MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES OF THE CITY UNIVERSITY OF NEW YORK

HELD

SEPTEMBER 27, 1993

AT THE BOARD HEADQUARTERS BUILDING
535 EAST 80TH STREET - BOROUGH OF MANHATTAN

The Chairperson called the meeting to order at 4:50 P.M.

There were present:

James P. Murphy, Chairperson

Sylvia Bloom
Louis C. Cenci
Stanley Fink

William R. Howard
Susan Moore Mouner
Thomas Tam

Robert A. Picken, ex officio

Secretary Genevieve Mullin

Robert E. Diaz, General Counsel and Vice Chancellor for Legal Affairs
Lillian W. Phillips, Executive Assistant
Anne Ellis, Assistant to the Secretary

Chancellor W. Ann Reynolds
Deputy Chancellor Laurence F. Muccio
President Raymond C. Bowen
Acting President Leo A. Corbe
Acting President Stephen M. Curtis
President Josephine Dunbar Davis
President Ricardo R. Fernandez
President Leon M. Goldstein
President Matthew Goldstein
President Frances Degen Horowitz
President Vernon Lattin
President Shirley Strum Kenny
President Paul LeClerc
President Gerald W. Lynch

President Charles E. Merideth
President Yolanda Moses
President Laura S. Santiago
President Kurt R. Schmeller
President Edmond L. Volpe
Vice Chancellor Richard Freedland
Vice Chancellor Jay Hershenson
Vice Chancellor Emma E. Macari
Vice Chancellor Brenda Richardson Malone
Vice Chancellor Elsa Nunez-Wormack
Vice Chancellor Richard F. Rothbard
Dean Hayward Burns
Dean Stanford R. Roman, Jr.

The absence of Mr. Badillo, Ms. Carrion, Mr. Del Giudice, Mrs. Everett, Mr. Inniss, Dr. Jacobs, and Mr. Quainton was excused.
The meeting proceeded without a quorum until.

Statement by Chairman Murphy:

Good afternoon ladies and gentlemen. It is my pleasure to convene the first meeting of the Board of Trustees of the City University for this new academic year. We have a lot of new folks whom we will be introducing later on. I want to say that while I don't believe, in terms of the fiscal situation, that it would be appropriate to characterize the University as being in a prosperous time, if you look to qualitative characteristics, I think the case can be made that there is a fundamental prosperity which CUNY is enjoying. We are in the greatest City in the world. The University is the key stabilizing and developmental force in that City. It is in a high-demand mode, seeing increased enrollment figures once again. I believe that we are doing many things very, very well. That is not to say that this has not been a period of several years of great challenge and difficulty. I must reaffirm what has been the sense of the members of the University family, and we must keep that word 'family' in mind. I think that ours is a microcosm that is very significant and truly we must look at ourselves familiarly. The fiscal situation has been very, very terrible and difficult. I think there will be light at the end of the tunnel, perhaps as soon as we get through the end of this fiscal year when the economy will be doing much better, not appreciably or dramatically better by historical standards, but it will be doing somewhat better which will auger well on the fiscal side. We have had much discussion over the past several months since the June action of this Board which basically, in the academic planning area, validated a process to be unfolded over a long period of time as to how the University could prepare itself inclusively and collegially for the next century in terms of its academic offerings coupled by their research components. What the Board did in June was the end of the beginning. And that beginning grew out of a felt sense in this Board by certain Trustees going back a year and a half ago when, after successive increases in tuition, this Board said 'this far - no further.' We were not going to continue that upward spiral because of the adverse impact which those types of actions have in their accumulation on the access issue and on the financial stringency which is exacerbated more often than not by such actions for people who would come to this University. And what this Board asked for was that we revisit and rethink and reexamine ourselves in terms of our offerings. Basically at CUNY we teach and we research, but primarily we teach. Now, don't anybody quote me as saying this as a denigration of the great research which we do, but we have for the most part first time college-goers and we work hard to give them a quality education once they come here. So I look upon what happened in June as the end of the beginning and the initiation of a process calling for certain actions, certain specific developments in terms of procedures and guidelines, etc., concerning program review. It is a process from the Board's perspective which is an inclusive process and which will be an inclusive process involving the Board, the Chancellory, the presidents, and terribly importantly the faculty in their various configurations around the system where academic policy and programs are reviewed continuously and where the programs are implemented and carried out. So, we have had a lot of heat in the last number of weeks, but there has been a modicum of light that has come out of that heat. I want us now as this year is unfolding to keep in mind that we have to work together on this initiative. The buck will stop with the Board in terms of the ultimate governance issues relating to this University, not the micromanagement of academic planning or implementation - don't misunderstand. But we are going to work together, the students, the faculty, the administration, the presidents, the Chancellor and the Board to do what we must do, and to do what by-and-large is being recognized in this town and in this state and in this nation as being a cutting edge activity. CUNY is a significant academic institution serving nearly a quarter of a million people, encompassing a quarter of a million if you add staff into the enrollment figures, trying to do what must be done by every institution in this nation in practically every field to assure relevance, continuity, and continuation. So I want this to be the theme and the hallmark of what it is that we are about this year as we go through very important work. It is the spirit of how we approach that work which is important. We should not trivialize it on an ad hominem or on an ad feminam basis. We are going to deal with policy issues, we are going to deal with issues of principle and programs, and we are going to try to make this as good a place as it can be consistent with the wonderful history and tradition which this University has. We are approaching the 150th anniversary of the Free Academy. That date is just around the corner. And that is the 150th anniversary of this University. Let that be a benchmark for us to have made enormous strides with respect to the accomplishments and the actions that are contemplated by the resolution that was adopted here in June so that, as we approach the end of this century, City University and all of its constituents which are so critical and so unique can work together. Each college is a precious jewel and gem in this University and in its community. Let us work together to insure that all that we do will be positive, constructive, and accomplishing.
Statement by Trustee Fink:

I spent a good deal of time, Mr. Chairman, reading newspaper accounts and reading letters from people who are officers in this University who are having some problems with the policy adopted by this Board, namely Academic Program Planning. Now I certainly don’t have any problems with anyone speaking out and everybody has a right to voice opinions about what this University is doing provided that those people who work for this University, while they are complaining, are carrying out their job and responsibilities. I think that some of the people, as far as I am concerned, who have lashed out against the Chancellor, maybe ought to have a little bit more courage and come after the Board of Trustees of this University. After all, it is our policy. It was this Board of Trustees who began the dialogue on this particular issue of academic program planning. I think it was a number of Trustees who put it into play and through the work of the Chancellor, the Vice Chancellors, her staff, and a lot of people, and through a process that many of us saw was extraordinarily fair and open, as we had hoped it would be, we came to some conclusion. Now, once we have come to conclusion with some policy and the Chancellor is bound to carry out the policy of this Board, I, like you Mr. Chairman, don’t want to be involved, I am not an academician. I don’t want to be involved in trying to run a college or a unit or a department or anyone’s behavior there. But this Board set forth a policy and this policy resulted in academic program planning and I think the time has come that those people who don’t particularly like what they see, they have a right not to like it and they even have a right to speak out against it, but while they’re not liking it and while they’re speaking out against it, they ought to be carrying out the policy of this Board as set forth in greater detail by this Board’s representative to the community, namely the Chancellor whom we elected. And so I would hope that if there are people out there who want to continue in a dialogue on this whole question of academic program planning they are welcome to do it and we will not try to stifle anybody, as long as two things are taking place: one, let them have the courage to take the shot at those people who set the policy of this University, namely the Trustees as my recollection was that the resolution was pretty well unanimously adopted, and, secondly, while they are taking shots at whomever they might wish to take shots at, they carry out the policy of this University to the best of their ability. And I would hope that begins to take place forthwith, Mr. Chairman.

Statement by Trustee Howard:

I, too, went to a lot of meetings throughout the last year and a half trying to understand for myself what was really needed and required to make sure that in the year 2000 this institution is here and that for people who decide to come here we could offer programs that would provide them with jobs in the future. I, too, have gotten a lot of letters of complaint from individuals on all kinds of things. But I would hope that people understand that the Trustees are caretakers of the education of over two hundred thousand individuals. In times of fiscal stringency we only have two options basically: 1) we could continue to raise tuition which we say we are not going to do; and 2) the Trustees might have to take action to close some campuses to make sure that there are dollars around to keep some parts of this institution open. At all times it is essential that we insure, as I have always said, that everybody has the same information. And as we go through this process this year, I would hope, too, that individuals on the various campuses, the administration, the students, and Trustees, that we could pull together and not spend this entire year sort of playing games with each other. I, too, support very strongly the resolution adopted in June. One of the things which was in the back of my mind when the Chancellor came here was the hope that this University would point itself in the right direction. And in pointing itself in the right direction, I think that the slaps should come towards the Trustees. I chair a fair number of the public hearings and I take a lot of the dirty slaps, so if there are any more out here I would hope that the dirty slaps would come in the direction of the Trustees who want to move this institution forward. I would hope that this year everyone will pull together and work as hard as we can to move this institution forward. I think too that people in the University community should realize that Trustees receive two to three hundred pieces of mail each day from the institution and when they add another hundred on top of that something important may be missed.

