affirmative Action Report to the full Board for consideration as a statement of policy.

At this point the Committee went into Executive Session.

Upon motion duly made, seconded and carried, the following resolution was adopted in Executive Session:
NO. 2. SPECIAL UNIVERSITY PROJECTS: RESOLVED, That the minutes of the Executive Committee meeting held June 10, 1971, Calendar No. 2, be amended by changing the amount of income from the City University Fund to be allocated to the Central Office for continuation of special University projects from $50,000 to $60,000.

Upon motion duly made, seconded and carried, the meeting adjourned at 7:45 p.m.

N. MICHAEL CARFORA
Secretary of the Board
Minutes of Proceedings, February 23, 1972

MINUTES OF THE EXECUTIVE COMMITTEE MEETING OF THE
BOARD OF HIGHER EDUCATION OF THE CITY OF NEW YORK

HELD

FEBRUARY 23, 1972,

AT THE BOARD HEADQUARTERS BUILDING
535 EAST 80 STREET—BOROUGH OF MANHATTAN

The Chairman called the meeting to order at 5:30 p.m.

Here were present:

Luis Quero-Chiesa, Chairman
David I. Ashe
Herbert Berman

Minneola P. Ingersoll
Jack I. Poses
Barbara A. Thacher

N. Michael Carfora, Secretary of the Board
Arthur H. Kahn, General Counsel

Chancellor Robert J. Kibbee
Vice-Chancellor Frank J. Schultz
Professor Ralph W. Sleeper
Mr. Richard Lewis

The absence of Dr. Johnson was excused.

WAIVER OF NOTICE OF MEETING
OF THE EXECUTIVE COMMITTEE
OF THE BOARD OF HIGHER EDUCATION

The undersigned members of the Executive Committee of the Board of Higher Education do hereby waive notice of a special meeting of the members of the Executive Committee of the Board of Higher Education to be held on February 23, 1972 at 5:30 p.m. at the Board Office at 535 East 80 Street, Borough of Manhattan, City of New York, to transact such business at such meeting as may lawfully come before said Board.

Dated: New York, February 23, 1972

Luis Quero-Chiesa
Luis Quero-Chiesa
Minneola P. Ingersoll
Minneola P. Ingersoll

David I. Ashe
David I. Ashe

Jack I. Poses
Jack I. Poses

Herbert Berman
Herbert Berman

Barbara A. Thacher
Barbara A. Thacher

At this point the Committee went into Executive Session.
NO. 1. FINANCING THE UNIVERSITY:

WHEREAS, The Citizens' Commission on the Future of The City University of New York was appointed by the Board of Higher Education in November 1969 to study the future of the University in all its aspects; and

WHEREAS, The Citizens' Commission after intensive study and careful consideration presented to the Board in September 1971 its recommendations concerning the funding of the University; and

(a) Concerning Tuition Charges at the City University . . .

WHEREAS, The Citizens' Commission on the Future of The City University of New York, after careful study and consideration, has found that the imposition of tuition fees in the City University would not generate substantial income to either the State or the City of New York; and

WHEREAS, The Citizens' Commission has found that there exist numerous social and educational reasons for maintaining the no-tuition policy of the City University; and

WHEREAS, The Board of Higher Education has found the analysis and recommendations of the Citizens' Commission with respect to tuition for undergraduate matriculated students to be sound and consonant with the Board's existing policies; therefore be it

RESOLVED, That the Board of Higher Education endorse the Citizens' Commission recommendation with respect to the maintenance of the no-tuition policy in the City University.

(b) Concerning Financing of the Capital Construction Program . . .

WHEREAS, The Citizens' Commission has found that the present arrangement for financing the Construction Program of the City University is inadequate to meet the current and future needs of the University; and

WHEREAS, The Citizens' Commission has recommended to the Board that the following changes be made in the method of financing the City University Construction Program: (1) that the total tuition and fee income collected by the University (aside from student activity fees) be devoted to the support of the Construction Program; that present State law (CUNY Construction Fund Act) be amended to provide for the actual use of such income for this purpose eliminating the State—City contribution in the same amount, thereby removing the necessity for a 50% State contribution to the service of the City University Construction Fund debentures; and (2) legislation should be enacted to require the City to provide, as a separate and priority portion of its annual tax levy contribution to the operational costs of the University, and as part of the annual certification of the City University budget, the balance of whatever amount is estimated by the Construction Fund and agreed to by the Mayor, as required for the ensuing year, to support the debentures of the Construction Fund; and

WHEREAS, The Board of Higher Education, after consideration of the Citizens' Commission analysis of the University Construction Program, and of its findings that the present arrangement is inadequate to the present and future needs of the University, has determined the Commission's analysis to be sound and the recommendations to be consonant with the existing policies of the Board of Higher Education and adequate to the present and future needs of the University; therefore be it
RESOLVED, That the Board authorize the Chancellor to initiate discussions with the executive and legislative bodies of both the City and State toward the end of securing the approval by these governmental entities of the foregoing recommendations and the enactment of the legislation necessary to implement the recommendations; and be it further

RESOLVED, That these recommendations and resolutions be communicated to the Mayor, the Comptroller, the City Council of the City of New York, and to the Governor, the Comptroller and legislative leaders of the State of New York.

(c) Concerning the State Contribution to the City University . . .

WHEREAS, The Citizens' Commission on the Future of The City University of New York, after careful consideration and study, has found that New York City residents are now paying a disproportionate share of the cost of public higher education in the State compared to the benefits received; and

WHEREAS, The Citizens' Commission has found that the City of New York is the only city in the nation to contribute major support to a university system; and

WHEREAS, The Citizens' Commission has found that the funding necessary to the adequate operation of the City University will, under existing funding formulas, exceed the amount which could or should be provided by the City of New York; and

WHEREAS, The Citizens' Commission has recommended to the Board that the State should progressively increase its percentage contribution to the operating cost of the City University from the present 50/50 division with the City to a new level of 75%, increasing its contribution by 5% annually until the 75% level is reached; and

WHEREAS, The Board of Higher Education has considered the analysis and recommendation of the Citizens' Commission with respect to the level of State support for the University and has found the analysis to be sound and the recommendation to be adequate to the present and future needs of the University; therefore be it

RESOLVED, That the Board of Higher Education endorse the foregoing recommendation of the Citizens' Commission with respect to State support of the City University; and be it further

RESOLVED, That the Board authorize the Chancellor to initiate discussions with the executive and legislative bodies of both the City and State toward the end of securing the approval by these governmental entities of the foregoing recommendation and the enactment of the legislation necessary to implement the recommendation; and be it further

RESOLVED, That these recommendations and resolutions be communicated to the Mayor, the Comptroller, the City Council of the City of New York and to the Governor, the Comptroller and legislative leaders of the State of New York.

No. 2. Statement by the Board of Higher Education: The Committee accepted, in principle, a statement for transmittal to the full Board for action. (See pages 30, 31).

Poses abstained.
NO. 3. STUDENT GOVERNMENTS: Mr. Richard Lewis, Chairman of the University Student Senate, asked that all student government presidents be heard at the February 28, 1972 Board meeting on financing the University.

Motion made, seconded and carried that the Board at its February 28, 1972 meeting, hear, in addition to Mr. Lewis, a student representative of the day session, evening session and the graduate division.

Upon motion duly made, seconded and carried, the meeting adjourned at 6:30 p.m.

N. MICHAEL CARFORA
Secretary of the Board
Minutes of Proceedings, February 28, 1972

MINUTES OF THE MEETING OF THE BOARD OF HIGHER EDUCATION OF THE CITY OF NEW YORK

HELD

FEBRUARY 28, 1972

AT THE BOARD HEADQUARTERS BUILDING
535 EAST 80 STREET—BOROUGH OF MANHATTAN

The Chairman called the meeting to order at 5:30 p.m.

There were present:

Luis Quero-Chiesa, Chairman
David I. Ashe
Herbert Berman
Frederick Burkhardt
María Josefa Canino
Alexander A. Delle Cese
Fileno DeNovellis
Jean-Louis d’Heilly
Norman E. Henkin

Minneola P. Ingersoll
Robert Ross Johnon
James Oscar Lee
John A. Morsell
Jack I. Poses
Edward S. Reid
Barbara A. Thacher
Eve Weiss
Nils Y. Wessell

N. Michael Carfora, Secretary of the Board
Arthur H. Kahn, General Counsel

Chancellor Robert J. Kibbee
President Milton G. Bassin
President John W. Kneller
President Leonard Lief
President Robert E. Marshak
President Joseph S. Murphy
President Mina Rees
President Donald H. Riddle
President Herbert Schueler
President Richard D. Trent
President Jacqueline G. Wexler
President Candido de León
President Edgar D. Draper

President Leon M. Goldstein
President Kurt R. Schmeller
President Joseph Shenker
President Herbert M. Sussman
Professor Ralph W. Sleeper
Mr. Richard Lewis

Deputy Chancellor Seymour C. Hyman
Vice-Chancellor Julius C.C. Edelstein
Vice-Chancellor Timothy S. Healy
Vice-Chancellor Bernard Mintz
Vice-Chancellor David Newton
Vice-Chancellor Frank J. Schultz

The absence of Mr. Hayes, Dr. Trilla and Professor Williamson was excused.
At this point, the Board heard the following with respect to student fees:

Mr. Alan Shark, Baruch College Student Government, Day Session.
Ms. Joan Kohl, President, Evening Session Student Government, Staten Island Community College.
Mr. Richard Lewis, Chairman, University Student Senate.

NO. A. FUNDING THE CITY UNIVERSITY:

(a) Concerning Tuition Charges at the City University . . .

WHEREAS, The Citizens' Commission on the Future of The City University of New York, after careful study and consideration, has found that the imposition of tuition fees in the City University would not generate substantial income to either the State or the City of New York; and

WHEREAS, The Citizens' Commission has found that there exist numerous social and educational reasons for maintaining the no-tuition policy of the City University; and

WHEREAS, The Board of Higher Education has found the analysis and recommendations of the Citizens' Commission with respect to tuition for undergraduate matriculated students to be sound and consonant with the Board's existing policies; therefore be it

RESOLVED, That the Board of Higher Education endorse the Citizens' Commission recommendation with respect to the maintenance of the no-tuition policy in the City University.

(b) Concerning Financing of the Capital Construction Program . . .

WHEREAS, The Citizens' Commission has found that the present arrangement for financing the Construction Program of the City University is inadequate to meet the current and future needs of the University; and

WHEREAS, The Citizens' Commission has recommended to the Board that the following changes be made in the method of financing the City University Construction Program: (1) that the total tuition and fee income collected by the University (aside from student activity fees) be devoted to the support of the Construction Program; that present State law (CUNY Construction Fund Act) be amended to provide for the actual use of such income for this purpose eliminating the State-City contribution in the same amount, thereby removing the necessity for a 50% State contribution to the service of the City University Construction Fund debentures; and (2) legislation should be enacted to require the City to provide, as a separate and priority portion of its annual tax levy contribution to the operational costs of the University, and as part of the annual certification of the City University budget, the balance of whatever amount is estimated by the Construction Fund and agreed to by the Mayor, as required for the ensuing year, to support the debentures of the Construction Fund; and

WHEREAS, The Board of Higher Education, after consideration of the Citizens' Commission analysis of the University Construction Program, and of its findings that the present arrangement is inadequate to the present and future needs of the University, has determined the Commission's analysis to be sound and the recommendations to be consonant with the existing policies of the Board of Higher Education and adequate to the present and future needs of the University; therefore be it
RESOLVED, That the Board authorize the Chancellor to initiate discussions with the executive and legislative bodies of both the City and State toward the end of securing the approval by these governmental entities of the foregoing recommendations and the enactment of the legislation necessary to implement the recommendations; and be it further

RESOLVED, That these recommendations and resolutions be communicated to the Mayor, the Comptroller, the City Council of the City of New York, and to the Governor, the Comptroller and legislative leaders of the State of New York.

(c) Concerning the State Contribution to the City University...

WHEREAS, The Citizens' Commission on the Future of The City University of New York, after careful consideration and study, has found that New York City residents are now paying a disproportionate share of the cost of public higher education in the State compared to the benefits received; and

WHEREAS, The Citizens' Commission has found that the City of New York is the only city in the nation to contribute major support to a university system; and

WHEREAS, The Citizens' Commission has found that the funding necessary to the adequate operation of the City University will, under existing funding formulas, exceed the amount which could or should be provided by the City of New York; and

WHEREAS, The Citizens' Commission has recommended to the Board that the State should progressively increase its percentage contribution to the operating cost of the City University from the present 50/50 division with the City to a new level of 75%, increasing its contribution by 5% annually until the 75% level is reached; and

WHEREAS, The Board of Higher Education has considered the analysis and recommendation of the Citizens' Commission with respect to the level of State support for the University and has found the analysis to be sound and the recommendation to be adequate to the present and future needs of the University; therefore be it

RESOLVED, That the Board of Higher Education endorse the foregoing recommendation of the Citizens' Commission with respect to State support of the City University; and be it further

RESOLVED, That the Board authorize the Chancellor to initiate discussions with the executive and legislative bodies of both the City and State toward the end of securing the approval by these governmental entities of the foregoing recommendation and the enactment of the legislation necessary to implement the recommendation; and be it further

RESOLVED, That these recommendations and resolutions be communicated to the Mayor, the Comptroller, the Council of the City of New York and to the Governor, the Comptroller and legislative leaders of the State of New York.

All asked to be recorded as voting "NO."

On motion duly made, seconded and carried, the following statement was approved:
The Board of Higher Education rejects absolutely the suggestions by Governor Rockefeller and Speaker Duryea that the City University's fiscal needs for 1972-73 can or should be met by the imposition of tuition charges on our students. It is widely acknowledged, even by the Governor himself, that tuition will not and cannot solve the University's fiscal problem. To impose it as a principle would not only go against the tradition which is the cornerstone of the University's past achievements, but would also disrupt its present design as an open university, the vehicle of equal educational opportunity for all New Yorkers.

The City University of New York receives approximately $1,950 of public funds per student for its operating budget, while each State University student is supported by over $2,500 of State funds. To further compound this inequity, under existing funding arrangements, the City of New York contributestax funds of $1,000 per student to City University, meaning that the State's contribution is only $950 for each City University student. Hence, the State's contribution for SUNY students is almost three times its contribution for CUNY students, while taxpayers in New York City pay their full share of State taxes. It is New York City, the City University and the students of City University who have a just complaint against the State. Free tuition at CUNY is the pride of New York City and New York City taxpayers pay for it.

The Board maintains that the $496 million operating budget submitted to the Mayor in November represented an accurate and realistic assessment of the resources needed to operate the University properly.

The University could function with the $455 million certified by the Mayor, although it will require painful cutbacks in program advances and in educational services to students.

We will, therefore, resist with all the means at our disposal the efforts from Albany to exert pressure upon the University through its budget to bring about the abandonment or compromise of open admissions, the no-tuition policy, or quality education to which we are committed.

These positions have been supported in great detail and with comprehensive documentation by the Citizens' Commission on the Future of the City University, headed by Robert F. Wagner. Its first report names priorities and recommends a structure that would put the financing of the University, and its critical construction program, on the right track. The Board endorses strongly the Wagner Commission's proposals that free tuition be maintained as a matter of public policy and its proposal for the long-range funding of the City University, including provision for a progressive increase over five years in State funding up to 75 percent of the operating budget and permanent City funding of the balance, with no change in the status or control of the University.

We endorse and commend the Wagner Commission proposal on capital financing that would use fee income, plus a City contribution, to pay for servicing construction debentures. The fee income, which totaled $47 million in 1970-71 is sufficient to finance a substantial portion of the buildings now planned. The combination of fee income and the City contribution would relieve the State of its commitment to 50 percent financing of the $1 billion construction program. This use of student charges to finance construction would parallel the procedures of the State University.

The findings of the Commission enhance our own conviction that open admissions, no tuition and quality education are not relics of the past but harbingers of the future of higher education in the United States as the nation seeks to open the doors of opportunity to all its citizens. To turn back now would be a shortsighted act of social regression.
The consequences of inadequate funding will catastrophically affect not only the City University but the City itself, and the State of New York as well. The Board of Higher Education asks no special considerations for the City University. Rather we seek justice and even-handedness in the allocation of State funds to support students attending public institutions. We call upon the Governor and the Legislature, therefore, to deal justly with the University and its present and future students.

(3) Upon motion duly made, seconded and carried, the Chancellor was charged with the responsibility of communicating to the public the Board’s intent when passing the above resolutions and to make it clear what the Board means by free tuition and the charging of fees.

Calendar No. 10 was considered at this point.

The Board then returned to the regular calendar.

Upon motion duly made, seconded and carried, the following resolutions were adopted or action was taken as noted: (Calendar Nos. 1 through 10)

**NO. 1. APPROVAL OF MINUTES:** RESOLVED, That the minutes of the Board of Higher Education for the following meetings be approved as circulated:

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**NO. 2. COMMITTEE ON CAMPUS GOVERNANCE:** RESOLVED, That the following actions approved by the Committee on Campus Governance be adopted:

**A. CHARTER OF GOVERNANCE -- QUEENS COLLEGE:**

RESOLVED, That the Charter of Governance of Queens College be approved.

**EXPLANATION:** The Board’s Statement of Policy on the Organization and Governance of the City University of New York reads that “as a condition for submission of governance plans to the Board for approval, such plans shall have been approved by the majority of students and faculty voting in an election held for the purpose of approving the plan, provided, however, that at least 30% of each constituency votes in the election.

"The Board’s Committee on Campus Governance shall have the responsibility for reviewing plans so submitted to insure compliance with this statement and shall also review existing plans and recommend changes necessary to conform them to the guidelines contained in the Statement."

The Board’s Committee on Campus Governance, after consultation with Queens College, certifies that its plan conforms to the prerequisites mentioned above and recommends that it be approved.

**NOTE:** A copy of the statement is on file with these minutes in the office of the Secretary of the Board.
B. CHARTER OF GOVERNANCE – LEHMAN COLLEGE:

RESOLVED, That the Charter of Governance of Lehman College be approved.

EXPLANATION: The Board's Statement of Policy on the Organization and Governance of The City University of New York reads that "as a condition for submission of governance plans to the Board for approval, such plans shall have been approved by the majority of students and faculty voting in an election held for the purpose of approving the plan, provided, however, that at least 30% of each constituency votes in the election.

"The Board's Committee on Campus Governance shall have the responsibility for reviewing plans so submitted to insure compliance with this statement and shall also review existing plans and recommend changes necessary to conform them to the guidelines contained in the Statement."

The Board's Committee on Campus Governance, after consultation with Lehman College, certifies that its plan conforms to the prerequisites mentioned above and recommends that it be approved.

NOTE: The Charter of Governance of Lehman College was approved in principle by the Board at its meeting held February 22, 1971, Cal. No. 20. The above action fulfills the requirements of the Board's Statement of Policy. A copy of the statement is on file with these minutes in the office of the Secretary of the Board.

NO. 3. COMMITTEE ON STUDENT SERVICES: RESOLVED, That the following resolution approved by the Committee on Student Services be adopted:

APPLICATION FEE – SPECIAL PROGRAM APPLICANTS: Item withdrawn.

NO. 4. COMMITTEE ON TRUSTS AND GIFTS: Mr. Poses, on behalf of the Committee on Trusts and Gifts presented the following report:

The Committee on Trusts and Gifts met on February 7, 1972 in response to the Board resolution of October 26, 1971 which called for a meeting with the representatives of the University Faculty Senate and the University Student Senate to present such details as deemed advisable in regard to the investment procedure. The Committee met with Mr. Fred Brandes of the University Student Senate and engaged in a comprehensive discussion of the University's investment policies as well as a consideration of possible changes to those policies to give greater emphasis to the social implications of the University's investment.

As a consequence of the discussion Mr. Reid was charged with the responsibility of developing a set of proposed investment guidelines for adoption by the Committee and subsequently by the Board. The University Student Senate will submit suggestions to Mr. Reid. It is anticipated that the Committee on Trusts and Gifts may be in a position to present a proposed set of guidelines for Board action at the March meeting of the Board.

The Committee also agreed at its February 7, 1972 meeting that the quarterly report on investments which is routinely furnished to all Board members will now be made available to the University Student and University Faculty Senates as well.

NO. 5. COMMITTEE ON THE ACADEMIC PROGRAM: RESOLVED, That the following actions approved by the Committee on the Academic Program be adopted:
A. B.A. DEGREE MAJORS – JOHN JAY COLLEGE:

(I) ARTS AND LANGUAGES:

RESOLVED, That the Major in Arts and Languages leading to the B.A. Degree, to be offered by John Jay College, be approved in principle, effective September 1972, subject to financial ability and to the approval of the New York State Board of Regents.

EXPLANATION: As a result of the Open Admissions Program, approximately 1,000 civilian students who are not candidates for police studies have entered John Jay College, and they require the offering of majors beyond those currently given at the College. At present there is no organized program of studies at John Jay suitable to the needs of students whose interests lie in those areas of the Humanities represented within the Arts and Languages Division. This major, which will utilize a multi-disciplinary approach to liberal arts, will fill that important need and provide the new student body with courses essential to their interests and careers.

(2) BEHAVIORAL SCIENCES:

RESOLVED, That the Major in Behavioral Sciences leading to the B.A. Degree to be given at John Jay College be approved in principle, effective September 1972, subject to financial ability and to the approval of the New York State Board of Regents.

EXPLANATION: The Behavioral Science Major is designed for students who wish to concentrate their major work in the interrelated disciplines of anthropology, psychology, and sociology and to specialize in one of these areas. In addition to courses which provide a broad background in cultural and social issues, and in contemporary thinking in psychology, the curriculum includes courses in research techniques in the behavioral sciences in which students design and undertake a research project.

(3) BLACK AND PUERTO RICAN STUDIES:

RESOLVED, That the Major in Black and Puerto Rican Studies leading to the B.A. Degree, to be given at John Jay College, be approved in principle, effective September 1972, subject to financial ability and to the approval of the New York State Board of Regents.

EXPLANATION: This major will make available sound, scholarly courses which will encourage Black and Puerto Rican students to expand their knowledge of their heritage. The curriculum also affords a comprehensive education for all students of the College by placing the study of Black culture and civilization in its proper philosophical and educational context. The program offers a concentration in either Black or Puerto Rican studies, with courses in literature, history, and sociology, and is designed to help satisfy the particular needs of John Jay College students.

(4) COMMUNITY RELATIONS AND COMMUNITY ORGANIZATION:

RESOLVED, That the Major in Community Relations and Community Organization leading to the B.A. Degree, to be given at John Jay College, be approved in principle, effective September 1972, subject to financial ability and to the approval of the New York State Board of Regents.

EXPLANATION: This degree is designed for students who are interested in a career in community relations upon graduation or those who plan graduate work in community relations, urban planning, social work and public administration. It will provide students with an understanding of the dynamics of community relations and the interrelationships between community organizations and government, and will train them to deal effectively with the various groups that constitute the community. The program includes a problem workshop and internship experience in a community based organization.

B.S. DEGREE MAJORS – JOHN JAY COLLEGE:

(I) SPECIALIZATION IN CRIMINAL JUSTICE ADMINISTRATION AND PLANNING:

RESOLVED, That the Specialization in Criminal Justice Administration and Planning leading to the B.S. Degree, to be given at John Jay College be approved in principle, effective September 1972, subject to financial ability and to the approval of the New York State Board of Regents.
EXPLANATION: This curriculum will prepare students for positions in the criminal justice planning agencies now being developed as a result of the provisions of the Omnibus Crime Control and Safe Streets Act and other similar legislative acts. The program is designed to give the student a broad introduction to all components of the criminal justice system and to develop expertise in statistics and operations analysis which is needed to design and evaluate field research projects. There is a great demand for persons with a knowledge of the total criminal justice system; specialists estimate that at present there are approximately 5,000 positions available throughout the country in the field of criminal justice administration and planning.

(2) CHEMISTRY:

RESOLVED, That the Major in Chemistry leading to the B.S. Degree, to be given at John Jay College, be approved in principle, effective September 1972, subject to financial ability and to the approval of the New York State Board of Regents.

EXPLANATION: This program is one which will offer civilian students at John Jay a greater choice in career opportunities. It will take advantage of the laboratory and other facilities already available at the College in the forensic science program and will prepare students for graduate work or for employment as chemists.

(3) ENVIRONMENTAL STUDIES:

RESOLVED, That the Major in Environmental Studies leading to the B.S. Degree, to be given at John Jay College, be approved in principle, effective September 1972, subject to financial ability and to the approval of the New York State Board of Regents.

EXPLANATION: This program has been developed in cooperation with the Environmental Protection Administration and the Health Services Administration of New York City and will provide manpower for middle management positions in these and other similar agencies. The curriculum includes courses in urban government and sociology, law, administration, and environmental science, and will enable students to communicate effectively with administrators in environmental protection agencies, with investigative and enforcement personnel, and with technical personnel in the laboratory. The program will also prepare students for graduate work in public administration with emphasis on administration in the field of environmental protection.

(4) MATHEMATICS:

RESOLVED, That the Major in Mathematics leading to the B.S. degree, to be given at John Jay College, be approved in principle, effective September 1972, subject to financial ability and to the approval of the New York State Board of Regents.

EXPLANATION: This program will help to fill the academic and career needs of civilian students as well as law enforcement students. It is intended to provide a competent mathematics major while simultaneously offering an opportunity for students of other disciplines to acquire a degree of mathematical sophistication. Students completing the program will be able to continue in graduate mathematics or prepare for the teaching of mathematics at the secondary school level. In addition, they will be able to pursue careers as computer specialists, actuaries, statisticians, etc., where a background in mathematics is required.

C. FOUR-YEAR B.A./M.A. IN CHEMISTRY — BROOKLYN COLLEGE:

RESOLVED, That the Four-Year B.A./M.A. in Chemistry, to be given at Brooklyn College, be approved in principle, effective February 1972, subject to financial ability and to the approval of the New York State Board of Regents; and be it further

RESOLVED, That two years after approval in principle, the Committee on the Academic Program will initiate a preliminary review in consultation with the President of the College; and be it further

RESOLVED, That five years after initiation of the program, the Committee on the Academic Program will act on final approval; and be it further
D. M.S. IN EDUCATION ADMINISTRATION OR SIXTH YEAR CERTIFICATE IN EDUCATIONAL ADMINISTRATION – BARUCH COLLEGE:

RESOLVED, That the Specialization in Educational Administration leading to the M.S. in Educational Administration or to a Sixth Year Certificate in Educational Administration, to be given at Baruch College, be approved in principle, effective February 1972, subject to financial ability and to the approval of the New York State Board of Regents; and be it further

RESOLVED, That two years after approval in principle, the Committee on the Academic Program will initiate a preliminary review in consultation with the President of the College; and be it further

RESOLVED, That five years after initiation of the program, the Committee on the Academic Program will act on final approval; and be it further

RESOLVED, That the Master Plan be so amended.

EXPLANATION: This program is designed to select candidates with high potential for leadership of “inner city” schools and provide them with the knowledge and skill to insure success as leaders of these schools. It will tap new sources of personnel for urban schools by offering opportunities for lateral entry from other professions and from business, and will also seek talent among present teachers and supervisors in public and private elementary and secondary schools.

The program includes a long-term internship which is school and community based. It also provides for partnership within the community school districts by giving these districts an opportunity to share equally with the Baruch faculty in the selection of candidates for the program. This approach is especially significant because of the recent decentralization in the New York City school system.

The curriculum has been developed in cooperation with the State Department of Education after careful analysis of graduate programs in educational administration at other leading universities and a study of the official job specifications for principals and assistant principals. It is expected that graduates of the program will constitute an important source for leaders in the New York City school system.

E. M.S. IN EDUCATIONAL ADMINISTRATION – THE CITY COLLEGE:

RESOLVED, That the M.S. in Education Administration, to be given at The City College, be approved in principle, effective September 1972, subject to financial ability and to the approval of the New York State Board of Regents; and be it further

RESOLVED, That two years after approval in principle, the Committee on the Academic Program will initiate a preliminary review in consultation with the President of the College; and be it further

RESOLVED, That five years after initiation of the program, the Committee on the Academic Program will act on final approval; and be it further

RESOLVED, That the Master Plan be so amended.

EXPLANATION: This program was developed in response to revisions in certification requirements made by the State Education Department for administrative and supervisory personnel in the public school system and will enable graduates to move much more quickly into many of the positions now becoming available in the decentralized school districts in New York City. The College will continue to offer the Sixth Year Certificate for those wishing to prepare for higher positions or for advancement in school systems; the new program is intended to prepare students for the kinds of middle management positions for which thirty hours of graduate education is considered sufficient.
F. EXPERIMENTAL PROGRAM IN DANCE THERAPY – M.S. IN EDUCATION–HUNTER COLLEGE:

RESOLVED, That the Experimental Program in Dance Therapy leading to the M.S. in Education, to be given at Hunter College, be approved in principle, effective February 1972, subject to financial ability and to the approval of the New York State Board of Regents; and be it further

RESOLVED, That two years after approval in principle, the Committee on the Academic Program will initiate a preliminary review in consultation with the President of the College; and be it further

RESOLVED, That five years after initiation of the program, the Committee on the Academic Program will act on final approval; and be it further

RESOLVED, That the Master Plan be so amended.

EXPLANATION: Because the techniques of dance therapy can reach many patients who do not respond to traditional treatment programs, there is now an increasing demand for professionally trained dance therapists. This program, which will serve as a model for similar programs in other universities, is designed to integrate the theoretical, practical, and research aspects of dance therapy. It will give students comprehensive skills which can be applied to people of all ages, diagnoses, and socio-economic backgrounds, and will provide hospitals and colleges with personnel who can both practice and teach dance therapy. It is anticipated that this program will also help to develop standards for employment in private and public institutions by setting academic criteria for professional dance therapists.

G. MASTER’S READING PROGRAM: SECONDARY – M.S. IN EDUCATION–QUEENS COLLEGE:

RESOLVED, That the Master’s Reading Program: Secondary, leading to the M.S. in Education, to be given at Queens College, be approved in principle, effective September 1972, subject to financial ability and to the approval of the New York State Board of Regents; and be it further

RESOLVED, That two years after approval in principle, the Committee on the Academic Program will initiate a preliminary review in consultation with the President of the College; and be it further

RESOLVED, That five years after initiation of the program, the Committee on the Academic Program will act on final approval; and be it further

RESOLVED, That the Master Plan be so amended.

EXPLANATION: This program was developed in response to the urgent need for personnel trained to teach remedial reading at the high school level. It is designed for experienced teachers with provisional secondary school certificates and seeks to develop their competencies in remedial instruction and in working with students in need of specialized help. This is the only program in New York City which offers a Master’s degree in secondary school reading and it will also help to provide the University with the expertise needed in the development of reading programs for University students who require remedial aid.

H. INTERDISCIPLINARY AREA SPECIALIZATION IN INTER-AMERICAN AFFAIRS–HUNTER COLLEGE:

RESOLVED, That the Interdisciplinary Area Specialization in Inter-American Affairs leading to the B.A. Degree, to be given at Hunter College, be approved in principle, effective February 1972, subject to financial ability and to the approval of the New York State Board of Regents.

EXPLANATION: The purpose of this program is to enable students interested in Inter-American Affairs to begin their studies of this area as undergraduates and to provide the background necessary for more specialized work at the graduate level. The program will take advantage of courses already available at Hunter in the departments of anthropology, economics, geography, history, political science, and Romance languages, and will offer a broad knowledge of the past and present problems of the area. A feature of the program is a seminar involving the social, economic, and political problems of Latin America in which students will apply the techniques of various disciplines to a selected topic.
I. PROGRAM IN JEWISH SOCIAL STUDIES—HUNTER COLLEGE:

RESOLVED, That the Program in Jewish Social Studies leading to the B.A. Degree, to be given at Hunter College, be approved in principle, effective September 1972, subject to financial ability and to the approval of the New York State Board of Regents.

EXPLANATION: This curriculum is designed to meet the growing interest in ethnic studies in general and in Jewish studies in particular. It draws on courses already in existence in the department of anthropology, Hebrew, history, political science and sociology and offers a contemporary approach to Jewish studies. The program will provide graduating students with the opportunity to enter Jewish community and social service fields and to undertake graduate work.

J. NURSING PROGRAM—MEDGAR EVERS COLLEGE: Item withdrawn. To be submitted to the CUNY Health Curriculum Committee.

K. HEALTH EDUCATION—QUEENS COLLEGE:

RESOLVED, That the Major in Health Education, leading to the B.A. Degree, to be given at Queens College, be approved in principle, effective September 1972, subject to financial ability and to the approval of the New York State Board of Regents.

NO. 6. CONTRACTS AND OTHER FINANCIAL MATTERS: RESOLVED, That the following items submitted by the presidents and recommended by the Chancellor be adopted:

A. UNIFORMED GUARD SERVICE—QUEENS COLLEGE:

RESOLVED, That Queens College be authorized to advertise for, receive and open bids and award contract to the lowest responsible bidder for Uniformed Guard Service for the period July 1, 1972 through June 30, 1973, at an estimated cost of $300,000 chargeable to Code 42-4600-403-01-73, Office Services, and/or such other funds as may be available, subject to financial ability.

B. UNIFORMED GUARD SERVICE—LEHMAN COLLEGE:

RESOLVED, That Herbert H. Lehman College be authorized to advertise for, receive and open bids and award contract to the lowest responsible bidder for Uniformed Guard Service at an estimated cost of $340,000 chargeable to Code 042-5100-403-01-73 of the 1972-73 budget and/or such other funds as may be available, subject to financial ability.

Mr. d'Heilly asked to be recorded as voting "NO" as he would like to see a more uniform policy on guard service.

NO. 7. COMMITTEE ON CAMPUS PLANNING AND DEVELOPMENT: RESOLVED, That the following actions approved by the Committee on Campus Planning and Development be adopted:

A. PHASE I CONSTRUCTION—KINGSBOROUGH COMMUNITY COLLEGE:

RESOLVED, That the Board approve the detailed preliminary report and accept the Architect’s revised proposal as recommended in the report including estimates of cost of construction of $2,318,100 (as of December 1971) for bulkhead and seawall repair and reconstruction, as part of the proposed Phase I Construction, at Kingsborough Community College, as prepared by Katz, Waisman, Weber, Strauss and Warner, Burns, Toan and Lunde Associated Architects; and be it further
RESOLVED, That the Bureau of the Budget be and is hereby requested to approve said detailed preliminary report and estimate at a cost limitation of $2,948,368 (including $234,600 for escalation to projected bid date of November 1972; $255,270 for bid contingency and $140,398 for contingencies during construction), chargeable to Capital Project HN-190; and be it further

RESOLVED, That the State University be and is hereby requested as appropriate to establish or adjust the applicable Capital Budget Project to implement the action approved by this resolution.

EXPLANATION: The report summarizes the results of the consultants’ field and office investigations of existing conditions and includes studies required to determine construction details for the repair and reconstruction of the bulkheads and seawalls.

The recommended schemes as delineated in the report are basically:

1. Repair of existing north wall.
2. Reconstruction of east wall which is a combination of schemes designated as A & C and the demolition of existing piers. (Scheme A—Anchored bulkhead outboard of existing wall. Scheme C—Riprap seawall outboard of existing wall.)
3. Repair and surface treatment of existing south seawall, sitting areas and new simplified seawall to beach.
4. Storm Drainage Structures.

The Architect’s revised proposal consists of a consistent edge treatment around the southern academic portion of the site. The continued riprap treatment on the southeast corner of the site permits the extension of an observation point out into the water to form a coherent landscape treatment. Riprap is carried to a structurally logical terminal point at Oriental Boulevard, permitting a tie-in to the bulkhead wall which continues north to the northeast corner of the site. Inspection of the north bulkhead has shown that the timber sheets are basically sound and are capable of providing many years of useful life providing the openings and weakened sections are repaired as outlined in the report.

These proposals have been carefully reviewed with appropriate staff personnel of the Corps of Engineers and meet with the approval of the College and the Office of Campus Planning and Development in all aspects of design and function.

The original Master Plan Budget of June 1969 was .................................................. $1,822,700
Escalation Cost Factor from June 1969 to December 1971 is 33.17% x $1,822,700 ........... 624,500
Total .............................................................. $2,447,200

The Architect’s estimate of $2,318,100 is lower than this above amount by $129,100 and is therefore considered to be within our allowable total project cost limits.

It should be noted that the estimated cost of $2,318,100 is to be considered a “value” estimate. The estimators define this as being one reflecting “normal” market conditions. A “normal” market would reflect known labor wage rates; known material costs; available work forces of all trades; sufficient supply of building materials; normal or predictable labor productivity; sufficient and responsive available bidders; unrestrictive financial capabilities; sufficient subcontractors and material suppliers.

As stated in the body of the resolution, the estimators advise that given present-day bidding and market conditions, bids might be expected to range up to 10% higher than their present “value” estimate to reflect present abnormal market conditions. Accordingly, an amount of $255,270 has been requested for bidding contingency should market conditions at time of bidding reflect abnormal pricing similar to present day conditions.

At the time of completion of final plans and a final detailed estimate, an assessment of the bidding market will be made. This analysis will determine the degree of abnormality of the market at that time. An abnormal market would reflect premium labor costs for overtime, travel or guaranteed wages; premium prices for materials or a shortage of materials; shortage of skilled labor; insufficient prime or subcontractors, reflecting poor responsive competitive bids, high borrowing costs for construction activities; high risk factors due to long term construction durations; decrease in labor productivity.

The estimators are maintaining a monthly guideline on market abnormality factors and will keep CUNY advised during the development of final plans as to general trends or anticipated impact.

Both the estimators and the construction manager, as well as the University and College technical staffs, believe that the seawall as designed is reasonable and economical considering the functions to be served.

The severe deterioration of the shoreline has created a hazardous situation which is under constant observation to determine whether emergency remedial action is required. The bulkhead and seawall must be corrected at the earliest possible date. On this basis it is recommended that the report be accepted and that approval of the Budget Director be requested in order that final plans may be developed for this repair and reconstruction work.
B. PHASE II – QUEENS COLLEGE:

RESOLVED, That the Board approve the preliminary documents and estimate of cost of $325,550 as of December 1971, for a group of eight (8) alteration projects Phase II as prepared by S. Cafarelli Associates of Valley Stream, L.I., for Queens College; and be it further

RESOLVED, That the Director of the Budget be, and is hereby requested to approve said preliminary documents and a cost limitation of $352,080 (to include escalation to March 1972 and contingencies) such funds to be chargeable to Capital Project HN-203.

EXPLANATION: The Executive Committee of the Board approved a contract with the Consultant at its proceedings of July 27, 1970, Calendar No. 5 and this was subsequently approved by the Bureau of the Budget on March 5, 1971 for ten (10) rehabilitation projects. Eight of the original ten are presented for approval:

1. New Steps - Academic Building No. 2 ............................................. $10,600
2. New Well for Irrigation Purposes .................................................. 36,000
5. Home Economics number 340 to Food Lab. ...................................... 55,000
6. Room 307 to Clothing Lab. ............................................................. 26,000
7. New Auxiliary 8' Steam Line & Connections ........................................ 113,400
8. Water Loop Connection ................................................................. 10,350
TOTAL .................................................................................. $325,550

The above documents and estimates have been checked by the staffs of the Coordinator of Campus Planning at Queens College and the City University Dean of Campus Planning and have been found acceptable.

C. CREATION OF ADDITIONAL CLASSROOMS – HUNTER COLLEGE:

RESOLVED, That the Board approve final plans, specifications and the construction cost in the amount of $115,000 for labor and materials. Contract documents were prepared by the College staff. This project is for the construction of eleven (11) new additional classrooms and a replacement student lounge in the Hunter College Park Avenue Building; and be it further

RESOLVED, That the Director of the Budget be and hereby is requested to approve said plans and specifications with a cost limitation of $120,750 which includes 5% for contingencies during construction, chargeable to Capital Project HN-203.

EXPLANATION: In order to accommodate to some extent an anticipated increase of approximately 2500 full-time students for September 1972, the College has to resort to the conversion of existing student lounge areas on the third floor to new permanent classrooms, and convert some existing basement locker space into a student lounge area. At the present time, there is no other space available in the College to provide these additional classrooms.

The gross area of this project is 14,250 square feet. At the cost of $115,000, the cost per square foot averages $8.00. This project has been reviewed by the staff of the University Dean of Campus Planning and the expenditure is considered reasonable.

D. LICENSE AGREEMENT – HUNTER COLLEGE:

RESOLVED, That the Board approve a License Agreement for the rental of three studios totalling 3,259 square feet and a 176 seat theatre in the Manhattan Theatre Club building located at 321 East 73rd Street, Borough of Manhattan, or use by Hunter College; and be it further

RESOLVED, That the Department of Real Estate be requested to execute a License Agreement for the aforementioned space.

EXPLANATION: The space will be used for rehearsal and performance work by music, dance, and theatre groups which are a part of the College’s Department of Arts and Humanities.
The Department of Real Estate has negotiated a License Agreement for the rental of space at the subject premises for a one year period commencing from the date of occupancy at an annual rental cost of $17,425 ($4.95 per sq. ft.) for the three studios; and an additional $1,000 per seven day week for the 178 seat theatre, when used. The landlord will permit exclusive use of the three studios seven days a week between the hours of 9 a.m. and 10 p.m., and will permit use of the theatre between 9 a.m. and 10 p.m. when available, for a maximum period of six weeks. Furthermore, the landlord shall provide cleaning services, elevator service, heat, electricity and toilet facilities.

E. RENTAL OF SPACE – YORK COLLEGE:

RESOLVED, That the Board approve the rental of 1,536 square feet of space at 160-08 Jamaica Avenue, Queens, for use by York College; and be it further

RESOLVED, That the Department of Real Estate be requested to execute a lease for the aforementioned space.

EXPLANATION: This space will provide three additional classrooms which are located adjacent to space which York College presently rents in this facility.

The Department of Real Estate has negotiated a lease for the subject premises at an annual rental cost of $7,425 ($4.95 per sq. ft.). Alterations required to convert an existing room into two classrooms are estimated at $1,200 and will be paid to the landlord in one lump sum.

York College now leases 9,300 square feet of space in the subject building under a lease which terminates August 31, 1976. The lease for this additional space will co-terminate with the existing lease. The total area to be leased by the College will then be 10,800 square feet at an annual rental cost of $53,460 ($4.95 per sq. ft.).

F. LICENSE AGREEMENT – MEDGAR EVERS COLLEGE:

RESOLVED, That the Board approve a License Agreement for the rental of 5,000 square feet of space at the Young Women’s Christian Association, 30 Third Avenue, Brooklyn, for use by Medgar Evers College; and be it further

RESOLVED, That the Department of Real Estate be requested to execute a License Agreement for the aforementioned space.

EXPLANATION: The space will provide the college with the use of a gymnasium and related physical education facilities.

The Department of Real Estate has negotiated a License Agreement for the subject premises for a fifteen week period, seven hours per week at the rate of ten dollars per hour ($1050 per semester). The License Agreement further provides that the Licensee (Y.W.C.A.) will furnish elevator services, heat, hot and cold water, electricity, cleaning and toilet supplies.

G. RENTAL OF SPACE – BROOKLYN COLLEGE:

RESOLVED, That the Board approve the rental of 18,000 square feet of space at 2236 Nostrand Avenue for use by Brooklyn College; and be it further

RESOLVED, That the Department of Real Estate be requested to execute a lease for the aforementioned space.

EXPLANATION: The space will house the Office of the Registrar of the College.

The Department of Real Estate has negotiated a lease for the subject premises for a ten year period, commencing from the date of occupancy, at annual rental cost of $80,000 ($4.45/sq. ft.). The lease provides that the landlord will renovate the premises in accordance with plans and specifications prepared by the College and approved by the Dean for Campus Planning and Development. The estimated cost of this renovation work is approximately $300,000.

The lease further provides that the landlord will be responsible for providing heat, air-conditioning, hot and cold water, and standard cleaning services. Landlord will also provide heat and air-conditioning after normal business hours at no additional cost to the tenant and shall make the premises available to the tenant twenty-four hours a day, seven days a week. Landlord will maintain in good condition and repair, and provide at his own cost and expense, service contracts covering maintenance of the air-conditioning system and heating system during the entire term of the lease and will also keep the structural portions of the damaged premises in good condition and repair at its own cost and expenses during the entire lease term.
Tenant will be responsible for the payment of electricity and pay to the landlord, as additional rent, a proportionate share of any increase in the real estate taxes and building maintenance labor cost increases.

H. SUB-LEASE – BOROUGH OF MANHATTAN COMMUNITY COLLEGE:

RESOLVED, That the Board approve the sub-lease of 13,700 square feet of space at 136 West 52 Street for use by Borough of Manhattan Community College; and be it further

RESOLVED, That the Department of Real Estate be requested to execute a lease for the aforementioned space.

EXPLANATION: This space will provide the College with offices for five department chairmen, eighty faculty members and eight staff members, accompanied by their required administrative personnel.

The Department of Real Estate has negotiated a sub-lease for the subject premises for a period commencing from the date of occupancy and expiring on May 31, 1976, at an average annual rental cost of $47,000 ($3.45/sq. ft.). The lease provides that the landlord will renovate the premises in accordance with plans and specifications prepared by the College and approved by the Dean for Campus Planning and Development. Alterations and improvements for the subject space are estimated at $28,000, which includes $4,000 for the purchase of previously installed air-conditioning equipment, said sum to be paid in monthly installments over the first twelve months of the lease. Landlord will also be responsible for the provision of window washing, heat, hot water and maintenance.

The lease further provides that the tenant will be responsible for the payment of electricity and a proportionate share of any increases in real estate taxes. Tenant shall be permitted to occupy the subject premises five days a week, Monday through Friday, during the hours of 8:00 a.m. to 10:00 p.m. and on Saturdays from 8:00 a.m. to 1:00 p.m.

NO. 8. CHANCELLOR’S REPORT: (a) Oral Report:

There are a few things I wanted to mention to the Board, some of which I mentioned to several members of the Board when I met with them on several other occasions.

As you know, following the adoption of our Affirmative Action Program in November, I appointed an Advisory Committee on the Status of Women at the City University, which consists primarily of women in the University of all ranks. The Committee is chaired by Professor Marilyn Gittell of Queens College. They have been extremely enthusiastic about their job of advising me. They have not yet given me any specific recommendations. They are engaging in a two-pronged effort, one of research, and the other of holding a series of open hearings at which they will take the testimony of women or others who have comments to make. The first of these hearings will be held tomorrow at the Graduate School, and they already have some 35 people who are going to speak to them. It is a very active committee and a very able one. I am sure they will come out with some good suggestions on the status of women at the University and how to improve our efforts in this area.

The second thing I wanted to bring to your attention is that we are going to have a visit from the American Association of University Professors around the middle of March. They are investigating a charge that really goes back to the discontinuance or the reassignment of the SEEK Program personnel some years ago in which there was some question as to whether or not the faculty were dealt with properly. It seems to me to be a peculiar kind of investigation because it is a little uncertain what they would request the University to do if it failed the investigation. All of the things have since been taken care of through the bargaining agent contract, but this investigation has been going on, and I did want you to know about it. The charge deals with whether proper notice was given to certain faculty members when the program was discontinued at the Alamac Hotel and incorporated into the City College program.

The next thing I wanted to mention to you is the budget situation. It seems to me I’m always talking about the budget these days. Some things have happened since the last time the Board met. I have had a meeting with the Governor. It was a very cordial meeting in the sense that there was no real hostility. The Governor gave me one
hour and twenty minutes of his time. He had with him his executive secretary and Mr. Hurd. It became clear that
the opinions expressed in his press conference reflected what he told me. He acknowledged to me (although it
was before it was officially announced) that he didn’t think the Legislature would press the question of a merger
with SUNY or free tuition. He didn’t intend to press for State representation on the Board of Higher Education.
At the same time, I think he was leaving the problem to us in saying that he had no more money, and he didn’t
think that any of the efforts we had made to force money out of the Legislature would work this time. I also had
a conference, along with several of the Presidents, before the joint Ways and Means Committee of the Assembly
and the Senate in Albany. It was a perfunctory sort of meeting, but I wanted the University to get its statement
on record. We received a strong endorsement of free tuition and open enrollment from Comptroller Beame, who
testified at the same meeting. The efforts to initiate some sort of activity on the various campuses of the
University have met with differential success. There is some evidence that things are beginning to happen on some
of the campuses—at York College, for example, as a result of the Governor’s action on a moratorium on
construction at that campus. There have been a number of joint meetings with people interested in the City
University, including legislators, in Manhattan, the Bronx and Brooklyn. On Wednesday, I’ll be having a meeting
with Cardinal Cooke. I don’t know what the outcome of that will be, whether I can enlist the Cardinal as a
supporter of CUNY. There is some evidence that the Archdiocese is very interested in the fact that City
University is one of the largest Catholic universities in the country. I would like to call your attention to the fact
that an ad hoc committee chaired by Professor Hirschfield has come up with a suggestion that has merit. It would
establish a committee chaired by me but it would include all of the facets of the University, faculty and students,
alumni, and members of the Board. The purpose would be to arrange meetings with the Legislature and members
of the Executive Branch to argue the City University’s case. There is some feeling that with the proper kind of
representation, as a group that represents all of the University, it might have some effect. We also hope to give the
Presidents an idea of what their budget would look like in the event that nothing happens with the budget, and in
this way we might be able to begin to develop a greater interest in some parts of the college community in the
problems of the University. The University, while it fights for the budget, has to be prepared to deal with
eventualities that might be forced upon it.

I would like to speak briefly about the Regents’ Advisory Committee. A letter was sent by Commissioner Nyquist
asking the Committee for information as to whether or not Open Admissions has affected the private universities
and to respond to the question of the space needs of the City University. I think they have done an accurate job
in working up the information necessary to make a response to these questions. I think they will respond: one,
that Open Admissions programs of the City University have not adversely affected the enrollment of the private
colleges although several have been affected, and secondly, that the space needs of the City University are such
that unless comprehensive efforts are undertaken, they cannot be met but that the construction program of the
City University is a realistic one in terms of the information that they have. I think the Regents’ Advisory
Committee has been fair in dealing with these two questions.

There are several other things that I want to report. It is proper to tell you that I have now completed my visits to
the colleges with a visit to John Jay this past week. In support of the various efforts to arouse some support for
the budget, I have made talks to the Citizens’ Forum of New York and the City Club of New York, and I have
also met with the Daily News editorial board—which is somewhat different from The New York Times editorial
board. I have also appeared on some radio shows, one with Victor Reisel, the Citizens’ Union Show, and the New
York Report.

I once again met with M. A. Farber, of The New York Times, who seems to be my shadow.

As you know, the Board at its last meeting amended the bylaws to state that any reappointments, promotions or
tenure recommendations that were submitted after February 1 should give evidence that the President has taken
into consideration the evaluation by the students of teaching and that the Board take this into account in passing
on these items except where the Chancellor might put forward cogent reasons why this should not be done. As you know, I said at the time that I don’t believe that this should not be taken into consideration, but I felt that at most of the colleges, the procedures had not been properly worked out, and, therefore, it would be unfair to insert this particular date as the time when this report would be required. The actual thing I mentioned at the time was that there was some question as to whether or not this might reflect an unfair labor practice. One of the bargaining agents felt it was since the date changed the working conditions for one group of people. I can tell you that they have filed with PERB an unfair labor practice against the University. Mr. Ashe may wish to speak a little later on this point.

Earlier in the month or rather late in January, I sent to each of the colleges of the University a questionnaire of nine questions dealing with the current state of the student evaluation program in their institution. I think it is fair to say that at each of the institutions there is an activity going on which is designed to produce a student evaluation program using the procedures of the institution. At some institutions this is further along than at others. Some have gotten to the point where they have already gotten agreement on it. For the large majority of institutions the evaluation procedure is in the process of being completed. Most of them feel they will be able to announce whatever system they come up with before the end of the year so that evaluation will be available for promotion for next fall, but most cannot provide that information at this time.

At the present time that is all I want to report. I’ll be glad to answer any questions.

The Board complimented the Chancellor for his speed in comprehending the problems of CUNY and the way he has grasped the situation.

(b) RESOLVED, That the Chancellor’s Report (including Addendum Items) for the month of February 1972 be approved as amended, as follows:

(1) Items listed in PART H—ERRATA, to be withdrawn or changed, as indicated, with the exception of item E.3.4., Hunter College, and item No. E.11.4., SICC, which are approved as submitted.

(2) Appointment of Leonard Quart as Assistant Professor at Richmond College was considered in Executive Session.

(c) Motion made, seconded and carried, extending the target date from February 1, 1972 to SEPTEMBER 1972 as the date beyond which no recommendations for reappointment, tenure or promotion should be granted without evidence given to the Board of systematic student evaluation, except in such cases where the Chancellor presents a cogent reason for further delay.

NO. 9. GENERAL DISCUSSION - POLICY PROPOSALS FOR FUTURE BOARD CONSIDERATION: Upon motion duly made, seconded and carried, the matter of the status and control of student activity fees was referred to the Board’s Committee on Campus Governance and the Committee on Student Services.

NO. 10. CLARIFICATION - AFFIRMATIVE ACTION POLICY OF THE BOARD OF HIGHER EDUCATION: Upon motion duly made, seconded and carried, the Board endorsed the following clarification made by the Chancellor of the Board’s Affirmative Action Policy approved November 22, 1971, Cal. No. 9:
There has been some misunderstanding of the intent and purpose of the recent Board of Higher Education action approving the Affirmative Action Report prepared pursuant to federal Executive Order 11246 and Executive Order 11375.

As you recall, the report went through several revisions and the final official document was the one approved by the Board of Higher Education on November 22. Throughout the revision process it was the specific objective of the Board, the Affirmative Action Committee, and the University administration to develop a policy statement that would meet the criteria of the federal executive orders but would not be erroneously interpreted to mean that the University was attempting to establish an employment quota system based upon race, religion, gender or ethnic origin. The document approved on November 22 was felt to accurately reflect that intent.

Our affirmative action policy requires the colleges and the central administration of the University to develop affirmative action plans that would overcome the causes as well as the conditions of de facto discrimination in employment against women and minorities. This does not mean that the plans or their implementation require preferential treatment in recruitment, hiring, or promotion on the basis of criteria other than merit. It is our overall personnel policy, of which affirmative action is an important component, that the choice among candidates for hiring or promotion is to be that candidate demonstrating the maximum potential for meeting the job’s requirements. Employment selection is to be based primarily upon vocational or professional competence within the framework of those constraints set by civil service law, the Board’s bylaws and those professional standards duly established by constituent faculty.

It is the Board’s feeling and my own personal conviction that this policy will enhance rather than impair our ability to eliminate conditions of de facto discrimination where they now exist within CUNY. Implementation of this affirmative action policy will require serious and sustained effort to reach and convince members of all groups which are presently the victims of de facto discrimination that this University is determined to achieve a genuine and meaningful policy of equal employment opportunity.

At this point the Board went into Executive Session.

Upon motion duly made, seconded and carried, the following resolutions were adopted or action was taken as noted: (Calendar Nos. 11 through 17)

**NO. 11. RESOLUTION OF APPRECIATION:**

WHEREAS, During its formative years, The City University of New York called upon Bernard Mintz to develop new procedures and new dimensions required in the critical areas of business affairs and personnel management; and

WHEREAS, Bernard Mintz, now Vice-Chancellor for Administration, has also diligently carried out the role of Vice-Chancellor for Staff Relations, Vice-Chancellor for Business Affairs, and, successively, Assistant Dean, Acting Dean, and Dean of Business Affairs, having joined the University administration in 1964; and

WHEREAS, He has brought to the tasks undertaken in these posts extensive knowledge of the operation of our colleges and the City agencies that vitally affect the University; and
WHEREAS, He led the University through its first collective negotiations with faculty—patiently, good-humoredly, and persistently—to contracts of historic importance in higher education; and

WHEREAS, Bernard Mintz has also served the University since 1935 through teaching and administrative posts at Baruch and City Colleges; and

WHEREAS, He has accepted the invitation to become Executive Vice President of Baruch College on March 1; therefore be it

RESOLVED, That the Board of Higher Education express its gratitude for the devotion and excellence of Bernard Mintz's contribution to the administrative well-being of The City University of New York; express its pleasure in his opportunity to return to an institution with which he has so many strong ties; and wish him all success in the enterprises he now undertakes in this important post.

NO. 12. CITY UNIVERSITY CONSTRUCTION FUND: The Chancellor reported that the Mayor has appointed Barbara Thacher as a member of the City University Construction Fund and has named Jack I. Poses as Chairman of the Fund. Both Ms. Thacher and Mr. Poses will be sworn in on March 2, 1972.

NO. 13. DEPARTMENT CHAIRMEN—KINGSBOROUGH COMMUNITY COLLEGE: RESOLVED, That elections of chairmen in existing departments of the Kingsborough Community College be scheduled for this year within the provisions of the Bylaws of the Board; and be it further

RESOLVED, That the President of Kingsborough Community College be empowered to name the chairmen of approximately three new departments for periods of one, two or three years.

The Board expressed its gratitude to President Goldstein for his work during this transition period.

NO. 14. HONORARY DEGREE—QUEENS COLLEGE:

WHEREAS, Mr. Yevgeny Yevtushenko has had a distinguished career as a poet and writer and has been recognized for his extraordinary achievements in literature and his distinguished service to humanity; and

WHEREAS, The Academic Senate of Queens College at a meeting on February 3, 1972, voted to recommend that the honorary degree of Doctor of Letters be conferred upon Yevgeny Yevtushenko, and the President of Queens College has concurred in this recommendation; therefore be it

RESOLVED, That the Degree of Doctor of Letters, Honoris Causa, be conferred upon Yevgeny Yevtushenko at Queens College on March 2, 1972.

NOTE: In accordance with established guidelines (BHE 3/23/70, Cal. No. 7) the Council of Presidents approved the above resolution and the Chancellor concurs with the Council’s action.
NO. 15. APPOINTMENT WITH WAIVER OF THE BYLAWS: The appointment of Leonard Quart as Assistant Professor at Richmond College was laid over.

NO. 16. RESIGNATION—HOSTOS COMMUNITY COLLEGE: The Board noted the resignation of Edward W. Aponte as Associate Professor at Hostos Community College effective November 1, 1971.

NO. 17. INAUGURATION—CHANCELLOR ROBERT J. KIBBEE: The Chairman reported that the inauguration of Chancellor Kibbee has been scheduled for June 1, 1972, at the commencement exercises of The Graduate School and University Center.

Upon motion duly made, seconded and carried, the meeting adjourned at 10:30 p.m.

N. MICHAEL CARFORA
Secretary of the Board
MINUTES OF THE EXECUTIVE COMMITTEE MEETING OF THE
BOARD OF HIGHER EDUCATION OF THE CITY OF NEW YORK

HELD

MARCH 2, 1972

AT THE BOARD HEADQUARTERS BUILDING
535 EAST 80 STREET—BOROUGH OF MANHATTAN

The Chairman called the meeting to order at 3:55 p.m.

There were present:

Luis Quero-Chiesa, Chairman
David L. Ashe
Herbert Berman

Minneola P. Ingersoll
Jack I. Poses
Barbara A. Thacher

N. Michael Carfora, Secretary of the Board
Arthur H. Kahn, General Counsel

Chancellor Robert J. Kibbee
Professor Ralph W. Sleeper
Deputy Chancellor Seymour C. Hyman

Vice-Chancellor David Newton
Vice-Chancellor Frank J. Schultz

The absence of Dr. Johnson was excused.

At this point the Committee met with the following to discuss: (a) The Board’s Affirmative Action Policy, (b) The Freshman Allocation System, (c) The distribution of questionnaires, (d) The status of the Schools of General Studies, (e) SEEK and College Discovery Programs.

Assemblyman Stanley Steingut
Judge Abraham J. Multer
Rabbi Harold M. Jacobs
Mrs. Sarah Liebleich

Assemblyman Leonard Silverman
Judge Edward S. Silver
Rabbi Benjamin Z. Kreitman

NOTE: It was agreed that the question of legality of issuing anonymous questionnaires be submitted to the Board’s Committee on Law.
Upon motion duly made, seconded and carried, the following resolutions were adopted:

**NO. 1. COMMUNITY COLLEGE FINAL EXPENDITURE LEVELS—FISCAL YEAR 1970-71:**

RESOLVED, That the Board of Higher Education approve the final expenditure levels for fiscal year 1970-71 for the community colleges indicated below:

<table>
<thead>
<tr>
<th>COLLEGE</th>
<th>AMOUNT APPROVED BY THE BOARD OF HIGHER EDUCATION AND APPROVED BY SUNY</th>
<th>FINAL EXPENDITURE LEVEL, FISCAL YEAR 1970-71</th>
</tr>
</thead>
<tbody>
<tr>
<td>Kingsborough</td>
<td>$8,991,048</td>
<td>$10,725,374</td>
</tr>
<tr>
<td>New York City</td>
<td>$17,268,946</td>
<td>$19,882,124</td>
</tr>
<tr>
<td>Staten Island</td>
<td>$8,501,176</td>
<td>$10,852,688</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>$34,753,170</td>
<td>$41,460,186</td>
</tr>
</tbody>
</table>

**EXPLANATION:** The Board approved budgets for each community college for the fiscal year 1970-71 as part of its normal budget approval process, which was in turn submitted to State University for state aid reimbursement. Additional funds were approved but not allocated for salary increases. Subsequent to these approvals, additional funds for salary increases were allocated to each college. These salary allocations increased expenditure levels which exceeded the levels at which the original budgets were approved by SUNY. The State University has requested a Board resolution approving the additional allocations on a college-by-college basis for those institutions where final expenditure levels exceeded the original allocation. This resolution complies with that request. Not all of the community colleges are identified in the above table since some of them had final expenditure levels which did not exceed the amounts allocated and approved by the Board and SUNY. This resolution further amends previous action of the Board.

