MINUTES OF THE SPECIAL MEETING OF THE BOARD OF TRUSTEES OF THE CITY UNIVERSITY OF NEW YORK
HELD
DECEMBER 6, 1990
AT THE BOARD HEADQUARTERS BUILDING
535 EAST 80TH STREET – BOROUGH OF MANHATTAN

The Chairperson called the meeting to order at 7:59 A.M.

There were present:

James P. Murphy, Chairperson

Blanche Bernstein
Sylvia Bloom
Louis C. Cencl
Stanley Fink
William R. Howard

Jean LaMarre, ex officio

Harold M. Jacobs
Susan Moore Mouner
Calvin O. Pressley
Thomas Tam
Brenda Farrow White

Robert A. Plcken, ex officio

Martin J. Warmbrand, Secretary of the Board
Robert E. Díaz, General Counsel and Vice Chancellor for Legal Affairs
Etta G. Grassa, Assistant Secretary of the Board

Chancellor W. Ann Reynolds
Deputy Chancellor Laurence F. Mucciolo
President Milton G. BassIn
President Raymond C. Bowen
Acting President Joyce F. Brown
President Roscoe C. Brown, Jr.
President Ricardo R. Fernandez
President Leon M. Goldstein
President Matthew Goldstein
President Bernard W. Harleston
President Robert L. Hess
President Edison O. Jackson
President Augusta Souza Kappner

President Shirley Strum Kenny
President Paul LeClerc
President Gerald W. Lynch
President Charles E. Merdeth
President John W. Rowe
President Isaura S. Santiago
President Kurt R. Schmeller
President Edmond L. Volpe
Sr. Vice Chancellor Donal E. Farley
Vice Chancellor Ira Bloom
Vice Chancellor Leo A. Corbie
Vice Chancellor Jay Hershenson
Dean Haywood Burns

The absence of Ms. Everett, Mr. Badillo, Ms. Carrion and Mr. Del Giudice was excused.
Upon motions duly made, seconded and carried the following resolution was adopted:

NO. 1. COMMITTEE ON FISCAL AFFAIRS, FACILITIES, AND CONTRACT REVIEW: RESOLVED, That the following item be approved:

A. REVISED RESIDENT TUITION SCHEDULE AND PART-TIME STUDENT AID: Mr. Howard, Chair of the Committee on Fiscal Affairs, Facilities and Contract Review stated that the Committee had met the day before at 8 A.M. to present a resolution to increase the tuition at City University. The resolution contains an extensive explanation of the increase and how it affects the University. In the climate of the budget cuts that are being imposed both by the City of New York and the State of New York, the Committee had no alternatives but to negotiate with both the City and the State to raise the tuition. He moved the resolution, which was seconded by Mr. Fink. He asked the Chancellor to explain exactly what the tuition will do for both the senior colleges and the community colleges.

The Chancellor stated that when she first came to the University, one of the first things she did was to begin to work on the issue of aid to the part-time students. For 14 years, ever since tuition was first imposed in the University, this has been a serious difficulty.

There was a commotion from students present, and the Chairperson stated that the students had two choices. They could sit and be part of the meeting, or they could disrupt the meeting, in which case the Board would hold the meeting somewhere else without them. He added that the students would not interfere with the conduct of the business of the organization.

The Chancellor continued, stating that the part-time issue has been terribly unfair for the students. In the last decade the numbers of part-time students have grown substantially. The fact that these students have little tuition aid has meant that they have been paying disproportionately for their education. This has really become an issue in recent years as the part-time students, many of them with families, have had to pursue careers in nursing and other arenas that are of great importance to the City and to the State and have had no tuition assistance. Negotiations on this issue were begun with various legislative leaders, Speaker Miller of the Assembly, Assemblyman Sullivan, who chairs the Education Committee, and Senator LaValle. In addition, the tuition issue began to emerge more strongly during the fall as the State's fiscal situation grew increasingly precarious. The Board of Trustees is aware that the State University of New York is preparing to implement a $150 tuition increase per term or $300 per year. Their tuition is already above the tuition for the City University of New York. The University has been informed last month that a tuition increase was expected of the University by the leaders of both the Assembly and the Senate. In view of that, negotiations were intensified on the part-time aid issue. In addition, a study was begun of the numbers and what they would mean for the University. She asked the Board to turn to the sheets that give the numbers.

At this point the meeting was disrupted by commotion from the audience.

The Chancellor continued, stating that the situation is such that most full-time students who currently receive TAP would actually be unaffected because of increased TAP or PELL awards. There are currently 50,000 students receiving tuition assistance, and many of these would actually receive more federal dollars. For the part-time students the proposed changes would mean that some 11,000 students would be supported.

Mr. Fink commented that because of the noise, he had difficulty hearing the Chancellor's explanation.