Statement by Professor Picken:

During the summer faculty reacted to what was reported to be a new, centrally controlled process that appeared to undercut the primary responsibility of college faculty for curricular matters in the academic planning process as had been clearly set forth in the resolution as all of us remember and which seemed to utilize the University’s budget in a punitive manner. During the past several weeks the Chancellor and her staff have been meeting with a variety of faculty governance organizations throughout the University. I am very pleased that this effort is underway and I want to report particularly on a meeting which occurred last Friday with the Council of Faculty Governance Leaders representing the faculty governance organizations at seventeen CUNY colleges. It was a
very positive session and the participants characterized it as one necessary step towards the restoration of our confidence in the academic administration of the University. I have every hope that this broad consultation with faculty will continue and that the distrust which has arisen can be alleviated. I am very, very pleased to hear the commitment today on the part of the Trustees who have spoken that the June 28th resolution is to be implemented in the form in which it was passed. I think that's what all of us in faculty governance leadership positions wish for very much.

AA. AD HOC COMMITTEE ON TRUSTEE EMERITUS: Mr. Cenci reported that several years ago he had the privilege to chair the Ad Hoc Committee which established the category of Trustee Emeritus. At today's meeting five former trustees are being recommended to the Board to receive this honorary title. The former trustees being honored today have brought wisdom and creative vision to this institution and to the deliberations of the various ad hoc committees and standing committees on which they have served. Some have served as vice chairpersons, some have served as members of committees, but at all times they have brought good sense, understanding, and advocacy of ethical concepts and practices which have illuminated the deliberations of the Board on many occasions. Their unflagging dedication to the advancement of public higher education, and specifically The City University, was evidenced throughout their tenure. So now at this time the Board of Trustees of The City University expresses its heartfelt appreciation to these former Trustees who have left our service but who will be designated Trustees Emeriti at this meeting.

Upon motions duly made, seconded and carried, the following resolutions were considered: (Calendar Nos. A through E).

A. TRUSTEE EMERITUS - JUDAH GRIBETZ, ESQ.: WHEREAS, Mr. Judah Gribetz, served in a distinguished manner as a member of the CUNY Board of Trustees from June 11, 1980 through April 4, 1989; and

WHEREAS, He brought his institutional wisdom and creative vision to the deliberations of the Ad Hoc Committee on the City University School of Law at Queens College, playing a major role in the shaping and stabilizing of that critical new unit of the City University; and

WHEREAS, As Vice Chairman of the Standing Committee on Public Affairs he was able to contribute his wide-ranging experience in government service to the task of developing the University’s legislative and social strategies; and

WHEREAS, His sense, understanding and advocacy of ethical concepts and practices helped to illuminate the deliberations of the Board on many occasions; and

WHEREAS, As former counsel to the Governor and Deputy Mayor of New York City, his expertise in law and intergovernmental relations was beyond challenge and irreplaceable; and

WHEREAS, His unflagging dedication to the advancement of public higher education and specifically the City University was evidenced throughout his tenure; now

THEREFORE BE IT RESOLVED, That the Board of Trustees of the City University expresses its heartfelt appreciation to the Honorable Judah Gribetz for his years of service to the City University; and

BE IT FURTHER RESOLVED, That the Honorable Judah Gribetz be designated Trustee Emeritus.

B. TRUSTEE EMERITUS - DR. ROBERT L. POLK: WHEREAS, The Reverend Dr. Robert L. Polk, a spiritual as well as an administrative leader, served, in a most distinguished manner, from June 11, 1980 through August 31, 1989, as Trustee of the City University; and

WHEREAS, Dr. Polk demonstrated his special concern and involvement with the students of the City University through his work as Chairperson of the Special Committee on Student Life, and as a member of the Ad Hoc Committee on Student Activity Fees; and
WHEREAS, As Chair of the City University Construction Fund, as Vice Chair of the Committee on Fiscal Affairs, Facilities, and Contract Review, and as a member of the Ad Hoc Task Force on the Status and Future of Facilities, he worked to advance the financial stability of the University and to insure the preservation and promote the development of the University's physical facilities; and

WHEREAS, As a member of the Committee on the Presidential Search Process and of the Ad Hoc Trustee group on Presidential Searches; he helped to re-define the University's guidelines regarding Presidential Searches; and

WHEREAS, He personally participated, in a major way, in the search process as a member of the Medgar Evers College Presidential Search Committee and of the 1981-82 Chancellor’s Search Committee; and

WHEREAS, His intellectual and verbal powers enabled him to help resolve difficult issues facing the Board, to the great appreciation of his fellow Trustees and of the University; and

WHEREAS, Dr. Polk, a dedicated and exemplary contributor to the deliberations of the Board, provided clarity of thought and logic to the many Committees on which he served; now

THEREFORE BE IT RESOLVED, That the Board of Trustees expresses its gratitude to the Honorable Robert L Polk for his unceasing commitment to public higher education and to the City University; and

BE IT FURTHER RESOLVED, That the Honorable Robert L Polk be designated a Trustee Emeritus.

C. TRUSTEE EMERITUS - MRS. MARGARET TITONE: WHEREAS, Mrs. Margaret Titone served, in a distinguished manner, as Trustee of the City University from June 11, 1980 through February 1, 1988; and

WHEREAS, Mrs. Titone served on many standing committees of the Board such as the Committee on Academic Policy, Program, and Research; the Committee on Fiscal Affairs, Facilities and Contract Review; and the Committee on Public Affairs, as well as on the Ad Hoc Committee on Student Activity Fees; and

WHEREAS, Her leading concern for the welfare of CUNY's students was demonstrated throughout her tenure on the Board, particularly through her work on the Special Committee on Student Life and the Ad Hoc Committee on Housing, and

WHEREAS, She aided in shaping the future of two of CUNY's colleges through her participation on the Presidential Search Committees of the Borough of Manhattan Community College and of Medgar Evers College; now

THEREFORE BE IT RESOLVED, That the Board of Trustees expresses its deep appreciation to the Honorable Margaret Titone for her dedicated commitment to public higher education, to the City University, and particularly to its students; and

BE IT FURTHER RESOLVED, That the Honorable Margaret Titone be designated Trustee Emerita.

D. TRUSTEE EMERITUS - BRENDA FARRROW WHITE, ESQ.: WHEREAS, Ms. Brenda Farrow White served, in a distinguished manner, as Trustee of the City University from January 4, 1984 through July 31, 1991; and

WHEREAS, During her seven years of tenure as Trustee, Ms. Farrow White contributed significantly and substantially to CUNY Board work, deliberations and problem solving; and

WHEREAS, As a skilled and experienced Attorney-at-Law -- a legal professional -- she contributed her expertise to the deliberations of the Ad Hoc Committee on the City University School of Law at Queen College; and also as a member of the Ad Hoc Committee on the City University Medical School; and

WHEREAS, Ms. Farrow White provided outstanding leadership as chair of the Board’s Standing Committee on Student Affairs and Special Programs, lending her persuasive voice to the concerns and needs of CUNY students; and
WHEREAS, Ms. Farrow White served ably and constructively on the Presidential Search Committees for Queen College, Medgar Evers College and Hostos Community College; and

WHEREAS, Through her membership, she contributed substantially to the deliberations of the Standing Committee on Faculty, Staff, and Administration, and also to the Ad Hoc Committee on Housing; now

THEREFORE, BE IT RESOLVED, That the Trustees of the City University commend the Honorable Brenda Farrow White for her many services and contributions to the City University and the cause of higher education; and

BE IT FURTHER RESOLVED, That the Honorable Brenda Farrow White be designated as a Trustee Emerita.

E. TRUSTEE EMERITUS - REVEREND CALVIN O. PRESSLEY: WHEREAS, the Reverend Calvin O. Pressley served in a distinguished manner as a member of the CUNY Board of Trustees from March 7, 1989 through June 30, 1993; and

WHEREAS, As a member, he brought his true concern for and a special vision of the future of the University to the deliberations of the Board Committees on Fiscal Affairs, Facilities, and Contract Review, and Academic Policy, Program, and Research; and

WHEREAS, He provided strong and dedicated leadership as Chair of the City University Construction Fund and of the Presidential Search Committees for The City College and the Graduate School and University Center; and

WHEREAS, His participation as a member greatly assisted the 1990 Chancellor's Search Committee in its deliberations as it worked to shape the future leadership of The City University; and

WHEREAS, Reverend Pressley's extensive background of professional service to religious, community and social service organizations was an invaluable asset to his understanding of and devotion to the mission of The City University of New York; and

WHEREAS, He carries with him the respect and admiration of all his colleagues as he concludes his service to the Board to begin a new chapter of his ministry; now

THEREFORE BE IT RESOLVED; That the Board of Trustees of the City University expresses its heartfelt appreciation to the Honorable Calvin O. Pressley for his years of service to the City University; and

BE IT FURTHER RESOLVED, That the Honorable Calvin O. Pressley be designated Trustee Emeritus.