**NO. 2. COMMUNITY COLLEGE OPERATING BUDGETS—FISCAL YEAR 1971-72:** RESOLVED, That the Board of Higher Education approve the adjusted Operating Budgets for Fiscal Year 1971-72 for the community colleges indicated below:

<table>
<thead>
<tr>
<th>COLLEGE</th>
<th>OPERATING BUDGETS AS ADOPTED BY THE CITY OF NEW YORK</th>
<th>ADJUSTED OPERATING BUDGETS AS PRESENTED TO THE STATE UNIVERSITY OF NEW YORK</th>
</tr>
</thead>
<tbody>
<tr>
<td>Borough of Manhattan</td>
<td>$9,465,155</td>
<td>$13,035,663</td>
</tr>
<tr>
<td>Bronx</td>
<td>$11,287,635</td>
<td>$17,037,062</td>
</tr>
<tr>
<td>Kingsborough</td>
<td>$9,303,249</td>
<td>$13,062,456</td>
</tr>
<tr>
<td>LaGuardia</td>
<td>$1,009,998</td>
<td>$2,990,977</td>
</tr>
<tr>
<td>New York City</td>
<td>$18,445,376</td>
<td>$21,339,324</td>
</tr>
<tr>
<td>Queensborough</td>
<td>$15,338,872</td>
<td>$18,322,189</td>
</tr>
<tr>
<td>Staten Island</td>
<td>$9,808,703</td>
<td>$14,797,421</td>
</tr>
<tr>
<td>Voorhees</td>
<td>$2,248,110</td>
<td>$2,391,705</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>$76,907,098</td>
<td>$102,976,797</td>
</tr>
</tbody>
</table>
EXPLANATION: The City of New York approved budgets for each community college for 1971-72 in its Executive Budget. The Board, in turn, approved these budgets and an unallocated amount for enrollment and salary increases as part of its normal budget approval process. Allocations of these funds were made to each college. The new authorized budgets are listed in the column entitled "Adjusted Operating Budgets as Presented to the State University of New York." The addition of these allocations to existing college budgets produced operating budget levels which exceed the levels at which the individual college budgets were adopted by the City of New York in the City 1971-72 Executive Budget. The State University of New York has requested a Board resolution approving the additional allocations on a college-by-college basis before it will adopt the adjusted operating budget for state aid purposes. This resolution complies with that request.

Upon motion duly made, seconded and carried, the meeting adjourned at 6:00 p.m.

N. MICHAEL CARFORA
Secretary of the Board
MINUTES OF THE EXECUTIVE COMMITTEE MEETING OF THE BOARD OF HIGHER EDUCATION OF THE CITY OF NEW YORK

HELD

MARCH 23, 1972

AT THE BOARD HEADQUARTERS BUILDING
535 EAST 80 STREET—BOROUGH OF MANHATTAN

The Chairman called the meeting to order at 4:55 p.m.

There were present:

Luis Otero-Chiesa, Chairman
David I. Ashe
Herbert Berman

Minneola P. Ingersoll
Jack I. Poses
Barbara A. Thacher

N. Michael Carfora, Secretary of the Board
Arthur H. Kahn, General Counsel

Chancellor Robert J. Kibbee

The Committee met in Executive Session.

NO. 1. REPORT OF THE CHANCELLOR: The Chancellor reported on the following:

(a) University staff matters
(b) Budget situation
(c) Status of Sabbaticals

Upon motion duly made, seconded and carried, the meeting adjourned at 6:25 p.m.

N. MICHAEL CARFORA
Secretary of the Board
The Chairman called the meeting to order at 5:50 p.m.

There were present:

Luis Quero-Chiesa, Chairman  John A. Morsell
David I. Ashe  Jack I. Poses
Herbert Berman  Edward S. Reid
Frederick Burkhardt  Francisco Trilla
Fileno DeNovellis  Eve Weiss
Jean-Louis d'Heilly  Nils Y. Wessell
Frederick O'R. Hayes  Arleigh B. Williamson
Norman E. Henkin  Isaiah E. Robinson
Minneola P. Ingersoll

N. Michael Carfora, Secretary of the Board
Arthur H. Kahn, General Counsel

Chancellor Robert J. Kibbee  President James A. Colston
President Milton G. Bassin  President Candido de Leon
President John W. Kneller  President Joseph Shenker
President Leonard Lief  President Herbert M. Sussman
President Joseph S. Murphy  Professor Ralph W. Sleeper
President Mine Rees  Mr. Alan Shark
President Donald H. Riddle
President Herbert Schueler  Deputy Chancellor Seymour C. Hyman
President Richard D. Trent  Vice-Chancellor Julius C. C. Edelstein
President Jacqueline G. Wexler  Vice-Chancellor Timothy S. Healy
President Clyde J. Wingfield  Vice-Chancellor David Newton
President William M. Birenbaum  Vice-Chancellor Frank J. Schultz

In absence of Mr. Delle Cese, Dr. Lee and Ms. Thacher was excused.
The Chairman reported with regret the death of Alexander Delle Cese's father and extended to him and his family the sympathy of the Board members and the university staff.

At this point the Board heard Lynn Manheim, President of the Animal Protection League at Hunter College re Cal. No. 5—Care and Treatment of Laboratory Animals.

The Chairman welcomed Mr. Alan Shark, newly elected Chairman of the University Student Senate.

Upon motions duly made, seconded and carried, the following resolutions were adopted or action was taken as noted: (Cal. Nos. 1 through 12)

**NO. 1. APPROVAL OF MINUTES:** RESOLVED, That the minutes of the Board of Higher Education for the following meetings be approved as circulated:

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<th>REGULAR MEETINGS</th>
<th>EXECUTIVE COMMITTEE MEETING</th>
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**NO. 2. COMMITTEE ON COLLECTIVE BARGAINING AND STAFF RELATIONS:** RESOLVED, That the following resolution approved by the Committee on Collective Bargaining and Staff Relations be adopted:

**CUSTODIAL STAFF MEMORANDUMS OF UNDERSTANDING:**

(a) RESOLVED, That the following memorandum of understanding between the Board of Higher Education and District Council 37, covering employees in entering level Custodial Staff titles which are under the Career and Salary Plan or the alternative Career Plan be approved:

EXPLANATION: This Agreement is essentially a continuation of a prior agreement between the Board and Local 1597 (DC 37) on "working conditions" in the University. Money items are not included; they are covered by the agreements between the Union and the City itself (Office of Labor Relations).

The Agreement contains, as did its predecessor, provisions on the following: seniority, transfers from shift to shift at a location, transfers from one location to another, vacations, provisional promotions, limited service for physically handicapped employees, grievance procedure, bulletin boards, and the applicability of City-wide agreements.

Changes from the previous contract are few; there has been some liberalization of the transfer procedure and a revision of the labor-management provision. A "Fair Employment Practices" clause is included which affirms the University's policy of non-discrimination and commits the Union to the same principles.

(b) RESOLVED, That the following memorandum of understanding between the Board of Higher Education and District Council 37, covering employees in supervisory level Custodial Staff titles which are under Career and Salary Plan or the Alternative Career Salary Plan be approved:

EXPLANATION: This Agreement is essentially a continuation of a prior agreement between the Board and Local 1597 (DC 37) on "working conditions" in the University. Money items are not included; they are covered by the agreements between the Union and the City itself (Office of Labor Relations).
The Agreement contains, as did its predecessor, provisions on the following: seniority, transfers from shift to shift at a location, transfers from one location to another, vacations, provisional promotions, limited service for physically handicapped employees, grievance procedure, bulletin boards, and the applicability of City-wide agreements.

Changes from the previous contract are few; there has been some liberalization of the transfer procedure and a revision of the labor-management provision. A "Fair Employment Practices" clause is included which affirms the University's policy of non-discrimination and commits the Union to the same principles.

NOTE: A complete copy of both memorandums is on file in the office of the Secretary of the Board.

NO. 3. COMMITTEE ON LAW: Mr. Ashe, on behalf of the Committee on Law, served notice of the following proposed bylaw amendments.

(a) Clarification of Section 6.2c, as it applies to the granting of tenure.

(b) Section 15.10, to bar the use of student activity fees to pay salaries of student government officers.

NO. 4. COMMITTEE ON CAMPUS PLANNING AND DEVELOPMENT: RESOLVED, That the following actions approved by the Committee on Campus Planning and Development be adopted:

A. NEW HEATING PLAN AND CENTRAL SERVICES BUILDING—KINGSBOROUGH COMMUNITY COLLEGE:

RESOLVED, That the Board approve preliminary plans, outline specifications and preliminary estimate of cost of $4,899,349 (as of December 1971) for construction of a new Heating Plant and Central Services Building, as part of the proposed Phase I construction, at Kingsborough Community College, as prepared by Katz, Waisman, Weber, Strauss and Warner, Burns, Toan, Lunde, Associated Architects; and be it further

RESOLVED, That the Bureau of the Budget be and is hereby requested to approve said documents and estimate at a cost limitation of $6,368,350 (including $614,378 for escalation to projected bid date of February 1973; $551,372 for bid contingency and $303,255 for contingencies during construction) chargeable to Capital Project FN-190; and be it further

RESOLVED, That the State University be and is hereby requested as appropriate to establish or adjust the applicable Capital Budget Project to implement the action approved by this resolution.

EXPLANATION: The building delineated in the preliminary plans is basically a reinforced concrete and structural steel frame on pile foundations with a brick, metal and glass facade. Interior finishes and mechanical systems conform to our standards.

The building contains a heating plant, mechanical equipment room, maintenance shops, warehouse and storage spaces, main loading platform, locker and shower rooms, duplicating service room, central mail room and offices, all in strict conformity with the program of requirements.

The plans meet the approval of the College and the Office of Campus Planning and Development in all aspects of design and function.

The plans have received preliminary examination of the Building Department and conform to legal requirements for exits, stairs and other safety requirements, subject of course to final examination of completed contract documents. The design is presently being examined for preliminary approval of the Art Commission of the City of New York which rules on aesthetic considerations.

The original Master Plan Budget for the Central Heating Plant (exclusive of equipment) as of June 1969 based on a gross area of 29,500 sq. ft. was $970,400.

Central Services based on a gross area of 28,655 sq. ft. was 1,145,900
The analysis...

Transfer of areas from Administration and College Center to Central Services (administrative support, mail room, Campus Facilities Office, and Dean of Administration, etc.

Credit applied for pro-rated cost of heating and cooling equipment for Administration/Theatre, College Center, College Cluster and Library.

Credit applied for pro-rated cost of heating and cooling equipment for Science and Visual Arts Center Building 103,208 sq. ft. x $1.75 per sq. ft.

Credit applied for pro-rated cost of heating and cooling equipment for Physical Education Building

Reduction due to areas transferred from Central Services to College Center (waste disposal 798 sq. ft.) and to Administration (Security Offices, etc.

Revised June 1969 Budget

Escalation Cost Factor from June 1969 to December 1971 is 33.17%

Total Master Plan Adjusted Budget as of December 1971

The Architect's estimate of $4,899,349 is lower than this above amount by some $62,012

The gross area of the building as proposed is 70,900 square feet. The cost per square foot, as of December 1971, is therefore $4,899,349 divided by 70,900 or $69.10 per square foot, which is considered reasonable for this type of building.

It should be noted that the estimated cost of $4,899,349 is to be considered a "value" estimate. The estimators define this as being one reflecting "normal" market conditions. A "normal" market would reflect known labor wage rates; known material costs; available work forces of all trades; sufficient supply of building materials; normal or predictable labor productivity; sufficient and responsive available bidders; unrestricted financial capabilities; sufficient subcontractors and material suppliers.

As stated in the body of the resolution, the estimators advise that given present day bidding and market conditions, bids might be expected to range up to 10% higher than their present "value" estimate to reflect present abnormal market conditions. Accordingly an amount of $62,012 has been requested for bidding contingency should market conditions at time of bidding reflect abnormal pricing similar to present day conditions.

At the time of completion of final plans and a final detailed estimate, an assessment of the bidding market will be made. This analysis will determine the degree of abnormality of the market at that time. An abnormal market would reflect premium labor costs for overtime, travel or guaranteed wage; premium prices for materials or a shortage of materials; shortage of skilled labor; insufficient prime or subcontractors, reflecting poor responsive competitive bids; high borrowing costs for construction activities; high risk factors due to long term construction durations; decrease in labor productivity.

The estimators are maintaining a monthly guideline on market abnormality factors and will keep CUNY advised during the development of final plans as to general trends or anticipated impact.

Both the estimators and the construction manager, as well as the University and College technical staffs, believe that the building as designed is reasonable and economical considering the program functions to be served.

On this basis it is recommended that the plans be accepted and that approval of the Budget Director be requested in order that final plans may be developed for the vitally needed facility.
B. RENTAL OF DORMITORY SPACE—UNIVERSITY SEEK PROGRAM:

RESOLVED, That the Board approve the rental of Dormitory space at Long Island University, 190 Willoughby Street, for use by the University SEEK Program; and be it further

RESOLVED, That the Department of Real Estate be requested to execute a lease for the aforementioned space.

EXPLANATION: The Board of Higher Education presently occupies 49,800 square feet of space in the Hotel Alamac at 2054 Broadway, Manhattan, for use by the SEEK Program at an annual rental of $249,996 and with an expiration date of June 28, 1972. The lease contains a 90 day cancellation clause by which either the owner or tenant could terminate the lease.

The landlord served notice upon the tenant to vacate the premises as of January 31, 1972.

The Department of Real Estate has negotiated a lease for the subject premises for a period commencing in February 1972 and expiring on May 31, 1972, to house 179 SEEK students at the rate of $593.50 per student ($106,057.50) and for a period from June 1, 1972 to June 28, 1972 at the rate of $64.00 per student ($15,036). The lease further provides that Long Island University will include as part of the rent payment, room board, health plan, linen and use of facilities for the period of February to May 31, 1972 and room, linen and use of facilities only for the period June 1 to June 28, 1972.

Tenant will be entitled to a prorated refund of rent based on the number of weeks the subject facilities are not occupied after the inception of Long Island University's spring semester.

NO. 5. POLICY STATEMENTS: RESOLVED, That the following policy statements approved by the Research Foundation and the Council of Presidents and recommended by the Chancellor be adopted:

NO. 517 - Care and Treatment of Laboratory Animals
NO. 519 - Patents and Inventions
NO. 520 - Copyrights

EXPLANATION: On January 24, 1972, Cal. No. 8, the Board adopted the Foundation's policy with regard to "Protection of Human Subjects."

The instant statements have been formulated to conform to applicable requirements of U.S. funding agencies.

Briefly stated, the policies set up operating guidelines as follows:

CARE AND TREATMENT OF LABORATORY ANIMALS: (a) Laboratory animal housing care; (b) number and qualification of both professional personnel and animal care personnel required to complement the criteria outline in item (a) above; (c) the physical plan involved in the project and (d) the establishment and responsibility of a University committee on laboratory animal facilities and care.

PATENTS AND INVENTIONS: (a) To sharing of proceeds derived from inventions; (b) the establishment of a Committee on Patents to make determinations with respect to filing for patents; (c) appeals from adverse determinations and (d) the establishment of the policy that all rights to inventions and discoveries arising out of activities or projects which are administered by the Foundation shall be owned by the Foundation subject to the provisions of the policy statement.

COPYRIGHTS: (a) The establishment of a Committee on Copyrights; (b) the making of determinations by such Committee with respect to use of income received from copyrights and related matters; and (c) establishment of the policy that, except as otherwise provided in the policy statement, all rights to copyrightable materials produced in carrying out a project whose business administration is the responsibility of the Foundation, shall be owned by the Foundation.

NOTE: A complete copy of the policy statements, as amended, is on file in the office of the Secretary of the Board and the office of the Director of the Research Foundation.

NO. 6. COMMITTEE ON THE ACADEMIC PROGRAM: RESOLVED, That the following actions approved by the Committee on the Academic Program be adopted:
A. URBAN STUDIES PROGRAM—BROOKLYN COLLEGE:

RESOLVED, That the Urban Studies Program leading to the B.A. Degree to be given at Brooklyn College be approved in principle, effective September 1972, subject to financial ability and to the approval of the New York State Board of Regents.

EXPLANATION: This is an interdisciplinary major which combines a major in one of the departments of the School of Social Studies with a concentration of courses devoted to analyzing various aspects of the City. The program will provide a student interested in urban affairs with a focus in whatever field he is majoring and will make him aware of the many approaches to understanding urban phenomena. The curriculum includes courses in urban government, politics, economics and sociology and provides for field research to give students a comprehensive understanding of how cities function. American cities are singled out for particular study through round-table lectures, discussions and student reports. Special efforts will be made to attract women and members of minority groups into the program.

B. SPECIALIZATION IN RELIGION AND CULTURE—BARUCH COLLEGE:

RESOLVED, That the Specialization in Religion and Culture leading to the B.A. Degree, to be given at Baruch College be approved in principle, effective September 1972, subject to financial ability and to the approval of the New York State Board of Regents:

EXPLANATION: This program, developed in response to student demand, will provide an understanding of the history and thought of Judaism and Christianity and their interactions with diverse cultures. The courses are designed to enable the student to examine religion through historical, social, anthropological, linguistic and literary analysis, and to serve a broad constituency.

NO. 7. CHANCELLOR’S REPORT: (a) ORAL REPORT:

One minor or relatively minor item of information is that there is going on at the moment an A.A.U.P. investigation of the University—of what was really a matter of the old SEEK Ten. When the SEEK Program at the Alamac Hotel was discontinued and the program was combined with the SEEK Program at City College, a number of professors who were no longer needed were discharged from the University. This entailed a certain amount of controversy. It finally got to the attention of the A.A.U.P., which has finally gotten to the point of looking into it. It is hard to know what their purpose at this moment is in going into this. It has all been corrected by the bargaining contract. Most of the individuals have been taken care of in one way or another. But an investigation is going on. I met with the investigating team, but I still am a little confused as to what they hope to achieve.

I’d like to make a brief report on the Regents’ Advisory Council, which has passed on to the Commissioner of Education two documents dealing with matters that are of considerable concern to the University. They were a review of the enrollment picture in the colleges of the City of New York up to 1985. The second was about the special needs of the City of New York for higher education and clearly showed that the construction program of the City University is well within the limits of the needs of the City University. The University has 47 net square feet per student as opposed to 108 or 109 square feet at State University and a higher figure at the private colleges. Briefly, the Council supports our position on enrollment goals for 1975 and also our discussions with the Governor regarding the physical needs of the University.

The Council also began to take up task committee reports. Five or six task forces were set up late last fall, each with its own specific purpose. There was considerable discussion.
I do want to bring to your attention a report which appeared in the press and on radio about an incident at City College last week and also this week. Last week a group of Asian students took over the Asian Studies Department section in Goethals Hall. It all started out of discussions carried on with the President regarding a new chairman in that department. The present person in that role is an acting head. A new head is to be chosen. The President was asked to appoint from a list of one person chosen by the Asian students. The staff worked very hard on this problem. A decision was made to seek an injunction, and this was done late in the day. The students were told that they would have to vacate the premises by 1 a.m. Shortly after 1 a.m. the President received a call telling him that the premises had been vacated. They were vacated in a condition better than the one in which the premises were when the students took over—which may be a way of solving the maintenance problem. Interviews are going on with several candidates including the one the students wanted. A decision is to be made by April 7. Some students were there today and took over the same operations. The injunction is being renewed.

The final thing I would like to report to you is the question of the budget, a perennial question this time of year. At the last meeting things were rather moribund. First of all, two budget problems have been worked on. One is the capital budget for the community colleges, which is part of the City’s capital budget. We attended a meeting of the Board of Estimate on this and had a very good discussion with them at that time. Interestingly enough, when the budget was finally worked out and approved, there was more in it than we expected. Basically, the addition had been to build a sea wall around the site of Kingsborough Community College where the land had been eroding recently. The Kingsborough Community College program is moving along faster than we thought it would be. That was one of the more pleasant surprises that we had that month.

That was a good day. Every time we picked up the telephone, it was good news.

With respect to the regular budget, things got down to serious considerations in Albany. I was on the phone Thursday with Hank Paley. He was in the Governor’s budget office, and during about fifteen minutes our budget changed three times. What we will get from the State is over and above last year’s budget. Basically, it will get us an additional nineteen million dollars and an additional two million for SEEK, a total of around twenty-one million dollars. There is a disparity of estimates between our own budget office and the Governor’s budget office. We expect a lower figure, and the Governor’s budget office estimates it as a higher figure. The budget will be worked on in the City over the next month or month and a half.

As part of the Chancellor’s Report, the written part of it, there are a number of sabbatical leaves included in it. These are leaves that have been approved by the colleges, and some were once approved by the Board. I have a resolution to go with the leaves, and I want to give you the background on how it was worked out. Sabbatical leaves began to come to the Chancellor’s Office in November, and some got on the Chancellor’s Report because of lack of diligence. We discussed it at great length, and it was my feeling that because of the political situation we should be careful in handling it.
You recall that last year in April a bill was passed by the Legislature declaring a moratorium on sabbatical leaves with pay for a period of one year. It happened that not many leaves had come through the Board by that time. This caused a great deal of unhappiness in the faculty, partly because some people had made their arrangements and partly because the State University does not require that the sabbatical leaves be approved by their Board. They are passed upon by the president of the college and had already gone through when the statute was passed in Albany. Since the law is not retroactive, all leaves that had been approved were considered to be in effect. The collective bargaining contract expires August 31. Action would have to be taken before then. It seemed to me through that in this kind of a situation, it was good to allow the Legislature a reasonable opportunity to take whatever action it felt it wanted to take and give them a reasonable amount of time to do it. I therefore am bringing this to the Board in March. By the middle of March no bill had been introduced to achieve the continuation of the moratorium. Since then a bill has been introduced in the Rules Committee. I have talked to people in Albany and to the Chancellor of the State University, and it is my understanding that the possibility of the bill getting out of committee is very slim, and if it does get out of committee and is passed, it will be vetoed by the Governor. It is my understanding the leadership doesn't want to push it this year. That is the long story about a short resolution.

There is another problem about this. The funding of sabbatical leaves has been a matter of negotiations with the bargaining agents. In other words, the levels at which the sabbatical leaves are funded are part of the contract. The contract will be up at the end of August. There is good reason to believe that there may be no bargaining agent chosen before the end of the school year. So there will be no agent chosen before the beginning of the next school year. We may not come to an agreement before late fall or early winter. Under these circumstances I don't know what the funding level of the sabbatical leaves will be. The figure in the resolution represents one-sixth of the present contract.

Upon motion duly made, seconded and carried, the following resolution was adopted:

RESOLVED, That the sabbatical leaves listed in the Chancellor’s Report be approved within the priorities established by the individual colleges.

An expenditure of $167,000 is authorized at this time.

Additional expenditures may be authorized by the Chancellor and the Executive Committee of the Board of Higher Education subject to financial ability and/or contractual commitments.
(b) RESOLVED, That the Chancellor's Report (including Addendum items) for the month of March 1972 be approved as amended, as follows:

(1) Items listed in PART H—ERRATA, to be withdrawn or changed as indicated, with the exception of reference to sabbatical leaves, which reference is deleted.

(2) Part C: Curricula and Programs:

   I — QUEENS COLLEGE: Withdraw "Proposal for the Establishment of a Program in Comparative Literature."

   II — NEW YORK CITY COMMUNITY COLLEGE: Withdraw "5. Educational Associate (for IA students)."

NO. 8. GENERAL DISCUSSION — POLICY PROPOSALS FOR FUTURE BOARD CONSIDERATION: Professor Williamson reported briefly on the policy-making procedures of the Board.

NO. 9. COMMITTEE ON CAMPUS PLANNING AND DEVELOPMENT: RESOLVED, That the following resolutions approved by the Committee on Campus Planning and Development be adopted:

A. ACQUISITION OF SURPLUS FEDERAL PROPERTY—LaGUARDIA COMMUNITY COLLEGE:

WHEREAS, Certain real property owned by the United States, located in the City of New York, State of New York, has been declared surplus and is subject to assignment for disposal for educational or public health purposes by the Secretary of Health, Education and Welfare, under the provisions of Section 203(k) (1) of the Federal Property and Administrative Services Act of 1949 (63 Stat. 377), as amended, and rules and regulations promulgated pursuant thereto, more particularly described as follows:

The former Army Pictorial Center, Long Island City, New York, consisting of four rectangular parcels of land, separated by public streets, comprising a total of approximately 5.14 acres in fee, improved as follows:

PARCEL NO. 1: (35-11 35th Avenue, 2.668 acres) Contains a three-story motion picture studio and administration building with annex, and other minor structures.

PARCEL NO. 2: (36-01 35th Avenue, 1.104 acres) Contains a three-story laboratory building, connected by bridge to aforesaid studio building, one-story film storage vault building, four-story cold storage warehouse building and one-story multi-purpose building.

PARCEL NO. 4: (36-12 35th Avenue, 0.38 acre) Contains a three-story film depository building.

PARCEL NO. 6: (35-12 35th Avenue, 0.99 acre) Contains a three-story barracks and mess building.

WHEREAS, The Board of Higher Education of the City of New York, needs and can utilize said property for educational purposes as set forth in its application and in accordance with the requirements of said Act and the rules and regulations promulgated thereunder:
Now, Therefore, Be It Resolved, That said Board of Higher Education of the City of New York shall make application to the Secretary of Health, Education, and Welfare, for and secure the transfer to it of the above-mentioned property for said use upon and subject to such exceptions, reservations, terms, covenants, agreements, conditions, and restrictions as the Secretary of Health, Education, and Welfare, or his authorized representative, may require in connection with the disposal of said property under said Act and the rules and regulations issued pursuant thereto; and

Be It FurtherResolved, That the Board of Higher Education of the City of New York authority, is willing and is in a position to assume immediate care and maintenance of the property, and that Robert J. Kibbee, Chancellor of The City University of New York be and he is hereby authorized, for and on behalf of the Board of Higher Education, to do and perform any and all acts and things which may be necessary to carry out the foregoing resolution, including the preparing, making, and filing of plans, applications, reports, and other documents, the execution, acceptance, delivery, and recordation of agreements, deeds, and other instruments pertaining to the transfer of said property, and the payment of any and all sums necessary on account of the purchase price thereof or fees or costs incurred in connection with the transfer of said property for surveys, title searches, appraisals, recordation of instruments, or escrow costs.

EXPLANATION: The foregoing form of resolution is required by the Department of Health, Education and Welfare and the General Services Administration in connection with the application for acquisition of the indicated surplus federal property. The designated property would provide a substantial site for a permanent campus for LaGuardia Community College and if an application for this property were successful it would be deeded to the City at no cost.

B. RENTAL OF TEMPORARY CLASSROOM AND OFFICE STRUCTURE–STATEN ISLAND COMMUNITY COLLEGE:

RESOLVED, That the Board approve a contract for the rental of a 9,920 square foot temporary classroom and office structure to be located on the Staten Island Community College campus for a total of five years at an annual rental of $104,808, chargeable to the appropriate tax levy fund.

EXPLANATION: The proposed temporary building will provide seven classrooms, two offices and one multi-purpose room which can be utilized as a lecture hall or broken into three separate classrooms.

Contract documents for the rental of the temporary structure were advertised by the College and seven bids were received on February 25, 1972. The bid was on an annual rental basis for five years with the College having a no cost purchase option at expiration.

C. RENTAL OF SPACE–YORK COLLEGE:

RESOLVED, That the Board approve the rental of 54,000 square feet of space at the Yeshiva of Central Queens, 90-36 and 90-40 150 Street, Jamaica, for use by York College; and be it further

RESOLVED, That the Department of Real Estate be requested to execute a license agreement for the rental of the aforementioned space.

EXPLANATION: The space will provide forty-one classrooms, gymnasium, library, and offices.

The Department of Real Estate has negotiated a net/net lease for the subject premises for a ten year period, at an annual rental cost of $167,500 ($3.16/sq. ft.). The larger five story facility consisting of 35,000 square feet will be delivered for occupancy by September 1, 1972 and the smaller three story structure (19,000 square feet) will be delivered for occupancy by September 1, 1973.

Tenant will be responsible for the payment of heat, electricity and all operating and maintenance costs, except for exterior repairs of a structural nature to the foundation, exterior walls and the roof.
D. PHASE III ALTERATIONS-HUNTER COLLEGE:

RESOLVED, That the Board approve final plans, specifications and estimate of cost for the First (1) and Fourth (4) projects of Phase III alterations at Hunter College, Park Avenue, as prepared by Harold Hecht Associates, Engineers. This project is for the installation of an additional electric service, switchboard and additional switchboard room. The cost limitation for construction of this project is $231,200. The final estimate of this is $209,700, as of October 15, 1971. This will allow five percent for escalation and five percent for contingencies in construction.

EXPLANATION: Heretofore, the Board approved a service contract with Harold Hecht Associates, Engineers, for a group of Phase III alterations at Hunter College which was subsequently approved by the Bureau of the Budget. Due to the importance of the project, the Engineer was directed to expedite the completion of the contract documents.

The Board, on November 22, 1971 (Cal. No. 5a) and the Bureau of the Budget on March 10, 1972 (Cert. CP-7397) approved preliminary plans, etc. and a cost limitation of $231,200 for the indicated electrical work. The final bid documents have now been completed and this resolution is submitted to permit award of a construction contract after bids have been taken.

NO. 10. OPEN ADMISSIONS FRESHMAN ALLOCATION SYSTEM: RESOLVED, That the Open Admissions Freshman Allocation System adopted by the Board at its meeting of January 17, 1972 (Calendar No. 1) be designated as a one year experimental program; and be it further

RESOLVED, That the Chancellor be instructed to establish a task force to study the allocation system and to design a new system for use in the allocation of freshmen for the fall semester of 1973. The development of the system for the fall of 1973 should involve discussions and consultations with all interested individuals and groups, both within and without the City University.

EXPLANATION: The alterations in the freshmen allocation system which were adopted by the Board on January 17, 1972 were intended to improve the open admissions allocation system originally adopted in November of 1969. The changes were consonant with the originally approved open admissions guidelines and were intended to be an interim measure pending a complete review of the allocations system and the open admissions guidelines. The Board is cognizant that the open admissions program is a matter of great public interest and concern and believes that a study of the system with an eye toward revision should involve the total University constituency. The above resolutions requesting a study and recommendation by a task force to be established by the Chancellor will be considered by the Board after consultation and discussion with all interested individuals and groups within and without the University and after public hearings have been held.

NO. 11. NURSING PROGRAM-MEDGAR EVANS COLLEGE: At the meeting of the Board held February 26, 1972, Cal. No. 5J, the following resolution was withdrawn pending approval of the CUNY Health Curriculum Advisory Committee. This approval has now been received and the resolution is resubmitted.

RESOLVED, That the Nursing Program leading to the A.A.S. Degree and the B.S. (Nursing) Degree, to be given at Medgar Evans College, be approved in principle, effective February 1972, subject to financial ability and to the approval of the New York State Board of Regents and the State University Trustees (A.A.S.).

EXPLANATION: This is an articulated two or four-year program which replaces the two-year program approved by the Board in 1971. It carries out the mandate given to the College to develop both two and four-year programs, to emphasize professional training, and to serve the educational and social needs of the central Brooklyn community.

The program is oriented toward the training of nurses who are prepared to function within the broad scope of the community, as well as hospitals and other traditional settings. The curricula will utilize learning centers and audio-visual materials. It is responsive to the needs of open enrollment students and will include special remedial aid tools developed by the faculty.

NO. 12. POLICY ON INAUGURATIONS: RESOLVED, That the following resolution approved by the Council of Presidents at its meeting held March 13, 1972, and recommended by the Chancellor be adopted:
RESOLVED, That the following procedure with respect to inaugurations be established as policy effective immediately:

The inaugurations of the Chancellor and individual college presidents shall be held at an appropriate commencement or other major scheduled college function.

EXPLANATION: At the Administrative Council meeting held September 15, 1969, the following action was taken:

The Administrative Council agreed that the scale of presidential inauguration activities at the City University should be diminished, except in those cases where non-tax-levy funds are available, and requested that the Chancellor discuss this matter with the Board at its next meeting.

At the meeting of the Board held September 29, 1969, the Chancellor (then Albert H. Bowker) reported as follows:

There is some good news. The Administrative Council came to the conclusion -- which will not be put into effect until after tomorrow -- that they would prefer to downgrade inaugurations, possibly have the inauguration on the first graduation after the president is appointed and have him give his inaugural address then. We are attempting to minimize the number of public ceremonies. There are some obvious reasons. I noticed that Stanford did it this time around and M.I.T. The general pattern is not to have lavish public ceremonies if they can be avoided. This is not a firm decision. Each college is to do as it wishes.

With the above in mind, it is now requested that a policy with respect to inaugurations be instituted.

NOTE: The inauguration of the Chancellor shall take place at the commencement of The Graduate School and University Center.

At this point the Board went into Executive Session.

Upon motions duly made, seconded and carried, the following resolutions were adopted or action was taken as noted:

NO. 13. EXPRESSION OF SYMPATHY:

WHEREAS, The City University of New York and the Mount Sinai School of Medicine have been deprived of the companionship, counsel, and leadership of Dr. George James through his untimely death on March 19, 1972; and

WHEREAS, Dr. James devoted thirty years of his life to the furtherance of health as physician, public health officer, teacher and administrator; and

WHEREAS, Dr. James, as the first President of the Mount Sinai School of Medicine, serving from 1965 until his death, played a key role in effecting the affiliation between the City University and the Mount Sinai School of Medicine, thus strengthening the preparation of physicians, augmenting the University's capability in the biological sciences, and forecasting the new alliance of public and private institutions; and

WHEREAS, Dr. James, through his leadership as President of the Mount Sinai School of Medicine, established a forward-looking program of medical studies with a new emphasis on community medicine and social concern; and

WHEREAS, Dr. James greatly assisted the University in accelerating its preparation of the allied health-care team from the paraprofessional at the community colleges through the doctoral candidate at the Graduate School; and
WHEREAS, Dr. James, as President of the Mount Sinai Medical Center since 1968, presided over the continuing eminence of the medical care provided there, integrating the educational program for physicians with the work of the hospital; and

WHEREAS, Dr. James successfully implemented his inaugural pledge to involve Mount Sinai's East Harlem neighbors in pilot health service programs, thus bringing to life the ideals of community medicine; and

WHEREAS, An enthusiastic commitment and sense of urgency led him to spend himself in writing, speaking, and service with innumerable organizations of local, state, national and international responsibility that the people might enjoy better health; and

WHEREAS, The Board of Higher Education deeply feels the death of Dr. George James; therefore be it

RESOLVED, That the Board extend its sympathy to Mrs. James and the family and express its sorrow in the loss of a dear friend and distinguished physician, the very personification of his own ideal of the "intrepid explorer," whose energy and force were never incompatible with simplicity, humor, and quiet responsiveness to the need for action, information, or comfort.

NO. 14. HONORARY DEGREE--BROOKLYN COLLEGE:

RESOLVED, That the degree of Doctor of Letters, Honoris Causa, be conferred upon Oscar Handlin, an alumnus of Brooklyn College, on May 31, 1972.

EXPLANATION: Oscar Handlin has agreed to give the Commencement address at Brooklyn College. He is Charles Warren Professor of American History at Harvard University and a distinguished author whose books in the field of American social history are widely acclaimed. The Brooklyn College faculty feels that his career has brought great honor to the college and that he is more than worthy of an honorary degree. At its meeting on Tuesday, February 29, the Brooklyn College Faculty Council adopted a resolution that the college confer upon Oscar Handlin the honorary degree of Doctor of Letters at their commencement exercises on May 31, 1972.

NOTE: In accordance with established guidelines (BHE, 3/23/70, Cal. No. 7) the Council of Presidents approved the above resolution and the Chancellor concurs with the Council's action.

NO. 15. AWARD OF HONORARY DEGREES: RESOLVED, That the regulations established by the Board at its meeting held March 23, 1970, Cal. No. 7, re the awarding of honorary degrees be amended to include the following:

The nomination of a candidate for a University Honorary Degree shall be forwarded to the Board by the Chancellor with the approval of the Executive Committee.

NO. 16. CHANCELLOR'S MEDAL: RESOLVED, That the procedures established by the Board at its meeting held November 28, 1966, Calendar No. 10(c), re the nomination of persons to receive the Chancellor's Medal, be amended to read as follows:

(i) Upon motion duly made, seconded and carried, the following proposal for a Chancellor's Medal was approved with the provision that candidates be nominated by the Chancellor in consultation with the Chairman of the Board, and the [Vice-Chairman] Vice-Chairmen of the Board [and the member of the Board senior in service]:

NOTE: Matter in bold type is new; matter in brackets to be deleted.
NO. 17. APPOINTMENT—RICHMOND COLLEGE: Motion made, seconded and lost that the bylaws of the Board be waived to effectuate the appointment of Leonard Quart as Assistant Professor at Richmond College.

Upon motion duly made, seconded and carried, the meeting adjourned at 10:30 p.m.

N. MICHAEL CARFORA
Secretary of the Board
MINUTES OF THE EXECUTIVE COMMITTEE MEETING OF THE BOARD OF HIGHER EDUCATION OF THE CITY OF NEW YORK

HELD

APRIL 18, 1972

AT THE BOARD HEADQUARTERS BUILDING
535 EAST 80 STREET—BOROUGH OF MANHATTAN

The Chairman called the meeting to order at 4:15 p.m.

There were present:

Luis Quero-Chiesa, Chairman
David I. Ashe
Herbert Berman

Minnsola P. Ingersoll
Jack I. Poses
Barbara A. Thacher

N. Michael Carfora, Secretary of the Board
Arthur H. Kahn, General Counsel

Chancellor Robert J. Kibbee
Deputy Chancellor Seymour C. Hyman
Vice-Chancellor David Newton

Professor Ralph W. Sleeper
Mr. Alan R. Shark

The absence of Dr. Johnson was excused.

NO. 1. REPORT OF THE CHANCELLOR: The Chancellor’s report on the following was noted:

a) Search Committee procedure for community college presidents.

Upon motion duly made, seconded and carried, the Chancellor was authorized to consult with Chancellor Boyer to what procedure to follow with respect to State University representation on community college presidential search committees.

b) The appointment of J. Joseph Meng as Vice-Chancellor for Administrative Affairs which will come up for action at the April 24, 1972 meeting.

c) Questionnaires and the information requested therein.

At this point the Committee went into Execative Session.

Upon motion duly made, seconded and carried, the meeting adjourned at 6:00 p.m.

N. MICHAEL CARFORA
Secretary of the Board
Minutes of the Meeting of the Board of Higher Education of the City of New York

Held

April 24, 1972

At the Board Headquarters Building
535 East 80 Street—Borough of Manhattan

The Chairman called the meeting to order at 5:40 p.m.

There were present:

Luis Quero-Chiesa, Chairman
David A. Ashe
Herbert Berman
Frederick Burkhardt
Maria Josefa Canino
Alexander A. Delle Cese
Jean-Louis d’Hailly
Norman E. Henkin

Minneola P. Ingersoll
James Oscar Lee
Jack I. Pois
Barbara A. Thacher
Francisco Trilla
Eve Weiss
Nils Y. Wessell
Arleigh B. Williamson

N. Michael Carfora, Secretary of the Board
Arthur H. Kahn, General Counsel

Chancellor Robert J. Kibbee
President Milton G. Bassin
President John W. Kneller
President Leonard Lief
President Robert E. Marshak
President Mina Rees
President Donald H. Riddle
President Herbert Schueler
President Richard D. Trent
President Jacqueline G. Waxler
President Clyde J. Wingfield
President William M. Birenbaum

President James A. Colston
President Candido de Leon
President Edgar D. Draper
President Leon M. Goldstein
President Herbert M. Sussman
Professor Ralph W. Sleeper
Mr. Alan Shark

Deputy-Chancellor Seymour C. Hyman
Vice-Chancellor Timothy S. Healy
Vice-Chancellor David Newton
Vice-Chancellor Frank J. Schultz

The absence of Mr. DeNovellis, Mr. Hayes, Dr. Johnson, Mr. Reid and Mr. Robinson was excused.
Upon motions duly made, seconded and carried, the following resolutions were adopted or action was taken as noted: (Calendar Nos. 1 through 12)

At this point the Board heard Professor Belle Zeller and Dr. Israel Kugler as representatives of the Professional Staff Congress re Calendar No. 7, Professional Obligations of the Faculty, and related matters.

NOTE: A copy of Professor Zeller's and Dr. Kugler's remarks is on file with these minutes in the office of the Secretary of the Board.

The Board returned to the formal agenda.

NO. 1. APPROVAL OF MINUTES: RESOLVED, That the minutes of the Board of Higher Education for the following meetings be approved as circulated:

EXECUTIVE COMMITTEE MEETINGS: February 14, 1972 and February 23, 1972
REGULAR MEETING: February 28, 1972

NO. 2. COMMITTEE ON LAW: (a) At the request of the Chairman of the Committee on Law, the proposed amendments to bylaw Sections 6.2c and 15.10b are withdrawn.

(b) No report.

NO. 3. COMMITTEE ON STUDENT SERVICES: RESOLVED, That the following resolution approved by the Committee on Student Services be adopted:

APPLICATION FEE – SPECIAL PROGRAM APPLICANTS:

RESOLVED, That the University's practice of waiving the application fee for Special Program Applicants authorized by Board resolution on June 23, 1969, Calendar No. 17, as amended on June 22, 1970, Calendar No. 50, be discontinued, effective for the February 1973 semester.

EXPLANATION: In June 1964, the University contracted with the Research Foundation to have all applications for admission processed by University Applications Processing Center in return for payment of the application fee. On June 23, 1969, guidelines for the charge of the application fee were set up by the University which included a provision for waiver of the fee by the Director of Special Programs. Subsequently, through administrative action, the University granted a fee waiver for students applying to the SEEK and College Discovery Programs. In granting that fee waiver, the University made no provision for payment to the Research Foundation for processing these applications. The University exempted 101 applicants from payment of the fee under this clause in September 1968, 14,000 in 1970 and 18,500 in 1971; the estimated number of such applicants will be 18-20,000 for September 1972. The University does not have funds to meet this obligation. Therefore, to enable the University to meet its contractual obligation to the Research Foundation, all applicants to the SEEK and College Discovery Programs shall be required to pay the normal application fee.

NO. 4. COMMITTEE ON THE ACADEMIC PROGRAM: RESOLVED, That the following actions approved by the Committee on the Academic Program be adopted:

A. BACHELOR OF SCIENCE DEGREE IN MUSIC (PERFORMANCE) AND (COMPOSITION)—BROOKLYN COLLEGE:
RESOLVED, That the program leading to the B.S. in Music (Performance) and the B.S. in Music (Composition) to be given at Brooklyn College be approved in principle, effective September 1972, subject to financial ability and to the approval of the New York State Board of Regents.

EXPLANATION: These programs provide students with a degree which is more precisely defined in music than the present Bachelor of Arts. The Bachelor of Science degree in Music indicates a liberal arts concentration with an intensive sequence of courses in the major. The degree, which draws upon courses already existing at Brooklyn, prepares the student for graduate education in music and enables him to qualify for a variety of teaching positions where intensive undergraduate training is required. It provides for more intellectual enrichment and is particularly suited to the needs of the gifted student who might otherwise be forced to attend a conservatory.

B. AMERICAN STUDIES PROGRAM–BROOKLYN COLLEGE:

RESOLVED, That the American Studies Program leading to the B.A. Degree to be given at Brooklyn College be approved in principle, effective September 1972, subject to financial ability and to the approval of the New York State Board of Regents.

EXPLANATION: This program permits the student to examine the development of his national culture from several perspectives. Each student, working with a counselor, will design a program which will enable him to explore the relationships between diverse aspects of American culture and to select and define an area of special interest for concentrated study. To enable students to pursue a wide range of specialized interest, the courses for the major will be drawn from the Departments of Afro-American Studies, Anthropology, Art, Economics, Education, English, History, Music, Political Science, Sociology and Urban Studies. The program emphasizes field work, and at least two courses must be in a School other than that of the student’s departmental major.

NO. 5. COMMITTEE ON CAMPUS PLANNING AND DEVELOPMENT: The following items are placed on the calendar subject to the approval of the Committee on Campus Planning and Development which meets on April 17, 1972:

A. SELECTION OF ARCHITECTS AND ENGINEERS–THE CITY COLLEGE:

RESOLVED, That the Board approve the renovation and equipping of Baskerville Hall and Wingate Gymnasium and the construction of an Athletic Field, all on the campus of The City College of New York, at an estimated cost of $3,686,375, to include design fees, construction, furnishings and miscellaneous costs; and be it further

RESOLVED, That the Board approve the selection of Hardy Holzman Pfeiffer Associates, Architects, and S. W. Brown & Associates, Consultant Engineers, a Joint Venture, for the design of the aforesaid work; and be it further

RESOLVED, That the City University Construction Fund be requested to authorize the Dormitory Authority of the State of New York to take appropriate steps to effect the design, construction and furnishing of the indicated facilities; and be it further

RESOLVED, That the following items are hereby approved and shall be made a part of the Note Project (City University Note Issue) by appropriate inclusion in a future Supplemental Note Agreement supplementing the Note Agreement by and among the Dormitory Authority of the State of New York, the City University Construction Fund and the Board of Higher Education of the City of New York, dated as of June 12, 1967. The Chairman of the Board of Higher Education of the City of New York is hereby authorized and directed to execute a Supplemental Note Agreement including such items and to cause the seal of such Board to be affixed thereto. The Secretary of such Board is hereby authorized and directed to affix his signature thereto in lieu of such seal; and be it further

RESOLVED, That notwithstanding any other provision of this resolution, prior to the execution of any such Supplemental Note Agreement, changes, insertions and omissions may be made to the description of such items
as hereinafter set forth as may be approved by the Chairman of the Board of Higher Education of the City of New York, and the execution by said Chairman of any such Supplemental Note Agreement containing such items with such changes, insertions and omissions shall be conclusive evidence of such approval; and be it further

RESOLVED, That such items are as follows:

Note Facility:

<table>
<thead>
<tr>
<th>DESCRIPTION</th>
<th>LOCATION</th>
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</thead>
<tbody>
<tr>
<td>BASKERVILLE HALL: Renovation to provide facilities for general academic use and for Department of Student Personnel Services</td>
<td>On City College campus, West Side of Convent Avenue South of West 140th Street</td>
</tr>
<tr>
<td>WINGATE GYMNASIUM: Renovation of Physical Education Facilities</td>
<td></td>
</tr>
<tr>
<td>OUTDOOR ATHLETIC FIELD</td>
<td>On City College campus, South of Finley Student Center</td>
</tr>
</tbody>
</table>

ESTIMATED COST: $3,686,375
ESTIMATED OCCUPANCY DATE: January 1975

and be it further

RESOLVED, That the item hereinabove set forth is included in the Master Plan of the City University, as approved by the Board of Regents and incorporated into the Regents Plan or general revision thereof for expansion and development of higher education in the State and as thereafter approved by the Governor, and that with respect to such item the appropriate reference thereto is as follows:

Included as an amendment to the 1968 Master Plan of The City University of New York as approved by the Board of Regents in April 1970 and by the Governor on November 10, 1970.

and be it further

RESOLVED, That the City University Construction Fund and the Dormitory Authority are hereby requested to approve such item as hereinabove set forth and to take appropriate action to authorize the inclusion thereof in a future Supplemental Note Agreement; and be it further

RESOLVED, That this resolution shall take effect immediately.

EXPLANATION: Because occupancy of the Natural Science and Physical Education Building is expected by September 1972, the renovation of Baskerville Hall and Wingate Gymnasium will be able to proceed after that date. The obsolete laboratories and related facilities in Baskerville Hall can then be replaced by facilities both for undifferentiated academic use and for the Department of Student Personnel Services. The obsolete spaces in Wingate Gymnasium can then also be altered, repaired and refinished to become a more useful component of the College's Physical Education facilities.
Minutes of Proceedings, April 24, 1972

Because the demolition of Lewisohn Stadium may start within a year or so (the exact timing will be determined by the procurement method selected for the North Academic Center), it will be necessary to provide an out-of-doors athletic facility on campus.

A tentative budget for the project, based upon figures included in the Master Plan and adjusted to current values and market conditions is as follows:

<table>
<thead>
<tr>
<th>COST AS OF FEBRUARY 1972</th>
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<tbody>
<tr>
<td>Baskerville Hall Renovation</td>
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<tr>
<td>Baskerville Hall Furniture &amp; Equipment</td>
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<tr>
<td>Wingate Gymnasium Renovation</td>
</tr>
<tr>
<td>Wingate Gymnasium Furniture &amp; Equipment</td>
</tr>
<tr>
<td>Athletic Field</td>
</tr>
<tr>
<td>Total Renovation, Furniture &amp; Equipment</td>
</tr>
<tr>
<td>Architect's &amp; Engineer's Fee &amp; Miscellaneous</td>
</tr>
<tr>
<td>TOTAL COST OF PROJECT</td>
</tr>
</tbody>
</table>

B. PROJECT NO. CC-170 – THE CITY COLLEGE:

RESOLVED, That the Board approve the preliminary plans, outline specifications and preliminary estimate of cost for fire hydrants, fire access facilities, South Campus, and roof repairs, Wingate and Townsend Harris Halls, The City College, as prepared by Economides and Goldberg, Consulting Engineers. The preliminary estimate of cost of construction is $306,500 based on present day costs, including contingencies; and be it further

RESOLVED, That the Director of the Budget be requested to approve said documents with a total cost limitation of $312,700, which includes 2% escalation to an estimated bid date of June 1, 1972, chargeable to Capital Project HN-203.

EXPLANATION: On January 25, 1971, the Board approved a contract with Economides and Goldberg for consultant services for the above mentioned projects. This contract was subsequently approved by the Bureau of the Budget, it called for the planning of a twelve-inch water main and five new fire hydrants on the South Campus between Convent Avenue and St. Nicholas Terrace as well as a new entrance gate and access road on St. Nicholas Terrace, north of the present gate, to meet violation orders imposed by the Fire Department.

The roofing work is for the rehabilitation due to deteriorated existing conditions. The proposed work is not in conflict with the Master Plan.

The preliminary estimate as of March 1972:

| 1. Fire Protection Facilities | $109,500 |
| 2. Roof Repairs | $187,700 |
| TOTAL | $306,200 |

The documents and estimates have been reviewed and approved by the College and the Office of Campus Planning and Development concurs with their approval.

C. ALTERATION PROJECTS – BRONX COMMUNITY COLLEGE:

RESOLVED, That the Board approve the preliminary plans, outline specifications and preliminary estimate of cost for a group of ten alteration projects at the 120 East 184th Street Building of Bronx Community College as prepared by Roy Euker, Architect. The preliminary estimate of cost of construction is $394,860 as of February 1972 without contingencies; and be it further

RESOLVED, That the Director of the Budget be requested to approve said documents with a total cost limitation of $433,674 including an escalation of 4.6% to a bid date of August 1, 1972 and 5% for contingencies chargeable to Capital Project HN-206; and be it further
RESOLVED, That the State University be, and is hereby requested as appropriate, to establish or adjust the applicable Capital Budget Project to implement the action approved by this resolution.

EXPLANATION: On May 3, 1971, the Board approved a contract with Roy Euker, Architect for consultant services for the above mentioned projects. This contract was subsequently approved by the Bureau of the Budget.

The estimates of the individual projects are as follows:

| 1. New Administrative Area  | $ 60,480 |
| 2. New Business Office, etc. | $ 25,908 |
| 3. New Registrar's and Dean of Student's Office | $ 49,176 |
| 4. Registrar's Computer Lab., etc. | $ 9,576 |
| 5. New Tutorial Room (ET MT) | $ 17,280 |
| 6. Additional Auditorium Lighting | $ 5,880 |
| 7. New Shower Heads - Labs. | $ 8,400 |
| 8. Incinerator Renovation | $ 10,000 |
| 9. Auditorium Air Conditioning | $155,280 |
| 10. Air Conditioning--Student Lounge--Lunch Room | $ 52,080 |
| **TOTAL** | **$394,860** |

The documents and estimates have been reviewed and approved by the College and the Office of Campus Planning and Development concurs with their approval.

Mrs. Weiss asked to be recorded as voting "No" on Item C.

NO. 6. CONTRACTS AND OTHER FINANCIAL MATTERS: RESOLVED, That the following resolution presented by the President of Baruch College and recommended by the Chancellor be adopted:

RENTAL OF DATA PROCESSING EQUIPMENT—BARUCH COLLEGE:

RESOLVED, That The Bernard M. Baruch College be authorized to advertise for and receive and open bids and award contracts to the lowest responsible bidder for rental of data processing equipment as required by the College, for the period from July 1, 1972 through June 30, 1973, at an estimated amount of $158,000, chargeable to Code 042-5200-413-01-73, and/or such other funds as may be available, subject to financial ability; and be it further

RESOLVED, That the Mayor be requested to approve and authorize the expenditure of the estimated amount of $158,000, for the proposed rentals.

EXPLANATION: This equipment replaces equipment at a comparable rental.

NO. 7. PROFESSIONAL OBLIGATIONS OF THE FACULTY: RESOLVED, That Calendar Nos. 3 and C3 of the minutes of the Board meeting held October 26, 1970, be amended to read as follows:

RESOLVED, That the following statement with respect to the professional obligations of the faculty be approved:

PROFESSIONAL OBLIGATIONS OF THE FACULTY

1. PREAMBLE: Each full-time faculty member should view his appointment to a college or university faculty position within the City University as his major professional commitment. This commitment obliges the faculty member in two ways: he is at once a member of the national and international world of learning and a
member of the City University community. Though his first responsibility to the City University is that of teaching, he should recognize the obligation to be regularly accessible for conferences with his students, to participate in appropriate extracurricular undertakings, and to serve on various college and university committees and as a member of college and university councils and other assemblies. He should constantly make all efforts to improve his professional standing through study and thought, and also through activities such as research, publication, attendance at professional conferences, and the giving of papers and lectures. Such professional involvements enhance his abilities as a teacher and as a member of the City University community; they should be undertaken with a view toward supporting the value of his activities on campus and equipping him to participate in significant educational innovation as well as toward furthering his professional stature.

2. MULTIPLE POSITIONS:

a. GENERAL POLICY AND PROCEDURES. Because appointment to a college or university faculty position is a full-time assignment, the faculty member should accept no employment or consultative work outside the City University unless this employment also improves his professional standing. Professional standing is the most important consideration, but it is also expected that no faculty member will engage in any occupation or employment, whether for extra compensation or not, which will impair his services, to the institution or interfere with his ability to meet his commitments, to his college and the university. Each faculty member has a responsibility to observe professional standards of behavior in becoming involved in supplementary activities. Where supplemental activity is felt to be desirable[,] (that is, [where] when the activity is closely related to professional interest, and especially when it strengthens professional competence and enriches professional performance), such activity is encouraged [provided it does not involve more than an average of one day a week] provided the individual faculty member receives approval for such endeavors from the departmental P & B after full disclosure of his total academic and professional commitments. Having received such approval, [T] the extent of the benefit, and the amount of time to be expended upon such work[,] should be decided by the faculty member in consultation with his departmental chairman, subject to the review of the college president. The President's approval will be given only for activity that involves not more than an average of one day a week, or its equivalent.

b. EXTRA TEACHING WITHIN THE CITY UNIVERSITY. (1) Where the best interests of the college or university make it desirable or necessary to draw upon full-time personnel in one unit or branch for service in another, requests for such service should originate with the academic or administrative officer of the requesting unit and have the approval of the academic or administrative officer of the other unit. It is the policy of the university and its colleges to achieve exchanges of services, wherever possible, by budgetary interchange or by the balancing of intercepted services, with no additional academic load or extra remuneration for the individuals concerned. [Where this is not possible, the desired assignment may be arranged as an overload with extra compensation. A maximum of one course or no more than 3 hours per semester, whichever is larger, will be permissible.] Variations from this norm will be allowed only with the special permission of the Chancellor, or the appropriate president[.] Special permission will only be granted up to a maximum of one course, or three hours, whichever is larger. (2) Where the best interests of one of the units of the City University make it desirable or necessary to draw upon the services of full-time personnel of that unit as an overload, with extra compensation, a maximum of one course or no more than 3 hours per semester, whichever is larger, will be permissible. (3) During the academic year, full-time faculty appointed to participate in the doctoral program are expected not to engage in additional teaching. As a matter of general policy, faculty whose programs have been reduced to allow for their participation in the doctoral program are expected to adhere to this rule. Exceptions may be made only for the most powerful reasons bearing on the professional interests of college and university. The intent of preceding and succeeding paragraphs must apply to these exceptional cases.
3. THE SUMMER: It is recognized that periods of refreshment and rest are essential to effective work, and all full-time personnel are encouraged to take adequate vacations. Teaching in a summer session or in a special institute (such as NSF and the like) or working on a research grant or contract—shall not in any case exceed two-ninths of an academic year’s full-time commitment as measured both in time and in remuneration.

4. MULTIPLE EXTRA INVOLVEMENT: Where more than one type of involvement beyond the primary commitment is entered into (e.g., extra teaching plus consultation), the total extra involvement shall be controlled by the intent of the preceding paragraphs, jointly considered.

5. ANNUAL REPORT: At the regular June meeting, the Chancellor and the presidents shall report to the Board on the steps taken to implement these regulations and the extent of compliance with the limitations set. These reports shall contain details about all excesses over any of the guidelines herein stated, including the names of all persons involved and the specific reasons for the excesses.

NOTES: (a) Matter in bold type is new; matter in brackets to be deleted.

(b) Above amendments approved by the Council of Presidents at its meeting held April 10, 1972.

NOTE: Mr. Delle Cese asked to be recorded as voting “NO.”

NO. 8. CHANCELLOR’S REPORT: (a) Oral Report.

First, a couple of quick items. As you know, or you may not know, the Mount Sinai Medical School and Medical Center is searching for a new president. They have established a Search Committee under Gus Levy, the Chairman of the Board, and I am a member of that Search Committee. Most of the time has been spent on the question of how to organize Mount Sinai or reorganize it to find if they need two people, a president and dean. Dr. James was both. That problem has not been resolved. There are nine faculty members on that Committee, and the faculty is very leery of the presidency being separated from the deanship because it involves a new area. Also on the Committee are one student and one resident. That problem is still to be resolved, at which time they will presumably go out and begin a search. The next meeting is about the fifteenth of May. They felt they have a cooling off period right now at the beginning and they intend to see if they could come up with a new start.

I have had two interesting visits. We had a meeting which was arranged through Mrs. Weiss with the President of the University of Haifa and then we had a meeting with the Director of the University of Puerto Rico. I think this is important because there are some very strong feelings and very strong movements toward the possibility of developing some pretty good reciprocal relationships with certain universities abroad, and I think this is important in those areas in which there is a connection with a large group of our constituents. We have discussed some possibilities of exchanging our faculties and students. I think in the months ahead this kind of exploration may become a little more formal. There are principles involved that I may be bringing to the Board for consideration of matters of policy. There are some interesting possibilities both for the City University and the other institutions.

We have begun in the Central Office a review of the Central Office operations which we will be carrying on in the next six to eight weeks to see if we can take another look at ourselves as an administration and what we are doing and what we should be doing and what we ought not to be doing. I can’t give you a report on this. We had one session, and it was a fruitful one, about how the Central Office can be better and more realistically organized to perform its functions.
There are two other things which I did want to talk to you about. There really isn't much to report about the budget. We left Albany with twenty or twenty-one million dollars depending on who is counting. The budget operations in the City have not really gotten going yet. I think they are trying to work out themselves the business of state aid before they actually get going. There was a piece in the paper about furloughs for City employees which, of course, is one of the moves of gamesmanship between Albany and the City which will eventually be resolved. It seems that nobody yet is really interested in talking about specific budgets. That is a report that I'm sure I'll have more about next time. There really isn't that much time left. I'm sure that in the next few weeks they will solve or resolve the question of the amount of money the City thinks it has. Right at the moment it is in limbo.

The other thing that I want to talk to you about is much more important. That is the reason for my being in Albany today and the reason I had to miss the first part of the meeting. There are a number of issues still before the Legislature or about to come before the Legislature that affect the University but are not budgetary items in the usual sense of the word. They are matters that are equally as important as the budget. The first is the efforts of the University to move the construction of the community colleges out of the City's capital budget and into the City University Construction Fund. The reason is fairly simple. The City's capital budget has severe limitations on the amount of money that it has, and we must come to the City in competition with a large number of worthy organizations and causes, such as schools, parks, playgrounds, etc., to divide up what is a diminishing melon, and the net result is that the amount of money that comes out for the community colleges is down to a dribble. This year it could be summed up to some 6 1/2 million dollars for Queensborough Community College. We do get more money out of the capital budget, but most of that is for equipment. But the amount of money that we get for construction is small and might get smaller as the need increases and the amount of money decreases. It certainly is not the amount of money that moves construction at a reasonable pace. Our efforts to move it into the Construction Fund are to get more money through bonds and therefore make available a way that we can get approval on individual items to make faster progress in terms of building up the community colleges. This year for a number of reasons a number of people outside the City all of a sudden became interested in this possibility, not of putting the money into our Construction Fund but of using bonds to finance community college construction throughout the State. This has resulted in a bill from the Governor's Office which has support from the Speaker of the Assembly and other upstate and suburban legislators. The joker in the Governor's bill is that the process by which these bonds are paid off is tied in with fees. This process we find unacceptable, and we have been working with people in Albany, the Budget Bureau, the New York delegation and the leadership of the Assembly to find some sort of a way to get out of this. The City has come up with a device whereby the City University Construction Fund becomes the local sponsor of the community colleges, and if this goes through, all of the conditions that apply to the City University Construction Fund apply to their dealings with the community colleges. Now the Construction Fund, as you know, is not restricted in its ability to issue bonds to the amount that comes through fees. It really is a fairly simple way of dealing with this problem. The other possibility is to set up separate conditions for the community colleges in the City. A third possibility is to have the bill apply to the community colleges outside of the City and have a separate bill for us. That is one of the things we have been working on today. There is a limit written into the bill that we suggest in that the amount that could be procured for this purpose would be set at $400,000,000. This is more money that we could use for the community colleges in the next four or five years.