The Chairperson stated that the members of the audience were out of order. Because of the pandemonium in the audience, the Chairperson called for a vote on the resolution by a show of hands. All Trustees, except Trustee LaMarre, raised hands.
The following resolution was adopted:

RESOLVED, That The City University of New York adopt the attached revised schedule of tuition charges for resident students effective for the first full semester following January 1, 1991; and be it further

RESOLVED, That such revised schedule shall increase full-time undergraduate tuition from $625 per semester at the senior colleges and $612.50 at the community colleges to $725 per semester ($1,450 annually). Part-time undergraduate tuition rates shall be set proportional to the revised full-time rates using 12 credits per semester as the full-time equivalent credit load. Graduate tuition rates, both full- and part-time, shall be increased in keeping with the full-time undergraduate increases; and be it further

RESOLVED, That no change in the rates charged to nonresident students at any level or college in the University shall be made; and be it further

RESOLVED, That implementation of the revised schedule of resident tuition charges, in whole or in part, shall be contingent upon a determination by the Chancellor that, in her judgment, the net revenue resulting from the tuition increase will be available to offset State and City budget cuts, and that the Executive and the Legislature have, or will, enact changes in the Aid to Part-time Students program (APTS) such that significantly greater participation by CUNY students will occur, thereby mitigating the negative impact of the proposed tuition increase for our neediest part-time students; and be it further

RESOLVED, That it is the intent of the Board of Trustees that the net additional tuition revenue shall be used to ameliorate current and future cuts in the instructional program.

EXPLANATION: The senior colleges have sustained current year cuts of $29 million with another $34.6 million cut proposed. The community colleges have been cut $16.5 million so far this year. These cuts have occurred in the context of multiple reductions in the prior years. In addition, the State and City have proposed further cuts for next fiscal year, 1991-92, of $46.1 and $21 million respectively with the potential for more cuts beyond the most recent announcements.

Colleges and University-wide programs have already sustained reductions that jeopardize the University's continued commitment to open access and academic quality. Any further erosion of the University's financial foundation could cause irreparable harm. However, the State and City fiscal situations continue to deteriorate. Thus, the Fiscal Affairs Committee shall continue to monitor the University's fiscal condition and report back to the full Board in the next quarter on possible additional economies.

The University last imposed a resident tuition increase in 1983. Then, tuition constituted 26.5% of all University funding. Today, tuition makes up 20.1% of all funding. During the same period, the total CUNY budget has increased 47.4%

The University continues to be deeply concerned about the impact of any tuition increase on our students, and, in particular, upon our part-time students. The current Aid to Part-time Students program includes a number of barriers to full utilization of the current appropriation by our students, despite the well-documented financial need among that population.

The New York State Legislature, meeting in special session, has an opportunity to remedy past inequities in the APTS program.
### BOARD OF TRUSTEES

PROPOSED SPRING 1991 SENIOR AND COMMUNITY COLLEGE TUITION SCHEDULE FOR RESIDENT STUDENTS

**Rate per Semester or Credit**

<table>
<thead>
<tr>
<th>Category</th>
<th>Rate per Semester or Credit</th>
</tr>
</thead>
<tbody>
<tr>
<td>Full-time Undergraduate</td>
<td>$725.00</td>
</tr>
<tr>
<td>Part-time Undergraduate</td>
<td>60.00</td>
</tr>
<tr>
<td>Full-time Graduate Level I</td>
<td>1,102.00</td>
</tr>
<tr>
<td>Part-time Graduate Level I</td>
<td>573.00</td>
</tr>
<tr>
<td>Master's Part-time</td>
<td>95.00</td>
</tr>
<tr>
<td>Master's Level II</td>
<td>450.00</td>
</tr>
<tr>
<td>Master's Level III</td>
<td>250.00</td>
</tr>
<tr>
<td>Doctoral One Course Registration</td>
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<tr>
<td>Doctoral Level II</td>
<td>750.00</td>
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<tr>
<td>Doctoral Level III</td>
<td>250.00</td>
</tr>
<tr>
<td>Law School</td>
<td>2,100.50</td>
</tr>
<tr>
<td>Law School (Part-time)</td>
<td>180.00</td>
</tr>
</tbody>
</table>

*Note:* Rates for undergraduates are the same for all senior and community college students. Rates include both degree and non-degree students. Rates for advanced graduate students are unchanged.

Mr. LaMarre voted NO.

Upon motions duly made, seconded and carried, the meeting was temporarily adjourned at 8:09 A.M.

Immediately subsequent to the adjournment, Vice-Chair Everett and Trustee Badillo arrived and indicated that, had they been present, they would have voted as follows: Mrs. Everett - YES; Mr. Badillo - NO

Trustee Picklen requested that the following statement, which he had intended to read into the record but was prevented from doing because of the disturbance at the meeting, be made part of the record:

> As I believe everyone at this table knows, the University Faculty Senate has historically opposed any increase in tuition. This opposition has been based on the Senate’s unswerving commitment to free public higher education, on the fact that any increase in tuition would be a heavy, possibly intolerable, burden for the part-time students who make up 45% of our total student population, and on the fact that any rise in tuition would bring in relatively little money to the University net. The Senate declined to reexamine its longstanding policy on tuition as recently as Tuesday evening.

