Minutes of Proceedings, January 25, 1993

MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES OF THE CITY UNIVERSITY OF NEW YORK

HELD

JANUARY 25, 1993

AT THE BOARD HEADQUARTERS BUILDING
535 EAST 80TH STREET – BOROUGH OF MANHATTAN

The Chairperson called the meeting to order at 4:48 P.M.

There were present:

James P. Murphy, Chairperson
Edith B. Everett, Vice Chairperson

Herman Badillo
Sylvia Bloom
Louis C. Cenci
Michael J. Del Giudice
Stanley Fink
William R. Howard

Robert A. Picken, ex officio

Charles E. Innlas
Harold M. Jacobs
Susan Moore Mounir
Calvin O. Pressley
Thomas Tam

Ronald Quartimon, ex officio

Secretary Genevieve Mullin
Lillian W. Phillips, Executive Assistant
Robert E. Diaz, General Council and Vice Chancellor for Legal Affairs

Chancellor W. Ann Reynolds
Deputy Chancellor Laurence F. Mucciolo
President Roscoe C. Brown, Jr.
Acting President Stephen M. Curtis
President Ricardo R. Fernandez
President Leon M. Goldstein
President Matthew Goldstein
President Frances Degen Horowitz
President Vernon Latlin
President Edison O. Jackson
President Shirley Strum Kenny

President Paul LeClerc
President Gerald W. Lynch
President Isaura S. Santiago
President Kurt R. Schmeller
Sr. Vice Chancellor Donal E. Farley
Vice Chancellor Richard M. Freelandi
Vice Chancellor Jay Hershenson
Vice Chancellor Richard F. Rothbard
Dean Haywood Burns
Dean Stanford R. Roman, Jr.

The absence of Dr. Bernstein, and Ms. Carrion was excused.
A. CONDOLENCES: The Chairperson noted that unfortunately the University had suffered major losses within the past several weeks with the untimely deaths of Dr. Timothy S. Healy, who had served the University with distinction as Vice Chancellor for Academic Affairs and as Professor of English, and Dr. Robert E. Marshak, former President of The City College, who left a lasting imprint on the College, the University, and the City.

The Chairperson also noted the passing of Dr. Martin Barrell, former Chancellor of the Board of Regents, who was also a good friend of the University, an extraordinary citizen of the State of New York, and was prominent in many national undertakings. He expressed condolences on behalf of the Board and the University to Dr. Barrell's family.

B. TRUSTEE HONORS: The Chairperson reported the following honors accorded members of the Board of Trustees:

(1) Trustee Gladys Carrion was one of 25 people in the nation invited to participate in the National Hispanic Leaders Institution at Harvard University.

(2) Trustee Thomas Tam received an Award from the New York Chinese Bilingual Educators Committee at City Hall on Friday, January 22nd.

(3) Trustee Calvin O. Pressley received the Choose Life Award for advancing the work of the Black Leadership Commission on AIDS (BLCA), through the country's first African American Clergy AIDS Institute. The Chairperson noted the significance of being involved in such important work and offered congratulations for this particularly great honor.

C. PRESIDENTIAL HONORS: The Chairperson reported the following honors accorded Presidents of the University:

(1) Former Hunter College President Donna E. Shalala has been appointed by President Clinton and confirmed by the U.S. Senate as Secretary of Health and Human Services. On behalf of the Board and the University he wished her all the best.

(2) President Matthew Goldstein of Baruch College has been appointed to the Board of Trustees of the Bronx-Lebanon Hospital Center.

(3) President Shirley Strum Kenny of Queens College has been appointed to serve on the National Advisory Committee on Institutional Quality and Integrity of the U.S. Department of Education. She has also been nominated for a three-year term on the Board of Directors of the American Council on Education.

(4) President Gerald W. Lynch of John Jay College is one of five persons invited by Police Commissioner Raymond Kelly to participate in the newly established Law Enforcement Advisory Panel.

D. STAFF HONORS: The Chairperson reported that Dr. Joyce F. Brown, former Vice Chancellor for Student Affairs and Urban Affairs, has been appointed by Mayor Dinkins as Deputy Mayor for Public and Community Affairs of The City of New York. On behalf of the Board and the University he wished her all the best in that leadership role.

E. FACULTY HONORS: The Chairperson reported that Nancy Duke S. Lay, Professor of English as a second language at The City College, has been selected President of the Chinese American Scholars Association, and to membership on the Executive Board of the National Council of Teachers of English/College Composition and Communication.
F. ALUMNI HONORS: The Chairperson reported the following achievements of University alumni:

(1) Mario Runco, Jr., a 1974 alumnus of The City College (Meteorology and Physical Oceanography), was a crew member aboard the space shuttle Endeavor, launched from the Kennedy Space Center on January 13th, for a six day journey.

(2) Dona De Sanctis, a 1983 alumna of The Graduate School and University Center (Comparative Literature), has been named Director of Communications for the National Italian American Foundation, a major advocacy group for Italian American affairs, based in Washington, D.C.

(3) Enrique Forero, a 1972 alumnus of The Graduate School and University Center (Biology), has joined the New York Botanical Garden as the first Director of the Institute of Systematic Botany (ISB).

G. SCHOOL HONORS: The Chairperson reported the following:

(1) The Baruch College Chapter of the Golden Key National Honor Society inducted Mayor David N. Dinkins as an honorary member.

(2) Baruch College is the first academic sponsor of the Hispanic Mentoring Program which was established in 1989 by the Governor's Office of Hispanic Affairs.

(3) The City College resident quartet, The Anderson Quartet, which is the first African American chamber ensemble to win a major classical music competition, was invited to perform at the Presidential Inaugural Ball at the Kennedy Center for the Performing Arts.

H. GRANTS: Chairperson Murphy presented for inclusion in the record the following report of Grants $100,000 or above received by the University since the last Board meeting:

BOROUGH OF MANHATTAN COMMUNITY COLLEGE:

a. $210,036 Department of Health and Human Services to Avor Cave, Nursing, for "Special Project."

THE CITY COLLEGE:

a. $995,000 NSF to D. Akins, Chemistry, for "Center for Analysis of Structures and Interfaces."

b. $187,273 NSF to D. Akins, Chemistry, for "RCMS Activities at the Center for Analysis of Structures and Interfaces."

c. $110,000 NSF to H. Cummins, Physics, for "Experimental Studies of Phase Transitions."

d. $416,326 Howard Univ/NSF to Z. Dagan, Mech Engineering, for "Engineering Coalition of Schools for Excellence and Leadership (ECSEL)."

e. $114,699 Dunkers/CMTowers to J. Fillos, Civ Engineering, for "Monitoring Combined Sewer Overflow (CSO) & Pumpback of CSO and settled Solids."

f. $1,146,579 NIH to B. Harleston, Administration, for "Cellular/Molecular Basis of Development: Research Center."

g. $390,000 NSF to P. Ho, Elec Engineering, for "Photonic Research for Opto-electronics and Optical Communication Curriculum Development."

h. $226,967 US Dept of Trans to R. Paaswell, Transportation, for "University Transportation Center–Region II (Admin)."

i. $110,567 NIH to I. Schoenfeld, Social/Psych Fnd, for "Stress in One Occupational Group: Teachers."

j. $203,994 NIH to H. Schultz, Chemistry, for "Fatty Acid Metabolism in Heart and Its Regulation."
k. $186,852 NYS Ed Dept to N. Shapiro, Social/Psych Fnd, for "Strengthening the Contexts for Schooling: A Proposed Liberty Partnership Consortium."

l. $102,500 DOE to G. Sivashinsky, Levich Institute, for "Studies in Premixed Combustion."

m. $350,525 NSF to C. Moore, for "Cloning and Characterization of BLM Genes."

n. $110,000 NYS Ed Dept to M. Slater, Med School-Admin, for "Gateway to Higher Education."

GRADUATE SCHOOL AND UNIVERSITY CENTER:

a. $175,000 The Andrew W. Mellon Foundation to Dr. Anne Monis, for "Management Training Program in Market Economy Logistics."

b. $106,579 ED to Prof. Mildred Lee, for "Project Aspire."

c. $143,338 NEH to Prof. Renee Waldinger for "A Model in French with a Proficiency Orientation."


HUNTER COLLEGE:

a. $120,000 NYS Department of Labor to Nicholas Freudenberg, Health Sciences, for "Center for Community Action to Prevent AIDS."

b. $100,000 NYS Department of Health to Nicholas Freudenberg, Health Sciences, for "HIV Prevention & Supportive Services for Women."

c. $187,500 NYS Department of Social Services to Nicholas Freudenberg, Health Sciences, for "Case Management Training for New & Existing HRA Workers."

d. $767,007 U.S. Department of Education to Jose Vazquez, Curriculum Teaching, for "New York Multifunctional Resource Center."

e. $1,668,814 PHS/NIH/Division of Research Resources to Paul LeClerc and Erwin Fleissner, Offices of the President & Dean of Sciences & Mathematics, for "Research Center in Minority Institutions: Center for Gene Structure and Function/AIDS Infrastructure Grant."

f. $198,050 PHS/ADAMHA/National Institute of Mental Health to H. Philip Zeigler, Psychology, for "Neural Control of Behavior."

g. $125,000 HHS/Administration on Aging to Yvonne Asamoah, Martha Hafley & Judith Ivry, School of Social Work, for "Minority Management Traineeship Program."

h. $669,000 DeWitt Wallace Reader's Digest Fund to Irwin Epstein & Michael Fabricant, School of Social Work, for "Evaluation of the Settlement Human Resource Development Program."

i. $359,685 HHS/Administration on Aging to Harry Moody, Brookdale Center for Aging, for "National Eldercare Institute on Human Resources Development."

j. $100,000 Aaron Diamond Foundation to Frank Bonilla and Diana Caballero, Centro de Estudios Puertorriqueños, for "Puerto Rican/Latino Education Roundtable."
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JOHN JAY COLLEGE:

a. $525,000 NYC Health & Hospital Corporation for "Certified Basic Training and Subsequent Periodic Retraining of Security Personnel."

HERBERT H. LEHMAN COLLEGE:

a. $100,000 The Rockefeller Foundation to Joseph Pereira for "Latino Urban Policy Initiative"

New York City Technical College:

a. $210,530 NYS Education Department to Lois Rosado for "Brooklyn Educational Opportunity Center."

QUEENS COLLEGE:

a. $106,800 NYC Department of Education to Dr. Paul Longo, School of Education, for "Louis Armstrong Mathematics School Program."

b. $136,217 US Department of Defense/AFOSR to Dr. Cadieu, Physics, for "The Synthesis of Microwave Magnetic Material as Oriented Sputtered Film."

COLLEGE OF STATEN ISLAND:

a. $128,997 FIPSE to Leonard Ciaccio and James Sanders for "Project Discovery."

b. $163,640 NYSED to Carolyn Fazzolari, for "Liberty Partnership."

c. $320,565 NSF to Ruth Stark for "Acquisition of High Field Spectrometers for Solution"

I. ORAL REPORT OF THE CHANCELLOR: The Chancellor presented the following report on matters of Board and University interest:

(a) The Chancellor welcomed back University Budget Director Sherry Brabham and noted that on her first day back from maternity leave, which was Martin Luther King, Jr., Day, she was deeply involved in getting information on the Governor's budget which had been released that morning. The Chancellor also thanked Dean James Murtha for filling in so ably while Ms. Brabham was engaged in caring for her new daughter Elizabeth.

(b) Over 14,700 freshmen and 10,300 transfer students have been admitted for the spring semester. Undergraduate admissions overall are up 11.1% over last year. The largest increase in admissions is at the community colleges where enrollment is up 27.8% over last year.

(c) The Mayor's January Financial Plan is scheduled to be released next Friday. The Chancellor recalled that in November the City had indicated that the community colleges would be faced with another $6.4 million cut for next year. Vice Chancellor Richard Rothbard, President Edison Jackson, representing the community colleges, and she have had very productive meetings with Deputy Mayor Norman Steisel and Budget Director Philip Michael, who strongly supported the University, and as a result of those meetings this cut has been reduced to $2 million, based in large part on the increased enrollments at the community colleges and the very, very important role those colleges are playing in the City's economic rebirth. Chancellor Reynolds noted that the City still faces enormous financial difficulties as it tries to deal with a $1.6 billion deficit for next year and that the University and the Administration will have to continue to work very closely with the City Administration and City Council. She added that the University is also working very closely with Deputy Mayor Barry Sullivan so that CUNY can play a major role in the City's new Economic Development Initiatives. The University is also going to be seeking State Aid for the community colleges as part of its overall legislative strategy.
(d) The Administration is gratified that as a result of the very strong stand taken by the Trustees that the tuition increases of the last two years were too much and that the Board feels strongly that the erosion in State support has been critical for the University's student body constantly being put forth in Albany no tuition increase is expected in the University's budget this year. This budget will also enable the University to move forward with its capital program and major renovation projects. For the first time the University will also receive new monies from the State with $1 million in support for its Workforce Initiative which, it is hoped, will be augmented further in the spring and in the years ahead. Included in the budget is a plan, which is tied to the City Budget, to address the funding of New York City Technical College and John Jay College of Criminal Justice. The Administration is very pleased that $5 million in new equipment money for research equipment for undergraduate and graduate research is included. The Administration is also pleased that the proposed legislation on senior college status for Medgar Evers is in the Governor's recommendations as well. Staff is in the process of preparing the University's 30 day amendment list. These are principally technical adjustments which give the University some opportunity to address additional items that were not included in the budget.

(e) The Chancellor advised that she will be testifying before the Assembly Ways and Means Committee and the Senate Finance Committee on Wednesday, February 10th. The Administration will be working hard to preserve both the gains it has achieved for the University in the State budget and the trust put in the Administration by the Governor and his budget people, as well as to address fully the real funding needs for the University. She then called upon Vice Chancellor Rothbard, Sr. Vice Chancellor Farley, and Dean Proto to give an overview of the Governor's Executive Budget.

At this point Mr. Del Glidice and Mr. Fink joined the meeting.

Vice Chancellor Rothbard reported that the State General Fund, which excludes debt service and capital costs, is up 1.6% from 1992-93 to $31.5 billion. Expenditures break down to 68.3% going to local governments, 19.0% to State operations, and 12.7% to other. This budget does contain an overall State reduction in the workforce which does not affect City University. To fund this budget more than one-half the revenue comes from personal income taxes with the remainder divided up between user taxes and other kinds of fees and taxes. Some of the proposed new taxes and fees in support of this budget are a 21 cent per pack increase in the cigarette tax which would generate about $180 million to support various health care Initiatives; deferral of the $1 billion planned Income tax cut which would generate about a billion dollars in unplanned Income; approximately $66.7 million in additional taxes and fees; and a new Keno game which would generate about $25 million. Several of these proposals are certain to be controversial when they reach the Legislature and their progress will have to be monitored closely in terms of protecting whatever advances have been made for the University in the Executive Budget Recommendations. Major State Initiatives outside the higher education budget include the proposed $130 million cut in school aid; a five-year, $25 billion capital construction program which would create approximately 300,000 permanent jobs in the construction industry; major Investments in high technology, physical infrastructure, and mass transit in the State; enactment of debt reform most notably to reduce the annual spring borrowing; the restructuring of various State agencies; a salary study of high level positions throughout the State; and various forms of property tax relief and alternatives including the suggestion that localities be given the option of using a local Income tax as a source of education funding.

Specific recommendations for the University include an increase in the operating budget of $7.9 million (0.9%) to a total of $824.7 million; no recommended tuition increase; and a proposal for the creation of a City University Tuition Reimbursable Account which will be this budget for tuition in excess of the budgeted amounts which can be used by the University in accordance with a plan to be filed with the State Budget Director. Article VII bills accompanying the budget include: 1) The elimination of the City's prefunding of senior college costs thereby placing CUNY senior colleges on the same kind of cash basis as other State agencies are without categorizing CUNY as a State agency. This legislation is being tied to the City's continued funding of associate degree programs at New York City Technical and John Jay Colleges, and 2) Enhanced budget flexibility to be consistent with what SUNY has been enjoying for the last several years. In contrast to last year's approximately $90 million loss in State aid, the loss to the senior colleges for 1993-94 is $4 million. Recommended funding for new and continuing Initiatives include $1 million for the Workforce Initiative, $8.8 million to support new building openings, $300,000 for the Diamond Fund matching grant, $1.1 million for OTPS Inflation, and $6.3 million for the additional cost of fringe benefits. In moving from 1992-93 to 1993-94, the University has achieved some stability for CUNY's senior colleges with identical funding sources of 62% from State aid, 3% from City aid, and 35% from tuition, and in terms of dollars per FTE that each of those funding sources represents.
Vice Chancellor Rothbard further reported that in terms of the community colleges the $1,600 per FTE funding formula will be continued in 1993-94. $5.5 million in additional State aid will be generated by the continued enrollment growth and rental needs to accommodate these increases. There is a recommendation that the $552,000 for the Youth Internship Program be eliminated. This item will be resubmitted during the 30 day amendment period. All other categorical funds including $3 million for student support services, $900,000 for child care, and $800,000 for College Discovery, remain at the 1992-93 levels. The community colleges have also achieved some stability in funding sources for their operating budgets and in terms of dollars per FTE basis.

Sr. Vice Chancellor Farley reported that on the capital side there is a recommendation of $51.9 million of new funding for the senior colleges which includes advanced appropriations for bonded projects of $28.5 million for the continued restoration of Shepherd Hall, $5 million for the procurement of graduate and technical equipment accessible only on the basis of a 50-50 match, and $12 million to meet recommendations that will come out of the building condition surveys currently underway for all University facilities. Although there is no appropriation there is a recommendation for a redesign of Baruch College's Site B with a total cost of $200 million, and $6.4 million in hard dollars for renovation and rehabilitation. With respect to the bond cap, and Article VII bill accompanying this budget will adjust the University's current bond cap to reflect recommended bonded appropriations for 1993-94.

Mr. Cencl asked if an additional appropriation will be needed to complete the new campus for The College of Staten Island and Sr. Vice Chancellor Farley responded that the needs to complete the project have been reduced significantly because of the current economic climate and the fact that the University has been able to purchase construction at very low bids. It is believed that the campus can be completed without additional appropriations.

University Dean for Student Services Angelo B. Proto reported that with respect to student aid, there is a recommendation that the TAP budget be cut by $30.1 million Statewide. To accomplish this cut the maximum award for new undergraduate students would be reduced by $200. This affects students at Independent colleges, not at CUNY. The income assessment criteria will be increased from 1% to 4% and this will affect approximately 5,500 CUNY students for an approximate loss of $1 million in student aid. TAP will be eliminated for new graduate students and this will affect approximately 300 CUNY students for an approximate loss of $300,00 in student aid. Aid to part-time students (APTS) will remain at the current $11.1 million level. Bundy aid for the private Institutions will be reduced to the 1992-93 Executive Budget level of $36 million, and the Liberty Partnership Program will be eliminated.

Vice Chancellor Rothbard added that there is going to be a program bill in support of Medgar Evers senior college status identical to the bill submitted by the Governor's office last year which calls for the conversion to be phased in over a five-year period with the State setting the overall budget and the City providing for the associate degree costs.

Vice Chancellor Rothbard reported that by comparison, SUNY's operating budget increased 3.4% to $50.3 million. The percentage increase is double CUNY's but that includes $50.2 million for the cost of their recently concluded collective bargaining negotiations. SUNY also received $3.9 million for new buildings and $9.1 million for OTPS inflation but those increases are offset by the $13 million which the hospitals are expected to generate in increased income. The community colleges are treated the same as CUNY's community colleges. In addition, there is also a lump sum cut of $11.8 million which is about three times the cut for CUNY; the creation of an analogous State University Tuition Reimbursable Account similar to CUNY's; a $200 million capital program for SUNY within its existing bond cap and that includes $10 million for the Graduate Research initiative for matching funds for the purchase of graduate and research equipment. In comparison CUNY received $5 million for that program.

Vice Chancellor Rothbard further reported that the total percentage devoted to higher education in the 1993-94 Executive Budget is 11%, virtually no change from 1992-93.