The next matter that was under discussion in Albany today is a sort of a simple but a complex one, and that is the New York University Bronx Campus. As you know, back in the beginning of the session, the Governor came out with a proposal that essentially said that the State University would buy the Bronx Campus of New York University and that the campus would be used for the purpose of developing a major engineering complex—sort of an M.I.T. complex—for the State of New York. This would create a large dynamo of an institution in the City with State assistance and would help to solve the severe financial problems of N.Y.U. It is a large amount of money. It would help to solve the fact that the Bronx Campus and its activities are a major drain on the resources
of N.Y.U. It would protect the people in N.Y.U.'s engineering program, and the liberal arts people would be combined with Washington Square. It had some drawbacks. Nobody really knew, including the State University, what they would do with this campus. It turned out that there was little enthusiasm for the project every place you turned. In my earlier talks with the leadership of the two houses of the Legislature, the response was very weak. Even in the very reaches of the Governor's own family there was a certain amount of apathy. The State University itself was doing what it was supposed to do but really had no stomach for the whole thing. And, of course, we were not in there cheering everyone on. We suggested that the N.Y.U. campus, if it were available, would be a good site for Bronx Community College. As people started talking about this and as the lack of enthusiasm became obvious to people in Albany, this idea began to get a little currency. The last week things began flying around like shrapnel, and last Saturday Dr. Hyman and I had a 45-minute call with someone from the State University and that was followed by a phone call by the Chancellor of the State University which resulted in my meeting with them today. They are now proposing that 80% of the campus be turned over to City University for Bronx Community College. The rest of the campus might be used for graduate technical engineering-related programs. The problem we had was that nobody knew what this program should be or could be, and if it was done, there was no reason the State University had to be the progenitors of this kind of operation. We started off from the premise that if these buildings were usable for such engineering programs, they could be carried on or developed by interested institutions in the City. There is a problem here, and I think it is a personal one. The Governor has a personal stake in this, and to do it that way seems to wash the whole thing down the scuppers in terms of what currency there was for the Governor in the political sense. It started out as his idea. It might end up as just a local transaction in which City University gets a needed facility for an ongoing program. Not a very exciting idea. That is the problem as it stands now. I had a long conversation with State Director of Operations Hurd to discuss these facilities. I can't say that Mr. Hurd has seen the light on all of this and that it will come out exactly as we suggested, but he did listen and take notes, and I think that particularly on the Bronx campus thing that we have a good chance of moving that even further away from where it stands now and closer to the position that we should like to take. On the community college matter, I think if Mr. Hurd and people there can get over the idea of the relationship between buildings and tuition, that that too can go, although I think there that they are not as directly involved as a lot of people outside of the Governor's Office.

The third thing we discussed was a plan that was developed in the Regional Advisory Council for the possible transfer of students with money. This has gotten to the point where there is a proposed piece of legislation for determining how this would be. We are putting that forward as not really the City University's bill. It was one of the things that we thought of which might serve as evidence of the kinds of things that could be done in The City University of New York and would bring some benefits to City University in terms of its space problems, but it is not a bill that we live or die on. The number of students is small enough so that distributed among our campuses no institution would know that it had been relieved of a number of students, but this is something that can be done. This is a good thing and it is an evidence of our willingness to work out cooperative relationships with other institutions and for that reason we have supported it although we are not taking the lead in pushing it through the Legislature. Mr. Hurd did not know it had gone that far. He asked for a copy of it, which he got. He did not commit himself one way or the other.

There is one other thing that we discussed, the priority system that we worked out in cooperation with Campus Planning and Development, which was a way of trying to break the logjam in the Governor's determination of master planning projects and we got a very promising response from Mr. Hurd. He had not had a chance to analyze it but thought it was a great step forward. He made a great concession. He said he would send me a copy of the Governor's message before it is typed for my comments. I not only talked with Mr. Hurd but Chancellor Boyer and Mr. Nyquist.

I'd be glad to answer any questions.
(b) RESOLVED, That the Chancellor’s Report (including Addendum Items) for the month of April 1972 be approved as amended, as follows:

Items listed in PART H—ERRATA, to be withdrawn or changed as indicated.

NO. 9. GENERAL DISCUSSION — POLICY PROPOSALS FOR FUTURE BOARD CONSIDERATION:

(a) The Chairman reported the receipt of a letter from the CUNY Women’s Coalition requesting to be heard.

It was agreed that the Chairman would write to the Coalition and inform them that:

(1) The Chancellor’s Advisory Committee on the Status of Women at CUNY is holding open hearings on Thursday, April 27, 1972.

(2) The Board is awaiting the Committee’s report.

(3) Once the Advisory Committee’s report has been made public and is presented to the Board, the Coalition may then make application to the Board to be heard.

(b) Mr. Ashe and Vice-Chancellor Newton reported on collective bargaining matters.

NO. 10. COMMITTEE ON CAMPUS PLANNING AND DEVELOPMENT: RESOLVED, That the following actions approved by the Committee on Campus Planning and Development be adopted:

A. PERMANENT SITE—BARUCH COLLEGE

RESOLVED, That the action of the Board of Higher Education, October 23, 1967, Calendar No. 1, to accept the Report of the Special Committee on the Future of Baruch School, dated September 27, 1967, be amended to delete from the report recommendation No. 5—“That the College be situated in downtown Brooklyn”; and be it further

RESOLVED, That the Board approves the amendment of the 1968 CUNY Master Plan to provide an appropriate project to permit the acquisition of a permanent campus facility for Baruch College in Manhattan; and be it further

RESOLVED, That the Board of Regents be requested to take appropriate action to include the amendment of the CUNY Master Plan into the Regent’s Statewide Plan for Higher Education.

EXPLANATION: Baruch College, founded in 1919 as the School of Business and Public Administration of the City College, has from its inception been located at 17 Lexington Avenue (23rd Street) in Manhattan. For the past 53 years as a segment of the City College or of the Colleges of the City of New York or The City University of New York, Baruch has been assigned the major responsibility for college level business education in the City system; a mission it has executed with outstanding success; a mission which continues since it was spun off from City College and established as a senior college (liberal arts and sciences and business and public administration) by the Board of Higher Education on July 1, 1968.
The issue of site location and expanded facilities for Baruch has been under discussion for many years. The first Costrell Report (1) in 1950 called for the allocation of $2,750,000 for expanded facilities for Baruch. The second Costrell Report (2), authorized in 1960 by the Director of the Budget of the City of New York and the Board of Higher Education, was directed at a comprehensive study and evaluation of the physical needs of Baruch. This latter report published in 1962 recommended strongly a lower Manhattan location for Baruch on the grounds that such a central location in the City could serve best the needs of the system as a whole and the City's business community.

Historically one must examine the early master plans of the City University to determine why a Baruch location outside Manhattan was considered. The University's first Master Plan covering the quadrennium 1954-68 stated that there was need for a new senior college in Queens or in Brooklyn with a view towards opening such a "new college" early in the second quadrennium 1968-72. This need was re-emphasized in the 1965 "Amendments to the 1964 Master Plan." Originally it was thought that this "new college" should be located such that it could serve both Queens and Brooklyn (so much so that the Chancellor's staff referred to this college as "Queensbrook"). This plan was altered with the establishment of York College in October, 1966 with a subsequent commitment to a Queens location. The commitment of York College to Queens left Brooklyn without a second senior college. To meet this pressure for higher education in the borough the 1968 Master Plan proposed a Brooklyn location for the then newly established Baruch College.

In the interim the Board of Higher Education planned, as noted in the 1969 Revision of the Master Plan, a new four year experimental college for the Bedford-Stuyvesant area on the perimeter of downtown Brooklyn. This college, established as Medgar Evers College in 1969, originally planned as a community college emerged as a four year professional college offering among other specializations both associate and baccalaureate degrees in business administration.

It is this development of a new four year College in downtown Brooklyn now operating principally at 317 Clement Avenue and scheduled to have its major interim campus base in September, 1972, at 1150 Carroll Street (site of former Brooklyn Prep High School) and the major expansion of Brooklyn College into downtown Brooklyn with the rental of 170,000 square feet at 210 Livingston Street and by the leasing of the entire Brooklyn campus of St. John's University, which has more than adequately met the pressures for expanded senior college facilities in downtown Brooklyn.

Whither Baruch now? Building a campus at or near the traditional 23rd Street and Lexington Avenue site is possible but difficult, costly and time consuming. For the Fall 1972 semester the space crunch is such that the acceptance of 1,400 entering freshman depends on the now on-going leasing negotiations for 155,000 square feet in two different locations within the 23rd Street area. The space and facilities problem is acute not only in terms of instructional space but also for faculty office space and space for essential student services and activities.

The president of the College is now convinced that the only viable solution to the Baruch College space and facilities problem is the acquisition of a major building in downtown or lower Manhattan. Such an acquisition would make possible the growth and the development of Baruch College as a major senior institution in CUNY.

This does not constitute a new solution for Baruch. The "Asea Report" (3) of the City College Committee of the Board of Higher Education (March 9, 1967) in its consideration of the feasibility of separating Baruch from City College called attention to the need to locate the college close to the business center of New York City. In considering the question of retaining Baruch as a component of City College, the report said the following:

If it were feasible to do so, perhaps the most satisfactory answer to the question of location would be to transpose the entire City College complex from St. Nicholas Heights and from Gramercy Park to a single downtown location in the middle of the business community and on the main arteries of public transportation. Given sixty acres in lower Manhattan and $150,000,000 for construction such a move might be considered, with an alternative use for both of the present plants to be provided within the City University's Master Plan. Realism does not support this course of action. (p. 5)

Although the "Asea" Report did not recommend the separation of Baruch from City College it definitely recommended the location of Baruch "in the lower part of Manhattan Island." (p. 12)

Somewhat later, in September 1967, "The Special Committee on the Future of the Baruch School" (The Keppel Report) (4) recommended the "spin-off" of Baruch from City College and stated the following:

There is a need both in the City and in the nation for a pioneering institution concerned with the administrative sciences in their broadest sense, offering the highest quality education for the business professions and administration, committed to a research program that will bring knowledge in all of the disciplines to bear on the problems of business and administration, expanding opportunities for members of minority groups, and specializing in business education within the broadest possible framework. (p. 4)

While it is true that the "Keppel Report" stated that this need could be met by the location of Baruch in downtown Brooklyn it did so at a time when we could not foretell the senior college status of the Medgar Evers College (then contemplated as a community college) or the large scale expansion of Brooklyn College in the downtown Brooklyn area.

Once again one must turn to the "Asea Report" for specific recommendations for the Baruch College location. The report stated the following:

Location—geographical location within the City of New York as related both to the Day and Evening Session students, undergraduates liberal arts studies for business students, both undergraduate and graduate professional studies, and all of these as related to teaching staff both full-time and adjunct, the relationship of the professional business school to the business community, and the commuting accessibility of the School to all five boroughs. (p. 3)
There are, however, countervailing and overriding considerations which make it necessary to locate the professional work of the school of business close to the business community, where many of the Day Session and most of the Evening Session students work, and where many of the superior adjunct and part-time faculty are available. (p. 4)

As the only College in the City University with a nationally recognized School of Business it would seem appropriate that the College be located in the financial heart of the City.

Thus, the resolutions noted above are submitted for your approval.

FOOTNOTES:
1. Donald P. Cottrell, Adrian Rondileau, and Leo S. Schumer, REPORT OF THE MASTER PLAN STUDY OF PUBLIC HIGHER EDUCATION IN THE CITY OF NEW YORK, 1950
2. Donald P. Cottrell, and J. L. Heskett, EDUCATION FOR BUSINESS IN THE CITY UNIVERSITY OF NEW YORK, March, 1962
3. The City College Committee, REPORT AND RECOMMENDATIONS ON THE BARUCH SCHOOL OF BUSINESS AND PUBLIC ADMINISTRATION, March 9, 1967
4. The Committee on the Future of the Baruch School, REPORT AND RECOMMENDATIONS ON THE BERNARD M. BARUCH SCHOOL OF BUSINESS AND PUBLIC ADMINISTRATION, September 27, 1967

B. RENTAL OF SPACE—QUEENS COLLEGE:

RESOLVED, that the Board approve the rental of 5,705 square feet of space at 155-09 Jewel Avenue for use by Queens College; and be it further

RESOLVED, That the Department of Real Estate be requested to execute a lease for the aforementioned space.

EXPLANATION: For the past nineteen years Queens College has been operating an Early Childhood Center at the Pomonok Housing Project in Queens under a rent free agreement with the New York City Housing Authority. Effective December 1, 1971, the Housing Authority began charging standard economic rent for the rental of community space.

The Department of Real Estate has negotiated a lease for the subject premises for a period from December 1, 1971 to July 14, 1972, at a rental of $10,839.50 per annum (1.90/ Sq. Ft.). The landlord will furnish electricity, heat, hot and cold water. The tenant is to provide porter service at his own cost and expense.

C. ALTERATION PROJECTS—STATEN ISLAND COMMUNITY COLLEGE:

RESOLVED, That the Board of Higher Education approve revised estimate of cost for a group of alteration projects at Staten Island Community College consisting of (1) alteration and addition to existing maintenance building; (2) alteration to mail and reproduction room; (3) air cooling of various areas—all buildings; alteration to custodial area; plans for which were prepared by the private consultants, Goldfarb & Hecht, at an estimated cost of $296,000 (as of September 1970), chargeable to Capital Project HN-206 for which bids were received in the amount of $394,312; and be it further

RESOLVED, That the Director of the Budget be and is hereby requested to approve said revised estimate of cost for the above mentioned group of projects for Staten Island Community College with a cost limitation of $415,000 (the sum of bids received and 5% added for contingencies during construction), chargeable to Capital Budget Project HN-206 (referred to as SC-169); and be it further

RESOLVED, That the Trustees of the State University be requested to establish an appropriate capital budget provision for this project.

EXPLANATION: The projects included in these documents are for the purpose of establishing the following:
1. Space at maintenance building for maintenance of window blinds, paint storage, work area for landscaping, etc.
2. New space for mail and reproduction room presently occupied as storage area.
3. Air cooling various rooms occupied extensively throughout the summer. This project (SC-169) will be further extended to include related improvements to accommodate future air conditioning design under the Study Contract.

* Originally shown as 5,075 through clerical error.
4. Providing for our male custodial staff with lockers, and dressing and eating areas.

Plans, specifications and estimate of cost were prepared by private consultants, Goldfarb & Hecht, Consulting Engineers. These plans were reviewed by college administrators and the Office of Campus Planning and Development and basically met their approval and were considered complete and ready for bidding.

The Board approved the final plans and cost estimates at its meeting of October 26, 1970, Calendar No. C5, and the Bureau of the Budget issued CP 5830 dated January 26, 1971 with a cost limitation of $325,600 which included 5% escalation and 5% contingencies above the original estimate of $296,000 (as of September 1970).

The College was not satisfied with the Department of Buildings approval obtained by the consultants. This required revisions to the plans and delayed receipt of bids to December 15, 1971. A good range of bidders submitted bids in accordance with the following tabulation:

<table>
<thead>
<tr>
<th></th>
<th>Low Bids</th>
<th>High Bids</th>
<th>Engr. Estimate</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Construction</td>
<td>5 bids</td>
<td>$101,101</td>
<td>$164,745</td>
</tr>
<tr>
<td>Plumbing</td>
<td>4 bids</td>
<td>26,645</td>
<td>33,000</td>
</tr>
<tr>
<td>HVAC</td>
<td>9 bids</td>
<td>184,700</td>
<td>338,777</td>
</tr>
<tr>
<td>Electrical</td>
<td>9 bids</td>
<td>27,867</td>
<td>79,418</td>
</tr>
<tr>
<td></td>
<td></td>
<td>$339,313</td>
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</table>

The bids totalled $339,313 and were in excess of the estimates as noted above. In addition, the low bidder for HVAC was released from his bid due to an honest error. The cost of this work was then considered to be the second bidder’s cost which is $232,500.

It was decided at this time to rebid the General Construction and Plumbing while holding the HVAC and Electrical. The work was rebid on March 9, 1972 with the following tabulated results:

<table>
<thead>
<tr>
<th></th>
<th>Low Bid</th>
<th>High Bid</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Construction</td>
<td>9 bids</td>
<td>$ 92,700</td>
</tr>
<tr>
<td>Plumbing</td>
<td>8 bids</td>
<td>20,000</td>
</tr>
<tr>
<td>HVAC</td>
<td></td>
<td>232,500</td>
</tr>
<tr>
<td>Electrical**</td>
<td></td>
<td>49,112</td>
</tr>
<tr>
<td></td>
<td></td>
<td>$394,312</td>
</tr>
</tbody>
</table>

*Previous bid held by contractor
**Previous bid not held by contractor—3rd low bidder figure used

This resulted in an overall cost of $394,312 as of March 9, 1972.

The original estimate as of September 1970 of $296,000 may be escalated in accordance with MBM index by 16% to $350,000. The bids as twice received do not indicate that we can come within this limitation. We are therefore requesting approval of cost based on actual bids received. The bids for the General Contractor, Plumbing, and HVAC will be held but we expect to rebid the Electrical portion of the work. This rebidding is required on the advice of the General Counsel of the Board. We feel that with the new cost limitation of the sum of the bids previously received plus contingency we should be able to award this work within the requested cost limitation.

**NO. 11. COMMITTEE ON COLLECTIVE BARGAINING AND STAFF RELATIONS:** RESOLVED,

That the following statement approved by the Committee on Collective Bargaining and Staff Relations be adopted:

Notwithstanding the indicated annual salary, hourly and/or semester hour rates shown in the Chancellor’s Report to be effective on September 1, 1972 and/or January 1, 1973 for both initial appointments and as incremented, in cases of reappointment to instructional staff titles, BHE approval is authorized only to the extent of the appropriate salary and/or rate legally and contractually payable as of August 31, 1972.

In addition, for employees not required to be reported in the Chancellor’s Report, the salary rates payable are those in effect August 31, 1972.

These provisions shall be deemed to be applicable to all 1972-73 appointments and reappointments contained in the Chancellor’s Reports and previously approved by the BHE.
NO. 12. STUDENT SENATE: The Chairman read a memorandum from Mr. Shark, President of the University Student Senate, asking that the Board consider the matter of University-wide action to protest the escalation of the war in Vietnam.

Motion made, seconded and carried that this is an administrative matter and the individual presidents and the Chancellor may issue public statements to protest the escalation of the war in Vietnam if they so desire.

At this point the Board went into Executive Session.

NO. 13. HONORARY DEGREES—THE CITY COLLEGE: (a) RESOLVED, That the degree of Doctor of Laws or Doctor of Humanities, honoris causa, be conferred upon the following, at the Commencement Exercises of The City College to be held on May 30, 1972:

Laws: Herman Badillo  
Humanities: Leonard B. Davis
Laws: Stanley H. Fuld  
Humanities: Ernest Nagel
Laws: A. Philip Randolph

(b) RESOLVED, That the degree of Doctor of Laws, honoris causa, be conferred upon the following, at the dedication ceremony of the new Science Building at The City College:

Kenneth J. Arrow  
Julius Axelrod  
Jacob Feld
Philip Handler
Frank Press
Milton Handler
Julian Schwinger

NOTE: In accordance with established guidelines (BHE, 3/23/70, Cal. No. 7) the Council of Presidents approved the above resolutions and the Chancellor concurs with the Council’s action.

Miss Canino and Mr. d’Heilly asked to be recorded as voting “NO” as to the principle of awarding honorary degrees. Dr. Lee abstained.

Upon motion duly made, seconded and carried, the meeting adjourned at 11:00 p.m.

N. MICHAEL CARFORA  
Secretary of the Board
MINUTES OF THE MEETING OF THE BOARD OF
HIGHER EDUCATION OF THE CITY OF NEW YORK
HELD
MAY 22, 1972
AT THE BOARD HEADQUARTERS BUILDING
535 EAST 80 STREET—BOROUGH OF MANHATTAN

The Chairman called the meeting to order at 5:40 p.m.

There were present:

Luis Quero-Chiesa, Chairman
David L. Ashe
Herbert Berman
Frederick Burkhardt
Maria Josefa Canino
Alexander A. Delle Cese
Fileno DeNovellis
Jean-Louis d’Heilly
Frederick O’R. Hayes
Norman E. Henkin

Minneola P. Ingersoll
James Oscar Lee
Jack I. Poses
Edward S. Reid
Barbara A. Thacher
Francisco Trilla
Eve Weiss
Nils Y. Wessell
Arleigh B. Williamson

N. Michael Carfora, Secretary of the Board
Arthur H. Kahn, General Counsel

Chancellor Robert J. Kibbee
President Milton G. Bassin
President Leonard Lief
President Robert E. Marshak
President Joseph S. Murphy
President Mina Rees
President Donald H. Riddle
President Herbert Schueler
President Richard D. Trent
President Jacqueline G. Wexler
President Clyde J. Wingfield
President William M. Birenbaum
President James A. Colston
President Candido A. de Leon

President Edgar D. Draper
President Leon M. Goldstein
President Kurt R. Schmeller
President Joseph Shenker
President Herbert M. Sussman
Professor Ralph W. Sleeper
Professor Nathan Weiner
Mr. Alan R. Shark

Deputy Chancellor Seymour C. Hyman
Vice-Chancellor Julius C.C. Edelstein
Vice-Chancellor Timothy S. Healy
Vice-Chancellor J. Joseph Meng
Vice-Chancellor David Newton
Vice-Chancellor Frank J. Schultz

The absence of Dr. Johnson, Dr. Morsell and Mr. Robinson was excused.
At this point the Board went into Executive Session.

**NO. 1. ELECTION OF CHAIRMAN AND VICE-CHAIRMEN:**
(a) Upon motion duly made, seconded and carried, Dr. Luis Quero-Chiesa was unanimously reelected Chairman of the Board for the two-year period ending May 1974.

(b) Upon motions duly made, seconded and carried, Mr. Jack I. Poses and Ms. Barbara A. Thacher were reelected First Vice-Chairman and Second Vice-Chairman respectively for the two-year period ending May 1974.

**NO. 2. ELECTION OF EXECUTIVE COMMITTEE MEMBER:** Laid over to the next regularly scheduled meeting of the Board.

**NO. 2A. APPOINTMENT—RICHMOND COLLEGE:** At this point the Board reconsidered the appointment of Leonard Quart as Assistant Professor at Richmond College with waiver of the bylaws.

Mr. Ashe asked to be recorded as objecting to the procedure followed in the reconsideration of this matter.

Upon motion duly made, seconded and carried, the following resolution was adopted:

**RESOLVED,** That Leonard Quart be appointed Assistant Professor in the Division of Social Sciences at Richmond College for the period 2/1/72-8/31/72, at the salary rate of $14,830 per annum, subject to financial ability; and be it further

**RESOLVED,** That the bylaws of the Board be waived to effectuate this appointment as Mr. Quart does not possess the appropriate degree.

**EXPLANATION:** Mr. Quart has been with Richmond College since its inception. In this time, he has distinguished himself as an outstanding teacher and an innovative, stimulating member of the College community. Although he has completed all the requirements for the doctorate except the dissertation, he feels he would rather use his energies elsewhere—particularly in social science innovative curriculum development, in which he has particularly distinguished himself at Richmond College. He is now publishing regularly on contemporary social issues and on innovation in higher education. His division Personnel and Budget Committee unanimously commended his appointment, as did the College-wide Personnel and Budget Committee by a large majority. Mr. Quart has been serving as a Lecturer (Full-Time).

Mr. Ashe asked to be recorded as voting “NO,” and presented the following statement:

As a matter of procedure, the motion to reconsider the matter of waiving our bylaws to promote Leonard Quart after the original motion failed at the Board’s meeting of March 27, 1972, was admittedly in violation of Robert’s Rules of Order. Our bylaws specifically provide, in Article 1, Section 1.5, that our meetings are to be governed by Robert’s Rules. While it may have suited the wishes of a majority of the Board members to disregard this requirement, the very purpose of requiring adherence to Robert’s Rules is to prevent what was improperly done at this meeting. The author of Robert’s Rules well said: "Where there is no law, but every man does what is right in his own eyes, there is the least of real liberty."

More distressing is the fact that we have waived our bylaws to grant a promotion to a faculty member who does not merit such a waiver for the following reasons:

1. Quart has flouted the basic principles of academic freedom and has sought to deny the democratic rights of persons who do not share his views. One such instance occurred at the time of campus unrest in the Spring of 1970. Some faculty members and students at Richmond College, including Quart, had voted to shut down the college. The rules of this Board are very clear on this subject. In a resolution which we adopted on June 23, 1969, and which is still in effect, we said:
"A member of the academic community shall not intentionally obstruct and/or forcibly prevent others from the exercise of their rights. Nor shall he interfere with the institution's educational process or facilities, or the rights of those who wish to avail themselves of any of the institution's instructional, personal, administrative, recreational and community services."

A Richmond Professor, relying on the above rule of this Board, was holding his class with the express consent of his students. Quart, together with two of his colleagues and a number of students not enrolled in that class, invaded that class in an effort to intimidate the Professor and the students into joining the strike.

In a statement to the Council of Presidents on April 27, 1972, Chancellor Robert J. Kibbee said with regard to student protests against the war in Vietnam:

"I do want to make it clear that I firmly believe that no student or faculty member should be obliged to take part in any boycotting activities. Those who so desire should do so and those not so inclined should have their rights respected."

Our former Chancellor, Albert H. Bowker, shares this view. An article in the Los Angeles Times of January 28, 1972, reporting on Bowker's first six months as Chancellor at Berkeley, said:

"Last fall he suspended two students for leading a class disruption a year ago. A student faculty disciplinary committee had recommended only that the offenders be placed on probation.

"They led a mob into the class and so they were at least somewhat responsible for what happened in the class,' Bowker explained. 'I just took a more serious view of it. I thought it was a bad thing to do."

And the New York Times of April 27, 1972, in an editorial commenting on campus disruptions at Columbia and a few other universities said:

"The radicals' arrogant contempt for their fellow-students' and teachers' wish to continue their academic work is totalitarian in expression and in effect. It constitutes an assault against both the academic community and the antiwar coalition itself."

In a written report by President Herbert Schueler and Vice-Chancellor Timothy Healy on the Quart matter, dated March 14, 1972, they say with regard to the above classroom invasion: "There is no question that there was disruption and intimidation in the incident described ***. Had proceedings been instituted at this (sic) time against Mr. Quart as well as against those, both students and faculty members, who accompanied him into *** (the) class, there would be no question but that the University would have had to take them seriously.' In other words, we are being told that since the college authorities did not take the steps they should have taken at that time, Quart's wrongdoing is to be overlooked and he is to be rewarded by our granting him a waiver of our bylaws in order that he may be promoted. A waiver of the bylaws is an extraordinary procedure which should be granted only in exceptionally deserving cases. It is completely unwarranted for a person who is unmindful of the academic freedom and elemental rights of fellow faculty members and students.

2. Because a bylaw waiver should be granted only in an exceptional case, it should not have been granted here. In the report referred to above, President Schueler and Vice-Chancellor Healy acknowledged that Quart "has no intention of completing his Ph.D. degree, and furthermore does not wish to involve himself in the traditional scholarship of his field." Discussing the "papers that accompany his curriculum vitae," Schueler and Healy say, "they are hardly what would be called scholarly production." Yet we are told in their report that "it does not seem that either the Chancellor or the Board should second guess the professional judgment of the college itself." This is an amazing statement. If we accept it as valid, it means that this Board is merely a rubber stamp to approve every request for a bylaw waiver submitted to it. We must remember that it is the BOARD'S BYLAWS which are sought to be waived, and it is, therefore, the responsibility of the members of the Board to study each such request carefully to see whether a waiver is warranted.

By granting this unmerited waiver we may well have opened the floodgates. If Quart can get a promotion with a waiver of the bylaws on his record, it will be difficult to deny such promotions to countless numbers of other faculty members who can demonstrate that they are more deserving than he is.
NO. 28. NAMING OF NEW PHYSICAL AND HEALTH EDUCATION BUILDING—THE CITY COLLEGE:

WHEREAS, Jeremiah T. Mahoney was one of City College's greatest and most versatile athletes, excelling in football, baseball, track and field and lacrosse, a four-time winner of the metropolitan all-around athletic championship, winner of numerous high-jump championships here and abroad, and member of the United States Olympic Team; and

WHEREAS, He was a prominent lawyer, founder with the late United States Senator Robert F. Wagner, Sr., of the noted law firm of Mahoney, McNulty, McCarthy & Andrew, as well as a political leader and nominee of the Democratic Party for Mayor of New York City in 1937; and

WHEREAS, He served with distinction on the bench, first as Judge of the Court of General Sessions and later, upon appointment by the late Governor Alfred E. Smith, as a member of the New York State Supreme Court, a post to which he was subsequently elected in his own right; and

WHEREAS, He served with distinction on the bench, first as Judge of the Court of General Sessions and later, upon appointment by the late Governor Alfred E. Smith, as a member of the New York State Supreme Court, a post to which he was subsequently elected in his own right; and

WHEREAS, He was a member of the late Mayor Fiorello H. LaGuardia's "Committee of Ten" in 1945 investigating discriminatory barriers against Black baseball players; and

WHEREAS, He was an outspoken critic of discrimination in all its forms, whose postgraduate life epitomized the ideals and principles upon which The City College was founded 125 years ago; therefore be it

RESOLVED, That City College's new Physical and Health Education Building be designated the "Jeremiah T. Mahoney Hall" after said alumnus of the Class of 1895.

At this point the Board went into Regular Session.

Upon motions duly made, seconded and carried, the following resolutions were adopted or action was taken as noted: (Calendar Nos. 3 through 9)

NO. 3. APPROVAL OF MINUTES: RESOLVED, That the minutes of the Board of Higher Education for the following meetings be approved as circulated:

EXECUTIVE COMMITTEE MEETINGS: March 2, 1972 and March 23, 1972
REGULAR MEETING: March 27, 1972

NO. 4. COMMITTEE ON CAMPUS PLANNING AND DEVELOPMENT: The following items are placed on the calendar subject to the approval of the Committee on Campus Planning and Development which meets on May 18, 1972:
A. PHASE I CONSTRUCTION—KINGSBOROUGH COMMUNITY COLLEGE:

RESOLVED, That the Board approve preliminary plans, outline specifications and preliminary estimates of cost of $29,412,854 (as of January 1972) for the construction of the following new building packages:

1. Administration/Theater
2. College (Student) Center
3. Academic Cluster (West)
4. Library and Media Production
5. (a) Site Improvements and (b) Site Utilities

as part of the proposed Phase I Construction, at Kingsborough Community College, as prepared by Katz, Waisman, Weber, Strauss and Warner, Burns, Toan, Lunde, Associated Architects; and be it further

RESOLVED, That the Bureau of the Budget be and is hereby requested to approve said documents and estimate at a cost limitation of $39,231,064 (based on estimate of cost of $26,436,960 as of January 1972 for items 1 through 5(a), to which is added $4,158,534 for escalation to projected bid date of October 1973, $3,059,549 for bid contingency, and $1,682,752 for contingencies during construction; and based on estimate of cost of $2,975,894 as of January 1972 for item 5(b), to which is added $394,901 for escalation to projected bid date of June 1973, $337,080 for bid contingency and $185,394 for contingencies during construction) chargeable to Capital Project HN-190; and be it further

RESOLVED, That the State University be and is hereby requested as appropriate to establish or adjust the applicable Capital Budget Project to implement the action approved by this resolution.

EXPLANATION: The buildings delineated in the preliminary plans are basically reinforced concrete slabs on structural steel or reinforced concrete frames on pile foundations with brick, metal and glass facade. Interior finishes and mechanical systems conform to our standards. The buildings basically contain classrooms, offices, theater, dining facilities, book store, lounges, meeting rooms, library, media production and study rooms, all in strict conformity with the program of requirements. The plans meet the approval of the College and the Office of Campus Planning and Development in all aspects of design and function.

The plans have received preliminary examination of the Building Department and conform to legal requirements for exits and stairs, subject of course to final examination of completed contract documents. The design has also received preliminary approval of the Art Commission of the City of New York which rules on aesthetic considerations.

A. The original Master Plan Budget as of June 1969 based on a total gross area of 455,916 sq. ft. for each of the following was:

1. Administration, gross area: 42,735 sq. ft. .......................................................... $1,568,400
2. Theater/Auditorium, gross area: 29,260 sq. ft. .......................................................... 1,395,700
3. College (Student) Center, gross area: 110,815 sq. ft. ............................................. 4,853,600
4. Academic Facility (West), gross area: 139,948 sq. ft. ............................................... 5,995,500
5. Library, Center for Self-Development, gross area: 102,990 sq. ft. ............................... 4,691,300
6. Media Production Center, gross area: 17,668 sq. ft. ............................................. 1,000,900
7. Service Tunnel (Phase I), gross area: 8,700 sq. ft. .................................................. 397,100
8. Concourse (Phase I), gross area: 12,500 sq. ft. .................................................... 509,500
9. General Site Development ......................................................................................... 3,275,000
Sub-total .................................................................................................................. $23,687,000

B. Reductions:

Pro-rated heating and cooling equipment transferred to Central Heating Plant ................................................................. $847,998
Transfer of areas (13,110 sq. ft.) from Admin. to Heating Plant Constr. Package ............................................................... 481,137
Sub-total .................................................................................................................. $1,329,135
C. Additions:

80% of Phase II Service Tunnel required to activate revised I buildings (6,980 sq. ft.) ........................................ $317,080
80% of Phase II Site Drainage required to activate Phase I Utility Site Work ..................................................... 60,000
Transfer of areas from Central Services to College Center and Administration (2,360 sq. ft.) ........................... 94,000

Sub-total ................................................................. $471,680

Revised June 1969 Budget (total A, B & C) ........................................... $22,829,545
Escalation Cost Factor from June 1969 to January 1972 is 34.26% X $22,829,545 . ........................................ $7,821,402

TOTAL ............................................................... $31,518,947

E. Architect’s Estimates as of January 1972:

1. Administration/Theater, gross area: 81,100 sq. ft. ...................................................................................... $4,784,793

   (a) Administration ($2,974,293)
   (b) Auditorium/Theater ($1,810,500)

2. College (Student Center, gross area: 94,800 sq. ft. ....... $6,066,845
3. Academic Cluster (West), gross area: 140,600 sq. ft. .............................................................................. $6,687,538
4. Library & Media Production, gross area: 117,300 sq. ft. .............................................................................. $5,817,934
5. Site Development ................................................................................................................................. $6,055,744

   (a) Site Improvement including $688,000 for additional fill, item D (a) above ($3,089,850).
   (b) Site Utilities including $200,000 for temporary electric service to Science and Art Complex, item D (b) above ($2,975,894).

   NOTE: Site Utilities are required to service Phase I Buildings and should be part of the New Heating Plant and Central Service Building bid package.

   TOTAL .................................................................................. $29,412,854

The Architect’s estimate of $29,412,854 is lower than the Master Plan Adjusted Budget by $2,106,093 and is therefore considered to be within our allowable total project cost limits.

The gross area of the buildings as proposed is 434,800 square feet. The cost of building construction only, per square foot, excluding Site Development, as of January 1972, is therefore $23,347,110 divided by 434,800 or $53.69 per square foot, which is considered reasonable for these types of buildings.

It should be noted that the estimated cost of $29,412,854 is to be considered a “value” estimate. The estimators define this as being one reflecting “normal” market conditions. A “normal” market would reflect known labor wage rates; known material costs; available work forces of all trades; sufficient supply of building materials; normal or predictable labor productivity; sufficient and responsive available bidders; unrestricted financial capabilities; sufficient subcontractors and material suppliers.

As stated in the body of the resolution, the estimators advise that given present day bidding and market conditions, bids might be expected to range up to 10% higher than their present “value” estimate to reflect present abnormal market conditions. Accordingly an amount of $3,396,629 has been requested for bidding contingency should market conditions at time of bidding reflect abnormal pricing similar to present day conditions.

At the time of completion of final plans and a final detailed estimate, an assessment of the bidding market will be made. This analysis will determine the degree of abnormality of the market at that time. An abnormal market would reflect premium labor costs for overtime, travel or guaranteed wage; premium prices for materials or a shortage of materials; shortage of skilled labor; insufficient prime or subcontractors, reflecting poor responsive competitive bids; high borrowing costs for construction activities; high risk factors due to long term construction durations; decrease in labor productivity.
The estimators are maintaining a monthly guideline on market abnormality factors and will keep CUNY advised during the development of final plans as to general trends or anticipated impact.

Both the estimators and the construction manager, as well as the University and College technical staffs, believe that these buildings as designed are reasonable and economical considering the program functions to be served.

On this basis it is recommended that the plans be accepted and that approval of the Budget Director be requested in order that final plans may be developed for these vitally needed facilities.

B. RENOVATION OF SHUSTER HALL—LEHMAN COLLEGE:

RESOLVED, That the Board approve preliminary plans, outline specifications and preliminary estimate of cost $1,581,000 (as of April 1972) for Renovation of Shuster Hall, Lehman College, Bronx, as prepared by Giorgio Cavagliieri, Architect, in accordance with his contract with the Dormitory Authority of the State of New York dated November 19, 1970; and be it further

RESOLVED, That the City University Construction Fund be requested to approve said preliminary plans, etc. and to authorize the Dormitory Authority to direct the Architect to complete the final plans, bid documents, etc. for the renovation work.

EXPLANATION: The Board, on October 27, 1969 (Calendar No. 3) and the City University Construction Fund on July 9, 1970, authorized the execution of a contract with Giorgio Cavagliieri for the design of the renovation work required to convert Schuster Hall into a Central Administration Building at an estimated cost of $1,179,900 (as of April 1969) as proposed in the Campus Master Plan for Lehman College.

The preliminary plans, etc. for the renovation work indicated that the programmed use for the facility will adequately be met with appropriate interior renovation work. The plans have been examined for egress and zoning by the Building Department and the design has been approved by the College and the Office of Campus Planning and Development.

The preliminary estimate of $1,581,000 dated April 1972 indicates an average cost for renovation of $16.50 per square foot for the 96,072 gross square foot building. The cost, $1,581,000, may be compared with the tentative master plan figure of $1,179,900, which if multiplied by an escalation factor of 1.418 to equate it to an April 1972 date, would produce a comparable estimate of $1,673,000.

Approval of the preliminary plans, specifications, and cost estimate is recommended in order that the Architect may be directed to proceed with the completion of final documents.

C. ACQUISITION OF SURPLUS FEDERAL PROPERTY—KINGSBOROUGH COMMUNITY COLLEGE:

WHEREAS, Certain real property owned by the United States, located in the City of New York, State of New York, has been declared surplus and is subject to assignment for disposal for educational or public health purposes by the Secretary of Health, Education and Welfare, under the provisions of Section 203(k)(1) of the Federal Property and Administrative Services Act of 1949 (63 Stat. 377), as amended, and rules and regulations promulgated pursuant thereto, more particularly described as follows:

DESCRIPTION OF PROPERTY

Approximately 5.95 acres designated as Parcel B on survey of Manhattan Beach Hospital, dated October 23, 1963, with a north boundary 541.23 feet long principally along the southern edge of Oriental Boulevard, an eastern boundary of 506.25 feet long abutting college property along Perry Avenue, a southern boundary 481.34 feet long abutting Parcel A of the Manhattan Beach Hospital property, and a western boundary approximately 515 feet long abutting right of way strip to Parcel A.

WHEREAS, The Board of Higher Education of the City of New York needs and can utilize said property for educational purposes as set forth in its application and in accordance with the requirements of said Act and the rules and regulations promulgated thereunder:
Now, Therefore, Be It Resolved, That said Board of Higher Education of the City of New York shall make application to the Secretary of Health, Education, and Welfare, for and secure the transfer to it of the above-mentioned property for said use upon and subject to such exceptions, reservations, terms, covenants, agreements, conditions, and restrictions as the Secretary of Health, Education, and Welfare, or his authorized representative, may require in connection with the disposal of said property under said Act and the rules and regulations issued pursuant thereto; and

Be It Further Resolved, That the Board of Higher Education of the City of New York authority is willing and is in a position to assume immediate care and maintenance of the property, and that Robert J. Kibbee, Chancellor of The City University of New York be and he is hereby authorized, for and on behalf of the Board of Higher Education, to do and perform any and all acts and things which may be necessary to carry out the foregoing resolution, including the preparing, making, and filing of plans, applications, reports, and other documents, the execution, acceptance, delivery, and recordation of agreements, deeds, and other instruments pertaining to the transfer of said property, and the payment of any and all sums necessary on account of the purchase price thereof or fees or costs incurred in connection with the transfer of said property for surveys, title searches, appraisals, recordation of instruments, or escrow costs.

EXPLANATION: This resolution is required by the application for surplus Federal property abutting the Kingsborough campus. The application covers approximately six acres of land of a total acreage of fifteen acres; two of which are being sought by a retarded children's educational organization and seven of which are being sought by a geriatric extended care facility. The tripartite division of property has been proposed in an effort to create a complex for the training of technicians in these segments of the Human Resources field. It is generally agreed that the arrangement will constitute a unique cooperative venture which will supply badly needed technicians in very rapidly growing areas.

D. PURCHASE OF MOVABLE EQUIPMENT—NEW YORK CITY COMMUNITY COLLEGE:

RESOLVED, That the Board approve the estimate for the purchase of movable equipment for the Jay Street Building of New York City Community College in the amount of $1,561,712, (including $168,570 for escalation to projected construction completion date of November 23, 1972), chargeable to Capital Budget HN-178. This equipment is required for the building now under construction; and be it further

RESOLVED, That the Bureau of the Budget be and is hereby requested to approve said estimate of $1,561,712, chargeable to Capital Project HN-178; and be it further

RESOLVED, That the State University be and is hereby requested as appropriate to establish or adjust the applicable Capital Budget Project to implement the action approved by this resolution.

EXPLANATION: The College has submitted a listing of movable equipment which has been reviewed by the Department of Design and Construction Management and found to be reasonable for the facility described. The estimate submitted by the College is in the amount of $1,393,142. This equipment is required to make the facility functional. It is required that sufficient lead time be allowed to order this equipment to have delivery coincide with the opening of the building in the latter part of next year.

E. SUMMER RENTAL—YORK COLLEGE:

RESOLVED, That the Board approve the summer rental of approximately 29,350 square feet of space at 150-91 87th Road, Queens, for use by York College; and be it further

RESOLVED, That the Department of Real Estate be requested to execute a lease for the aforementioned space.

EXPLANATION: York College presently rents the subject facility for ten months per year (September through June) under the terms and conditions of a three year lease which expires on July 31, 1974. The summer rental (July and August) of this facility is requested in order to provide the college with special purpose facilities (swimming pool, gymnasium, art studios, photo labs and music rooms) for its summer session and which are not available at the college's other buildings. Also, during the month of August, faculty and other professional and clerical staff will require the use of their offices, records and equipment.
The Department of Real Estate has negotiated an amendment to the above lease providing for the summer rental of the subject facility for the reduced amount of $6,000 per month. The total annual rental will therefore be increased from $88,050 (3.00/S.F.) to $100,050 (3.41/S.F.).

Tenant will provide his own cleaning services during the month of July and August and will also be responsible for the payment of electricity.

Except as modified by the foregoing, the lease shall in all other respects remain unchanged.

NO. 5. CONTRACTS AND OTHER FINANCIAL MATTERS: RESOLVED, That the following resolutions presented by the presidents and recommended by the Chancellor be adopted:

A. UNIFORMED GUARD SERVICE—BROOKLYN COLLEGE:

RESOLVED, That the Board approve contract documents and authorize Brooklyn College to advertise for, receive and open bids and award contract to the lowest responsible bidder for furnishing uniformed guard service as required for the buildings and campus areas of Brooklyn College located at Bedford Avenue and Avenue H, 72 Schermerhorn Street, 96 Schermerhorn Street and 210 Livingston Street, Brooklyn, New York for a period of one year at an estimated annual cost of $462,915 with options to renew annually for the next two (2) years. Cost is based on an estimate of $320,962 for campus at Bedford Avenue and Avenue H, $80,362 for 72 and 96 Schermerhorn Street and $61,591 for 210 Livingston Street, Brooklyn, New York, chargeable to Brooklyn College Tax Levy Code 042-4500-042-01/73.

B. UNIFORMED GUARD SERVICE—HUNTER COLLEGE:

RESOLVED, That the Board approve contract documents and authorize the Business Manager of Hunter College to advertise for, receive and open bids and award contract to the lowest responsible bidder for furnishing Uniformed Guard Service as required by Hunter College, for the period July 1, 1972 through June 30, 1973, at an estimated cost of $330,000, not to exceed 90,000 hours, chargeable to budget code 042-4400-043-01-73, Office Services, subject to financial ability. The specifications include an option to renew the contract for a period of one year (i.e. From July 1, 1973 to June 30, 1974).

C. UNIFORMED GUARD SERVICE—NEW YORK CITY COMMUNITY COLLEGE:

RESOLVED, That the Board approve the contract documents and authorize New York City Community College to advertise for, receive and open bids and award contract to the lowest responsible bidder for furnishing uniformed guard service as required for all the buildings of the New York City Community College, at an estimated cost of $200,000, chargeable to Code 42-61-00-403-1-73-25F, Office Services, subject to financial ability.

D. UNIFORMED GUARD SERVICE—BOROUGH OF MANHATTAN COMMUNITY COLLEGE:

RESOLVED, That the Business Manager of the Borough of Manhattan Community College be authorized to advertise, receive and open bids and award contract to the lowest responsible bidder for furnishing Uniformed Guard Service at the following locations: Building A, 134 West 51 Street; Building B, 790 Seventh Avenue; Building D, 1586 Broadway; Building L, 172 Amsterdam Avenue; and Building M, 135 West 70 Street, for the period September 1, 1972 through June 30, 1973 at an estimated cost of $137,000, chargeable to Code 42-6900-403-01-73 Office Services or such other funds as may be available, subject to financial ability.
E. CLEANING AND MAINTENANCE—BROOKLYN COLLEGE: Laid over for further consideration.

At this point the Secretary read a letter from Mr. Nick Cifuni, Director, Blue Collar Division, District Council 37, protesting the action of using contract cleaning services rather than Civil Service Custodials.

F. CLEANING AND MAINTENANCE—LAGUARDIA COMMUNITY COLLEGE:

RESOLVED, That Fiorello H. LaGuardia Community College be authorized to advertise for, receive, open bids, and award contract to the lowest responsible bidder for Cleaning Maintenance for the period July 1, 1972 through June 30, 1973, renewable for a second year, at the option of the College, at an estimated cost of $240,000 chargeable to Code 42-6900-400-01-73, Contractual Services, and/or such other tax levy funds as may be available, subject to financial ability; and be it further

RESOLVED, That the Mayor be requested to approve and authorize the expenditure of the estimated amount of $240,000.

NO. 6. ORAL REPORT OF THE CHANCELLOR:

There are about four items that I would like to speak to the Board about.

Since the last time we met the Legislative Session has ended in Albany, and I think it would be well for us to review what happened there. In terms of the budget, we got out of the Session with approximately two-thirds of the money that we had hoped we would get. I think we came out of the Session in terms of the budget with somewhat more than we could have reasonably expected, given the position in which we had entered. The Governor had been talking about a no-increase budget for the City University and the State University, and we got approximately twelve million dollars additional funding from the State.

Aside from the budget, it was a rather affirmative year for the City University. As Jack Popen has just told you, the Legislature this year passed a bill which placed the community colleges construction under the City University Construction Fund. In the past this went through the City's Capital Budget. It was clear to us that this arrangement would make the development of community colleges in this City a thirty-year proposition. The amount of money in the City's Capital Budget keeps decreasing, and the need for the money keeps increasing, and we have to compete with the Departments of Hospitals, Parks, etc. for it. As you know, for at least the past three years we have gone to the Legislature with a package of bills to place the community colleges construction under the City University Construction Fund. This year the legislation was passed and awaits the Governor's signature. It must be assumed that the Governor will sign the legislation when he gets around to it.

The third issue was the issue of the Bronx campus of New York University. As you know, back in January when the Governor gave his State of the State Message, he proposed the purchase of the New York University Bronx campus by the State for the development of a major technological complex. For a number of reasons this proposal did not hold up once the Legislature met, and it moved to a point where the suggestion was made that the Bronx campus be used 80% by the Bronx Community College and 20% by the State for a restricted complex. And in the end, none of that came to pass, and the actual bill which came from the Governor's Office was that the entire campus be purchased by the City University Construction Fund for use by the Bronx Community College. There is a lot still to be done once that legislation is signed. The price has not been arranged, and there is a complicated mechanism by which that price is to be arranged, but since New York University was going to divest itself of the campus, the fact that it was acquired for the Bronx Community College will move ahead the facilities available to the College much more rapidly than could have been done and will remove us from the problem of building over the railroad and subway tracks. I might say that in the community college legislation there was an authorization of four hundred million dollars of expenditures for the community colleges of the City.

There were two other bills, one which was essentially ours and the other was essentially a compromise worked out with the private institutions. There was a bill to allow us to pool the funds available to the community colleges from the State and to distribute these monies among the community colleges ourselves rather than according to the Inger formula although the total of the funds is set by this formula. This passed one house but got caught up in the other house for technical reasons. We will try to clear these in the future. The second is the "pass through" bill which came out of the discussions of the Regents Advisory Council. It would create a common pool for students. They would go out of this pool into the private institutions according to the capacities of private institutions to deal with them, and with them would go the amount of money needed to educate them. This bill did not pass the Legislature and was not essentially our bill. We did a lot of work on it, but it was essentially a private college bill. If it had passed, there was a real question as to whether the Governor would sign it.

It seems to me, looking back, that it was a remarkable year in the Legislature when earlier in the year it looked like it would be a very dismal year. I'd like to be able to take credit for that, but I'm afraid that would be overstating the case. There were things
that made it possible that did not seem possible six months ago. But there are a large number of people who deserve credit. First and foremost, one would have to give credit to Mr. Paley, who is our legislative representative. Every place I went in Albany, the evidence of Mr. Paley's operations were clear and they were effective. His contracts are absolutely amazing, and the labor he put in on this Session was beyond the call of duty. Mr. Roger Noyes was employed by Frank Schultz's office about six months ago. His special field was the technical side of the Legislature. Together they were able to keep track of many things that were not that carefully followed before and to have an impact on the technical staffs of the Legislature. I think also that, one step removed, one should give a large amount of credit to some people in the Central Office—the Deputy Chancellor, who really designed the community colleges bill and also worked very hard on the New York University campus bill, and the "pass through" bill; Mr. Schultz, who worked on getting the budget passed; Mr. Edelstein, who worked on the whole process of developing the kind of support within the City which had its impact on the Legislature. Credit is also due to the Presidents of the colleges, the students and the faculties, all of whom worked very hard in dealing with the Legislature. I'd like to give recognition to all of the people who helped make this a memorable year—when it seemed that it would be memorable in a dismal way.

The second thing I would like to speak to is the budget as it now comes to the City. The budget will come out on Wednesday. The Battle of the Budget has been on the quiet side this year. The attempt has been made to solve the problems internally and through agreements. For a long time there was no real movement in the City because the City was actively involved at that time in trying to move its package in the Legislature. Since the Legislature has adjourned, the activity has increased, but it is not the same kind as existed in the City in previous years. There have been a number of discussions, particularly with the Comptroller and leaders of the Council. I have had two appearances before the Board of Estimate and the Budget Committee of the Council, on May 2, a budget hearing, and on May 17, an executive session with the Board and the Council in seriatim. I don't know how it was in previous years, but I didn't find them to be hostile. There was vigorous questioning by some members of the Council, but they were directed not on the budget but on policy questions regarding the Evening Sessions and the Graduate School and University Center. Most of the discussion that I had in terms of questions and answers came from very few people and seemed to be on these issues. I don't know what we can expect from the City. In an optimistic mood I think it will not be very bad. I am having a discussion tomorrow morning first thing with the Mayor. I don't know how much of this will be devoted to the budget. We don't have long to wait, and from all the indications I have gotten, it doesn't appear that there will be major efforts to cut into the City University budget.

Just a word in passing about the Regents Advisory Council, which is moving ahead with its agenda. It has a number of task forces that have dealt with specific problems that relate to the relationships among colleges, and they are now getting down to the point where they have to provide a report on their activities. This report took up most of the discussion at the last meeting. The way it is coming out is the way we feel is reasonable and sensible. There is a group writing the report at the present time, and President Lief is on that team. Not only is he a professor of English and literature, but as Seymour says, he is a professor of English who thinks between sentences.

Last Week Deputy Chancellor Seymour Hyman was honored by the City College Alumni Association as their Man of the Year. We told him that that was last year. He has to win his laurels all over again this year.

Sometimes you read things in the press before I have a chance to tell you about them. I want you to know that the situation at New York University is a serious one. We have been in constant discussions with Dr. Hester. The sale of the uptown campus is only a partial solution to the problem. The problem is much more severe, and within the next day or so there will be a new announcement from the University dealing with severe cutbacks in liberal arts, social work, etc. It is a major operation, and through conversations that Dr. Hyman and Dr. Healy have had with President Hester, we have given assurances to New York University that City University will do everything it can to give consideration to people on the New York University faculty who will have to be eliminated through major cutbacks in staff and personnel. I have written a letter to that effect to President Hester and I have given him permission to use it in every way he can to ease the problem that he is going to face and the City is going to face in this serious situation. This has nothing to do with the School of Engineering. The bill that passed the Legislature required that New York University and Brooklyn Polytechnic go into negotiations to merge the two schools at the Brooklyn site. We don't want to intrude City University into that process or to give anyone the impression that we are entering this. We have told both parties that at the point when they want us to enter the discussion, we will be willing to do so. It will be serious for New York University and because New York University is so large, for the City of New York, and we thought we should be considerate of the problems of a sister University and the City for many people are going to be affected by this.

I think that completes my oral report. If we have time at the end, there is one other matter I would like to take up in Executive Session.

**NO. 7. CHANCELLOR'S REPORT:** RESOLVED, That the Chancellor's Report (including Addendum Items) for the month of May 1972 be approved, as amended as follows: Items listed in PART H ERRATA, to be withdrawn or changed as indicated.

**NO. 8. GENERAL DISCUSSION – POLICY PROPOSALS FOR FUTURE BOARD CONSIDERATION:** Professor Ralph Sleeper introduced Professor Nathan Weiner, newly elected Chairman of the University Faculty Senate.
NO. 9. COMMITTEE ON LAW: Mr. Ashe, on behalf of the Committee on Law, served notice of the following proposed amendments to the bylaws:

(a) Amending Sections 8.1 and 8.2 to make it clear that ineligibility to vote in departmental matters includes a resigned person as well as a person who has received notice of nonreappointment. The amendment would, nevertheless, permit a prospective retiree to vote during his last year of service.

(b) Amending 9.1(d) to provide that, where a new department chairman is to be elected by reason of a vacancy occurring during the course of his three-year term, the term of office of the Personnel and Budget Committee or Appointments Committee need not be affected.

At this point the Board went into Executive Session.

Upon motion duly made, seconded and carried, the meeting adjourned at 9:20 p.m.

N. MICHAEL CARFORA
Secretary of the Board
Minutes of Proceedings, June 19, 1972

MINUTES OF THE MEETING OF THE BOARD OF
HIGHER EDUCATION OF THE CITY OF NEW YORK
HELD
JUNE 19, 1972
AT THE GRADUATE SCHOOL AND UNIVERSITY CENTER
33 WEST 42 STREET—BOROUGH OF MANHATTAN

The Chairman called the meeting to order at 6:00 p.m.

There were present:

Luis Quero-Chiesa, Chairman
David I. Ashe
Herbert Berman
Frederick Burkhardt
Alexander A. Delle Cese
Jean-Louis d’Heilly
Norman E. Henkin
John A. Morsell

Jack I. Poses
Edward S. Reid
Barbara A. Thacher
Francisco Trilla
Eve Weiss
Nils Y. Wessell
Arleigh B. Williamson
Isaiah E. Robinson

N. Michael Carfora, Secretary of the Board
Arthur H. Kahn, General Counsel

Chancellor Robert J. Kibbee
President Milton G. Bassin
President John W. Kneller
President Leonard Lief
President Robert E. Marshak
President Joseph S. Murphy
President Mina Rees
President Donald H. Riddle
President Clyde J. Wingfield
President William M. Birenbaum
President James A. Colston
President Candido de Leon
President Edgar D. Draper

President Leon M. Goldstein
President Kurt R. Schmeller
President Joseph Shenker
President Herbert M. Sussman
Professor Nathan Weiner
Mr. Alan Shark

Deputy Chancellor Seymour C. Hyman
Vice-Chancellor Julius C. C. Edein
Vice-Chancellor Timothy S. Healy
Vice-Chancellor J. Joseph Meng
Vice-Chancellor David Newton
Vice-Chancellor Frank J. Schultz

The absence of Miss Canino, Mr. DeNovellis, Mr. Hayes, Mrs. Ingersoll, Rev. Johnson and Dr. Lee was
excused.

The Chairman introduced Ambassador Robert F. Wagner, Chairman of the Citizens’ Commission, who reported as follows:

In the name of the Citizens’ Commission on the Future of the City University, I thank you for your reception and for your expressions of appreciation of our work.

It is a special pleasure for me to be here tonight when the Board is also honoring an old friend of mine, Professor Arleigh Williamson, celebrating his long service to this Board and to higher education, not to speak of Staten Island.

Arleigh Williamson was one of my first appointees to the Board of Higher Education and one of my best. I can only hope that all of my appointments were as good.

As far as the report of the Citizens’ Commission is concerned, I am pleased to know that a significant number of our recommendations have already been acted on or are in the process of being acted on.

I am glad that the University plans to give due consideration to each of our many recommendations and proposals.

There can be arguments about some of them. There were arguments about some of them, within the Commission....

We held hearings with interested groups inside and outside the University. We held private meetings with decision makers and opinion-leaders—with Regents, legislators and councilmen.

We met with representatives of private colleges and of the City's Board of Education.

We tried to cover the waterfront, in assembling and sifting all points of view and all the facts and figures relevant to the future of the City University.

It was a hard working Commission. Every member of this Commission put in many, many days and nights, not only in meetings but in reading and studying documents, testimony and staff reports.

We didn't do it all by ourselves, of course. We had help ... from paid professional staff and from our unofficial staff consultants from the topmost ranks of the Central Office of the University ... from Chancellor Bowker, in his time, and his colleagues, and from Chancellor Kibbee, since he took over ... and from three chairmen of the Board under whom we have served, so to speak ... Porter Chandler, Fred Burkhardt, and now my old friend, Luis Quero-Chiesa.

When this Commission was created, the burning issues were not as clear as they have since become.

Governor Rockefeller and the State Legislature brought their issues into the open during the past winter and spring of this year. Our Commission confronted those issues. Our report strongly recommends the preservation of the City University as a City institution, the retention of free tuition and the continued support of Open Admissions. I note with pleasure that our recommendations on these points coincide with positions which this Board took during the legislative crunch of 1972.

Of course we made many other recommendations which we felt were constructive.

I am glad to hear, from the Chancellor, that you have plans to consider them all. I hope you will find them worthwhile considering, even if you do not agree with each and every one of them.

This Board, after all, has the responsibility for conducting the University, and for establishing its policies. Yet you are well aware, I am sure, that in the final analysis, the City University is a public agency, and that the public judgment, although it can be wrong, is really the last word.

So it is neither the faculty, nor the students, nor the Board of Higher Education, nor the Regents, nor the Governor, nor the Legislature, nor the Mayor, who will make the ultimate decisions about the future of the University, but rather the public judgment.

The Citizens’ Commission tried, as best it could, to serve as moderator and reporter of that public judgment, with respect to the future of the City University.

That was on the major issues and questions concerning the nature and mission of the City University and its governmental and inter-institutional relations.

On some of the lesser questions, concerning governance and management, etc., we used our own judgment and the expertise of our professional staff. We thought those recommendations would be helpful too.

As a result of this assignment, all the members of the Commission became aficionados of the University ... those of us who weren't, before. The City University has acquired a group of unofficial alumni, otherwise known as Saturday and Sunday quarterbacks.
We will be watching what happens to our recommendations, and win or lose, we will be in there cheering for the City University. And if we can do more than cheer, we certainly are ready and willing to do everything we possibly can to advance our recommendations, and more importantly to advance the welfare, the present, and the future of the City University.

Upon motion duly made, seconded and carried, the following resolutions were adopted, or action was taken as noted: (Calendar Nos. 1 through 15)

**NO. 1. ELECTION OF EXECUTIVE COMMITTEE MEMBER:** Laid over.

**NO. 2. APPROVAL OF MINUTES:** RESOLVED, That the minutes of the Board of Higher Education for the following meetings be approved as circulated:

- Executive Committee Meeting - April 18, 1972
- Regular Board Meeting - April 24, 1972

**NO. 3. BOARD MEETING DATES FOR 1972-73 ACADEMIC YEAR:** RESOLVED, That the following schedule of meeting dates be approved for the academic year 1972-73:

<table>
<thead>
<tr>
<th>Month</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>September</td>
<td>25, 1972</td>
</tr>
<tr>
<td>October</td>
<td>24, 1972*</td>
</tr>
<tr>
<td>November</td>
<td>27, 1972</td>
</tr>
<tr>
<td>December</td>
<td>18, 1972**</td>
</tr>
<tr>
<td>January</td>
<td>22, 1973</td>
</tr>
<tr>
<td>February</td>
<td>26, 1973</td>
</tr>
<tr>
<td>March</td>
<td>26, 1973</td>
</tr>
<tr>
<td>April</td>
<td>30, 1973***</td>
</tr>
<tr>
<td>May</td>
<td>29, 1973</td>
</tr>
<tr>
<td>June</td>
<td>18, 1973**</td>
</tr>
</tbody>
</table>

* Tuesday  
**Third Monday 
***Fifth Monday

and be it further

RESOLVED, That the bylaws of the Board be waived to permit the approval of the above schedule.