F. CONDOLENCES TO DR. HAROLD JACOBS: Chairman Murphy noted the death of Pearl Jacobs, the beloved wife of Trustees Harold Jacobs, on September 22, 1993, and extended condolences on behalf of everyone present. Mrs. Jacobs died after a long illness which she fought so valiantly.

G. DEATH OF TRUSTEE EMERITUS ARMAND D'ANGELO: Chairman Murphy noted with regret the death of Trustee Emeritus Armand D'Angelo. Mr. D'Angelo, who served with distinction as a CUNY Trustee for fourteen years, died on July 7, 1993. The Board extends its sympathy to his wife of sixty years, Yolanda, and to the entire family.

H. DEATH OF MRS. BRIDGET COLEMAN: Chairman Murphy noted the death of a very special friend of the Board and the University, Mrs. Bridget Coleman, proprietor of Coleman's Delicatessen on East End Avenue. For forty-two years Mrs. Coleman catered to the needs of the Central Office, its employees and the surrounding neighborhood. Mrs. Coleman leaves behind many friends and admirers and will be sorely missed.

I. WELCOME TO NEW ADMINISTRATORS: Chairman Murphy welcomed Dr. Yolanda T. Moses, the new president of City College, and Dr. Leo A Corbie, the Acting President of Bronx Community College.

Chancellor Reynolds introduced Ms. Emma E. Macari, the new Vice Chancellor for Facilities, Planning and Construction Management, and Dr. Elsa Nunez-Wormack who has been appointed Vice Chancellor for Student Affairs.
J. PRESIDENTIAL HONORS: Chairman Murphy announced that President Paul LeClerc of Hunter College is the President-designate of the New York Public Library, the second largest system in the United States serving scholars and researchers around the world. The Library continues to expand its services to the City’s school children and citizens through it 82 branches and a major new expansion program in high technology which will be housed in the former B. Altman building. On behalf of the Board and the University, Chairman Murphy offered congratulations to President LeClerc.

K. STAFF HONORS - JAMES MULZET: Chairman Murphy congratulated James (Jimmy) Mulzet, a staff member of the Central Office since 1980, on being selected as one of a group of disabled persons to meet Pope John Paul as part of the World Youth celebration in Denver this past August. Jimmy gave a stirring talk before the Pontiff and an audience of more than 1,000 young people and a worldwide television audience. The Pope was visibly moved by Jimmy’s story of his struggle to overcome the disabilities caused by his cerebral palsy and afterwards gave Jimmy a smile and a warm hug. The Board and the University are very proud of Jimmy for his participation in this important event and for the contributions he has made to the Central Office staff.

L. CITY UNIVERSITY HONORS: For the second time the Standard and Poor’s Executive/College Survey has found that The City University of New York is the educational institution from which the majority of the nation’s 70,000 corporate executives have earned their undergraduate degrees.

M. FACULTY HONORS: (1) Leith Mullings, Professor of Anthropology, the Graduate School and University Center, will hold the Chair in American Civilization at the Ecole des Hautes Etudes en Sciences Sociales in Paris during the 1993-94 academic year.
(2) Three CUNY Professors were awarded fellowships for postdoctoral research in the humanities and related social sciences by the American Council on Learned Societies: Gary Hentzi, Assistant Professor of English Literature at Baruch College, Michael Wallace, Professor of History at John Jay College, and Martin J. Petrusewicz, Assistant Professor of Modern European History at Hunter College.

N. BARUCH COLLEGE HONOR: Chairman Murphy called on President Matthew Goldstein who reported that Mr. William Newman has made a gift to the College in the form of a $5 million unrestricted contribution. Mr. Newman, a graduate of Baruch College Class of 1947, is the Chairman of the Board and Chief Executive Officer of New Plan Realty Trust, the largest real estate investment trust (REIT) capitalized at $1.3 billion and traded on the New York Stock Exchange. His father also is an alumnus of the Class of 1926. The College sees this as a reaffirmation of the importance of public higher education in New York City.

O. COLLEGE HONORS: (1) In a national survey by the U.S. Department of Education, Borough of Manhattan Community College was ranked as the number one producer of associate degrees for Afro-Americans. The College was also ranked as number two in awarding more associate degrees to minority students.
(2) The City College Program for the Retention of Engineering students (PRES) was featured as one of America’s best run non-profit organizations in a recent issue of Financial World.

P. STUDENT HONORS: Sandra Hill, a graduate of the City University School of Law at Queens College, received one of the first Association of the Bar’s Thurgood Marshall Fellowships to work with the Association in advancing equal justice and civil rights.

Q. GRANTS: The Chairman presented for inclusion in the record the following report of grants $100,000 or above received since the last Board meeting:

BOROUGH OF MANHATTAN COMMUNITY COLLEGE:

a. $326,884 US Department of Education to S. Bragg/J. Williams for "Student Support Services."

BARUCH COLLEGE:

a. $5,000,000 William and Anita Newman unrestricted gift to Baruch College.
THE CITY COLLEGE:

a. $650,000 Howard Hughes Medical Institute (HHMI) to support programs that will attract students to careers in scientific research and teaching.

GRADUATE SCHOOL AND UNIVERSITY CENTER:

a. $150,000 Anonymous to Professor Kathleen McCarthy for "International Fellows Program."

b. $125,044 NIDOC to Professor Richard Schwartz for "Input-Output Relationships in Speech-Language Impairment."

c. $125,000 NEH to Professor Dee Clayman for "The Database of Classical Bibliography."

JOHN JAY COLLEGE:

a. $169,862 U.S. Department of Education to Roberta Blotner, CUNY Substance Abuse Prevention Center, for FIPSE project "John Jay Community Helping to Empower and Educate Responsible Students (CHEERS)."

LA GUARDIA COMMUNITY COLLEGE:

a. $306,461 U.S. Department of Education to Samuel Farrell, Continuing Education Division, for "Upward Bound Program."

b. $277,844 U.S. Department of Education to Robert Levine, Academic Affairs Division, for "Student Support Services Program."

c. $182,685 U.S. Department of Education to Shirley Miller, Continuing Education Division, and Jesus Fuentes, Academic Affairs Division, for "Bilingual Vocational Training Program."

d. $136,245 Department of Health and Human Services to Naomi Greenberg, Natural Applied Science Division, for "Health Career Opportunity Program."

LEHMAN COLLEGE:

a. $1,222,720 Nihon Anzen Kizai, Co., Ltd. to President Ricardo R. Fernandez for "CUNY/Lehman Hiroshima College."


NEW YORK CITY TECHNICAL COLLEGE:

a. $792,397 NYS Education Department (Vocational Education Act) to Charles Loveday, Project Director, for "Academic Assistance Program."

b. $161,716 US Department of Education to Thomas Fabbricante, Project Director, for "Comprehensive Math Improvement Program."

COLLEGE OF STATEN ISLAND:

a. $138,169 VATEA, for "VATEA Formula Grant, Institutional."

b. $100,000 NSF to Michael Kross for "Multimedia Laboratory for Undergraduate Instruction."
York College:

a. $981,830 National Institutes of Health/NIGMS to Dr. Leslie A. Lewis, Natural Sciences, for 'Minority Biomedical Research Support Program.'

b. $150,000 NYS Department of Labor to Mr. Ronald C. Thomas/Mr. Frank Migliorelli, Adult & Continuing Education, for 'Adolescent Vocational Exploration Program.'

R. Oral Report of the Chancellor: Chancellor Reynolds reported the following:

(1) The University has seen a significant increase in student enrollment. This year the overall enrollment figure is 208,000 degree credit students. The community college figure is up 6% as compared to last year; the senior colleges are up 1.1%; transfer students are up approximately 5%; and undergraduate full-time enrollment overall is up 4.8%. As has been noted previously, the energy and enthusiasm with which students continue to come into the University is inspiring.

(2) The Board of Regents Commission on Higher Education presented its report to the Board of Regents last Thursday. The Administration is in the process of getting copies of that report to distribute to the Board. The report puts forth strong support for both CUNY and SUNY to increase the percentage of course loads being taught by full-time faculty. This was one recommendation that CUNY made in its testimony to the Commission. Also included in the report is another issue supported by the University, namely the need for more aid for part-time students as well as more tuition assistance. One of the main highlights of the report is the restoration of more State support to private colleges. Interestingly, the first few pages of the report address strongly the need for academic program planning, a greater emphasis on collaboration among and between institutions, and better articulation and cost effectiveness. Also recognized and stressed in the report are the budget cuts to higher education experienced since 1988 and 1989 in New York. The headline item, especially for SUNY, has been the recommendation of changes in tuition policies allowing for differential tuition between campuses. In addition to a strong call for emphasis on educational technologies and telecommunications, a state-wide review of doctoral programs is recommended. The University, aided by President Horowitz, will be examining graduate programs at CUNY next year.