Dr. Jacobs expressed concern about the decay of the infrastructure at some of the colleges and cited the facilities at Brooklyn College as an example. He noted that in general the structures of some of the buildings, particularly the older ones, are dangerous. He asked if any monies are to be allotted for rebuilding old buildings or to repair dangerous structures and suggested that there should be one person within the University responsible for inspecting the infrastructure on an ongoing basis.
Sr. Vice Chancellor Farley responded that approximately one year ago a program was begun to have professional architectural engineering firms survey the condition of every building within the University. By late spring the Administration should have the full results of that effort and those surveys will identify the deficiencies in each building by category -- health and safety, preservation, and so forth -- and will recommend the timetable and budget necessary to cure those deficiencies. The surveys are computer based and it is anticipated that the data they provide will generate a ten-year capital plan. There is $12 million recommended in the Executive Budget to begin to implement the high priority health and safety projects that are identified in the survey and the expectation is that funding will continue. The surveys will give the Administration a very objective analysis of what the deficiencies are and those areas that are of the highest priorities will be dealt with first. The Chancellor added that the Presidents have been urged to focus on these kinds of issues as a top priority and then bring them to the attention of the Administration so they can be corrected.

Dr. Jacobs questioned the effectiveness of security at the campuses and asked what progress is being made to train the University’s own security guards so that the colleges will not have to depend on contract guard service. He also asked if the Administration is aware of several serious incidents that have taken place on the various campuses and why Trustees are not informed when an incident occurs. He added that adequate security is very important for the students, faculty, and staff.

Mr. Jose Elique, University Director of Security, responded that currently the University has 79 Level III officers who have been trained and are assigned to nine colleges: Bronx, Brooklyn, City, Hostos, John Jay, LaGuardia, Lehman, Medgar Evers, and New York City Tech. Level III officers receive eight weeks of extensive training with an emphasis on communication skills and the penal law as well as the enforcement duties they are required to perform. There will be approximately another 60 hired in the latter part of May, trained at John Jay College for approximately eight weeks and will then be assigned to all the campuses in Queens. Over the course of the next three years or so the 79 Level III officers will be increased to approximately 250. There will be an additional 750 Level I officers, or patrolmen, throughout the system within three to four years and they will gradually replace all the contract security guards. This will provide the University with some standardization in terms of the kind of training these peace officers have received. The experience thus far of having these trained peace officers on campuses has been excellent.

Mr. Howard noted that the question was why the Trustees were not informed when a serious incident takes place on a campus and not how many guards or people there are. Chancellor Reynolds responded that when a very serious incident takes place on a campus, particularly if it is late at night or on a weekend, the Administration notifies Board Chairman Murphy and Vice Chair Everett, who are acting on behalf of the Board. The Incidents, many of which did not take place on a campus, always make the media the next day and those clippings are circulated. She also noted that an assessment report of all security Incidents and how the University is rated is produced on an annual basis. Chancellor Reynolds further stated that when she arrived at the University one of her first priorities was to address the issue of security. She asked President Edison Jackson to chair the group whose recommendations were the basis from which this University Security Initiative has grown. The Administration has a very real concern and awareness of security.

President Lattin reported that, as Dr. Jacobs indicated, a policy has been instituted to limit access to the campus. All faculty, staff, and visitors must have identification to enter the campus. Brooklyn College is also in the process of accelerating the move from contract guards to CUNY’s Security Officers as Mr. Elique has pointed out. The College is working with the police department in the areas immediately surrounding the campus and has its own security patrolling the perimeter to try to help, particularly late at night, even though it is outside the campus. The College is also examining the entire campus to see whether there is sufficient lighting and fencing, and if other types of security measures are necessary including putting in new panic alarms and cameras throughout the campus as part of the capital project.

Prof. Picken asked if the State is going to fund whatever collective bargaining agreement is reached at CUNY from an additional appropriation. Vice Chancellor Rothbard responded that the Administration is in discussions with the State about the timing of a separate pay bill that the University will have to submit once contracts are agreed to and ratified. The State has indicated during the briefing on the Executive Budget that cash has been set aside in their cash plan separate and apart from the Executive Budget recommendations to fund the anticipated contract.
Chairman Murphy stated that he appreciated the presentations that have been made by the Chancellor and the Vice Chancellors and others on the budget and thinks that the Board has to give the Chancellory a strong endorsement for some very aggressive and very creative work. It's the least worst budget in four years but it does contain in its totality some very encouraging signals. There has been a great interaction between the Fiscal Affairs Committee, which Mr. Howard chairs, with its very strong membership, and the full Board with the Chancellory on the budget and this is more than the end of the beginning. There is a process now in the Legislature and there has to be a preservation strategy because as shown in some of the detail provided to give the Board a context in which the University's budget exists there is still only a finite amount of money. The University is going to have to preserve what it has but there are several critical areas in which it needs clarification and enhancements and it will be looking to the Legislature for that, assuming that many of those will not be acceded to in the 30 day amendment comments. The University has a kind of good news basically with some concerns. It has had a lot of pain and suffering in the last three—four years. There has been an accumulation of that pain but the fact that the University seems to be turning the corner is very encouraging. It would be inappropriate not to acknowledge that the Chancellor and her staff have done a superb job of taking the University to this point and that the Board has been very much engaged in and supportive of what is the priority of need. The Board and the Administration must now hang in there together over the next several months and try to come through the session with some very positive things which will enable the University to do the many things that it wants. The thing to keep in mind is that the demand for places in this University is tremendous and it can be anticipated that the transfer and the new enrollment just for the spring semester will read itself into the fall. That may even be greater because of some of the constraints that the private sector is facing but City University is not in competition with them. CUNY is a public system serving all of New York City, indeed the State so there are some positives here and let's go on and try to build on them.

Upon motions duly made, seconded and carried, the following resolutions were adopted: (Calendar Nos. 1 through 7)

**NO. 1. UNIVERSITY REPORT: RESOLVED, That the University Report for January 25, 1993 (including Addendum Items)**

be approved, as revised as follows:

(a) **ADDENDUM:** Add the following:

D. 12 NEW YORK CITY TECHNICAL COLLEGE - ADMINISTRATIVE DESIGNATION - COMMITTEE APPROVAL NOT REQUIRED (EXECUTIVE COMPENSATION PLAN - AFFIRMATIVE ACTION REPORT ON FILE EXCEPT ACTING APPOINTMENTS) (SW INDICATES WAIVER OF SEARCH)

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D. 13 THE CENTRAL OFFICE - ADMINISTRATIVE DESIGNATION - COMMITTEE APPROVAL NOT REQUIRED (EXECUTIVE COMPENSATION PLAN - AFFIRMATIVE ACTION REPORT ON FILE EXCEPT ACTING APPOINTMENTS) (SW INDICATES WAIVER OF SEARCH)

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(b) ERRATA: Add the following:

1. QUEENS COLLEGE

P B001 ADMINISTRATIVE DESIGNATION COMMITTEE APPROVAL NOT REQUIRED (EXEC COMP PLAN-AFFIRMATIVE ACTION REPORT ON FILE EXCEPT ACTING APPTS) (SW INDICATES WAIVER OF SEARCH) On the entry for Mesrob H. Zadoian the SW, indicating search waiver, is to be added next to N/A.

2. GRADUATE SCHOOL & UNIVERSITY CENTER

P B001 APPOINTMENT OF PROFESSORIATE STAFF (AFFIRM ACTION REPORT ON FILE EXCEPT ACTING, VISITING & SUBSTITUTE APPOINTMENTS) (SW INDICATES WAIVER OF SEARCH) On the entry for Anna Santiago the Department and Title are to be revised as follows:


PH.D. Program in Hispanic and Luso-Brazilian Literature
Assistant to HEO
Program Assistant

3. KINGSBOROUGH COMMUNITY COLLEGE

PART AA: page 1 Item AA.1 PERSONNEL ACTION- APPOINTMENT WITH EARLY TENURE WITH WAIVER OF THE BYLAWS FOR SERVICE REQUIREMENT WITH COMMITTEE APPROVAL (AFFIRMATIVE ACTION REPORT ON FILE) (SW INDICATES WAIVER OF SEARCH) – On the entry for Patricia Hopkins the salary rate is revised to read: $53,249

(c) Items listed in PART E – ERRATA, to be withdrawn or changed as indicated.

EXPLANATION: The University Report consists of the highlights of the personnel actions and other resolutions of a non-policy nature which require approval by the Board of Trustees.

NO. 2. CHANCELLOR’S REPORT: RESOLVED, That the Chancellor’s Report for January 25, 1993 (including Addendum Items) be approved, as revised as follows:

(a) ERRATA: Add the following:

1. THE CITY COLLEGE

P B008 DISCONTINUANCE OF INSTRUCTIONAL STAFF PERSONNEL MANDATED BY FINANCIAL EXIGENCY – All entries are withdrawn.

(b) Items listed in PART E – ERRATA, to be withdrawn or changed as indicated.
EXPLANATION: The Chancellor's Report consists of standard resolutions and actions of a non-policy nature which require approval by the Board of Trustees.

NO. 3. APPROVAL OF MINUTES: RESOLVED, That the minutes of the regular Board meeting of November 23, 1992 be approved.

Vice Chair Everett stated that she would like to comment on three items, two pertaining to preceding actions and one Independent. She reported that she had been approached by some members of the University faculty and staff after the Environmental Protection Agency Report had been issued and the City Council had voted to eliminate smoking from all of the public schools in the City, with the suggestion that smoking anywhere within this University be prohibited since it is a hazard to everyone or anyone who is near a smoker. She is not sure whether this should be taken up at the individual campuses or centrally but the nature of the hazard is clear now and it puts the University in jeopardy by not protecting the people who attend it either as employees or as students.

The second comment relates to the adoption of curricula changes that have to do with the question of pluralism and diversity in the University. In 1988 or 1989 this Board voted to establish a committee whose purpose was to promote this diversity and an understanding of one and other in the City and certainly within the University. At her request Vice Chancellor Freeland has been working assiduously on a follow-up report, which should be forthcoming in the next month or two, on what has been happening in that area. She would like to urge that those campuses that are in fact working to develop a curriculum should, as one president recently wrote her and she thinks is correct, "that students should have access in their undergraduate years to coursework that stresses the contributions that all Americans have made to our national culture, and more broadly, that stresses the contributions that all people have made to world culture." In another report it says that they are trying to help students understand the connections among cultures and historical experiences including those from which the students themselves spring. If the University is serious about doing this job it behooves the faculty and administrators to get this thing going and to devise new, exciting, interesting, creative ways to bring this material to the University's students. It can be Interdisciplinary. It can be through departments but a lot of thought still needs to be given to this subject and the involvement of everyone in this very, very important issue would be appreciated.

The third comment relates to budgetary matters. In the last several days during registration she has been hearing some terrible war stories from students about people who are shut out completely or are taking courses that really don't have relevance for them in their course sequence because they don't want to stay out for a semester. She knows it's a question of money but also feels that in some way the Administration needs to be in touch with these students so there is a helping hand for them. She has gotten calls from students because they feel she can make a phone call and help. But what about the tens of thousands or anyway thousands of students who are in a situation where there is nobody to help them. Perhaps the Administration could devise some sort of ombudsman's office on each of the campuses or at least provide an address where a student who gets foreclosed can go and get some immediate relief. It's heartbreaking when students can't graduate when they are supposed to and they can't move forward in their careers. It's very sad for the Board and the University.

Chancellor Reynolds responded that Trustee Everett had raised some important points. With respect to the first issue on the University's progress in attempting to deal with making its campuses smoke free environments, there have been initiatives on each of the campuses to discuss this with Presidents to see how it's going and where the University is now in light of current assessments, most particularly with respect to the passive intake of smoke which is of a growing concern as more data have come forth. On the second issue, Trustee Everett explained very well her concern that the University truly does focus on what will truly be a multicultural curriculum as these are moved through the Academic Affairs Committee. On the third issue, the terrible difficulties on campuses are a reality. Vice Chancellor Rothbard has an accurate quote that at the senior colleges in the last three years 10,000 class sections have been eliminated. The University has had severe numbers of faculty take early retirement and has programmatically ached, hurt, and been in agony. The Presidents are terribly concerned about this and as each campus has worked, it has attempted to give a priority to graduating students. The Administration keeps focusing on it and is hoping the more stable budget will let it plan more, and most critically, as the University begins to recruit more young faculty and move through the academic program planning initiative, that it will start to see some relief from this situation.
Mr. Quartimon stated that as the Board member who has most recently undergone the registration process just last Monday he wanted to reinforce the points made by Vice Chair Everett. He also knows personally that many of CUNY's students are concerned about what courses they can substitute if they are not able to select a course that fits into their immediate tracking system in accordance with their major. In addition to Mrs. Everett's suggestions he would like the Presidents to consider independent study. He knows this may be somewhat infringing upon the academic freedom policy that so many of the University's faculty enjoy but perhaps in order to facilitate graduation, as Mrs. Everett indicated, the Administration might want to look into that.

Dr. Tam suggested that it might be an appropriate moment to look into the possibility of cross registration across the campuses so that the University can answer those needs more appropriately.

Chairman Murphy added that if there is any flexibility to do that even on a temporary basis or on an interim basis not without begging the question of the more fundamental study that's going on it ought to be looked at as well.

Dr. Jacobs inquired if Item D13 in the University Report is a new position at $96,000 at the Central Office. Deputy Chancellor Muccolol responded that the position had been filled for this fiscal year on an acting basis and the appointment tonight is the result of a search. It does not add to the number of executive staff at the Central Office.

NO. 4. COMMITTEE ON FISCAL AFFAIRS, FACILITIES AND CONTRACT REVIEW: RESOLVED, That the following items be approved, and report noted:

A. THE GRADUATE SCHOOL AND UNIVERSITY CENTER - REPLACEMENT OF ALL WINDOWS:

RESOLVED, That the Board of Trustees of The City University of New York amend the resolution adopted at the meeting of April 23, 1990 (Cal. No. 4.D.) for the replacement of windows at the Graduate Center to authorize an increase in the estimated cost from $565,100 to a new cost of $993,000 chargeable to the State Capital Construction fund.

EXPLANATION: The original scope of work called for the replacement of all windows on all four facades of the building. The construction budget of $993,000 was for complete window replacement. The existing East and West windows are lot line windows; they are fire rated. At the time of design, 1989-90, the only available replacement for these lot line windows was an exact duplicate, which was not energy efficient, but single-glazed with wire glass. The East and West lot line windows were deleted from the scope of work during design because the College resolution approved April 23, 1990, reflected the reduced scope and the $565,000 was for replacement of the North and South windows only. The design documents were completed in March, 1990, but the project was placed on hold due to budget constraints. In June, 1992 the project was reactivated. During the intervening time a new type of lot line glazing and frame assembly has been developed which does not utilize wire glass and is energy efficient. As such, the East and West windows have now been reincluded and the design documents revised accordingly. This amendment requests authorization to utilize the balance of the original construction funds.

B. JOHN JAY COLLEGE - INSTALLATION OF STORM ENTRANCE AT NORTH HALL:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract on behalf of John Jay College of Criminal Justice for the construction of a storm entrance at North Hall. The contract shall be awarded to the lowest responsible bidder after public advertisement and sealed bidding by the Department of Design, Construction and Management pursuant to law and University regulations. The contract shall not exceed a total estimated construction cost of $388,000 chargeable to the State Capital Construction Fund, Project No. JJ002-087. The contract shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: A number of meetings were held with College Officials regarding the outstanding concerns of the handicapped. Accordingly, design of the entrance was revised, which widened the ramp and created a larger level platform in from of the entrance doors.
C. HOSTOS COMMUNITY COLLEGE - NURSING LABORATORY:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract on behalf of Hostos Community College for the construction of a Nursing Laboratory at 575 Walton Avenue. The contract shall be awarded to the lowest responsible bidder after public advertisement and sealed bidding by the College pursuant to law and University regulations. The contract shall not exceed a total estimated cost of $130,000 chargeable to FAS Code 2-177-01-460. The contract shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: A new Nursing Laboratory has been mandated by the State Education Department in order for the Nursing Program to maintain its accreditation. In the past the College has been provided laboratory space at Lincoln Hospital. This year, Lincoln Hospital reduced the available labs from three to two. The project will consist of demolition of the existing partitions and ceilings of the first floor of the 575 Walton Avenue Building. Construction shall consists of new partitions, ceilings and an HVAC system.

D. LEHMANN COLLEGE - PURCHASE OF TWO KODAK EKTAPRINT COPIER MACHINES:

RESOLVED, That the Board of Trustees of The City University of New York authorize Lehman College to purchase two Kodak Ektaprint copier machines from Eastman Kodak under existing State of New York Contract Number P003385 pursuant to law and University Regulations. Such purchase shall not exceed a total estimated cost of $145,000, chargeable to FAS Code 229601304.

EXPLANATION: These copier machines are needed to replace two leased machines in the in-house print shop. The Office of the State Comptroller Bulletin G-80 requires that equipment costing less than $250,000 must be purchased outright. The rental agreements for the copiers in use expire on February 28, 1993 and March 25, 1993. The average monthly volume is 850,000 copies. The purchase is urgently requested on the basis of efficiency, reliability, economy and to provide continuous service. These machines will provide the service to meet the needs of the faculty and staff in reproducing items that are needed in large quantities such as exams, handouts and contracts.

E. THE COLLEGE OF STATEN ISLAND - PHYSICIAN ASSISTANT TRAINING PROGRAM:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract on behalf of The College of Staten Island with Bayley Seton Hospital, 75 Vanderbilt Avenue, Staten Island, New York to implement the Physician Assistant Program. Bayley Seton Hospital will provide clinical and practical experience in physician assistant studies for up to fifteen (15) College of Staten Island students for the period July 1, 1993 through June 30, 1994 (the first year of the program) at an estimated yearly cost of $89,625 ($5,975 per student) and an estimated yearly cost of $179,250 ($5,975 per student for up to thirty (30) students) for each succeeding year. The cost of the program will be chargeable to code 267401400. The contract shall include up to four annual options for the College to renew in its best interest.

EXPLANATION: At its May 28, 1991 meeting, the Board of Trustees approved a resolution to establish a Physician Assistant Program leading to the Bachelor of Science degree at The College of Staten Island. This contract will enable students enrolled at the College to receive the health science instruction and clinical experience necessary for the Bachelor Science degree at the College and to fulfill the eligibility requirements for Physician Assistant Certification by the National Board of Medical Examiners. The College will provide the first two years of liberal arts and science curriculum. Bayley Seton Hospital, which is accredited by the American Medical Association, will provide the two-year clinical phase of the program. The College retains the right and responsibility to review and approve the curriculum and quality of instruction for its students assigned to the Hospital. This program will represent a contribution toward filling the need for well-trained primary care personnel. (This contract will provide for the cancellation of a previous affiliation agreement entered into in April 1991 between The College of Staten Island and Bayley Seton Hospital)

F. REPORT: Mr. Howard reported that at the last meeting a Trustees asked whether or not the contracts for managing the University’s investment funds could be issued to more than one manager. Staff has advised that 35 proposals were sent out and nine have been returned. Those proposals were for independent management or joint management so that seems to be moving along reasonably well. Within the next 30 to 60 days the Committee should have some sort of formal answer on the management of the various funds. And last but not least Mr. Chairman, as Chair of Fiscal Affairs, the Committee would obviously like to thank Sr. Vice Chancellor Donal Farley for many, many years of service to it and for making its life a little easier in terms of what’s really
Chairman Murphy said that the Board was going to acknowledge that this is Sr. Vice Chancellor Don Farley's last meeting. He is delighted that Mr. Howard, who has worked very closely with him, has brought it up -- his spectacular career here and outstanding and selfless public service of the most brilliant kind. He would recognize Rev. Calvin Pressley if he wished to make a comment because he has worked very closely with Mr. Farley as Chairman of the Construction Fund.

At this point Mr. Dei Giudice left the meeting.

Rev. Pressley said that Mr. Howard is always stealing his thunder but he certainly speaks on behalf of the Trustees of the companion organization, the City University Construction Fund. As some of the Trustees and staff may well know there is some overlap connected with the Trustees of the Construction Fund and the Trustees of the University. Chairman Murphy serves on the City University Construction Fund. The Vice Chairperson of the Construction Fund, Sylvia Bloom, is a Trustee of The City University's Board of Trustees and he is Chairman of the Construction Fund and also serves on the Board. The Board has been privileged to have Mr. Farley who is Senior Vice Chancellor for Facilities Planning but he also shares the responsibility as the Executive Director of the Construction Fund. He has done a tremendous job for the Fund and for the University. Rev. Pressley had the good fortune of being a part of a smaller gathering that was saying thank you to Mr. Farley and he just wanted to share the sentiments of the people, the other Trustees of the Fund, when they said his responsibilities to the Fund were exercised in a more excellent way and you can't get any better than more excellent. The English teachers might work on that a little bit but he thought that the Board accepts his more excellent performance. This tribute that the Board of Trustees takes this moment to make certainly he would hope that everyone would share the Board's sentiments and its love for Mr. Farley for his long and tireless service to this University. Someone told him the only way to get things on the record so they don't get lost is to do it in the public meeting and so you've been blindsided Mr. Chairman. The Fund is going to recommend that one of these institutions -- determine the one Mr. Farley did the most for -- that he's worthy of a doctorate from this University so take that into consideration.