**EXPLANATION:** Monday, October 23, 1972 and May 28, 1973 are legal holidays. Monday & Tuesday, April 23 & 24, 1973 are religious holidays. The December 18, 1972 & June 18, 1973 meetings are scheduled for the third Monday rather than the fourth as required by the bylaws. It has been difficult in the past to obtain a quorum for the late December and June meetings because of the holiday season and the start of vacations.

**NO. 4. COMMITTEE ON LAW:** (a) RESOLVED, That the following proposed bylaw amendments be adopted:

**PROPOSED BYLAW AMENDMENTS TO SECTIONS 8.1 and 8.2**

Section 8.1 DEFINITION OF FACULTY RANK. The presidents, vice-presidents, deans, associate and assistant deans, the business managers and all persons who are employed full-time on an annual salary basis in titles on the permanent instructional staff, except college laboratory technicians, shall have faculty rank. All persons having faculty rank shall have the right to vote both in the faculty of which they are members and in their respective departments provided, however, that they have not received notice of non-reappointment, or
submitted a resignation. A person with faculty rank who is retiring shall retain his voting rights during his last year of service. Members with faculty rank in the Hunter College High School and the Hunter College Elementary School shall be subject to the limitations in Section 8.3 which refer to them.

Section 8.2 DEFINITION OF FACULTY STATUS. Persons employed in the titles of instructor or lecturer (full-time) who have been reappointed on an annual salary basis for a third or later years of continuous full-time service shall have faculty status. All persons having faculty status shall have such voting rights as they are entitled, provided, however, that they have not received notice of non-reappointment or submitted a resignation. A person with faculty status who is retiring shall retain his voting rights during his last year of service.

PROPOSED BYLAW AMENDMENT TO SECTION 9.1(d)

PLAN NO. ONE -- There shall be in each department a Committee on Appointments consisting of the department chairman and, where possible, of four other members who must have faculty rank. The number of members of faculty rank shall not affect provision for student membership if a college governance plan so provides. A majority of the faculty members of the Committee must be tenured. The department chairman shall be the chairman of the Committee. The four faculty members shall be elected by a majority vote of those persons in the department having faculty rank. Election shall be held at the same time that the Department Chairman is elected. A vacancy in the Office of Chairman prior to the expiration of his term when such vacancy necessitates an election for a new Chairman shall not affect the term of the Committee.

PLAN NO. TWO -- There shall be in each department a departmental Committee on Personnel and Budget, consisting of the department chairman, and where possible, of four other members who must have faculty rank. The number of members of faculty rank shall not affect provision for student membership, if college governance plans so provide. A majority of the faculty members of the Committee must be tenured. The four faculty members shall be elected by a majority vote of those persons in the department having faculty rank. Election shall be held at the same time that the Department Chairman is elected. A vacancy in the Office of Chairman prior to the expiration of his term when such vacancy necessitates an election for a new Chairman shall not affect the term of the Committee.

NOTE: Matter in bold type is new.
Notice served at the Board meeting held May 22, 1972, Cal. No. 9.

(b) No report given.

NO. 5. COMMITTEE ON TRUSTS AND GIFTS: Mr. Poses, on behalf of the Committee on Trusts and Gifts, presents the following resolutions and report of transactions:

a. RESOLVED, That the Bankers Trust Company of New York be reappointed as custodian and depository of all stocks, bonds, mortgages and other securities and evidences of indebtedness belonging to the Board of Higher Education and shall receive a fee at the same rate as last year.

b. RESOLVED, That Brundage, Story & Rose, Investment Counsel, be reappointed for both the Investment Pool and Bernard M. Baruch Fund.

Mr. d'Heilly and Mrs. Weiss asked to be recorded as voting "NO" with respect to the reappointment of investment counsel.
c. RESOLVED, That Cotty, Fellemman & Co., Inc. be appointed as Investment Counsel for the City University Voorhees Fund from July 1, 1972 to June 30, 1973 at an annual fee of $7,500 payable quarterly.

d. RESOLVED, That the sum of $900 be appropriated out of unrestricted income to pay for temporary clerical help in the Accounting Unit of the Central Office at not more than $5.00 per hour, and for supplies.

e. Report of Transactions.

INVESTMENT TRANSACTIONS
May 1, 1971 — April 30, 1972
Baruch Fund

Purchases & Exchanges

<table>
<thead>
<tr>
<th>Shares</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>1,500</td>
<td>Amalgamated Sugar Co., Com.</td>
</tr>
<tr>
<td>4,000</td>
<td>Bethlehem Steel Corp., Com.</td>
</tr>
<tr>
<td>1,900</td>
<td>Brown-Forman Distillers Corp. Class A Com.</td>
</tr>
<tr>
<td>2,000</td>
<td>Campbell Soup Co., Capt. Com.</td>
</tr>
<tr>
<td>2,000</td>
<td>Central Soya Co., Inc. Com.</td>
</tr>
<tr>
<td>400</td>
<td>General American Oil Co. of Texas Com.</td>
</tr>
<tr>
<td>2,000</td>
<td>International Nickel Co., of Canada Ltd. Com.</td>
</tr>
<tr>
<td>2,000</td>
<td>Kennecott Copper Corp., Com.</td>
</tr>
<tr>
<td>4,000</td>
<td>United States Steel Com.</td>
</tr>
<tr>
<td>1,000,000</td>
<td>U.S. Treasury Notes 8% Due 5/17/71, Roll over to SER &quot;E&quot; 5% Due 8/15/72</td>
</tr>
<tr>
<td>1,000</td>
<td>Westvaco Corp., Com.</td>
</tr>
<tr>
<td>1,100</td>
<td>Brown-Forman Distillers Corp. Class &quot;B&quot; Com.</td>
</tr>
<tr>
<td>1,000</td>
<td>U.S. Gypsum 1.80 Conv. PFD</td>
</tr>
<tr>
<td>1,500</td>
<td>Inland Steel Corp. 2.40 Conv. PFD</td>
</tr>
<tr>
<td>2,000</td>
<td>Castle &amp; Cooke Inc. Capt.</td>
</tr>
<tr>
<td>2,000</td>
<td>C.P.C. International Inc., Com.</td>
</tr>
<tr>
<td>1,000</td>
<td>Ideal Basic Industries Inc. Com.</td>
</tr>
<tr>
<td>1,000</td>
<td>International Paper Co., Com.</td>
</tr>
<tr>
<td>1,000</td>
<td>Inspiration Cons. Cooper Co., Com.</td>
</tr>
<tr>
<td>1,000</td>
<td>PPG Industries Inc., Com.</td>
</tr>
<tr>
<td>2,000</td>
<td>Southland Royalty Co., Com.</td>
</tr>
<tr>
<td>2,000</td>
<td>Texas Gulf Sulphur Co., Com.</td>
</tr>
<tr>
<td>1,000</td>
<td>Vulcan Materials Co., Com.</td>
</tr>
<tr>
<td>500</td>
<td>Cabot Corp.</td>
</tr>
<tr>
<td>1,000</td>
<td>Ideal Basic Ind. Inc. Com.</td>
</tr>
</tbody>
</table>

Sales, Maturities/Collections, Exchanges

<table>
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<tr>
<th>Shares</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>1,400 shs.</td>
<td>Bemis Corp. Com.</td>
</tr>
<tr>
<td>1,736 shs.</td>
<td>Burlington Northern Inc.</td>
</tr>
<tr>
<td>$50,000</td>
<td>Detroit Edison Co., Gen. &amp; RFDG Mtg. Bond Ser &quot;R&quot; 6% Due 12/1/96</td>
</tr>
<tr>
<td>$100,000</td>
<td>General Electric Co., S/F Deb. Reg. 5.3% Due 5/1/92</td>
</tr>
<tr>
<td>3,000 shs.</td>
<td>H.J. Heinz Co., Com.</td>
</tr>
<tr>
<td>$100,000</td>
<td>Union Carbide Corp. S/F Deb. Reg. 5.3% Due 3/1/97</td>
</tr>
<tr>
<td>1,000 shs.</td>
<td>U.A.L. Inc. Com.</td>
</tr>
<tr>
<td>$100,000</td>
<td>U.S. Treasury Notes Ser &quot;E&quot; 5% Due 8/15/72</td>
</tr>
<tr>
<td>1,100 shs.</td>
<td>Western Airline Inc., Com.</td>
</tr>
<tr>
<td>$225,000</td>
<td>Pan American World Airways 4.5% Due 8/1/86</td>
</tr>
<tr>
<td>72/100 shs.</td>
<td>General American Oil Co., of Texas</td>
</tr>
<tr>
<td>24/100 shs.</td>
<td>Rohm &amp; Haas Co.</td>
</tr>
<tr>
<td>$35,000</td>
<td>Bethlehem Steel 5.4% Due 1/15/92</td>
</tr>
<tr>
<td>$100,000</td>
<td>Sherwin Williams 5.45% Due 4/15/92</td>
</tr>
<tr>
<td>$50,000</td>
<td>U.S. Steel 4.625% Due 1/1/96</td>
</tr>
<tr>
<td>$300,000</td>
<td>American Tel &amp; Tel 3.575% Due 12/1/73</td>
</tr>
<tr>
<td>$50,000</td>
<td>U.S. Gypsum 4.875% Due 7/1/91</td>
</tr>
<tr>
<td>$60,000</td>
<td>Pan American World Airways 5.25% Due 2/15/89</td>
</tr>
</tbody>
</table>
Stocks Received, Dividends, Splits

3,000 shs. Louisiana Land & Exploration Co., Capt. Com. (2 for 1 Split)
5-24/100 shs. Rohm & Haas Co. (2% Dividend)
36-72/100 shs. General American Oil Co., of Texas (3% Dividend)

INVESTMENT TRANSACTIONS
May 1, 1971 — April 30, 1972
Investment Pool

Purchases, Exchanges

$60,000 Aluminum Co. of America, 5.25% Due 9/15/91
3,000 shs. Bethlehem Steel Corp. Com.
3,000 shs. Central Soya Co., Inc. Com.
1,000 shs. Ingersoll-Rand 2.35 Conv. Pfd. Com.
1,000 shs. International Nickel Co. of Canada Com.
1,000 shs. Sun Oil Co. 2.35 Conv. Pfd.
$150,000 Swift & Co. Deb. 7-3/8% Due 3/1/78
$150,000 Union Oil of California 8-1/4% Due 6/30/76
1,500 shs. U.S. Gypsum 1.80 Conv. Pfd.
2,300 shs. United States Steel Com.
600 shs. Standard Oil of California Co. Com.
1,600 shs. Aluminum Co. of Canada Ltd. 9 1/2% Due 3/1/96
$24,000 United Aircraft Corp. Conv. Com. Reg. 5.375% Due 10/1/91
2,000 shs. Inland Steel 2.40 Conv. Pfd. "A"
$90,000 Commonwealth Edison 1st Mtg. 3% Due 2/1/72
1,000 shs. Rex Chrmblt Inc. 2.36 Conv. Pfd. "B"
$40,000 General Electric Co. 20 Year Deb. Reg. 3-1/2% Due 5/1/76
1,000 shs. International Paper Com. Co.
1,000 shs. Marathon Oil Co. Com.
1,000 shs. Southland Royalty Co. Com.
3,000 shs. Castle & Cook Inc. Com.
2,000 shs. CPC International Inc. Com.
2,500 shs. Texas Gulf Sulphur Co., Com.
$60,000 Pacific Gas & Electric Co. 3.75% Due 12/1/78
$50,000 Consumer Power Co. 1st Mtg. Bonds 8.75% Due 6/1/76

Sales, Maturities, Collections, Exchanges

$60,000 American Tel & Tel Co. 35 Yr. Deb. Reg. 5.125% Due 4/1/2001
1,575 shs. American Tel & Tel Corp. 1.20 CUM Conv. Pfd.
525 warrants Flying Tiger Corp. 1.20 CUM Conv. Pfd.
$50,000 Pacific Gas & Elec. Co., 3% Due 6/1/71 (MATURED) 1st RFDG Mtg. SER "K"
$200,000 Shell Oil Co., Deb. Reg. 5.3% Due 3/15/92
$250,000 Union Carbide Corp., S/F Deb. Reg. 5.3% Due 3/1/97
$90,000 U.S. Treasury Notes Series "B" 5.375% Due 11/15/71
$100,000 Consolidated Edison of N.Y. 1st RFDG Mtg. Series "C" 2.75% Due 6/1/72
$50,000 Pan American World Airways Conv. S/D 4-1/2% Due 8/1/86
$60,000 Pan American World Airways Conv. S/D 5-1/4% Due 2/15/89
$275,000 U.S. Treasury Notes Ser. "B" 5.375% Due 11/15/71 (Matured)
$50,000 United Gas Corp. 1st Mtg. 3.5% Due 2/1/72 (Matured)
$100,000 American Tel & Tel Corp. 25 Yr. Deb. 3-3/8% Due 12/1/73
$200,000 Bethlehem Steel Corp. Deb. 5.4% Due 1/15/92
$100,000 General Electric Co., S/F Deb. 5.3% Due 5/1/92
$100,000 Sherwin Williams Co., Deb. 5.46% Due 468/92
INVESTMENT TRANSACTIONS
May 1, 1971 — April 30, 1972
Wollman Pool

INVESTMENT TRANSACTIONS
May 1, 1971 — April 30, 1972
Voorhees Fund

<table>
<thead>
<tr>
<th>Purchases, Exchanges</th>
<th></th>
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<tbody>
<tr>
<td>$15,000</td>
<td>Aluminum Co. of America 5.25% Due 9/15/91</td>
</tr>
<tr>
<td>100 shs.</td>
<td>Bethlehem Steel Co. Com.</td>
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<tr>
<td>200 shs.</td>
<td>International Nickel Co. of Canada Ltd. Com.</td>
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<tr>
<td>$15,000</td>
<td>Ohio Power 1st Mtg. 7.25% Due 12/1/76</td>
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<tr>
<td>100 shs.</td>
<td>Shell Oil Co.</td>
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<tr>
<td>100 shs.</td>
<td>United States Steel Co. Com.</td>
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<tr>
<td>$10,000</td>
<td>Commonwealth Edison 1st Mtg. 3% Due 2/1/77</td>
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<td>$19,000</td>
<td>Union Oil Co. of California Deb. 8.25% Due 6/30/76</td>
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<tr>
<td>200 shs.</td>
<td>C.P.C. International Inc.</td>
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<table>
<thead>
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<th>Sales, Maturities, Collections, Exchange</th>
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<tbody>
<tr>
<td>$12,000</td>
<td>U.S. Treasury Notes Series “B” 5.375% Due 11/15/71</td>
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<td>$8,000</td>
<td>U.S. Treasury Notes Series “B” 5.375% Due 11/15/71 Matured</td>
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<tr>
<td>$18,000</td>
<td>Consolidated Edison Co. 2.75% Due 6/1/72</td>
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<table>
<thead>
<tr>
<th>Purchases and Exchanges</th>
<th></th>
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</thead>
<tbody>
<tr>
<td>3,000 shs.</td>
<td>Heublein Inc. Com.</td>
</tr>
<tr>
<td>$200,000</td>
<td>Lomas &amp; Nettleton Financial Corp. 5.6% Due 6/1/91</td>
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<tr>
<td>3,000 shs.</td>
<td>American Shipbuilding Co. Com.</td>
</tr>
<tr>
<td>3,000 shs.</td>
<td>Ralston Purina Co. Com.</td>
</tr>
<tr>
<td>3,000 shs.</td>
<td>Bristol Myers Co. Com.</td>
</tr>
<tr>
<td>1,200 shs.</td>
<td>Kendall Co. Com.</td>
</tr>
<tr>
<td>2,500 shs.</td>
<td>Sperry &amp; Hutchinson Co. Com.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Sales, Maturities, Collections, Exchanges</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>700 shs.</td>
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NO. 6. COMMITTEE ON THE ACADEMIC PROGRAM: RESOLVED, That the following actions approved by the Committee on the Academic Program be adopted:

I. GRADUATE:

A. PROGRAM IN GUIDANCE AND COUNSELING (M.S. IN EDUCATION)—THE CITY COLLEGE:

RESOLVED, That the Program in Guidance and Counseling leading to the M.S. in Education to be given at The City College be approved in principle, effective September, 1972 subject to financial ability and to the approval of the New York State Board of Regents; and be it further

RESOLVED, That two years after approval in principle, the Committee on the Academic Program will initiate a preliminary review in consultation with the President of the College/Division; and be it further

RESOLVED, That five years after initiation of the program, the Committee on the Academic Program will initiate a substantive review in consultation with the President of the College/Division; and be it further

RESOLVED, That the Master Plan be so amended.

EXPLANATION: This program, developed in response to the new and expanded requirements for the school counselor certificate issued by the New York State Department of Education, follows a model cooperatively designed by the faculties of the six units of the City University which offer master's degree programs in Guidance and Counseling. The objectives of the program are to prepare graduates to serve as counselors in schools, in a variety of social agencies and institutions, in community action programs, in one-to-one and group counseling relationships, and in consultative and coordinative capacities. The revised curriculum takes into consideration the new capacities demanded of counselors, especially in urban and metropolitan areas. It offers a wide range of study and practice options to permit specialization in the newer as well as traditional counselor roles, and includes intensive field experience, independent study and research.

B. PROGRAM IN EDUCATION FOR EDUCATIONAL DIRECTORS IN DAYCARE AND HEADSTART PROGRAMS (M.S. IN EDUCATION)—THE CITY COLLEGE:

RESOLVED, That the Program in Education for Educational Directors in Daycare and Headstart Programs leading to the M.S. in Education to be given at The City College be approved in principle, effective September, 1972 subject to financial ability and to the approval of the New York State Board of Regents; and be it further

RESOLVED, That two years after approval in principle, the Committee on the Academic Program will initiate a preliminary review in consultation with the President of the College/Division; and be it further

RESOLVED, That five years after initiation of the program, the Committee on the Academic Program will initiate a substantive review in consultation with the President of the College/Division; and be it further

RESOLVED, That the Master Plan be so amended.

EXPLANATION: This program will prepare graduates for positions as educational directors for Daycare and Headstart Programs. Its objectives are to give students a thorough knowledge of child development as it affects all aspects of program considerations; develop skill in planning programs, methods and material of early childhood education or individualized education; and to develop skill in Community Relations and Parent Education. It is intended primarily for people presently employed as Educational Directors, but will be open to those aspiring to such positions.

The field of Early Childhood Education in general, and programs directed at poverty preschoolers such as Headstart and Daycare in particular, are expanding rapidly in the whole country and especially in New York City. In 1970-71, 150 new Daycare Centers were opened; 100 more are expected to open within the next few months. This program, which will enroll up to 25 students per semester, has been developed in cooperation with various city agencies who urgently need trained supervisors in Daycare centers.
C. PROGRAM IN ECONOMICS (FOUR YEAR BA/MA DEGREE)—HUNTER COLLEGE:

RESOLVED, That the Program in Economics leading to the four year BA/MA Degree to be given at Hunter College be approved in principle, effective September, 1972 subject to financial ability and to the approval of the New York State Board of Regents; and be it further

RESOLVED, That two years after approval in principle, the Committee on the Academic Program will initiate a preliminary review in consultation with the President of the College/Division; and be it further

RESOLVED, That five years after initiation of the program, the Committee on the Academic Program will initiate a substantive review in consultation with the President of the College/Division; and be it further

RESOLVED, That the Master Plan be so amended.

EXPLANATION: This program combines three years of undergraduate studies with one year of graduate studies and will qualify graduates for careers which require a first graduate degree, such as junior economist in government, or an economic research assistant in private enterprise. Many young men and women find the obtaining of a first graduate degree too costly, either in financial terms, or in terms of years of study. By enabling qualified students to advance more rapidly in their academic achievements this program will open opportunities, both career and academic, which are not otherwise available.

D. PROGRAM IN LATIN AMERICAN AREA STUDIES (M.A. DEGREE OR CERTIFICATE)—QUEENS COLLEGE:

RESOLVED, That the Program in Latin American Area Studies leading to the M.A. Degree or to the Certificate in Latin American Studies to be given at Queens College be approved in principle, effective September, 1972 subject to financial ability and to the approval of the New York State Board of Regents; and be it further

RESOLVED, That two years after approval in principle, the Committee on the Academic Program will initiate a preliminary review in consultation with the President of the College/Division; and be it further

RESOLVED, That five years after initiation of the program, the Committee on the Academic Program will initiate a substantive review in consultation with the President of the College/Division; and be it further

RESOLVED, That the Master Plan be so amended.

EXPLANATION: This program is designed to further post graduate education and to prepare students for careers in government, business, or education.

At present there are only two institutions in the New York City area which offer graduate work in Latin American Studies--Columbia University and New York University— and as the curriculum of these programs has been curtailed, they no longer meet existing needs. The Queens program is an interdisciplinary program to be offered with the participation of the departments of Economics, History, Political Science, Romance Languages, and Sociology, and will enable the College to make maximum use of existing facilities at its Latin American Center. It has been formulated in direct response to the needs of students and includes special seminars designed to give students an opportunity for intensive study of topics relevant to their area of interest.

E. PROGRAM IN CHEMISTRY (FOUR-YEAR B.A./M.A. DEGREE)—QUEENS COLLEGE:

RESOLVED, That the Program in Chemistry leading to the Four-Year B.A./M.A. Degree to be given at Queens College be approved in principle, effective September, 1972 subject to financial ability and to the approval of the New York State Board of Regents; and be it further

RESOLVED, That two years after approval in principle, the Committee on the Academic Program will initiate a preliminary review in consultation with the President of the College/Division; and be it further
RESOLVED, That five years after initiation of the program, the Committee on the Academic Program will initiate a substantive review in consultation with the President of the College/Division; and be it further

RESOLVED, That the Master Plan be so amended.

EXPLANATION: Queens College is one of the country's leading sources of chemistry graduates at the B.A. level. This program will enable qualified students to undertake graduate work as quickly as possible. It permits students with exceptional ability to begin advance work during the third year of study and to start the graduate curriculum at the beginning of the fourth year.

The program is in keeping with similar programs approved by the Board which encourages outstanding students to complete the requirements for the M.A. degree within four years.

F. PROGRAM IN ENVIRONMENTAL SCIENCE (M.A. DEGREE)—RICHMOND COLLEGE:

RESOLVED, That the Program in Environmental Science leading to the M.A. Degree to be given at Richmond College be approved in principle, effective September, 1972 subject to financial ability and to the approval of the New York State Board of Regents; and be it further

RESOLVED, That two years after approval in principle, the Committee on the Academic Program will initiate a preliminary review in consultation with the President of the College/Division; and be it further

RESOLVED, That five years after initiation of the program, the Committee on the Academic Program will initiate a substantive review in consultation with the President of the College/Division; and be it further

RESOLVED, That the Master Plan be so amended.

EXPLANATION: The objective of this program is to produce highly trained scientists in those areas of the biological, physical, and social sciences that are important in solving environmental problems. To cope with the scientific problems of environmental quality control, graduates of the program will be trained to apply such analytical techniques as systems analysis and computer simulation to problems of pollution, resource management, and selected aspects of urban planning. The program, which was developed after a thorough review of existing programs in this field, proposes to use Staten Island as its primary laboratory for field work, study and research. It will help to foster the ecologically sound development of Staten Island and strengthen the relations of the College to neighboring educational institutions and to the community.

G. PROGRAM IN GUIDANCE AND COUNSELING (M.S. IN EDUCATION)—RICHMOND COLLEGE:

RESOLVED, That the Program in Guidance and Counseling leading to the M.S. in Education to be given at Richmond College be approved in principle, effective September, 1972 subject to financial ability and to the approval of the New York State Board of Regents; and be it further

RESOLVED, That two years after approval in principle, the Committee on the Academic Program will initiate a preliminary review in consultation with the President of the College/Division; and be it further

RESOLVED, That five years after initiation of the program, the Committee on the Academic Program will initiate a substantive review in consultation with the President of the College/Division; and be it further

RESOLVED, That the Master Plan be so amended.

EXPLANATION: This program, developed in response to the new and expanded requirements for the school counselor certificate issued by the New York State Department of Education, follows a model cooperatively designed by the faculties of the six units of The City University which offer master's degree programs in Guidance and Counseling. The objectives of the program are to prepare graduates to serve as counselors in schools, in a variety of social agencies and institutions, in community action programs in one-to-one and group counseling relationships, and in consultative and coordinative capacities. The revised curriculum takes into consideration the new capacities demanded of counselors, especially in urban and metropolitan areas. It offers a wide range of study and practice options to permit specialization in the newer as well as traditional counselor roles, and includes intensive field experience, independent study and research.
H. PROGRAM IN MATHEMATICS EDUCATION FOR THE INTERMEDIATE SCHOOL TEACHER (M.S. IN EDUCATION)—LEHMAN COLLEGE:

RESOLVED, That the Program in Mathematics Education for the Intermediate School Teacher leading to the M.S. in Education to be given at Lehman College be approved in principle, effective September, 1972 subject to financial ability and to the approval of the New York State Board of Regents; and be it further

RESOLVED, That two years after approval in principle, the Committee on the Academic Program will initiate a preliminary review in consultation with the President of the College/Division; and be it further

RESOLVED, That five years after initiation of the program, the Committee on the Academic Program will initiate a substantive review in consultation with the President of the College/Division; and be it further

RESOLVED, That the Master Plan be so amended.

EXPLANATION: The existing programs for the preparation of teachers of Mathematics in grades 6-9 are inadequate. They include only one methods course and as this course is not directed toward the special problems of the intermediate grades, many teachers are unable to cope with the problems of this group.

The purpose of this curriculum is to prepare effective teachers of mathematics in the intermediate grades (6-9) who are also able to serve as coordinators and supervisors of elementary and intermediate school mathematics programs. It is designed for those students who majored in mathematics as undergraduates and who elect to teach young adolescents. The curriculum focuses on mathematical content and on methods of teaching mathematics in the important intermediate grades. It will help prospective teachers to realize the full potential of the mathematics they teach and train them in the use of appropriate remedial techniques during the intermediate years. This program for intermediate school teachers is the first of its kind in New York City and the need for it is urgent.

I. PROGRAM IN MATHEMATICS (FOUR-YEAR B.A./M.A.)—LEHMAN COLLEGE:

RESOLVED, That the Program in Mathematics leading to the Four-Year B.A./M.A. in Mathematics to be given at Lehman College be approved in principle, effective September, 1972 subject to financial ability and to the approval of the New York State Board of Regents; and be it further

RESOLVED, That two years after approval in principle, the Committee on the Academic Program will initiate a preliminary review in consultation with the President of the College/Division; and be it further

RESOLVED, That five years after initiation of the program, the Committee on the Academic Program will initiate a substantive review in consultation with the President of the College/Division; and be it further

RESOLVED, That the Master Plan be so amended.

EXPLANATION: Lehman College already has a program in which qualified high school students are permitted to take college courses in their senior year, and there is an increasing need to offer additional types of programs in which talented students can progress at an accelerated rate.

In this program gifted students will be identified in their sophomore year and permitted to proceed to an M.A. Degree in four years instead of five. The program is similar to those offered at other units of the University which encourage exceptional students to complete the requirements for the M.A. Degree within four years.

II. UNDERGRADUATE

AA. MAJOR IN BLACK AND PUERTO RICAN STUDIES (B.A. DEGREE)—HUNTER COLLEGE:

RESOLVED, That the Major in Black and Puerto Rican Studies leading to the B.A. Degree to be given at Hunter College be approved effective September, 1972 subject to financial ability and to the approval of the New York State Board of Regents.
EXPLANATION: The curriculum in the Department of Black and Puerto Rican Studies is an interdisciplinary one, designed to meet the needs of students who are seeking information concerning the backgrounds, life styles, aspirations and potential of Blacks and Puerto Ricans, and who wish to develop their own ideologies and goals based on a study of Third World people in the United States and elsewhere.

The curriculum leads to the baccalaureate degree with a concentration in Black Studies, or Puerto Rican Studies, or a balanced program drawn from both the Black and Puerto Rican sequences. The Department of Black and Puerto Rican Studies has been in existence for three years and this program will provide students with an opportunity to major in Black and Puerto Rican Studies which has not been possible at Hunter College until now.

BB. PROGRAM IN RELIGION (B.A. DEGREE)—HUNTER COLLEGE:

RESOLVED, That the Program in Religion leading to the B.A. Degree to be given at Hunter College be approved effective September, 1972 subject to financial ability and to the approval of the New York State Board of Regents.

EXPLANATION: This program will provide students with the opportunity to examine the nature of religion and the forms its various expressions have taken. The purposes of the program are (a) to introduce the field of religion in general; (b) to present the thought, documents, and history of major religious traditions; and (c) to give students an insight into the distinctive approaches of these traditions for the analysis of the human condition and its problems. Religion will be studied as an academic discipline and will not reflect any doctrinal bias.

The program is interdisciplinary and will consist of a series of core courses taught by specialists in the field of religion and other related areas. It will provide students with a sound academic background in religion which will prepare them for graduate work or serve as a step toward a career in this field.

CC. MAJOR IN AFRO-AMERICAN STUDIES (B.A. DEGREE)—BROOKLYN COLLEGE:

RESOLVED, That the Major in Afro-American Studies leading to the B.A. Degree to be given at Brooklyn College be approved effective September, 1972 subject to financial ability and to the approval of the New York State Board of Regents.

EXPLANATION: In establishing a Department of Afro-American Studies in 1970, Brooklyn College and the Board endorsed a program of study which provided a new, systematic, comprehensive focus on the experience and affairs of the Afro-American population. In order for the program to succeed in preparing students in the most effective way, and to permit them to specialize in this field, it is now necessary to provide for a concentration in the department which will satisfy the requirements for the B.A. Degree.

This is an interdisciplinary program which offers a broad background in Afro-American studies and prepares graduates for a wide range of careers where an understanding of Afro-American affairs is useful.

DD. PROGRAM IN COMPUTATIONAL MATHEMATICS (B.S. DEGREE)—BROOKLYN COLLEGE:

RESOLVED, That the Program in Computational Mathematics leading to the B.S. Degree to be given at Brooklyn College be approved effective September, 1972 subject to financial ability and to the approval of the New York State Board of Regents.

EXPLANATION: A significant number of students with undergraduate mathematics majors find employment in some computer related field where it is advantageous to know how to use and to apply computers. This program will equip students to apply mathematical and computational skills to the physical, biological, social and behavioral sciences. Graduates will be qualified to serve in positions such as Scientific Programmer, Systems Analyst, Applied Mathematician, Operations Research Analyst, Applications Programmer, and others. They will also be prepared for graduate work in this field.

This program has been developed in light of the recommendations made by the Committee on Undergraduate Programs of the Mathematical Association of America, and offers a wide range of options.

EE. INTERDEPARTMENTAL MAJOR IN THE SCHOOL OF SCIENCE (B.S. DEGREE)—BROOKLYN COLLEGE:

RESOLVED, That the Interdepartmental Major in the School of Science leading to the B.S. Degree to be given at Brooklyn College be approved effective September, 1972 subject to financial ability and to the approval of the New York State Board of Regents.
EXPLANATION: Rapid progress in science has resulted in the emergence of a number of new specialities and interdisciplinary approaches which do not fall neatly into the traditional department structure. Some examples are neurobiology, geochemistry, behavioral genetics, biophysics, and environmental science. Eventually some of these may become sufficiently formalized to warrant the creation of special programs. Until such time, however, there is need to make possible an individualized approach for small numbers of students with special educational objectives.

This program is intended to provide curricular flexibility and an opportunity to carry out interdisciplinary studies to meet special needs. Each plan of study must show a valid educational objective, coherence and progression to an advanced level of elective work, and all plans must be approved by an advisory committee consisting of members of the relevant departments.

FF. MAJOR IN PUERTO RICAN STUDIES (B.A. DEGREE)—BROOKLYN COLLEGE:

RESOLVED, That the Major in Puerto Rican Studies leading to the B.A. Degree to be given at Brooklyn College be approved effective September, 1972 subject to financial ability and to the approval of the New York State Board of Regents.

EXPLANATION: The Department of Puerto Rican Studies was established in the Spring of 1970, and in order to respond to growing student needs and interests in this area, it is now essential to provide a major in Puerto Rican Studies.

This program will prepare students for graduate work and for professional careers in agencies, programs and institutions which serve large numbers of Puerto Rican youth, adults, and families. It will provide students with the opportunity to study the history, needs, aspirations and contributions of Puerto Ricans on the Island of Puerto Rico and on the mainland. It will also serve to prepare students interested in teaching careers to become bilingual teachers, teachers of English as a second language, or more effective teachers in predominantly Puerto Rican school districts.

GG. JOINT MAJOR IN THEATRE AND DANCE (B.A. DEGREE)—QUEENS COLLEGE:

RESOLVED, That the Joint Major in Theatre and Dance leading to the B.A. Degree to be given at Queens College be approved effective September, 1972 subject to financial ability and to the approval of the New York State Board of Regents.

EXPLANATION: The purpose of this program is to enable students to develop a comprehensive understanding of the closely related art forms of theatre and dance and to attain artistic competence in them. It is intended for persons who expect to be engaged in teaching and research as well as for those preparing for a professional career in the theatre.

A number of colleges and universities throughout the country offer interdepartmental programs in theatre and dance, but no program is available at any public institution in New York City which relates these two arts and fills the needs of talented young people who desire a professional career. The program brings together courses already established in the Queens College Department of Drama and Theatre with a well rounded curriculum of dance to be offered by the Department of Health and Physical Education, and will fill an educational need which has previously been neglected.

HH. MAJOR IN URBAN STUDIES (B.A. DEGREE)—QUEENS COLLEGE:

RESOLVED, That the Major in Urban Studies leading to the B.A. Degree to be given at Queens College be approved effective September, 1972 subject to financial ability and to the approval of the New York State Board of Regents.

EXPLANATION: A considerable number of City University graduates take jobs in urban specialities. This interdisciplinary program is designed to respond to the need in the metropolitan area for graduates who have a special knowledge, sensitivity, and training in urban problems. Since Queens College presently offers a Masters Degree in Urban Studies, the program will also provide a natural funnel to the graduate program.

The curriculum is structured to train students to identify and analyze problems in the area of urban affairs, and to explore solutions and construct new options. The program includes internships which give the student practical experience in urban affairs.

II. MAJOR IN AMERICAN STUDIES (B.A. DEGREE)—JOHN JAY COLLEGE:

RESOLVED, That the Major in American Studies leading to the B.A. Degree to be given at John Jay College be approved effective September, 1972 subject to financial ability and to the approval of the New York State Board of Regents.
EXPLANATION: As a result of the Open Admissions Program, approximately 1,000 civilian students who are not candidates for police studies have entered John Jay College, and they require the offering of majors beyond those currently given at the college. The American Studies major is one of the programs that will offer students a wider choice of curriculum at John Jay. It will combine a variety of disciplines focusing on the history, culture, and contemporary problems of the United States, and is designed for students who wish to explore the American experience as a whole.

JJ. MAJOR IN GOVERNMENT (B.A. DEGREE)—JOHN JAY COLLEGE:

RESOLVED, That the Major in Government leading to the B.A. Degree to be given at John Jay College be approved effective September, 1972 subject to financial ability and to the approval of the New York State Board of Regents.

EXPLANATION: This is another of the course offerings designed to provide a wider choice of curriculum to John Jay police candidates and civilian students. No government major existed previously at John Jay, despite the marked interest which students have shown in courses in government. For many police students a government major is a particularly appropriate option, especially for those who seek to understand the larger context in which they work, and for those who desire second careers in government service. For the other students who come to college oriented toward social concerns, the government major will provide a choice in the direction of their interests. The program will focus on American national and local politics, the area of greatest concern to John Jay students.

KK. MAJOR IN HISTORY (B.A. DEGREE)—JOHN JAY COLLEGE:

RESOLVED, That the Major in History leading to the B.A. Degree to be given at John Jay College be approved effective September, 1972 subject to financial ability and to the approval of the New York State Board of Regents.

EXPLANATION: At present no history major exists at John Jay, despite a marked popularity of many history courses. As history majors, students will now be able to continue graduate studies or prepare for the teaching of history at the secondary school level. It will also provide a background for students interested in law school, other fields of advanced study, or for governmental service.

LL. MAJOR IN LITERATURE (B.A. DEGREE)—JOHN JAY COLLEGE:

RESOLVED, That the Major in Literature leading to the B.A. Degree to be given at John Jay College be approved effective September, 1972 subject to financial ability and to the approval of the New York State Board of Regents.

EXPLANATION: A literature major is a standard and traditional feature of liberal arts colleges, and this major is being added to the curriculum to provide a wider choice of studies to the student body now at John Jay. It will replace the literature “core sequence” under the old Humanities major.

MM. MAJOR IN PHILOSOPHY (B.A. DEGREE)—RICHMOND COLLEGE:

RESOLVED, That the Major in Philosophy leading to the B.A. Degree to be given at Richmond College be approved effective September, 1972 subject to financial ability and to the approval of the New York State Board of Regents.

EXPLANATION: This program offers a major that has traditionally been a part of college curricula, and will prepare students to undertake graduate studies in the field. The curriculum includes basic courses in the history of philosophy, in epistemology and metaphysics, and in political and social philosophy. Students are also encouraged to take courses in the history of ideas and in the substantive fields (e.g. science, politics, literature) they wish to explore from the point of view of philosophy.

NN. MAJOR IN AMERICAN STUDIES (B.A. DEGREE)—LEHMAN COLLEGE:

RESOLVED, That the Major in American Studies leading to the B.A. Degree to be given at Lehman College be approved effective September, 1972 subject to financial ability and to the approval of the New York State Board of Regents.
EXPLANATION: In this interdisciplinary program, students will acquire a basic competence in the two central disciplines of History and English and will then build upon this base by selecting courses from a wide range of fields such as political science, arts, music, philosophy, etc. Students will be encouraged, under supervision, to formulate their own courses of study within a broad framework. In addition, through a tutorial, seminar, or colloquium, each student in the program will be provided with a specialized course of study designed to synthesize his work within the program. The program will be administered jointly by the Departments of History and English.

OO. INTERDEPARTMENTAL PROGRAM IN ANCIENT CIVILIZATION OF THE MEDITERRANEAN AND NEAR EAST (B.A. DEGREE)—LEHMAN COLLEGE:

RESOLVED, That the Interdepartmental Program in Ancient Civilization of the Mediterranean and Near East leading to the B.A. Degree to be given at Lehman College be approved effective September, 1972 subject to financial ability and to the approval of the New York State Board of Regents.

EXPLANATION: This program is designed primarily to prepare students for further studies and careers in Ancient History, Archaeology, and Art History.

Students desiring to pursue careers in these fields often find that their undergraduate training was deficient because it focused on only one aspect of ancient civilization and did not prepare them adequately for research. This interdepartmental program will remedy that defect. It will provide a thorough background in the many varied aspects of these civilizations and includes research courses which enable the student to undertake, under faculty supervision, individual research from original sources in a specific topic of his choice.

PP. INTERDEPARTMENTAL CONCENTRATION IN ANTHROPOLOGY AND BIOLOGY (B.S. DEGREE)—LEHMAN COLLEGE:

RESOLVED, That the Interdepartmental Concentration in Anthropology and Biology leading to the B.S. Degree to be given at Lehman College be approved effective September, 1972 subject to financial ability and to the approval of the New York State Board of Regents.

EXPLANATION: This program is intended for students who plan a career in secondary education in the life sciences, where increasing emphasis is being placed on human origins and biological variations in human groups, and for students who plan to specialize in human biology at the graduate level.

Graduate programs in Human Biology have recently been instituted at a number of major universities, e.g., Harvard and Cornell, and are being developed at others. But at present there is no single program in the metropolitan area that trains students in this field, and as a result interested students have not been able to take full advantage of the graduate programs now being offered in this field.

QQ. INTERDEPARTMENTAL PROGRAM IN COMPARATIVE LITERATURE (B.A. DEGREE)—LEHMAN COLLEGE:

RESOLVED, That the Interdepartmental Program in Comparative Literature leading to the B.A. Degree to be given at Lehman College be approved effective September, 1972 subject to financial ability and to the approval of the New York State Board of Regents.

EXPLANATION: The purpose of this program is twofold: to encourage students to sharpen their understanding of one literature by comparative study of it in terms of another, and to introduce students to the concepts and techniques of comparative literature in preparation for graduate study and teaching careers. The program will help to meet the growing demand for graduates whose training goes beyond the confines of a single culture.

The plan of the program has been developed by representatives from all the departments of language and literature in the College. In order to fulfill its purpose it will focus on study of various literatures in their original languages and introduce comparative study only after sufficient linguistic competence has been attained in those languages.

RR. PROGRAM FOR TEACHER EDUCATION (A.A.S. DEGREE)—MEDGAR EVERS COLLEGE:

RESOLVED, That the Program for Teacher Education leading to the Associate of Applied Science Degree to be given at Medgar Evers College be approved effective September, 1972 subject to financial ability and to the approval of the State University Trustees.
EXPLANATION: During recent years, there has been increased emphasis on the training and employment of paraprofessionals as teaching aides, and this development has opened up new job and career opportunities in the teaching field. The curriculum proposed here is designed to meet the need for Education Associates - the new position for which paraprofessionals are being trained. Graduates of the program will be able to assist classroom teachers in all instructional activities; participate in daily and long-range classroom planning; assist in developing and implementing classroom routines; suggest and prepare instructional materials; and perform a variety of other tasks as needed.

Initially the program will focus upon training teacher aides to work at the elementary level (K-6) and will prepare students for the A.A.S. degree only.

III. DOCTORAL DEGREE:

PROGRAM IN SOCIAL WORK PROGRAM DESIGN AND ADMINISTRATION (D.S.W.)–HUNTER COLLEGE SCHOOL OF SOCIAL WORK:

RESOLVED, That the program in Social Work Program Design and Administration, leading to the Doctor of Social Welfare Degree (D.S.W.) to be given in the Graduate School at the Hunter College School of Social Work, be approved in principle, effective September 1, 1972, subject to financial ability and to the approval of the New York State Board of Regents; and be it further

RESOLVED, That two years after approval in principle, the Committee on the Academic Program will initiate a preliminary review in consultation with the President of the College/DIVISION; and be it further

RESOLVED, That five years after initiation of the program, the Committee on the Academic Program will initiate a substantive review in consultation with the President of the College/DIVISION; and be it further

RESOLVED, That the Master Plan be so amended.

EXPLANATION: At the present time the City of New York is urgently in need of trained personnel who can assume leadership positions in social work education and in the major fields of social service.

In the past, the City has relied on persons rising through the ranks to fill positions in these areas. But today the time-tested method of promotion through the ranks is no longer adequate. As a result of the rapid growth of welfare services, the City finds itself faced with a situation in which the shortage of trained leadership in the field of social work jeopardizes the success of the various programs which depend upon skilled personnel in this field. In view of the scale of social work programs in New York City, and the seriousness of the problems they present, the training of personnel for these programs must now be given the highest educational priority. The success of welfare programs in New York City will, to a large measure, depend upon the success of City University in providing the personnel which have become essential to the City's needs.

The purpose of this program is to educate professional social workers to be able to formulate policies, plan, administer, and evaluate social work programs. Graduates of the program will be able to assume positions such as Directors of Training for large public and voluntary social agencies; Directors of Education for national and regional staffs of organizations in the social service field; Faculty for professional graduate schools; Directors of Undergraduate and Associate Degree Programs. Graduates will also be able to contribute, through independent scholarship, to the knowledge on which such programs rely.

Currently there are 1,700 full-time students enrolled in Master's programs in social welfare in the Metropolitan area, yet no doctoral program is available at present at any public institution in New York. Only two private institutions, Columbia and Yeshiva, offer social welfare doctoral programs and neither of these seeks to prepare students in program design and administration, the areas of focus here.

This program can be initiated without additional cost to the University. The teaching staff necessary for the program is already serving on the faculty, and space for classrooms and offices, and library facilities are adequate.

Since the end of World War II, social work education has experienced the most dramatic expansion in its history as a result of the unprecedented demand for persons trained in this area. By initiating this program, the City University will help to fill the acute need for persons competent to design and administer programs in social services and to give new directions to this vital and rapidly expanding field.

NO. 7. COMMITTEE ON CAMPUS PLANNING AND DEVELOPMENT: RESOLVED, That the following items approved by the Committee on Campus Planning and Development be adopted:
A. COMPLETE AND MAINTAIN MANHATTAN BEACH CAMPUS–KINGSBOROUGH COMMUNITY COLLEGE: Laid Over.

B. RENTAL OF SPACE – THE CITY UNIVERSITY:

RESOLVED, That the Board approve the rental of Apartment 3 at 131 Eagle Street, Albany, New York, at a monthly rate of $225 beginning January 15, 1972 for use by University personnel as an office/apartment; and be it further

RESOLVED, That the Department of Real Estate be requested to execute a lease for the aforementioned space.

EXPLANATION: The apartment consists of four rooms and bath and provides both office and living quarters. The apartment serves as a base of operations during the legislative session, as well as on a year round basis, providing for CUNY staff who must meet frequently with officials and staff of the State University, State Budget Bureau, Dormitory Authority, etc.

The ever expanding requirement that CUNY people spend time in Albany supports the economics of the $225 per month apartment rental in lieu of the past practice of hotel room rentals.

C. ACQUISITION OF NEW YORK UNIVERSITY BRONX CAMPUS:

RESOLVED, That the Board authorizes the Chancellor of The City University of New York to submit an application to the Dormitory Authority of the State of New York to permit the acquisition of the real property owned by New York University and the Dormitory Authority located in the County of the Bronx, City and State of New York, and known as the New York University Heights Campus and all buildings, structures and improvements thereon including fixtures, equipment and other personal property which are related to the continued use of the facility for educational purposes (the "Heights Campus"), for the sole use by the Bronx Community College; and be it further

RESOLVED, That approval of this application be requested of the Trustees of the State University of New York, the State Director of the Budget and the Director of the Budget of the City of New York; and be it further

RESOLVED, That the Master Plan of the City University be amended to include appropriate provision for the acquisition of the Heights Campus for the sole use by the Bronx Community College; and be it further

RESOLVED, That the Trustees of the State University be requested to approve an amendment to the Master Plan of the State University approving and authorizing such acquisition of the Heights Campus; and be it further

RESOLVED, That the Board of Regents be requested to approve and incorporate a provision for such acquisition of the Heights Campus into the Regents Plan for the Expansion and Development of Higher Education in the State; and be it further

RESOLVED, That the Governor of the State of New York be requested to approve such acquisition of the Heights Campus.

EXPLANATION: The aforementioned actions are required prerequisites, specified in recent legislation, to the acquisition of the University Heights Campus of New York University for use by The City University of New York for the Bronx Community College. This acquisition will be via the City University Construction Fund and the New York State Dormitory Authority. The City University Construction Fund is proceeding in accordance with the recent legislation to establish a valuation for the campus and to negotiate the terms of the sale.
NO. 8. SALK SCHOLARSHIPS: RESOLVED, That the Board approve the award of the Jonas E. Salk Scholarships to the following graduates who have been recommended by the Chancellor:

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<td>Florence Comite—Brooklyn College</td>
<td>Steven Bass—City College</td>
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<td>Randi Leavitt—Brooklyn College</td>
<td>Ira M. Kupferberg—City College</td>
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<td>Charles Maltz—Brooklyn College</td>
<td>Leonard J. Lind—City College</td>
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<td>Gail R. Zimmermann—Brooklyn College</td>
<td>Ira E. Kaplan—Brooklyn College</td>
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<td>Steven Fischkoff—Queens College</td>
<td>David Seawald-Brooklyn College</td>
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<td>Stanley Lopyan—Queens College</td>
<td>Jeffrey Lee Gilbert—Lehman College</td>
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<td>Gene Nathan—Queens College</td>
<td>Bruce J. Goldberg—Hunter College</td>
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<td>Allen Samarel—Queens College</td>
<td>Joel Kabak—Queens College</td>
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EXPLANATION: The Board of Estimate resolution providing the Salk Scholarships adopted originally on May 26, 1955, was amended on February 8, 1968 and January 13, 1972. It provides eight scholarships with stipend, and eight Honorary Salk Scholarships without stipend for undergraduates and graduates of the colleges who have been accepted for admission in September to an American medical school as candidate for the M.D., Ph.D., or D.Sc. The awards are made on recommendation by the appropriate faculty agencies and the presidents of each college, and allocated upon the determination each year by the Chancellor.

NO. 9. COMMITTEE ON CAMPUS GOVERNANCE: Mr. Henkin, on behalf of the Committee on Governance, presented the following report:

As you know, the Board’s statement of policy on governance was adopted in February of 1971. The statement called for the development and adoption of college governance plans no later than September of 1971. The Committee on Campus Governance was given the responsibility for reviewing plans submitted to insure compliance with the statement, and for reviewing existing plans and recommending changes necessary to conform them to the guidelines contained in the statement.

At the time the guidelines were adopted by the Board, five colleges had already had governance plans approved. In the seventeen months since the adoption of the Board’s guidelines, four more colleges (including the two on the Board’s calendar tonight) have submitted governance plans for approval to the Board. Eleven colleges have not yet submitted a plan for approval.

During the past year and a half of its involvement in the governance operation of the colleges, the Committee has discerned a distinct lack of urgency among the faculty and students of the University that is at marked contrast with the atmosphere which existed in the spring of 1969 when the Board of Higher Education first established the Commission on Governance. As the Board will no doubt remember, in the summer of 1969 and through 1970 there was a strong push on the part of students and faculty to revise the existing governance structure of the colleges of the University to provide for increased participation of these groups in the decision-making process, as well as to improve the communication of decisions and the rationale for those decisions throughout the college community. During the discussions and meetings which led to the development of the Board’s guidelines on governance, it was apparent that this view was shared not only by students and faculty, but also by the administration of the University; and as evidenced by its guidelines, by this Board itself. Since that time, however, for various reasons the fervor seems to have subsided. Students and faculty appear more content with status quo, and attitude which, in the opinion of the Committee, is largely accountable for the lack of development of governance plans within the University.

During the past year, the Committee has had occasion to meet with most of the presidents for the purpose of discussing governance at their individual colleges. The Committee soon realized that the individual institutions, while having much in common, each have separate identities and each has its own particular problems. The Committee does feel a certain degree of disappointment in the lack of progress within the area of governance. On the other hand, the Committee is well aware of the particular situations at each of the campuses and finds the reasons for this lack of progress in most instances to be fairly well justified.

This, however, is said with a strong caveat from the Committee; it would appear that the colleges’ administrators, faculty and students seem to have fallen into the trap of relaxing in the sunshine and not worrying about the hole in the roof, since it is causing no annoyance at this time. The Committee is concerned that the reasons for the push toward greater faculty and student involvement in governance may again emerge, and that the University will be again faced with the problems it faced in 1969. The Committee does not believe at this time that the Statement of Policy on Organization and Governance of City University of New York should be amended, nor does the Committee feel that it should relax in its efforts to continue prodding the colleges toward the development of internal governance plans in accordance with those guidelines.

In an attempt to assist the colleges in developing plans the Committee has begun the drafting of a model plan. This model could possibly be used as the basis for a major revision of those parts of the bylaws dealing with the internal governance structure of the college as well as a guide to the colleges now in the process of developing plans.
A. REORGANIZATION OF COLLEGE COMMITTEE ON FACULTY PERSONNEL AND BUDGET—BROOKLYN COLLEGE:

WHEREAS, A total governance plan has not been promulgated; and

WHEREAS, The College Committee on Faculty Personnel and Budget must be reorganized in a manner which is consistent with the six-school structure already approved by the Board of Higher Education; therefore be it

RESOLVED, That all bylaws to the contrary notwithstanding and in accordance with the “Reorganization of Personnel and Budget” approved April 27, 1972 by the Committee on P & B, the present College Committee on Faculty Personnel and Budget be reconstituted as the Council on Administrative Policy; and be it further

RESOLVED, That there shall be a Committee on Faculty Personnel and Budget for each of the six schools and a seventh Committee on Faculty Personnel and Budget for the Departments of Educational Services, Library, and Student Affairs and Services; and be it further

RESOLVED, That a College Review Committee on Faculty Personnel be established in accordance with the mandate of the Board of Higher Education; and be it further

RESOLVED, That a Program Review and Budget Committee be established, to make recommendations to the President on goals, policy guidelines, effectiveness of programs, achievement in terms of goals and priorities, the overall direction of the College, and any other matter that bears on obtaining the maximum yield from the financial resources of the College.

EXPLANATION: The Brooklyn College Committee on Faculty Personnel and Budget approved on April 27, 1972, the reorganization of Personnel and Budget functions.

Since a total governance plan has not been produced as yet, and since the College Committee on Faculty Personnel and Budget must be reorganized in a manner consistent with the six-school structure, already approved by the Board of Higher Education on November 22, 1971, a structure is proposed which will divide the present powers of the Committee on Faculty Personnel and Budget in such a way as to place them at the proper level and at the same time strengthen some of the other functions of the P & B which have been developing over the past year. This structure could very well serve then as a segment of a total governance plan yet to be developed by the College.

B. Item withdrawn.

C. CHARTER OF GOVERNANCE—KINGSBOROUGH COMMUNITY COLLEGE:

RESOLVED, That the Charter of Governance of Kingsborough Community College be approved on an interim basis through the fall semester.

EXPLANATION: The Board’s Statement of Policy on the Organization and Governance of The City University of New York reads that “as a condition for submission of governance plans to the Board for approval, such plans shall have been approved by the majority of students and faculty voting in an election held for the purpose of approving the plan, provided, however, that at least 30% of each constituency votes in the election.

“The Board’s Committee on Campus Governance shall have the responsibility for reviewing plans so submitted to insure compliance with this statement and shall also review existing plans and recommend changes necessary to conform them to the guidelines contained in the Statement.”

The Board’s Committee on Campus Governance, after consultation with the College, certifies that its plan conforms to the prerequisites mentioned above and recommends that it be approved.

Mr. Ashe asked to be recorded as voting “NO” on item 2.c. as it applies to the percentage of eligible voters participating in an election.
D. CHARTER OF GOVERNANCE—HOSTOS COMMUNITY COLLEGE:

RESOLVED, That the Charter of Governance of Hostos Community College be approved on an interim basis through the fall semester, as amended as follows:

EXPLANATION: The Board’s Statement of Policy on the Organization and Governance of The City University of New York reads that “as a condition for submission of governance plans to the Board for approval, such plans shall have been approved by the majority of students and faculty voting in an election held for the purpose of approving the plan, provided, however, that at least 30% of each constituency votes in the election.

“The Board’s Committee on Campus Governance shall have the responsibility for reviewing plans so submitted to insure compliance with this statement and shall also review existing plans and recommend changes necessary to conform them to the guidelines contained in the Statement.”

The Board’s Committee on Campus Governance, after consultation with the College, certifies that the plan conforms to the prerequisites mentioned above and recommends that it be approved.

(a) Item II to read:

“In addition, this Council shall be asked for advice [and shall be closely involved] in the search for and appointment of a Dean, Vice-President or President of Hostos.”

Matter in brackets to be deleted.

(b) Item VI, Conduct of Business—delete the word “normally."

Mr. Ashe asked to be recorded as voting “NO” with respect to the section on Voting—For Matters of Greater Importance.

E. WAIVER OF THE BYLAWS—RICHMOND COLLEGE:

RESOLVED, That the application of the bylaws of the Board of Higher Education to Richmond College be waived until February 1, 1973.

EXPLANATION: For the past 5 years the strict application of the bylaws to Richmond College has been waived in accordance with the Board’s policy to waive the applicability of the bylaws to new colleges. Richmond College has developed an internal governance plan in conformity with the Board’s Statement of Policy on the Organization and Governance of The City University of New York. Since the Richmond College governance plan has not yet been ratified by the faculty and student constituencies a further waiver for a one-year period will permit the College to accomplish the formal establishment of an internal governance plan following the Board’s guidelines.

NOTE: A complete copy of each Charter of Governance is on file with these minutes in the Office of the Secretary.

NO. 10. CONTRACTS AND OTHER FINANCIAL MATTERS: RESOLVED, That the following resolutions presented by the presidents and recommended by the Chancellor be adopted:

A. RENTAL AND MAINTENANCE OF DATA PROCESSING EQUIPMENT—QUEENS COLLEGE:

RESOLVED, That on the basis of efficiency, economy and standardization the Board approve the expenditure for rental and maintenance by Queens College of Data Processing Equipment as manufactured by International Business Machines Corporation at an estimated cost of $130,000 for the period July 1, 1972 to June 30, 1973 chargeable to Queens College Expense budget Code 42-4600-013-01-73, rental of data processing equipment, and/or such other funds as may be available, subject to financial ability; and be it further
RESOLVED, That the Director of the Budget be requested to approve this expenditure.

EXPLANATION: Equipment as manufactured by International Business Machines Corporation is currently in use at the College, and to avoid any interruption in service the College wishes to maintain this particular equipment.

B. UNIFORMED GUARD SERVICE—RICHMOND COLLEGE:

RESOLVED, That the Business Manager of Richmond College be authorized to advertise for, receive and open bids, and award contract to the lowest responsible bidder for uniformed guard service for all locations of Richmond College at an estimated cost of $200,000 for the academic year. This expense is chargeable to code 42-4800-403-01-73.

EXPLANATION: The present contract although renewable expires June 30, 1972, and continuance of proper guard service is essential. The purpose of soliciting competitive bids is to obtain the lowest price possible.

C. CLEANING AND MAINTENANCE SERVICE—RICHMOND COLLEGE:

RESOLVED, That the Business Manager of Richmond College be authorized to advertise for, receive and open bids, and award contract to the lowest responsible bidder for cleaning and maintenance service for all locations of Richmond College at an estimated cost of $400,000 for the academic year. This expense is chargeable to code 42-4800-400-01-73.

EXPLANATION: The present contract although renewable expires June 30, 1972, and continuance of proper cleaning and maintenance service is essential. The purpose of soliciting competitive bids is to obtain the lowest price possible.

D. UNIFORMED GUARD SERVICE—KINGSBOROUGH COMMUNITY COLLEGE:

RESOLVED, That the Board approve contract documents and authorize Kingsborough Community College to advertise for, receive and open bids and award contract to the lowest responsible bidder for furnishing uniformed guard service as required by Kingsborough Community College for the period 7/1/72-6/30/73 at an estimated cost of $200,000 chargeable to code 042-403-01-73 and/or such other funds, excepting student activity funds, as may be available, subject to financial ability.

NO. 11. ORAL REPORT OF THE CHANCELLOR:

There are a few things that we always want to talk about. Perhaps this is the next to the last time we'll be able to talk about the budget. I hope so. As you know, the Mayor approved a budget about a week ago. It was for 9.4 billion dollars for the City, and our estimate is that it will end up with 41.1 million dollars for the City University. It is a programmatic budget. The decreases were in monies for social security and the retirement systems because they have revised that. Many of these things require a sympathetic interpretation by the Budget Director as to the meaning of some of the figures. I had a conversation last week with the Mayor and a shorter one with Mr. Grossman, and I think we will get a reasonably sympathetic interpretation of what the budget means. The budget doesn't become final until June 24 or 25. Then we will finally have a budget. If that happens, and I assume it will, we will have a budget some six weeks earlier than I understand was available last year. Despite all the dire prognostications that I and others made six months ago, it will be a reasonable budget. We will have more money available in this budget than we had expected.

There are several items that deal with the question of finances at the University which I would like to mention. The least important in the sense that it was not a really major issue although it appeared to be when it was being discussed was the question of the Hunter Elementary and Secondary schools. As you know, the issue arose because I had asked each college president to present ways in which they could operate on a budget smaller than it was this year and at the same time enroll more students than
this year. Among some 27 or 28 ways of cutting the budget at Hunter College, the president mentioned the elimination of the Hunter Elementary and Secondary schools. This was interpreted to mean that we were going to cut out these schools, and once that got around, the reaction of the parents of 300 elementary school students and 1000 high school students was amazing. In fact, they got a bill introduced in the State Legislature which directed the Board of Higher Education to continue these schools. This bill was passed by both houses, but the Governor vetoed it on the ground that it was not a proper legislative act and should be decided by the University.

The second thing I wanted to talk about briefly was to recall that several months ago we proposed several things in an effort to get out of the impasse when the Governor tried to eliminate the master plan of York College on the grounds that he wanted the City University to present a list of priorities in the construction program. Through the efforts of Dr. Hyman, Mr. Spiridon and Mr. Poses, a plan was proposed setting the five-year construction at a 500 million dollar level and an 800 million dollar level, which was the equivalent of 500 million dollars in 1966. Our hope was to suggest to the Governor that he was making a decision at a time when he need not make it. We wanted him to approve the construction program and to say that he would allow us to spend x million dollars by 1975 or 6, at which time this matter would be resolved as to the specific figures after that date. The assurance was that the 500 million dollars was all that we could spend by 1975 or 6, and he might not have to make that decision then. He sent a letter to me about a week ago which suggested among other things that he would approach the construction program of some 520 million dollars which was reasonably similar to the list that I had given him and which he suggested on the ground that this was the estimated amount of the fee fund. He has tried to tie the amount of money to the tuition fees of students. However, Dr. Hyman had certain conversations in the last few days with Dick Dunham, the Budget Director of the State, and reached agreement as to the meaning of that letter, which we felt was a satisfactory arrangement. Dr. Hyman has written to Mr. Dunham, outlining our understanding of the meaning of the letter. If Mr. Dunham agrees, we will have a program that will allow us to go full speed ahead. We assume that we will have to go through a similar effort with the community colleges now that they are under the Construction Fund. I should point out that the Governor would allow a certain amount of money for those construction projects which are further along so we will not be hard up.