(3) Chancellor Reynolds called on Vice Chancellor Rothbard to present a brief update on the status of the 1994-95 Budget Request.

Vice Chancellor Rothbard noted that a draft of the Chancellor's 1994-95 Budget Request had been reviewed by the Board's Committee on Fiscal Affairs at a briefing held prior to this meeting. The document is being distributed today in response to discussions held last year concerning the desire and need to involve the wider University community earlier in the discussion process about the major directions the University will be taking and some of the themes contained within the annual budget request. Vice Chancellor Rothbard stated that the figures are preliminary and that they are expected to change as the request is developed and fine-tuned. Mr. Rothbard recalled that the resolution on academic program planning passed by the Board on June 28, 1993 called for a very close interweaving of academic planning with the budget processes of the University. The Office of Academic Affairs and the Budget Office worked very closely together to develop the letter asking for campus budget requests which was sent by the Chancellor's in July. His office has been involved in evaluating the campuses' responses both in terms of the written material submitted and through a series of financial planning meetings which have been held this month with representatives from the senior and community colleges. Mr. Rothbard indicated that he and his staff would be available to answer any questions the Trustees or other Individuals might have regarding the materials distributed. He reiterated that none of the other steps traditionally followed in the budget request process will be eliminated. There will be a regular meeting of the Board Committee on Fiscal Affairs on October 4th at which the resolutions on both the 1994-95 operating and capital budget requests will be presented. This presentation will also include more detail on the specific campus components as well as some of the more detailed figures which are not yet available. The resolutions for the budget request will be on the calendar for the October 25 meeting of the Board and a Public Hearing is scheduled for October 18 at which time individuals will have the opportunity to address this issue.

Mr. Howard noted that he has heard that meetings on some of the campuses between the presidents and other interested parties have been going very well while, at some other campuses there seems to be some difficulty in communication so that meetings are either being missed by some parties or something is happening to prevent people from talking together about this issue. It seemed to him that it is in the University's best interest that everyone be well-informed on the direction
of the budget. He noted that the CUNY faculty have been evidenced to have some of the best minds around, as was illustrated with the development of the proposal for the Allied Science Coordinating Institute. He urged the University to seek the input of some of those individuals on the campuses who may have the time and the creativity and intelligence to aid in the budget development process. He asked whether there is any word that, before the October Board meeting, the Trustees and the University can be sure that everyone on the campus level who wishes to address the budget issue will have an opportunity to do so.

Trustee Picken stated that he was very sorry to report that, based on the information he received last Friday at the meeting of the Council of Faculty Governance Leaders, it seems that on only four campuses was there a real serious effort on the part of the college administration to consult with elected faculty bodies before submitting the campus budget material for the 1994-95 budget request. Professor Picken noted that the time-frame involved in the development of the request makes consultation difficult. However, the fact that some colleges were able to consult suggests that other colleges lack of will or the interest might have been the determining factor. Trustee Picken cited in particular Brooklyn College where the faculty governance leader praised President Lattin for his efforts to involve faculty over the summer and where the participation of faculty resulted in changes to the document that was ultimately submitted to the Budget Office. Also, at Baruch College, faculty leaders acknowledged the efforts made by President Goldstein and members of his administration to involve elected faculty representatives in budget processes on a regular basis. Finally, faculty leaders from York College and Hostos Community College have also commended their respective administrations for trying to make consultation on the budget request work despite all the difficulties inherent in the effort. Given the Board's mandate in the June 28, 1993 resolution that academic plans developed by the colleges and budget planning be coordinated, it is more important that every faculty groups participate at the college level in budget discussions. Professor Picken indicated that he is pleased to know that Trustee Howard intends to see that the requirement contained in the University Bylaws and the provisions of Board policy will be adhered to. He earnestly requested that the presidents try to follow the Bylaw mandate to consult with faculty before submitting their budget requests.

Chancellor Reynolds responded that since the importance of the inclusion of all parties in campus-based discussions of the budget issue has been elevated to the attention of the college presidents that the University and Board can hope that the necessary communication will occur. She indicated that the identification of the campuses where the process was working well was most appreciated and that she and staff would confer to determine how to get the process working on other campuses quite quickly. She thanked the Board members for their supportive comments with regard to the June 28th resolution on academic program planning and noted the very good communication that has developed over the past few weeks between University administration and members of the University community campus-wide. Vice Chancellor Freeland has been involved in all of the various meetings and aspects of the budget planning implementation with the college presidents. It is expected that the University will put forth a very strong budget request this year with a solid academic component which was one of the major concerns of the Board.

(4) Chancellor Reynolds added her congratulations to President Matthew Goldstein on the $5.0 million gift received from Mr. William Newman which was noted earlier in the course of the meeting.

(5) Borough of Manhattan Community College is the recipient of an unprecedented gift in the University's history. Miles and Shirley Fiterman have donated a 15 story building located at 30 West Broadway to the University for use by the College. The estimated value of this property is $30 million. She congratulated Acting President Curtis, his staff, Mr. Spalter, and all others who played a role in making this significant event a reality. Until this fall Borough of Manhattan was housing some 15,000 students in a building intended for use by 10,000. This semester they have 17,000 in that space. So the gift of 30 West Broadway is very meaningful and will enhance the quality of life at the College. Mr. Fiterman is from the mid-west, born in Thief River Falls, Minnesota, and has become deeply interested in the City University and was drawn to the unique mission of Borough of Manhattan Community College as well as some of the other University-wide initiatives. A reception and dedication lunch has been scheduled for Thursday, September 30, 1993. At that time the University will formally receive the building and the Board and Central Administration will have the opportunity to thank the Fitermans.

Acting President Curtis added that one of the top priorities at Borough of Manhattan Community College has been the acquisition of additional space. The College had been attempting to find a means to lease additional space in the vicinity and in the course of this investigation the College identified 30 West Broadway as a possible site to lease. During discussions with representatives of the Fitermans it became apparent that a different type of offer might be forthcoming,
the unexpected gift of the building. This momentous gift can perhaps mark another kind of turning point in the history of the College similar to the one felt by all when the College moved from rented space to its current site on Chambers Street ten years ago. The gift of the building will allow the College to realize many dreams which have been deferred due to lack of space and this will extend the vision the College has for its students and the citizens it serves.

(6) An excellent article on campus construction appeared in the Real Estate section of the New York Times on Sunday, September 12, 1993. CUNY campuses dominated that article. This is a real tribute to the Board, the Construction Fund, the presidents and their staffs, the work of former Vice Chancellor Donal Farley and the central office, and reflects the strong support of city and state government. The University is already engaged in developing future capital projects. Emphasis is being put on the need for classroom space, more faculty offices, more study space, and more bathroom facilities for women.

(7) She noted that she had worked closely with new Board of Education Chancellor Ramon Cortines when they both were in the California education system. They had a marvelous partnership both while he was at San Jose and when he was in San Francisco. He is a first-rate academic leader. She looks forward to a similarly successful partnership as he leads the public school system here in New York City.

(8) With regard to the University's voter registration drive, she announced that October 8, 1993 is the last day that members of the CUNY community can register to vote in the November election. Support from Trustee Ronald Quartimon as well as from faculty and staff at the individual colleges has been excellent. To date, 50,000 forms have been distributed along with posters, buttons, and brochures. The University received a grant from Newsday to help fund the voter registration initiative. The Chancellor stressed that the University is conducting this effort in a non-partisan manner.

(9) An excellent University Student Senate Leadership Conference was held in the Catskills in August. The event was organized by Trustee Quartimon who was greatly aided by Vice Chancellor Nunez-Wormack. The conference was very well attended and many senior staff members including the Chancellor, Vice Chancellor Freeland and Vice Chancellor Hershenson were also present.

(10) Chancellor Reynolds joined with Chairman Murphy in expressing the University's deepest sympathy to Trustee Jacobs on the loss of his wife, Pearl. Several Trustees, Vice Chancellors and other members of the University community were at the services last Thursday to support Trustee Jacobs.

Upon motions duly made, seconded and carried, the following resolutions were considered: (Calendar Nos. 1 through 6)

NO. 1. UNIVERSITY REPORT: RESOLVED, That the University Report for September 27, 1993 (including Addendum Items) be approved, as amended as follows:

KINGSBOROUGH COMMUNITY COLLEGE - Pg. B006 SPECIAL INCREMENT WITHIN TITLE - The Public Relations entry of HE Officer is withdrawn.