At this point Mr. Dei Giudice rejoined the meeting.

Chairman Murphy responded that the University will have an opportunity to celebrate and to thank Mr. Farley in a very special way. There are many anecdotes and stories and good things -- all of them good -- that we would have to say and many of them amusing and there will be an opportunity to do that.

NO. 5. COMMITTEE ON ACADEMIC POLICY, PROGRAM, AND RESEARCH: RESOLVED, That the following items be approved, and report noted:

A. COMMITTEE RESOLUTION IN MEMORY OF DR. TIMOTHY S. HEALY:

The Committee on Academic Program, Policy and Research has learned with great sadness of the death of Dr. Timothy Healy, President of the New York Public Library. For seven years, between 1969–1976, he worked with this Committee as Vice Chancellor for Academic Affairs. In that capacity, he served the University with distinction and had a major impact on early development of CUNY as a University System. The Committee expresses its deep sympathy to Dr. Healy's family. He will be sorely missed by all of his colleagues.
B. B.S. IN COMPUTER SCIENCE - QUEENS COLLEGE:

RESOLVED, That the program in Computer Science leading to the Bachelor of Science degree to be offered at Queens College be approved effective September 1993, subject to financial ability.

EXPLANATION: Queens College currently offers both the Bachelor of Arts and the Master of Arts in Computer Science. In order to accommodate student and employer demand for additional professional preparation of baccalaureate recipients, the College is proposing to offer students the option of completing a Bachelor of Science degree in Computer Science. The major requirements for the Bachelor of Science degree (68 credits) go beyond those for the Bachelor or Arts (54 credits). The curriculum for the Bachelor of Science degree is designed to better prepare students as problem solvers in the formal methods of scientific research as well as to strengthen their backgrounds in the theoretical aspects of Computer Science. It is believed that this preparation would increase the likelihood of student success in both gaining admission to and completing graduate studies as well as competing in the marketplace for jobs in the computer science field.

All of the courses required in the program are currently offered on a regular basis at the College. No new faculty, facilities or equipment will be required to offer the proposed program. The program is therefore cost-effective and an appropriate addition to the career programs offered at the College.

C. BYLAW AMENDMENT: RESOLVED, That Sections 6.6 b., 8.3 and 8.15 of the Bylaws of the Board be amended as follows:

Section 6.6 b. Except for the appointment of persons to the cuny institute of marine and atmospheric sciences at city college or of persons whose sole educational duties shall be administrative, all original appointments to the instructional staff shall be made to a department. All appointments shall be for one year or less except that the board may, in appropriate instances, make appointments for a period not exceeding two years.

Section 8.3 THE FACULTY, EXCEPT IN THE CITY COLLEGE[,] AND THE UNIVERSITY GRADUATE DIVISION [, AND THE CUNY INSTITUTE OF MARINE AND ATMOSPHERIC SCIENCES AT CITY COLLEGE]. The faculty (except in the city college[,] and the university graduate division [, and the cuny institute of marine and atmospheric sciences at city college]) shall consist of all persons having faculty rank or faculty status and such other individual members of the instructional staff as the faculty may add because of their educational responsibilities except that members with faculty rank in the hunter college high school and the hunter college elementary school shall have membership in the faculties of their respective schools, and shall have membership in the faculty of hunter college only if they have faculty rank or status concurrently in the faculty of hunter college.

[Section 8.15 CUNY INSTITUTE OF MARINE AND ATMOSPHERIC SCIENCES AT CITY COLLEGE: There shall be a cuny institute of marine and atmospheric sciences within the organization of the City College. Its purpose shall be to coordinate and integrate, at all degree levels, and at whatever campus of the city university of New York, existing training, research and advisory service programs in oceanography and marine resources and the organization at all degree levels of new programs. The organizational structure of the institute shall be as provided in the bylaws of the institute.]

and be it further

RESOLVED, That section 8.16 of the Bylaws of the Board be renumbered Section 8.15.

NOTE: Matter underlined is new; matter in brackets to be deleted.

D. REPORT: Mr. Cenci reported that the Committee discussed two major curricular revisions that are included in this month's University Report. These are the adoption of a Core Curriculum for associate and baccalaureate degree programs at New York City Technical College and the adoption of the pluralism and diversity requirement for all students at Hunter College. The Committee also discussed the Report of the Chancellor's Advisory Committee on Academic Program Planning and was briefed on the responses to the Report of the Chancellor's Advisory Committee on the Freshman Year.
Mr. Howard asked if the Administration is taking into consideration the new programs that are in the pipeline as they relate to the overall review of all of the campuses. Vice Chancellor Freeland responded that as new programs come into the Office of Academic Affairs they are being related specifically to the analysis in the report of the Committee on Academic Program Planning and more generally to the spirit of that report which called for a much closer scrutiny of the program, much greater emphasis on articulation issues, and to the relationship of programs on various campuses.

NO. 6. COMMITTEE ON PUBLIC AFFAIRS: RESOLVED, That the following resolutions be approved, and report noted:

A. MEMORIAL RESOLUTION MARKING THE DEATH OF DR. TIMOTHY S. HEALY, S.J.:

WHEREAS, Dr. Timothy S. Healy, distinguished scholar, academician, champion of the causes of academic freedom and civil rights, Vice Chancellor for Academic Affairs and Professor of English of The City University of New York from 1969 to 1976, beloved friend and colleague; and

WHEREAS, Dr. Healy's support for The City University of New York and its educational mission was widely perceived and most often a function of his eloquence on behalf of higher education opportunity for all of the people and his leadership in the establishment of the Open Admissions policy; and

WHEREAS, Dr. Healy was an acknowledged scholar and prolific contributor to a wide variety of publications and the media; a Fellow of St. Cross College, Oxford, Executive Vice President at Fordham University, President of Georgetown University, President of the New York Public Library, and honored by his peers with the Distinguished Urban Fellow Award; therefore

BE IT RESOLVED, That Dr. Timothy S. Healy is remembered for his deep and abiding devotion to higher education, to the City of New York, and, in particular to The City University of New York. We extend our sincere condolences to his family. His humor and intelligence will be sorely missed.

B. MEMORIAL RESOLUTION MARKING THE DEATH OF DR. ROBERT E. MARSHAK:

WHEREAS, Dr. Robert E. Marshak, a distinguished scholar, an honored colleague and beloved friend, served as eighth president of The City College of The City University of New York from 1970 to 1979, leading the College burdened by deep financial problems; and

WHEREAS, President Emeritus Marshak, a son of New York City, born in the Bronx of immigrant parents, worked to extend access to The City University to a larger number of qualified students, and to provide them with greater opportunity for a brighter future, through higher education; and

WHEREAS, Dr. Marshak was an acknowledged international expert on theoretical physics, acclaimed as the first to advance the theory of heavy and light subatomic particles, a distinguished professor emeritus at Virginia Polytechnic Institute and State University and, honored by the scientific community as the initial recipient of a prize from the American Association for the Advancement of Science for efforts to foster international scientific cooperation; therefore

BE IT RESOLVED, That Dr. Robert E. Marshak is remembered for his deep and abiding devotion to The City College of The City University of New York and to higher education. We extend our sincere condolences to his family. He will be sorely missed.

C. REPORT: Mrs. Bloom reported that the Board of Trustees held its Manhattan Borough Hearing on January 14th. It was attended by Chairman Murphy and Trustees Cenci, Tam, Picken, Quartimon, and herself. Mrs. Bloom urged the Trustees to attend the reception inaugurating the New York State Consortium for Disability Studies on Monday, February 1st, from 4:30 to 6:00 P.M., in the Trustees Lounge.
ADDED ITEM

NO. 7. HONORARY DEGREES: RESOLVED, That the following honorary degrees, approved by the appropriate faculty body and recommended by the Chancellor, be presented at the commencement exercises as specified:

<table>
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<tr>
<th>BARUCH COLLEGE</th>
<th>DEGREE</th>
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<tr>
<td>Leonard Riggio</td>
<td>Doctor of Commercial Science</td>
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<tr>
<td>Sonia Sanchez</td>
<td>Doctor of Letters</td>
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</tbody>
</table>

(To be presented at the June 1993 Commencement exercises)

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<tr>
<th>THE GRADUATE SCHOOL AND UNIVERSITY CENTER</th>
<th>DEGREE</th>
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<tr>
<td>Andrew Heiskell</td>
<td>Doctor of Humane Letters</td>
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<tr>
<td>Daniel Kronenfeld</td>
<td>Doctor of Humane Letters</td>
</tr>
<tr>
<td>Lucille Lortel</td>
<td>Doctor of Fine Arts</td>
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(To be presented at the May 1993 Commencement exercises)

Mr. Quartimon informed the Board that on March 2nd the University Student Senate will hold its City Government Conference at Borough of Manhattan Community College from noon to 4:00 P.M. The Mayor and City Council will be in attendance. Also attending will be the student government presidents and representatives from the school newspapers. The purpose of the conference is to reestablish lines of communication that have been eroded by previous student government administrations. Mr. Quartimon extended an invitation to the Trustees and Presidents and urged their participation. He also advised that the University Student Senate is organizing debates around the University within the various districts for candidates for the City Council in order to give the students an opportunity to meet these candidates and have the opportunity to get to know their prospective Council member. Mr. Quartimon further noted that the USS Reform Committee has been working very hard on changing its bylaws. Substantial progress has been made in that area and the Senate is anxious to have a draft available for the Board before the February meeting.

Upon motions duly made, seconded and carried, the public meeting was adjourned at 6:15 P.M.

SECRETARY GENEVIEVE MULLIN
MINUTES OF THE EXECUTIVE SESSION OF THE BOARD OF TRUSTEES OF THE CITY UNIVERSITY OF NEW YORK
HELD
JANUARY 25, 1993
AT THE BOARD HEADQUARTERS BUILDING
535 EAST 80TH STREET – BOROUGH OF MANHATTAN

The Chairperson called the executive session to order at 6:17 P.M.

There were present:

James P. Murphy, Chairperson
Edith B. Everett, Vice Chairperson

Herman Badillo
Sylvia Bloom
Louis C. Cenci
Michael J. Del Giudice
Stanley Fink

William R. Howard
Charles E. Inniss
Harold M. Jacobs
Susan Moore Mouner
Calvin O. Pressley
Thomas Tam

Robert A. Picken, ex officio
Ronald Quartimon, ex officio

Secretary Genevieve Mullin
Robert E. Diaz, General Council and Vice Chancellor for Legal Affairs
Lillian W. Phillips, Executive Assistant

Chancellor W. Ann Reynolds
Deputy Chancellor Laurence F. Muccio
Dean Brenda Spatt

The absence of Dr. Bernstein, and Ms. Carrion was excused.
Upon motions duly made, seconded and carried, the following items were adopted:

**NO. E1. APPOINTMENT OF ACTING VICE CHANCELLOR FOR FACILITIES PLANNING, CONSTRUCTION, AND MANAGEMENT:** RESOLVED, That the Board of Trustees of The City University of New York approve the appointment of Robert E. Buxbaum as Acting Vice Chancellor for Facilities Planning, Construction, and Management, effective January 26, 1993, at the established salary level for a Vice Chancellor, subject to financial ability.

**EXPLANATION:** Robert E. Buxbaum has served as Director of the Department of Design, Construction, and Management since 1987. Prior to his current University appointment, Mr. Buxbaum held the position of Director of the Capital Budget Division of the New York City Transit Authority. He has also held staff positions in New York State and New York City government. Mr. Buxbaum replaces Senior Vice Chancellor Donal Farley, who is retiring.

**NO. E2. APPOINTMENT OF ACTING VICE CHANCELLOR FOR STUDENT AFFAIRS:** RESOLVED, That the Board of Trustees of The City University of New York approve the appointment of Dr. Elsa Nunez-Wormack as Acting Vice Chancellor for Student Affairs, effective January 26, 1993, at the established salary level for a Vice Chancellor, subject to financial ability.

**EXPLANATION:** Dr. Joyce F. Brown, the Vice Chancellor for Student Affairs and Urban Affairs has been appointed Deputy Mayor for Public and Community Affairs. Dr. Elsa Nunez-Wormack currently serves as University Dean for Undergraduate Studies and Deputy to the Vice Chancellor for Special Programs. Prior to her current service at the Central Office, Dr. Nunez-Wormack has served as Associate Dean of Faculty at The College of Staten Island, where her responsibilities included various academic student support services. She was also an American Council on Education Fellow in Academic Administration.

**NO. E3. APPOINTMENT OF VICE CHANCELLOR FOR FACULTY AND STAFF RELATIONS:** RESOLVED, That the Board of Trustees of The City University of New York approve the appointment of Brenda Richardson Malone as Vice Chancellor for Faculty and Staff Relations, effective April 1, 1993, at the established salary level for a Vice Chancellor, subject to financial ability.

**EXPLANATION:** Brenda Richardson Malone, Esq. is recommended for appointment as Vice Chancellor for Faculty and Staff Relations following a national search. Ms. Malone is currently the Deputy General Manager and General Counsel at the Suburban Mobility Authority for Regional Transportation (SMART) in Detroit, Michigan. She held various senior positions in human resources administration and labor relations at SMART. At Wayne State University, she held the position of Assistant Vice President for Labor Relations. Ms. Malone is admitted to the State Bar Association of Michigan.

Upon motions duly made, seconded and carried, the executive session was adjourned at 6:38 P.M.
Minute of Proceedings, February 22, 1993

Minutes of the Meeting of the Board of Trustees of the City University of New York

Held

February 22, 1993

At the Board Headquarters Building
535 East 80th Street - Borough of Manhattan

The Chairperson called the meeting to order at 4:39 P.M.

There were present:

James P. Murphy, Chairperson
Edith B. Everett, Vice Chairperson

Sylvia Bloom
Louis C. Cenclo
Michael J. Del Gludice
William R. Howard

Charles E. Inniss
Harold M. Jacobs
Susan Moore Mounier
Calvin O. Pressley
Thomas Tam

Robert A. Picken, ex officio
Ronald Quartlmon, ex officio

Secretary Genevieve Mullin
Lillian W. Phillips, Executive Assistant
Robert E. Diaz, General Council and Vice Chancellor for Legal Affairs

Chancellor W. Ann Reynolds
Deputy Chancellor Laurence F. Muccillo
President Raymond C. Bowen
President Roscoe C. Brown, Jr.
Acting President Stephen M. Curtis
President Josephine Dunbar Davis
President Leon M. Goldstein
President Frances Degen Horowitz
President Vernon Lattin
President Edison O. Jackson
Acting President Augusta Souza Kappner
President Shirley Strum Kenny

President Paul LeClerc
President Gerald W. Lynch
President Charles E. Merideth
President Isaura S. Santiago
President Kurt R. Schmeller
President Edmond L. Volpe

Acting Vice Chancellor Robert E. Buxbaum
Vice Chancellor Richard M. Freeland
Vice Chancellor Jay Hershenson
Acting Vice Chancellor Elsa Nunez-Wormack
Vice Chancellor Richard F. Rothbard
Dean Haywood Burns
Dean Stanford R. Roman, Jr.

The absence of Mr. Badillo, Ms. Carrion, and Mr. Fink, was excused.
A. CHAIRMAN’S REMARKS: Chairman Murphy recognized Trustee Thomas Tam for the purpose of introducing distinguished guests and colleagues from Shanghai University in China. Dr. Tam noted that the exchange program between Shanghai University and The City University of New York has a history of eight years and involves four colleges, Baruch College, The College of Staten Island, and Borough of Manhattan and LaGuardia Community Colleges, and has sponsored more than 50 participants from these respective institutions. In attendance today are three distinguished colleagues from Shanghai University, Mr. Lin Jiongru, Deputy Chancellor, Mr. Wang Guoming, Dean of the International Economics Department at The College of International Business, and Mr. Ahong Guoxiang, Director of International Exchanges in the Chancellor’s Office. Dr. Tam stated that the Board and the Administration are indeed honored and pleased that they are here today and look forward to continued success in this exchange relationship. At a luncheon earlier today hosted by President Volpe of The College of Staten Island to welcome Chancellor Lin and his party, Dr. Tam was presented with a special gift from Chancellor Lin, a most exquisite specimen of china popularly known as the eggshell style, a paper thin vase that bears Shanghai University’s inscription. He thanked Chancellor Lin and asked Secretary Genevieve Mullin to display it publicly so that the marvel of this superb piece of art from China could be enjoyed by all.

Chairman Murphy, on behalf of the Board of Trustees, thanked the distinguished colleagues and guests for this wonderful expression of the partnership between these two great Universities and said that the expression and the gift will be treasured for many, many years to come.

At this point Mr. Del Gludlce and Mr. Quartimon joined the meeting.

Chairman Murphy noted with sadness and deep regret the death on January 27, 1993 of Dr. Blanche Bernstein who had been a member of the Board of Trustees of The City University since 1980 and who had served for many, many years as Chairperson of the Committee on Academic Policy, Program, and Research. She was an extraordinary educational leader and did wondrous good here at the University. He called on Vice Chair Edith Everett, who was a very close colleague and dear friend of Dr. Bernstein’s, to present a resolution.

Mrs. Everett stated that she is honored to have the privilege of presenting the resolution, which really captured Dr. Bernstein very well, although she is doing it with great sorrow. She was all of those things and more. Perhaps the one thing not mentioned was her uniqueness in terms of her candor. One never had to guess what she was thinking about because she told you right up front. One could always have a good honest argument with her and there was never a second agenda. Her position was always right there on the table. She was a wonderful friend to the students and faculty of this University and to all on the Board and she will be missed very profoundly.

B. MEMORIAL RESOLUTION MARKING THE DEATH OF DR. BLANCHE BERNSTEIN: WHEREAS, We note with trenchant sadness the untimely death on January 27, 1993 of our beloved and respected colleague, Dr. Blanche Bernstein, who has served as a Trustee since June, 1980; and

WHEREAS, Dr. Bernstein, an alumna of Hunter College, and of Columbia University, became an internationally recognized researcher, scholar and administrator in the field of social welfare; and

WHEREAS, She began her early work with the American Joint Distribution Committee in the wake of World War II, then worked for the U.S. Department of State, then for the Community Council of Greater New York, then for the New York State Department of Social Services, then for the New School for Social Research, and then became Human Resources Administrator for the City of New York. A pioneer thinker in her field, she foresaw and defined through her research and in her writings, the problems and weaknesses in the ongoing federal-state-city welfare system, long before others did; and

WHEREAS, She was appointed by Mayor Ed Koch in June, 1980 as a Mayoral member of the CUNY Board of Trustees; and

WHEREAS, Following her designation as Chair of the Board Committee on Academic Policy, Program and Research in August, 1980, she served faithfully, diligently and brilliantly in this capacity, making this committee one of the most effective and authoritative of the Board’s working bodies. She left an ineradicable imprint on the academic programs and policies of the University; and
WHEREAS, Dr. Bernstein, during her years as a Trustee of the City University, considered her public responsibility in that office to be her highest personal responsibility. Of her it could well be said that she had a passion for quality and an aspiration for excellence, along with a compassion for humanity; and

WHEREAS, While her principal Board assignment was as Chair of the Academic Affairs Committee, she was also a faithful and unfailing member of the Committee on Student Affairs and Special Programs, in whose work she took a sustained interest, playing a major role in the development of fiscal accountability systems for student organizations including the University Student Senate. At the same time she was a strong advocate for student access to educational resources while also advocating academic supports, academic counseling and other student services; and

WHEREAS, She also served as a member of numerous Board Committees including Long Range Planning, Presidential Search Process, the Task Force on Public Education Programs and Curriculum Impact, the Ad Hoc Committee on the City University School of Law at Queens College, and the Search Committee for presidents at Hunter and Queens Colleges; and

WHEREAS, Her dependable attendance and productive activity were vital to the Board and its committees in the exercise of their functions, and her intelligence and wit inspired the highest regard and affection of her colleagues and countless beneficiaries of her life's work; and

WHEREAS, She was a skillful interrogator and questioner, she was regularly able to elicit the information pertinent to the issues at hand -- the facts, the numbers, and the practical consequences of the projected policies and actions; therefore be it

RESOLVED, That the Board of Trustees evinces its sorrow and sense of loss at the passing of Dr. Bernstein, and on behalf of the University, its faculties, alumni and administrators, extends condolences to her family and friends.