The final thing I want to talk about is the N.Y.U. Bronx Campus. The bill was vetoed by the Legislature and signed by the Governor on May 24. There have been discussions going on between Dr. Hyman and our Counsel for the Construction Fund and the N.Y.U. President and their Counsel regarding the ways in which this thing will operate. The first problem was that we jointly select two appraisers even though one would be our appraiser and the other one their appraiser. The number of appraisers to be introduced was limited to four. They were introduced this morning. Each side by secret ballot chose two appraisers and each side was allowed also before the fact to veto any of the appraisers that were proposed. The fact was that we selected two and they selected two different ones. We had vetoed one who happened to be their first choice. We will find out how that will be resolved in a few days. There are all sorts of interesting and legal questions left unanswered and very little precedent for this kind of thing. We will keep you up-to-date on this from time to time.

There is one thing I would want to say about the priorities thing. There has been an agreement that the Governor would move ahead with the York College approval as fast as he could. The Governor requested a clear statement from the Mayor that he will approve our priorities. I talked to the Mayor. He will approve it and send a letter to the Governor.

A third matter is the nature of negotiations. As you know, there was a PERB election held with our staffs, which was completed on the 7th of June. The question was put to each of three groups, the full-time faculty, the part-time faculty, and those who do not fall into either of these categories. Approximately 9200 persons voted in the election. The approval of the P.S.C. as the bargaining agent was overwhelming, 15 or 16 to one, and the vote was also overwhelming in favor of a single bargaining agent. So we will be negotiating with the P.S.C. as a single agent. These negotiations will begin on July 10. The formal demands of the bargaining agent were submitted to Dr. Newton and others today. We received them late this afternoon. In the meantime I have authorized the formation of an advisory committee to work very closely with our bargaining people during the negotiations. The committee will consist of Board members, presidents, central office administrators, and also a representative from the Bureau of the Budget. I have asked the following to serve: Mr. Ashe, Chairman of the Board's Committee on Collective Bargaining, Presidents Lief, Goldstein, Shenker, Dr. Hyman, Dr. Schultz, and Allan Claxton, from the Bureau of the Budget.

There is one final thing. I would like to report briefly on a trip I and some others made to Puerto Rico about a week ago. My purpose in making this trip was primarily to make some contact with the University people in Puerto Rico and work toward the possibility of certain kinds of cooperative arrangements with them because of the increasing Puerto Rican population in our City and in our colleges. The second purpose was to have the pleasure of seeing Don Luis. We had a meeting with the presidents of the universities in Puerto Rico and discussed the ways in which the City University might help the colleges in Puerto Rico and the colleges in Puerto Rico might help the City University. Out of this came an agreement to set up a task force consisting of three members of the City University, a member of the Board, a member of the central staff, and a college president. They will set up a member of their Commission on Higher Education, which is their governing board, a president, and also one member from the administration of the University of Puerto Rico. I hope we will be able to follow up on this and that it will be helpful both to the City University and to the University of Puerto Rico.
I also had a minor surprise. I drove up into the mountains and had a three-hour visit with Jaime Benitas, president of the University for a number of years, and one of the leading figures on the Island.

I think those are the major matters of substance that I wanted to report to you.

**NO. 12. CHANCELLOR'S REPORT:** RESOLVED, That the Chancellor's Report (including Addendum Items) for the month of June 1972 be approved as amended as follows:

(a) THE CITY COLLEGE: Item A-1.2.1. Designation of Marion Hosford as Dean of the School of Nursing and Item A-1.2.7. Appointment with tenure of Marion Hosford, to be deleted.

(b) LEHMAN COLLEGE: Item A-1.9.1. Appointment of Michael Lerner as Assistant Professor in the Department of Philosophy, to be deleted.

(c) ADDENDUM: Item G.1.15. to be deleted.

(d) Items listed in PART H—ERRATA, to be withdrawn or changed as indicated.

**NO. 13. GENERAL DISCUSSION:** The Chairman reported on the following:

(a) Committee assignments will be made shortly and Board members will be receiving forms to fill out indicating their preferences.

(b) Dr. Francisco Trilla has been awarded the “Milton Bergerman Award” by the Citizens’ Union.

**NO. 14. STUDENT UNION BUILDING—QUEENS COLLEGE STUDENT SERVICES CORPORATION:**

WHEREAS, On July 27, 1970, Calendar No. 17(a), the Executive Committee of the Board of Higher Education adopted a resolution approving the plans and specifications for the construction of the Student Union Building at an estimated cost of $9,500,000 prepared by Frederick P. Wiedersum, Architect, dated October 24, 1967 as thereafter amended July 1, 1970 and approving and consenting to the execution of a mortgage not exceeding $7,200,000 by Queens College Student Services Corporation to secure loans in that amount to finance the costs of construction and other incidental costs of which not more than $3,300,000 was to be loaned to it by United States Department of Housing and Urban Development, bearing interest at the rate of 3% per annum, and not more than $3,900,000 was to be loaned to it by purchasers of bonds issued by Queens College Student Services Corporation, which bonds were to bear interest at 7 1/2% per annum, and further authorizing the execution of the Agreement dated July 28, 1970; and

WHEREAS, The Corporation has now arranged to obtain additional loans in the amount of not more than $1,400,000 from the Federal Government (thereby making the total $4,700,000 from the Federal Government) in addition to $3,900,000 obtained from the Corporation’s bond issue, to finance the Student Union Building’s present estimated cost of $12,393,900; therefore be it
RESOLVED, That the Board of Higher Education approve and consent to the execution of a Supplementary Agreement with the Queens College Student Services Corporation for the increase of the amount of loans and mortgage securing same to a sum not exceeding $8,600,000 ($4,700,000 Federal, $3,900,000 private) by Queens College Student Services Corporation for completion of the Student Union Building; and be it further

RESOLVED, That the Board of Estimate be requested to authorize Additional Parity Bonds and a Supplemental Trust Agreement not to exceed $1,400,000 by the Queens College Student Services Corporation and that the Board of Estimate further subordinate the reversionary interest of the City of New York to the said Additional Parity Bonds and Supplemental Trust Indenture.

EXPLANATION: Due to income from student fees and investment income during construction not meeting the projected and necessary cash flow, an increase in loans from United States Department of Housing and Urban Development has been requested from $3,300,000 to $4,700,000 at an interest rate of 3% per annum. No increase of the $3,900,000 bonds from private lenders is anticipated. The Supplemental Trust Agreement is necessary to secure the increase of the total loan from $7,200,000 to $8,600,000.

NO. 15. FURNISHING CLEANING AND MAINTENANCE—BROOKLYN COLLEGE: RESOLVED, That the Board of Higher Education approve contract documents and authorize Brooklyn College to advertise for, receive and open bids and award contract to the lowest responsible bidder for furnishing cleaning and maintenance at 72 Schermerhorn Street, 96 Schermerhorn Street and 210 Livingston Street, Brooklyn, New York for a period of one year at an estimated annual cost of $743,820 with options to renew annually for the next two (2) years. Cost is based on an estimate of $2.45 per square foot with an aggregate total of 303,600 square feet (26,800 square feet at 72 Schermerhorn Street, 101,800 square feet at 96 Schermerhorn Street and 175,000 square feet at 210 Livingston Street); chargeable to Brooklyn College Tax Levy Code 042-4500-403-01/73; and be it further

RESOLVED, That the Mayor be requested to approve and authorize the expenditure of the estimated amount of $743,820 for the proposed contract.

EXPLANATION: The three buildings are presently under lease to the City University for use by Brooklyn College. The building at 210 Livingston Street is being renovated by the owner and is expected to be turned over to Brooklyn College on or about July 1, 1972. The two buildings at 72 and 96 Schermerhorn Street are presently under contract maintenance and cleaning to St. John’s University, the owners. For the period ending June 30, 1972, Brooklyn College is paying to St. John’s University an agreed upon proportionate share of the monthly charges for cleaning and maintenance.

Effective June 30, 1972, St. John’s will vacate the six floors it has occupied during the first year of the lease and terminate its cleaning and maintenance contract. Brooklyn College must have a new contract in effect July 1, 1972 to service and maintain all of 72 and 96 Schermerhorn Street buildings, as well as 210 Livingston Street building.

At this point the Board went into Executive Session.

NO. 16. EXPRESSION FOR A SPEEDY RECOVERY: Motion made, seconded and carried, extending to Mrs. Ingersoll the best wishes of the Board for a speedy and complete recovery.

NO. 17. EXPRESSION FOR A SPEEDY RECOVERY: Motion made, seconded and carried, extending to Dr. Birenbaum the Board’s wish for the speedy recovery of his wife, Helen.
The Board, during its dinner break, paid tribute to the Honorable Arleigh B. Williamson who, after eighteen years of dedicated service, is retiring as a member of the Board of Higher Education.

Upon motion duly made, seconded and carried, the meeting adjourned at 10:40 p.m.

N. MICHAEL CARFORA
Secretary of the Board
MINUTES OF THE EXECUTIVE COMMITTEE MEETING OF THE
BOARD OF HIGHER EDUCATION OF THE CITY OF NEW YORK

HELD

JUNE 26, 1972

AT THE BOARD HEADQUARTERS BUILDING
535 EAST 80 STREET—BOROUGH OF MANHATTAN

The Chairman called the meeting to order at 2:10 p.m.

There were present:

Luis Quero-Chiesa, Chairman
David I. Ashe
Herbert Berman
Frederick Burkhardt
Jean-Louis d’Heilly

Minneola P. Ingersoll
Jack I. Poses
Barbara A. Thacher
Norman E. Henkin

N. Michael Carfora, Secretary of the Board

Chancellor Robert J. Kibbee
Deputy Chancellor Seymour C. Hyman
Vice-Chancellor Julius C. C. Edelstein

Vice-Chancellor J. Joseph Meng
Professor Nathan Weiner
Mr. Alan Shark

The absence of Dr. Johnson was excused.

Upon motions duly made, seconded and carried, the following resolutions were adopted or action was taken as noted:

NO. 1. AFFIRMATIVE ACTION DEVELOPMENTS: The Chancellor discussed affirmative action developments to date.

NO. 2. DESIGNATION AS ACTING PRESIDENT AND PROVOST OF THE GRADUATE SCHOOL AND UNIVERSITY CENTER: RESOLVED, That Harold M. Proshansky, Professor of Psychology, be designated Acting President and Provost of The Graduate School and University Center, effective September 1, 1972, until such time as a president is designated, with compensation at the rate of $10,000 per annum in addition to his regular academic salary, subject to financial ability.

NO. 3. BILINGUAL PROGRAM—LEHMAN COLLEGE: The Committee discussed the funding of the Bilingual Program at Lehman College.

It was the consensus of the Executive Committee that funding for stipends for new students in the Bilingual Program is not available through the SEEK Program and other University funds for this purpose will not be available.
Upon motion duly made, seconded and carried, the meeting adjourned at 4:00 p.m.

N. MICHAEL CARFORA
Secretary of the Board
The Chairman called the meeting to order at 3:15 p.m.

There were present:

Luis Quero-Chiesa, Chairman
David I. Ashe
Herbert Berman
Minneola P. Ingersoll

Robert Ross Johnson
Jack I. Poses
Barbara A. Thacher

N. Michael Carfora, Secretary of the Board

Chancellor Robert J. Kibbee
Deputy Chancellor Seymour C. Hyman
Vice-Chancellor J. Joseph Meng

Vice-Chancellor Frank Schultz
Mr. Alan R. Shark

Upon motions duly made, seconded and carried, the following resolutions were adopted or action was taken as noted: (Calendar Nos. 1 through 7)

NO. 1. AFFIRMATIVE ACTION DEVELOPMENTS: The Chancellor presented the following report:

Yesterday, accompanied by Deputy Chancellor Seymour C. Hyman and Vice-Chancellor J. Joseph Meng, I met with J. Stanley Pottinger, Director of the Office for Civil Rights, and members of his staff at the Department of Health, Education and Welfare in Washington D.C. The purpose of the meeting was to resolve differences between the OCR and the Administration of the university with regard to CUNY's compliance with the provisions of Executive Orders 11246 and 11375.

Our meeting was arranged in response to Mr. Pottinger's letter to me of June 20, 1972 in which he requested certain data and access to university records. Failure of the university to provide OCR with the requested data and access would, according to that letter, generate "appropriate administrative proceedings" against CUNY which might terminate, suspend or cancel various existing federal contracts and bar the university from future federal contract eligibility.

At yesterday's meeting general agreement was reached on a method to provide the data requested by Mr. Pottinger that is satisfactory to the university and meets OCR's needs under the executive orders it is responsible for administering. The agreement protects and respects the university's policy of not maintaining personnel data by individual employee's name that could be used for the implementation of discriminatory policies based upon race, sex, age, ethnic origin or religion.
On the issue of OCR access to CUNY personnel records and files, yesterday's five-hour meeting did not produce agreement. A range of alternative solutions was discussed, none of which appeared to satisfy certain university objections to opening our files to outside agencies. Our objections are in part legal and in part philosophical.

We will continue, however, to seek common ground on this issue since it is, and has been, the objective of both OCR and CUNY to achieve a university policy of equal employment opportunity with regard to recruitment, hiring, promotion and tenure. We will shortly receive from OCR a transcript of yesterday's meeting which we will review with our counsel and members of the Board of Higher Education. Soon afterward we will draft a formal response to OCR's request. During this period we have been assured by Mr. Pottinger that no administrative proceedings will be initiated against the university that would jeopardize CUNY's federal contract status or eligibility.

**NO. 2. COMMITTEE ON CAMPUS PLANNING AND DEVELOPMENT:** RESOLVED, That the following actions approved by the Committee on Campus Planning and Development be adopted:

A. PHASE I—DESIGN AND CONSTRUCTION PROGRAM—KINGSBOROUGH COMMUNITY COLLEGE:

RESOLVED, That the Board approve the contract document called Supplementary Agreement modifying contract No. 212254 for the Preparation of Complete Drawings (Preliminary and Final), Specifications and Estimates of Cost and the Checking of Shop Drawings for Capital Project No. HN-190 for Phase I of the Design and Construction Program for Kingsborough Community College, Manhattan Beach, Brooklyn, New York; such contract being between the Board of Higher Education and Katz, Waisman, Weber, Strauss and Warner, Burns, Toan and Lunde, Associated Architects. The fee for the additional services as provided in the Supplementary Agreement, additional site development and landscaping, based on an estimated cost of construction as of June 1972 in the amount of $1,862,315, shall be the sum of sixty-five thousand seven hundred and forty dollars ($65,740.), chargeable to Capital Project HN-190; and be it further

RESOLVED, That the Director of the Budget be requested to approve the supplementary agreement mentioned above at an expenditure for fee of $65,740., chargeable to Capital Project No. HN-190, and further that review of preliminary plans and cost estimates be waived provided that the preliminary estimate of cost is within the above mentioned estimated construction cost and that the initial approval included an appropriate cost limitation for the construction work; and be it further

RESOLVED, That the State University be, and is hereby requested as appropriate, to establish or adjust the applicable Capital Budget Project to implement the action approved by this resolution.

EXPLANATION: Three contracts for the employment of three Architectural firms for the Design of Phase I Construction program were approved on or about September 9, 1970 and included a number of buildings and associated site work and landscape development.

The contract awarded to one of the project architects was for complete design of a portion of the Physical Education Facility and the schematic design of the balance of the Facility. The scope of the basic contract was increased to include complete design of this Facility so that the construction of the Physical Education Facility would be accomplished under Phase I of the program rather than have a portion deferred to Phase II of the program.

The Master Plan, upon which the scope of work of the various project architects was predicated, included site and landscape development of only areas concerned with the originally defined Phase I of the program. Since the complete design of the Physical Education Facility has now been in fact included in the Phase I portion of the program it is appropriate to include the addition of ten (10) acres of site development and landscaping immediately surrounding the Physical Education Facility which total area includes other areas which will tie into the present temporary campus with relation also to the sea wall reconstruction.

It should be noted that the Phase I portion of the program was designed for 3,000 FTED students and the College has now in fact approximately 4,600 FTED students and further at the completion of Phase II of the program the enrollment will be approximately 6,000 FTED students.
It is therefore essential, in order to adequately use and service all of the existing and new facilities as they become available, that we provide at this time for additional parking, fire access routes, lighting, etc. in order to satisfy all requirements of all concerned City agencies.

It is for these reasons that we request approval of the above outlined resolution.

B. RENTAL OF SPACE—HUNTER COLLEGE GRAMMAR SCHOOL:

RESOLVED, That the Board approve the rental of 50,600 square feet of space at 425 East 53 Street for use by the Hunter College Grammar School; and be it further

RESOLVED, That the Department of Real Estate be requested to execute a lease for the aforementioned space.

EXPLANATION: The Hunter College Elementary School is currently operating in temporary quarters located at 329 East 63 Street. This building is not suitable as a permanent location for the Hunter College Grammar School and a new location was sought.

The Department of Real Estate has negotiated a lease for the subject premises for a ten year period at an annual rental cost of $184,690 ($3.65/S.F.). The lease further provides that the landlord will provide heat, hot water, air-conditioning, interior and exterior repairs, maintenance of all mechanical equipment, and will paint the subject premises prior to tenant's occupancy and again five years thereafter. Also included in the subject rental is certain useable equipment, including air-conditioning units, which is to be left behind by the United Nations School, the former occupant of this facility.

Tenant will be responsible for the provision of all cleaning and electricity and for escalation in real estate taxes above the base year 1972/73.

C. RENEWAL OF DORMITORY SPACE—UNIVERSITY SEEK PROGRAM:

RESOLVED, That the Board approve the renewal of dormitory space at Long Island University, 190 Willoughby Street for use by the University SEEK Program; and be it further

RESOLVED, That the Department of Real Estate be requested to execute a lease for the aforementioned space.

EXPLANATION: The Board of Higher Education presently rents dormitory space for 172 SEEK students at the above location under a lease agreement that expires June 28, 1972. Approximately 132 of these students will be attending summer session classes at The City University of New York and will require the use of the subject dormitory facilities.

The department of Real Estate has negotiated a lease for 44 rooms (132 students) at the subject premises for a period commencing June 29, 1972 and expiring August 31, 1972. The total cost of the rental amounts to $27,456 for the entire nine week period or $23.11 per student per week. This compares to a cost of $21.00 per student per week under the previous lease.

The lease further provides that Long Island University will include as part of the rent payment: room, health plan, linen and use of facilities.

D. RENTAL OF SPACE—JOHN JAY COLLEGE:

RESOLVED, That the Board approve the rental of 202,921 square feet of space at 444 West 56 Street, Manhattan, for use by John Jay College; and be it further

RESOLVED, That the Department of Real Estate be requested to execute a lease for the aforementioned space.

EXPLANATION: The former Miles Shoe Building located at 445 West 59 Street is currently being renovated to serve as the permanent site of the John Jay College of Criminal Justice.

Due to anticipated enrollment expansion an additional facility in close proximity to this location was sought. Such a building has been located at 444 West 56 Street.

The subject space will provide thirty-two classrooms, two laboratories, thirteen seminar rooms, ninety faculty offices, ninety-five administrative offices, one library, lounges for students, faculty and staff, a day care center, an auditorium, a gymnasium and other auxiliary facilities.

The Department of Real Estate has negotiated a net lease for the subject premises for a fifteen year period at an annual rental cost of $1,217,526 ($6.00/S.F.). The lease further provides that the landlord will renovate the premises in accordance with plans and specifications prepared by the college and approved by the Dean for Campus Planning and Development. The cost of these renovations is estimated at $2,650,000.
Landlord will provide cleaning, heating, air-conditioning, hot and cold water and maintain air-conditioning systems, roof and exterior portions of the building. Landlord will be responsible for the payment of base real estate taxes and water and sewer charges. Landlord will also remove snow, ice and litter from yards abutting the subject premises and will paint the subject premises in five year cycles. Landlord will have the subject space available for tenant's use during the hours of 8:00 a.m. to 11:00 p.m. Monday through Thursday, and 8:00 a.m. to 6:00 p.m. on Friday.

Tenant will provide all electricity at his own expense and will also be responsible for the cost of overtime (after 6:00 p.m.) heating, ventilating, and air-conditioning. The cost of this overtime service will be determined on the basis of periodic surveys of usage conducted by a professional engineering firm approved by tenant. Tenant is also responsible for its proportionate share of escalation in real estate taxes over the base year 1972/73 and escalation in labor costs over the base year 1971.

E. RENTAL OF SPACE—MEDGAR EVERS COLLEGE:

RESOLVED, That the Board approve the rental of 45,000 square feet of space at 402 Eastern Parkway for use by Medgar Evers College; and be it further

EXPLANATION: The space will provide the college with nine classrooms, two laboratories, one lecture hall, a library with reading room, one music room, one art studio, one study center, one open instructional area, a temporary computer center, one faculty lounge, one student lounge, sixteen faculty offices and other auxiliary space.

The Department of Real Estate has negotiated a lease for the subject premises for a ten year period at an annual rental cost of $209,250 ($4.65/S.F.). The lease further provides that the landlord will renovate the premises in accordance with plans and specifications prepared by the College and approved by the Dean for Campus Planning and Development. Furthermore, the landlord will provide heating, air-conditioning, hot and cold water, and maintenance contracts for the elevators, air-conditioning system and lighting system. Landlord will also provide cleaning and a full time maintenance man for the subject premises.

Tenant is responsible for electricity and for the payment of escalation in real estate taxes above the base year 1972/73. Also, tenant has the option to rent an additional 5,000 square feet of space in the subject building at the rate of $4.65/S.F. when such space is vacated by its present tenant, the Wingate Preparatory School.

F. RENEWAL OF LEASE—BRONX COMMUNITY COLLEGE:

RESOLVED, That the Board approve the renewal of a lease for 4,750 square feet of space at 4725 Park Avenue, the Bronx, for use by Bronx Community College; and be it further

EXPLANATION: The Department of Real Estate has negotiated a renewal of the lease for the subject premises for a period from August 1, 1972 to July 31, 1973, at an annual rental cost of $9,226 ($1.94/S.F.). This compares to last year's annual rental cost of $9,563 ($2.01/S.F.).

G. PURCHASE OF EQUIPMENT—HOSTOS COMMUNITY COLLEGE:

RESOLVED, That the Board of Higher Education approve the purchase on behalf of Hostos Community College from Capital Budget HN-192 of a 1403 Model 7 printer and printer adapter in the approximate amount of $46,000; and be it further

RESOLVED, That the Director of the Budget be requested to approve such expenditure, chargeable to Capital Budget HN-192; and be it further

RESOLVED, That the Board of Trustees of the State University be requested to establish a Capital Budget in the amount of $46,000 to cover this purchase.

EXPLANATION: Hostos Community College has acquired an IBM 1500 computer formerly located at Brooklyn College. This computer requires a line printer of moderate speed to be usable for administrative computing. The proposed acquisition would equip it with a 600 lpm printer, enabling this computer to replace a computer which is being leased.
H. PURCHASE OF EQUIPMENT—THE CITY COLLEGE:

RESOLVED, That the Board of Higher Education approve the purchase on behalf of The City College from Capital Budget HN-191 of an IBM 360/20 Remote Job Entry Terminal in the approximate amount of $54,600; and be it further

RESOLVED, That the Director of the Budget be requested to approve such expenditure, chargeable to Capital Budget HN-191.

EXPLANATION: The City College has a long term requirement for an RJE Terminal and a multi-function card processing machine. It has been leased a model 20 for this purpose and accumulated rental credits toward its purchase. Since it will be needed indefinitely, it is more economical to purchase this equipment than to continue to lease it.

I. PURCHASE OF EQUIPMENT—JOHN JAY COLLEGE:

RESOLVED, That the Board of Higher Education approve the purchase on behalf of John Jay College from Capital Budget HN-191 of an IBM 2922 Remote Job Entry System in the approximate amount of $57,000; and be it further

RESOLVED, That the Director of the Budget be requested to approve such expenditure, chargeable to Capital Budget HN-191.

EXPLANATION: John Jay College of Criminal Justice lacks computer facilities required for administrative support functions including student registration and record processing. It has been sharing the facility at Baruch College, which is feasible while Baruch College has available resources and the campuses are adjacent. In preparation for a move to the uptown campus and as a consequence of the reduced availability of computing resources at Baruch College, it is necessary to equip John Jay with equipment allowing it access to other computer facilities in the system with available computer time. The system requested will provide them with this capability.

J. EXTENSION AND RENOVATION OF EXISTING HEATING SYSTEM—KINGSBOROUGH COMMUNITY COLLEGE:

RESOLVED, That Kingsborough Community College be authorized to advertise for, receive and open bids, and award a contract to the lowest responsible bidder for extension and renovation of existing heating system at an estimated cost of $10,000 chargeable to Budget Code 408.

EXPLANATION: Building “A”, an Administrative Building on the Kingsborough Campus, is of pre-World War II vintage and was partially renovated for College use upon occupancy. The heating system has been periodically extended as required by the increased use of the building. This contract will enable the College to replace space heaters with normal office type radiation in recently renovated and occupied office spaces and to improve the condensation return system, which is not presently functioning as required.

K. REPAIRS AND RENOVATIONS—KINGSBOROUGH COMMUNITY COLLEGE:

RESOLVED, That Kingsborough Community College be authorized to advertise for, receive and open bids and award a contract to the lowest responsible bidder for repair and renovation of the Building “A” roof and related work, at an estimated cost of $20,000, chargeable to Budget Code 408.

EXPLANATION: Building “A”, an Administrative Building on the Kingsborough Campus, is of pre-World War II vintage and was partially renovated for College use upon occupancy. Renovations, however, did not include any work on the roof, which has continued to deteriorate, causing many leaks and substantial additional deterioration of the structure.
NO. 3. PRINTING AND DELIVERING 1972 MASTER PLAN: RESOLVED, That the Board approve the contract documents for printing and delivering to the Central Office the 1972 Master Plan, at an estimated cost of $9,000, chargeable to Code 42-2000-100-01-73, Supplies-general. (See also Cal. No. 2(b), 4/20/64, B.H.E.)

NO. 4. DESIGNATION OF ASSISTANT DEAN OF THE FACULTY—QUEENS COLLEGE: RESOLVED, That William W. Sales, Jr. be designated Assistant Dean of the Faculty effective July 1, 1972, with compensation at the rate of $2,000 per annum for his services as Assistant Dean, in addition to his academic salary as Assistant Professor of Special Programs, subject to financial ability.

NO. 5. INCREASE IN CONTRACT ESTIMATED COST—QUEENS COLLEGE: RESOLVED, That the Board of Higher Education approve an increased estimated cost from $5,100 to $6,200, the amount of the low bid received, for labor and material necessary and required for installation of a New Stage Floor in the Colden Auditorium, Music and Speech Building, Queens College, the $1,100 increase to be charged to Queens College Colden Center Fees. (See also B.H.E. Cal. No. 7, 5/22/72, for original approval).

NO. 6. EXTENSION OF TIME—QUEENS COLLEGE: RESOLVED, That the Board of Higher Education approve a third extension of time on contract number 211298 with LaFata Construction Corporation for labor and material for Miscellaneous Alterations and Addition to FitzGerald Gymnasium, Queens College, Project No. Q-CC-268(b), Contract 1—General Construction, from July 10, 1971 to and including August 31, 1972, a total of 418 days and a combined total of 599 consecutive calendar days for the first, second and third extensions. (Problem in one of the roofing details and the ultimate resolution thereof caused delay). (See also B.H.E. Cal. No. 7(b), 6/21/71)

NO. 7. AMENDMENT TO ADMINISTRATIVE REORGANIZATION—BROOKLYN COLLEGE: RESOLVED, That the Administrative Reorganization of Brooklyn College, approved by the Board on November 22, 1971, Cal. No. 6 (Addendum Item G.1.11) be amended as follows:

(1) The title of Assistant Vice President be included in the organization of Brooklyn College.

(2) The position of Dean of the Faculties be eliminated from the organization of Brooklyn College.

(3) The following designation of Assistant Vice President be approved, subject to financial ability:

<table>
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<tr>
<th>NAME</th>
<th>EFFECTIVE DATE</th>
<th>ANNUAL COMPENSATION*</th>
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<tbody>
<tr>
<td>Harry G. Albaum</td>
<td>9/1/72–8/31/73</td>
<td>$5,000</td>
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*In addition to regular academic salary

EXPLANATION: As Assistant Vice President Dr. Albaum will have administrative responsibilities throughout the college in both academic and non-academic areas including institutional research, all-college evaluation of academic programs, labor relations, and such other duties as may be assigned.

Upon motion duly made, seconded and carried, the meeting adjourned at 4:30 p.m.

N. MICHAEL CARFORA
Secretary of the Board
Minutes of the Executive Committee Meeting of the Board of Higher Education of the City of New York

Held

July 17, 1972

At the Board Headquarters Building
535 East 80 Street—Borough of Manhattan

The Chairman called the meeting to order at 3:10 p.m.

There were present:

Luis Quero-Chiesa, Chairman
David I. Ashe
Herbert Berman
Minneola P. Ingersoll
Jack I. Poses
Barbara A. Thacher
Nils Y. Wessell

N. Michael Carfora, Secretary of the Board
Arthur H. Kahn, General Counsel

Chancellor Robert J. Kibbee
Deputy Chancellor Seymour C. Hyman
Vice-Chancellor J. Joseph Meng

Vice-Chancellor Frank J. Schultz
Professor Nathan Weiner

The absence of Dr. Johnson was excused.

Upon motions duly made, seconded and carried, the following resolutions were adopted or action was taken as noted: (Calendar Nos. 1 through 4)

NO. 1. AFFIRMATIVE ACTION DEVELOPMENTS: The Chancellor continued his discussion on affirmative action developments and discussed with the Committee the draft of a reply to Mr. Pottinger.

NO. 2. 1972 MASTER PLAN: WHEREAS, Section 6202 of the Education Law of New York State requires the quadrennial preparation of a Master Plan for The City University of New York; and

WHEREAS, The Long Range Planning Committee of the Board of Higher Education has received and reviewed a draft of the 1972 Master Plan; and

WHEREAS, Said draft was the subject of a public hearing held July 13, 1972; and

WHEREAS, The Long Range Planning Committee has amended said draft in accordance with some of the views expressed at the aforementioned public hearing and adopted the amended draft; therefore be it

...
RESOLVED, That the Board of Higher Education adopt the proposed 1972 Master Plan and transmit it to the Board of Regents of the State of New York as required by Section 6202 of the State Education Law.

NO. 3. EDUCATIONAL TV PROJECT—BROOKLYN COLLEGE: RESOLVED, That Brooklyn College be authorized to continue its educational TV project with the Central Brooklyn Model Cities administration in accordance with the terms of the contract, from July 1, 1972 through March 31, 1973, the form of contract to be approved by the Counsel to the Board.

EXPLANATION: The new agreement, in effect, continues the educational television project that has been carried out over the past two years under a former agreement which expired on June 30, 1972.

The provisions of the new contract have been approved by Mr. Horace Morancie, Administrator for the Central Brooklyn Model Cities program, and by President John W. Kneller, for Brooklyn College. Financial aspects of the program will be administered by the Research Foundation of CUNY.

The terms of the agreement have also been approved by Mr. Arthur Kahn, Counsel to the Board of Higher Education.

NO. 4. NATIONAL CENTER FOR THE STUDY OF FACULTY COLLECTIVE BARGAINING IN HIGHER EDUCATION: Laid over.

Upon motion duly made, seconded and carried, the meeting adjourned at 3:55 p.m.

N. MICHAEL CARFORA
Secretary of the Board
Minutes of Proceedings, August 1, 1972

MINUTES OF THE EXECUTIVE COMMITTEE MEETING OF THE BOARD OF HIGHER EDUCATION OF THE CITY OF NEW YORK

HELD

AUGUST 1, 1972

AT THE BOARD HEADQUARTERS BUILDING
535 EAST 80 STREET—BOROUGH OF MANHATTAN

The Chairman called the meeting to order at 4:15 p.m.

There were present:

Luis Quero-Chiesa, Chairman
David I. Ashe
Minneola P. Ingersoll
Jack I. Poses

N. Michael Carfora, Secretary of the Board
Arthur H. Kahn, General Counsel

Chancellor Robert J. Kibbee
President Clyde J. Wingfield
Deputy Chancellor Seymour C. Hyman

Professor Nathan Weiner
Mr. Alan R. Shark

The absence of Mr. Berman, Dr. Johnson and Mrs. Thacher was excused.

Waiver of Notice of Meeting
of the
Executive Committee
of the
Board of Higher Education

We, the undersigned members of the Executive Committee of the Board of Higher Education hereby severally waive notice of the time and place of a meeting of members thereof and consent that it be held at the office of the Board at 535 East 80 Street, Borough of Manhattan, City of New York, on August 1, 1972 at 4:00 p.m. o'clock in the afternoon for the purpose of considering the Richmond College Integrated Studies Program, the Silberman Fund, the National Center for the Study of Faculty Collective Bargaining in Higher Education at Baruch College, and for the transaction of any other such business which may come before said meeting.

Dated: New York, New York
August 1, 1972

/s/ Luis Quero-Chiesa
Luis Quero-Chiesa

/s/ Minneola P. Ingersoll
Minneola P. Ingersoll

/s/ David I. Ashe
David I. Ashe

/s/ Jack I. Poses
Jack I. Poses
Upon motions duly made, seconded and carried, the following resolutions were adopted or action was taken as noted: (Calendar Nos. 1 through 9)

**NO. 1. SILBERMAN FUND:** RESOLVED, That the Board approve an Agreement with FAIRLEIGH S. DICKINSON, JR. and SAMUEL J. SILBERMAN, for the acceleration and termination of the trust known as the DOROTHY AND ALFRED SILBERMAN SCHOLARSHIP FUND, and for the anticipated distribution of the assets of such fund to the Board to be combined with the Three Hundred Eighteen Thousand Four Hundred Twenty Three ($318,423) Dollars paid to the Board of Higher Education pursuant to the terms and conditions of the Amendment to Lease of Building at 127-135 East 79th Street, Manhattan, dated January 27, 1972, aggregating at present market values the total sum of approximately Eight Hundred Thousand ($800,000) Dollars for the purpose of providing scholarships at The Hunter College School of Social Work, thereby substantially increasing the income amount available for scholarships.

EXPLANATION: Fairleigh S. Dickinson and Samuel J. Silberman have proposed an Agreement to terminate THE DOROTHY AND ALFRED SILBERMAN FUND established by Trust Agreement dated May 19, 1966, and to turn the assets over to the Board to be combined with the payment pursuant to terms of Amendment of Lease dated July 27, 1972, to provide scholarships at The Hunter College School of Social Work.

**NO. 2. NATIONAL CENTER FOR THE STUDY OF FACULTY COLLECTIVE BARGAINING IN HIGHER EDUCATION—BARUCH COLLEGE:** RESOLVED, That Baruch College be authorized to establish a National Center for the Study of Faculty Collective Bargaining in Higher Education at Baruch College.

EXPLANATION: Collective bargaining has emerged as one of the paramount issues confronting higher education. Currently there are approximately 180 institutions in 15 different states which have recognized bargaining agents. City University was the first major university to come under a collective bargaining agreement and provides the prime experience in this area. The Center would sponsor workshops, professional conferences, provide consultants and training programs in various aspects of collective bargaining as well as do research into the economic, social, and political effects of faculty collective bargaining on the administration and structure of higher education. Baruch College is uniquely fitted for assuming leadership in this area: (1) it is the locus for the only school of business and public administration in the City University (the largest undergraduate school of business and public administration in the country); (2) it has a proved track record for program offerings in labor relations at both the graduate and undergraduate levels; and (3) it has among its faculty a number of nationally recognized personnel in the field of labor relations who are vitally concerned with the problems of labor relations in higher education.

**NO. 3. RICHMOND COLLEGE INTEGRATED STUDIES PROGRAM:** The following resolution was adopted with the understanding that:

(a) An external evaluation of the program will be made at the end of this year and that the decision to admit any new students in 1973 would not be made until after the evaluation.

(b) No courses included in the program are to receive more than four academic credits a semester.

RESOLVED, That the Integrated Studies Program leading to the B.A. degree, to be given at Richmond College, be approved on an experimental two-year basis, subject to the approval of the New York Board of Regents, and financial ability; and be it further

RESOLVED, That the Vice-Chancellor for Academic Affairs shall make semi-annual reports to the Committee on the Academic Program on the Integrated Studies Program; and be it further

RESOLVED, That by September 1974, an evaluation of the Program by a team of outside observers be presented to the Board of Higher Education; and be it further

RESOLVED, That the Master Plan be amended to include this action.
EXPLANATION: This program is an experimental attempt to provide students with an academically rigorous alternative to the traditional compartmentalization of knowledge into major concentrations. The Integrated Studies Program will try to link the world of ideas directly to each student's own experience and point of development, and not press for any tradition-defined achievement or pace of work. It is the hope of the program that this approach to learning will give the students an understanding of the meaning and value of intellectual pursuits for themselves and an all important confidence in their own abilities in this realm.

Structurally, the program is built around a series of workshops in such areas as community building, the creative process, and the media experience. Each workshop meets for eight hours a week, in an effort to probe, in depth, the subject under consideration.

NO. 3A. B.H.E. CUSTODIAN ACCOUNT—THE DOROTHY AND ALFRED SILBERMAN SCHOLARSHIP FUND: RESOLVED, That the Board of Higher Education establish a custodian account in the Bankers Trust Company, 350 Fifth Avenue, New York, N. Y. as follows: “Board of Higher Education of the City of New York - The Dorothy and Alfred Silberman Scholarship Fund.” Payments of principal will be made by the custodian only for investments upon authorization from the investment counsel, the chairman of the Committee on Trusts and Gifts and the accounting officer; and be it further RESOLVED, That the Board of Higher Education establish a checking account in the Bankers Trust Company, 350 Fifth Avenue, New York, N. Y. as follows: “Board of Higher Education of the City of New York - The Dorothy and Alfred Silberman Scholarship Fund.” Any one of the following is authorized to sign with a limit of $2,500. An amount over $2,500 requires two signatures.

Frank J. Schultz - Vice-Chancellor for Budget & Planning
Anthony D. Knerr - Associate Dean for Budget Administration
Max Grossman - Chief Accounting Officer
James Kelly - Deputy Chief Accounting Officer
Sophie Adler - Administrative Assistant

and be it further.

RESOLVED, That Coty, Felleman & Co., 270 Park Avenue, New York, N.Y. 10017, be approved as investment counsel for The Dorothy and Alfred Silberman Scholarship Fund.

NO. 4. BLANKET TUITION AND FEE WAIVER — RICHMOND COLLEGE: RESOLVED, That in accordance with the provisions of Cal. 10 (BHE 11/23/70), Blanket Tuition and Fee Waiver, tuition, application fees and general fees be waived for 40 students who will participate in a special graduate Summer Session Institute for Bilingual Counselor Education to be conducted under the auspices of Richmond College, and in which the students will be trained for service in schools and other community agencies in predominately Puerto Rican neighborhoods or in the Commonwealth of Puerto Rico; and be it further RESOLVED, That Richmond College be authorized to waive the general fee at registration and receive the funds directly from the grants.

EXPLANATION: The Institute is funded by the U.S. Department of Labor and the Human Resources Administration of the City of New York, and the costs of tuition for six graduate credits for each of 40 students plus application fees and general fees are provided for by the terms of the contracts between these agencies and the Research Foundation. The amounts to be provided from the grants are:
Tuition ........................................................................................................ $11,800
Application Fees ................................................................................................................. 400
General Fees ..................................................................................................................... 2,000
TOTAL ......................................................................................................................... $14,200

The Institute initiates a consortium for Bilingual Counselor Education. The members of the consortium are The City University of New York, the University of Puerto Rico, Catholic University of Puerto Rico and Inter-American University of Puerto Rico. It is the intent of the consortium to provide a 36 graduate-credit transcript which will qualify students for certification (provisional or permanent) in New York City, New York State and the Commonwealth of Puerto Rico. The consortium will prepare up to 60 bilingual and bicultural counselors as a personnel pool to work in schools or other community agencies in New York City, other urban areas, or in the Commonwealth of Puerto Rico.

Richmond College will act as host institution for the special summer session institute and the tuition waivers herein granted will not be charged against the Richmond College quota of tuition waivers.

**NO. 5. ELECTRICAL WORK RELATED TO NEW COLOR TV STUDIO–QUEENSBOROUGH COMMUNITY COLLEGE:** RESOLVED, That item E.13.2.6, Cal. No. 7(b), March 27, 1972 (BHE minutes) be amended to show an estimated cost of $14,768.

**EXPLANATION:** The original amount was estimated amount only. Of four bidders, the lowest amount bid was $14,768.

**NO. 6. PURCHASE AND INSTALL AIR CONDITIONING FOR NEW COLOR TELEVISION STUDIO–QUEENSBOROUGH COMMUNITY COLLEGE:** RESOLVED, That Item E.13.3.9, Cal. No. 8(b), February 28, 1972 (BHE minutes) be amended to show an estimated cost of $23,275.

**EXPLANATION:** The original amount of $18,000 was an estimated amount only. Of three bidders, the lowest amount bid was $23,275.

**NO. 7. PURCHASE OF RESIDENCE - PRESIDENT, THE CITY COLLEGE:** RESOLVED, That the Board, in keeping with its policy of providing residences for City University College Presidents, approve the purchase as a residence for the President of The City College, of a cooperative apartment known as Apartment 3 North, at 1107 Fifth Avenue, New York, N. Y., at a cost of $110,000 together with any incidental legal costs; and be it further

RESOLVED, That the City University Construction Fund, subject to approval of the State Director of the Budget, be requested to take appropriate steps to authorize the Dormitory Authority of the State of New York to acquire the aforesaid residence; and be it further

RESOLVED, That the City University Construction Fund be requested to authorize the expenditure by the Dormitory Authority of up to $50,000 for the cost of renovation and rehabilitation work and for the cost of furnishing of the public rooms; and be it further

RESOLVED, That the City University Construction Fund and Dormitory Authority be requested to take appropriate action to include provision for the aforesaid project in a future supplemental note agreement.
EXPLANATION: On December 19, 1966 (Cal. No. 6) the Board approved the principle of providing residences for college presidents and included such provision in the 1967 Third Interim Revision of its 1964 Master Plan. The Regents of the State of New York and the Governor, subject to specific approval of each facility by the State Director of the Budget and a limitation of $1.2 million on the aggregate cost of such residences, have approved the Third Interim Revision in this regard.

Heretofore the Board and the City University Construction Fund have authorized the Dormitory Authority to acquire residences for the Chancellor and for six of the senior college presidents. Further, allowances of up to $50,000 for renovation work and for furnishing of public areas in the residences have been authorized. The total amount expended for the acquisition, rehabilitation and furnishing of these residences was $930,632.86.

In keeping with the policy established by the Board, this resolution will permit the acquisition, rehabilitation and furnishing of a residence for the President of The City College.

NO. 8. INTERCOLLEGE TRANSFER POLICY: RESOLVED, That the proposed Intercollege Transfer Policy for College Office and Secretarial Assistants, and College Administrative Assistants be approved for the period July 1, 1972 through June 30, 1973.

EXPLANATION: This policy is recommended by the Labor Management Committee for the non-instructional staff in accordance with Articles VI and XVII of the Agreement between the Board of Higher Education and Local 384, AFSCME.

NOTE: A copy of the Intercollege Transfer Policy is on file in the Office of the Vice-Chancellor for Faculty and Staff Relations.

NO. 9. REPORT OF THE CHANCELLOR: The Chancellor reported on the following:

(a) Affirmative action developments.
(b) Baruch College Campus site.
(c) The program in Social Work Program Design and Administration leading to the Degree of Social Work Degree has been approved by the Board of Regents.
(d) Board of Regents activities affecting CUNY.
(e) Continuing negotiations with the PSC.
(f) College budget allocations.

Upon motion duly made, seconded and carried, the meeting adjourned at 6:15 p.m.

N. MICHAEL CARFORA
Secretary of the Board
Minutes of Proceedings, August 15, 1972

MINUTES OF THE EXECUTIVE COMMITTEE MEETING OF THE BOARD OF HIGHER EDUCATION OF THE CITY OF NEW YORK

HELD

AUGUST 15, 1972

AT THE BOARD HEADQUARTERS BUILDING
535 EAST 80 STREET—BOROUGH OF MANHATTAN

The Chairman called the meeting to order at 4:20 p.m.

There were present:

Luis Quero-Chiesa, Chairman
David I. Ashe
Herbert Berman

Minneola P. Ingersoll
Robert R. Johnson
Jack I. Poses

Marguerite V. Rich, Acting Secretary of the Board
Arthur H. Kahn, General Counsel

Chancellor Robert J. Kibbee
Deputy Chancellor Seymour C. Hyman
Vice-Chancellor Julius C. C. Edelstein

Vice-Chancellor J. Joseph Meng
Professor Nathan Weiner
Mr. Alan R. Shark

The absence of Mrs. Thatcher was excused.

Upon motions duly made, seconded and carried, the following resolutions were adopted or action was taken as noted: (Calendar Nos. 1 through 8)

NO. 1. AFFIRMATIVE ACTION DEVELOPMENTS: The Chancellor reported on affirmative action developments to date.

NO. 2. CHANCELLOR’S COMMITTEE ON THE STATUS OF WOMEN: The Chancellor reported on the activities of the Committee on the Status of Women.

NO. 2A. THE CITIZENS’ COMMISSION ON THE FUTURE OF THE CITY UNIVERSITY OF NEW YORK: RESOLVED, That an Ad Hoc Committee on the Recommendations of The Citizens’ Commission on the Future of The City University of New York, composed of the chairman of each of the Board’s standing committees, be designated to consider specific actions, responses or referrals on each of those recommendations requiring the consideration of the Board for the purposes of (a) effectuation or (b) endorsement, affirmation or other response.
EXPLANATION: The Citizens' Commission on the Future of The City University of New York was appointed by the Board of Higher Education in November, 1969 to study the future of the University in all its aspects. After intensive study and consideration, the Commission submitted its report and recommendations. The Citizens' Commission has identified the critical issues affecting the institutional setting, direction and relationships of the University. The Commission has thus set forth a comprehensive set of positions and recommendations which the Board, the University and its constituent elements must consider. It is proposed that the Executive Committee approve a procedure whereby the Board and the University can study and consider these recommendations, and pass necessary judgment upon them, and have at hand the views and observations of the Chancellor and the constituent elements of the University as required.

NO. 3. PROPOSAL FOR A CENTER FOR PUERTO RICAN STUDIES AND RESEARCH: The Committee received and noted the Proposal for a Center for Puerto Rican Studies.

NO. 4. EASEMENT GRANT BY DEPARTMENT OF THE ARMY—KINGSBOROUGH COMMUNITY COLLEGE: RESOLVED, That the Board for and in behalf of Kingsborough Community College accept from the Secretary of the Army an offer made on his behalf and subject to approval and execution by appropriate military authorities, of a grant of an easement for a right-of-way for a road or street over, across, in and upon lands of the United States constituting approximately the Northern half of the extension of Shore Boulevard for a length of approximately 241 feet between an existing gate at the legal end of Shore Boulevard on the West and an existing gate between federal property and college property on the East, centered approximately at Quentin Street, and further accepting the provisions and conditions imposed thereon as approved by the President of the College including, in part, the obligations on the part of the Board to request that the Governor of the State of New York accept concurrent legislative jurisdiction with the United States over the area of the easement, to erect and maintain a chain link fence along the center of Shore Boulevard for the length of the easement and a chain link fence along the sidewalk on the North side of the easement, and to alter existing gates and entrances at the East and West ends of the easement, and to repair and maintain surfaces and fences within the easement.

The General Counsel is authorized to execute such documents as are necessary and advisable to effectuate the terms of this resolution.

EXPLANATION: Implementation of the Master Plan for Kingsborough Community College has created a need for access to the campus from Shore Boulevard over property belonging to the United States. The United States presently requires this property for access to its military installation, but has consented to granting the Board an easement subject to the Board agreeing to erect and/or alter various fences and gates and essentially agreeing to maintain, supervise and be responsible for the use of the surfaces, and fences within the easement. The Governor of the State of New York must accept concurrent legislative jurisdiction over the easement to subject the easement to the laws of the City and State of New York.

NO. 5 YORK COLLEGE CHARTER: RESOLVED, That the Board approve the following amendments to the charter of the York College Senate (matter in brackets to be deleted, matter in bold type to be added.)

ARTICLE III . . .

Section 2
The faculty membership shall consist of one elected representative from each discipline and non-academic divisions. (See Article X.3) [See Article X.1.3] except for disciplines having more than ten percent of the total faculty which shall elect two representatives. The Division of Teacher Preparation shall elect two representatives.

Section 3
A. There shall be student membership such that the maximum possible student representation will be equal to [two less than] the total faculty representation.

B. The [There shall be a] minimum number of student representatives shall be 16. [equal to one-half the total faculty representation, a fraction to be rounded upward.] These seats shall be apportioned as follows:
(i) one seat to the Freshman class, candidates must not have completed twenty-eight credits; [twelve credits]
(ii) two [one] seats to SEEK program;
(iii) one seat to Sophomore class, candidates must not have completed sixty credits;
(iv) the remaining seats shall be divided equally among the four [three] academic divisions. [In the case of an uneven distribution, the larger academic division(s) will receive the larger number of seats.]

C. Any additional [The remaining] student representatives shall be elected at-large. These at-large seats shall be filled according to the percentage of eligible students who vote in the Senate elections. No at-large seats will be filled if less than 30.0% of the eligible students participate in the election. At-large seats shall be filled if the student vote equals or exceeds 30.0% according to the following formulation: [the additional percentage vote increment required to yield an additional seat equals fifty divided by the total number of available at-large seats.]

- 30.0-35.6% there will be 3 at-large seats filled
- 35.7-41.2% there will be 4 at-large seats filled
- 41.3-46.8% there will be 5 at-large seats filled
- 46.9-52.4% there will be 6 at-large seats filled
- 52.5% or higher there will be 7 at-large seats filled

*52.5% participation shall always result in maximum student representation

ARTICLE IV . . .

Section 1

A. A Committee on Committees shall be elected from among the members of the Senate. [established by the Senate.] Students, Faculty and Administrators shall elect their representatives to this Committee

[The Senate shall elect the members of the Committee on Committees at its first meeting of the academic year. Nominations shall be: (i) two administrators, by the Administration members of the Senate; (ii) at least ten faculty, by the faculty members of the Senate; (iii) at least ten students, fulfilling the qualifications for Senate candidacy, by the student members of the Senate.]

Section 3

A. Nominations for standing committees shall be made by the Committee on Committees to the Senate in the next to the last regular meeting of the academic year. Elections to the standing committee shall be made by the Senate at its last [first] regular meeting on the basis of these nominations and additional nominations which may be made from the floor to fill vacancies in the slate.

B. Elections to Committee shall be conducted by a vote of the Senate such that:
   (i) Administrators shall be appointed by the President;
   (ii) Faculty members shall be elected by the faculty members of the Senate;
   (iii) Student members shall be elected by the student members of the Senate;

C. Notifications of standing committee assignments shall be sent by the Chairman of the Committee on Committees to each newly elected member within two weeks following elections.

Section 4

Each standing committee shall elect its chairman and secretary from among its members. The results of these elections shall be reported to the Committee on Committees after that Committee’s establishment by the Senate.

ARTICLE VI . . .

Section 5

The student senators shall, in a separate caucus, elect a leader from the membership of the Senate. This elected student leader shall represent the York College students on the University Senate.

Section 6

The faculty senators shall, in a separate caucus, elect a leader from the membership of the Senate.

ARTICLE VII . . .

Section 2

Regular meetings of the College Senate shall be open to all members of the York College faculty, student body, and administration, who may be recognized at the discretion of the Senate. [and all shall have the right to be recognized under procedures to be established by the Senate.]

Section 6

Resignations from the Senate must be submitted to the Chairman in writing and a special election be held immediately following acceptance of a resignation for a replacement.
ARTICLE VIII...

Section 1
Regular elections for faculty and student seats on the College Senate shall be held during the first ten days of April. [May (excepting the initial elections: See ARTICLE XI).]

Section 2
A standing Elections Committee, composed of three faculty and three student members, shall perform the following functions:
A. Establish and publicize at least three [two] weeks in advance the date for elections of faculty and student senators.
E. Establish election procedures and supervise their operation. Faculty elections shall be conducted by each discipline.

ARTICLE IX...

Section 2
Ratification of a proposed amendment shall require approval of two-thirds of the College Senate; [two-thirds of those voting in separate faculty and student referenda; and] recommendation of the President; and approval of the Board of Higher Education.

Section 3
A ratified amendment shall take effect the first day of the semester following approval of the Board of Higher Education. [ratification.]

ARTICLE XI...

Section 2
The academic divisions of York College are the Divisions of Humanities, Natural Sciences and Mathematics, Social Sciences and Teacher Preparation. Non-academic [Other] divisions of the College are [Teacher Preparation,] Counseling and Student Development, Library, and the SEEK Department.

Section 3
The disciplines of the college are defined as those listed in the 1970-71 Committee on Committees Report of Revisions in the structure of the York College Standing Committees. ["Final Report of the Faculty Committee on Organization."] The list of disciplines may be increased by a simple majority [two-thirds vote] of the Senate.

NOTE: Article XI becomes Article X and the original is deleted.

NO. 6. SIGNATORIES—CENTRAL OFFICE: RESOLVED, That all prior resolutions listing the names of people authorized to sign checks drawn on accounts maintained in the Chemical Bank and Bankers Trust Company for the Central Office be rescinded and the following be substituted:

For all bank accounts in the Chemical Bank, except Account No. 119-004399, and in the Bankers Trust Company, the following shall be the authorized signatories:

Frank J. Schultz—Vice-Chancellor for Budget and Planning
Anthony D. Knerr—Associate Dean for Budget Administration
Max Grossman—Chief Accounting Officer
James Kelly—Deputy Chief Accounting Officer
Sophie Adler—Administrative Assistant

and be it further
RESOLVED, That a new account be established at the Chase Manhattan Bank, East End Avenue at 83rd Street, for the purpose of establishing an imprest petty cash fund for University Programs (SEEK and College Discovery) with the following persons authorized to sign checks:

- Frank J. Schultz—Vice-Chancellor for Budget and Planning
- Anthony D. Knerr—Associate Dean for Budget Administration
- Max Grossman—Chief Accounting Officer
- James Kelly—Deputy Chief Accounting Officer
- Sophie Adler—Administrative Assistant

and be it further

RESOLVED, That a revolving fund at the Chemical Bank (Account No. 119-004399) which is used to pay University Management expenses have the following authorized signatories:

- J. Joseph Meng—Vice-Chancellor for Administrative Affairs
- Nathaniel H. Karol—University Dean for Administration
- Shaul Wachtel—Assistant Business Manager
- Edythe W. First—Executive Assistant to the University Dean for Administration

and be it further

RESOLVED, That a new account be established at the Chase Manhattan Bank, East End Avenue at 83rd Street, for the express purpose of advancing funds for employee salaries earned but not paid due to payroll and/or budgetary errors and that the following be authorized to sign checks in that account:

- J. Joseph Meng—Vice-Chancellor for Administrative Affairs
- Nathaniel H. Karol—University Dean for Administration
- Shaul Wachtel—Assistant Business Manager
- Edythe W. First—Executive Assistant to the University Dean for Administration

and be it further

RESOLVED, That all checks of $2,500 and over, drawn on the foregoing accounts, require two signatures.

EXPLANATION: Due to recent changes in functions and responsibilities, the University Management accounting function has been assigned to Vice Chancellor Meng, and the University Programs accounting function has been assigned to Vice Chancellor Schultz. The above resolutions are being requested to separate the cash accountability between the two offices.

NO. 7. COLLECTIVE BARGAINING AGENTS: The Chancellor reported that negotiations are continuing with the collective bargaining agents.

NO. 8. YORK COLLEGE FESTIVITIES: Dr. Johnson gave a brief report on the festivities he had just attended concerning the construction of York College and mentioned a luncheon at the College attended by both the Governor and the Mayor.

Upon motion duly made, seconded and carried, the meeting adjourned at 5:12 p.m.

MARGUERITE V. RICH
Acting Secretary of the Board
MINUTES OF THE EXECUTIVE COMMITTEE MEETING OF THE
BOARD OF HIGHER EDUCATION OF THE CITY OF NEW YORK
HELD
AUGUST 29, 1972
AT THE BOARD HEADQUARTERS BUILDING
535 EAST 80 STREET—BOROUGH OF MANHATTAN

The Chairman called the meeting to order at 4:30 p.m.

There were present:

Luis Quero-Chiesa, Chairman
Herbert Berman

N. Michael Carfora, Secretary of the Board
Arthur H. Kahn, General Counsel

Chancellor Robert J. Kibbee
Deputy Chancellor Seymour C. Hyman

Vice-Chancellor J. Joseph Meng
Mr. Alan R. Shark

The absence of Mr. Ashe, Dr. Johnson, Mr. Poses and Mrs. Thacher was excused.

NO. 1. ORAL REPORT OF THE CHANCELLOR: The Chancellor reported on the following:

(a) Agreement with HEW with respect to CUNY’s Affirmative Action Program.
(b) Baruch College Master Plan amendment.
(c) ACUSNY Conference at Rensselaer re higher education legislative program.
(d) Collective bargaining negotiations.

Upon motion duly made, seconded and carried the meeting adjourned at 5:30 p.m.

N. MICHAEL CARFORA
Secretary of the Board
MINUTES OF THE MEETING OF THE BOARD OF HIGHER EDUCATION OF THE CITY OF NEW YORK

HELD

SEPTEMBER 25, 1972

AT THE BOARD HEADQUARTERS BUILDING
535 EAST 80 STREET—BOROUGH OF MANHATTAN

The Chairman called the meeting to order at 5:40 p.m.

There were present:

Luis Quero-Chiesa, Chairman
David I. Ashe
Herbert Borman
Frederick Burkhardt
Maria Josefa Canino
Alexander A. Delle Cese
Fileno DeNovellis
Jean-Louis d’Heilly
Norman E. Henkin
Minneola P. Ingersoll

Robert Ross Johnson
James Oscar Lee
John A. Morset
Jack I. Poses
Edward S. Reid
Barbara A. Thacher
Francisco Trilla
Eve Weiss
Nils Y. Wessell
Arleigh B. Williamson

N. Michael Carfora, Secretary of the Board
Arthur H. Kahn, General Counsel

Chancellor Robert J. Kibbee
President Milton G. Bassin
President William M. Birenbaum
President James A. Colston
President Candido A. de Leon
President Edgar D. Draper
President Leon M. Goldstein
President John W. Kneller
President Leonard Lieb
President Joseph S. Murphy
Acting President Harold M. Proshansky
President Donald H. Riddle
President Kurt R. Schmeller

President Herbert Schueler
President Joseph Shenker
President Herbert M. Sussman
President Richard D. Trent
President Jacqueline G. Wexler
Professor Nathan Weiner
Mr. Alan R. Shark
Deputy Chancellor Seymour C. Hyman
Vice-Chancellor Julius C. C. Edelstein
Vice-Chancellor Timothy S. Healy
Vice-Chancellor J. Joseph Meng
Vice-Chancellor David Newton
Vice-Chancellor Frank J. Schultz

The absence of Mr. Hayes was excused.
The Board considered the following item in Executive Session:

**NO. 1. ELECTION OF EXECUTIVE COMMITTEE MEMBER:** Upon motion duly made, seconded and carried, the Honorable Jean-Louis d’Heilly was elected a member of the Executive Committee for a three-year period ending May 1975.

Upon motions duly made, seconded and carried, the following resolutions were adopted or action was taken as noted: (Cal. Nos. 2 through 8)

**NO. 2. APPROVAL OF MINUTES:** RESOLVED, That the minutes of the Board of Higher Education for the following meetings be approved as circulated:

<table>
<thead>
<tr>
<th>REGULAR BOARD MEETING</th>
<th>EXECUTIVE COMMITTEE MEETING</th>
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<tbody>
<tr>
<td>May 22, 1972</td>
<td>June 26, 1972</td>
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<tr>
<td>June 19, 1972</td>
<td>July 6, 1972</td>
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<td>July 17, 1972</td>
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<td>August 1, 1972</td>
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<td>August 15, 1972</td>
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<td>August 29, 1972</td>
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**NO. 3. COMMITTEE ON LAW:** Mr. Berman, on behalf of the Committee on Law, served notice of the following proposed bylaw amendments:

(a) Amendment to Definitions.
(b) Amendment to Article XVI with respect to “Charge-backs” for graduate students and to make it clear that certificates of residence must be obtained before registration.
(c) Amendments to create the titles of University Administrator, University Associate Administrator, University Assistant Administrator, Administrator, Associate Administrator and Assistant Administrator.
(d) Amendment to delete Section 14.3.