(a) ADDENDUM: Add the following:

D.12 CENTRAL OFFICE - GUIDELINES FOR DISTRIBUTION OF STATE AID TO COMMUNITY COLLEGES:

A. NON-CREDIT REMEDIAL PROGRAMS

Non-credit remedial programs operated by community colleges can be included for State aid if the sponsor contributes its share of operating costs and each program meets the following: Instruction concerned with diagnosing, correcting or improving such basic skills as oral and written communications, reading, analytical concepts and general study habits and patterns, to overcome in part or in whole any particular marked deficiency which interferes with a student's ability to pursue an educational objective effectively. State financial assistance shall be allowed for all non-credit remedial programs, which programs may, as a prerequisite to enrollment, require specific educational requirements heretofore or presently undertaken by community colleges.
B. BASIC STATE FINANCIAL ASSISTANCE.

(1) Full opportunity colleges.

The basic State financial assistance for community colleges implementing approved full opportunity programs shall be the lowest of the following:

(i) two-fifths of the net operating budget of the college, as approved by City University Trustees

(ii) two-fifths of the net operating costs of the college, or

(iii) for the college fiscal year 1993-94 in accordance with the provisions of Chapter 259 of the Laws of 1993, the total of the following:

(a) except for community colleges located in a city with a population of 1,000,000 or more, the budgeted or actual number (whichever is less) of full-time equivalent students enrolled in programs eligible for State financial assistance multiplied by $1,650 plus a $35 increment if, in the college fiscal year 1989-90 or 1991-92 (whichever is more) the financial contribution to the operating costs of the college by the local sponsoring jurisdiction is no less than the equivalent in dollars of one-half mill (50 cents per $1,000) as calculated against the total valuation of taxable real property in such jurisdiction for the year 1989 as tabulated by the State Board of Equalization and Assessment; for community colleges located in a city with a population of 1,000,000 or more, the budgeted or actual number (whichever is less) of full-time equivalent students enrolled in programs eligible for state financial assistance multiplied by $1,650 plus a $35 increment if in the college fiscal year 1989-90 the financial contribution to the operating costs of the college by the sponsoring jurisdiction is no less than the equivalent in dollars of one half million (50 cents per $1,000) as calculated against the total valuation of taxable real property in such jurisdiction for the year 1989 as tabulated by the State Board of Equalization and Assessment;

(b) the budgeted or actual total average number (whichever is less) of full-time disadvantaged students multiplied by $212 if the average number of full-time disadvantaged students coming from the sponsorship area as a percentage of the total average number of full-time students coming from the sponsorship area is no less than the average number of disadvantaged in the population of the sponsorship area for the calendar year immediately preceding the year in which the community college fiscal year commences as a percentage of the total population in the sponsorship area, as reported in the most recently available census; and

(c) one-half of rental costs for physical space.

(2) Non-full Opportunity Colleges.

The basic State financial assistance for community colleges not implementing approved full opportunity programs shall be the lowest of the following:

(i) one-third of the net operating budget of the college, or campus of a multiple campus college, as approved by the City University Trustees,

(ii) one-third of the net operating costs of the college, or campus of a multiple campus college; or

(iii) for the college fiscal year 1993-94, in accordance with the provisions of Chapter 259 of the Laws of 1993, as amended, the total of the following:

(a) except for community colleges located in a city with a population of 1,000,000 or more, the budgeted or actual number (whichever is less) of full-time equivalent students enrolled in programs eligible for State financial assistance multiplied by $1,375 plus a $29 increment if in the college fiscal year 1989-1990 or 1991-92 (whichever is more) the financial contribution to the operating costs of the college, by the local sponsoring jurisdiction, is no less than the equivalent in dollars of one-half mill (50 cents per $1,000) as calculated against
the total valuation of taxable real property in such jurisdiction for the year 1989 as tabulated by the State Board of Equalization and Assessment; for community colleges located in a city with a population of 1,000,000 or more, the budgeted or actual number (whichever is less) of full-time equivalent students enrolled in programs eligible for state financial assistance multiplied by $1,375 plus a $29 increment if in the college fiscal year 1989-90 the financial contribution to the operating costs of the college by the sponsoring jurisdiction is no less than the equivalent in dollars of one half million (50 cents per $1,000) as calculated against the total valuation of taxable real property in such jurisdiction for the year 1989 as tabulated by the State Board of Equalization and Assessment;

(b) the budgeted or actual total average number (whichever is less) of full-time disadvantaged students multiplied by $177 if the average number of full-time disadvantaged students coming from the sponsorship area as a percentage of the average number of total full-time students coming from the sponsorship area is no less than the average number of disadvantaged in the population of the sponsorship area for the calendar year immediately preceding the year in which the community college fiscal year commences as a percentage of the total population in the sponsorship area, as reported in the most recently available census; and

(c) one-half of rental cost for physical space.

(3) Notwithstanding the provisions of paragraphs (1) and (2) of this subdivision, a community college or a new campus of a multiple campus community college in the process of formation shall be eligible for basic State financial assistance in the amount of one-third of the net operating budget or one-third of the net operating costs, whichever is the lesser, for those colleges not implementing an approved full opportunity program plan; or two-fifths of the net operating budget or two-fifths of the net operating costs, whichever is the lesser, for those colleges implementing an approved full opportunity program during the organization year and the first two fiscal years in which students are enrolled.

(4) Federal Jobs Opportunities and Basic Skills Program.
Notwithstanding any other provision of law, rule or regulation, the chancellor or designee of The City University may allocate any portion of such basic State financial assistance on a matching basis pursuant to a memorandum of understanding between the City University and the department of social services, to community colleges consistent with federal requirements to implement a program for the provision of education and training services to adults eligible for the federal Jobs Opportunities and Basic Skills (JOBS) program. Services to be provided by community colleges receiving such allocation may include, but not be limited to, high school equivalency, basic education, job skills training, English as a second language, post secondary education, job readiness training, job placement services, case management career counseling, and assessment and employability planning.

C. SUPPLEMENTAL STATE FINANCIAL ASSISTANCE.

Community colleges shall be eligible for supplemental State financial assistance in the 1993-94 community college fiscal year in the amount of $195 for each full-time equivalent student enrolled in technical programs and $82 for each full-time equivalent student enrolled in business programs, the actual number of which shall be certified by City University Trustees. A community college which changes its status from non-full opportunity to full opportunity effective with the 1993-94 college fiscal year shall be entitled to receive supplemental State financial assistance. With the exception of a community college which changes its status from non-full opportunity to full opportunity effective with the 1993-94 college fiscal year, or any community college located in a city with a population of 1,000,000 or more, such supplemental State financial assistance shall be made available only if the college's revenues from local sponsor's contributions either in the aggregate or per full-time equivalent student coming from the sponsorship area, and full-time and part-time student tuition rates, are maintained at not less than the comparable actual rates in the 1991-92 community college fiscal year. The total State aid paid to any college for the 1993-94 community college fiscal year may exceed the statutory limitations of one-third or two-fifths of operating costs of the college only if the amount of aid for full-time equivalent students in technical and business programs approved for a college pursuant to this section would cause the statutory limitations to be exceeded. In such cases the amount that the total State aid may exceed the statutory limitations shall not be greater than the amount of supplemental State financial assistance approved pursuant to this section for full-time equivalent students in technical and business programs.
D FUNDED ENROLLMENT.

Notwithstanding the provisions of this section, assistance payable for the 1993-94 community college fiscal year on the basis of full-time equivalent credit enrollment and non-credit remedial enrollment shall be paid on an aidable college enrollment defined to be the greater of:

1. The actual full-time equivalent credit enrollment and non-credit remedial enrollment for the 1992-93 community college fiscal year; or

2. The sum of the following: 50 percent of the actual full-time equivalent credit enrollment and non-credit remedial enrollment for college fiscal year 1992-93, plus 30 percent of the actual full-time equivalent credit enrollment and non-credit remedial enrollment for college fiscal year 1991-92, plus 20 percent of the actual full-time equivalent credit enrollment and non-credit remedial enrollment for college fiscal year 1990-91. For such enrollment full assistance is payable as provided in clause (a) of subparagraph (iii) of paragraph (1) and clause (a) of subparagraph (iii) of paragraph (2) of subdivision (c) of this section.

E. EXCESS STUDENT REVENUES.

Local sponsors may use funds contained in reserves for excess student revenue, excluding any excess student revenues attributable to the 1993-94 community college fiscal year, for operating support of the community college program even though said expenditure may cause expenses from student revenues to exceed one-third of the college's net operating budget provided that such funds do not cause the college's revenues from the local sponsor's contributions in aggregate to be less than the comparable rates for the previous community college fiscal year.