Following unanimous adoption of the resolution, the Chairman called for a moment of silence in honor of Dr. Bernstein.

C. DEATH OF TRUSTEE CENCI'S MOTHER: Chairman Murphy reported with sadness that Trustee Louis Cenci's mother, Mrs. Nellie Cenci, passed away on February 14, 1993. He offered sincerest condolences on behalf of the Board and noted that she had a wonderful family that extended through five generations. He added that at age 95 she was the first of her siblings to pass on. Mr. Cenci thanked all the members of the Board and everyone else for their expressions of sympathy and said that he and the entire family were very grateful.

D. TRUSTEE HONORS: Trustee Thomas Tam received a special award on Friday, February 19, 1993, from the Institute of Chinese Culture. Dr. Tam was also the keynote speaker at a conference sponsored by the Bilingual Committee of the Board of Education on February 10.

E. FACULTY HONORS: (1) Julia To Dutka, Dean of the School of Education and Educational Services at Baruch College, received a special award from the Institute of Chinese Culture.

(2) Kishore B. Marathe, Professor of Mathematics at Brooklyn College, was awarded a visiting research professorship by the Gruppo Nationale di Fisica Mathematica, Italy.

(3) LaWanda Cox, Professor Emeriti of History at Hunter College, was honored by the southern Historical Association for a lifetime of distinguished service to the field of southern history.

(4) Gerald Lieblich, Professor and Chairperson of the Mathematics and Computer Science Department at Bronx Community College, was named Outstanding Teacher of the Year by the N.Y.S. Association of Two-Year Colleges.

(5) Jane Katz, Professor of Health and Physical Education at Bronx Community College, has been appointed as a member of the Lifetime Health, Fitness and Sports Advisory Committee by Governor Mario Cuomo.
F. SCHOOL HONORS: The City College School of Nursing has been awarded the first installment in an anticipated $49,000, three-year grant from the Commission on National Community Service, through the Foundation for Long Term Care.

G. GRANTS: The Chairperson presented for inclusion in the record the following report of Grants $100,000 or above received since the last Board meeting:

BROOKLYN COLLEGE
a. $634,600 DeWitt Wallace-Reader's Digest Fund to Professor Terry Schwartz, School of Education, for "Pathways to Teaching."

b. $263,190 Nat'l Institutes of Health/Nat'l Institute of General Medical Sciences to Dean Fitzgerald Bramwell, Chemistry, for "Minority Access to Research Careers (MARC) Program: Biomedical Research Training for Minority Undergraduates."

CITY COLLEGE:

a. $249,099 AFOSR to R. Alfano, Physics, for "Optical Storage Based On Persistent Spectral Hole Burning."

b. $131,000 NSF to R. Callender, Physics, for Raman Spectroscopic Studies of Guanine Nucleotide Binding Proteins.

c. $125,000 NSF to J. Koplik, Levich Institute, "Molecular Dynamics of Fluid-Solid Systems."

d. $101,957 NIH to B. Morgan, Nursing, for "Scholarship for Disadvantaged Students Program."

e. $100,000 US Department of Trans. to R. Paaswell, Transportation, for "Technology Transfer."

f. $140,412 US Department of Ed. to E. Rorschach, Engl/Second Lang., for "Fluency First in English As A Second Language Instruction."

g. $203,994 NIH to H. Schulz, Chemistry, for "Fatty Acid Metabolism in Heart and Its Regulation."

GRADUATE SCHOOL AND UNIVERSITY CENTER:

a. $1,113,646 NIDCOD to Professor Harry Levin for "Rehabilitation Strategies for Hearing Impaired Persons."

LEHMAN COLLEGE:

a. $110,000 International Business Machines to Anne L. Rothstein, Project Director "IBM Initiative Project."

H. CHANCELLOR'S ORAL REPORT: Chancellor Reynolds reported on the following:

a. On February 10, she and several vice chancellors testified before the Assembly Ways and Means and Senate Finance Committees, chaired by Assemblyman Sheldon Silver and Senator Ronald Stafford. A copy of that testimony has been sent to all the members of the Board of Trustees. The session went quite well. Legislators who attended asked many questions about CUNY and it was clear they were well informed, interested, and positive about the work that the University is doing.

b. She was very pleased, along with many of the presidents and staff, to attend the Black and Puerto Rican Legislative Caucus Conference in Albany, culminated by a gala banquet on February 14. It also had a very productive and positive tone with respect to CUNY.
c. The University is now in the long haul for the spring budget negotiations, working with key legislators trying to find additional support in this budget and to build upon the Executive Budget that has been proposed for CUNY.

d. On the City level, Mayor Dinkins held a press conference and ceremony last week to announce the REACH Program. This is a successful effort to obtain federal matching funds for some of the CUNY budget dollars that come from the City. The aim of this program, which has been fostered by Deputy Mayor Cesar Perales, is to recruit and retain public assistance recipients in CUNY's health services programs, thereby doing two things: 1) bringing in people who have had difficult fiscal times and are on welfare, and 2) providing the training programs to bring them into health services for the City. The Mayor also recognized the 20th anniversary of the Sophie Davis Program at City College and gave seventeen awards to CUNY alumni who have rendered distinguished service in the health professions. It was a very heart warming and well attended event. A hotline established three days ago for people interested in the REACH Program had received 1,400 calls by 5:00 P.M., on Friday, indicating an eagerness to participate in the program.

e. On the federal level, the $500 million miscalculation acknowledged by the Department of Education in the fall had grown, by the time the new administration came into office, to a $2 billion shortfall in Pell Grant Programs. This has very, very serious ramifications for CUNY students since they obtain about $200 million yearly in federal funding to support their educational goals. When she, Chairman Murphy, Vice Chair Everett, Trustees Picken and Quartimon, and Vice Chancellor Hershenson met with the New York Congressional delegation in Washington on February 3, this item was at the top of their agenda. A very important item included in President Clinton's initial budget is a restoration of this $2 billion Pell Grant shortfall. On the dismaying side there has been a $200 million cut in the Work Study Programs which are very, very important to both CUNY and all urban universities. Last week she attended a meeting called by the New York City Partnership at which Secretary Ron Brown and Alice Rivlin were also present and this issue was discussed. The University is now in a very strong campaign to try to get the Work Study dollars restored. She noted that it is a never ending process to try to hold on to federal student aid.

f. Ten days ago she and Trustee Gladys Carrion embarked on a brief and productive trip to Santo Domingo in the Dominican Republic at the invitation of Dr. Julio Ravelo and the University of Santo Domingo to foster exchange relationships between students and faculty there. This has been an ongoing relationship that is now being enlarged since the University has some 10,000 students who are from the Dominican Republic and is becoming a very, very productive effort.

g. A matter of critical importance to the entire Board is the very strong enrollment growth on the campuses. For example when President Jackson started at Medgar Evers enrollment was 2,700 and today it is 5,000. The Master Plan revision last summer carried a very major enlargement of the University's enrollment projections through the '90's, including an estimate that there would be 224,000 students enrolled by 1996. This enrollment growth is really driving a lot of the academic issues that the Administration is trying to pursue and most certainly influences the presidents on the campuses. She then called on Vice Chancellor Rothbard to make a brief presentation on enrollment.

Vice Chancellor Rothbard reported that as projected in the Master Plan adopted by the Board on September 30, 1992, headcount enrollments at the senior colleges are expected to grow from approximately 134,000 In 1991 to approximately 162,000 in 2001, a projected growth of about 20% over that ten-year period. At the community colleges headcount enrollments are equally impressive, going from approximately 66,000 in 1991 to 84,000 in 2001, a projected growth of about 30% over that ten-year period. To see where the University has come from, in 1988 headcount enrollment at the senior colleges was approximately 126,000. Projected increases as approved in the current budget request indicate an historical increase of 11% to approximately 139,000 while the projected increase is 20%. Likewise at the community colleges where historically enrollment has been very strong going from approximately 57,000 in 1988 to a projected 69,000 approximately, a 12,000 student increase or about the equivalent of two of the community colleges in total enrollment growth. That is a 20% historical growth while the Administration is projecting 30% going forward. In both the senior and community colleges the enrollment slope keeps increasing at an ever sharper pace. It was noted that the figures on the trend are headcount and not FTE's and are based on the rate of growth experienced, the current economic situation and projections for when there might be a turn around in New York City, and enrollments in K - 12. It was further noted that the enrollment projections are not based on demographic analyses but rather on enrollment trends at the Board of Education and Immigration patterns that have been affecting the University directly since 1984.
Dean Angelo Proto reported that at the senior colleges freshman admissions have been very stable at approximately 34,000 in a period when high school graduation rates have been declining in New York City where they hit an all-time low in 1992-93. These rates has been stabilized and it is anticipated that there will be growth in 1994, 1995, 1996 and thereafter. There has been continuous demand at the community colleges which is reflected in the large increases in admissions of first-time freshmen from approximately 27,000 in 1988-89 to approximately 34,000 In 1992-93. There has been a steady growth of transfer students from outside the University at the senior colleges and a significant growth at the community colleges from almost 7,000 students in 1988-89 to about 10,600 in 1992-93. These transfer students are coming from SUNY colleges, Nassau Community College and other community colleges outside the system, and a lot of the senior private independent schools locally. Admissions over the last five years have gone up 8.2% at the senior colleges in comparison to a 29.4% at the community colleges. The family income profile of students indicates approximately 55% of CUNY's students at the senior colleges have annual incomes of $28,000 or less. This includes both degree and non-degree undergraduate and graduate students. At the community colleges that same population is 68%.

In 1988-89 the University's financial aid recipients received $200 million in aid and currently they receive over $300 million from federal and State programs. Pell Grant recipients in 1988-89 numbered 58,000 and currently the number is 77,000. In 1988-89 there were 64,000 TAP recipients on the undergraduate level and now there are 84,000. In 1988-89 the University had 93,000 applicants applying for aid. Currently there are 135,000 aid applications on file and the year is not yet over. A more alarming rate of increase is in the Stafford/SLS loans where in 1988-89 there were only 9,500 student applying for loans and in this current year that has increased almost 50% to 18,000.

Vice Chancellor Rothbard reported that in comparing the ethnic distribution of undergraduate students to national statistics, CUNY outpaces the national norms in terms of the makeup of the student body in terms of Black, Hispanic, and Aslan populations, outpacing CUNY only among the white population. That is a trend that has been consistent for several years at the University. Nearly half of CUNY's students attend on a part-time basis. In terms of age distribution, CUNY students are older than the national average although that pattern Is beginning to change in higher education except in a few very elite institutions.

Chancellor Reynolds noted that she has asked Vice Chancellor Freeland and Acting Vice Chancellor Nunez-Worrnack to assist in the beginning process of giving very vigorous consideration to the CUNY student of the future. That really follows this report about enrollment growth and is pursuant to Trustee Del Gludice's question about where these students are coming from and what their needs will be. This fits in, of course, very well with the Academic Program Planning efforts now being thought about on the campuses to analyze more carefully as the University starts to move ahead. It will of course be brought to the Board of Trustees for both information purposes and, as the Administration thinks some of the things that staff have discovered are starting to drive the planning process, ultimately for Board approval or enactment as the case may be. The University, for example, has a very, very rapidly growing contingent of Chinese and Viet Namese students. The Caribbean immigration Is still very strong as Is Immigration and In-migration from Central America. Two years ago the University had no Russian students but a fast survey this year indicated there are now 3,000 Russian students in CUNY. The University needs to think much more effectively about how to take good care of these students in the years ahead and what their needs will be, so staff is moving on now to think about the way It can Insure these students a good continuum into The City University of New York and their academic success while there.

Trustee Picken made the following statement:

The Chancellor's report on enrollment trends is certainly welcome news. It would appear that much of the increase comes from improved retention. This Board can take justifiable pride in the fact that the initiatives in this area to which it has devoted so much attention are bearing fruit. We are also receiving many new students through transfer, and I should like to commend the administration for all that it has done to facilitate transfers and make CUNY attractive to students coming from outside the system. At the recent conference of the University Faculty Senate on Strengthening Campus Governance, Dr. Ann Burton, a former faculty representative on this Board and now a Dean of Arts and Sciences at NYU, commented that one of the primary responsibilities of a university administration is to enroll enough students. This our administration has been doing in an admirable manner.
While we can rejoice in seeing the number of CUNY students increase, it is nonetheless the case, as I have described to this Board on a number of occasions previously, that the University's faculty, particularly its full-time faculty, are insufficient to handle the number of students currently enrolled. Many classes - perhaps a majority - are too large, and many class sections which should be offered and which are in heavy demand are not being offered, owing to a lack of faculty to teach them.

I was extremely pleased when the Board adopted as policy the conversion of adjunct faculty lines to full-time appointments with a target of 70% of undergraduate sections to be taught by full-time faculty by Fall 1996. I have been encouraged by the Chancellor's commitment to hiring new full-time faculty for next fall. We now must begin recruiting the best young faculty available, and make our University attractive to them. The reputation of any institution of higher education rests on the reputation of its faculty and on it alone. Because of the unremitting budget cuts and all the other things that have gone on during the past four years, our University has not been in a strong position to recruit and to make the sort of commitment to enabling the full professional development of faculty which is necessary to attract the best.

Fortunately, the situation is changing. The settlement of the PSC contract, the approval of which is before the Board this evening, fulfills a necessary precondition. But there are other things which might usefully be considered. The University's faculty development opportunities, many of which have lain fallow during the past few years of budget stringency, should be revived. Increased attention to faculty collaboration on system-wide research initiatives would contribute to the ability of colleagues to gain outside funding and would enhance the University's national reputation. The Faculty Advisory Council to the Research Foundation is, in response to a charge from the Chancellor, preparing a report on facilitating research and scholarship in the University and is sponsoring, with the University Faculty Senate, an all-University conference on the topic early next month. I have had the opportunity to explore some of these matters with the Chancellor and her senior staff in recent weeks, and I trust that the Board will be hearing more on this subject in the near future.

Chancellor Reynolds stated that the conversion of adjuncts into tenure track faculty is really top priority as the Administration works on the legislative agenda. There was a very long and productive discussion at the last Council of Presidents' meeting on this issue. The improved stabilized budget and the very large numbers of retirees make it very Imperative that the University start to make some strong recruitment moves and some very good decisions about new faculty.

Dr. Jacobs noted that there are many faculty appointments in the University and Chancellor's Report with the SW notation indicating the waiver of a search. He asked when this information is provided to the Committee on Faculty, Staff, and Administration and when it is not, indicating that there are a lot of waivers in the Report that do not come to the Committee. Chancellor Reynolds responded that as directed by the Board of Trustees when appointments are brought to that Committee, that information is being provided.

Deputy Chancellor Muccolo further explained that there different kinds of waivers and that the Board is notified each month of any appointments contained in the Report where a waiver of a search requirement has been approved by the University Office of Faculty and Staff Relations, which are actually rather few. Separate from that are waivers of bylaw requirements and other waivers that are reported to that Committee.

Dr. Jacobs noted that the Report contained several resolutions for day care centers and asked how many the University has and whether it is being reimbursed by the State, the City, or the federal government. Vice Chancellor Rothbard responded that every campus has a day care center and the University gets direct State and City funding in addition to money from the federal government through the program for Aid to Families with Dependent Children which provides meal services. The University also gets some Head Start money through some of the centers that are associated with that program. There are also sliding scale fees at several centers where students pay according to their ability and their income levels. The University received $1.7 million in federal funds last year which has enabled it to greatly expand the capacity and licensing requirements for the centers so that more children can be accommodated now than was possible a
couples of years ago. There are waiting lists for most of the centers and space goes to students first and only if they cannot occupy the available centers are they opened to others. There is a requirement that the University Child Care Council, through the Office of Student Affairs, prepare an annual report on who is using the centers. In an audit that the State conducted several years ago of both CUNY’s and SUNY’s day care centers there were no findings of any ineligible children being in CUNY’s day care centers. There are arrangements such as York College’s where the program is paired with a Head Start center and a certain number of seats are reserved for York College students and a certain number of seats are reserved for community residents. By such pairing the University gets more value for the dollar and a better facility.

Mrs. Everett commented on the Family College program at Kingsborough Community College and called on President Leon Goldstein who explained that under the Chancellor’s Initiative the College started this program in which prekindergarten children attend school while their mothers, who are on welfare, are attending college at the same time. These children will be transferred to a regular public school after the third grade. These welfare mothers are committed, independent individuals who attend the College mostly full-time under this program and want to be free-standing independent women able to make it on their own. This Family College model was developed by the collaborative efforts of Chancellors Reynolds and Fernandez for CUNY and next year the second program is due to start at Bronx Community College.

President Horowitz noted that there is no day care center at the Graduate School but campus day care centers are trying to accommodate Graduate School students but there are very few slots available.

Upon motions duly made, seconded and carried, the following resolutions were adopted: (Calendar Nos. 1 through 9)

NO. 1. UNIVERSITY REPORT: RESOLVED, That the University Report for February 22, 1993 (including Addendum Items) be approved as revised as follows:

(a) ADDENDUM: Revise the following:

D. 1 THE CITY COLLEGE – ESTABLISHMENT OF DEPARTMENT: – ITEM WITHDRAWN

(b) ERRATA: Revise as follows:

University Report Errata – Page 2 – Kingsborough Community College entry is withdrawn.

(c) ERRATA: Add the following:

1. BRONX COMMUNITY COLLEGE:

P B001 APPOINTMENT OF PROFESSORIATE STAFF (AFFIRM ACTION REPORT ON FILE EXCEPT ACTING, VISITING & SUBSTITUTE APPOINTMENTS) (SW INDICATES WAIVER OF SEARCH) On the entry for Warren Baron the Department is revised to read Student Development – Freshman Year Initiative is deleted.

2. JOHN JAY COLLEGE:

P B001 APPOINTMENT OF HEO SERIES PERSONNEL WITH PRIOR FULL-TIME HEO SERIES SERVICE (AFFIRM ACTION REPORT ON FILE EXC. ACTING & SUB APPTS) (SW INDICATES WAIVER OF SEARCH) The entries for Brian Murphy and Isabella Curro are revised to include Acting in front of the new functional titles and the effective dates are revised to read 01/01/93 – 06/30/93

(d) Items listed in PART E – ERRATA, to be withdrawn or changed as indicated.

EXPLANATION: The University Report consists of the highlights of the personnel actions and other resolutions of a non-policy nature which require approval by the Board of Trustees.
NO. 2. CHANCELLOR'S REPORT: RESOLVED, That the Chancellor's Report for February 22, 1993 (including Addendum Items) be approved.

(a) Items listed in PART E - ERRATA, to be withdrawn or changed as indicated.

EXPLANATION: The Chancellor's Report consists of standard resolutions and actions of a non-policy nature which require approval by the Board of Trustees.

NO. 3. APPROVAL OF MINUTES: RESOLVED, That the minutes of the regular Board meeting and the executive session of January 25, 1993 be approved.

At this point Added Item, Cal No. 5. D., was considered.

D. CUNY/PSC AGREEMENT 1990-1996:

RESOLVED, That the collective negotiating agreement, the supplementary agreement covering Continuing Education, and the supplementary agreement covering the Educational Opportunity Centers, between The City University of New York and the Professional Staff Congress/CUNY for the period September 1, 1990 through January 31, 1996, are hereby approved, subject to State and City funding and the costing analyses of the State and the City; and be it further

RESOLVED, That upon ratification by the membership of the Professional Staff Congress/CUNY, the collective negotiating agreement, the supplementary agreement covering Continuing Education, and the supplementary agreement covering the Educational Opportunity Centers, the Chancellor is hereby authorized and directed to execute these agreements.

EXPLANATION: The prior collective negotiating agreement between the parties expired on August 31, 1990. The resolution approves the successor 1990-1996 agreement. The document containing the provisions of the 1990-1996 agreement is on file in the Office of the Secretary of the Board of Trustees and has been provided to each member of the Board of Trustees.