**NO. 4. COMMITTEE ON CAMPUS PLANNING AND DEVELOPMENT:** RESOLVED, That the following items approved by the Committee on Campus Planning and Development be adopted:

1. COMMUNITY COLLEGES

A. PROPOSED AGREEMENT OF LEASE:

Whereas, Chapter 464 of the Laws of 1972 empowers the Board of Higher Education to enter into agreements with the City University Construction Fund and the Dormitory Authority of the State of New York, pursuant to which the City University Construction Fund shall provide facilities for the community colleges of the City University as provided for in the Master Plan of the City University, as approved by the Board of Regents and as thereafter approved by the Governor, and as separately approved by the Trustees of the State University and the City and State Budget Directors, and the Dormitory Authority is to design, construct, reconstruct, rehabilitate or improve facilities for the use of the community colleges of the City University; therefore be it
RESOLVED, That the form and substance of a proposed Agreement of Lease dated as of September 1972, which documents are bound together with a title page which reads, "Dormitory Authority of the State of New York and City University Construction Fund and Board of Higher Education in the City of New York (City University Community College Issue)," are hereby approved, subject to changes satisfactory to Counsel. The Chairman of the Board of Higher Education in the City of New York is hereby authorized and directed to execute the Agreement of Lease and to cause the seal of such Board to be affixed thereto. The Secretary of such Board is hereby authorized and directed to affix his signature thereto in attestation of such seal; and it is further

RESOLVED, That notwithstanding any provisions of this resolution, the person executing such Agreement of Lease is hereby authorized to assent to minor changes, insertions, omissions and modifications of such Agreement of Lease, in the event that the Authority or the Fund shall deem the same necessary prior to the execution thereof, and the execution of such Agreement of Lease by such person shall be deemed to be complete and full approval of any such changes, insertions, omissions or modifications; and it is further

RESOLVED, That these resolutions shall take effect immediately.

EXPLANATION: The indicated agreement parallels a similar agreement in effect for the senior college construction program. It specifies the relative responsibilities of the City University Construction Fund, the New York State Dormitory Authority and the Board of Higher Education with respect to the Community College Construction Program.

B. PROPOSED NOTE AGREEMENT:

Whereas, Chapter 464 of the Laws of 1972 empowers the Board of Higher Education to enter into agreements with the City University Construction Fund and the Dormitory Authority of the State of New York pursuant to which the City University Construction Fund shall provide facilities for the community colleges of the City University as provided for in the Master Plan of the City University, as approved by the Board of Regents and as thereafter approved by the Governor, and as separately approved by the Trustees of the State University and the City and State Budget Directors, and the Dormitory Authority is to design, construct, reconstruct, rehabilitate or improve facilities for the use of the senior colleges of the City University; therefore be it

RESOLVED, That the form and substance of a proposed Note Agreement dated as of September 1972, which documents are bound together with a title page which reads, "Dormitory Authority of the State of New York and City University Construction Fund and Board of Higher Education in the City of New York (City University Community College Issue Note Issue)," are hereby approved, subject to changes satisfactory to Counsel. The Chairman of the Board of Higher Education in the City of New York is hereby authorized and directed to execute the Note Agreement and to cause the seal of such Board to be affixed thereto. The Secretary of such Board is hereby authorized and directed to affix his signature thereto in attestation of such seal; and it is further

RESOLVED, That notwithstanding any provisions of this resolution, the person executing such Note Agreement is hereby authorized to assent to minor changes, insertions, omissions and modifications of such Note Agreement in the event that the Authority or the Fund shall deem the same necessary prior to the Execution thereof, and the execution of such Note Agreement by such person shall be deemed to be complete and full approval of any such changes, insertions, omissions or modifications; and it is further

RESOLVED, That these resolutions shall take effect immediately.

EXPLANATION: The indicated agreement parallels a similar agreement in effect for the senior college construction program. Its purpose is to provide for the funding arrangements necessary to finance the community college construction program.
C. COMMUNITY COLLEGE CAPITAL BUDGET ITEMS:

RESOLVED, That the Board of Higher Education authorize the Chancellor of The City University of New York to submit an application to the Dormitory Authority of the State of New York to design, construct, furnish and equip the hereinafter listed facilities which have heretofore been approved as projects by the Board of Higher Education and the New York City Bureau of the Budget:

<table>
<thead>
<tr>
<th>COLLEGE</th>
<th>PROJECT</th>
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<tbody>
<tr>
<td>Kingsborough C. C. (Phase I)</td>
<td>Seawall</td>
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<td>Kingsborough C. C. (Phase I)</td>
<td>Site Work</td>
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<td>Kingsborough C. C. (Phase I)</td>
<td>Administration Bldg./Theater</td>
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<td>Kingsborough C. C. (Phase I)</td>
<td>Inner Colleges</td>
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<td>Kingsborough C. C. (Phase I)</td>
<td>Library and Media Bldgs.</td>
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<td>Kingsborough C. C. (Phase I)</td>
<td>College Center</td>
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<td>Kingsborough C. C. (Phase I)</td>
<td>Service Bldg. &amp; Heating Plant/Site Utilities</td>
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<tr>
<td>Kingsborough C. C. (Phase I)</td>
<td>Gymnasium</td>
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<tr>
<td>Borough of Manhattan C. C.</td>
<td>Foundations</td>
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<td>Borough of Manhattan C. C.</td>
<td>Superstructure</td>
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<tr>
<td>Queensborough C. C. (Phase I)</td>
<td>Service Bldg., Power Plant—New Equipment</td>
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<tr>
<td>Queensborough C. C. (Phase I)</td>
<td>Medical Arts Bldg.</td>
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<tr>
<td>Queensborough C. C. (Phase I)</td>
<td>Administration/Business Bldg. &amp; Site Work</td>
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<tr>
<td>Staten Island C. C. (Phase I)</td>
<td>New Sewers and Parking Area Service Level,</td>
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<td></td>
<td>Computer Center, Physical Education,</td>
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<td>Addition to Science &amp; Tech. Bldg.,</td>
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<td>and Student Activities</td>
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<tr>
<td>Staten Island C. C. (Phase I)</td>
<td>Sidewalk &amp; Paving Areas, Theater and Music,</td>
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<tr>
<td></td>
<td>Instructional Resources Center, Library Administration,</td>
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<tr>
<td></td>
<td>Medical Technology, Science &amp; Classroom Bldgs.</td>
</tr>
</tbody>
</table>

and be it further

RESOLVED, That the Board of Higher Education authorize the Chancellor to request approval of this application by the Trustees of the State University of New York, the New York State Director of the Budget and the Director of the Budget of the City of New York; and be it further

RESOLVED, That the Master Plan of the City University be amended to include appropriate provision for the inclusion of the campus master plans for Kingsborough, Queensborough, Staten Island, Borough of Manhattan, and LaGuardia Community Colleges, the last named being for initial facilities only, all of which facility plans have heretofore been approved by the Board of Higher Education; and be it further
RESOLVED, That the Trustees of the State University be requested to approve, if and as necessary, amendments to the Master Plan of the State University approving and authorizing such facility plans; and be it further.

RESOLVED, That the Board of Regents be requested to approve and incorporate, if and as necessary, provisions for such facility plans into the Regents Plan for the Expansion and Development of Higher Education in the State; and be it further.

RESOLVED, That the Governor of the State of New York be requested to approve such amendments; and be it further.

RESOLVED, That the City University Construction Fund be requested to authorize the Dormitory Authority of the State of New York, subject to the obtaining of the indicated approvals, to execute contracts with the hereinafter indicated architects and to take whatever other actions are appropriate to permit the planning process to continue with minimal interruption; and be it further.

RESOLVED, That the Board of Higher Education authorize the execution of Supplemental Note Agreements to include provision for funding by the Dormitory Authority of the indicated community college projects as follows:

<table>
<thead>
<tr>
<th>PROJECT</th>
<th>ARCHITECT</th>
<th>EST. CONSTR. START DATE</th>
<th>PROJECT COST</th>
</tr>
</thead>
<tbody>
<tr>
<td>KINGSBOROUGH COMMUNITY COLLEGE</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Site Work</td>
<td>same</td>
<td>November 12, 1973</td>
<td>10,638,562</td>
</tr>
<tr>
<td>Administration Bldg./Theater</td>
<td>same</td>
<td>November 12, 1973</td>
<td>6,970,816</td>
</tr>
<tr>
<td>Inner Colleges</td>
<td>same</td>
<td>November 12, 1973</td>
<td>9,755,445</td>
</tr>
<tr>
<td>Library and Media Bldgs.</td>
<td>same</td>
<td>November 12, 1973</td>
<td>8,486,911</td>
</tr>
<tr>
<td>College Center</td>
<td>same</td>
<td>November 12, 1973</td>
<td>8,832,505</td>
</tr>
<tr>
<td>Service Bldg., &amp; Heating Plant/Site Utilities</td>
<td>same</td>
<td>July 9, 1973</td>
<td>7,036,684</td>
</tr>
<tr>
<td>Gymnasium</td>
<td>James Stewart Polshek</td>
<td>February 3, 1973</td>
<td>7,807,848</td>
</tr>
<tr>
<td>LAGUARDIA COMMUNITY COLLEGE</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Phase II</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>BOROUGH OF MANHATTAN COMMUNITY COLLEGE</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Foundations</td>
<td>Caudill-Rowlett-Scott</td>
<td>Aug. 1, 1974</td>
<td>4,932,000</td>
</tr>
<tr>
<td>Superstructure</td>
<td>same</td>
<td>February 15, 1975</td>
<td>67,362,500</td>
</tr>
<tr>
<td>QUEENSBOROUGH COMMUNITY COLLEGE</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Medical Arts Bldg.</td>
<td>same</td>
<td>January 4, 1974</td>
<td>17,112,145</td>
</tr>
</tbody>
</table>
PROJECT | ARCHITECT | EST. CONSTR. START | PROJECT COST
---|---|---|---
QUEENSBOROUGH COMMUNITY COLLEGE continued
STATEN ISLAND COMMUNITY COLLEGE
New Sewers and Parking Area | Max Urbahn Assoc. Inc. | February 15, 1975 | 1,808,105
Sidewalk & Paving Areas, Theater and Music, Instructional Resources Center, Library | John M. Johansen and Alexander Kouzmanoff, Associated Architects | August 2, 1975 | 19,731,663
Administration, Medical Technology, Science & Classroom Buildings | Paul Rudolph | August 2, 1975 | 15,618,135

EXPLANATION: The intent of this resolution is to provide for the transition of the community college construction program from its prior funding arrangement under the New York City Capital Budget to the City University Construction Fund/New York State Dormitory Authority arrangement authorized by recent legislation. The substance of the resolution is to authorize the continued development of the indicated projects, all of which have been approved by the Board of Higher Education and the New York City Budget Bureau, as required under the prior funding arrangement. The Board, of course, will continue to review and approve the advancement of each indicated project at the appropriate stages.

The current status of each project is as follows:

KINGSBOROUGH COMMUNITY COLLEGE
The Board and City Budget Bureau have approved preliminary plans for each of the noted projects and final construction plans for the projects are either being developed or have been essentially completed.

LAGUARDIA COMMUNITY COLLEGE
The second phase renovation of a former industrial building acquired for and now occupied by the college is in the schematic design stage, a contract for which had heretofore been approved by the Board and Budget Bureau.

MANHATTAN COMMUNITY COLLEGE
This project is also in the schematic design stage, having been approved by the Board and Budget Bureau.

QUEENSBOROUGH COMMUNITY COLLEGE
Pursuant to Board and Budget Bureau approval, schematic plans have been completed for the indicated projects and each is in the preliminary design phase.

STATEN ISLAND COMMUNITY COLLEGE
A campus master plan has been approved by the Board and the City Bureau of the Budget. The Budget Bureau has also authorized the employment of project design architects. The execution of contracts with said architects is dependent on the various approvals indicated in this resolution.

...
The project costs noted in this resolution for the purposes of establishing note facilities have been determined by escalating the most recently approved project cost (master plan, schematic plan or preliminary plan stage) to the indicated projected date of construction start. These costs include design fees, construction costs, furniture and equipment, cost escalation estimates and total approximately $240 million for the listed projects.

D. NEW SCIENCE AND VISUAL ARTS CENTER BUILDING-KINGSBOROUGH COMMUNITY COLLEGE:

RESOLVED, That the Board approve final plans, specifications and final estimates of cost of construction in the amount of $8,496,824 (as of a projected bid date of December 20, 1972) for a new Science and Visual Arts Center Building, as part of a proposed Phase I Construction, at Kingsborough Community College, as prepared by Lundquist and Stonehill, Architects; and be it further

RESOLVED, That the City University Construction Fund be and is hereby requested to approve the aforesaid final plans, specifications and final construction cost estimate of $8,496,824 and to authorize the Dormitory Authority of the State of New York to invite bids and to award contracts for the construction of said facilities.

EXPLANATION: On September 27, 1971, Calendar No. 3(b), the Board of Higher Education adopted a resolution approving preliminary plans, outline specifications and preliminary estimate of cost for the above project, at a cost limitation of $8,170,000 to a projected bid date of May 1972. The present final estimate is higher than the preceding cost limitation because of the following:

1. Escalation to a later bid date.
2. Change in scope due to interim site development requirements. The architects’ estimates projected to bid date of December 1972:

   Building and Equipment ........................................ $8,003,292.
   Site Work and Electric Site Utilities .......................... $88,922.
   Subtotal .................................................................... $8,092,214.
   Contingencies during construction ($8,092,214 X 6%) ................................. $494,610.
   Total ........................................................................ $8,496,824.
   Cost limitation escalated to projected bid date of December 1972
   ($8,170,000 X 1.057) .................................................... $8,635,690.

   The architect’s final estimate, including site development, is lower than the above amount by some $138,866. The gross area of the building is 103,200 square feet. The cost per square foot, excluding site costs as of December 1972 is $77.50 ($8,003,292 divided by 103,200), which is considered reasonable for this type of complex building.

   These plans have been reviewed and meet the approval of the Department of Design and Construction Management, the College and the Office of Campus Planning and Development in all aspects of design and function.

   The plans have been examined by the Building Department and conform to all legal and safety requirements. The design has also received final approval of the Art Commission of the City of New York which rules on aesthetic consideration.

   On this basis it is recommended that the plans be accepted and authorization to invite bids and to award contracts for the construction of this vitally needed facility be granted.

E. SELECTION OF ARCHITECTS—STATEN ISLAND COMMUNITY COLLEGE:

RESOLVED, That the Board approve the selection of the following architects for the design of the first phase of additional facilities to be constructed at Staten Island Community College as follows:

<table>
<thead>
<tr>
<th>PROJECTS</th>
<th>ARCHITECT</th>
<th>EST. CONST. COST (as of May 1972)</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. New Sewers, Parking Area, Service Level Computer Center, Physical Educ., Addit. to Science and Tech. Bldg. and Student Activities</td>
<td>Max Urbahn Assoc., Inc.</td>
<td>$15,869,000</td>
</tr>
</tbody>
</table>
PROJECTS (con't)  
ARCHITECT (con't)  
EST. CONST. COST
(as of May 1972) (con't)

2. Sidewalk and Parking Areas, Theatre and Music, Instructional Resources Center, Library
John M. Johansen and Alexander Kouzmanoff, Associated Architects $13,024,200

3. Administration, Medical Technology, Science and Classroom Buildings
Paul Rudolph $10,309,000

EXPLANATION: Heretofore the Board on March 22, 1971 (Cal. No. C4) approved a facility master plan for the future development of the Staten Island Community College Campus.

The New York City Budget Bureau reviewed the plan and on August 2, 1972 (Certificate CP-7445) approved the plan with certain modifications and reductions thereto.

In accordance with the general directive of the Board of Higher Education and the procedures adopted with advice of the Architectural Advisory Committee, several architects have been considered for the first phase additions to the campus. The President of the College with the advice of the Office of Campus Planning and Development has approved the selection of the indicated architects. It is now recommended that the indicated firms be retained for the design of the indicated facilities.

F. NEW SERVICES BUILDING AND POWER PLANT EQUIPMENT—QUEENSBOROUGH COMMUNITY COLLEGE:

RESOLVED, That the Board approve preliminary plans, outline specifications and preliminary estimates of cost of $1,497,597 (as of July 1972) for construction of a new Services Building and Power Plant Equipment as part of the proposed Phase I construction as per Master Plan, for Queensborough Community College, as prepared by Armand Bartos and Associates, Architects; and be it further

RESOLVED, That the Bureau of the Budget be and is hereby requested to approve said documents and estimate at a cost limitation of $1,707,709 (including $128,793 for escalation to projected bid date of September 1973, and $81,319 for contingencies during construction.

EXPLANATION: The building delineated in the preliminary plans is basically poured concrete foundation walls, structural steel framing with composite metal deck and lightweight concrete floor, with brick, metal and glass facade. Interior finishes and mechanical systems conform to our standards.

The building contains mechanical equipment rooms, maintenance shops, warehouse and storage spaces, main loading platform, locker rooms, offices, and in addition, modifications to the existing Power Plant all in strict conformity with the program of requirements.

The plans meet the approval of the College and the Office of Campus Planning and Development in all aspects of design and function.

The plans have been examined by the Building Department for conformance to legal requirements for exits, stairs and other safety requirements, subject, of course, to final examination of completed contract documents. The design has also received preliminary approval of the Art Commission of the City of New York which rules on aesthetic considerations.

THE MASTER PLAN BUDGET for the Service Building as of January 1971 based on a gross area of

24,270 square feet was $1,063,500.
Power Plant new equipment 147,800.
Sub-Total 1,211,300.

Escalation Cost Factor from January 1971 to July 1972 is

15.6% X $1,211,300 $188,963.
TOTAL $1,400,263.
ADDITIONAL ITEMS ADDED DURING DEVELOPMENT OF PLANS:

(a) Foundation abnormally requires excessively deep footing elevations—additional cost $15,000.

(b) Because of (a) above, building is now designed with a deep basement area, not originally contemplated under the Master Plan—additional cost $34,000.

(c) A sprinkler system for the building is now specified—additional cost $18,000.

(d) Emergency generator, as well as signal systems to adjacent buildings have been added, not contemplated under the Master Plan—additional cost $39,000.

(e) Site improvements have increased in scope since the Master Plan Budgets were set up—additional cost $20,000.

Total Cost Added Since Master Plan Budget $126,000.

Total Master Plan Adjusted Budget as of July 1972 $1,526,263.

The Architect's estimate of $1,497,597 ($1,382,263 for the Service Building and $115,334 for the Boiler Plant Equipment) is lower than the Master Plan Adjusted Budget by $28,666 and is therefore considered to be within our allowable project cost limits.

The gross area of the Services Building as proposed is 25,614 square feet, 1,344 square feet more than required by the Master Plan. The additional space is required for mechanical equipment developed to meet the program. The cost of building construction as proposed, per square foot, excluding Site Development, as of July 1972, is therefore $1,205.583 divided by 25,614 or $47 per square foot, which is considered reasonable for this type of building.

G. PURCHASE OF EQUIPMENT—LAGUARDIA COMMUNITY COLLEGE:

RESOLVED, That the Board of Higher Education approve of schedules of equipment aggregating to a total of $296,700 for use by LaGuardia Community College; and be it further

RESOLVED, That the Board of Higher Education request the Bureau of the Budget Certificate of Approval (CP) for the purchase of such equipment chargeable to Capital Project HN-210; and be it further

RESOLVED, That the Board of Higher Education request the Mayor to invoke Section 225 of the City Charter (15% clause) to provide an additional $96,700 under Project HN-210.

EXPLANATION: The enrollment of LaGuardia Community College is expanding from approximately 500 full-time day students and 1,000 evening students to 1,300 full-time day students and 2,000 evening students. The following schedule of furniture and equipment is indispensable to offices, educational programs and support services necessary to accommodate the additional student and faculty population.

The purchase of furniture and equipment is estimated as follows:

Schedule A, Office Furniture and Equipment $121,988.14
Schedule B, Library Furniture Equipment and Materials $63,092.00
Schedule C, Science Laboratory Equipment $61,633.00
Schedule D, Language Laboratory, Furniture and Equipment $16,300.00
Schedule E, Learning Resources Services Equipment $14,755.00
Schedule F, Remedial Program Furniture and Equipment $5,141.00
Schedule G, Special Instructional Program Furniture and Equipment $9,803.35
Schedule H, Bookstore Furniture $4,900.00
TOTAL $296,712.49
SAY $296,700.00

The schedules exceed the $200,000 currently available under the Capital Project and it is therefore requested that an additional $96,700 be made available by Mayoral invocation of the indicated City Charter provisions.
LOCATION: On City College campus, East side of Convent Avenue between West 133rd and 135th Streets.

ESTIMATED COST: $5,377,410 (September 1972)

ESTIMATED OCCUPANCY DATE: August 1976

and be it further

RESOLVED, That the item hereinabove set forth is included in the Master Plan of the City University, as approved by the Board of Regents and incorporated into the Regents Plan or general revision thereof for the expansion and development of higher education in the State as thereafter approved by the Governor, and that with respect to such item the appropriate reference thereto is as follows:

Included as an amendment to the 1968 Master Plan of The City University of New York as approved by the Board of Regents in April 1970 and by the Governor on November 10, 1970:

and be it further

RESOLVED, That the City University Construction Fund and the Dormitory Authority are hereby requested to approve such item as hereinabove set forth and to take appropriate action to authorize the inclusion thereof in a future Supplemental Note Agreement; and be it further

RESOLVED, That this resolution shall take effect immediately.

EXPLANATION: This structure will be a central facility for the performing arts of the College with a major auditorium for 1200 seats and will provide space for theater productions and workshops, music concerts and demonstrations, films, dances, operas, convocations, instructional opportunities as well as a space for graphics exhibitions.

The programmed net area of 32,000 square feet will be contained in a structure of 53,440 gross square feet. The estimated construction cost for the building as of September 1972 costs, exclusive of demolition and site work is $3,750,000 or $70.17 per square foot which is considered reasonable for this type of structure.

A tentative budget for the project, based upon figures included in the Master Plan and adjusted to current values and market conditions is as follows:

<table>
<thead>
<tr>
<th>Cost as of September 1972</th>
</tr>
</thead>
<tbody>
<tr>
<td>Center for Performing Arts Construction</td>
</tr>
<tr>
<td>Demolition</td>
</tr>
<tr>
<td>Site Work 10% of Construction</td>
</tr>
</tbody>
</table>

$4,301,928

Construction contingency, Furnishings and Equipment, Fees & Miscellaneous (25%) | $1,075,482

Total Cost of Project | $5,377,410

B. AIR CONDITIONING—SOCIAL SCIENCE BUILDING—QUEENS COLLEGE:

RESOLVED, That the Board approve the Preliminary Plans, Outline Specifications and Preliminary Estimate of Cost of Air Conditioning of the Social Science Building of Queens College as prepared by Carlson and Sweatt, Consulting Engineers. The Preliminary Estimate of Cost of Construction is $1,206,440 based on current prices with no allowance for contingencies or escalation; and be it further
RESOLVED, That the Director of the Budget be requested to approve said documents with a total cost limitation of $1,358,000, which includes 7.2 percent escalation to an estimated bid date of July 1, 1973 and five percent contingencies chargeable to Capital Project HN-215.

EXPLANATION: On July 8, 1971 the Executive Committee of the Board approved a contract with Carlson and Sweatt to provide preliminary and final plans and estimates for the provision of an air conditioning system for the Social Sciences Building, Queens College. This was subsequently approved by the Bureau of the Budget. It was noted in the explanation for the resolution that with the exception of some interior lecture rooms no air conditioning has been installed in the subject building despite the sun loads caused by large glass areas on the South and West sides.

The documents have been reviewed by the College Staff and the staff of the Dean of the Campus Planning of the City University and have been found to satisfactorily meet the objectives of the project. The estimate has been kept within that of the original resolution.

C. 1973-1974 CAPITAL BUDGET REQUEST:

RESOLVED, That the Board approve a request to the City Planning Commission for inclusion of funds for the following projects in the 1973-1974 New York City Capital Budget as follows:

<table>
<thead>
<tr>
<th>PROJECT HN</th>
<th>SHORT TITLE</th>
<th>AUTHORIZED TO 6/30/73</th>
<th>REQUEST 1973-74</th>
<th>ACTIVITY REQUESTED</th>
</tr>
</thead>
<tbody>
<tr>
<td>60</td>
<td>City University Staff and Administrative Expenses for Campus Planning &amp; Development</td>
<td>Continuing Project</td>
<td>2,625,000</td>
<td>Salaries and Office expenses for Project Management</td>
</tr>
<tr>
<td>181</td>
<td>Hunter College window replacement</td>
<td>1,523,445</td>
<td>3,130,000</td>
<td>Construction</td>
</tr>
<tr>
<td>191</td>
<td>City University Electronic Data Processing Equipment-Sr. Colleges</td>
<td>Continuing Project</td>
<td>2,100,000</td>
<td>Equipment</td>
</tr>
<tr>
<td>192</td>
<td>City University Electronic Data Processing Equipment-Community Colleges</td>
<td>Continuing Project</td>
<td>500,000</td>
<td>Equipment</td>
</tr>
<tr>
<td>203</td>
<td>City University Alteration Projects Senior Colleges</td>
<td>Continuing Project</td>
<td>8,560,000</td>
<td>Planning and Construction</td>
</tr>
<tr>
<td>206</td>
<td>City University Alteration Projects Community Colleges</td>
<td>Continuing Project</td>
<td>1,080,000</td>
<td>Planning and Construction</td>
</tr>
<tr>
<td>213</td>
<td>New York City Community College air conditioning, Namm Hall</td>
<td>180,000</td>
<td>1,852,800</td>
<td>Planning and Construction</td>
</tr>
<tr>
<td>215</td>
<td>Queens College Air Conditioning Social Sciences</td>
<td>100,000</td>
<td>1,586,800</td>
<td>Planning and Construction</td>
</tr>
<tr>
<td>217</td>
<td>Studies by City University (Urban Analysis Center)</td>
<td>Continuing Project</td>
<td>1,500,000</td>
<td>Studies</td>
</tr>
<tr>
<td>218</td>
<td>City University, Library Books, Education and Office Equipment and Related Costs, Sr. Colleges</td>
<td>Continuing Project</td>
<td>10,500,000</td>
<td>Equipment Purchases and Minor Alterations</td>
</tr>
<tr>
<td>219</td>
<td>City University, Multi-Channel Communication, Study</td>
<td>0</td>
<td>100,000</td>
<td>Study</td>
</tr>
</tbody>
</table>

CITY TOTAL | 33,534,600 |
STATE TOTAL ($) | 4,432,800 |
TOTAL | 37,967,400 |

EXPLANATION: All major new senior and community college construction projects will be financed through the City University Construction Fund and the New York State Dormitory Authority. However, certain projects as listed above will continue to be financed through the New York City Capital Budget.

The projects proposed for inclusion in the 1973-1974 year provide for staff costs associated with campus planning and development, alteration and rehabilitation work, capital equipment purchases including computers, special studies, etc.
D. RENTAL OF SPACE:

(1) RESOLVED, That the Board approve the rental of 110,000 square feet of space at 560 Lexington Avenue, the former Cathedral High School, for use by Baruch and Hunter Colleges; and be it further

RESOLVED, That the Department of Real Estate be requested to execute a lease for the aforementioned space.

EXPLANATION: The space will provide approximately forty classrooms, a freshman library, one cafeteria, one auditorium plus faculty and administrative offices.

The Department of Real Estate has negotiated a net-net lease for the subject premises for a five year period at an annual rental cost of $550,000 ($5.00/S.F.). The lease further provides that the landlord will make certain alterations and improvements at his own expense and will be responsible for the maintenance of the roof and all structural and outside repairs.

During the first year of the lease, Baruch College will occupy the subject facility and operate a freshmen center. Further, in the Fall of 1973 Baruch College will take occupancy of 105,000 square feet of space at 315 and 360 Park Avenue South vacated by John Jay College. At this time Hunter College will occupy the Cathedral High School facility for the remaining four years of the lease. Hunter College requires the use of this facility to replace space presently occupied in the former Public School 76 and the old Yorkville Social Services Center which are scheduled for demolition to permit implementation of the Hunter College Master Plan.

(2) RESOLVED, That the Board approve the rental of 1200 square feet of space at 660 Nostrand Avenue for use by Medgar Evers College; and be it further

RESOLVED, That the Department of Real Estate be requested to execute a lease for the aforementioned space.

EXPLANATION: This space currently houses the College's Community Service Center which provides information on the College and other educational counseling to local residents.

Rental payments for this facility were funded for an initial eighteen month period from a Ford Foundation grant, which funds are now exhausted.

The Department of Real Estate has negotiated a lease for the subject premises for a one year period commencing April 10, 1972 and expiring April 9, 1973 at an annual rental cost of $2700 ($2.25/S.F.). Tenant will provide his own cleaning and will be responsible for the cost of all electricity. Landlord will be responsible for all Real Estate taxes, water and sewer rents.

(3) RESOLVED, That the Board approve a License Agreement for the rental of laboratory facilities totaling 69 semester clock hours for the entire 1972/73 academic year at the Brooklyn Center of Long Island University, 385 Flatbush Avenue Extension, for use by Medgar Evers College; and be it further

RESOLVED, That the Department of Real Estate be requested to execute a License Agreement for the aforementioned facilities.

EXPLANATION: During the 1971/72 academic year Medgar Evers College leased a total of 30 biology and chemistry semester clock hours at an annual cost of $16,080. Due to an expanded enrollment scheduled for the 1972/73 academic year the laboratory facilities needs of the College have substantially increased.

The Department of Real Estate has negotiated a License Agreement for the rental of Biology, Chemistry and Physics laboratory facilities totaling 69 semester clock hours at a total annual cost of $40,655. Included in the total annual cost are payments for chemicals and materials, stock room charge, teaching fellow, use of instruments including breakage and maintenance of the facilities, custodial services, heat, hot water, electricity, work room supplies and facilities.

(4) RESOLVED, That the Board approve the renewal of dormitory space at Long Island University, 190 Willoughby Street, for use by the University SEEK Program; and be it further

RESOLVED, That the Department of Real Estate be requested to execute a lease for the aforementioned space.

EXPLANATION: The Board of Higher Education has been renting dormitory space at Long Island University, 190 Willoughby Street, for use by students of the University SEEK Program. From February 1, 1972 to May 31, 1972, the subject facilities were occupied by 179 SEEK students at a cost of $145.12 per student, per month for the four month period. This cost included two meals per day, linens, health plan and use of facilities. These same facilities were occupied from June 1, 1972 to June 28, 1972 at a cost of $84 per student but included only room, linen and use of facilities.
Further, from June 29, 1972 to August 31, 1972 dormitory facilities at Long Island University were rented for 132 SEEK students at a cost of $96 per student per month. This fee included only room, linens, health plan and use of facilities.

The Department of Real Estate has negotiated a renewal of a lease for facilities for 150 students plus three apartments to be used as offices for SEEK counselors at the subject premises for a period commencing September 1, 1972 and expiring June 30, 1973. The total cost of the facilities and services for the 150 students amounts to $206,175 for the entire ten month period or $137.41 per student per month. The total cost of the three apartments for the ten month period amounts to $11,160. The $206,175 cost for facilities and services for the 150 SEEK students does not include any charges for the period September 1, 1972 through September 17, 1972. Long Island University will provide room, linens and use of facilities free of charge through this period.

The lease further provides that Long Island University will include as part of the rent payment, room, board, which includes three meals per day, health plan, linen and use of facilities for the period September 18, 1972 to May 31, 1973. For the period June 1, 1973 to June 30, 1973, meals will not be provided.

E. MASTER PLAN PROGRAM—BARUCH COLLEGE:

RESOLVED, That the Board approve the Master Plan Program to accommodate 1975 enrollment of Baruch College dated September 1972; and be it further

RESOLVED, That the Board approve the amendment of the CUNY Master Plan to include such Master Plan Program; and be it further

RESOLVED, That the Board of Regents be requested to take appropriate action to incorporate this amendment of the CUNY Master Plan into the Regents Statewide Plan for Higher Education.

EXPLANATION: The Space Planning and Management Department of the CUNY Office of Campus Planning and Development, in concert with the staff of Baruch College, has developed a program of space needs to meet the enrollment requirements of Baruch College projected for 1975.

The program specifies an area of 674,670 net assignable square feet to accommodate an enrollment of 7,050 full time equivalent day students or an average 95.7 square feet per student. This may be compared with the figure of 100 square feet which the Regents Advisory Council for the New York City Region agreed was "an absolute minimum for fulfillment of space needs at the City University." It may also be compared with the Fall 1971 situation at Baruch wherein an average of 52 net assignable square feet per full time day equivalent student was provided in obsolete owned and scattered rented facilities.

NO. 5. CONTRACTS AND OTHER FINANCIAL MATTERS: RESOLVED, That the following resolutions presented by the presidents and recommended by the Chancellor be adopted:

A. PRODUCTION PROCESSES LABORATORY—NEW YORK CITY COMMUNITY COLLEGE:

RESOLVED, That the Board of Higher Education approve the contract documents and specifications and authorize the New York City Community College to advertise for, receive and open bids and award contract to lowest responsible bidder for furnishing fixed equipment, labor and materials required for the Mechanical Technology Department at a total estimated cost of $170,707, chargeable to Capital Project No. HN-178, Code 481-0586-12-63 and 461-0586-12-64.

EXPLANATION: This contract is for furnishing a new Production Processes Laboratory at the 186 Jay Street building of the New York City Community College.

(See also Cal. No. 2(b)14, 4/20/64)

B. AUTOMATION LABORATORY—NEW YORK CITY COMMUNITY COLLEGE:

RESOLVED, That the Board of Higher Education approve the contract documents and specifications and authorize the New York City Community College to advertise for, receive and open bids and award contract to lowest responsible bidder for furnishing fixed equipment, labor materials required for the Mechanical Technology Department at a total estimated cost of $325,668, chargeable to Capital Project No. HN-178, Code 461-0586-12-63 and 461-0586-12-64.
EXPLANATION: This contract is for furnishing a new Automation Laboratory at the 186 Jay Street building of the New York City Community College.

(See also Cal. No. 2(b)4, 4/20/64)

C. INDUSTRIAL ARTS LABORATORY—NEW YORK CITY COMMUNITY COLLEGE:

RESOLVED, That the Board of Higher Education approve the contract documents and specifications and authorize the New York City Community College to advertise for, receive and open bids and award contract to lowest responsible bidder for furnishing fixed equipment, labor and materials required for the Industrial Arts Department at a total estimated cost of $192,333, chargeable to Capital Project No. HN-178, Code 461-0586-12-53 and 461-0586-12-64.

EXPLANATION: This contract is for furnishing a new Industrial Arts Laboratory at the 186 Jay Street building of the New York City Community College.

(See also Cal. No. 2(b)4, 4/20/64)

D. ELECTRICAL MACHINERY LABORATORY—NEW YORK CITY COMMUNITY COLLEGE:

RESOLVED, That the Board of Higher Education approve the contract documents and specifications and authorize the New York City Community College to advertise for, receive and open bids and award contract to lowest responsible bidder for furnishing fixed equipment, labor and materials required for the Electrical Technology Department at a total estimated cost of $161,000, chargeable to Capital Project No. HN-178, Code 461-0586-12-53 and 461-0586-12-64.

EXPLANATION: This contract is for furnishing a new Electrical Machinery Laboratory at the 186 Jay Street building of the New York City Community College.

(See also Cal. No. 2(b)4, 4/20/64)

NO. 6. ORAL REPORT OF THE CHANCELLOR:

It's been a long time since the last meeting of the Board, and some of the things I have to say tonight have been heard by some members of the Board in the Executive Committee or the Committee on Collective Bargaining or other special groups of the Board, but I thought I'd better go back and do it all again so that everyone is brought up-to-date.

If he is still here, I would like to introduce Dr. Harold Proshansky, who is here for the first time as Acting President of the Graduate Division.

The first thing I'd like to do is to go back and tell you briefly about where we ended up with the Legislature, particularly about the budget. As you know, we did get $21,000,000 out of the State that we weren't anticipating, and this when parceled through various interpretations and technical issues turns out to be a $442,000,000 budget, which is $62,000,000 more than the 71-72 budget, a 16% increase. Actually, it is better than that because a number of the technical adjustments by the City were achieved in the pension fund and social security—monies that we weren't going to spend anyway. We were able to provide a few hundred dollars additional for each incoming student this year, an additional hundred dollars over our former estimate for the support of students who need remediation in the University.

As you know, the second major event of the last Legislature was a bill allowing us to negotiate for the N.Y.U. uptown campus for the City University. This has been proceeding through the summer. Appraisers have been chosen by N.Y.U. and the City University and have been at work since July. We are anticipating their evaluations within the next ten days or two weeks, and what happens after that depends on the nature of these evaluations.

If they are within 15% of each other, we split the difference. If that figure is agreed upon by the State Budget Director, we have a deal. If they are not within 15% of each other, there will be a third appraisal by the State Budget Director and all sorts of things. We would be surprised if they came within 15% of each other.

The third action, as Mr. Posen explained, was the inclusion of the community college construction in the City University Construction Fund, and I think this will be very helpful to the University in terms of making available money for the construction of the community colleges at a much more rapid rate than would have been possible through the City's capital budget.
So much for the Legislature.

Mr. Pottinger of HEW's Office of Civil Rights exploded a small timebomb in the press at a meeting he held in New York to discuss a letter he had sent to me. It was an ultimatum to City University to provide certain data to and get assurance that we would allow access to the personnel files of City University for the purposes of HEW's Office of Civil Rights. This was followed by a long conference held in Washington by members of his staff, myself, the Deputy Chancellor, and Vice-Chancellor Meng. In August we came to a temporary resolution of the issues. The first issue which was resolved easily was that the City University would agree to provide the information, provided it was given anonymously. We would list individuals but not by name. The question of access to files was a stickier issue. That was finally resolved on the basis of the request of HEW that we allow them access to files of two departments of twenty-five members and that these files be made anonymous. A third thing that came out of it which was not a result of our negotiations was that HEW would not entertain individual complaints.

These would go to the Equal Employment Opportunities Commission, which has a different way of operating essentially through the courts. We are providing them with lists. What they will do from then on we don't know.

The most pervasive thing that has been going on through the summer are the contract negotiations with the Professional Staff Congress. They started in July and have been carried on through the summer. The union presented sixty-two pages of demands, which many of you have seen. We put in some counterproposals. On September 9, the union declared that it was going to ask for an impasse under the Taylor Law, and several days later did so by notifying PERB that they felt that impasse had been reached. The law provides for mediation then fact-finding then arbitration, if agreed to. The union wanted to go directly to fact-finding, and we suggested that the proper procedure was to go first to mediation. A mediator, Mr. Milton Friedman, was selected by PERB, and mediation began this afternoon at the Graduate School. I think I have tried to keep you all fairly abreast of how things have been going in that.

There seemed to be several central issues, which I will try to describe to you briefly. The first is the financial issue. This deals with the whole question of longevity increments as well as additional increases. The common process has been that increments have been given as a base, and we start from that. Our position is that increments for the individual are an increase in salary and the whole salary position should be negotiated as one thing. We have suggested that increments under current conditions make no sense and have proposed a percentage increase over the three years of the contract.

The second important issue is the giving of reasons for the non-reappointment of non-tenured faculty persons. The union position is that if the person is given a satisfactory rating on his teaching and if he is not reappointed, he should be given a reason.

And finally, one which you have been getting a lot of flak about, is work loads for non-classroom members of the instructional staff. Some of the instructional staff members teach, but some do other things, namely librarians, registrars, HEW's, counselors. We have taken the position that these people should have different working hours and work loads since their responsibilities are different.

There are other issues, but these are the fundamental, basic issues. There is one other issue that is part of it, a "zipper" clause that says that all matters that have not been specifically agreed to in the contract remain the prerogative of management.

As I understand it, the Chancellor's Office negotiates for the Board of Higher Education. The Board has not directed us specifically what to negotiate. What we are doing is to negotiate the contract on the terms of what we believe the Board's position to be. If the Board has a particular thing on which it wishes to instruct the negotiators, the negotiators will follow these instructions. I do what you tell me to do and what I believe is for the best of the University.

I would like to say a little bit about the question of public and private colleges in the City and in the State because I think it is an issue that is there and is likely to grow and become more important. As you know, last year we had a Regents Advisory Council in the City of New York which met at the request of the Regents. It was a very useful group. It brought out a report to the Regents, and one of the suggestions was that the Regents set up a Regents Coordinating Council for Post-Secondary Education. This the Regents did, and the Council will be established within the next few weeks. It will probably take up things that are increasingly more difficult to deal with than those taken up before. There will be a certain number of members representing private institutions, others representing public institutions, and three members representing the general public and not associated with any university. At the present time there are two public members.

The Association of Colleges and Universities in the State of New York includes all of the accredited higher educational institutions in the State. The Executive Council of that group meets and comes to some agreement on certain methods of college effort. Last year they supported the Regents Advisory Council. This year they took on the financing of higher education in the State of New York in both private and public institutions. I won't go into all of the details of the discussion held in Rensselaerville. There was a serious division between the public and private institutions on the question of financing. The agreement was to continue to meet, and there have been some other meetings, one in New York City and one in Albany. The basic issue involves the kind of aid that would go to private institutions as well as the level of aid and the method in which this aid would be dispensed. Now there are two basic programs that are of serious interest to the schools. One is the Scholar Incentive Program on the basis of need. The second is Bundy aid which came out of the Bundy Report, which dispenses a set amount of money to private institutions on the basis of the number of degrees that they grant. The discussions in this meeting centered around the desire of the private institutions to increase the amount of Bundy aid and the feeling in the public institutions, SUNY and CUNY, that institutional aid should be given in a way more closely related to the special problems of the State of New York since these are public funds. The suggestions were that instead of giving money on the basis of degrees, that it be given on the percentage of New York students. The second was a certain amount of money for each scholar incentive student in each college. This is still a matter of dispute. The hope was that we could arrive at a common program that all could support in the Legislature. We are still a long way from that, but the conversations still go on and hopefully we still have a few months to reach an agreement if one can be reached.
The most recent instance of a public-private college problem has come up with respect to the action of this Board in which it rescinded its 1968 decision to locate Baruch College in downtown Brooklyn and to say that it should be located in Manhattan. The issue arose because there already existed in Manhattan a forty-story building in lower Manhattan which is able to house the entire master plan operation of Baruch College. It is clear that should it be possible to relocate Baruch in this facility, it would speed up the Baruch plan by about six to ten years, and it would do it with a saving of tens of millions of dollars over the cost in downtown Brooklyn. This has caused consternation in various sources. The Borough President of Brooklyn feels that the Board has reneged on its previous decision. N.Y.U. and Pace feel that it would cut into their business programs. They have made many overtures to a number of people about the damage that would be done. There has been no firm recommendation as yet that Baruch should be located at that site. We have not gone to you with a recommendation, but just the fact that there is serious discussion has made a lot of people nervous. It was discussed by the Regional Council. The outcome of the meeting of the Regents Advisory Council was that the Council would not want to interpose a firm objection at that time since the master plan amendment before the Regents has to do with moving Baruch from Brooklyn but has nothing to do with the actual location. In the meantime there should be an effort made to find out what the damage might be. I wanted to let you know exactly what the situation is at this time. What the resolution will be I'm not sure. I would anticipate that the Regents in October will approve the master plan amendment as it was requested. It is then up to the Governor's Office to approve or disapprove.

Let me just go briefly to a few other items. There has been a special report developed in the last week by the Office of Campus Planning and Development, which outlines in considerable detail the space situation which exists in the City University. I would like to tell you the outline, but I'm asking that it be sent to each of you. For the first time we have halted the downward trend of the amount of square feet per student in the senior colleges. It has gone from 91 to 98 square feet per student. In the community colleges it continues to go down from 73 to 70 square feet per student this year. We will send the complete report to you and you will be able to see what the situation is.

According to the decision of the Board we held some public hearings on the freshman allocation system by the E.E.O. Committee, and a freshman allocation committee has been established under Seymour Hyman which will try to develop alternative methods of allocating students and point out to the Board the advantages and disadvantages of each system and the extent to which they relate to the criteria set down at the beginning of Open Admissions. You can then see what the problems are. We should be able to have these available to you by the first of November. Then there have to be more public hearings so that the Board will have to adjust that. We will try to get it to you several weeks before the meeting so that you will have a chance to read the reading.

Just two more things and these are in the nature of announcements.

There probably will be established in the next month or so a new Governor's Commission on the Financing of Higher Education. Last year it was the Hurd Commission. It will have representatives from a number of interested parties. Two groups unrepresented will be the City University and the Commissioner of Education and the Regents. There will be representation on it in the form of presidents from private institutions and the State University, but as far as I now know there will be no representation of the City University or the Commissioner's Office.

The second thing is that some time shortly you will be getting a notification that the ninth annual Regents Trustee conference will be held at the Hilton on February 8 on financing higher education.

That is all I have to say.

NO. 7. CHANCELLOR'S REPORT: RESOLVED, That the Chancellor's Report (including Addendum Items) for the month of September 1972 be approved as amended as follows:

(a) Items listed in Part H, ERRATA, to be withdrawn or changed as indicated.
(b) Part AA—Delete the appointment of Joseph Wohlberg, The City College, at the request of the College.
(c) Part C—The following items are withdrawn at the request of Vice-Chancellor Healy:
   Items C.5.1.1 and C.5.1.2—Queens College
   Item 14—New York City Community College
(d) Part E—Item E.30.1.2—Medgar Evers College, withdrawn at the request of Vice-Chancellor Schultz.
(e) Part G—Item G.1.15, Baruch College, withdrawn at the request of Vice-Chancellor Healy.
NO. 8. GENERAL DISCUSSION: Mr. Berman reported on the following:

(a) The Gifts and Grants Section of the Chancellor's Report and commended those colleges which have been receiving outstanding gifts and grants.
(b) The Freshman Orientation at the Borough of Manhattan Community College.

NO. 9. DISTINGUISHED SERVICE AWARDS: RESOLVED, That the following be awarded the Board of Higher Education Award of Merit for distinguished service to the University:

Assemblywoman Constance Cooke
Senator Manfred Ohrenstein
Assemblyman Mark T. Southall
Senator Stanley Steingut
Senator Joseph Zaretzki
Senator Ronald B. Stafford
Assemblyman Milton Jonas
Senator Joseph L. Galiber
Senator Robert Garcia
Assemblyman Armando Montano
Senator Thomas Laverne
Senator John J. Marchi
Speaker Perry B. Duryea, Jr.
Assemblyman Thomas Fortune
Assemblyman Calvin Williams

Assemblyman Edward J. Amann, Jr.
Senator Sidney A. Von Luther
Assemblyman George W. Miller
Assemblyman Earl W. Brydges
Senator Roy M. Goodman
Assemblyman Guy R. Brewer
Comptroller Abraham D. Beame
Assemblyman Charles D. Henderson
Assemblyman Louis Nine
Assemblyman Alexander Chananau
Assemblyman Samuel Wright
Senator Thomas Laverne
Assemblyman Jack E. Bronston
Assemblyman Albert H. Blumenthal
Assemblyman Vincent A. Riccio

Upon motion duly made, seconded and carried, the meeting adjourned at 9:55 p.m.

N. MICHAEL CARFORA
Secretary of the Board
MINUTES OF THE EXECUTIVE COMMITTEE MEETING OF THE
BOARD OF HIGHER EDUCATION OF THE CITY OF NEW YORK

HELD

OCTOBER 11, 1972

AT THE BOARD HEADQUARTERS BUILDING
535 EAST 80 STREET—BOROUGH OF MANHATTAN

The Chairman called the meeting to order at 4:30 p.m.

There were present:

Luis Quero-Chiesa, Chairman
Jean-Louis d’Heilly
Minneola P. Ingersoll

Robert Ross Johnson
Jack I. Poses

Chancellor Robert J. Kibbee
Vice-Chancellor J. Joseph Meng

The absence of Mr. Berman and Ms. Thacher was excused.

The Committee met in Executive Session.

Upon motion duly made, seconded and carried, the following resolution was adopted:

NO. 1. CITY UNIVERSITY SPECIAL PROJECTS FUND: RESOLVED, That the Executive Committee will receive from the Chancellor a statement of expenses charged to the City University Special Projects Fund, effective September 30, 1972, in accordance with the authorizations of the Executive Committee on June 10, 1971, Calendar No. 2, and February 14, 1972, Calendar No. 2, indicating expenditures of $50,211.35 against an authorization of $60,000; and be it further

RESOLVED, That the Executive Committee authorize an allocation of $40,000 to the City University Special Projects Fund for use at the discretion of the Chancellor for the period October 1, 1972 to April 30, 1973. The Chancellor, at his discretion, will make allocations from this fund for special university projects and other allocations which the Chancellor deems appropriate. In the case of all such allocations, the Chancellor will make a full account to the Executive Committee as of April 30, 1973, on how these funds were allocated and for what purposes.

Upon motion duly made, seconded and carried, the meeting adjourned at 5:30 p.m.

N. MICHAEL CARFORA
Secretary of the Board
MINUTES OF THE MEETING OF THE BOARD OF
HIGHER EDUCATION OF THE CITY OF NEW YORK

HELD

OCTOBER 24, 1972

AT THE GRADUATE SCHOOL AND UNIVERSITY CENTER
33 WEST 42 STREET—BOROUGH OF MANHATTAN

The Chairman called the meeting to order at 5:40 p.m.

There were present:

Luis Quero-Chiesa, Chairman
David I. Ashe
Herbert Berman
Frederick Burkhardt
Maria Josefa Canino
Alexander A. Delle Cese
Fileno DeNovellis
Jean-Louis d’Heilly
Frederick O’R. Hayes
Norman E. Henkin

N. Michael Carfora, Secretary of the Board
Arthur H. Kahn, General Counsel

Minneola P. Ingersoll
James Oscar Lee
Jack I. Poses
Edward S. Reid
Barbara A. Thacher
Francisco Trilla
Eve Weiss
Nils Y. Wessell
Arleigh B. Williamson

Chancellor Robert J. Kibbee
President Milton G. Bassin
President William M. Birenbaum
President James A. Colston
President Candido A. de Leon
President Edgar D. Draper
President Leon M. Goldstein
President John W. Kneller
President Leonard Lief
President Robert E. Marshak
President Joseph S. Murphy
President Donald H. Riddle
President Kurt R. Schmeller

President Herbert Schueler
President Joseph Shenker
President Herbert M. Sussman
President Richard D. Trent
President Jacqueline G. Wexler
President Clyde J. Wingfield
Professor Nathan Weiner
Mr. Alan R. Shark
Deputy Chancellor Seymour C. Hyman
Vice-Chancellor Timothy S. Healy
Vice-Chancellor J. Joseph Meng
Vice-Chancellor David Newton
Vice-Chancellor Frank J. Schultz

The absence of Dr. Johnson and Mr. Morsell was excused.
NO. A. REAPPOINTMENT OF BOARD MEMBER: The Chairman reported that the Mayor has reappointed Mr. Ashe as a member of the Board for a full nine-year term expiring June 30, 1981.

NO. 1. CHANCELLOR'S REPORT: RESOLVED, That the Chancellor's Report for the month of October 1972 be approved as amended, as follows:

Items listed in PART H, ERRATA, to be withdrawn or changed, as indicated.

NOTE: Item 6 under General Notes (in the ERRATA) should read as follows:

HEO SERIES: Beginning with the November Chancellor's Report, all HEO series appointment and reapprovals of vacancies will require HEO Screening Committee approval.

NO. 2. COMMITTEE ON LAW: (a) (1) RESOLVED, That the following bylaw amendments be adopted, as amended: (see pages 180-184).

(2) Proposed bylaw amendments to Article XVI—Admissions, laid over at the request of the Committee on Law.

(b) Mr. Berman, on behalf of the Committee on Law, reported that the Corporation Counsel has been requested by the Chancellor to institute an appropriate legal procedure against the New York Higher Education Assistance Corporation so as to compel that corporation to resume its statutory obligations of guaranteeing loans to first-time borrowers of students from the Borough of Manhattan Community College.

Upon motions duly made, seconded and carried, the following resolutions were adopted or action was taken as noted: (Cal. Nos. 3 through 10)

NO. 3. COMPENSATION FOR NEW EXECUTIVE TITLES: RESOLVED, That the two new series of titles created by amendment of the Board of Higher Education Bylaws (Cal. No. 2, October 24, 1972) be entitled to supplemental compensation, in addition to the basic salary, as follows:

<table>
<thead>
<tr>
<th>Title</th>
<th>Compensation</th>
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<tr>
<td>University Administrator</td>
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<tr>
<td>University Associate Admin</td>
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<tr>
<td>University Assistant Admin</td>
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<td>Administrator</td>
<td>$4,000</td>
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<td>Associate Administrator</td>
<td>$3,000</td>
</tr>
<tr>
<td>Assistant Administrator</td>
<td>$2,000</td>
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</table>

and be it further

RESOLVED, That the foregoing resolution be effective November 1, 1972.
EXPLANATION: The two series of titles were created primarily to provide alternatives to the two existing Dean series of titles for high-level administrative positions which are essentially non-academic. The first series is intended to be used for positions in the University Staff and the second series for use in the colleges. The positions in both series are equated for purposes of supplemental compensation to the corresponding titles in the two existing Dean series. The supplements in this resolution have been fixed accordingly.

NO. 4. COMMITTEE ON CAMPUS PLANNING AND DEVELOPMENT: RESOLVED, That the following resolutions approved by the Committee on Campus Planning and Development be adopted:

A. RENOVATION OF BROOKLYN PREPARATORY SCHOOL—MEDGAR EVERS COLLEGE:

RESOLVED, That the Board approve preliminary plans, specifications and preliminary estimate of cost of $2,824,618 as of September 20, 1972 for the renovation of the former Brooklyn Preparatory School for use by Medgar Evers College as prepared by Johnson-Hanchard, Architects in compliance with the terms of their agreement with the Dormitory Authority of the State of New York for preparation of contract documents; and be it further

RESOLVED, That the City University Construction Fund be and is hereby requested (a) to approve the aforesaid preliminary plans, outline specifications and preliminary estimate of cost, and (b) to authorize the Dormitory Authority of the State of New York to instruct the architect to proceed with the preparation of final plans, specifications and final estimate of cost.

EXPLANATION: On March 22, 1971, Calendar No. 5, the Board approved the acquisition of the site, renovation and equipment and selection of an architect. The firm of Johnson-Hanchard was selected to be the Architect for the proposed renovation.

On February 9, 1972, the Schematic Plans were approved at an estimated cost of $2,698,074.

Escalation for the period from February 8, 1972 to August 31, 1972: $2,698,074 X 0.054 = $145,696

Total $2,843,770

This is within the escalated cost based on the original estimate.

The area of the building is 151,947 square feet and the estimated cost of alteration is $18.06 per square foot, which is reasonable for this type of alteration.

B. RENOVATION AND EQUIPPING—SCIENCE AND PHYSICAL EDUCATION BUILDING—THE CITY COLLEGE:

RESOLVED, That the Board approve the renovation and equipping of the Lower Level of the Science and Physical Education Building on the Campus of the City College of New York, to provide laboratory, storage and office space for the Geology Department at an estimated cost of $541,426 to include design fees, construction, furnishings, contingencies and miscellaneous costs; and be it further

RESOLVED, That the Board approve the selection of Alfred Greenberg Associates, 274 Madison Avenue, New York City, Consulting Engineers, for the design of the aforesaid work; and be it further

RESOLVED, That the following items are hereby approved and shall be made a part of the Note Project (City University Note Issue) by appropriate inclusion in a future Supplemental Note Agreement supplementing the Note Agreement by and among the Dormitory Authority of the State of New York, the City University Construction Fund and the Board of Higher Education of the City of New York, dated as of June 12, 1967. The
Chairman of the Board of Higher Education of the City of New York is hereby authorized and directed to execute a Supplemental Note Agreement including such items and to cause the seal of such Board to be affixed thereto. The Secretary of such Board is hereby authorized and directed to affix his signature thereto in attestation of such seal; and be it further

RESOLVED, That notwithstanding any other provision of this resolution, prior to the execution of any such Supplemental Note Agreement, changes, insertions and omissions may be made to the description of such items as hereinafter set forth as may be approved by the Chairman of the Board of Higher Education of the City of New York, and the execution by said Chairman of any such Supplemental Note Agreement containing such items with such changes, insertions and omissions shall be conclusive evidence of such approval; and be it further

RESOLVED, That such items are as follows:

NOTE FACILITY:

DESCRIPTION: City College Science and Physical Education Building: Renovation of approximately 10,000 square feet of space on the Lower Level of this Building, (formerly intended for use of the Physical Education Department) to provide laboratory, storage and office facilities for the Geology Department.

LOCATION: On City College Campus, East Side of Convent Avenue, north of 135th Street.

and be it further

RESOLVED, That the item hereinabove set forth is included in the Master Plan of the City University as approved by the Board of Regents and incorporated into the Regents Plan or general revision thereof for expansion and development of Higher Education in the State and as thereafter approved by the Governor, and that with respect to such item the appropriate reference thereto is as follows:

Included as an amendment to the 1968 Master Plan of The City University of New York as approved by the Board of Regents in April of 1970 and by the Governor on November 10, 1970.

and be it further

RESOLVED, That the City University Construction Fund and the Dormitory Authority are hereby requested to approve such item as hereinabove set forth and to take appropriate action to authorize the inclusion thereof in a future Supplemental Note Agreement; and be it further

RESOLVED, That this resolution shall take effect immediately.

EXPLANATION: It was the original intention of The City College Master Plan that the Geology Department facilities be provided for in the proposed North Academic Complex Building. However, due to a cutback by the Governor in the original Master Plan Space Program, it was decided to exclude the Geology Department from the North Academic Complex and instead provide required accommodations within existing space in the Science and Physical Education Building. This arrangement is consistent with the Campus Master Plan as approved by the Governor.

The near completion of the Science and Physical Education Building had proceeded to the point where it was not feasible to make changes to suit the new requirements for Geology. The space to be renovated (approximately 10,000 square feet of the Lower Level of the Building) was originally intended for use of the Physical Education Department and consists, at present, of several small gymnasiums plus shower and locker facilities. Extensive renovation of this area will be required to make the area suitable for the Geology Department requirements.
A tentative budget for the project prepared by McKee-Berger-Mansueto Inc., Construction Consultants, based on present market conditions and a program submitted by City College for the use of this area is as follows:

Renovation of Lower Level-Science and Physical Education Building

Cost as of September 1972 ........................................ $433,146
25% of above for Engineers' Fees Contingencies, Furnishing and Miscellaneous ........................................ 108,280
Total Cost of Project ................................................ $541,426

The President of the College, with the advice of the Office of Campus Planning and Development, has selected the indicated engineer.

C. AIR CONDITIONING FEASIBILITY STUDY—NEW YORK CITY COMMUNITY COLLEGE:

RESOLVED, That the Board rescind its action of November 23, 1970, Calendar No. C4, accepting the Air Conditioning Feasibility Study and authorizing a design contract for an air conditioning system for Namm Hall, New York City Community College; and be it further

RESOLVED, That the Board accept the Air Conditioning Feasibility Study prepared by Kallen and Lemelson, and approve a revised design contract with the firm of Kallen and Lemelson Consulting Engineers, to provide Architectural and Engineering Services for the preparation of complete drawings (preliminary and final), specifications, estimate of cost and shop drawing approval services for an air conditioning system for Namm Hall, New York City Community College at a fee of $211,650, based on an October 1972 construction cost estimate of $3,200,860 chargeable to Capital Project No. HN-213; and be it further

RESOLVED, That the Director of the Budget be and is hereby requested to approve said contract; and be it further

RESOLVED, That the State University be, and is hereby requested as appropriate, to establish or adjust the applicable Capital Budget Project to implement the action approved by this resolution.

EXPLANATION: The Board action of November 23, 1970, Calendar No. C4, was transmitted to the Bureau of the Budget with a request for its approval of the design contract. This request was returned August 1971 by the Bureau with the explanation that approval was contingent upon substantial agreement of the scope of the Master Plan. We have now reached substantial agreement on such scope with the Bureau of the Budget. However, within the intervening time escalation has necessitated a re-estimate of construction costs for the air conditioning work to the present time. The purpose of this resolution is to make this adjustment.

Under the previous resolution, a study substantiating the feasibility of this installation was approved and it was recommended that we proceed with the design of the project.

The design of the project is rather complex in that the equipment required for this installation cannot be located within the basement or on the roof of the Namm Hall Building. It is mandatory that the equipment be installed in a structure on the roof of the Pearl Street Building which is structurally able to handle the additional load.

The location of this equipment on the roof of the Pearl Street Building is in consonance with the design for the location of the entire refrigeration plant and boiler plant for the expanded New York City Community College as part of the Master Plan Development.

D. REIMBURSEMENT TO THE CITY—LA GUARDIA COMMUNITY COLLEGE:

RESOLVED, That the State University Trustees be requested to establish an appropriate capital project to permit reimbursement to the City of the State's 50% share of the cost of acquisition of the building and site at 31-10 Thomson Avenue for LaGuardia Community College.

EXPLANATION: The indicated building was acquired by the City at a cost of $4,786,745. Although provision has been made in the State Budget for 50% reimbursement of this amount to the City there must be a formal approval of a capital budget project by the SUNY Trustees prior to such reimbursement.
E. RENTAL OF TEMPORARY BUILDING—KINGSBOROUGH COMMUNITY COLLEGE:

RESOLVED, That the Board approve a contract for the rental of an 18,187 square foot temporary building to be located on the Kingsborough Community College campus for a total of five years at an annual rental cost of $116,934.96 ($6.43/S.F.), chargeable to the appropriate tax levy funds.

EXPLANATION: The proposed temporary building will provide extensions to the College's library and cafeteria on the first floor and art facilities and space for twenty-six faculty members on the second floor.

Contract documents for the rental of the temporary building were advertised by the College and five bids were received on September 21, 1972. The bid was on an annual rental basis for five years with the College having a no cost purchase option after the fifth year.

F. RENTAL OF SPACE—YORK COLLEGE:

RESOLVED, That the Board approve the rental of 653 square feet of space at 160-08 Jamaica Avenue for use by York College; and be it further

RESOLVED, That the Department of Real Estate be requested to execute a lease for the aforementioned space.