F. STUDENT TUITION AND FEES.

The full-time tuition rate for residents of the sponsorship area, and nonresidents of the sponsorship area presenting certificates of residence, shall not exceed $2,100 per academic year of two semesters or three quarters.

D.16 BARUCH COLLEGE - ACTION EFFECTING A LEGAL ORDER, ARBITRATOR'S AWARD OR SETTLEMENT AGREEMENT (INSTRUCTIONAL STAFF)

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NOTE: Dr. Roslyn Mass served as a faculty member of Baruch College in the Department of English from 1966 until 1991, when she retired as a tenured assistant professor. This personnel action, appointing Dr. Mass as an Associate Professor with salary increases, is a result of a settlement agreement resolving claims dating back to 1983, under the Melani Consent Decree and the collective bargaining agreement. The settlement agreement was approved by the Court on September 15, 1993, and ordered to be presented to the Board at its September 27 meeting. Dr. Mass will remain retired, her payroll record will be adjusted and she will receive back pay for the September 1, 1988 through August 31, 1991 period based upon the increases in her salary as an Associate Professor, and the Teachers' Retirement System will be requested to adjust her pension accordingly.
ADDENDUM: Revise the following:

1. Page 7: The date in the heading is revised to read September 27, 1993.

(b) ERRATA: Add the following:

1. YORK COLLEGE

Pages B-4 & 5, Change in Salary of Executive Compensation Plan Personnel - The effective dates of the change in salary for Jacqueline W. Ray are revised to read 7/12/93-6/30/94. The effective dates of the change in salary for Daisy C. DeFilippis are revised to read 7/13/93-9/10/93; the functional title is revised to read Acting Associate Dean for Academic Affairs.

2. MEDGAR EVERS COLLEGE

Page b-1, Appointment of Professoriate Staff (Affirmative Action Report on File except Acting, Visiting and Substitute Appointments) (SW Indicates Waiver of Search) - The entry for George Irish is withdrawn.

3. THE GRADUATE SCHOOL AND UNIVERSITY CENTER

Page B-2, Promotion in Professoriate Ranks - The entry for Jane Gerber is withdrawn.

4. PART AA: ACTIONS REQUIRING WAIVER OF THE BYLAWS

Section AA2: The entries for Catherine Twomey Fosnot and John Thorpe are withdrawn and hereby reentered under the heading APPOINTMENT WITH TENURE (AFFIRMATIVE ACTION REPORT ON FILE) (SW INDICATES WAIVER OF SEARCH). The entry for Martel Zeldin is withdrawn.

Section AA3: The title for Alyda Alicea is revised to read HEa.

ERRATA: Revised the following:

1. THE CITY COLLEGE

In the Errata, Page 1, the entry for The City College is withdrawn.

(c) Items listed in PART E - ERRATA, to be withdrawn or changed as indicated.

EXPLANATION: The University Report consists of the highlights of the personnel actions and other resolutions of a non-policy nature which require approval by the Board of Trustees.

NO. 2. CHANCELLOR'S REPORT: RESOLVED, That the Chancellor's Report for September 27, 1993 (including Addendum Items) be approved, as amended as follows:
ADDENDUM: Add the following:

D.3 YORK COLLEGE - AGREEMENT TO HOUSE QPTV'S PUBLIC ACCESS TELEVISION PROGRAMMING AND PRODUCTION FACILITIES:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute an agreement on behalf of York College, with QUICS, Queens Inner Unity Cable System, and QPTV, the Queens Public Access Corporation, to house QPTV's public access television programming and production facilities on the York College campus. The agreement shall be for a five-year period, beginning October, 1993. The agreement shall include provisions for up to two five-year renewal periods. The agreement is subject to approval by the University Office of General Counsel, the Vice Chancellor for Budget, Finance and Information Services, and the Vice Chancellor for Facilities Planning, Construction and Management.

EXPLANATION: QPTV is the not-for-profit corporation which, pursuant to New York City contract with Queens Inner Unity Cable System (QUICS), services the public access cable television requirements in Queens. The proposed affiliation would enable QPTV to fulfill its mandate to provide public access to cable television production while enabling York College students to participate in professional television production activities at the QPTV facilities, and enable QPTV to cooperate with York College's developing an academic program in communications technology. All costs associated with the renovation, construction, administration, and maintenance of the facility shall be born by QUICS, and/or QPTV.

D.4 HUNTER COLLEGE - AMENDMENT TO RESOLUTION FOR ASBESTOS ABATEMENT, AIR MONITORING AND REINSULATION OF BOILERS - CAMPUS SCHOOLS

RESOLVED, That the Board of Trustees of The City University of New York amend the resolution adopted at the meeting of May 24, 1993 (Cal. No. 2) for asbestos abatement, air monitoring and reinsulation of boilers at Campus Schools, to authorize an increase in the estimated cost from $27,000 to a new cost of $40,000, chargeable to Capital Project No. HN-244, CUNY Project No. HC071-93.

EXPLANATION: The bids for the asbestos abatement, air monitoring and reinsulation of boilers - Campus Schools, exceeded the engineer's estimate of $27,000 by $9,100. The abatement must proceed immediately in order that the boilers be repaired for the upcoming heating season. The increase to $40,000 includes contingencies.

ERRATA: Add the following:

1. HUNTER COLLEGE
Page B-5 Leave of Absence Without Pay (instructional Staff) - The entry for Shirley Hune is withdrawn

2. YORK COLLEGE
Page B-1 Leave of Absence Without Pay (instructional Staff) - The Entry for Leo Corbie is withdrawn.

3. MEDGAR EVERS COLLEGE
Page B-2 Leave of Absence Without Pay (instructional Staff) - The Entry for George Irish is withdrawn.
ERRATA: Revise the following

1. THE CITY COLLEGE

In the Errata, Page 1, the entry for P B-1 for The City College is withdrawn.

2. BARUCH COLLEGE

In the Errata, Page 2, the entry for Baruch College is withdrawn.

3. QUEENSBOROUGH COMMUNITY COLLEGE

In the Errata, Page 2, the entry for Queensborough Community College is withdrawn and hereby reentered under the heading NEW YORK CITY TECHNICAL COLLEGE:

(c) Items listed in PART E - ERRATA, to be withdrawn or changed as indicated.

EXPLANATION: The Chancellor's Report consists of standard resolutions and actions of a non-policy nature which require approval by the Board of Trustees.

NO. 3. APPROVAL OF MINUTES: RESOLVED, That the minutes of the regular Board meeting and the executive session of June 28, 1993 be approved.

NO. 4. COMMITTEE ON FISCAL AFFAIRS, FACILITIES AND CONTRACT REVIEW: RESOLVED, That the following items be approved:

A. HOSTOS COMMUNITY COLLEGE - MATHEMATICS MICRO-COMPUTER LABORATORY:

RESOLVED, That the Board of Trustees of The City University of New York authorize Hostos Community College to purchase computers, related peripheral equipment and software from Digital Equipment Corporation under existing New York State Contract Number P37162 pursuant to law and university regulations. Such purchase shall not exceed a total estimated cost of $191,000 chargeable to CUNY Capital Project No. HS028-091.

EXPLANATION: Funds for this project were provided by the Bronx Borough President to establish a microcomputer laboratory to provide students in the Mathematics Department with access to micro-computers for both Computer Science and Mathematics courses. The laboratory will have two computer classrooms with 37 stations in each. Each station will consist of a 486 personal computer connected to an Ethernet network which will allow students to access a NOVELL server running DOS/Windows applications.

B. HOSTOS COMMUNITY COLLEGE - DATA PROCESSING LABORATORY:

RESOLVED, That the Board of Trustees of The City University of New York authorize Hostos Community College to purchase computers, related peripheral equipment and software from Digital Equipment Corporation under existing New York State Contract Number P37162 pursuant to law and university regulations. Such purchase shall not exceed a total estimated cost of $523,000 chargeable to CUNY Capital Project No. HS032-092.

EXPLANATION: Funds for this project were provided by the Bronx Borough President to establish a microcomputer laboratory to provide services to students in the Data Processing Programming and Micro-computing for Business Options. These programs will include training in spreadsheet, database, networking, desktop publishing and other business oriented software which will provide students with skills necessary to be competitive in today's job market. The laboratory will consist of two computer classrooms (with 30 stations each), one users/tutorial room (with 15 personal computer stations) and a computer center. The computer center will house a UNIX server and two NOVELL servers as well as 3 printers. In addition, there will be several printers distributed throughout the labs. Appropriate software will be installed in each server and station to allow the access of several platforms from each station.
C. NEW YORK CITY TECHNICAL COLLEGE - RENOVATION OF DINING-ROOM LABORATORY:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract on behalf of New York City Technical College for the renovation of the dining-room laboratory of the Hospitality Management academic department. The contract shall be awarded to the lowest responsible bidder after public advertisement and sealed bidding by the College pursuant to law and university regulations. The contract shall not exceed a total estimated cost of $270,000, chargeable to capital funds, Project No. NY055-093. The contract shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: The renovation of the dining-room laboratory of the Hospitality Management academic department is necessary in order to update facilities which essentially have not been changed for thirty years. This modernization will significantly improve the quality of laboratory experience for the students.