NO. 4. COMMITTEE ON FISCAL AFFAIRS, FACILITIES AND CONTRACT REVIEW: RESOLVED, That the following items be approved, and report noted:

A. JOHN JAY COLLEGE - REPLACEMENT OF STEAM ABSORPTION CHILLER:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract on behalf of John Jay College for replacement of one steam absorption chiller, cooling tower, and all associated equipment. The contract shall be awarded to the lowest responsible bidder after public advertisement and sealed bidding by the Department of Design, Construction and Management pursuant to law and University Regulation. The contract shall not exceed a total estimated construction cost of $1,524,000 chargeable to the State Capital Construction Fund, Project No. JJ003-087 (Cu006-087). The contract shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: The project consists of replacing one of the existing 600-ton steam absorption chillers with a new energy efficient steam absorption chiller of the same capacity and a new 600-ton capacity cooling tower. Construction costs include demolition and restoration of sidewalk areas to access the mechanical equipment room; structural work, rigging and electrical power for the new cooling tower; and associated piping, new chilled water and condenser water pumps, condenser return system and energy management controller. The Board of Trustees of The City University of New York approved a service contract with the firm of Syska & Hennessy, Inc., Engineers, for the design and supervision of construction of this project on September 28, 1987, Cal. No. 4.B.12. Final construction documents were completed by Syska & Hennessy and approved by CUNY on March 12, 1990. The project has been on "hold" because of the budget freeze imposed by the State of New York.
B. THE CITY UNIVERSITY OF NEW YORK - ELEVATOR/ESCALATOR MAINTENANCE SERVICES:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract(s) on behalf of the senior and community colleges to purchase elevator and/or escalator maintenance services. The contract(s) shall be awarded to the lowest responsible bidder after public advertisement and sealed bidding by the University pursuant to law and University Regulations. Such purchase shall not exceed a total estimated cost of $2,100,000 for the annual period from July 1, 1993 to June 30, 1994, chargeable to the appropriate college FAS codes. The contract(s) shall include up to four annual options for the University to renew in its best interest. The contract(s) shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: This action will permit the development of specifications leading to the procurement of maintenance services for the elevators and escalators owned and operated by the individual colleges and units of the University. Programmed expert maintenance is essential in order to make certain this critical equipment operates in a safe and efficient manner. It is anticipated that a University master contract(s) will result in substantial savings when compared with the current practice of individual college contracting.

C. THE CITY UNIVERSITY OF NEW YORK - HEATING, VENTILATING AND AIR CONDITIONING EQUIPMENT MAINTENANCE SERVICES:

RESOLVED, That The Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract(s) on behalf of the senior and community colleges to purchase heating, ventilating and air conditioning equipment maintenance services. The contract(s) shall be awarded to the lowest responsible bidder after public advertisement and sealed bidding by the University pursuant to law and University Regulations. Such purchase shall not exceed a total estimated cost of $800,000 for the annual period from July 1, 1993 to June 30, 1994, chargeable to the appropriate college FAS codes. The contract(s) shall include up to four annual options for the University to renew in its best interest. The contract(s) shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: This action will permit the development of specifications leading to the procurement of maintenance services for the wide variety of HVAC equipment owned and operated by the individual colleges and units of the University. Expert programmed maintenance is essential in making certain this critical equipment operates at maximum efficiency while sustaining healthful conditions and appropriate comfort levels. It is anticipated that a University master contract(s) will result in substantial savings when compared with the current practice of individual college contracting.

D. THE CITY UNIVERSITY OF NEW YORK - EXTERMINATING SERVICES:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract(s) on behalf of the senior and community colleges to purchase rodent and pest exterminating services. The contract(s) shall be awarded to the lowest responsible bidder after public advertisement and sealed bidding by the University pursuant to law and University Regulations. Such purchase shall not exceed a total estimated cost of $130,000 for the annual period from July 1, 1993 to June 30, 1994, chargeable to the appropriate college FAS codes. The contract(s) shall include up to four annual options for the University to renew in its best interest. The contract(s) shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: This action will permit the development of specifications leading to the procurement of rodent and pest control services within the individual colleges and units of the University. It is anticipated that a University master contract(s) will result in substantial savings when compared with the current practice of individual college contracting.

E. THE CITY UNIVERSITY OF NEW YORK - TUITION PAYMENT PLANS:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Central Office to develop specifications, advertise for, receive and open requests for proposals and conduct all appropriate inquiries with respect to such proposals; and select the most qualified vendor or vendors who will offer CUNY students tuition prepayment, deferred payment and/or tuition insurance plans. The contract period will be from July 1, 1993 to June 30, 1994 and shall include up to four annual options for the University to renew in its best interest.
EXPLANATION: Rising tuition fees make it increasingly difficult for some of our students and their families to manage college expenses. Tuition payment plans can help ease this burden without adversely affecting the University's revenue stream. Many such plans are in place at other colleges and universities. It is estimated that as many as 10,000 students could benefit from this initiative.

F. REPORT: Mr. Howard reported that the Committee is getting very close to resolving the issue of whether to continue with the current financial manager or recommend to the Board splitting the management of the various funds. There are some things that a number of the Trustees are looking to do with the management of the funds. Over the years the University has had a good relationship with the Oppenheimer group but the last contract with them was signed on November 14, 1978. As of December 31, 1992 the fund was at $77.9 million. The Committee feels that taking a good look at the management of this fund would be good for the University and the Board. It is anticipated that this will be resolved by the March Board meeting. He advised that the next meeting of the Committee on Fiscal Affairs is at 3:00 P.M., on March 1, and invited those Trustees who have an interest in determining who will be the managers of this fund for the next year and forward to attend.

NO. 5. COMMITTEE ON FACULTY, STAFF, AND ADMINISTRATION: RESOLVED, That the following items be approved:

A. BROOKLYN COLLEGE - ESTABLISHMENT OF THE DONALD KRAMER VISITING PROFESSORSHIP IN HUMANITIES:

RESOLVED, That the Board of Trustees of The City University of New York approve the establishment of the Donald Kramer Visiting Professorship in the Humanities at Brooklyn College.

EXPLANATION: Donald Kramer, Brooklyn College, class of 1958, and current President of the Brooklyn College Foundation, has contributed an endowment fund of $250,000 to the Brooklyn College Foundation to establish the Donald Kramer Visiting Professorship in the Humanities. The purpose of the Kramer Visiting Professorship is to attract Brooklyn College teachers and scholars of distinction whose work demonstrates a commitment to the values and traditions of humane letters. The selection of the Kramer Visiting Professor shall be made by a search committee in accordance with established College practice and in consultation with the director of the Ethyle R. Wolfe Institute for the Humanities. The Kramer Visiting Professor shall be appointed to the department of his or her discipline and shall be assigned to the Wolfe Institute as a Visiting Professor. The income from the endowment shall be used at the discretion of the President to provide an annual salary supplement. The one-year appointment to the visiting professorship may be extended, in exceptional cases, to a second year.

At this point Dr. Tam left the meeting.

B. BROOKLYN COLLEGE - ESTABLISHMENT OF THE TOW PROFESSORSHIPS AND AWARDS:

RESOLVED, That the Board of Trustees of The City University of New York approve the establishment of the Tow Professorships and Awards at Brooklyn College.

EXPLANATION: Leonard Tow, member of the Brooklyn College, Class of 1950 (and a member of the Board of the Brooklyn College Foundation), and Claire Tow, member of the Brooklyn College, Class of 1952, are providing $50,000 per year to the Brooklyn College Foundation for the academic years 1993-1994 through 1997-1998, for a total of $250,000. The funds will be expended as follows:

A. $40,000 each year, for a total of $200,000, will be used to provide annual salary stipends of $10,000 for holders of four Tow Professorships. The Professorships are meant to recognize and honor distinction in teaching and scholarship, as well as commitment to the College and its mission. The recipients shall be designated by the President of the College upon the recommendation of a selection committee appointed by the President from a slate nominated by the Council on Administrative Policy. The Professorships may be awarded for a term of one or two years.

B. $10,000 each year, for a total of $50,000, will be used to provide awards to members of the faculty who have distinguished themselves in teaching or research, to recognize junior faculty of extraordinary promise, or to attract distinguished visitors for shorter periods. The size of the awards will be determined by the President. Nominations may be made by members of the faculty or the administration.

The Professorships and Awards will terminate at the end of the 1997–98 academic year.
In response to Mr. Quartlmon's question regarding the number of faculty who will be awarded the scholarship, President Lattin advised that it is the intention of the College to award four $10,000 scholarships a year to distinguished professors. The other $10,000 could go to a variety of professors, or to attract new professors for shorter periods of time, and visiting professors. The number of awards for this amount has not yet been determined.

C. BRONX COMMUNITY COLLEGE - RENAMING OF THE TECHNOLOGY II BUILDING:

RESOLVED, That the Board of Trustees of The City University of New York approve the renaming of the Technology II Building at Bronx Community College, Meister Hall.

EXPLANATION: The renaming of the Technology II Building is in honor of Dr. Morris Meister, who was the College's first President during its formative years 1957-1966. Prior to coming to Bronx Community College, Dr. Meister served for many years as the principal of the prestigious Bronx High School of Science. During his tenure at Bronx Community College, the College developed into a much acclaimed comprehensive community college offering a broad range of academic programs.

It is altogether fitting, as Dr. Meister was devoted to excellence in science, that Technology II which was recently renovated to house three Science Departments, be named Meister Hall.

ADDED ITEM

E. TITLE OR DUTIES EXCLUDED FROM AGREEMENTS WITH THE PROFESSIONAL STAFF CONGRESS/CUNY:

RESOLVED, That effective September 1, 1990, the articles identified below of the September 1, 1990 - January 31, 1996 collective negotiating agreement between The City University of New York and the Professional Staff Congress/CUNY shall apply to employees, other than those in the Executive Compensation Plan, the Medical Series, and the Law School Series, in functions or titles that are otherwise excluded from the agreement pursuant to Article 1 thereof for the period September 1, 1990 through January 31, 1996. Such application shall prevail during the time of service of a person in the designated titles or while the person is performing the functional duties that are the basis for exclusion from the agreement:

Article 1 Recognition (insofar as exclusions from the unit are identified)
Article 14 Leaves and Holidays (Except Section 14.9)
Article 16 Temporary Disability or Parental Leave
Article 17 Jury Duty
Article 24 Salary Schedules (in the regular appointment title, exclusion of remis)
Article 25 Research, Fellowship and Scholar Incentive Awards (for persons with faculty responsibility)
Article 26 Welfare Benefits
Article 27 Retirement
Article 29 Waiver of Tuition Fees
Article 30 Facilities and Services
Article 31 Rehiring of Persons who are Discontinued
Article 33 Faculty Development
Article 36 Resident Series
Article 41 Duration;

AND BE IT FURTHER RESOLVED, That effective September 1, 1990, Articles 26 (Welfare Benefits), 27 (Retirement), and Article 34.1 or Article 35.1, as applicable, of the September 1, 1990 - January 31, 1996 collective bargaining agreement between The City University of New York and the Professional Staff Congress/CUNY shall apply to all employees in the Medical Series and the Law School Series, other than those in the Executive Compensation Plan, in the functions or titles that are excluded from the agreement pursuant to Article 1 thereof for the period September 1, 1990 through January 31, 1996. Such application shall prevail during the time of service of a person in the designated titles or while a person is performing the functional duties that are the basis for exclusion from the agreement; and be it further

RESOLVED, That the articles listed above, except as modified in the supplemental agreement for the Educational Opportunity Centers, shall be applicable to excluded personnel in the Educational Opportunity Centers; and be it further
RESOLVED, That with respect to articles of the aforesaid agreement not made applicable to the titles and functions referred to above, the Chancellor may issue such rules as she deems appropriate to regulate the matters otherwise covered by the agreement.

EXPLANATION: In establishing the collective bargaining unit and during the course of subsequent negotiations with the Professional Staff Congress, certain employees of the University have been excluded from coverage under the agreement by virtue of their titles or functions, based upon the confidential, policy, or managerial responsibilities of the affected employees. University employees assigned to the titles or duties excluding them from the negotiated agreement, however, hold instructional staff titles that would otherwise be covered by the agreement. The University entering into a collective bargaining agreement did not intend to deprive its excluded employees of the provisions contained in the articles referred to in the resolution. The resolution is consistent with previous actions adopted following Board approval of the predecessor collective bargaining agreements.

Chairman Murphy called on Trustee Louis Cencl, the new chair of the Committee on Academic Policy, Program, and Research.

Mr. Cencl stated that he had served on the Academic Affairs Committee with Dr. Blanche Bernstein for nine years. He respected and admired her and considered her a fine colleague and a very good friend. When you served with Blanche it was exactly that — with. She was a wonderful partner. She communicated and he could say that In tribute to Blanche he not only had a productive time but a most wonderful time with a most wonderful person. At its February meeting, the Committee approved a memorial tribute to Dr. Blanche Bernstein and since an encomium and a resolution have been read In her honor and It is not only lengthy but somewhat parallel, he would like to submit this statement to Secretary Mullin for inclusion In the Board minutes.

NO. 6. COMMITTEE ON ACADEMIC POLICY, PROGRAM, AND RESEARCH: The Committee on Academic Policy, Program, and Research endorses the following Memorial Minute in tribute to our former chairperson, Dr. Blanche Bernstein:

MEMORIAL MINUTE

Dr. Blanche Bernstein, a member of The City University Board of Trustees and Chair of the Committee on Academic Policy, Program, and Research, died on Wednesday the 27th of January at the age of 80.

Dr. Bernstein, a graduate of Hunter College and Columbia University, whose long and distinguished career in social welfare work began with an appointment to the American Joint Distribution Committee in Paris after World War II, rose to the position of Deputy Commissioner of the New York State Social Services Department and later served as Human Resources Administrator for the City of New York under Mayor Edward Koch. Afterward she served as Director of the Social Policy Research Institute at the New School. She recounted her experiences in her 1982 book, The Politics of Welfare.

At a point in life when many have retired, Dr. Bernstein joined The City University Board of Trustees, an appointment which she took very seriously and carried out with energy and interest until the very end of her life. She subjected every policy and program presented to her Committee to close and skeptical scrutiny. She insisted that all CUNY students be given a solid grounding in the liberal arts and sciences. She queried proponents of new professional offerings about the job market for the program's graduates. She challenged University officials to prove that they had considered carefully the resource requirements of the initiatives they advocated, and she cast a steely and disbelieving eye on the presenter of any program who denied its costs. Dr. Bernstein focused with tenacity on the question of graduation rates in The City University, often to the discomfort of University officials. Whatever the issue, she never allowed herself to be taken in with false reassurances or vague guarantees, but demanded clear answers.

Dr. Blanche Bernstein brought style and a cosmopolitan sensibility to the CUNY Board. At the head of the conference table, she flourished her trademark cigarette like a maestro's baton. She rarely missed an opportunity to inject humor into her Committee's proceedings. She loved to reminisce about her years in Paris, her family, or her travels throughout the world. She read and spoke French easily and fluently and had highly developed tastes in music and drama. Her wit was dry and on occasion, devastating.
Dr. Blanche Bernstein brought to all she attempted a high degree of intelligence and worldly wisdom together with determination and tenacity. Her concern for the welfare of students was genuine and ran very deep. Her long and valued service to The City University will be remembered warmly and her voice will be missed in the deliberations of this Committee.

RESOLVED, That the following Items be approved, and report noted:

A. THE CITY COLLEGE - DISSOLUTION OF THE DEPARTMENTS OF SECONDARY AND CONTINUING EDUCATION, TECHNOLOGY AND OCCUPATIONAL EDUCATION, AND SOCIAL AND PSYCHOLOGICAL FOUNDATIONS, AND ESTABLISHMENT OF THE DEPARTMENT OF SECONDARY EDUCATION:

RESOLVED, That effective February 23, 1993, the Department of Secondary and Continuing Education, the Department of Technology and Occupational Education, and the Department of Social and Psychological Foundations at The City College be dissolved and that the Department of Secondary Education be established at The City College.

EXPLANATION: The proposed Department of Secondary Education brings together two existing departments in the School of Education: the Department of Secondary and Continuing Education and the Department of Technology and Occupational Education, both of which will be dissolved, and four faculty members from the Department of Social and Psychological Foundations which is also recommended for dissolution, whose areas of specialty are in the preparation of teachers at the secondary school level. The new Department will bring into closer association the two curricula and the faculty responsible for them, thus permitting greater coherence and cooperation between the disciplines. The emphasis of both curricula is the secondary education level. In recent years the industrial arts curriculum in the secondary schools has been converted into a technology education curriculum, with close ties to the other curriculum areas in secondary education, chiefly mathematics and science. The merger will improve curricular initiatives and will better address the multi-disciplinary approach to education, that of integrating mathematics, science, technology, and the humanities with teacher preparation.

The creation of the new Department is recommended by the President after consultation with and agreement of the faculty of the affected departments and the other faculty of the School of Education. The faculty to be appointed to the new Department have each agreed to the new arrangement and the new Department was approved by unanimous vote of the faculty of the School of Education.

The appropriate faculty will be appointed with their present rank and status to the new department. These actions have been reviewed and approved at The City College by the relevant bodies. A separate resolution regarding these personnel actions is being recommended to the Board of Trustees in the Addendum of the February 1993 University Report.

Further, the faculty from the Social and Psychological Foundations Department not assigned to Secondary Education will be transferred to the existing Departments of Elementary Education or School Services, depending on their specialties. The transfer of these faculty members will insure a greater coherence with the curriculum disciplines so that Foundations courses will more clearly articulate with the instructional disciplines of the Elementary and School Services Departments.

This reorganization of the School of Education, with the transfer of Social and Psychological Foundations faculty will insure the Foundations’ curriculum to support the instructional needs of students majoring in one of the above disciplines throughout the student’s tenure in a program and will discourage an isolated curriculum. This reorganization will improve initiative and better address the multi-disciplinary approach to education, integrating psychological and social theory and instructional methodology. In addition, the new organization will yield efficiencies in the area of administrative and personnel support and will provide for a more efficient delivery of services.

Acting President Kappner stated that this has gone through a long process on campus where it has been approved by each faculty department, the entire department, the faculty governance structures, and in which each and every one of the faculty members is protected in terms of their rank and seniority. It in essence brings together into one area all of the College’s teacher preparation in secondary education and should strengthen what the College is doing in the curriculum. It does not eliminate courses for students.

Mr. Cencl added that this is more than a reorganization. It is extremely forward looking and he has great hopes for its implementation and curriculum development at all levels.
B. REPORT: Mr. Cenci reported that Vice Chancellor Freeland briefed the Committee on the process for collecting campus responses to the report of the Chancellor's Academic Program Planning Advisory Committee and on campus implementation plans for the College Preparatory Initiative. Both of these important efforts are proceeding on schedule and other reports will be forthcoming as the Committee meets.

NO. 7. COMMITTEE ON STUDENT AFFAIRS AND SPECIAL PROGRAMS: RESOLVED, That the following items be approved:

A. COMMITTEE RESOLUTION IN MEMORY OF DR. BLANCHE BERNSTEIN:

The Committee on Student Affairs and Special Programs notes with great sadness the death of Dr. Blanche Bernstein. During her twelve years on the Committee, Dr. Bernstein served with distinction. Dr. Bernstein has had a major impact on student affairs policy at The City University of New York, particularly in the area of fiscal accountability of student activity fees. The Committee expresses its deep sympathy to Dr. Bernstein's family. She will be sorely missed by her colleagues.

B. THE COLLEGE OF STATEN ISLAND - AMENDMENT TO THE COLLEGE ASSOCIATION BYLAWS:

RESOLVED, That the following amendment to Section 5 of Article II of the Bylaws of The College of Staten Island Association, Inc. be approved:

Seven [nine] members of the Board shall constitute a quorum for the transaction of business or of any specified item of business.

NOTE: Matter underlined is new; matter in brackets to be deleted.

EXPLANATION: The revision of the quorum requirement from nine members to seven members, out of a governing board of thirteen, will make it easier for the College Association to obtain a quorum for the transaction of business. The amendment has been approved by the College Association and the College President. The new quorum requirement will constitute a majority of the entire governing board, which is required by the Not-For-Profit Corporation Law.

NOTE: See Appendix A for amended College Association.

Mr. Quartimmon voted No.

Mr. Quartimmon asked how it can be assured that with a quorum of seven a student will be present during a college association meeting. With a membership of 13 all that is needed for a quorum are the seven faculty and/or administration members. A student need not be present. Had he been a member of the Board of Trustees when the makeup of the College Associations was changed he would have objected to the quorum being set at seven, thereby creating the possibility of having a quorum without a student being present. In response, Acting Vice Chancellor Nunez-Wormack stated that this resolution brings The College of Staten Island's quorum into conformance with the other campuses and although there is nothing in the stipulation that requires student presence, President Volpe and Dean of Students Jackson affirmed that every effort would be made to insure that a student is present at all meetings.