> Nonetheless, I know I speak for all of my colleagues when I say that we would be extremely pleased to see the Aid to Part Time Students Program expanded in the way envisaged in the resolution and we would, of course, welcome the establishment of the principle that additional tuition revenue shall be used to ameliorate the instructional program of the University. If these two goals are indeed within our grasp, then I believe the vast majority of the faculty will understand and accept the Board’s decision in this difficult matter.

> I should like to make one recommendation. The tuition schedule under consideration is going to impact most heavily on one category of students, and that is level 1 graduate students. These students, in the majority of cases, are not going to receive any increase in support to offset the tuition increase and, in many cases, are going to be hard put to come up with the extra money. I would propose that the University make additional waivers available to these students at the Graduate School and in the Colleges that offer graduate programs on an ad hoc basis, so that no student will have to give up his or her studies because of the rise.

The Board reconvened at 8:15 A.M., and upon motions duly made, seconded and carried, the Board went into executive session to consider personnel matters. The public meeting was adjourned at 8:17 A.M.

SECRETARY MARTIN J. WARMBRAND
MINUTES OF THE EXECUTIVE SESSION OF THE BOARD OF TRUSTEES OF THE CITY UNIVERSITY OF NEW YORK

HELD

DECEMBER 6, 1990

AT THE BOARD HEADQUARTERS BUILDING
535 EAST 80TH STREET – BOROUGH OF MANHATTAN

In the absence of the Chairperson, the Vice-Chairperson called the Executive Session to order at 8:20 A.M.

There were present:

    Edith B. Everett, Vice-Chairperson

    Blanche Bernstein
    Sylvia Bloom
    Louis C. Cond
    Harold M. Jacobs

    Susan Moore Mounier
    Calvin O. Pressley
    Thomas Tam
    Brenda Farrow White

    Robert A. Picken, ex officio

    Martin J. Warmbrand, Secretary of the Board
    Robert E. Diaz, General Counsel and Vice Chancellor for Legal Affairs
    Etta G. Grass, Assistant Secretary of the Board

    Deputy Chancellor Laurence F. Muccio
    Vice Chancellor Ira Bloom
    Vice Chancellor Jay Hershenson
    Roy Moskowitz, Esq.

The absence of Mr. Badillo, Ms. Carrion, Mr. Del Giudice, Mr. Fink, Mr. Howard, Mr. Murphy, and Mr. LaMarre was excused.
Upon motions duly made, seconded and carried, the following resolutions were adopted: (Calendar Nos. E1 through E3)

NO. E1. YORK COLLEGE – DESIGNATION OF ACTING PRESIDENT: RESOLVED, That the Board of Trustees of The City University of New York approve the appointment of Dr. Leo A. Corbie as Acting President of York College, effective February 1, 1991, with salary at the applicable college presidential level, subject to financial ability.

EXPLANATION: Dr. Milton G. Bassin is retiring after nearly 20 years of service as President of York College. Dr. Corbie, the University Vice Chancellor for Student Affairs and Special Programs, has served as Acting President of Medgar Evers College. He brings more than two decades of service as a faculty member and administrator at Lehman College, Medgar Evers College, and the Central Office of The City University to the Acting Presidency of York College.

During the period of his service as Acting President, Dr. Corbie will be granted a leave from his current position at the Central Office of The City University.

NO. E2. APPOINTMENT OF ACTING VICE CHANCELLOR FOR STUDENT AFFAIRS AND SPECIAL PROGRAMS: RESOLVED, That the Board of Trustees of The City University of New York approve the appointment of Dr. Tilden J. LeMelle as Acting Vice Chancellor for Student Affairs and Special Programs, effective February 1, 1991, at the established salary level for a Vice Chancellor, subject to financial ability.

EXPLANATION: Dr. Leo A. Corbie, the Vice Chancellor for Student Affairs and Special Programs, will be assuming the Acting Presidency of York College, effective February 1, 1991. Dr. LeMelle, a tenured member of the Hunter College faculty, is currently serving as a University Administrator. During many years as an administrator and faculty member within The City University of New York, Dr. LeMelle has served as Acting President of New York City Technical College, Acting President of Hunter College, and Provost of Hunter College.

NO. E3. APPOINTMENT OF ACTING VICE CHANCELLOR FOR ACADEMIC AFFAIRS: RESOLVED, That the Board of Trustees of The City University of New York approve the appointment of Dr. Matthew Goldstein as Acting Vice Chancellor for Academic Affairs, effective December 10, 1990.

EXPLANATION: Dr. Goldstein has served as the President of the Research Foundation of The City University of New York since 1982. A tenured Professor in the Department of Statistics and Computer information Systems at Baruch College, Dr. Goldstein previously served as Associate Provost of Baruch College. He will continue as President of the Research Foundation, while serving, with no additional remuneration, as Acting Vice Chancellor for Academic Affairs.

Upon motions duly made, seconded and carried, the Executive Session was adjourned at 8:26 A.M.

SECRETARY MARTIN J. WARMBRAND