D. NEW YORK CITY TECHNICAL COLLEGE AND CITY COLLEGE - AMENDMENT ON-SITE INSPECTION SERVICES:

RESOLVED, That the Board of Trustees of The City University of New York amends the resolution adopted at the meeting of October 26, 1992 (Cal.No.4.E.) for architectural and engineering services at New York City Technical College and City College, to authorize an increase in the estimated cost from $275,000 to a new cost of $353,000 chargeable to the State Capital Construction Fund.

EXPLANATION: The increased cost is justified by the need for additional on-site inspection services during the construction phase of the roof rehabilitation. When the original contract was negotiated with Goncher & Spuit, it did not include on-site inspection. It has subsequently been determined that the most practical course is to add these inspection services as a reimbursable expense under the Goncher & Spuit contract.

E. KINGSBOROUGH COMMUNITY COLLEGE: REPLACEMENT OF HVAC SYSTEM AND PLUMBING WORK:

RESOLVED, That the Board of Trustees of The City University of New York amends the resolution adopted at the meeting of May 26, 1992 (Cal.No.5.B) for the replacement of the HVAC system at Kingsborough Community College to authorize an increase in the estimated construction cost from $179,524 to a new cost of $236,400 (including 5% contingency), chargeable to the City Capital Budget.

EXPLANATION: Bids were received on August 5, 1993 of $183,400 for HVAC work and $41,725 for plumbing work (total $225,125) which compared to the consultant’s cost estimate of $201,700 for HVAC and $29,000 for plumbing (total $230,700), dated February, 1993. The reasons for the variance between the authorization of $179,524 and the bid of $225,125 are:

A) Escalation cost of 4% per year for two years. The consultant’s original cost estimate of October, 1991 was $170,000;

B) Additional work consisting of Double wall construction with 2" thick insulation for the roof top chiller unit which is required for weather protection and to improve efficiency of operation at a cost of $3,000; and metal pan with drain under the condenser of the new roof top unit at a cost of $3,700 to prevent roof damage;

C) Plumbing contract - Estimate $29,000 vs. lowest bid of $41,725

In view of the difficulty in obtaining adequate bidders for this small piece of work required to be performed by the plumbing contractor under Wick’s Law, this high bid is primarily due to the bidder’s inclusion of a large overhead cost for contract administration and required coordination with the HVAC contractor.

F. QUEENS COLLEGE - CONTRACT FOR MAINTENANCE OF HITACHI DATA SYSTEM EQUIPMENT:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract on behalf of Queens College to purchase maintenance for HDS Equipment in the Administrative Computer Center from Federal Computer Services Corporation without competitive bidding and pursuant to law and university regulations. Such purchase shall not exceed a total estimated cost of $115,000, chargeable to FAS code 221501434 for the fiscal year ending June 30, 1994. The contract shall include up to four annual options for the College to renew in its best interest. The contract shall be subject to approval as to form by the University Office of General Counsel.
EXPLANATION: Federal Computer Services Corporation is the only provider licensed by Hitachi Data Systems Corporation to maintain this equipment. The contract provides the College regular, timely and competent maintenance in an economical and efficient manner, which is necessary since the system consists of expensive and complex electronic equipment and is subject to periodic failures. The mainframe computer system provides all computer related administrative support to faculty and staff. The College has received an exemption from bidding from the Office of the State Comptroller.

G. UNIVERSITY-WIDE PURCHASE OF FEDERAL STUDENT LOAN MANAGEMENT SERVICES:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract on behalf of the University to purchase a University-wide contract for federal student loan management services. The contract shall be awarded to the lowest responsible bidder after public advertisement and sealed bidding by the University Accounting Office pursuant to law and university regulations. Such purchase shall not exceed a total estimated cost of $400,000 for the period ending January 30, 1995, chargeable to FAS code 211401430. The contract shall include up to four annual options for the University to renew in its best interest. The contract shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: The U.S. Department of Education and the U.S. Department of Health and Human Services require that all borrowers of the Federal Perkins/National Defense/Direct Student Loan and Nursing Student Loan Programs be invoiced on a regular basis. In addition, regulations require mandatory due diligence contacts, should payments not be received by the due date prior to placement for collection/litigation. The contractor will provide billing, telephone, skiptracing and accounting services necessary to complete governmental reporting requirements.

H. UNIVERSITY-WIDE: PURCHASE OF COLLECTION AND LITIGATION SERVICES FOR DELINQUENT AND MISCELLANEOUS DEBTS:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute contracts on behalf of the University to purchase University-wide services for first and second placement collection/litigation of delinquent student and other debts. One or more contracts shall be awarded pursuant to Requests for Proposals (RFP's). The solicitation and evaluation process shall be conducted by the University Accounting Office pursuant to law and university regulations. The contract period will be from on/or about February 1, 1994 to January 31, 1995. The contracts shall include up to four annual options for the University to renew in its best interest. The contracts shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: Federal, State and local laws and regulations mandate the University to pursue intensively delinquent students and other debts. The debts include such things as student loans, tuition and fees, etc. Payments to vendors will be made on a contingency basis from the proceeds of the collections.

Pursuant to action taken by the Board of Trustees on June 25, 1984 (Cal. No. 6.R.), approval of the following resolution was reported to the Board and certification of such approval is on file in the Office of the Secretary of the Board.

I. THE CITY COLLEGE - AMENDMENT TO THE RESOLUTION ON SITE DUPLICATING SERVICES:

RESOLVED, That the Board of Trustees of The City University of New York amends the resolution adopted at the meeting of June 28, 1993 (Cal. No. 6.H.) to read as follows:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract on behalf of City College for on-site duplicating services with contractor provided equipment on a cost per copy basis. The contract shall be awarded to the lowest responsible bidder after public advertisement and sealed bidding pursuant to law and University regulations. Such services shall not exceed a total estimated cost of $265,000 chargeable to FAS code 218401439 for the period from July 1, 1993 to June 30, 1995. The contract shall include up to three annual options for the College to renew in its best interest. The contract shall be subject to approval as to form by the University Office of General Counsel.
EXPLANATION: At present, the College provides duplicating services on a limited basis. In order to improve these services, a duplicating facility will be established for all in-house printing and large volume copying requirements on a departmental charge-back basis. The contract specifies that the successful bidder must furnish a minimum of five (5) high-speed copiers with specific features and charge the College a per-copy cost. These services will improve turn-around time and the quality of all departmental duplicating needs.

(Approved by James P. Murphy (8/24/93), William R. Howard (8/23/93), Charles Inniss (8/23/93), Susan Moore Mounier (8/24/93)).

Mr. Howard reported that the Committee on Fiscal Affairs was given a briefing on the University's security initiative at its September meeting. A total review of the University's security programs will be brought to the Board within the next month. He stated that recent data show that many of the new members of the security force are female. This will assist the security force in dealing with sensitive issues relating to certain crimes. Mr. Howard indicated that he held a lengthy meeting with the new Vice Chancellor for Facilities, Planning and Construction Management, Ms. Emma Macari. He stated that the Fiscal Affairs Committee looks forward to working with her.

NO. 5. COMMITTEE ON FACULTY, STAFF, AND ADMINISTRATION: RESOLVED, That the following item be approved:

A. DISTINGUISHED PROFESSOR: RESOLVED, That the following be designated Distinguished Professor in the department, and the College, and for the period indicated, with compensation of $20,000 per annum in addition to his regular academic salary, subject to financial ability:

<table>
<thead>
<tr>
<th>COLLEGE</th>
<th>NAME</th>
<th>DEPARTMENT</th>
<th>EFFECTIVE</th>
</tr>
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<tbody>
<tr>
<td>The College of Staten Island</td>
<td>Dombroski, Robert</td>
<td>Italian Studies</td>
<td>February 1, 1994</td>
</tr>
</tbody>
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ADDED ITEM

B. BOROUGH OF MANHATTAN COMMUNITY COLLEGE - NAMING OF THE DONATED BUILDING, 30 WEST BROADWAY:

RESOLVED, That the Board of Trustees of The City University of New York approve the naming of 30 West Broadway, the building to be donated to The City University of New York, The Miles and Shirley Fiterman Hall.

EXPLANATION: Miles and Shirley Fiterman are giving the University this building, appraised at $30 million, making it the largest capital gift The City University of New York has received from an individual and, according to the American Association of Junior Colleges, the largest gift ever made in connection with a community college anywhere in the nation. The donation is also unique because it marks the first time the University is receiving a building as a gift, from a private source.