Mr. Howard questioned how the Administration insures student participation from campus to campus. He asked if the Chancellor's office has received any indication that students are not being notified of college association meetings and that students are not participating on the campuses. Chancellor Reynolds responded that her office has had no such indication and added that the presidents present would indicated that they are very eager to have student participation since these organizations are responsible for major amounts of programming on the campuses. The Administration is very, very eager to have student participation just as there are student members of all the Board of Trustees' committees. She noted that people cannot be forced to attend meetings and that the Administration has to do its best to inform them and encourage them to attend. All of the presidents would indicate they have quite active student participation on the student governance committees.
In response to Mr. Quartimon’s request to propose a friendly amendment that would include some phrasing for the Committee to consider that would stipulate that one student must be present in order to have a college association meeting commence, Acting Vice Chancellor Nunez-Wormack advised that that language does not exist for any other unit of The City University.

Chairman Murphy suggested that either directly through Trustee Quartimon or through the USS student representative on the Student Affairs Committee, that, and other matters could be considered. The ruling in terms of the parliamentary procedure aspect of this is that the resolution is from the College so it is an up or down vote on what is before the Board.

Mrs. Mounier advised that there was a strong student representative from the Student Senate who spoke to the issues of concern.

Mrs. Everett stated that it is important for Mr. Quartimon to try to encourage students to attend these meetings to be heard. Sometimes the Committees can’t do business because people who are supposed to be there, sometimes Board members, sometimes the student for one reason or another are not there. However, the concern expressed some while ago was that students would not be given ample notice of these meetings and therefore they could not arrange their programs. She thinks it’s up to Mr. Quartimon as student leader to follow that issue. If that were the case, which she doesn’t believe that it will ever be, it should be called to the attention of the Board.

Mr. Quartimon responded that he agrees with Mrs. Everett and that is exactly why he raised the issue. His concern is with the scheduling of the meeting, not with students who want to attend and then rearrange their schedule accordingly. If the student is attending class from 9:00 A.M., to 12:00 noon or so and the meeting is held at 11:30 A.M., then the student can’t possibly be expected to attend. But if the meetings were to be scheduled around the campus club hour as for example at John Jay where all of the college association meetings are held from 3:15 PM., to 5:00 P.M., which is the club hour and there are no classes held, students do attend the meetings. If this were to be done on every campus then he wouldn’t have the same concern as he does now because the resolution creates the opportunity to schedule such a meeting at 10:00 or 11:00 A.M., when a student cannot attend.

Chancellor Reynolds noted that virtually all of the presidents are here today and perhaps after the meeting some of them can be very reassuring to Mr. Quartimon on that score. This resolution goes forth with a very positive student inclusive Intention. Campuses are eager to have student participation in this process and are trying to accommodate to it and trying to encourage students to attend. It’s a very positive, forward looking process. Presidents want their students to attend.

President Brown stated that in most of the associations the vice president is a student who serves on the executive committee as well. In the colleges he knows they do not have the problem of students not attending. What was the concern in this issue as Trustee Everett says is that on the times where there has been disagreement sometimes students have boycotted the meeting when they are required for the quorum and then nothing can be done. This situation existed a few years ago and that is the reason why the quorum was adjusted to make sure that business can be done. But at the same time he agrees that the meeting should be scheduled at times when students can participate.

C. AMENDMENT TO THE POLICY ON WITHHOLDING STUDENT RECORDS:

RESOLVED, That the existing Board of Trustees policy with respect to the withholding of student records as last amended on March 25, 1985 (Cal. No. 8.A.) be amended as follows:

Student who are delinquent and/or in default in any of their financial accounts with the College, the University or an appropriate State or Federal agency for which the University acts as either a disbursing or certifying agent, and students who have not completed exit interviews as required by the [National Direct Defense Student] Federal Perkins Loan Program, the Federal Family Education Loan Programs, and the Nursing Student Loan Program, are not to be permitted to complete a registration, or issued a copy of their grades, [a financial aid transcript,] a transcript of academic record, certificate or degree nor are they to receive funds under the Federal campus-based student assistance programs or the Federal Pell ((Basic)] Grant Program unless the designated officer, in exceptional hardship cases and consistent with Federal and State regulations waives in writing the application of this regulation.

NOTE: Matter underlined is new; matter in brackets to be deleted.
EXPLANATION: The purpose of this amendment is to reflect the program name changes required by the Higher Education Amendments of 1992 as well as formally incorporate the addition of Federal Family Education Loan Programs (Federal Stafford and Federal Supplemental Loans for Students) and the deletion of financial aid transcript, as required by current federal regulations.

NO. 8. COMMITTEE ON PUBLIC AFFAIRS: RESOLVED, That the following item be approved:

A. PELL GRANT PROGRAM:

WHEREAS, The Pell Grant Program now has a cumulative shortfall of approximately $2 billion; and

WHEREAS, Attempting to accommodate the shortfall through regular and routine budget cycles and within the budget caps required by federal budget legislation (Budget Enforcement Act) could place funding for other important Federal education programs at risk, and eliminate any possibility of growth in the maximum Pell Grant award level; and

WHEREAS, Should the President and the Congress agree to declare the Pell Grant shortfall an emergency, the funds required to accommodate the shortfall would be calculated outside of the mandatory budget caps eliminating any need to reduce funding for any other education programs to make up the necessary money for the Pell accommodation; therefore

BE IT RESOLVED, That The City University of New York (CUNY) support the declaration of the Pell Grant shortfall as an emergency, and the passage of a dire emergency supplemental appropriation bill to accommodate the $2 billion shortfall; and

BE IT FURTHER RESOLVED, That a copy of this resolution be sent to all members of the NYC congressional delegation, requesting that they support the actions proposed in the resolution.

B. REPORT. Mrs. Bloom reported that the Adult Student Recognition Ceremony of The City University of New York Adult Literacy Program will be held Thursday, March 25 from 9:30 to 11:30 A.M., in Room 1700 of the Graduate School and University Center. She encouraged everyone to attend this event.

She was very pleased to see so many activities on the campuses in support of Black History Month. She reminded everyone that March is Women's History Month and the Asian American Heritage will be celebrated in April. She encouraged all the campuses to plan appropriate celebratory and historical activities.

She attended the Institute for Chinese Culture dinner this past Friday and was joined by Trustee Picken and members of the Chancellor's office. As was noted earlier, Trustee Thomas Tam was honored and it was a very special evening.

ADDED ITEM

NO. 9. HONORARY DEGREES: RESOLVED, That the following honorary degrees, approved by the appropriate faculty body and recommended by the Chancellor, be presented at the commencement exercises as specified:

THE GRADUATE SCHOOL AND UNIVERSITY CENTER

Ralph Ellison
Doctor of Letters

Felice N. Schwartz
Doctor of Humane Letters
President Horowitz stated that Ralph Ellison is one of the greatest living writers and that Felice Schwartz is the founder and President of Catalyst.

Mrs. Everett commented that his book *The Invisible Man*, was one of the most meaningful she had ever read. As a young person it had tremendous impact on her life. She is really grateful that he is being honored this way.

In response to Mr. Howard's request that the Board be given an update on the status of pending litigation Chairman Murphy concurred and requested that Vice Chancellor Diaz prepare a report for presentation in executive session at the March meeting.

Upon motions duly made, seconded and carried, the meeting was adjourned at 5:58 P.M.

SECRETARY GENEVIEVE MULLIN
Minutes of Proceedings, March 22, 1993

MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES OF THE CITY UNIVERSITY OF NEW YORK
HELD
MARCH 22, 1993
AT THE BOARD HEADQUARTERS BUILDING
535 EAST 80TH STREET – BOROUGH OF MANHATTAN

The Chairperson called the meeting to order at 4:45 P.M.

There were present:

James P. Murphy, Chairperson
Edith B. Everett, Vice Chairperson
Herman Badillo
Sylvia Bloom
Gladys Carrion
Louis C. Cencil
Michael J. Del Giudice
William R. Howard
Charles E. Inniss
Harold M. Jacobs
Thomas Tam
Ronald Quartimon, ex officio
Robert A. Picken, ex officio

Secretary Genevieve Mullin
Lillian W. Phillips, Executive Assistant
Robert E. Diaz, General Counsel and Vice Chancellor for Legal Affairs

Chancellor W. Ann Reynolds
Deputy Chancellor Laurence F. Muccillo
President Raymond C. Bowen
President Roscoe C. Brown, Jr.
Acting President Stephen M. Curtis
President Josephine Dunbar Davis
President Ricardo R. Fernandez
President Leon M. Goldstein
President Matthew Goldstein
President Frances Degeen Horowitz
President Vernon Lattin
President Edison O. Jackson
Acting President Augusta Souza Kappner
President Shirley Strum Kenny
President Paul LeClerc
President Charles E. Merdith
President Isaura S. Santiago
President Kurt R. Schmeller
President Edmond L. Volpe
Acting Vice Chancellor Judith Bronstein
Acting Vice Chancellor Robert E. Buxbaum
Vice Chancellor Richard M. Freeland
Vice Chancellor Jay Hershenson
Acting Vice Chancellor Elsa Nunez-Wormack
Vice Chancellor Richard F. Rothbard
Dean Haywood Burns
Dean Stanford R. Roman, Jr.

The absence of Mr. Fink, Mrs. Mouner, and Rev. Pressley was excused.
A. PRESIDENTIAL HONORS: 1) Chairman Murphy reported that Dr. Augusta Souza Kappner, acting president of City College, has been nominated by President Clinton for the post of Assistant Secretary for Vocational and Adult Education in the U.S. Department of Education. On behalf of the Board and everyone present, he congratulated her and wished her all the best.

Chancellor Reynolds added that President Kappner is a truly joyous administrator to work with and noted her outstanding achievements as president of Borough of Manhattan Community College and this really spectacular year as acting president at City College. The University surrenders her up with its strongest and best wishes. The Chancellor further reported that the search process for a president at City College is moving along quickly. It is hoped that somebody will be identified within the next few weeks and that a smooth transition can be made.

President Kappner expressed thanks for all the good wishes and advised that this appointment requires Senate confirmation. She is very much looking forward to working with the Clinton team and hopefully doing some of the same things for vocational and adult education that she has been doing for most of her career at the City University of New York.

2) Chairman Murphy congratulated President LeClerc and Hunter College’s men’s and women’s basketball teams for the very singular accomplishment of winning the CUNY tournaments.

B. FACULTY HONORS: (1) Norman Paul, Professor Emeritus of Romance Languages at Queens College, who was named a Chevalier des Arts et des Lettres by the French government in 1985, has created a $15,000 endowment fund for a scholarship to be awarded annually for graduate study in French.

(2) Nick Dauber, Lecturer in the Department of Accounting and Information Systems at Queens College, was chosen 1992 professor of the year by students at the college and received the Golden Apple Award from the Queens College Chapter of the Golden Key National Honor Society.

C. SCHOOL HONORS: (1) The City College received over $26.9 million in research grants and support from corporations, alumni and friends during 1991-92, its largest yearly total ever.

(2) The City College also received equipment worth over $1.2 million for its Chemical Engineering Department through the IBM Technical Gifts Program. The equipment will be used in the research of semiconductor processes and material processing technology.

(3) CUNY School of Law at Queens College’s clinical training ranked third in a recent U.S. News and World Report annual survey of U.S. law schools.

D. STUDENT HONORS: (1) Andrea Mujahid, a third year student at The CUNY School of Law at Queens College is one of twelve graduating law students who will receive the first legal services fellowships sponsored by the Interest On Lawyer Account Fund (IOLA) of the State of New York which is a very practical and significant honor.

E. GRANTS: The Chairperson presented for inclusion in the record the following report of grants $100,000 or above received since the last Board meeting:

BROOKLYN COLLEGE:

a. $170,480 NIH/National Institute of Diabetes and Digestive Kidney Diseases to Professor Anthony Sclafani, Psychology, for "Carbohydrate Appetite and Obesity."

THE CITY COLLEGE:

a. $206,884 AFOSR to M. Sarachik, Physics, for "Quantum Tunneling of Magnetization."
HUNTER COLLEGE:

a. $110,000 National Park Service to Sally McLendon, Anthropology, for "Establishing Ethnohistorical Basis for Cultural Affiliation in Areas Formerly Controlled by Chumashan Peoples."

b. $232,000 W. K. Kellogg Foundation to Rosalind Petchesky and Eugenia Acuna-Lillo, Political Science, for "Reproductive Rights Education and Training Program."

c. $300,000 John D. and Catherine T. MacArthur Foundation to Rosalind Petchesky, Political Science, for "Research, Publication and Advocacy on Women's Perceptions of Population."

d. $121,384 PHS/NIH/National Institute of Child Health and Human Development to Victoria Luine, Psychology, for "Serotonergic Systems and Hormone Dependent Sexual Behavior."

e. $161,000 Edna McConnell Clark Foundation to Janet Pupperdick, David Tobis and Sarah Greenblatt, Center for Study of Family Policy, for "Technical Assistance to Support both National and Regional Efforts in Family Preservation."

f. $165,000 Lilly Endowment to Frank Bonilla, Centro de Estudios Puertorriquenos, for "Latino Graduate Student Training Seminar."

g. $240,000 Andrew W. Mellon Foundation to Paul LeClerc, David Lavallee and Frank Kirkland, Office of the President, Office of the Provost, Philosophy, for "Mellon Minority Undergraduate Fellowship Program."

LEHMAN COLLEGE:

a. $370,179 National Science Foundation to James Bruni and Richard Sterling for "The New York City Writing Project."

QUEENSBOROUGH COMMUNITY COLLEGE:

a. $303,395 National Science Foundation to Professor Bernard E. Mohr, Electrical and Computer Engineering Technology, for "Engineering Technology Instruction for the 21st Century."

THE COLLEGE OF STATEN ISLAND:

a. $129,960 NIH to Fred Naider for "Peptide-Cell Interactions in Saccharomyces Cerevisiae."

b. $248,400 NYSOMRDD to David Soifer for "Neuroscience Fellowship."

F. ORAL REPORT OF THE CHANCELLOR: Chancellor Reynolds presented the following reports:

1. Early fall admissions are up 4.7% over this time last year. Most of this increase is at the senior college level. There is an increase of almost 14% in the number of applicants with averages of greater than 85%, and a 12% increase in applicants with averages from 80% to 85%. The administration believes that the fine efforts of collaboration and partnerships with the Board of Education are really beginning to be effected in the profiles of incoming freshmen. The efforts on the College Preparatory Initiative and the work of the college presidents with individual high schools is beginning to bear fruit in a most happy way. These trends at CUNY are in sharp contrast to both the State University and overall private college sector admissions which show fewer freshman applications for the fall than CUNY does at this point. This is in line with some of the demographic trends around the rest of the State.
2. State budget deliberations proceed with the deadline of March 31st for adoption of a budget. The presidents and faculty and student leaders are working with legislators to improve on CUNY’s budget as proposed by the Governor, which is the best level of budget support the University has had in several years. The administration is in constant touch with Speaker Weprin and Senate Majority Leader Marino and she will be meeting with them tomorrow to promote the needs of the University. The administration is also working very closely with Assemblyman Ed Sullivan and Senator Kenneth LaValle, chairs of their respective higher education committees, and with members of the Black and Puerto Rican Caucus and other key legislators.

3. The City budget will not be released until the Senate budget is adopted. She gave testimony at the City Council hearings which were chaired by Councilwoman Priscilla Wooten. Good supportive statements were also presented by Council members Linares, Foster, McCabe, and others. The administration is working with the Office of Management and Budget, directed by Mr. Philip Michael, to press for more support for the community colleges. The City Council’s response to the Mayor’s financial plan is due Thursday.

4. District Council 37’s labor settlement is included on the agenda. She acknowledged the support of the Board’s Committee on Faculty, Staff, and Administration, chaired by Trustee Harold Jacobs, and the very good strong work of Deputy Chancellor Mucciolo, Acting Vice Chancellor Bronstein, Mr. Don Glickman, and, of course, Mr. Stanley Hill, president of D.C. 37, and his staff.

5. As a result of an agreement with LaGuardia Community College and President Bowen, that campus is serving as the resource institution in the development of three new community colleges, the first to be located in the Dominican Republic under the auspices of the university there. She introduced Professor Rocio Billini, who was a marvelous hostess to her and Trustee Gladys Carrion when they visited there last month, Professor Janeiro Pena who will head the first institution which will open this fall, and Professor Frank Valdez Lopez, academic coordinator of the project at the Universidad Autonoma de Santo Domingo.

Chancellor Reynolds called on Acting Vice Chancellor Elsa Nunez-Wormack, Dean of Student Services Angelo B. Proto, and Dr. Clyde Avelline, Director of CUNY's Washington office, to make brief presentations on student financial aid.

Acting Vice Chancellor Nunez-Wormack reported on the commitment of CUNY students to get an education, particularly when one talks about the struggles of mothers with two or three children either in day care centers or having baby sitting done at home; or students often caring for dependent parents at home; or the single students who are not dependent on their parents but are off on their own. The student profile indicates that 55% are enrolled full-time and 45% part-time, a ratio that is not unusual at a large urban university. Financial aid recipients constitute 63.5% of full-time students and although only 16.5% attend part-time that number has been increasing over the last five years and with increased aid to part-time students will probably increase steadily. In the last four years the University has experienced an unprecedented growth with an enrollment increase of about 9.1% and that looks like it is growing steadily. There has been a 37.3% increase in the financial aid applicant pool and the recipient pool has increased to 22.4%. With respect to the family income levels of students receiving financial aid, 4.6% have incomes of $42,000 or more; 7% have incomes between $28,000 and $41,999; another 7% have incomes between $21,000 and $27,999; 25.8% have incomes between $14,000 and $20,999; and the largest group, 54.6%, have incomes between $0 and $13,999, which is not a lot of money in the New York area. The family status profile of financial aid recipients indicates that 31% have dependents, 21% are single with no dependents, and only 48% are dependent on their families for support. 65.6% of financial aid recipients are female, many of whom are public assistance single heads of household. The ethnic profile of aid recipients for the 1992-93 academic year indicates that 0.3% of the undergraduate population are American Indian, 11.5% are Asian American, 31.7% are Hispanic, 37.8% are Black, and 18.7% are white. Both the Asian American and Black populations continue to grow in the University.
Dean Proto reported that the University is working on six key issues with respect to state legislative initiatives: 1) restoration of TAP cuts that undergraduate and graduate students may experience if the Governor's proposal for 1993-94 to eliminate TAP programs for graduate students goes through; 2) increased funding for aid to part-time students because the APTS program has not kept pace with the increased tuition the University has had over the past three years; 3) $1.2 million for the proposal for doctoral student tuition waivers and fellowships; 4) restoration of $552,000 for the Youth Internship Program which is currently at five community colleges and provides academic remediation, vocational training, and job placement for disadvantaged youth between the ages of 17 and 21; 5) $0.8 million for funding to support the Americans With Disabilities Act to provide intensive personal services for student including interpreters, note takers, and some technological aids; 6) expansion of the Tuition Reimbursement Program from $2.5 to $6.5 million to cover the $4.0 million gap created by increased costs in terms of tuition. Individuals supported by this program are university employees, uniformed service employees, senior citizens, graduate students, and students who are on temporary visas.

Chairman Murphy applauded the Chancellor, her staff, the presidents, and all those involved who have tried to get the legislature to focus on this list of very crucial items. It's about $14 million without the restoration of TAP which is a very significant item. As can be seen from the profile and quantification of students receiving aid and the trend of increase of students who have higher GPA's at the high school level, this is a very crucial item for us. The University ought to be pushing this as hard as it can however long it's going to take to resolve this budget situation while trying to build on a generally very constructive budget that came out of the Executive. CUNY could very well, with its resources from state support, be giving itself a wonderful period through the balance of the 1990's. Having come out of a very, very deep and very, very stringent period with the focus on aiding individual students there isn't a better place to spend money at this time. This report is a very exciting and a very challenging one for the University.