EXPLANATION: York College presently rents 10,800 square feet of classroom and office space in the above building. The subject 653 square feet is located adjacent to space presently rented by the College and can be used as classroom or office space.

The Department of Real Estate has negotiated a lease for the subject premises starting from the date of occupancy and co-terminating with the two existing leases on August 31, 1976. The annual cost of the subject rental is $3,222.35 ($4.95 S.F.) which is at the same rate as the two existing leases.

The lease for the additional 653 square feet of space shall otherwise be on the same terms and conditions that govern the existing leases.

NO. 5. AD HOC COMMITTEE ON THE CITIZENS’ COMMISSION RECOMMENDATIONS:

RESOLVED, That the following recommendations of the Citizens’ Commission on the Future of The City University of New York, which have been reviewed and endorsed by the Board’s Ad Hoc Committee on the Citizens’ Commission Recommendations, be endorsed by the Board for inclusion, as appropriate, in the legislative program of the City University:

1. The community colleges in New York City for which the Board of Higher Education is the local sponsor should be governed solely by the Board of Higher Education, as an integral part of the City University, and their present legal relationship to the State University and its Board of Trustees should be terminated.

2. The community colleges should have the same funding status vis-a-vis the State as the CUNY senior colleges, and should be funded on the same basis as the senior colleges.

3. The City University should be reestablished as the de jure as well as the de facto agency for post secondary education in New York City.

4. The University should be legally recognized as a unified city system, with its various units being acknowledged as part of a comprehensive and interrelated whole; at the same time the federated nature of the City University should be maintained. No change should be made in the composition or method of appointment of members of the Board.

5. Future members of the Board of Higher Education should be appointed for six-year renewable terms.
NOTE: The report of the Ad Hoc Committee was sent to the members of the Board on September 18, 1972.

EXPLANATION: The Citizens' Commission officially presented its final report to the Board at the June, 1972 meeting. During the summer, an Ad Hoc committee was set up to study the recommendations of the Commission. The first stage of the Committee's work was to study those recommendations whose implementation would require legislative action. The balance of the Citizens' Commission recommendations are still under consideration by the Committee.

At this point the Board heard Assemblyman Stephen J. Solarz who made a brief statement in support of Calendar No. 6, Tuition-free Courses for Senior Citizens.

NO. 6. COMMITTEE ON EXPANDED EDUCATIONAL OPPORTUNITY: RESOLVED, That the following resolution approved by the Committee on Expanded Educational Opportunity be adopted:

TUITION-FREE COURSES FOR SENIOR CITIZENS:

RESOLVED, That bona fide residents of New York City 65 years and older be permitted to enroll in undergraduate credit-bearing courses on a space available basis, tuition-free, at any unit of the University; they shall, however, be required to pay the consolidated fee and any other charges assessed by the unit in which they enroll; and be it further

RESOLVED, That persons enrolling under the foregoing resolution be classified as non-matriculants unless they fulfill the requirements for matriculation; and be it further

RESOLVED, That the foregoing resolutions be effective beginning with the Spring, 1973 semester.

EXPLANATION: The 1972 Master Plan for City University commits the University to expansion of educational opportunities for adults and stresses the importance of life-long education for personal development and for employment purposes. The above resolution permitting older persons to enroll in college-level courses on a tuition-free basis is consonant with the spirit of the 1972 Master Plan.

NO. 7. COMMITTEE ON THE ACADEMIC PROGRAM: RESOLVED, That the following resolutions approved by the Committee on the Academic Program be adopted:

I. GRADUATE:

A. FOUR-YEAR PROGRAM IN HISTORY – HUNTER COLLEGE:

RESOLVED, That the Four-Year Program in History leading to the BA/MA degrees to be given at Hunter College be approved in principle, effective February, 1972 subject to financial ability and to the approval of the New York State Board of Regents; and be it further

RESOLVED, That two years after approval in principle, the Committee on the Academic Program will initiate a preliminary review in consultation with the President of the College/Division; and be it further

RESOLVED, That five years after initiation of the program, the Committee on the Academic Program will initiate a substantive review in consultation with the President of the College/Division; and be it further

RESOLVED, That the Master Plan be so amended.
EXPLANATION: This program offers unusually competent students the opportunity to complete the baccalaureate and the master’s degrees within a four-year period. It provides for greater flexibility in fulfilling degree requirements and permits research work under faculty supervision to begin at an earlier stage. The basic prescription for the BA degree will be fully satisfied before students embark on graduate work, and the graduate part of the program will be supervised by graduate faculty.

The program will attract to the college promising and bright young people who will be well equipped to move forward more rapidly into advanced graduate work.

An accelerated BA/MA Program in History was approved in 1970. This program, which meets the guidelines of the State Education Department, differs from the previously authorized program in that it reduces the number of hours required for undergraduate work.

B. M.A. IN COMPUTER SCIENCE – QUEENS COLLEGE:

RESOLVED, That the Program in Computer Science leading to the M.A. in Computer Science to be given at Queens College be approved in principle, effective February 1973, subject to financial ability and to the approval of the New York State Board of Regents; and be it further

RESOLVED, That two years after approval in principle, the Committee on the Academic Program will initiate a preliminary review in consultation with the President of the College/Division; and be it further

RESOLVED, That five years after initiation of the program, the Committee on the Academic Program will initiate a substantive review in consultation with the President of the College/Division; and be it further

RESOLVED, That the Master Plan be so amended.

EXPLANATION: This program will prepare students to pursue advanced study and seek employment as high level systems programmers, systems analysts, and programming consultants. It will also provide students majoring in other areas of specialization with the background necessary for them to understand and participate in some of the most recent developments in their own fields, and provide an environment in which the faculty in other departments may become involved in the utilization of computers in their own subjects.

In order to serve the largest possible number of qualified students, the program will be scheduled during the late afternoon and evening. The courses offered will use the same facilities as those used by the undergraduate program, and it is not anticipated that additional laboratory facilities or equipment will be required for the graduate program.

C. AUTHORITY TO GRANT THE M.S. DEGREE IN EDUCATION—LEHMAN COLLEGE:

RESOLVED, That Lehman College be authorized to grant the M.S. Degree in Education, subject to the approval of the New York State Board of Regents; and be it further

RESOLVED, That the Master Plan be so amended.

EXPLANATION: When Hunter and Lehman Colleges separated, the BHE authorized Lehman College to grant all the degrees offered by Hunter College (Board resolution of September 30, 1968). However, the State Education Department has made the determination that the authorization to grant the M.S. in Education was not included under the 1968 Board resolution. The above resolution makes specific Lehman College’s authority to grant the M.S. in Education.

D. PROGRAM IN GUIDANCE AND COUNSELING—LEHMAN COLLEGE:

RESOLVED, That the Program in Guidance and Counseling leading to the M.S. in Education to be given at Lehman College be approved in principle, effective September 1972, subject to financial ability and to the approval of the New York State Board of Regents; and be it further

RESOLVED, That two years after approval in principle, the Committee on the Academic Program will initiate a preliminary review in consultation with the President of the College/Division; and be it further
RESOLVED, That five years after initiation of the program, the Committee on the Academic Program will initiate a substantive review in consultation with the President of the College/Division; and be it further

RESOLVED, That the Master Plan be so amended.

EXPLANATION: This program, developed in response to the new and expanded requirements for the school counselor certificate issued by the New York State Department of Education, follows a model cooperatively designed by the faculties of the six units of the City University which offer master's degree programs in Guidance and Counseling. The objectives of the program are to prepare graduates to serve as counselors in schools, in a variety of social agencies and institutions, in community action programs, in one-to-one and group counseling relationships, and in consultative and coordinative capacities. The revised curriculum takes into consideration the new skills demanded of counselors, especially in urban and metropolitan areas. It offers a wide range of study and practice options to permit specialization in the newer as well as traditional counselor roles, and includes intensive field experience, independent study and research.

II. UNDERGRADUATE:

A. PROGRAM IN ART—RICHMOND COLLEGE:

RESOLVED, That the Program in Art leading to the B.A. Degree to be given at Richmond College be approved effective September 1972, subject to financial ability and to the approval of the New York State Board of Regents.

EXPLANATION: This program offers a basic education in art history, theory and practice. It will prepare students to teach art in primary and secondary schools and provide them with the tools needed for the study of art at the graduate level. The courses in art are heavily enrolled at Richmond College, and are essential for students preparing to teach art. A program such as the one proposed here is now needed to meet student demand for a major in the field. The program will not require faculty beyond those already on the staff at Richmond, and will not incur additional expense for instructional equipment or space.

B. INTERDEPARTMENTAL PROGRAM IN ARCHAEOLOGY—HUNTER COLLEGE:

RESOLVED, That the Interdepartmental Program in Archaeology leading to the B.A. Degree to be given at Hunter College be approved effective September 1972, subject to financial ability and to the approval of the New York State Board of Regents.

EXPLANATION: In the past archaeology has been taught as an adjunct to classics, or art, or anthropology, or history. But more recently it has become a distinct field with its own techniques, disciplines, and needs, and many universities now recognize the need to focus on archaeology either by creating a special department, or, more often, through interdisciplinary programs.

This program will provide training in archaeology with relevant languages and techniques, and will prepare students for graduate education and/or professional positions in this field, such as teaching, museum curatorship, Art/Archaeology librarianship, and research.

The courses for the major are already offered in the departments of art, classics, history, and the formal program will provide the structure for a major in the field.

III. ACADEMIC EVALUATION OF LEHMAN COLLEGE: Discussed in Executive Session.

NO. 8. COMMITTEE ON TRUSTS AND GIFTS: (a) Mr. Poses, on behalf of the Committee on Trusts and Gifts, presented the Committee's report, dated October 11, 1972, which report was received and accepted.

NOTE: A complete copy of the report is on file with these minutes in the Office of the Secretary.

(b) GUIDELINES FOR UNIVERSITY INVESTMENT POLICY:

RESOLVED, That the Board adopt the following policy statement as a guide for the investment of university funds in corporate enterprises:
1. THE UNIVERSITY AS AN INITIAL INVESTOR: In deciding whether to purchase securities of a particular corporation, the university will in most cases be guided solely by the financial considerations of safety and growth of capital and production of income. Only when the corporation is directly and substantially involved in activities clearly considered by the university community to be contrary to fundamental and widely shared ethical principles should the investment counselors be instructed to avoid purchase of its securities.

2. THE UNIVERSITY AS A CONTINUING INVESTOR: A. The university should exercise its ethical responsibilities as an investor primarily through the voting of its shares on propositions presented in corporate proxy statements. The university may also wish to make formal or informal representations to management concerning the corporation's activities. Only in exceptional cases, where it is found that the corporation's activities are gravely offensive to the university's sense of social justice, should the university consider initiating formal corporate action such as the proposing of matters for inclusion in a proxy statement, or initiating or joining in shareholder litigation.

B. When the university finds that a corporation in which it owns securities is directly and substantially involved in activities causing social injury, it will vote its shares in favor of propositions which it considers likely to change such activities or to mitigate the social injury which they cause, and against propositions which it believes will have the opposite effect. Written representations may be made to management where appropriate, and other shareholder action may be initiated under circumstances referred to in paragraph A. In deciding whether to take shareholder action, the university should give due consideration to whether the company acting alone has power and responsibility to correct the injury, or whether correction could be made more appropriately through the enactment of new laws and regulations. The university should refrain from taking action on, or should vote against, proxy proposals involving social or political matters which are unrelated to the business of the particular corporation, and should refrain from voting on proposals which are likely to cause deep divisions within the university community.

C. Where a corporation's conduct is found to be clearly and gravely offensive to the university community's sense of social justice and where it is found that the exercising of shareholder rights and powers is unlikely to correct the injury, consideration should be given to selling that corporation's securities. Due regard should be given to both positive and negative conduct of the corporation in such areas as:

(i) hiring, employment and pension practices;
(ii) relationships with foreign governments;
(iii) product safety and consumer health;
(iv) extent and nature of military contracts;
(v) conservation and environmental pollution;
(vi) participation in charitable, educational and cultural life of the community.

In considering whether a sale should be made, the economic effect of such a sale on the university's portfolio should be a relevant, but not necessarily controlling, consideration.

3. PROCEDURES FOR CARRYING OUT INVESTMENT RESPONSIBILITIES: The Committee on Trusts and Gifts, with its representatives from the faculty, students and administration as well as from the Board of Higher Education, is the appropriate forum for the exercise of the foregoing responsibilities. The Committee
has available to it the research facilities of two professional investment advisers, and in appropriate cases can request further information from corporate management. Suggestions from the university community as to proposed actions on matters relating to social responsibility of corporations should be made or referred to the Committee.

EXPLANATION: The Bylaws of the Board of Higher Education state that academic institutions exist for the transmission of knowledge, the pursuit of truth, the development of students, and the well-being of society. Society has approved of missions and goals such as these and in order to support their achievement has conferred great privileges on university communities. Most notably, in the case of a public university such as CUNY, these privileges include the provision of large amounts of public funds. Exemption from income and property taxes, and tax deductibility to the donor for gifts made to universities, are also among the important—though crucial—privileges conferred upon universities by the society in which they function. It follows that the energies and funds of a university should be devoted mainly to its primary missions and goals and not diverted to other causes such as official promotion of particular political or social views.

It further follows that capital funds received in support of a university’s missions and goals should be invested primarily with a view to financial considerations such as safety and growth of capital and production of income, thereby producing further funds to support and advance such missions and goals. The need for productive economic employment of funds is particularly acute in the present inflationary period of rapidly rising costs.

Even though it is concluded that attempting to pass judgment upon or to influence the conduct of business corporations with regard to the social consequences of their activities is not among a university’s primary missions, it does not follow that the university should ignore the ethical implications of the investment of its capital funds in various corporate enterprises. Indeed, we believe a university has the ethical responsibility to exercise such power as it has as an investor in ways designed to prevent or correct social injury caused by corporations in which it invests. Nevertheless, it must be recognized that there are difficult practical problems associated with attempts by a university to exercise this ethical responsibility, among which are the following:

a. A university’s power to influence corporate action, while not negligible, is nevertheless quite limited. The amount of funds available to CUNY’s portfolio managers is simply not large enough to cause economic detriment to a corporation by deciding to refuse to buy its stock, or by deciding to sell its stock if already owned. A university’s power of moral persuasion greatly exceeds its economic power as a buyer and seller of securities; if effectiveness is a criterion by which the university’s attempts to influence corporate action are to be judged, it is believed that such activities as the voting of proxies, and communication with management to urge upon its various courses of action or inaction (perhaps with accompanying publicity), are much more promising fields of action than the refusal to buy or hold securities.

b. Particularly difficult would be the question of deciding which companies to “reward” or “praise” by buying their securities and which to “punish” or “censure” by selling or refusing to buy their securities. There is probably no company which will not at some time be engaged in an activity which is offensive to some people, and the larger the company the more likely this is to be the case. It is difficult enough to reach agreement on what particular policies are “good” or “bad”; the difficulty is greatly compounded when it becomes necessary to further decide whether, considering a corporation’s activities as a whole, it should be “praised” or “censured”. This compounded problem is largely avoided if the university concentrates its efforts on influencing specified activities rather than making the judgment on the corporation as a whole which would be implicit in a decision to purchase or sell its securities on the grounds of social acceptability of its overall performance.

c. There are some questions on which the university community may be deeply divided. To attempt to adopt an official university position favoring one or the other side on such a question would tend to impair the university’s capacity to carry out its educational missions, both because of the distraction and diversion of energies caused by attempting to resolve the question and because of the derogation of academic freedom which is implicit in the university’s taking an official position on controversial issues. Consistent with its ethical responsibilities as an investor, the university can and should avoid taking a position on corporate responsibility questions of this sort.

d. The problem of obtaining sufficient information to reach informed decisions is greater than it might first appear. At any given time the university is likely to own securities of close to 100 corporations. Merely reviewing the proxy statements of that many corporations, leaving aside the attempt to be informed on aspects of their activities which are not the subject of proxy statement proposals, will involve a considerable commitment of time and effort.

NO. 9. UNIVERSITY REPORT: (a) The Chancellor made the following announcements:

1. The Ad Hoc Committee of The City University of New York has elected Alfred A. Giardino as its new chairman.

Upon motion duly made, seconded and carried, the following resolution was adopted:

WHEREAS, The Ad Hoc Committee of The City University of New York since its formation in 1966 has been the most vital of citizens’ groups in its support of the City University and in its efforts to provide quality higher education for the young people of New York; and
WHEREAS, Howard Squadron, as the Chairman of the Committee over the past few turbulent years has provided untiring, courageous and informed leadership during the period of the most serious financial crises the City University has faced; and

WHEREAS, Mr. Squadron is retiring as Chairman of the Committee; therefore be it

RESOLVED, That the Board of Higher Education, as Trustees of The City University of New York, extend to Mr. Squadron its deepest appreciation for his many contributions to the survival, growth and welfare of the University.

(2) Mrs. Sylvia Deutsch has been appointed a member of the City Planning Commission.

(3) The University has received three grants from the Federal Government to develop or continue programs for veterans and LaGuardia Community College has received a grant from the Carnegie Foundation for the planning of a middle college.

(b) The Chancellor reported on the following:

There are three major things that I want to talk about.

As you know, last December I set up a Committee on the Status and Needs of Women in the University. It is composed primarily of faculty members in the University ranging in rank from instructor to professor. It has had two public hearings and developed a great number of resolutions. It has begun to print up some of its findings. The first document is an edited version to point up certain significant proposals based on the testimony given at the public hearings. This will be mailed to you within the next few days. They have already given me their resolutions but have not yet printed them up. Hopefully, we will be able to send the resolutions to you with the report within the next few weeks. We have not reacted to these resolutions. As you know, it is an Advisory Committee to the Chancellor. I did want to alert you to the fact that you will be receiving this in the mail.

Another matter that I wanted to discuss is that of state support for public and private colleges. The Regent's Advisory Council is still trying to come up with an idea that everyone in the group can support. There was a meeting of the committee which Dr. Hyman attended. One suggestion is the extension of the Scholar Incentive Program. The second is the extension of Bundy Aid in one form or another. A good deal of the discussion is centered on the way in which Bundy Aid should be given. The third is a further expansion of Scholar Incentive Aid for students transferring from municipal colleges to senior colleges in the State. Whether or not there will be a final agreement among all of these colleges to support a common legislative approach I cannot tell you at this time.

Another area I wanted to discuss is the question of the location of Baruch College, for which a master plan amendment is now before the Regents. There are indications of certain reservations on the part of some Regents and the Governor's Office on the master plan amendment. We are trying to explore it more deeply to find out whether these reservations exist and the extent to which they exist. I don't think there will be any action on this matter at the meeting of the Regents this week.

The final thing I wanted to talk about was the negotiations which are going on between the Board's representatives and the P.S.C. As you know, we are in the process of mediation under the Taylor Law. Mr. Milton Friedman is the assigned mediator for this case. Some progress has been made. A number of issues have been signed off. An agreement has been reached on them and they have been put aside. We are now down to a small number of very delicate issues. There will be another meeting of the mediation group next Saturday to discuss this. The major issues that are before us are the question of grievance procedures in the University, where we are not actually too far apart; the matter of compensation, in which we are still a considerable way apart; the
question of whether non-tenured people should have no presumption of reappointment; the overall clause that reserves to management those prerogatives not expressly stipulated in the contract. There has been movement. It is not rapid movement. But each time the mediators meet, there is some movement toward agreement. As long as that continues, we will stay with it.

**NO. 10. GENERAL DISCUSSION:** (a) Professor Williamson discussed briefly previous procedures of the Board with respect to keeping Board members informed of college activities and the present need for guidelines for the college liaison Board members.

It was agreed that the Chairman would discuss this with all committee chairmen and the Chancellor would discuss it with the Council of Presidents.

(b) Mr. Berman discussed (1) security at the colleges and a contemplated report from Vice-Chancellor Schultz, (2) academic standards of the University since the inception of Open Admissions, and (3) allocation of students and other problems relating to Open Admissions and the SEEK Program.

At this point the Board went into Executive Session.

Upon motion duly made, seconded and carried, the meeting adjourned at 9:30 p.m.

N. MICHAEL CARFORA
Secretary of the Board
PROPOSED BYLAW AMENDMENT TO DEFINITION

DEFINITIONS

a. "Board" shall mean the Board of Higher Education in the City of New York.

b. "Department" means an instructional department of a college or a Ph.D. program in the University Graduate Division; if the instructional work of the college is organized into divisions, it shall mean a division.

c. "Department Chairman" shall be deemed to include a department head as such title is used in the community college.

d. "Instructional staff" titles in the community colleges shall be deemed to have included therein and be preceded by the phrase "Community College."

e. "Tenure" is the right of a person to hold his position during good behavior and efficient and competent service, and not to be removed therefrom except for cause in the manner provided for in these bylaws.

f. "Senior College" shall mean a four-year college, an upper division college, or the University Graduate Division.

g. "Community College" shall mean a two-year college offering Associate Degrees.

h. "College" shall be deemed to include a senior college, a community college, or the University Graduate Division.

i. "President" shall be deemed to include the Chancellor, the President of a College, or anyone acting in such capacity as the sense of the provision may be appropriate.

j. "Educational Unit" shall mean a senior college, a community college, the University staff, or the University Graduate Division.

k. "Promotion" is an advancement from a title on the permanent instructional staff to another title on the permanent instructional staff requiring increased responsibility and salary.

"L. "He," "His," "Him" shall denote members of both the male and female sexes.

NOTE: This amendment shall take effect immediately.
Matter underlined is new.

"It was agreed that in future bylaw amendments the following will be used: "He/She," "His/Her," or "Him/Her."
PROPOSED BYLAW AMENDMENTS TO CREATE
THE TITLES OF UNIVERSITY ADMINISTRATOR, UNIVERSITY
ASSOCIATE ADMINISTRATOR, UNIVERSITY ASSISTANT ADMINISTRATOR,
ADMINISTRATOR, ASSOCIATE ADMINISTRATOR, AND ASSISTANT ADMINISTRATOR

A. Section 6.1 of the bylaws of the Board are hereby amended as follows:

Section 6.1 INSTRUCTIONAL STAFF. The Instructional Staff shall consist of the persons employed in the following titles:

<table>
<thead>
<tr>
<th>Position</th>
<th>Title</th>
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<tbody>
<tr>
<td>Chancellor</td>
<td>Distinguished Professor</td>
</tr>
<tr>
<td>Deputy Chancellor</td>
<td>Professor</td>
</tr>
<tr>
<td>Vice-Chancellor</td>
<td>Associate Professor</td>
</tr>
<tr>
<td>University Administrator</td>
<td>Assistant Professor</td>
</tr>
<tr>
<td>University Associate Administrator</td>
<td>Visiting Professor</td>
</tr>
<tr>
<td>University Assistant Administrator</td>
<td>Visiting Associate Professor</td>
</tr>
<tr>
<td>President</td>
<td>Visiting Assistant Professor</td>
</tr>
<tr>
<td>Vice-President</td>
<td>Adjunct Professor</td>
</tr>
<tr>
<td>Assistant Vice-President</td>
<td>Adjunct Associate Professor</td>
</tr>
<tr>
<td>University Dean</td>
<td>Adjunct Assistant Professor</td>
</tr>
<tr>
<td>University Associate Dean</td>
<td>Adjunct Lecturer</td>
</tr>
<tr>
<td>University Assistant Dean</td>
<td>Lecturer (Full-Time)</td>
</tr>
<tr>
<td>Dean</td>
<td>Lecturer (Part-Time)</td>
</tr>
<tr>
<td>Associate Dean</td>
<td>Instructor</td>
</tr>
<tr>
<td>Assistant Dean</td>
<td>Instructor (Nursing Science)</td>
</tr>
<tr>
<td>Administrator</td>
<td>Research Associate</td>
</tr>
<tr>
<td>Associate Administrator</td>
<td>Research Assistant</td>
</tr>
<tr>
<td>Assistant Administrator</td>
<td>Clinical Assistant</td>
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</table>

and

in the Hunter College Elementary School and Hunter College High School:

<table>
<thead>
<tr>
<th>Position</th>
<th>Title</th>
</tr>
</thead>
<tbody>
<tr>
<td>Principal</td>
<td>Temporary Teacher</td>
</tr>
<tr>
<td>Chairman of Department</td>
<td>Guidance Counselor</td>
</tr>
<tr>
<td>Teacher</td>
<td>Librarian</td>
</tr>
<tr>
<td>Assistant Teacher</td>
<td>College Laboratory Technician</td>
</tr>
</tbody>
</table>

and

in the Early Childhood Centers:

<table>
<thead>
<tr>
<th>Position</th>
<th>Title</th>
</tr>
</thead>
<tbody>
<tr>
<td>Teacher</td>
<td></td>
</tr>
<tr>
<td>Assistant Teacher</td>
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</table>

B. Section 6.5 of the bylaws of the Board are hereby amended as follows:

Section 6.5 APPOINTMENTS WITHOUT TENURE. Nothing contained in this article shall be construed as conferring or permitting tenure, or service credit toward the achievement of tenure in the positions of chancellor, deputy chancellor, vice-chancellor, university administrator, university associate administrator, university assistant administrator, president, vice-president, assistant vice-president, university dean, university associate dean, university assistant dean, dean, associate dean, assistant dean, administrator, associate
administrator, assistant administrator, department chairman, chief librarian, principal, supervisor, distinguished
professor, visiting professor, visiting associate professor, visiting assistant professor, adjunct professor, adjunct
associate professor, adjunct assistant professor, adjunct lecturer, higher education officer, higher education
associate, higher education assistant, assistant to higher education officer, research associate, research assistant,
clinical assistant, lecturer (full-time), lecturer (part-time), instructor appointed after October 1, 1968; business
manager, assistant business manager, assistant to business manager, all positions in the Early Childhood Centers
Programs, or any other instructional positions not included on the permanent instructional staff, except that
prior service as a full-time lecturer or lecturer (full-time) may be considered toward the award of tenure to
persons in a title on the permanent instructional staff. Appointment to any such non-tenure-bearing position, or
removal therefrom, however, shall not deprive the person so appointed or removed of tenure in the highest
position on the staff held with tenure prior to his appointment to such office, or conjointly with such office, nor
shall such appointment or removal deprive any person of service credit toward the achievement of tenure under
the provisions of this article. All persons appointed chancellor, deputy chancellor, president, vice-chancellor,
vice-president, university dean, university associate dean, university assistant dean, dean, associate dean, assistant
dean, or principal, if not already appointed to a position on the permanent instructional staff, may be appointed
to an appropriate instructional position.

C. Section 6.6c of the bylaws of the Board are hereby amended as follows:

c. In the case of the appointment of a chancellor, deputy chancellor, vice-chancellor, university
administrator, university associate administrator, university assistant administrator, president, vice-president,
assistant vice-president, university dean, university associate dean, university assistant dean, dean, associate dean,
assistant dean, assistant administrator, associate administrator, assistant administrator, or principal,
the affirmative vote of a majority of all members of the Board shall be required. [In the case of the removal of a
chancellor or a deputy chancellor, vice-chancellor or university dean, university associate dean, or university
assistant dean may be made by the Chancellor.] In the case of the removal of a chancellor or a president the
affirmative vote of the majority of all members of the Board shall be required. Removals from appointments as
deputy chancellor, vice-chancellor, university administrator, university associate administrator, university
assistant administrator, university dean, university associate dean, or university assistant dean may be made
by the chancellor. Removals from appointment as vice-president, assistant vice-president, dean, associate dean,
assistant dean, assistant administrator, associate administrator, assistant administrator, or principal may be made by
the president responsible for the educational unit involved.

D. Section 10.1 of the bylaws of the Board are hereby amended as follows:

Section 10.1 THE UNIVERSITY STAFF. There is hereby established as an educational unit under
the Board of Higher Education that portion of The City University of New York which is administered centrally
by the Chancellor, either directly or through a Deputy Chancellor, Vice-Chancellor, University Administrator,
University Associate Administrator, University Assistant Administrator, or University Dean directly responsible
to him. Such educational unit shall be known as the "University Staff" and shall consist of the Central Office
staff and the staff of such other programs as are not otherwise provided for and which are not part of any of the
existing senior or community colleges under the jurisdiction of the Board of Higher Education. Persons holding
positions on the University Staff shall, for the purposes of public reference, be deemed to hold positions in The
City University of New York.

E. Section 11.3 of the bylaws of the Board are hereby amended as follows:

Section 11.3 DEPUTY CHANCELLOR, VICE-CHANCELLOR, UNIVERSITY ADMINISTRATOR,
UNIVERSITY ASSOCIATE ADMINISTRATOR, UNIVERSITY ASSISTANT ADMINISTRATOR, AND
UNIVERSITY DEAN. A. Position Definition: The duties and responsibilities of the Deputy Chancellor, the
Vice-Chancellors, the university administrator, the university associate administrator, the university assistant
administrator and the University Deans shall be to assist the Chancellor, the Deputy Chancellor or
Vice-Chancellors in designated areas of university operations and to represent [him] them when so authorized;
and in addition, the Deputy Chancellor shall act for the Chancellor and assume all of the duties of the Chancellor
when so authorized by the Chancellor.

B. Qualifications: They shall have, in addition to those qualifications of the instructional title held,
such other qualifications as the Board may require.

F. Section 11.6 of the bylaws of the Board is hereby amended as follows:

   Section 11.6 DEAN, ASSOCIATE DEAN, [and] ASSISTANT DEAN, ADMINISTRATOR,
   ASSOCIATE ADMINISTRATOR AND ASSISTANT ADMINISTRATOR. A. Position Definition: In the colleges,
   Deans, Associate Deans, [and] Assistant Deans, Administrators, Associate Administrators and Assistant
   Administrators shall have such duties and responsibilities, in addition to those set forth in these bylaws, as may
   be assigned to them by their president or referred to them through the president at the request of appropriate
   faculty bodies; and in the University Staff, they shall have such duties and responsibilities as may be designated
   by the Chancellor.

G. Section 12.4 of the bylaws of the Board is hereby amended as follows:

   [President]

   Section 12.4 SALARY SUPPLEMENTS. The salary of the Chancellor, Deputy Chancellor, Vice-
   Chancellor, University Administrator, University Associate Administrator, University Assistant Administrator,
   President, Vice-President, Assistant Vice-President, University Dean, University Associate Dean, University
   Assistant Dean, Dean, Associate Dean, [and] Assistant Dean, Administrator, Associate Administrator, and
   Assistant Administrator shall be that of the instructional staff title held supplemented in such sum as may be
determined by the Board.

These amendments shall take effect immediately.

NOTE: Matter underlined is new; matter in [brackets] to be deleted.
PROPOSED BYLAW AMENDMENT DELETING SECTION 14.3

Section 14.3 COLLEGE OFFICE ASSISTANT A AND COLLEGE SECRETARIAL ASSISTANT A.

Qualifications: a. High school graduation, and in addition four years of college equivalent to at least one hundred and twenty credits at an approved college or university; or four years of experience in general office work; or equivalent education and experience; except that in all cases high school graduation shall be required.

b. In addition the qualification requirement for college office assistant A shall be the ability to do typewriting at a rate of not less than forty-five words per minute.

c. In addition the qualification requirement for college secretarial assistant A shall be the ability to take dictation at a rate of not less than ninety-six words per minute and the ability to do typewriting at a rate of not less than forty-five words per minute.

Section 14.3 COLLEGE OFFICE ASSISTANT A AND COLLEGE SECRETARIAL ASSISTANT A.

1. Basic Qualifications:

   a. Graduation from a four year senior high school course; or

   b. Possession of a high school equivalency diploma; or

   c. Certification of having passed the New York State high school equivalency examination; or

   d. An acceptable General Education Development certificate issued by the Armed Forces (a score of at least 35 on each of the five tests and an overall score of 225 in the General Educational Development examination); and

2. Additional Qualifications:

   a. One year of college education equivalent to at least 30 credits at an accredited college or university; or

   b. Two years of experience in general office work (for those positions requiring the ability to comprehend and converse in both Spanish and English, such ability shall be accepted as the equivalent of one year of experience in general office work); or

   c. An acceptable equivalent combination of college education and the above experience; and

3. In addition the qualification requirement for College Office Assistant A shall be the ability to typewrite at a rate of not less than forty words per minute, with no more than five percent errors; and

4. In addition the qualification requirement for College Secretarial Assistant A shall be the ability to take dictation at a rate of not less than eighty words per minute and the ability to typewrite at the rate of not less than forty words per minute, with no more than five percent errors.

NOTE: These amendments shall take effect immediately.

Matter underlined is new; matter in brackets to be deleted.
The Chairman called the meeting to order at 4:30 p.m.

There were present:

Luis Quero-Chiesa, Chairman
Minneola P. Ingersoll
Robert Ross Johnson
Jack I. Poses

N. Michael Carfora, Secretary of the Board
Arthur H. Kahn, General Counsel

Chancellor Robert J. Kibbee
Vice-Chancellor J. Joseph Meng
Deputy Chancellor Seymour C. Hyman
Professor Nathan Weiner

The absence of Mr. d'Heilly, Mr. Berman and Ms. Thacher was excused.

Upon motions duly made, seconded and carried, the following resolutions were adopted or action was taken as noted:

NO. 1. ESTABLISHMENT OF THE DEAN EMANUEL SAXE DISTINGUISHED PROFESSORSHIP—BARUCH COLLEGE:

WHEREAS, Dr. Emanuel Saxe, Dean Emeritus and University Distinguished Professor at Baruch College, has served the City University as teacher, scholar, and administrator for 44 years, twelve of them as Dean of the Bernard M. Baruch School (now College); and

WHEREAS, In the course of his career, Dr. Saxe has become a nationally recognized authority in the field of accounting, and a noted figure in business education; and

WHEREAS, Dr. Saxe's retirement from University service becomes effective September 1, 1973; and

WHEREAS, The Trustees of the Baruch College Fund and many former students, friends, and associates of Dr. Saxe desire to mark his retirement by recognizing his outstanding contributions to collegiate education for business, and to the growth and development of the profession of Accountancy, and to this purpose have collected and offered to The City University of New York the sum of $100,000 to be held intact as the principal of a Fund for the establishment of a named chair in his honor at Baruch College, in accordance with the procedures adopted by the Board on February 29, 1967, Calendar No. 3(a) and subject to the following terms:
The Chair is to be awarded to a noted scholar in one of the disciplines of Business, with preference given to the discipline of Accountancy. The recipient is to be selected on the basis of outstanding achievement and professional eminence in his field, and with the advice of a special search committee of faculty and eminent alumni to be appointed by the President of Baruch College (but otherwise in accord with the bylaws of the Board of Higher Education and any other applicable regulations). The term of incumbency is to be determined for each appointment by the President of Baruch College in accordance with the academic purpose of the appointment.

NOW THEREFORE BE IT RESOLVED, That in recognition of Dr. Saxe's long and unusually effective achievements as college professor, department chairman, dean and provost; his lengthy and influential career in the practice of public accounting and in the activities of its professional societies, his notable record as a prolific and highly regarded author of numerous books, research studies, and articles, his distinguished activities in public service and private philanthropy, his inspiration for generations of students, and in consideration of the gift of $100,000 by the Baruch College Fund, to be administered by the Board's Committee on Trusts and Gifts, there is established, in perpetuity, at the Bernard M. Baruch College, The Dean Emanuel Saxe Distinguished Professorship; and be it further

RESOLVED, That each recipient of the Chair, to be known as the Emanuel Saxe Distinguished Professor in his discipline, shall be appointed to a regular professorial line and compensated at the maximum rate for such line and that he or she shall receive additional compensation of $5,000 per annum by the Committee on Trusts and Gifts; and be it further

RESOLVED, That this resolution become effective upon receipt of the aforementioned sum of $100,000 from the Baruch College Fund.

NO. 2. UNIVERSITY REPORT: The Chancellor reported on the following:

(a) Current status of Collective Bargaining negotiations.
(b) Bronx Community College Flier "Join Us At The Heights."
(c) Establishment of an Office of Federal Relations in the Central Administration.

At this point the Committee went into Executive Session.

Upon motion duly made, seconded and carried, the meeting adjourned at 6:15 p.m.

N. MICHAEL CARFORA
Secretary of the Board
MINUTES OF THE MEETING OF THE BOARD OF
HIGHER EDUCATION OF THE CITY OF NEW YORK
HELD
NOVEMBER 27, 1972
AT THE BOARD HEADQUARTERS BUILDING
535 EAST 80 STREET—BOROUGH OF MANHATTAN

The Chairman called the meeting to order at 5:40 p.m.

There were present:

Luis Quero-Chiesa, Chairman
David I. Ashe
Herbert Berman
Frederick Burkhardt
Maria Josefa Canino
Alexander A. Delле Cese
Jean-Louis d’Heilly
Frederick O’R. Hayes
Norman E. Henkin
Minneola P. Ingersoll

Robert Ross Johnson
James Oscar Lee
John A. Morsell
Jack I. Poses
Edward S. Reid
Barbara A. Thacher
Francisco Trilla
Eve Weiss
Nils Y. Wessell
Arleigh B. Williamson

N. Michael Carfora, Secretary of the Board
Arthur H. Kahn, General Counsel

Chancellor Robert J. Kibbee
President Milton G. Bassin
President William M. Birenbaum
President James A. Colston
President Candido A. de Leon
President Edgar D. Draper
President Leon M. Goldstein
President John W. Kneller
President Leonard Lief
President Robert E. Marshak
President Joseph S. Murphy
Acting President Harold M. Proshansky
President Donald H. Riddle
President Kurt R. Schmeller

President Joseph Shenker
President Herbert M. Sussman
President Richard D. Trent
President Jacqueline G. Wexler
President Clyde J. Wingfield
Professor Nathan Weiner
Mr. Alan R. Shark
Deputy Chancellor Seymour C. Hyman
Vice-Chancellor Julius C. C. Edelstein
Vice-Chancellor Timothy S. Healy
Vice-Chancellor Joseph Meng
Vice-Chancellor David Newton
Vice-Chancellor Frank J. Schultz

The absence of Mr. DeNovellis was excused.
Upon motions duly made, seconded and carried, the following resolutions were adopted or action was taken as noted: (Cal. Nos. 1 through 10)

**NO. 1. CHANCELLOR'S REPORT:** RESOLVED, That the Chancellor's Report for the month of November 1972 (including Addendum Items) be approved as amended, as follows:

(a) Item A-I.10.1. Appointment of Julius Cherinsky as an Instructor in the Department of Marketing at Baruch College is withdrawn at the request of the General Counsel to the Board.

(b) Items listed in PART H—ERRATA, to be withdrawn or changed, as indicated.

(c) Item C.22.1. Doctor of Social Welfare in Social Work Program and Design and Administration, withdrawn in the ERRATA, is reinstated.

**NO. 2. APPROVAL OF MINUTES:** RESOLVED, That the minutes of the Board of Higher Education for the meeting held September 25, 1972, be approved as circulated.

**NO. 3. COMMITTEE ON LAW:** (a) RESOLVED, That the following bylaw amendments to Article XVI be approved:

**ARTICLE XVI - ADMISSIONS**

**PART I - SENIOR COLLEGES**

Section 16.1 ADMISSIONS WITHOUT CHARGE FOR TUITION.* A student who qualifies for matriculation toward a baccalaureate degree, provided he/she does not already hold a recognized bachelor's degree, may be admitted without charge for tuition if he/she meets one of the following conditions:

a. He/she is a bona fide resident of New York city.**

b. He/she is a child of a member of the permanent staff of the board; or is the child of a deceased or retired member of such staff who had served for more than five years on an annual salary; or is the child of an employee of the city of New York, or of a city agency, who is required to live outside of the city of New York in the performance of his/her official duties. If such student is a resident of a county within New York state not within the city of New York, a certificate of residence issued within two months prior to the completion of registration must be filed with the registrar before the completion of registration. Such certificate of residence shall be valid for a period of one year from the date of issuance.

c. He/she is a citizen of a foreign country who has earned the associate degree in a community college under the jurisdiction of the board and is otherwise qualified for transfer to a senior college, provided that he/she was initially admitted prior to February 1971, on a tuition-free basis.

* Upon admission, all students are required to pay such general and special fees as are approved by the board of higher education.

** A bona fide resident of New York city means one who is domiciled in New York city.
Section 16.2 ADDITIONAL ADMISSIONS WITHOUT CHARGE FOR TUITION.* a. A qualified student may be admitted to the hunter college elementary school or high school without charge for tuition if he/she meets one of the following conditions:

1. He/she is a bona fide resident of New York city ** and otherwise meets the criteria for admission established by the board.

2. He/she is the child of United Nations personnel, provided the person through whom he/she derives eligibility continues in residence in the city of New York during the period of his/her attendance. Not more than twenty-five such students may be so admitted.

b. He/she is a student of another college or university which will furnish in exchange similar benefits to a student of a college within the city university of New York. Evidence of satisfactory educational qualifications must be presented and the approval of the president of such college within the city university is required.

c. The board may, by resolution, provide for additional admissions to courses and programs, subject to such conditions as the board may determine.

Section 16.3 ADMISSIONS UPON PAYMENT OF TUITION.* a. A qualified student not eligible for admission without payment of tuition may be admitted to the courses and programs of the senior colleges upon payment of established tuition fees and upon such other conditions as the board may determine.

b. A qualified student who is a resident of a county in New York state, not within the city of New York may be admitted to the courses and programs of the senior colleges, upon payment of the required tuition. A certificate of residence issued within two months prior to the completion of registration must be filed with the registrar before the completion of registration. Such certificate of residence shall be valid for a period of one year from the date of issuance.

c. At the discretion of the administrative officer under whose supervision the course or program is offered, a qualified student who is a member of a law enforcement agency outside the state of New York may be admitted, upon a space-available basis, to a course of study leading to the bachelor of science degree at the john jay college of criminal justice, upon payment of the required tuition.

d. A citizen of a foreign country who was admitted as a fee-paying student to a community college and has earned an associate degree in the community college, and who is otherwise qualified, may be admitted on a space-available basis as a matriculated student upon payment of the required tuition as established by the board.

PART II - THE COMMUNITY COLLEGES

Section 16.4 ADMISSIONS WITHOUT CHARGE FOR TUITION.*** A student who qualifies for matriculation toward an associate degree, provided he/she does not already hold an associate degree from the city university received wholly or in part on a tuition-free basis, may be admitted without charge for tuition if he/she meets one of the following conditions:

* Upon admission, all students are required to pay such general and special fees as are approved by the board of higher education.
** A bona fide resident of New York city means one who is domiciled in New York city.
*** Upon admission, all students are required to pay such general and special fees as are approved by the board of higher education and by the board of trustees of the state university of New York.
a. He/she is a bona fide resident of New York city.**

b. He/she is the child of a member of the permanent staff of the board; or is a child of a deceased or retired member of such staff who had served for more than five years on an annual salary; or is the child of an employee of the city of New York, or of a city agency, who is required to live outside of the city of New York in the performance of his/her official duties. If such student is a resident of a county within New York state not within the city of New York and is entitled to a certificate of residence, such certificate of residence issued within two months prior to the completion of registration must be filed with the registrar before the completion of registration. Such certificate of residence shall be valid for a period of one year from the date of issuance.

Section 16.5 ADDITIONAL ADMISSIONS WITHOUT CHARGE FOR TUITION.***

a. The board may, by resolution, provide for additional admissions to courses and programs, subject to such conditions as the board may determine.

b. He/she is a student of another college or university which will furnish in exchange similar benefits to a student of a college within the city university of New York. Evidence of satisfactory educational qualifications must be presented and the approval of the president of such college within the city university is required.

Section 16.6 ADMISSIONS UPON PAYMENT OF TUITION.***

a. Qualified students who are not eligible for admission without payment of tuition may be admitted to the courses and programs of the community colleges, upon payment of established tuition fees and upon such other conditions as the board may determine.

b. A qualified student entitled to a certificate of residence from a county in New York state, not within the city of New York, may be admitted as a student to the programs and courses upon payment of the required tuition. A certificate of residence, which was issued within two months prior to the completion of his/her registration, must be filed with the registrar prior to the completion of registration. Such certificate of residence shall be valid for a period of one year from the date of issuance.

(b) Mr. Berman reported briefly on activities of the Committee on Law.

The following resolution was adopted in Executive Session:

NO. 4. BUDGET REQUEST 1973-1974: RESOLVED, That the Chancellor's Budget Request for 1973-1974 in the amount of $550.7 million, as approved by the Committee on Budget and Finance, be approved. (A complete copy of the Budget Request is on file in the Office of the Vice-Chancellor for Budget and Planning.)

NOTE: Public hearings on the proposed budget were held on November 21, 1972.

Mr. Hayes, Chairman of the Committee on Budget and Finance, and Vice-Chancellor Schultz and his staff were complimented on the preparation of the 1973-74 budget.

** A bona fide resident of New York city means one who is domiciled in New York city.

*** Upon admission, all students are required to pay such general and special fees as are approved by the board of higher education and by the board of trustees of the state university of New York.
NO. 5. COMMITTEE ON CAMPUS PLANNING AND DEVELOPMENT: RESOLVED, That the following items approved by the Committee on Campus Planning and Development, be adopted:

A. SUPPLEMENTAL AGREEMENT E:

WHEREAS, The Agreement of Lease by and among the Dormitory Authority, the City University Construction Fund and the Board of Higher Education in the City of New York, dated as of June 12, 1967, has heretofore been executed, which Agreement of Lease provides that facilities to be acquired, designed, constructed, reconstructed, rehabilitated, improved or otherwise provided and furnished and equipped and to be made a part of the Project (as such term is defined in such Agreement of Lease) and certain other details with respect thereto, shall be determined by one or more Supplemental Agreements; and

WHEREAS, It is now desired to authorize the execution on behalf of the Board of Higher Education in the City of New York, of Supplemental Agreement E dated as of November 21, 1972; now, therefore, be it

RESOLVED, By the Board of Higher Education in the City of New York as follows:

SECTION 1. The form and substance of the proposed Supplemental Agreement E dated as of November 21, 1972, which document bears a title page which reads: "DORMITORY AUTHORITY OF THE STATE OF NEW YORK AND CITY UNIVERSITY CONSTRUCTION FUND AND BOARD OF HIGHER EDUCATION IN THE CITY OF NEW YORK SUPPLEMENTAL AGREEMENT E DATED AS OF NOVEMBER 21, 1972 (CITY UNIVERSITY ISSUE, SERIES E)" is hereby approved. The Chairman of the Board of Higher Education in the City of New York, is hereby authorized and directed to execute such Supplemental Agreement E and to cause the seal of such Board to be affixed thereto. The Secretary of such Board is hereby authorized and directed to affix his signature thereto in attestation of such seal.

SECTION 2. Notwithstanding any other provisions of this resolution, the person executing such Supplemental Agreement E is hereby authorized to assent to minor changes, insertions, omissions and modifications of such Supplemental Agreement E in the event that the Authority or the Fund shall deem the same necessary prior to the execution thereto, and the execution of such Supplemental Agreement E by such person shall be deemed to be complete and full approval of any such changes, insertions, omissions or modifications.

SECTION 3. This resolution shall take effect immediately.

EXPLANATION: The foregoing resolution supplements the basic underlying agreement between the Board of Higher Education, the Dormitory Authority and the City University Construction Fund, dated as of June 12, 1967, and will authorize the Dormitory Authority to issue its Series E Bonds in the sum of $32,840,000 to provide funds to permanently finance, by the issuance of bonds, the construction of a science building for York College, the acquisition and renovation of buildings acquired for John Jay and Medgar Evers Colleges and the completion of the building acquired as an initial facility for Richmond College.

B. REVENUE BONDS, CITY UNIVERSITY ISSUE, SERIES E:

WHEREAS, In connection with the sale of bonds of the Dormitory Authority of the State of New York, designated "REVENUE BONDS, CITY UNIVERSITY ISSUE, SERIES E," dated July 1, 1972, it is necessary that the Authority issue an Official Statement (initially in the form of a Proposed Official Statement and subsequent to the sale of such bonds in the form of a final Official Statement); and

WHEREAS, Such Official Statement, in both its proposed and final forms, must necessarily contain certain information relating to the Board of Higher Education in the City of New York; and
WHEREAS, The officers hereinafter set forth are best qualified to examine, appraise and approve the accuracy of any such statements in such Official Statement; now, therefore, be it

RESOLVED, By the Board of Higher Education in the City of New York as follows:

SECTION 1. The following officers are hereby authorized and directed to examine any statements contained in the Official Statement of the Dormitory Authority relating to the Revenue Bonds, City University Issue, Series E either in its proposed or final form, and, upon approval thereof, to deliver a letter to the Dormitory Authority of the State of New York signed by at least three of such officers, stating in substance that the material contained therein relating to the Board of Higher Education in the City of New York and The City University of New York is approved, which letter shall further state that in the opinion of the signers thereof such material is a fair and accurate statement relating to the Board of Higher Education in the City of New York and The City University of New York and that no material facts have been omitted. Such officers are as follows: The Chairman of the Board of Higher Education in the City of New York, the Chancellor of The City University of New York, the Deputy Chancellor and the Vice-Chancellor for Budget and Planning.

SECTION 2. This resolution shall take effect immediately.

C. CONSTRUCTION AND SITE WORK--LEHMAN COLLEGE:

RESOLVED, That the Board approve preliminary plans, outline specifications and preliminary estimate of total cost of $27,815,352 (as of October 31, 1972) for the following buildings and site work of the Lehman College, Bronx, Master Plan dated March 1969.

<table>
<thead>
<tr>
<th>BUILDING</th>
<th>COST 10/31/72</th>
</tr>
</thead>
<tbody>
<tr>
<td>Student Hall (Renovation) with Cafeteria</td>
<td>$4,339,442.00</td>
</tr>
<tr>
<td>Addition (Food Services) and Book Store</td>
<td>$1,891,874.00</td>
</tr>
<tr>
<td>Central Plant</td>
<td>$7,010,827.00</td>
</tr>
<tr>
<td>Speech/Theater</td>
<td>$4,928,916.00</td>
</tr>
<tr>
<td>Auditorium</td>
<td>$5,093,683.00</td>
</tr>
<tr>
<td>Library</td>
<td>$2,669,110.00</td>
</tr>
<tr>
<td>Site Construction and Planting</td>
<td>$1,881,500.00</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$27,815,352.00</strong></td>
</tr>
</tbody>
</table>

as prepared by Todd/Pokorny Architects in accord with their contract with the Dormitory Authority of the State of New York, dated February 26, 1971; and be it further

RESOLVED, That the City University Construction Fund be requested to approve said preliminary plans, etc., and to authorize the Dormitory Authority to complete final plans, bid documents, etc., for the work.

EXPLANATION: The preliminary plans now considered are a development of the proposed construction identified in the Lehman College Bronx Master Plan of March 1969 and include the following projects:

A renovated Student Hall which will include classrooms, offices and a 200 seat Recital Hall for the Lehman College Music Department. It will also house the Food Service, Dining and Kitchen facilities within the existing building and in an added new wing. The lower basement levels contain Buildings and Grounds facilities and the existing heating plant for the Campus. A Central Plant addition will adjoin the existing heating plant and provide for the central air conditioning and control systems for the entire Campus. The Bookstore, originally proposed as a separate facility, will also be accommodated in Student Hall.
Minutes of Proceedings, November 27, 1972

The Speech and Theater Building is a proposed new steel and concrete structure with limestone facade, which will provide a 500 seat Principal Theater, Experimental Theater and Workshop, Speech laboratories, classrooms and offices. The building is linked to Student Hall and to the proposed Gymnasium from the main campus pedestrian tunnel system.

The Auditorium Building contains stage, orchestra pit, orchestra seats and balcony and will seat 2200 persons. The proposed building is constructed of steel and concrete structure with limestone exterior.

This building abuts the proposed new Library, a reinforced concrete structure with limestone facade containing study, bookstack, office and exhibition spaces.

Site Construction and Planting is consistent with that identified in the original Master Plan except that the proposed pedestrian access from the West (Goulden Avenue) is now between Gillet Hall and the existing Library rather than between Shuster Hall and the existing Library. A complete landscaping plan showing brick paved main walkways, new planting, existing landscaping preservation is part of the preliminary plan. The existing pedestrian tunnel system and utility tunnel system will be extended to serve the proposed new building program.

The Board of Higher Education (on September 29, 1969) approved selection of Todd/Pokorny Architects to implement and proceed with design of facilities included in the Lehman College Master Plan of March 1969 and identified as follows:

<table>
<thead>
<tr>
<th>Item and Master Plan Reference</th>
<th>Estimated Cost (March, 1969)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Student Hall Renovation and Addition (3R, 3.1, 3.2, 3.6)</td>
<td>$2,416,000.00</td>
</tr>
<tr>
<td>Bookstore (4.1)</td>
<td>$651,200.00</td>
</tr>
<tr>
<td>Music/Auditorium (9.0)</td>
<td>$4,361,100.00</td>
</tr>
<tr>
<td>New Library (10.0)</td>
<td>$4,772,700.00</td>
</tr>
<tr>
<td>New Speech &amp; Theater (11.0)</td>
<td>$3,059,700.00</td>
</tr>
<tr>
<td>Central Plant (CP-2, 3, 4)</td>
<td>$964,400.00</td>
</tr>
<tr>
<td>Site Construction &amp; Planting (SW-1, 2, 3, 4, 5, 6, 7)</td>
<td>$2,141,000.00</td>
</tr>
<tr>
<td>Site Utilities</td>
<td>$1,069,000.00</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$19,435,100.00</strong></td>
</tr>
</tbody>
</table>

The Estimators (on April 17, 1969) notified the Architects that an irrational construction market showing rapid cost rise (10.3% for January 1969 to April 1969 rather than 10% for the entire year) existed. Further, certain trades costs (Plumbing-74%, General Construction-18%) had risen even more sharply. The January 1969 cost projection was revised by the Estimators accordingly, indicating the following costs (as of April 1969):

<table>
<thead>
<tr>
<th>Item and Master Plan Reference</th>
<th>Estimated Cost (as of April 1969)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Student Hall Renovation and Addition</td>
<td>$2,388,900.00</td>
</tr>
<tr>
<td>Bookstore</td>
<td>$651,000.00</td>
</tr>
<tr>
<td>Music/Auditorium</td>
<td>$4,630,500.00</td>
</tr>
<tr>
<td>New Library</td>
<td>$5,024,300.00</td>
</tr>
<tr>
<td>New Speech &amp; Theater</td>
<td>$3,303,000.00</td>
</tr>
<tr>
<td>Central Plant</td>
<td>$1,150,100.00</td>
</tr>
<tr>
<td>Site Construction &amp; Planting</td>
<td>$2,462,100.00</td>
</tr>
<tr>
<td>Site Utilities (includes design reduction)</td>
<td>$954,000.00</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$20,563,900.00</strong></td>
</tr>
</tbody>
</table>

The preliminary plans essentially follow the design outlined in the Lehman College, Bronx, Master Plan of 1969 with certain modifications made to reduce the net assignable area in order to conform with the Governor's letter of approval of the Master Plan, dated May 15, 1970, to Commissioner Ewald Nyquist. Subsequent to these reductions the plans were revised to accommodate the Music Department (formerly part of the Auditorium) and the Bookstore into available space in the renovated Student Hall to more fully utilize this existing building. The Auditorium area was also reduced by amending the seating capacity from the 2800 seats shown in the Master Plan to 2200 seats. Net assignable area available within the total allowable was then added to the Speech & Theater Building & Student Hall for new classroom space, food service facilities, building and grounds, etc. The reductions and additions of net assignable area are tabulated as follows:

<table>
<thead>
<tr>
<th>FACILITY</th>
<th>MASTER PLAN (MARCH 1969)</th>
<th>PRELIMINARY (OCTOBER 1972)</th>
<th>CHANGE</th>
</tr>
</thead>
<tbody>
<tr>
<td>STUDENT HALL (3.0 Master Plan)</td>
<td>49,200</td>
<td>49,200*</td>
<td>...</td>
</tr>
<tr>
<td>DINING WING (3.1 Master Plan)</td>
<td>15,000</td>
<td>17,745</td>
<td>+2,745</td>
</tr>
<tr>
<td>BOOKSTORE (4.1 Master Plan)</td>
<td>12,000</td>
<td>...*</td>
<td>-12,000</td>
</tr>
<tr>
<td>MUSIC/AUDITORIUM (9.0 Master Plan)</td>
<td>64,500</td>
<td>30,731*</td>
<td>-33,769</td>
</tr>
<tr>
<td>LIBRARY (10.0 Master Plan)</td>
<td>75,310</td>
<td>75,310</td>
<td>...</td>
</tr>
</tbody>
</table>
The facilities for the Bookstore (12,000 N.A.S.F.) and the Music Department (14,840 N.A.S.F.) are to be accommodated in Student Hall rather than in new construction as originally proposed in the Master Plan.

The revised Master Plan Cost figures (dated April 1969) may be approximately adjusted to show the effect of the later (May, 1970) area reductions and additions thus:

<table>
<thead>
<tr>
<th>FACILITY</th>
<th>MASTER PLAN (continued)</th>
<th>PRELIMINARY (continued)</th>
<th>CHANGE (continued)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>(MARCH 1969)</td>
<td>(OCTOBER 1972)</td>
<td></td>
</tr>
<tr>
<td>SPEECH/THEATER</td>
<td>48,600</td>
<td>62,861</td>
<td>+14,261</td>
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<tr>
<td>(11.0 Master Plan)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>264,610</td>
<td>235,847</td>
<td>-28,763</td>
</tr>
</tbody>
</table>

The Preliminary Cost Estimate of $27,815,352.00 (dated October 31, 1972) may be compared to the revised Master Plan figure of $18,968,494.00, which if multiplied by an escalation factor of 1.534 to equate it to an October 31, 1972 date, would produce a comparable estimate of $29,095,390.00.

The Preliminary Estimate of $27,815,352 (dated October 31, 1972) includes Student Hall Renovation and Addition to cost $4,339,442 which when divided by its gross area of 118,238 square feet indicates an average cost of $36.70 per square foot; and the overall new building construction to cost $18,925,300 which when divided by the total gross area of 346,234 square feet indicates an average cost of $54.66 per square foot.

Approval of the preliminary plans, specifications and cost estimate is recommended in order that the Architect may be directed to proceed with completion of final documents.

D. GYMNASIUM BUILDING—LEHMAN COLLEGE:

RESOLVED, That the Board approve preliminary plans, outline specifications and preliminary estimate of cost, $10,276,000 (as of August 1972) for a new Gymnasium Building, Lehman College, Bronx, as prepared by Conklin & Rossant, Architects, Farkas, Barron and Partners, Engineers in accordance with their contract with the Dormitory Authority of the State of New York, dated March 1, 1971; and be it further

RESOLVED, That the City University Construction Fund be requested to approve said preliminary plans, etc. and to authorize the Dormitory Authority to direct the Architect to complete final plans, bid documents, etc. for the new building work.

EXPLANATION: The proposed New Gymnasium at Lehman College will contain the Physical Education Department and Medical Services as called for in the 1969 Master Plan for the College. The structure consists of three volumes, terraced for tennis courts, stepping upward from the Campus Walk Toward Paul Avenue. In the lowest step level are located the Swimming Pool and visitors gallery; in the mid-height section are all locker rooms, faculty offices and services. In the highest section are contained the major athletic facilities for gymnastics, gymnastics, fencing, wrestling, archery, squash/handball, dancing.

The preliminary estimate of $10,276,000 (dated August, 1972) indicates an average building cost of $70.87 per square foot. This cost is reasonable for this type of building which has a relatively high volume to floor area ratio because of the three story height spaces for the gymnasium and two story height spaces for the swimming pool, handball courts, etc.

The original Master Plan indicated a Gymnasium Facility providing the programmed space to cost $5,918,200 (as of March 1, 1969). The Estimators (on April 17, 1969) notified the Architect that an irrational Construction Market showing costs accelerating at a greater than anticipated rate (10.3% for January 1969 to April 1969 rather than 10% for the entire year) with selected trade costs rising even faster (Plumbing 74%, General Construction 18%) existed. The January 1969 Construction Cost projection was revised by the Estimators accordingly and indicated a Gymnasium Facility (as of April 1969) to cost $7,041,200 to which Tennis Courts on roof estimated at $250,000 in the Site Construction of the Master Plan, was added as being properly in the Gymnasium program. This resulted in an indicated total cost of $7,291,200 (as of April 1969).
The preliminary cost estimate of $10,276,000 (dated August 1972) may be compared to the revised Master Plan figure of $7,291,200 which, if multiplied by an escalation factor of 1.503, equates it to an August 1972 date, and would produce a comparable estimate of $10,958,300.

Approval of the preliminary plans, specifications and cost estimate is recommended in order that the Architect may be directed to proceed with completion of final documents.

E. ALTERATIONS OF ESCALATORS—THE CITY COLLEGE:

RESOLVED, That the Board of Higher Education approve the contract documents and specifications and authorize The City College to advertise for, receive and open bids and award contract to the lowest responsible bidder for furnishing all labor and material required to repair and replace parts and place in acceptable working condition ten escalators in Steinman Hall, The City College, 140th Street and Convent Avenue, New York, N.Y. 10031, at an estimated cost of $118,000 (projected as of July 25, 1972), chargeable to Code 042-4300-0408-01-73-Repairs General; and be it further

RESOLVED, That said contract include a full maintenance agreement on the related equipment commencing at the end of the three month guarantee period for a period of nine months with an option to renew at the end of said period from year to year thereafter for a total period of five years from inception, subject to termination at the end of first year of renewal or the end of any subsequent year by sixty days prior written notice by either party to the other at an estimated cost of $27,000 (projected August 8, 1972), chargeable to Code 042-4300-0408-01-73-Repairs General; and be it further

RESOLVED, That the Mayor be requested to approve and authorize the expenditures indicated above in the total amount of $145,000.