Borough of Manhattan Community College's existing physical plant was built for 10,000 students while its headcount enrollment in 1992-93 was 15,722. The University estimates that the College's enrollment will continue to grow, approaching 18,000 students by the fall of 1996. The building is approximately 370,000 square feet and is within the immediate vicinity of Borough of Manhattan Community College's main campus.

In recognition of the extraordinary generosity of the Fitermans, and in light of the uniqueness of this gift, the University wishes to name the building The Miles and Shirley Fiterman Hall. This recommendation is enthusiastically supported by the Chancellor and the Acting President of the College.
Minutes of Proceedings, September 27, 1993

NO. 6. COMMITTEE ON ACADEMIC POLICY, PROGRAM, AND RESEARCH: RESOLVED, That the following item be approved:

A. ESTABLISHMENT OF APPLIED SCIENCE COORDINATING INSTITUTE:

RESOLVED, That the Applied Science Coordinating Institute (ASCI) be established at the Graduate School and University Center effective October 1, 1993.

EXPLANATION: The Applied Science Coordinating Institute (ASCI) is being established at The City University of New York in conjunction with CUNY's participation in the Higher Education Applied Technology (HEAT) program of the State of New York. Under the HEAT program the State is providing CUNY with $15 million to purchase research equipment for use in enhancing university-industry interaction, increasing technology transfer, and promoting economic development. ASCI will serve as a point of contact between industry and three multi-campus centers of technological research within the University: the Center of Ultrafast Photonic Materials and Applications, the Center for Applied Biomedicine and Biotechnology, and the Center for the Applied Study of the Environment. Future centers established within ASCI will require approval by the Committee on Academic Policy, Program and Research and the Board of Trustees.

ASCI will be led by an Executive Director appointed by the Chancellor on the nomination of the Vice Chancellor for Academic Affairs and the President of the Graduate School and University Center. A Board of Advisors, co-chaired by the Vice Chancellor and the President, will set policy and review the Institute's activities. A Technical Advisory Committee will support the Executive Director and the Board on specific issues.

Mr. Cenc reported at its September meeting the Committee on Academic Policy, Program, and Research heard an oral report from Vice Chancellor Freeland on the implementation of the Board's resolution on academic program planning.

Trustee Fink asked for an explanation of the synergism between the proposed Applied Sciences Coordinating Institute and the Center for Advanced Technology noted in the Chancellor's budget request.

Vice Chancellor Freeland responded that they are very closely related in that one of the three centers in Applied Science Coordinating Institute is also in the same field as the Center for Advanced Technology and that the ultrafast lasers and photonics work being done at City College. The University, essentially having developed the notion for the Center for Advanced Technology, then built around that and expanded on it in creating the proposal for the Applied Sciences Coordinating Institute.

Chancellor Reynolds stated that the University now has some 53 professors and scholars in the sciences involved in assisting with collaborative initiatives.

NO. 7. COMMITTEE ON PUBLIC AFFAIRS: The following items were noted:

A. REPORT: Trustee Bloom reported the following:

(1) The Family College will open at Bronx Community College on Tuesday, October 12, 1993. This program enables college students who receive public assistance to attend classes while their young children are enrolled in this special on-site program on campus. The Family College is modeled after the successful original Family College at Kingsborough Community College. It symbolizes the University's commitment to educate "the children of the people, the whole people."

(2) Chairman James P. Murphy will be honored at the Third Annual Futures in Education Dinner on Thursday, October 7, 1993. The Dinner, sponsored by the Diocese of Brooklyn and Queens, will be held at the Waldorf-Astoria Hotel.

(3) The College of Staten Island will hold a dedication ceremony to mark the opening of the new Willowbrook Campus on Thursday, October 14, 1993 at 1:30 p.m. The 204 acre campus is the largest of any public or private college in New York City.
The following letter from Trustee Ronald Quartimmon was submitted for inclusion into the record by Vice Chancellor Nunez-Wormack:

Greetings Mr. Chairman, fellow Trustees, Chancellor Reynolds, Vice Chancellors, College Presidents, Deans, Students, Faculty and Staff.

It is with deepest regret that I am unable to attend the September meeting of the Board of Trustees. I am further saddened since this is my last Board meeting.

However, I am not in attendance for a very positive reason. I was recently hired (with CUNY degree in hand) as a Court Representative for an organization known as "CASES". "CASES" is the Center for Alternative Sentencing and Employment Services in the Criminal Court Building at 100 Centre Street. This position, much like my time serving on the Board, is invaluable. The position provides me with first hand exposure into the legal world, as I advocate, before a judge, for a sentence of community service for defendants that I screen and deem appropriate for such a sentence. This type of experience is crucial to developing the advocacy skills that will be much needed as I continue down the path to becoming an attorney, and eventually a United States judge.

When I was elected Chairperson of USS, and consequently a Trustee, I knew the road ahead would not be easily traveled. The decisions have been difficult, and sometimes unpopular. While frustration and aggravation were always in great supply, rewards seemed scarce or just non-existent. However, I still feel my time as a trustee was too short. Remuneration for a difficult year has come in the evident procession of steps USS has made under my tenure and the relationships that I have developed with you. I am proud that the USS underwent reparation of a tarnished reputation and a disorganized house in my term of office. This year’s Senate has created a foundation on which a strong and effective USS can be built.

The Senate, under its newly adopted Constitution and By-laws, has created an atmosphere where fiscal accountability will be insured and organizational breakdown will be improbable. The new Senate is comprised of quality veterans and enthusiastic rookies who will bring the organization to the next level. It is vital that my successor, whomever he or she might be, be met with the same levels of respect and courtesy that the board members and the Chancellor extended to me during my tenure. This will insure the progression of mutual student-administration respect that we strove for this past year.

I would like to thank the Senate’s eight Vice-Chairs, Executive Director, Tony Giordano, and all the delegates who made the accomplishments of this year possible. Furthermore, special thanks to Vice Chancellor Elsa Nunez-Wormack, Donne Kampel and Roberta Nord who restored our faith in administration’s commitment to student causes.

In conclusion, I urge the members of the Board to listen earnestly to the voices of the students you were appointed to represent. We must not forget that CUNY is an institution of and for the students. CUNY as a whole will flourish when administration, faculty and students work together to insure open and affordable education for all.

Sincerely,

Ronald Quartimmon, Chairperson
University Student Senate, CUNY

Upon motions duly made, seconded and carried, the Board went into executive session to consider a personnel matter. The public meeting was adjourned at 5:52 P.M.

SECRETARY GENEVIEVE MULLIN
The Chairperson called the executive session to order at 5:55 P.M.

There were present:

James P. Murphy, Chairperson
Edith B. Everett, Vice Chairperson

Sylvia Bloom
Gladys Carrion
Louis C. Cenci
Stanley Fink

Robert A. Pickens, ex officio

William R. Howard
Susan Moore Mounier
Thomas Tam

Secretary Genevieve Mullin
Robert E. Diaz, General Counsel and Vice Chancellor for Legal Affairs

Chancellor W. Ann Reynolds
Deputy Chancellor Laurence F. Mucciolo
Vice Chancellor Jay Hershenson
Dean Brenda Spatt

The absence of Mr. Badillo, Mr. Del Giudice, Mr. Inniss, Dr. Jacobs, and Mr. Quartimon was excused.

E1. PERSONNEL MATTER: - No action

Upon motions duly made, seconded and carried, the executive session was adjourned at 6:40 P.M., and the Public meeting reconvened.

SECRETARY GENEVIEVE MULLIN
MINUTES OF THE MEETING OF THE BOARD OF
TRUSTEES OF THE CITY UNIVERSITY OF NEW YORK
HELD
SEPTEMBER 27, 1993
AT THE BOARD HEADQUARTERS BUILDING
535 EAST 80TH STREET - BOROUGH OF MANHATTAN

The Chairperson reconvened the meeting at 6:43 P.M.

There were present:

James P. Murphy, Chairperson
Edith B. Everett, Vice Chairperson
Sylvia Bloom
Gladys Carrion
Louis C. Cenci
Stanley Fink
William R. Howard
Susan Moore Mouner
Thomas Tam
Robert A. Picken, ex officio
Secretary Genevieve Mullin
Robert E. Diaz, General Counsel and Vice Chancellor for Legal Affairs
Chancellor W. Ann Reynolds
Deputy Chancellor Laurence F. Mucciolo
Vice Chancellor Jay Hershenson
Dean Brenda Spatt

The absence of Mr. Badillo, Mr. Del Giudice, Mr. Inniss, Dr. Jacobs, and Mr. Quartimmon was excused.

The Public meeting was reconvened to ratify the following items:

Upon motions duly made, seconded and carried, the resolutions were approved: (Calendar Nos. A. through E, and 1 through 6).

Upon motions duly made, seconded and carried, the public meeting was adjourned at 6:45 P.M.

SECRETARY GENEVIEVE MULLIN