Dr. Clyde Avelline reported that the three main areas of focus on the federal level are: 1) campus-based funding; 2) college work study, specifically the Pell Grant Program; and 3) revision of the student loan programs. The Clinton Administration has considered a $200 million cut in the campus-based programs, primarily the college work study program, for 1994. This would mean a cut of about $2.5 million for CUNY, which constitutes about 30% of the total allocation and would have a very negative impact on a large number of CUNY students who receive aid. There was a meeting on Friday with high-level people in the Education Department, including the Deputy Secretary, at which time there was at least an agreement from them that they would go back and rethink the college work study situation. The University was fairly successful in making the point that if the government is really interested in national service it already has the college work study program which could be one of the centerpieces. They are looking at the possibility of even now expanding the dollars at the undergraduate level in college work study and better articulating that into the national service program which is still evolving. The University has been working on this issue in Washington with the Governor's office, the Mayor's office, other higher education associations, the U.S. Student Association, and various other colleges and universities. In addition, Chancellor Reynolds chairs the National Pell Grant Coalition which has been working on Pell Grant issues for a number of years. Last week the House passed the stimulus package which included supplemental appropriations of $2 billion to make up a Pell Grant shortfall. It is anticipated that this legislation will be taken up this week in the Senate. Passage will be a bit more difficult than in the House because some criticisms about the stimulus package and the cuts in defense and some other budget issues are beginning to be raised. If there is an effort begun to try to decrease the size of the package the Pell Program is rather vulnerable because most of the emphasis in that package is on jobs and so called sort of quick fixes for economic problems in the cities and Pell is seen by some as being out of character with that. This shortfall has accumulated over several years but surprisingly the regulations in Congress are that shortfalls do not technically really have to be made up by law unless the shortfall exceeds the previous year's appropriation. If Congress does not accommodate the shortfall with this emergency supplemental appropriation the other option is to take it out of future funding and then balance this one on future needy students which the University thinks would be awful.
Mr. Aveille further reported that in terms of the loan programs, in April the administration will submit national service legislation, and direct lending legislation which is going to build on a pilot demonstration project they are running. The University has been told that it would take a minimum of from two to four years to work out the details with the Internal Revenue Service on accommodating a direct lending program. National service is evolving and the first piece out is being called a summer of service. Vice Chancellor Hershenson is leading an effort to insure that CUNY submits a quality response to the competition.

Acting Vice Chancellor Nunez-Wormack stated that under Chancellor Reynolds' leadership the University has been able to bring in money for graduate students and graduate education. She described the following seven University initiatives in support of graduate education and graduate students: 1) The Diamond Foundation project recruits undergraduate students who think they might want to be college professors and talks to them about having a mentor on the campus and about graduate study at CUNY in particular. This initiative is a four-year project and is now funded for $1 million. The University is in the second year of the four years. 2) Project ASPIRE is a three-year McNair Grant funded by the U.S. Department of Education. The University is receiving $130,000 a year and the purpose of the grant is to identify and recruit minorities and students who are economically disadvantaged to consider graduate study at the University in general. 3) The third initiative is campus-based grants which the colleges have gotten over the last years. There are 50 initiatives across the CUNY campuses. Some of these are funded by foundations, some by federal agencies, and others come from direct support from CUNY. 4) The Magnet Program funded 47 graduates and post-doctoral minority students during 1992-93 amounting to $903,000 for the year. It is the administration's intention to increase the positions to perhaps 59 in the future. 5) The Graduate Teaching Fellows Program provides students at the Graduate School with teaching fellowships so they can study and continue their work there. For 1993-94 the University has 60 positions that it wants to fund at a cost of $600,000. For 1992-93 the focused funding from indirect cost recoveries enabled the University to provide $400,000 for doctoral student fellowships in the sciences. 6) The CUNY Counseling Assistantship Program (CAP) is to identify students who are at the masters level studying in psychology, education, or counseling. The Administration would like to expand this program to identify students early on and bring them onto the campuses so that they can provide the counseling services that the University needs. The University will provide up to $6,000 a year in stipends and a tuition waiver for a maximum of 12 credits a year for those students.

Chancellor Reynolds stated that almost all of these initiatives have just happened in the last couple of years. She called on President Horowitz, who has been a strong advocate for additional graduate support, to add her comments on the University's needs and hopes for graduate student support.

President Horowitz stated that the first three programs mentioned are projects that are designed to insure that every talented undergraduate with the potential to pursue a doctoral degree program is identified in CUNY and nurtured and these three programs together make a very powerful statement. She noted that Hunter has gotten another one of those projects from the Mellon Foundation to pursue that goal. CUNY has the possibility of making a significant national contribution to the development of minority undergraduate students going on to doctoral education. In today's issue of The Chronicle of Higher Education there was an article pointing out the problem of filling all the positions across the country where minority faculty members are being sought. CUNY can make a major contribution to this over the next several years. The rest of the programs are evidence of commitment and investment on the part of the University's resources to insure that it supports and nurtures minority graduate students, as well as to provide as much support as it can for its doctoral students. These programs inevitably have involved across campus collaboration, working with the provosts and presidents on the campuses to help insure that graduate students get good support. She pointed out that the Graduate Teaching Fellows Program which started this year has been a very successful program which also involves a commitment to train graduate students so that they are the most effective teachers in the classroom.

Mr. Badillo asked what the average percentage of financial aid recipients was in terms of tuition and Dean Proto responded that on the undergraduate level almost 60% of the full-time population receives full tuition less $75 which is part of the reduction that the State has. About 60% are receiving maximum TAP. The maximum award for graduate students is $1,200 and CUNY's tuition exceeds that amount. Part-time students are receiving 35% of their tuition at the maximum level of need on a part-time level.
Mr. Del Gludice asked if the dropout rates for students receiving financial aid were better or worse than the population at large. Dean Proto responded that in terms of the SEEK and College Discovery Programs where the population is just about 100% financial aid recipients, the retention rate has been getting better and almost parallels what is happening at the senior colleges in terms of financial aid. Acting Vice Chancellor Nunez-Wormack advised that a consultant will be looking into the number of financial aid recipients who are dropping out to determine how that correlates or compares to the regular cohort. Data should be available within the next few months.

Dr. Picken asked what percentage of CUNY's full-time doctoral students are receiving financial aid and was advised by Dean Proto that approximately 1,200 full-time graduate students are receiving some form of TAP. With all forms of aid, including fellowships and scholarships, probably about 60% receive financial aid which is low by comparison to most research universities.

At this point Mr. Del Gludice left the meeting.

Upon motions duly made, seconded and carried, the following resolutions were adopted: (Calendar Nos. 1 through 7)

NO. 1. UNIVERSITY REPORT: RESOLVED, That the University Report for March 22, 1993 (including Addendum Items) be approved, as revised as follows:

(a) ADDENDUM: Add the following:

D 12 THE CITY UNIVERSITY OF NEW YORK - DISTRICT COUNCIL 37 AGREEMENT 1990-1995:

RESOLVED, That the collective negotiating agreement between The City University of New York and District Council 37, A.F.S.C.M.E., AFL-CIO, for the period October 1, 1990 through December 31, 1995, is hereby approved, subject to State and City funding and the costing analyses of the State and the City; and be it further

RESOLVED, That upon ratification of the collective negotiating agreement by the membership of the D.C. 37 locals and chapters which represent CUNY employees, the Chancellor is hereby authorized to execute this agreement.

EXPLANATION: The prior collective negotiating agreement(s) between the parties expired on September 30, 1990. The resolution approves the successor 1990-1995 agreement. The document containing the provisions of the 1990-1995 agreement is on file in the Office of the Secretary of the Board of Trustees and has been provided to each member of the Board of Trustees.

(b) ERRATA: Add the following:

1. BARUCH COLLEGE:

The last page of the Baruch College Section should read Page No. A-1; PART A: ACADEMIC MATTERS; A.I. SPECIAL ACTION; A.I. 10.1. Baruch College - Establishment of the Weissman Center for International Business.

2. KINGSBOROUGH COMMUNITY COLLEGE:

P BOO2 - APPOINTMENT OF HEO SERIES PERSONNEL WITH PRIOR FULL-TIME HEO SERIES SERVICE (AFFIRM ACTION REPORT ON FILE EXC. ACTING & SUB APPTS) The previous salary rate for Alan Wittes is revised to read: $51,324, and the previous salary rate for Peter Pobat is revised to read: $53,249.

3. GRADUATE SCHOOL & UNIV. CENTER:

P B001 - The entry for Ainsley Weston is withdrawn and hereby reentered under the heading APPOINTMENT WITH TENURE at Mount Sinai School of Medicine.
4. THE CITY COLLEGE:

P B001 - The Department for the entry for Sonali Leslie-Hopkins is revised to read Political Science.

(c) Items listed in PART E - ERRATA, to be withdrawn or changed as indicated.

EXPLANATION: The University Report consists of the highlights of the personnel actions and other resolutions of a non-policy nature which require approval by the Board of Trustees.

NO. 2. CHANCELLOR'S REPORT: RESOLVED, That the Chancellor's Report for March 22, 1993 (including Addendum Items) be approved, as revised as follows:

(a) ADDENDUM: Add the following:

D 6. DATA COMMUNICATIONS EQUIPMENT MAINTENANCE - GANDALF CORP. FIRST OF FOUR RENEWALS:

RESOLVED, That the Board of Trustees of The City University of New York amend the resolution adopted at the meeting of March 23, 1992 (Cal. No. 1.) for maintenance service on Gandalf Systems Corporation data communications equipment at Hunter College, to authorize the change of the period of service of the first renewal to July 1, 1992 to June 30, 1993 at a total estimated cost of $40,000, chargeable to FAS code 22120434.

EXPLANATION: This equipment was purchased and installed, along with a two year maintenance service agreement, from Gandalf Systems Corporation by the Dormitory Authority of the State of New York, to enable Hunter to implement the most cost effective data communications within the 68th Street Campus buildings and with the satellite campuses. Securing a maintenance/repair service agreement with Gandalf would enable the College to continue to receive the level of service necessary to assure continued availability of access to both the College's and the University's mainframe computer systems for on-line financial, library and student information systems. This amendment is needed because the March 23, 1992 resolution gives the term as July 1, 1992 to June 30, 1996. This is the term of the contract if Hunter chooses to exercise all four options to renew. This renewal is for the period from July 1, 1992 to June 30, 1993.

(b) ERRATA: Revise as follows:

Chancellor's Report Errata - Page 1 - Queensborough Community College entry is withdrawn.

(c) ERRATA: Add the following:

1. JOHN JAY COLLEGE:

P C-2, The entry for Section CIV: 6.3 - Waiver of Tuition in Accordance with BHE 11/23/70 (Cal. Item #10), JOHN JAY COLLEGE - TRANSIT AGENCIES: - Item is withdrawn.

2. THE CENTRAL OFFICE:

P B002 - The Department for the entry for Evaristo Rivera is revised to read: University Security.

3. YORK COLLEGE:

The last page of the York College Section should read Page No. C-1, and the Item No. should read Cl 8.1.

(d) Items listed in PART E - ERRATA, to be withdrawn or changed as indicated.

EXPLANATION: The Chancellor's Report consists of standard resolutions and actions of a non-policy nature which require approval by the Board of Trustees.

NO. 3. APPROVAL OF MINUTES: RESOLVED, That the minutes of the regular Board meeting of February 22, 1993 be approved.
NO. 4. COMMITTEE ON FISCAL AFFAIRS, FACILITIES AND CONTRACT REVIEW: RESOLVED, That the following items be approved, and report noted:

A. QUEENS COLLEGE - CONVERSION OF COVERED PARKING FACILITY INTO A RAISED PARKING STRUCTURE:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract, with the firm of Thornton-Tomasetti Engineers, for the preparation of Phase II contract documents and provision of construction phase services for the conversion of a covered parking facility (Phase I) into a raised parking structure Project No. QC001-087, without competitive bidding and pursuant to law and University regulation. Such contract fee shall not exceed $112,000, chargeable to the State Education Department Grant of $60,000 and the remainder ($52,000) from the State Capital Construction Fund. The contract shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: The firm of Thornton-Tomasetti Engineers was the structural consultant for Phase I design of a covered parking area for Queens College provided by the School Construction Authority as part of the arrangement for construction of the new Townsend Harris High School on the Queens Campus. Since Phase II parking is a continuation and completion of Phase I, Thornton-Tomasetti is the only logical choice to convert this facility to a parking deck by the addition of ramps, stairs, lighting, etc. Selecting another consultant would delay the project, result in additional costs and significantly increase the risk of coordination problems.

B. THE COLLEGE OF STATEN ISLAND - VEHICLES FOR NEW CAMPUS:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute contracts on behalf of The College of Staten Island to purchase 5 vehicles. The contracts shall be awarded to the lowest responsible bidder after public advertisement and sealed bidding by the College pursuant to law and University regulations. Such purchase shall not exceed a total estimated cost of $260,000 chargeable to FAS Code 217701305, for the period ending June 30, 1994. The contract shall be subject to approval by the University Office of General Counsel.

EXPLANATION: In preparation for the upcoming move to its new campus, the College must upgrade its inventory of vehicles, as detailed below. Vehicles will be required by the Buildings and Grounds Department to carry materials and tools, and to aid in performing heavy duty work. In addition, vehicles will be required for the transportation needs of students, faculty and staff (including specially equipped vehicles for the transportation of disabled individuals) and for mail/messenger service.

<table>
<thead>
<tr>
<th>QUANTITY</th>
<th>DESCRIPTION</th>
<th>ESTIMATED TOTAL COST</th>
</tr>
</thead>
<tbody>
<tr>
<td>2</td>
<td>22 Passenger Bus with two</td>
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<tr>
<td></td>
<td>Wheelchair positions</td>
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<tr>
<td>1</td>
<td>10 Passenger Van with</td>
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<td></td>
<td>Wheelchair access</td>
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<tr>
<td>1</td>
<td>4-Wheel Drive Utility Vehicle</td>
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<tr>
<td>1</td>
<td>16' Truck with Liftgate</td>
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</tbody>
</table>

GRAND TOTAL $260,000

C. THE COLLEGE OF STATEN ISLAND - VEHICLES FOR NEW CAMPUS:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute contracts on behalf of The College of Staten Island to purchase 13 vehicles under existing State of New York or City of New York contracts as detailed below, pursuant to law and University regulations. Such purchase shall not exceed a total estimated cost of $256,000 chargeable to FAS Code 217701305, for the period ending June 30, 1994.
EXPLANATION: In preparation for the upcoming move to its new campus, the College must upgrade its inventory of vehicles, as detailed below. Vehicles will be required by the Buildings and Grounds Department to carry materials and tools, and to aid in performing heavy duty work, for trash collection and for snow removal.

<table>
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<tr>
<th>QUANTITY</th>
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<th>NYS OR NYC CONTRACT NO.</th>
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<tr>
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<td>5 Passenger Van</td>
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<td>1</td>
<td>Rear Loader Refuse Collection Truck</td>
<td>59,000</td>
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<td>7</td>
<td>Cargo Vans</td>
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<td>1</td>
<td>Station Wagon</td>
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<td>1</td>
<td>4-Wheel Drive Pick-up Truck with 8 Foot Box and Snow Plow</td>
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<tr>
<td></td>
<td>GRAND TOTAL</td>
<td>$256,000</td>
<td></td>
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D. REPORT: Mr. Howard reported that at its last meeting the Committee established a sub-committee chaired by Trustee Charles Inniss and including Trustees Mounier and Tam, Professor Bernard Sohmer, Mr. Tim Baker, and President Matthew Goldstein, to work with Oppenheimer Capital to establish a partnership preferably with a New York City based minority investment counselor. The sub-committee will be meeting with Oppenheimer to review the matter and by next month the Committee hopes to have a recommendation for the Board's consideration. The Committee expressed its appreciation to Vice Chair Edith Everett and Trustee Michael Del Giudice and all Trustees who have expressed an interest and a desire to help the Committee in its deliberations.

NO. 5. COMMITTEE ON ACADEMIC POLICY, PROGRAM, AND RESEARCH: RESOLVED, That the following items be approved, and report noted:

A. YORK COLLEGE - B.S. IN BIOTECHNOLOGY

RESOLVED, That the program in Biotechnology leading to the Bachelor of Science degree at York College be approved effective September 1993, subject to financial ability.

EXPLANATION: The purpose of the proposed program is to provide students with a broad, interdisciplinary preparation for an understanding of the modern theory, principles and laboratory procedures that constitute Biotechnology. The career objectives of the program are to provide opportunities for entry-level employment in Biotechnology, graduate or professional study.

York College currently offers programs in Biology, Chemistry, Geology, Mathematics and Physics. The Biotechnology program is structured around existing foundation courses and incorporates revised and upgraded courses in these existing science programs and two new courses. Practical experience in Biotechnology is provided through faculty supervised independent research. Cooperative education for students interested in external work experience is also available.

B. BARUCH COLLEGE - ADVANCED CERTIFICATE IN BILINGUAL EDUCATION:

RESOLVED, That the program in Bilingual Education leading to an Advanced Certificate to be offered at Baruch College be approved effective June 1993, subject to financial ability.

EXPLANATION: The purpose of the proposed program is to prepare fully certified bilingual education teachers (K-8) to work with limited English proficient Hispanic and Chinese students in the New York City public schools. The program is aimed primarily at permanently certified elementary teachers who seek to extend their certification to encompass bilingual education.
In 1990-91, New York City public schools enrolled a total of 121,777 limited English proficient students, of whom 76 percent were at the elementary level. At the same time, there were approximately 1,900 teachers assigned to bilingual classrooms who were teaching without permanent certification. The proposed program was developed to meet this critical need. The U.S. Department of Education awarded Baruch College a Project BETA grant to develop this program and defray costs in the first two years of its implementation.

Mr. Howard asked if the new programs that are being developed from college to college will be included in the responses from the presidents to the Academic Program Planning Report that are due March 31st. Chancellor Reynolds responded that some of the programs have been in the planning process for a long time and are just now coming through the Academic Affairs Committee. Significant efforts in campus planning that have been ongoing on the campuses are very often now, as the campuses work on the Academic Program Planning Report, being developed into even larger avenues for majors and so forth.

At this point Mr. Del Gludice rejoined the meeting.

C. REPORT: Mr. Cenci reported that the Committee wishes to acknowledge the generous gift of $250,000 to Baruch College by George Weissman, class of 1939 at City College, to establish the Weissman Center for International Business. The Center is intended as a laboratory for research, education, and training related to international business. By the approval of the Weissman Center in this month's University Report the Board gives official sanction to an important initiative for Baruch College and The City University. Mr. Cenci then introduced Professor Marie Antoinette Monka who will be heading the Center.

The Committee also discussed the interim report of the Chancellor's Advisory Committee on Articulation and Transfer which addresses a complex and important subject for the University. Its interim recommendations are now open for discussion by the University community and the target date for submission of the final report is June 30th.

Vice Chairperson Everett complimented President Matthew Goldstein for pressing forward the Advanced Certificate in Bilingual Education Program and stated that having just returned from Germany and seeing the whole issue of the internationalization in Europe, as well as in North America, the importance of being able to communicate in a global society has become obvious.

ADDED ITEM

NO. 6. HONORARY DEGREES: RESOLVED, That the following honorary degrees, approved by the appropriate faculty body and recommended by the Chancellor, be presented at the commencement exercises as specified:

**BROOKLYN COLLEGE**

<table>
<thead>
<tr>
<th>Name</th>
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<tbody>
<tr>
<td>Cleveland Robinson</td>
<td>Doctor of Humane Letters</td>
</tr>
<tr>
<td>Irwin Schneiderman</td>
<td>Doctor of Humane Letters</td>
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**THE CITY COLLEGE**

<table>
<thead>
<tr>
<th>Name</th>
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<tbody>
<tr>
<td>Juan Bosch</td>
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</tr>
<tr>
<td>Daniel Goldin</td>
<td>Doctor of Science</td>
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<tr>
<td>Jack Rudin</td>
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**JOHN JAY COLLEGE OF CRIMINAL JUSTICE**

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<tr>
<th>Name</th>
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<tbody>
<tr>
<td>Ephraim Isaac</td>
<td>Doctor of Humane Letters</td>
</tr>
<tr>
<td>Clyde Collin Snow</td>
<td>Doctor of Science</td>
</tr>
</tbody>
</table>
7. COMMITTEE ON PUBLIC AFFAIRS: RESOLVED, That the following report be noted:

A. REPORT: Mrs. Bloom reported on the following:

1) Mrs. Joyce Dinkins will present awards to high achieving graduates of the CUNY Adult Literacy Program at a recognition ceremony at the Graduate School on Thursday, March 25th.

2) The annual CUNY Big Apple Job Fair will take place in the Galleria and River Pavilion of the Javits Center beginning at 11:00 A.M., on Wednesday, March 31st. Over 75 agencies and firms will interview recent CUNY graduates and graduating seniors.

3) The University is currently celebrating Women's History Month. As previously designated by the Board of Trustees, April is Asian American Heritage Month. Dr. Tam, who is actively involved, will advise the Board about upcoming events and activities.

4) On March 11th, Governor Cuomo delivered the keynote speech at a memorial service at honoring the memory and contributions of Rabbi Israel Mowshowitz at Queens College. Chairman Murphy brought greetings from the Board.

Dr. Tam announced that on Thursday, April 22nd, the Asian American Higher Education Council, which consists of CUNY faculty members and staff, will be holding Its Third Annual Banquet to honor distinguished individuals who have made outstanding contributions to Asian American issues in higher education.