EXPLANATION: The escalators concerned in this contract, a major means of transportation by students and faculty in Steinman Hall (The Engineering Building), have been out of service for a considerable period of time and are presently in violation by Notice from the Department of Buildings, City of New York. For all intents and purposes the related equipment has not received any proper maintenance in the many years they have been in use and as the result, they are in terrible state of disrepair and are for the most part inoperable. The City College does not have the type of personnel required to maintain a complex system such as is involved in this equipment. Therefore, provision for full maintenance has been made part of the contract. The proposed repairs and replacement of parts to the ten escalators involved is long overdue. Their present condition represents not only a hazard and inconvenience but places a tremendous burden on the College.

F. LICENSE AGREEMENT—BROOKLYN COLLEGE:

RESOLVED, That the Board approve a License Agreement with the Roman Catholic Diocese of Brooklyn for 6,000 square feet of space at 1260 Ocean Avenue, Brooklyn, New York, for use by Brooklyn College; and be it further

RESOLVED, That the Department of Real Estate be requested to execute a License Agreement for the aforementioned space.

EXPLANATION: This space is required by the Brooklyn College Department of Educational Services on an interim basis to provide counseling and remediation services for the fall 1972 freshman class.

The Department of Real Estate has negotiated a License Agreement for the subject premises for a nine month period commencing September 11, 1972 and expiring June 10, 1973 at a fee of $20,250. The License Agreement further provides that the College will have use of the space during the hours 8:00 A.M. to 9:00 P.M. Monday through Friday. The licensor will be responsible for all maintenance, cleaning, rubbish removal and utility services, except telephones.

G. RENTAL OF SPACE—QUEENS COLLEGE:

RESOLVED, That the Board approve the rental of 2,565 square feet of space at 158-11 Jewel Avenue, Queens, for use by Queens College; and be it further
RESOLVED, That the Department of Real Estate be requested to execute a lease for the aforementioned space.

EXPLANATION: The space will provide offices for seventeen faculty members and a library and materials study center for the textile and clothing units of the Home Economics Department.

The Department of Real Estate has negotiated a lease for the subject premises for a period commencing from the date of occupancy and expiring on January 31, 1975 at an annual rental of $12,492 ($487/S.F.). The lease further provides that the landlord will renovate the premises in accordance with plans and specifications prepared by landlord’s architect and approved by the Dean for Campus Planning.

The landlord will also maintain standard building equipment and will be responsible for all structural repairs. Landlord will also provide a rent abatement of $56,000 during the last year of the lease. This is equivalent to a reduction of $0.05/S.F. for the term of the lease.

Queens College currently leases 21,543 square feet of space at the subject location under a lease which terminates January 31, 1975. This lease will co-terminate with the existing lease.

H. RENTAL OF SPACE—CITY UNIVERSITY COMPUTER CENTER:

RESOLVED, That the Board approve the rental of 24,900 square feet of space at 555 West 57 Street for use as a centralized City University of New York Computer Center; and be it further

EXPLANATION: The University currently has inadequate computer capacity to meet its requirements for instructional support, administrative support and research support. The most economic and efficient approach to providing the necessary computer capacity is the development of a centralized computer installation with the capability of servicing the bulk of the University’s administrative, instructional and research needs.

The Department of Real Estate has negotiated a lease for the subject premises for a fifteen year period commencing from the date of occupancy at an annual rental cost of $217,875 ($8.75/S.F.). The lease provides that the landlord will renovate the premises in accordance with plans and specifications prepared by landlord’s architect and approved by the Dean for Campus Planning. Furthermore, the landlord is to provide elevator service, cleaning in all areas except the raised floor computer area and heating, ventilating and air-conditioning during the hours 8:00 a.m. - 6:00 p.m., Monday through Friday in all areas except the raised floor computer area. Landlord will also maintain standard building equipment and will be responsible for all structural repairs. Landlord will paint the subject premises after the fifth and tenth year of the lease. Landlord will also provide a rent abatement of $56,000 during the last year of the lease. This is equivalent to a reduction of $0.05/S.F. over the term of the lease.

Tenant is to be responsible for all electricity, maintenance of special equipment installed for tenant, and minor repairs and replacements. Tenant is also responsible for escalation of real estate taxes and porter’s wages.

I. MEDICAL ARTS BUILDING—QUEENSBOROUGH COMMUNITY COLLEGE:

RESOLVED, That the Board approve preliminary plans, outline specifications and preliminary estimates of cost of $7,954,736 (as of November 1972) for construction of a new Medical Arts Building as part of the proposed Phase I construction as per Master Plan, for Queensborough Community College, as prepared by Armand Bartos and Associates, Architects; and be it further

RESOLVED, That the Board approve preliminary plans, outline specifications and preliminary estimates of cost of $7,954,736 (as of November 1972) for construction of a new Medical Arts Building as part of the proposed Phase I construction as per Master Plan, for Queensborough Community College, as prepared by Armand Bartos and Associates, Architects; and be it further

EXPLANATION: The building delineated in the preliminary plans is basically reinforced concrete with brick, metal and glass facade. Interior finishes and mechanical systems conform to our standards.

The building basically contains classrooms, offices, laboratories, shops, preparation rooms, health service facilities, snack bar, lounges, study rooms, large lecture room and mechanical spaces, all in general conformity with the program of requirements.

The plans meet the approval of the College and the Office of Campus Planning and Development in all aspects of design and function.

The plans have been examined by the Building Department for conformance to local requirements for exits, stairs and other safety requirements, subject of course to final examination of completed contract documents. The design has also received preliminary approval of the Art Commission of the City of New York which rules on aesthetic considerations.
The Master Plan Budget as of January 1971 based on a gross
area of 120,750 sq. ft. was ............................................ $6,091,600

Additional Items Added During Development of Plans:

a. Lecture Hall increase due to Program error,
   2,482 sq. ft. at $49.52 per sq. ft. ................................ 122,891

b. Total cost of chilled water equipment (i.e., Master Plan requirements)
   now centrally located in the Medical Arts Building is $787,667
   Based on a total tonnage requirement of 1680 for all buildings, the
   proportionate amount assignable to other buildings included in this
   building (this includes 5,500 sq. ft. of space) is 1145 divided by
   1680 times $787,667 ............................................. 536,832

Revised January 1971 Budget ........................................ $6,751,323

Escalation Cost Factor from January 1971 to November 1972
18.96% x 6,751,323 ................................................. 1,280,005

Total Master Plan adjusted budget as of November 1972 .................. $8,031,328

The decision to centralize the location of the Chilled Water Plant was made for greater operating efficiency, a pro-rated cost
reduction for this function will be made in other buildings.

The Architect's estimate of $7,954,736 is lower than the Master Plan Adjusted Budget by $76,592, and is therefore considered to
be within our allowable project cost limits.

The cost of building construction as proposed per square foot, excluding Site Development, as of November 1972, is therefore
$7,656,376 divided by 132,000 or $5799 per square foot, which is considered reasonable for this type of building.

Both the estimators and the construction manager, as well as the University and College technical staffs, believe that the building
as designed is reasonable and economical considering the program functions to be served.

On this basis it is recommended that the plans be accepted and that approval of the Budget Director be requested in order that
final plans may be developed for this vitally needed facility.

J. RENTAL OF SPACE—QUEENSBOROUGH COMMUNITY COLLEGE:

RESOLVED, That the Board of Higher Education approve the rental of space in Junior High School 198 from
the New York City Board of Education for the period from July 1, 1972 to June 30, 1973, said space to be used
as a Queensborough Community College Extension Center in Rockaway at a total rental cost not to exceed
$10,000, chargeable to the appropriate Queensborough Community College tax levy code.

EXPLANATION: On December 1, 1970, Queensborough Community College commenced to operate an extension center in
Junior High School 198 in Rockaway. More than 200 students attend the Rockaway Center. Queensborough Community College
plans to continue to operate the center in its present temporary facilities in the fiscal year 1972-1973. Last year, the cost of these
facilities did not exceed the same $10,000 maximum.

K. LICENSE AGREEMENT—QUEENSBOROUGH COMMUNITY COLLEGE:

RESOLVED, That the Board approve a License Agreement with the United States Department of Transportation
for the rental of Building No. 614 and a pier at the Coast Guard Station, Fort Totten, New York, for use by
Queensborough Community College; and be it further

RESOLVED, That the Department of Real Estate be requested to execute a License Agreement for the
aforementioned space.

EXPLANATION: The facilities will be used by the Biology Department of Queensborough Community College.

The Department of Real Estate has negotiated a License Agreement for the subject premises for a one year period, commencing
October 1, 1972, at an annual cost of $916.80 to cover the cost of utilities and services provided by the Licenseor.
RESOLVED, That the following actions approved by the Board’s Committee on Budget and Finance or the Vice-Chancellor for Budget and Planning be adopted:

A. INCREASE IN STATE APPROVED BUDGETS FOR COMMUNITY COLLEGE COMPUTER EQUIPMENT:

RESOLVED, That the Board of Higher Education request the Board of Trustees of the State University of New York to increase the State Approved Budgets for community college computer equipment from $1,637,311 to $2,654,100 to be allocated as follows:

<table>
<thead>
<tr>
<th>College</th>
<th>FROM</th>
<th>TO</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bronx Community College</td>
<td>$294,746</td>
<td>$317,000</td>
</tr>
<tr>
<td>Hostos Community College</td>
<td>0</td>
<td>222,000</td>
</tr>
<tr>
<td>Borough of Manhattan Community College</td>
<td>336,842</td>
<td>618,000</td>
</tr>
<tr>
<td>Staten Island Community College</td>
<td>300,678</td>
<td>382,000</td>
</tr>
<tr>
<td>Kingsborough Community College</td>
<td>275,652</td>
<td>276,100</td>
</tr>
<tr>
<td>Queensborough Community College</td>
<td>100,893</td>
<td>435,300</td>
</tr>
<tr>
<td>New York City Community College</td>
<td>328,500</td>
<td>390,700</td>
</tr>
<tr>
<td>LaGuardia Community College</td>
<td>0</td>
<td>13,000</td>
</tr>
</tbody>
</table>

EXPLANATION: The Board approved capital budgets for the community colleges listed above with the exception of Hostos and LaGuardia. The right to purchase equipment was granted to these schools and this resolution fulfills the prerequisite that our Board establish and approve an exact amount before the State will permit State Aid reimbursement.

Subsequent to the original approval, additional funds for increased costs and services were allocated to Bronx, Borough of Manhattan, Staten Island, Kingsborough, Queensborough, and New York City Community Colleges. The State University requires a Board resolution approving the increased allocations on a college-by-college basis before they will provide State Aid reimbursement. This resolution complies with that requirement.

(Approved by the Committee on Budget and Finance.)

B. EMERGENCY PURCHASE OF CLEANING & MAINTENANCE SERVICE—BARUCH COLLEGE:

RESOLVED, That the Board approve the expenditure of an estimated $170,000, chargeable to Code 042-5200-400-01-73 and/or such other funds as may be available, subject to financial ability, for cleaning and maintenance service at Cathedral High School, 560 Lexington Avenue, New York City, for the period from September 1, 1972 to June 30, 1973, purchased by Letter of Intent without public advertisement for bids under Section XI, “Emergency Purchases,” of the Purchasing Regulations of the Board of Higher Education; and be it further

RESOLVED, That the Board approve the issuance of confirming contract documents covering said purchase; and be it further

RESOLVED, That the Mayor be requested to approve and authorize the expenditure of the estimated amount of $170,000.

EXPLANATION: Baruch College was advised on August 3, 1972 that it had secured Cathedral High School as a rented facility, effective September 1, 1972 for use as a Freshman Center. The time available to make this vitally needed facility operational by September 1 did not permit the approval of a formal Board resolution, the public advertisement for bids, and the formal execution of a contract. In accordance with the Board's policy, the College filed the necessary Declaration of Emergency. After the receipt of written bids the services required were then purchased under a Letter of Intent.

(Approved by the Vice-Chancellor for Budget and Planning.)
NO. 7. COMMITTEE ON THE ACADEMIC PROGRAM: RESOLVED, That the following resolutions approved by the Committee on the Academic Program be adopted:

A. ESTABLISHMENT OF A CENTER FOR BIOMEDICAL EDUCATION - THE CITY COLLEGE:

RESOLVED, That a Center for Biomedical Education be established at The City College; and be it further

RESOLVED, That The City College be permitted to accept the donor's gift which will enable the creation of the Center under the terms specified by the donor; and be it further

RESOLVED, That The City College be permitted to develop, in consultation with the Mt. Sinai School of Medicine, the full curriculum for the Center, such curriculum to be submitted to the Board in the spring; and be it further

RESOLVED, That the President of The City College be permitted to make cooperative arrangements with at least one other medical school to receive the graduates of the proposed program; and be it further

RESOLVED, That the Master Plan be so amended.

EXPLANATION: The City College has received a gift of $1.2 million which will enable it to establish the Center for Biomedical Education. The Center will offer an integrated undergraduate college and medical school curriculum leading to the B.S. and M.D. Degrees within six years instead of the eight years now commonly required. The curriculum will offer a full range of careers in the health field, from paramedical personnel such as technicians and dieticians, to health professionals such as physicians' assistants, to graduate physicians. The program will have multiple exit points for paramedical careers after the third year and will offer complete flexibility. Emphasis will be placed on accepting into the program not only highly qualified high school graduates but also highly motivated, academically disadvantaged students.

The Center will also provide an opportunity for faculty research on problems of urban health care and health policy which will be specifically directed toward improving the health care delivery system in New York City and urban settings generally.

B. ESTABLISHMENT OF A CENTER FOR ITALIAN-AMERICAN STUDIES—BROOKLYN COLLEGE:

RESOLVED, That a Center for Italian-American Studies be established at Brooklyn College, effective February 1, 1973.

EXPLANATION: The Center will have the following purposes: a center for scholars from various fields who have common interest in conducting historical, demographic, sociological and economic research studies of Italian-American phenomena and contributions to American culture; to provide research and writing to expand knowledge in these areas.

The Center does not plan to offer courses.

C. A.A. TRANSFER:

RESOLVED, That the present Associate in Arts transfer resolution adopted by the Board of Higher Education at its April 28, 1969, meeting be amended to read as follows:

RESOLVED, That all City University community college Associate in Arts degree recipients be accepted as matriculated students at a senior college of City University, and that these students be given priority for transfer over non-University students seeking transfer; and be it further

RESOLVED, That upon such transfer, they be granted a minimum of 64 credits toward a baccalaureate degree, and that City University community college transfer students shall be required to complete only the difference in credits between 64 and the total credits required in the baccalaureate program in which the student enrolls; and be it further
RESOLVED, That the mandated acceptance of 64 credits is not intended to restrict the senior colleges from the establishment of major requirements and prerequisites for those requirements.

EXPLANATION: The current Associate in Arts transfer resolution is worded in a manner that has lent itself to interpretations which have caused serious problems for students seeking transfer.

The current resolution states:

"A.A. degree recipients * * * be granted a minimum of 64 credits toward a baccalaureate degree with the understanding that these credits represent the equivalent of the credits earned by native senior college students in the freshman and sophomore years * * * ."

This has been interpreted by some senior colleges to mean that the transfer student would be granted credits only if his courses at the community college correspond directly to course offerings at the senior college that he plans to enter.

However, the intention of the original resolution which is being reaffirmed was to guarantee these students full credit upon transfer to a senior college. Every effort has been made at the community colleges to develop a fully transferrable liberal arts program.

The second difficulty lies in the last phrase of the original resolution which states that the student will not be required to earn more than 128 credits for the baccalaureate degree, " * * * unless he changes his major field of study, or be found lacking in prerequisites within his major field * * * ."

This stipulation is over-restrictive, since native senior college students often change their major field after their sophomore year and, furthermore, the prerequisites that the transfer student might be lacking may be made up in the junior and senior years at the senior college. This change is also in accord with the original intent to grant students full equivalency for the credit earned in the community colleges.

It is further understood that transfer students desiring to take a major unrelated to their associate degree work may find it impossible to complete the baccalaureate degree requirements in two years due to the structure of the course sequences that are required for the particular major field of study. In cases of transfer from a non-related associate degree program, students should understand that the necessity to satisfy major requirements established by the senior college may substantially reduce the number of electives available to the student during the second two years of work toward the baccalaureate.

The concept of providing unimpeded upward mobility for community college students was reinforced on November 12, 1969, when the Board of Higher Education approved the Open Admissions Program for the City University.

D. A.S. TRANSFER:

RESOLVED, That all City University community college Associate in Science degree recipients be accepted as matriculated students at a senior college of City University, and that these students be given priority for transfer over non-University students seeking transfer; and be it further

RESOLVED, That upon such transfer they be granted a minimum of 64 credits toward a baccalaureate degree and that City University community college transfer students shall be required to complete only the difference in credits between 64 and the total credits required in the baccalaureate program in which the student enrolls; and be it further

RESOLVED, That the mandated acceptance of 64 credits is not intended to restrict the senior colleges from the establishment of major requirements and prerequisites for those requirements.

EXPLANATION: Since the passage of the resolution regarding transfer for Associate in Arts degree recipients at the April 28, 1969, meeting of the Board of Higher Education, the recipients of the Associate in Science degree have benefitted from the general practice to award a minimum of 64 credits upon transfer to the senior college.

It is the intent of this resolution to formalize the award of a minimum 64 credits for all such graduates of the community colleges.

It is further understood that transfer students desiring to take a major unrelated to their associate degree work may find it impossible to complete the baccalaureate degree requirements in two years due to the structure of the course sequences that are required for the particular major field of study. In cases of transfer from a non-related associate degree program, students should understand that the necessity to satisfy major requirements established by the senior college may substantially reduce the number of electives available to the student during the second two years of work toward the baccalaureate.
The concept of providing unimpeded upward mobility for community college students was reinforced on November 12, 1969, when the Board of Higher Education approved the Open Admissions Program for the City University.

It was agreed that the Committee on the Academic Program would prepare, for presentation to the Board, a resolution accepting transferability of credits from senior colleges.

**NO. 8. UNIVERSITY REPORT:** (a) The Chancellor introduced Ms. O. Taylor and Messrs. E. Sanders and J. Wallace, administrative interns. The interns are part of a program conducted between the public high schools and the Human Resources Administration.

(b) Since the last meeting, I should note the fact that we have inaugurated another president. We waited for a time to see if he could stand the gaff. President Murphy is still with us.

Possibly the most important thing I have to report on is Collective Bargaining. My report is short because, as you know, we have moved into the stage of fact-finding. PERB has appointed a panel of three. The meetings began last Friday. They have scheduled ten days of meetings, but not consecutively. It ends in February. There’s a small dispute going on now as to whether or not the fact-finding sessions should be public or private. The University is asking that they be public, at least, that the press be allowed to cover it since it should be carefully watched. PERB has said, after saying at first that they should be private, that they didn’t care and that it is up to the parties. The panel would like it to be private, but if PERB wants it public, they will go along with that. There will be a procedural meeting on Thursday. The first real fact-finding date is, I believe, December 18, and there are several other days around that. Perhaps we might get some reports at that level before too long.

The rest of the things are informational. I did attend a meeting of the National Association of State Universities and Land Grant Colleges in Washington for two days in the middle of November. One of the things that is on the minds of the presidents of these institutions is collective bargaining. Very few have had personal contact with it or are in some process of getting involved, so there was a good deal of interest in our experience and those who have gone through it.

The second point is a bleak and dismal picture of the prospects for federal financing of higher education by the Congress. I see little possibility of much money going into higher education at this time. That does not seem to be the intent of the present Administration.

We met with the Board of Estimate to discuss the problems of the City University and private institutions in the City. I think that it is fair to say that most of the members of the Board of Estimate were not there. They were represented by their aides and one of the proposals discussed was the arrangement under which students and the money to educate them could be transferred to private colleges. We gave them as best we could the current status of that proposal which, as you know, is in limbo. I think that was really the central thrust of most of the meeting. It was a frank and amiable discussion. There was no hostility. There was a discussion of the Baruch College master plan amendment which is still in the Board of Regents.

At the last meeting of the Council of Presidents we set up three committees. We have set up a Committee on Tenure at the University, trying to face up to the question of the tenure posture of the University, which will come upon us in force in a year. There will be a large number of tenure appointments coming up in the colleges. It is a serious problem, and it is important that the Council of Presidents and the University Faculty Senate establish a study group so everyone can understand the dimensions of the problem and consequences of certain actions. There has been a good deal of department by department, college by college analysis of what the current situation is, the possibility of retirements, the reports of 100% tenurings and what this will do to the various colleges.
We have also set up a Committee on Attrition in response to some of the questions raised by Board members and because the various colleges themselves became involved in a careful analysis of what is happening to their students, why students leave the University, etc.

Another committee has been set up to study the whole problem of student aid, particularly as it is affected by the funds which we receive from the Federal Government. We have asked a combined committee of students, deans, aid officials, etc. to work at this problem and come up with some recommendations to us.

The only other thing I have to report is that I am continuing my visits to the colleges.

**NO. 9. GENERAL DISCUSSION:**

(a) Dean Spiridon reported on the continuing study of the utilization of space.

(b) Deputy Chancellor Hyman reported briefly on the status of negotiations for the acquisition of the New York University Campus for use by the Bronx Community College.

(c) The Chairman distributed the first issue of "BHE REPORT" and asked that Board members send him their comments.

**NO. 10. COMMITTEE ON CAMPUS PLANNING AND DEVELOPMENT:** RESOLVED, That the following resolution approved by the Committee on Campus Planning and Development at its meeting held November 20, 1972, be adopted:

**A. PERMANENT CAMPUS—HOSTOS COMMUNITY COLLEGE:**

RESOLVED, That the Board rescind its action of May 14, 1968 (Cal. No. C.1) selecting a site for the permanent campus for Hostos Community College; and be it further

RESOLVED, That the Board approve the selection as a permanent site for Hostos Community College, a location within the Bronxchester Urban Renewal Area comprising a parcel of approximately ten (10) acres generally including the two block area bounded by East 149th Street, St. Ann’s Avenue, Westchester Avenue and Bergen Avenue, The Bronx; and be it further

RESOLVED, That the New York City Site Selection Board be requested to rescind its prior action and to select instead the site now approved by the Board; and be it further

RESOLVED, That the State University be requested to approve the selection of the indicated site.

**EXPLANATION:** On May 14, 1968 (Cal. No. C.1) the Board approved the selection of a site for Hostos Community College of approximately ten (10) acres bounded by East 153rd Street, Park Place, East 149th Street, Anthony J. Griffin Place, East 150th Street and the Grand Concourse, Borough of the Bronx (excluding from said bounded site the property occupied by Cardinal Hayes High School.) The site is comprised largely of "air rights" over railroad yards owned by the Penn Central Railroad. The selection of this site by the Board was subsequently confirmed by approval of the New York City Site Selection Board.

Subsequent to the above actions the Department of Real Estate and the University met with the Railroad to discuss the terms and cost of acquisition. Simultaneously the University conducted a further and extensive investigation of the feasibility of developing the site for college purposes.
As a result of these subsequent studies, etc., it is now believed that the problems of identifying and satisfying the functional requirements of the M.T.A., the cost of acquisition and development of the site and the associated time scale for completion of a new campus make the site no longer feasible for consideration as a college campus.

The Bronxchester site, now recommended, is now in the process of being acquired by the City which already has title to about one third of the site.

The Board has been assured by the Chairman of the City Planning Commission that the site will be available for construction by the time the plans for college construction have been completed. It is further believed that there may be little if no cost of acquisition and clearance of the site because of available and anticipated federal funding.

It is recognized that there are some difficulties in the development of the site because of certain railroad easements in portions of the site, etc. However, it is believed that these obstacles can be either overcome or avoided in making available to the college an adequate site for building development.

In consideration of the above facts it is now recommended that the Board approve the Bronxchester site so that the matter can be brought to the Site Selection Board for its approval so that the City can move ahead in its application for federal funding and site acquisition.

Upon motion duly made, seconded and carried, the meeting adjourned at 9:30 p.m.

N. MICHAEL CARFORA
Secretary of the Board
MINUTES OF THE EXECUTIVE COMMITTEE MEETING OF THE BOARD OF HIGHER EDUCATION OF THE CITY OF NEW YORK

HELD

DECEMBER 14, 1972

AT THE BOARD HEADQUARTERS BUILDING
535 EAST 80 STREET—BOROUGH OF MANHATTAN

The Chairman called the meeting to order at 4:45 p.m.

There were present:

Luis Quero-Chiesa, Chairman
Herbert Berman

Jean-Louis d’Heilly
Minneola P. Ingersoll

N. Michael Carfora, Secretary of the Board
Arthur H. Kahn, General Counsel

Vice-Chancellor J. Joseph Meng

Chancellor Robert J. Kibbee
Deputy Chancellor Seymour C. Hyman

The absence of Dr. Johnson, Mr. Poses and Ms. Thacher was excused.

Upon motions duly made, seconded and carried, the following resolutions were adopted or action was taken as noted: (Cal. Nos. 1 and 2)

NO. 1. SCHEDULE OF MEETING DATES: RESOLVED, That the following schedule of meeting dates be approved:

January 9, 1973—4:00 p.m.
February 8, 1973—4:00 p.m.
March 8, 1973—4:00 p.m.
April 12, 1973—4:00 p.m.
May 15, 1973—4:00 p.m.
June 11, 1973—4:00 p.m.
NO. 2. UNIVERSITY REPORT: The Chancellor reported on the following:

(a) Keppel Task Force.
(b) Activities re the community colleges.
(c) Out-of-State Commission on the Doctoral Programs in the State of New York.

Upon motion duly made, seconded and carried, the meeting adjourned at 5:45 p.m.

N. MICHAEL CARFORA
Secretary of the Board
Minutes of Proceedings, December 18, 1972

MINUTES OF THE MEETING OF THE BOARD OF HIGHER EDUCATION OF THE CITY OF NEW YORK

HELD

DECEMBER 18, 1972

AT THE BOARD HEADQUARTERS BUILDING
535 EAST 80 STREET - BOROUGH OF MANHATTAN

The Chairman called the meeting to order at 5:40 p.m.

There were present:

Luis Quero-Chiesa, Chairman
David I. Ashe
Herbert Berman
Frederick Burkhardt
Alexander A. Delle Cese
Jean-Louis d'Heilly
Frederick O’R. Hayes
Norman E. Henkin
Minneola P. Ingersoll
Robert Ross Johnson
James Oscar Lee
Barbara A. Thacher
Francisco Trilla
Eve Weiss
Nils Y. Wessell
Arleigh B. Williamson

N. Michael Carfora, Secretary of the Board
Arthur H. Kahn, General Counsel

Chancellor Robert J. Kibbee
President Milton G. Bassin
President William M. Birenbaum
President James A. Colston
President Candido A. de Leon
President Edgar D. Draper
President Leon M. Goldstein
President John W. Kneller
President Leonid Lief
President Robert E. Marshak
President Joseph S. Murphy
Acting President Harold M. Proshansky
President Donald H. Riddle
President Kurt R. Schmeller

President Herbert Schueler
President Joseph Shenker
President Herbert M. Sussman
President Richard D. Trent
President Jacqueline G. Wexler
President Clyde J. Wingfield
Professor Nathan Weiner
Mr. Alan R. Shark
Deputy Chancellor Seymour C. Hyman
Vice-Chancellor Julius C. C. Edelstein
Vice-Chancellor Timothy S. Healy
Vice-Chancellor J. Joseph Meng
Vice-Chancellor Frank J. Schultze

The absence of Ms. Canino, Mr. DeNovellis, Mr. Morsell, Mr. Poses, and Mr. Reid was excused.
Upon motions duly made, seconded and carried, the following resolutions were adopted or action was taken as noted: (Calendar Nos. 1 through 9)

**NO. 1. CHANCELLOR’S REPORT:** RESOLVED, That the Chancellor’s Report for the month of December 1972 (including Addendum Items) be approved as amended, as follows:

Items listed in PART H – ERRATA, to be withdrawn or changed, as indicated.

**NO. 2. APPROVAL OF MINUTES:** RESOLVED, That the minutes of the Board of Higher Education for the following meetings be approved as circulated:

Executive Committee Meeting – October 11, 1972

Regular Board Meeting – October 24, 1972

**NO. 3. COMMITTEE ON LAW:** No report.

**NO. 4. COMMITTEE ON COLLECTIVE BARGAINING AND STAFF RELATIONS:**

RESOLVED, That the following resolution approved by the Committee on Collective Bargaining and Staff Relations be adopted:

**A. GITTLESON TITLE CONTRACT:**

RESOLVED, That the contract with Local 384, affiliated with District Council 37, A.F.S.C.M.E., covering employees in the titles College Office Assistant A, College Secretarial Assistant A, College Office Assistant B, College Secretarial Assistant B, and College Administrative Assistant, for the period July 1, 1972 to June 30, 1974, be approved subject to the final approval of the Mayor, and approval by the Federal Wage Stabilization Board.

EXPLANATION: This agreement was reached by a negotiating team representing the Mayor’s Office of Labor Relations and the University in negotiations concluded on October 25. The agreement was ratified by the union on November 21, 1972.

Highlights of the agreement for College Office and Secretarial Assistants, and College Administrative Assistants for the period July 1, 1972 to June 30, 1974, follow:

**A. ANNUAL SALARIES (Subject to Federal Payboard approval):** General increases will be added to each employee’s June 30th salary on July 1, 1972 and July 1, 1973. Minimum appointment rates and maximum salaries are also increased each July 1.

<table>
<thead>
<tr>
<th>Eff. Date</th>
<th>General Increase</th>
<th>“A’s” Range</th>
<th>General Increase</th>
<th>“B’s” Range</th>
<th>General Increase</th>
<th>“C’s” Range</th>
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<tbody>
<tr>
<td>Prior to:</td>
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</tr>
<tr>
<td>7/1/72</td>
<td>650</td>
<td>6600-9060</td>
<td>750</td>
<td>8000-10,665</td>
<td>850</td>
<td>9500-13,050</td>
</tr>
<tr>
<td>7/1/73</td>
<td>650</td>
<td>6900-9710</td>
<td>750</td>
<td>8300-11,415</td>
<td>850</td>
<td>9800-13,900</td>
</tr>
<tr>
<td></td>
<td>650</td>
<td>7200-10,360</td>
<td>750</td>
<td>8600-12,165</td>
<td>850</td>
<td>10,100-14,750</td>
</tr>
</tbody>
</table>

Minimum promotional increases of $450 (“A” to “B”) and $525 (“B” to “C”) will continue unless a greater increase is needed to bring employees to the minimum salary of the new title.

**B. TERMS AND CONDITIONS OF EMPLOYMENT:**

1. Participation in the employee’s Health and Welfare Fund will continue to be in accordance with the City-wide contract which provides a contribution rate of $250 per employee through June 30, 1973.
2. An inter-college transfer policy will remain in effect for the life of the contract.

3. The matter of adequate security measures for employees is being referred to the Labor-Management Committee.

4. Employees may be permitted to "save" unscheduled holidays until the November 1st following the year in which they occur, thus making these days available for use for religious holidays which occur in the early fall.

5. The language with regard to Educational Opportunities (Tuition Exemption) has been clarified. The union has accepted an arbitration decision which as a general rule excludes courses during lunch hours from tuition exemption.

6. An article is included which recognizes the mutual obligation of labor and management to provide the most efficient, effective and courteous service.

7. An article on Fair Employment Practices prohibits discrimination because of race, color, religion, sex, or national origin, in accordance with university policy and federal requirements.

8. All other terms of previous contracts, bylaws, etc. remain in effect.

NO. 5. COMMITTEE ON CAMPUS PLANNING AND DEVELOPMENT: (I) RESOLVED, That the following resolution approved by the Committee on Campus Planning and Development at its meeting held November 20, 1972, be adopted:

A. RENTAL OF SPACE—LAGUARDIA COMMUNITY COLLEGE:

RESOLVED, That the Board approve the rental of 70,628 square feet of space at 31-11 Thomson Avenue, Queens, for use by LaGuardia Community College; and be it further

RESOLVED, That the Department of Real Estate be requested to execute a lease for the aforementioned space.

EXPLANATION: The space will provide thirty classrooms, two lecture halls, five laboratories, counseling and conference rooms, a small library and cafeteria and lounges for faculty, staff and students.

A lease has been negotiated for the subject premises for a fifteen year period at an annual rental cost of $360,909.08 ($5.11/S.F.). The lease further provides that the landlord will renovate the premises in accordance with plans and specifications prepared by the college and approved by the Dean for Campus Planning and Development. Landlord will also provide heating and air conditioning from 8:00 a.m. to 10:00 p.m. Monday through Friday and from 8:00 a.m. to 1:00 p.m. on Saturdays. Landlord will be responsible for all structural repairs and maintenance and will paint the subject premises in five-year cycles.

Tenant is responsible for the cost of all electricity and will absorb its proportionate share of all real estate tax increases and new assessments above the base year 1972/73. Tenant will also provide his own cleaning.

(II) RESOLVED, That the following items approved by the Committee on Campus Planning and Development on December 11, 1972, be adopted:

SENIOR COLLEGES

(a) AIR CONDITIONING AND EXPANSION OF TELEPHONE SYSTEM (PAX)—QUEENS COLLEGE:

RESOLVED, That the Board approve the Preliminary Plans, Outline Specifications and Preliminary Estimate of Cost for Air Conditioning and Expansion of Existing Internal Telephone System (Pax) at Remsen Hall, Queens College, as prepared by Saverio Cafarelli, Consulting Engineer of New York City. The Preliminary Estimate of Cost of Construction for these two projects is $752,000 based on present day costs including contingencies; and be it further

RESOLVED, That the Director of the Budget be requested to approve said documents with a total cost limitation of $800,000 which includes 6.4% escalation to an estimated bid date of November 1, 1973 chargeable to Capital Project HN-203.
EXPLANATION: The two projects mentioned above were items in a contract with the Consultant which included ten items and was approved by the Bureau of the Budget May 5, 1971. Cost Limitations for eight of the ten projects excluding the two in question were requested by the Board and approved by the Bureau of the Budget May 3, 1972. Now after further study due to estimates beyond the original estimates in the contract for the Consultant these last two are submitted. The comparisons are:

<table>
<thead>
<tr>
<th>CONTRACT</th>
<th>PRELIMINARY</th>
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</thead>
<tbody>
<tr>
<td>ESTIMATE 3/5/71</td>
<td>ESTIMATE 11/1/72</td>
</tr>
<tr>
<td>1. Air Conditioning Remsen Hall</td>
<td>$450,000</td>
</tr>
<tr>
<td>2. Expansion of Telephone System (Pax)</td>
<td>15,000</td>
</tr>
<tr>
<td>TOTALS</td>
<td>$465,000</td>
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</tbody>
</table>

The difference in item 1 is due to an estimate being made roughly to arrive at a total fee before a proper study could be made of all the conditions affecting the design of the system. The difference in item 2 is due to the original estimate presented being confined only to materials and equipment and leaving out installation. The present documents and estimates have been reviewed by the College and Central Office staffs and have been found satisfactory.

(b) ALTERATIONS AND SELECTION OF ARCHITECT—RICHMOND COLLEGE: Item withdrawn.

(c) REHABILITATION OF COMBUSTION CONTROLS—QUEENS COLLEGE:

RESOLVED, That the Board approve Preliminary Plans, Outline Specifications and Preliminary Estimate of Cost for rehabilitation of combustion controls for three Combustion Engineering Boilers at Queens College as prepared by Syska and Hennessy, Consulting Engineers. The Preliminary Estimate of Cost of Construction is $217,229 based on August 1972 costs; and be it further

RESOLVED, That the Director of the Budget be requested to approve said documents with a total cost limitation of $233,370 (which includes a year’s escalation of 6.7% and 5% for contingencies), chargeable to Capital Project HN-203.

EXPLANATION: A contract for redesign of the combustion controls of boilers of the existing Plant at Queens College was entered into by the Board with Syska & Hennessy on October 29, 1971. Preliminary drawings, specifications and estimates are now complete.

The purpose of the project is to replace manually operated boiler combustion controls, which are 20 years old and in violation of the New York City Code, by new and more efficient semi-automatic ones which comply with code requirements. The contract documents and estimates have been reviewed by the staff of the Office of Campus Planning and Development and found satisfactory.

(d) AMENDMENT OF MINUTES—THE CITY COLLEGE:

RESOLVED, That the Board amend its action of 4/24/72 (Cal.:No. 5A) which approved the renovation of Baskerville and Wingate Halls and the construction of outdoor athletic field at City College to limit such approval to the renovation of Baskerville and Wingate Halls, thereby reducing the estimated project cost from $3,685,375 to $3,367,025; and be it further

RESOLVED, That the City University Construction Fund concur and authorize the Dormitory Authority of the State of New York to take appropriate steps to effect the above amendment; and be it further

RESOLVED, That Note Facility C11.05 made part of the Note Project by Supplemental Note Agreement No. 22 be revised accordingly; and be it further

RESOLVED, That the Board approve the selection of John L. Kassner & Co., Inc., Landscape Architects, for the design of an outdoor athletic field on the South Campus of City College; and be it further

RESOLVED, That the City University Construction Fund be requested to authorize the Dormitory Authority of the State of New York to take appropriate steps to employ said architect; and be it further
RESOLVED, That the following items are hereby approved and shall be made a part of the Note Project (City University Note Issue) by appropriate inclusion in a future Supplemental Note Agreement supplementing the Note Agreement by and among the Dormitory Authority of the State of New York, the City University Construction Fund and the Board of Higher Education of the City of New York, dated as of June 12, 1967. The Chairman of the Board of Higher Education of the City of New York is hereby authorized and directed to execute a Supplemental Note Agreement including such items and to cause the seal of such Board to be affixed thereto. The Secretary of such Board is hereby authorized and directed to affix his signature thereto in attestation of such seal; and be it further

RESOLVED, That notwithstanding any other provision of this resolution, prior to the execution of any such Supplemental Note Agreement, changes, insertions and omissions may be made to the description of such items as hereinafter set forth as may be approved by the Chairman of the Board of Higher Education of the City of New York, and the execution by said chairman of any such Supplemental Note Agreement containing such items with such changes, insertions and omissions shall be conclusive evidence of such approval; and be it further

RESOLVED, That such items are as follows:

<table>
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<tr>
<th>Note Facility:</th>
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<tbody>
<tr>
<td><strong>Description</strong></td>
</tr>
<tr>
<td>Athletic Field construction including football, soccer and lacrosse fields, surrounded with all weather running track and contiguous landscaping.</td>
</tr>
</tbody>
</table>

Estimated Cost: $40,000. (Planning and miscellaneous costs only)

Estimated Completion Date: March 1975

and be it further

RESOLVED, That the item hereinabove set forth is included in the Master Plan of the City University as approved by the Board of Regents and incorporated into the Regents Plan or general revision thereof for the expansion and development of higher education in the state and as thereafter approved by the Governor, and that with respect to such item the appropriate reference thereto is as follows:

Included as an amendment to the 1968 Master Plan of The City University of New York as approved by the Board of Regents in April 1970 and by the Governor on November 10, 1970; and be it further

RESOLVED, That the City University Construction Fund and the Dormitory Authority are hereby requested to approve such item as hereinabove set forth and to take appropriate action to authorize the inclusion thereof in a future Supplemental Note Agreement; and be it further

RESOLVED, That this resolution shall take effect immediately.
EXPLANATION: On April 24, 1972, the Board of Higher Education and on April 17, 1972, the City University Construction Fund approved a three-part project for City College including (a) the renovation of Baskerville Hall, (b) the renovation of Wingate Hall, and (c) construction of outdoor athletic areas on the South Campus. In accordance with such authorization the Dormitory Authority employed an Architect for the first two of the above projects and the design of these renovations is now underway. At the request of the College, the University instructed the Authority to not proceed with the athletic field design, since the College had decided to rethink its program of requirements for the athletic area.

The College has now proposed that the project be reactivated and has determined that the athletic areas should include a multi-purpose area for football, soccer and lacrosse fields, etc., surrounded by an all-weather track, related landscaping, etc.

The field will be the only outdoor athletic facility on campus. It will be used for instructional purposes, intramural sports, academic and community teams practice, recreational activities and programmed community activities.

The program area is approximately 100,000 square feet.

A tentative budget for the project, based upon figures included in the Master Plan and adjusted to current costs, is approximately $400,000.

(e) SURRENDER OF LAND—THE CITY COLLEGE:

RESOLVED, That the Board of Higher Education, on behalf of The City College of New York, hereby surrenders to the City of New York jurisdiction over a parcel of land now part of the campus of City College upon which it is intended to construct a North Campus Academic Center, with the understanding that said parcel of land will be conveyed by the City of New York to the Dormitory Authority of the State of New York, and upon the further understanding that said parcel to be so conveyed will be appropriately described by metes and bounds descriptions as shown by a survey to be prepared; and be it further

RESOLVED, That the City University Construction Fund be requested to request the Board of Estimate of the City of New York to convey to the Dormitory Authority of the State of New York the aforesaid parcel in accordance with the provisions of Chapter 782 of the Laws of 1966 in order to permit said Authority to construct thereon the new Academic Center.

EXPLANATION: This resolution is necessitated by a section of the City University Construction Fund act which provides that, before the Dormitory Authority may proceed to erect buildings upon lands hitherto assigned to the Board of Higher Education, such lands must be conveyed to the Dormitory Authority in the manner prescribed by law.

(f) SURRENDER OF LAND—LEHMAN COLLEGE:

RESOLVED, That the Board of Higher Education, on behalf of Lehman College, hereby surrenders to the City of New York jurisdiction over a parcel of land now part of the campus of Lehman College upon which is constructed Shuster Hall, which is to be renovated, with the understanding that said parcel of land will be conveyed by the City of New York to the Dormitory Authority of the State of New York, and upon the further understanding that said parcel to be so conveyed will be appropriately described by metes and bounds descriptions as shown by a survey to be prepared; and be it further

RESOLVED, That the City University Construction Fund be requested to request the Board of Estimate of the City of New York to convey to the Dormitory Authority of the State of New York the aforesaid parcel in accordance with the provisions of Chapter 782 of the Laws of 1966 in order to permit said Authority to proceed with the Shuster Hall renovation.

EXPLANATION: This resolution is necessitated by a section of the City University Construction Fund act which provides that, before the Dormitory Authority may proceed to erect buildings upon lands hitherto assigned to the Board of Higher Education, such lands must be conveyed to the Dormitory Authority in the manner prescribed by law.
(g) RENTAL OF TEMPORARY BUILDING—LEHMAN COLLEGE:

RESOLVED, That the Board approve a contract for the rental of a 25,742 square foot temporary building to be located on the Lehman College campus for a total of five years at an annual rental cost of $158,400 ($6.15/S.F.), chargeable to the appropriate tax levy.

EXPLANATION: The proposed temporary building will provide twenty-two classrooms, two special nursing laboratories and office space for approximately sixty administrative and faculty personnel.

Contract documents for the rental of the temporary building were advertised by the college and five bids were received on November 20, 1972. The bid was on an annual rental basis for five years with the college having no cost purchase option after the fifth year.

(h) RENTAL OF SPACE—CENTRAL SERVICES: Item withdrawn.

(i) RENTAL OF SPACE—JOHN JAY COLLEGE:

(1) RESOLVED, That the Board approve the rental of 5,000 square feet of space at 487 Park Avenue, Manhattan, for use by John Jay College; and be it further

RESOLVED, That the Department of Real Estate be requested to execute a lease for the aforementioned space.

EXPLANATION: The space will provide offices and classrooms for John Jay's Thematic Studies Program which was initiated through the receipt, by the college, of a federal grant.

The Department of Real Estate has negotiated a lease for the subject premises for a period of up to one (1) year, on a month to month basis from February 1, 1973 at a monthly rental of $2,291.66 ($27,499.92 per annum, $5.50/S.F.). Landlord will provide heat, hot and cold water, and elevator service during the hours from 8:00 a.m. to 6:00 p.m. Monday through Friday. Landlord will also pay taxes, water rates and sewer rents and will provide electricity.

Tenant shall pay to landlord as additional rent any increase in charges for electricity consumed by tenant in excess of fifty cents ($.50) per square foot in accordance with findings established in periodic electric surveys.

(2) RESOLVED, That the Board approve the rental of 3,578 square feet of space at 315 Park Avenue South, Manhattan, for use by John Jay College; and be it further

RESOLVED, That the Department of Real Estate be requested to execute a lease for the aforementioned space.

EXPLANATION: This space will be used for administrative offices on an interim basis until John Jay moves into either their permanent quarters in the former Miles Shoe Building at 445 West 59th Street or into rented space at the former 20th Century Fox facility at 444 West 56th Street.

The Department of Real Estate has negotiated a lease for the subject premises for a period of up to one (1) year, on a month to month basis from February 1, 1973 at a monthly rental of $1,789 ($21,468 per annum, $6.00/S.F.). Landlord will provide heat, hot water, elevator service and cleaning. Landlord will also pay taxes, water rates and sewer rents. Tenant will pay for electricity consumed in the subject premises.

COMMUNITY COLLEGES

(j) CONSTRUCTION OF BUSINESS ADMINISTRATION BUILDING—QUEENSBOROUGH COMMUNITY COLLEGE:

RESOLVED, That the Board approve preliminary plans, outline specifications and preliminary estimates of cost of $3,923,795 (as of October 1972) for construction of a new Business Administration Building as part of the proposed Phase I construction as per Master Plan, for Queensborough Community College, as prepared by Percival Goodman, Architect; and be it further
RESOLVED, That The Bureau of the Budget be and is hereby requested to approve said documents at a cost limitation of $4,567,826 (including $426,516 for escalation to projected bid date of February 1974 and $217,515 for contingencies during construction).

EXPLANATION: The building delineated in the preliminary plans is basically steel with brick, metal and glass facade. Interior finishes and mechanical systems conform to our standards.

The building basically contains classrooms, offices, laboratories, study rooms, conference rooms and mechanical spaces, all in general conformity with the program of requirements.

The plans meet the approval of the College and the Office of Campus Planning and Development in all aspects of design and function.

The Master Plan Budget as of January 1971 based on a gross area of 71,250 square feet was $3,548,900

Cost reduction during development of plans:

Pro-rated cost reduction for chilled water equipment now centrally located in the Medical Arts Building. Based on a total cost for this equipment of $787,667 and a total tonnage requirement of 1680 tons, the proportionate amount assignable to this building is:

\[
\frac{205/1680 \times 787,667}{\text{pro-rated amount}} = 96,095
\]

Revised January 1971 Budget

\[
\text{Pro-rated cost reduction} = 3,452,805
\]

Escalation Cost Factor from January 1971 to October 1972

\[
18.36\% \times 3,452,805 = 633,935
\]

Total Master Plan adjusted budget as of October 1972

\[
4,086,740
\]

The decision to centralize the location of the chilled water plant in the Medical Arts Building was made for greater operating efficiency, a pro-rated cost reduction for this function is therefore made in this building.

The Architect’s estimate of $3,923,795 is lower than the Master Plan Adjusted Budget by $162,945, and is therefore considered to be within our allowable project cost limits.

The cost of building construction, (excluding $418,208 for site work), as of October 1972, is therefore $3,505,587 divided by 72,500 gross square feet, or $48.51 per square foot, which is considered reasonable for this type of building.

Both the Architect’s Consultant and the Construction Manager, as well as the University and College technical staffs, believe that the building as designed is reasonable and economical and will accommodate its programmed functions.

On this basis it is recommended that the plans be accepted and that approval of the Budget Director be requested in order that final plans may be developed for this vital need facility.

(k) SURRENDER OF LAND—KINGSBOROUGH COMMUNITY COLLEGE:

RESOLVED, That the Board of Higher Education, on behalf of Kingsborough Community College, Brooklyn, hereby surrenders to the City of New York jurisdiction over the parcel of land now used as the campus of Kingsborough Community College, Brooklyn, upon which it is intended to construct a new permanent campus, with the understanding that said parcel of land will be conveyed by the City of New York to the Dormitory Authority of the State of New York, and upon the further understanding that said parcel to be so conveyed will be appropriately described by metes and bounds descriptions as shown by a survey to be prepared; and be it further

RESOLVED, That the City University Construction Fund be requested to request the Board of Estimate of the City of New York to convey to the Dormitory Authority of the State of New York the aforesaid parcel in accordance with provisions of Chapter 782 of the Laws of 1966 as amended by Chapter 464 of the Laws of 1972 in order to permit said Authority to construct thereon the new permanent campus.
EXPLANATION: This resolution is necessitated by a section of the City University Construction Fund act which provides that, before the Dormitory Authority may proceed to erect buildings upon lands hitherto assigned to the Board of Higher Education, such land must be conveyed to the Dormitory Authority in the manner prescribed by law.

(I) PHASE I CONSTRUCTION—QUEENSBOROUGH COMMUNITY COLLEGE:

RESOLVED, That the Board approve preliminary plans, outline specifications and estimates of cost of $4,105,408 (as of November 1972) for the construction of the following building packages:

2. Technology Building (Alteration and Addition).
3. Aquatic Center (Alteration).

as part of the proposed Phase I Construction, at Queensborough Community College, as prepared by Armand Bartos & Associates, Architects; and be it further

RESOLVED, That the Bureau of the Budget be and is hereby requested to approve said documents and estimate at a cost limitation of $4,633,978 (based on estimate cost of $4,105,408, as of November 1972 for items 1 through 3) to which is added $307,905 for escalation to projected bid date of January 1974, and $220,665 for contingencies during construction, chargeable to Capital Project HN-212.

EXPLANATION: Building package 1 (Science Building alteration) consists primarily of the existing building with related alterations and modifications necessary to accomplish the air conditioning work; in addition an existing basement room in the Science Building is being altered for installation of an accelerator for the Physics Department.

Building package 2 (Technology Building alteration and addition) as delineated in the preliminary plan consists of the addition of one new bay for offices to the west side of the existing building, constructed in steel and concrete and providing two new floors with parking space beneath. Alteration work consists primarily of mechanical work required for air conditioning the existing building.

Building package 3 (Aquatic Center alteration) consists of the construction of a new swimming pool located in an area of the existing building originally designed for this function, the balance of the work consists of alteration work to provide a support area (pool equipment) and fixed observation bleachers. All of the work is in strict conformity with the program requirements. The plans meet the approval of the College and the Office of Campus Planning and Development in all aspects of design and function.

The plans have received preliminary examination by the Building Department and conform to legal requirements for exits and stairs, subject of course to final examination of completed contract documents. The design has also received preliminary approval of the Art Commission of the City of New York which rules on aesthetic considerations.

A. The original Master Plan Budget as of January 1971 was:

1. Science Building Alteration .................................. $3,466,300
2. Technology Building Alteration & Addition ..................  639,000
3. Aquatic Center Alteration ....................................  458,000

Sub-Total ...................................................... $5,063,300

B. Reductions:

Pro-rated cost reductions for packages 1 and 2 for chilled water equipment now centrally located in the Medical Building—based on tonnage:

1. Science Building Alteration 740/1680 X $787,567= $346,573
2. Technology Building Alteration and Addition: 200/1680= $93,732

C. Additions:

Revamping campus electric service due to distribution voltage modification .................................................. $189,139
D. Revised January 1971 Budget:

1. Science Building Alteration ........................................... $3,308,866
2. Technology Building Alteration and Addition ....................... $645,268
3. Aquatic Center Alteration ............................................. $958,000

   TOTAL ................................................................. $4,812,134

E. Total Master Plan Adjusted Budget as of November 1, 1972:

1. Science Building Alteration ........................................... $3,936,227
2. Technology Building Alteration and Addition ....................... $648,651
3. Aquatic Center Alteration ............................................. $1,139,637

   TOTAL ................................................................. $5,724,515

F. Architect’s Estimates as of November 1972:

1. Science Building Alterations .......................................... $2,699,918
2. Technology Building Alteration and Addition ....................... $827,621
3. Aquatic Center Alteration ............................................. $577,869

   TOTAL ................................................................. $4,105,408

The Architect’s estimate of $4,105,408 is lower than the Master Plan Adjusted Budget by $1,619,107 and is therefore considered to be within our allowable total project cost limits.

Upon this basis, it is recommended that the plans be accepted and that approval of the Budget Director be requested in order that final plans may be developed for these vitally needed facilities.

NO. 6. COMMITTEE ON THE ACADEMIC PROGRAM: RESOLVED, That the following resolution approved by the Committee on the Academic Program be adopted:

A. NURSING A.A.S. AGREEMENT:

RESOLVED, That the Board of Higher Education resolution of January 22, 1968, Cal. No. 9, on transfer of Associate in Applied Science Nursing graduates be rescinded; and be it further

RESOLVED, That the following resolution be adopted:

RESOLVED, That graduates of City University community college A.A.S. nursing programs shall be admitted to a senior college nursing program, on a space available basis; and that these students shall have first priority over all non-community college graduates; and be it further

RESOLVED, That these students shall be assigned a priority for transfer based upon their grade point average and performance on the State Board (when available) as determined by the Office of Admission Services at the time of transfer application, and processed by that office; and be it further

RESOLVED, That all community college nursing graduates with an average above 2.50 who cannot be accommodated under this plan will have the option of entering on senior college as a matriculant in liberal arts.

EXPLANATION: The present Board of Higher Education resolution reads as follows:

RESOLVED, That, as of April 1, 1968, graduates of City University community college A.A.S. nursing programs who have attained a 2.50 index shall be admitted as matriculated students in the nursing program of the senior college of their choice.

Recently, the student demand for transfer in nursing from community college graduates who achieve a 2.50 index has been too great to be handled by the existing senior college nursing program facilities. Therefore the University can no longer guarantee transfer to this group of nursing students.
Nevertheless, the University wishes to determine those eligible for nursing transfer most equitably and to ensure that all students who have succeeded in their community college studies by achieving a 2.50 index should have the opportunity to pursue the college degree in liberal arts.

(Approved by the Council of Presidents 12/4/72.)

It was agreed that the Chancellor would report back to the Board at the February meeting re the University's nursing programs.

B. STATEN ISLAND COMMUNITY COLLEGE ACADEMIC EVALUATION: Discussed in Executive Session.

NO. 7. UNIVERSITY REPORT: The Chancellor reported on the following:

I wanted to call your attention to one item that was in the printed Chancellor's report that may have escaped you:

F.16.1.1 The annual silver medal given since 1912 by the French government to an outstanding proponent of classical French cuisine in the United States was awarded to New York City Community College... A panel of culinary experts—members of the 1107-year-old society of French chefs in the U.S.—bestowed the honor after sampling cuisine specialties that had been prepared by chefs of 50 leading restaurants and hotels. The annual competition was a highlight of the National Hotel and Motel Exposition in the New York Coliseum. The winning entry, a classical French buffet table, was produced by culinary students and faculty members in the laboratory-kitchens of the Hotel and Restaurant Management Department.

I have read part of it for you because I think it is something the Board should take cognizance of.

I had hoped to be able to report to you in more definite terms about what might have transpired today in the meeting of the Fact-finding Committee. It is possible that Vice-Chancellor Newton is still at it or is so beat after the experience that he can't raise his head. Today was the first substantive meeting of the Fact-finding Board. There are several more sessions scheduled this week and then it stops until early January and then continues. Ten days have been set aside. We hope it will not take the full ten days. That might run into February. That is the current state of the proceedings.

A brief note on the budget. There is nothing really new to report. I had reported to you at the last meeting that the Mayor certified our budget for 1973-74. Since that time there have been a few events that have happened or are in the process of happening. Mr. Schultz and his staff have spent a good deal of time discussing the budget in a technical sense with the people in the Budget Office in Albany and several people in the Legislature. I went to Albany last week and had a meeting with Dr. Miller, Deputy Director of the State Budget Office. Our discussion ranged over a whole series of problems in a non-crisis atmosphere. We discussed the budget in the course of our conversations.

The Regents' legislative program has come out in which they recommend a number of things related to the City University. One is their support of the Wagner Commission recommendations looking to an increase in State aid. They put a hooker in that calling for the Governor to be represented on the Board of Higher Education, his representation increasing with any increase in the State's percentage contribution to CUNY. They also came out, as they have traditionally done, in favor of tuition at the City University. I wanted to mention that I am having a meeting with David Grossman, the Budget Director of the City, who is preparing recommendations for the Mayor as to City bills that might increase the future share of the State in our funding.
Somewhat related to that is a meeting of the Keppel Task Force, appointed by the Governor to study the financing of higher education by the State. They have been having a number of meetings with educational institutions. They have met with the Commissioner of Education. They met in the morning with Chancellor Boyer, and they met in the afternoon with me. I presented a number of written documents to the Commission, and Deputy Chancellor Hyman and I spent a whole afternoon presenting our position to the Task Force. I don’t know what kind of value these presentations have. My gut reaction would be that they don’t have too much effect. The Keppel Commission was set up with a purpose by the Governor, and it would be highly unlikely if the Keppel Task Force came out with recommendations that were clearly at variance with what the Governor would like to see. It may be that there will be a minority report. The meetings were amiable. They spoke of tuition. They discussed Open Admissions in a variety of ways. I am having the testimony I gave typed up in a slightly more acceptable form, and I will send it to each Board member in the next couple of days. It seemed to me that it went as well as we could expect and not too much better.

I did want to bring to your attention some things that are going on around the State. As you know, the Regents have declared a moratorium on all new doctoral programs in the State. Last year they set up a task force of persons from outside the State, a committee of reasonably distinguished people to make some recommendations to them as to what direction they should move in the development and support of doctoral education in the State. It is headed by President Fleming of the University of Michigan and has met with representatives of various colleges throughout the State. They came up with a set of guidelines and then they discussed these with representatives of the institutions around the State. Dr. Healy and Dr. Hyman met with them two weeks ago and went over these recommendations. They will come out with a recommendation to the Regents, and how much the Regents will accept, we have no way of knowing. I think it will be in the direction of beginning to pinpoint the State support of doctoral education to those programs which are judged to be excellent and the denial of support to those which seem to have neither substance nor promise. How this will develop I can’t tell you, but I thought you would like to know it is going on.

A second matter of interest is really more difficult to evaluate because it seems to be part of a symphony that is related to the governance of higher education in the State of New York. As you know, the question of the relationship of the community colleges to the State University is of continuing interest to us and to others. A set of circumstances has occurred which makes this a much more heated and alive issue. It arises from the concerns of community colleges that exist in counties throughout the State where a number of experiences have raised real questions about how community colleges should be organized. It really turns on the question of political interference with the operation and conduct of community colleges in some of these areas, and there has been some pressure that the State University move to take more direct control over the operation of community colleges in the State. There has been a task force at the State level, which has been working on this problem for the past six or eight months. It recently has come out with a preliminary report. The thrust of the report seems to be to increase the State University’s control of the community colleges and as a quid pro quo to increase the State’s contribution to community college support. The most disturbing thing to us in reading the report is that it doesn’t seem to take cognizance of the difference between community colleges in the State nor recognize that the situation in the City of New York is different from that which exists in other parts of the State. Whatever they try to do for community colleges in general will probably be done for the community colleges in New York City. I think this would be a serious problem for us. We have prepared legislation giving de jure control of the community colleges in the City to the Board of Higher Education, but there may be another bill which works in the opposite direction.

There are other evidences of the increasing interest of the State University in the affairs of the community colleges. The whole problem related to determining priorities for the Construction Fund under our new system which has to go through the State University Board and the question of how these priorities are listed and by whom is going to have some influence on what happens.
There have been some proposals coming out from the State University setting up Distinguished Professorships at the community colleges and Distinguished Teaching Awards that were sent to community colleges in the City as well as outside the City. The appointment or promotion of faculty has been recognized as a function of this Board. I think there is something afoot, and we will have to be alert. I have called a meeting of Community College Presidents at which this will be discussed in greater detail.

Other than this, I have to report that I am continuing my visits to the colleges and have visited five of them this month.

In reply to a question about the inclusion of students in the collective bargaining negotiations, the Chancellor said:

The President of the Student Senate, Mr. Shark, and I had serious discussions about this when the negotiations were getting under way. He requested that the students be allowed to sit in at the bargaining sessions. I saw two problems. One was that they had no legal position in the bargaining procedure. The other problem was that we could have brought the students into the bargaining table, but if we did, we would have to present them as part of the City University's bargaining team. That would be a bad move because it would identify them as being on one side of the argument. I suggested to Mr. Shark that another possible way to get them in rather than to have them as members of our bargaining team was to write a letter to me and to the president of the Union, asking that they be permitted to sit in as observers. I responded that the University had no objection. The Union responded otherwise.

NO. 8. GENERAL DISCUSSION: The Board received and noted the report by Ms. Ingersoll on the SEEK Housing Support Policy.

NOTE: A complete copy of the report is on file with these minutes in the Office of the Secretary of the Board.

NO. 9. COMMITTEE ON CAMPUS GOVERNANCE: RESOLVED, That the Charter of Governance of The City College be approved, as amended, as follows:

EXPLANATION: The Board’s Statement of Policy on the Organization and Governance of The City University of New York reads that “The Board's Committee on Campus Governance shall have the responsibility for reviewing plans so submitted to insure compliance with this statement and shall also review existing plans and recommend changes necessary to conform them to the guidelines contained in the Statement.”

The Board's Committee on Campus Governance, after consultation with The City College, certifies that its plan conforms to the prerequisites mentioned in the Board’s Statement and recommends that it be approved.

Charter of Governance of The City College is amended as follows:

Page 29 - Third paragraph, second sentence to read:

At the Department level, [and] in the Curriculum Committees of the several Faculties, and the Committee on Educational Policy, student members are to be included.

Page 31 - Third paragraph, add the following:

All amendments to this document are subject to the approval of the Board of Higher Education.

NOTE: Matter in bold type is new; matter in brackets to be deleted.

At this point the Board went into Executive Session.

Upon motion duly made, seconded and carried, the meeting adjourned at 9:30 p.m.

N. MICHAEL CARFORA
Secretary of the Board