Mr. Howard stated that he had had the opportunity to chair the regular Public Hearing on March 15th. It was not an easy hearing, particularly for Trustees who are sensitive to the needs of the faculty, the institution, and the students. Sixteen or eighteen speakers registered to speak and of those only six actually did. It was sort of embarrassing that in view of the fact that speakers were given the opportunity to speak as long as they wanted to, they still walked out. Four or five speakers were from the Graduate School and they talked about the Goldstein Report as it relates to their particular interests and how it was going to destroy the minority interests. It seemed that everyone is talking about a minority issue but there weren't any minorities talking about it. Is the Administration missing some people out there who have not had an opportunity to review this Report and if so is there any way to insure that the female, Black, Hispanic, and Asian populations in the student ranks are offered an opportunity to review the Report and participate in the discussions before March 31st. It is going to be very negative for the University if all the bases are not covered.

At this point Mr. Quartimon joined the meeting.

Chancellor Reynolds responded that the Administration shares the same concerns and to this end she met with President Horowitz, her academic vice president, and one other administrator to talk about the graduate student involvement which seemed especially interesting since the Graduate School and its programs are not under review. She and her staff are going to work extra hard to try to make sure that a more accurate bounce from the Report reached the graduate students because many of the things that they said at the Public Hearing were just actually misinformation. About three weeks ago Vice Chancellors Freeland and Nunez-Wormack met with student government leaders at John Jay College so they could voice any questions or concerns, hear any questions or concerns, review with them the process and issues, and the fact that the Academic Planning Program Report is very student oriented, most particularly to the student body the University has today. The Administration is trying to fashion the University for the '90's so it will most capably, effectively, and beautifully take care of its student body. All the student newspaper editors and their staffs have been invited to a briefing within the next day or two in hopes the Administration can get a little more accuracy in the media. In addition staff has kept in really quite close touch with the presidents who are working hard to meet the March 31st deadline with the campus responses. They have been sharing the Report and their campus processes involve students widely. There is very strong student consultation and involvement as the process works its way through the campuses.

Upon motions duly made, seconded and carried, the meeting was adjourned at 5.48 P.M.

SECRETARY GENEVIEVE MULLIN
At the request of the Chancellor and with the concurrence of the Chairperson the April 26, 1993 Board of Trustees Meeting was cancelled.

The April 26, 1993 University and Chancellor's Report items were approved at the May 24, 1993 Board Meeting.

SECRETARY GENEVIEVE MULLIN
MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES OF THE CITY UNIVERSITY OF NEW YORK

HELD

MAY 24, 1993

AT THE BOARD HEADQUARTERS BUILDING
535 EAST 80TH STREET – BOROUGH OF MANHATTAN

The Chairperson called the meeting to order at 4:46 P.M.

There were present:

   James P. Murphy, Chairperson
   Edith B. Everett, Vice Chairperson

   Herman Badillo
   Sylvia Bloom
   Gladys Carrion
   Louis C. Cencl
   Michael J. Del Giudice

   Robert A. Pickren, ex officio

   William R. Howard
   Harold M. Jacobs
   Susan Moore Mounier
   Calvin O. Pressley
   Thomas Tam

   Ronald Quartimon, ex officio

   Secretary Genevieve Mullin
   Robert E. Diaz, General Counsel and Vice Chancellor for Legal Affairs
   Anne Ellis, Assistant to the Secretary
   Lillian W. Phillips, Executive Assistant

   Chancellor W. Ann Reynolds
   Deputy Chancellor Laurence F. Muccolo
   President Raymond C. Bowen
   President Roscoe C. Brown, Jr.
   Acting President Stephen M. Curtis
   President Josephine Dunbar Davis
   President Ricardo R. Fernandez
   President Leon M. Goldstein
   President Matthew Goldstein
   President Frances Degen Horowitz
   President Vernon Lattin
   President Edison O. Jackson
   Acting President Augusta Souza Kappner
   President Shirley Strum Kenny

   President Paul LeClerc
   President Gerald W. Lynch
   President Charles E. Merideth
   President John W. Rowe
   President Isaura S. Santiago
   President Kurt R. Schmeller
   President Edmond L. Volpe
   Acting Vice Chancellor Robert E. Buxbaum
   Vice Chancellor Richard Freeland
   Vice Chancellor Jay Hershenson
   Vice Chancellor Brenda Richardson Malone
   Acting Vice Chancellor Elsa Nunez-Wormack
   Vice Chancellor Richard F. Rothbard
   Dean Haywood Burns
   Dean Stanford R. Roman, Jr.

The absence of Mr. Fink, and Mr. Inmias was excused.
A. WELCOME NEW VICE CHANCELLOR: Chairman Murphy welcomed the University’s newest Vice Chancellor for Faculty and Staff Relations, Brenda Richardson Malone, and wished her well.

B. DEATH OF FORMER TRUSTEE: Chairman Murphy announced with sadness the death on April 8, 1993 of Joseph J. Holzka, a former member of the Board of Trustees from Staten Island. He was a distinguished lawyer and banker on Staten Island as well as someone of good will and really a gracious person. He is missed and will be missed for a long time. On behalf of the Board and the University the Chairman offered condolences to the family. Announce with regret the death of Mr. Holzka on April 8, 1993. The Board and the University offer condolences to the family.

C. TRUSTEE HONOR: Dr. Thomas Tam was the keynote speaker at the Pace University Health Conference on May 8, 1993, where he delivered a talk on Chinese Philosophy, Health Beliefs, and Practices. He will deliver the keynote address on May 25, 1993 at the Queens Borough Hall celebration of Asian American Heritage. His topic will be Asian Americans in the 21st Century.

D. CHANCELLOR HONOR: The Chairman Murphy offered congratulations to Chancellor Reynolds for receiving an Honorary Doctorate Degree yesterday from Colgate University.

E. PRESIDENTIAL HONORS: (1) Paul LeClerc, President of Hunter College, has been named to the Board of Trustees of the Bellevue Hospital Association.

(2) Matthew Goldstein, President of Baruch College, received a Special Honor from the Asian-American Higher Education Council (AAHEC) at its third annual dinner in celebration of Asian American Heritage Month.

(3) Raymond C. Bowen, President of LaGuardia Community College received the 1993 Small Business Award from the New York Chamber of Commerce for having demonstrated excellence in business and a personal commitment to New York City.

(4) Roscoe C. Brown, President of Bronx Community College received special recognition from the CUNY Athletic Conference for his role as founder of the Conference and Chairperson of its Advisory Board. Dr. Brown was presented with a specially commissioned solid brass replica of the B-51 fighter plane he piloted as a member of the Tuskegee Airmen during World War II.

(5) Edmond L. Volpe, President of the College of Staten Island was the recipient of an award from The Institute for Basic Research (IBR), which participates in the research activities of the College’s Center of Development Neurosciences and Developmental Disabilities. Chairman Murphy was pleased to join Trustee Mounier, Chancellor Reynolds, and a number of others at the luncheon and ceremony last week which was a very happy occasion for all.

(6) Robert E. Marshak, President Emeritus of City College. Was memorialized at a service at the College on May 12, 1993, which was well attended.

F. FACULTY HONORS: (1) Andreas Acivos, Professor and Director of City College’s Benjamin Levich Institute for Physicochemical Hydrodynamics, has been elected a Fellow of the American Academy of Arts and Sciences in recognition of his distinguished contributions to science, scholarship, public affairs and the arts.

(2) Dr. Cecilia Cullen, Principal of the Middle College High School at LaGuardia Community College was named the City’s best public high school principal in the prestigious city-wide Reliance Awards for Excellence in Education program, an annual competition that recognizes individuals who have made outstanding contributions to the quality of education in New York City.

At this point Mr. Quarantino joined the meeting.

(3) Yaffa Sonenson Eliach, Professor of Judaic Studies at Brooklyn College was one of only 29 survivors of the Polish village of Ejszyszki, whose population of 4,000 was victimized by Nazi killing squads. Over a period of 12 years Professor Eliach has compiled such an impressive collection of more than 6,000 photographs of the people of that village that the U.S. Holocaust Museum, which opened in Washington, D.C. on April 22, 1993, built a new three-story tower for her exhibit.
(4) Yves Etienne, Instructional Computing at Kingsborough Community College, was named President of Alpha Chapter of Delta Phi Epsilon, the National Honorary Professional Graduate Society in Business Education, New York University.

(5) Anthony F. Filienia, Marine Education at Kingsborough Community College, has been appointed to serve on the Governor's Coastal Erosion Task Force.

(6) Jack Flam, Distinguished Professor of Art at Brooklyn College and the Graduate School, served as curator and wrote the catalogue for the exhibition "Matisse: Image into Sign," now on view at the St. Louis Museum.

(7) Four City University Faculty Members received Presidential Honors at the third annual Asian American Higher Education Council (AAHEC) Benefit Dinner on April 22, 1993:
   a) Dr. Ngee-Pong Chang, Professor of Physics at City College;
   b) Ms. Margaret S. Chin, LaGuardia Community College;
   c) Dr. Setsuko Matsunaga Nishi, Professor of Sociology at Brooklyn College and the Graduate School; and,
   d) Dr. Takao Ohnuma, Professor of Neoplastic Diseases and Senior Investigator in the Jerald H. Ruttenberg Cancer Center of Mount Sinai Medical Center.

(8) Rishi Raj, Professor of Mechanical Engineering at City College, was appointed United Nations Consultant on Steam and Gas Turbines.

(9) Edward Smaldone, Professor, The Aaron Copland School of Music at Queens College, received a prestigious award from the American Academy of Arts and Letters.

(10) Dean Francis Terrell, Professor and Director of the Greenberg Legal Studies Program at City College, Mrs. Everett announced that Dean Francis Terrell, who is also a General in the Army Reserves, has been given the prestigious position of being responsible for all of New York State's reservists and National Guardsmen.

G. STUDENT HONORS: (1) Chris Fetterolf, a Psychology Major at Hunter College, was hailed in the New York City press for being a good Samaritan after he rescued a young mother and her two year-old son from a subway mugger with a 7" knife. This was a wonderful selfless act on his part. The Board and the University salute Chris for his bravery and wish him a speedy recovery from the four stab wounds he suffered in his heroic efforts.

(2) Forth-eight (48) Queensborough Community College Students will be listed in the 1993 edition of "Who's Who Among Students in American Junior Colleges." They were selected from more than 1,400 institutions of higher learning in all 50 states, the District of Columbia and several foreign nations, on the basis of their academic achievement, service to the community, and leadership at the College.

(3) Eight (8) students in The CUNY Adult Literacy Program, the largest university literacy program in the country, were honored by New York City First Lady Joyce B. Dinkins and Chancellor W. Ann Reynolds for their accomplishments.

H. ALUMNI HONORS: Five prominent City University alumni of CUNY in Government were honored for their exemplary participation in the internship program as well as their longstanding and distinguished record of community and civic service at the 25th anniversary of CUNY's pioneering Internship Program in New York Government and Politics:

(1) Joy Anderson, Hunter College alumna, Deputy Chief of Staff for Texas Governor Ann Richards;

(2) Yoland B. Jimenez, Queens College alumnus, Asst Commissioner of Community Affairs, NYC Police Department;

(3) Catherine Codd-Holden, College of Staten Island alumna, Administrative Director of the Hospice Program, Staten Island University Hospital;

(4) Howard Lowe, Hunter College alumnus, Community Relations Liaison to Congressman Charles B. Rangel; and
James Vacca, Lehman College alumnus, District Manager of Community Board #10 in the Bronx.

I. GRANTS: The Chairperson presented for inclusion in the record the following report of grants $100,000 or above received since the last Board meeting:

BOROUGH OF MANHATTAN COMMUNITY COLLEGE:

a. $200,000 US Department of Education to Jean Withrow for "Title III Strengthening Institutions Program."

THE CITY COLLEGE:

a. $675,000 National Science Foundation to Professor Martin Marin and Ms. Arlene Zimny, School of Education, for "Improvement of Aerospace Science Instruction in NYC Middle Schools."

b. $249,949 NYS ERDA to N. Parker, Transportation, for "Use of Construction and Demolition Debris as a Substitute for Aggregate in Asphalt Pavement."

c. $200,000 US Nuclear Reg. Comm. to C. Miller, Civ Engineering, for "Hualien Soil Structure Interaction (SSI) Experiment."

d. $146,091 NYS ED Department to O. Patterson, Elementary Education, for "Skills and Language Development Program."

e. $665,549 NYC DEP to J. Fillos, Civ Engineering, for "Sludge Centrate Characterization and Treatment."

f. $250,000 NSF to G. Baumslag, Mathematics, for "Computational Group Therapy."

g. $150,000 NSF to I. Chavel, Mathematics, for "Problems in Geometric Analysis."

h. $125,000 DOE to J. Koplik, Levich Institute, for "Stochastic Transport in Heterogeneous Flows and Media."

i. $108,000 DOE to H. Cummins, Physics, for "Dynamics and Pattern Selection at Crystal-Melt Interface."

GRADUATE SCHOOL AND UNIVERSITY CENTER:

a. $120,096 Bronx-Lebanon Hospital Center to Professor Seymour Spiegel for "Refugee and Immigrant Health Professional Transition Initiative."

HUNTER COLLEGE:

a. $158,958 PHS/NIH/National Institute of General Medical Sciences to Max Diem, Chemistry, for "Solution Conformation via Vibrational Optical Activity."

b. $156,998 Academy for Educational Development to Nicholas Freudentberg, School of Health Sciences, for "Evaluation of Aids Prevention and Service Projects."

c. $142,773 NYC Mental Retardation & Alcoholism Services to Eleanor Bromberg and Rose Starr, School of Social Work, for "Training in Intensive Case Management."

JOHN JAY COLLEGE:

a. $400,000 New York City Department of Correction to James T. Curran, Dean for Special Programs, for "Self Taught Empowerment and Pride (STEP) Program."

b. $249,743 US Department of Education to Marie Conti for "Talent Search Program."
LEHMAN COLLEGE:

a. $154,418 Hospital League Local 1199 to Michael Paul and Joan Miles, Project Directors, for "Lehman College Health Careers Advancement Program."

b. $172,858 National Science Foundation to Jack Ullman, Project Director, for "An Inquiry-Discovery of Elementary Mathematics Science Courses with a Teacher Training Component."

c. $119,858 Department of Health and Human Services to R.M.S. Nair and Dominick Basile, Principal Investigators, for "Production of Artemisinin by Cell Culture."

NEW YORK CITY TECHNICAL COLLEGE:

a. $100,000 New York State Urban Development Corporation to Dean Howard Hull, for "NYCTC Satellite Disk Telecommunications Laboratory Project."

QUEENS COLLEGE:

a. $310,480 US Department of Education to Paula Anderson, Upward Bound Project, for "Upward Bound Program at Queens College."

b. $255,684 National Institutes of Health to Dr. Corinne Michels, Biology, for "The Regulation of Maltose Fermentation in Saccharomyces."

c. $173,419 NYC Board of Education to Dr. Ronald Scapp, School of Education, for "Program Development Collaboration between Queens College and Townsend Harris High School."

d. $146,465 National Institutes of Health to Dr. Wilma Saffran, Chemistry, for "Psoralen Damage-Induced Repair and Recombination."

e. $142,738 National Institutes of Health to Dr. Corinne Michels, Biology, for "Glucose Inactivation of Maltose Permease in Saccharomyces."

f. $123,002 National Science Foundation to Dr. Helen Johnson, Elementary Education, for "Maternal Crack Use: Perinatal and Infancy Effects."

YORK COLLEGE:

a. $236,290 US Department of Education to Dean Jacqueline Ray/Mr. Walter Skeeter, Student Development/Counseling, for "Upward Bound."

b. $217,709 NYC Office of the Mayor to Dean Linda R. Barley/Mr. Ronald C. Thomas, Academic Affairs/Adult & Continuing Education, for "New York City Literacy Initiative."

c. $196,956 NYS Small Business Administration/RF-SUNY to Dean Linda R. Barley/Mr. Ronald C. Thomas/Mr. James C. Heyliger, Adult & Continuing Education, for "York College Small Business Development Center."

QUEENSBOROUGH COMMUNITY COLLEGE:

a. $145,783 Health Resources & Services Administration to Prof. Maureen Wallace, Nursing Department, Health & Human Services, for "Nursing Education for Individuals from Disadvantaged Backgrounds."
J. ORAL REPORT OF THE CHANCELLOR: Chancellor Reynolds reported the following:

1. Student admissions University-wide for fall 1993 are up 6.3% over last year. Senior college admissions are up 5.5% and the community colleges are up 7.7%. The quality of freshman applications is the highest in many, many years and CUNY is continuing to be an institution that students wish to come to in ever increasing numbers.

2. Governor Cuomo and the New York State Science and Technology Foundation has selected The City University of New York as the site for a new Center for Advanced Technology (CAT Center). This is the first such designation in CUNY's history and involves ultrafast photonic materials and applications. Thirteen leading scientists on the City, Brooklyn, Hunter, Queens, and The College of Staten Island campuses will carry out the research and development parts. Chancellor Reynolds then introduced Dr. Alvin Halpern, Executive Director of the Applied Science Institute at Brooklyn College who was responsible for the overall coordination and writing of the proposal, Distinguished Professor Robert Alfano of City College, who will be Director of the new CAT, and Distinguished Professor Fred Pollack of Brooklyn College.

Professor Halpern stated that on behalf of Professors Alfano, Pollack, and himself he wished to thank the Chancellor for the kind remarks. He noted that this Initiative for a Center for Advanced Technology was not initiated at any particular campus or by groups of deans or faculty members, who might have gotten together and tried but there was a sort of sense of the history of New York State's view of the University, rightly or wrongly a perception based on past experience, that maybe it wasn't going to be considered a major research University. This initiative started right at the very top with the Chancellor who, when she discovered that this program was available, realized how important it was and that it would not be merely just another grant but that it would raise the stature of the University to a new level as a major research university with all the positive implications that had for the University's diverse urban student population. She decided that the University was going to apply and then created the structures and provided the resources and most of all made clear to Albany throughout the entire process the strong support of the leadership of the University for this. As a consequence of that we all got together and worked extremely hard and did our job. The Chancellor was always more optimistic than the rest of us about whether we were going to win or not and boy was she right. And so on behalf of Professors Alfano, Pollack, and myself and all the scientists in the CAT Program we wish to express our deepest appreciation to the Chancellor for her vision and leadership that led to this success. Thank you.

Chancellor Reynolds stated that the University's application did require matching fund commitments from business and corporations and the University's match fund level is about $625,000 a year. It is anticipated that the State will match that $1 million a year. The University has had a lot of support from Governor Cuomo, Director Graham Jones and Commissioner Vincent Tese.

3. The Board of Trustees' annual breakfast for the City Council took place on May 20, 1993. Vice Chair Everett hosted the event and there was an excellent turnout of Council members including Speaker Peter Vallone, Councilman Herbert Berman, Chair of the Finance Committee and Councilwoman Priscilla Wooten, Chair of the Education Committee, who all spoke. The Board probably has read that when the Police Department's budget for Safe Streets Safe City got cut the Police Cadet Program was cut out. Chancellor Reynolds stressed that funding for this Program is in the Police Department budget and the Administration is seeking to have funding for it restored in the Police budget. The Administration is also seeking a restoration of the community college PEG of $6.7 million. The Administration was able to pull from the City $3.5 million in one shot revenues for next year. She added that those budget struggles will be ongoing.

5. She spoke last week before the Board of Regents' Commission of Higher Education, which is chaired by Victor Riley. The Administration has also met with Commission staff and has sent them great numbers of materials on behalf of The City University of New York. The Commission Report is due in the fall.

Upon motions duly made, seconded and carried, the following resolutions were adopted: (Calendar Nos. 1 through 10)
NO. 1. UNIVERSITY REPORT: RESOLVED, That the University Reports for April 26, and May 24, 1993 (including Addendum Items) be approved, as revised as follows:

CHANGES IN THE APRIL 26, 1993 UNIVERSITY REPORT

(a) ERRATA: Add the following:

1. JOHN JAY COLLEGE OF CRIMINAL JUSTICE:

Page C-1, the number of the resolution should read, CI: 6.1.

2. NEW YORK CITY TECHNICAL COLLEGE:

Page C001, the number of the resolution should read C1: 16.1.

CHANGES IN THE MAY 24, 1993 UNIVERSITY REPORT

(a) ADDENDUM: Add the following:

D 8 LAGUARDIA COMMUNITY COLLEGE - PURCHASE OF TABLET ARMCHAIRS:

RESOLVED, That the Board of Trustees of The City University of New York amend the Resolution adopted at the meeting of September 30, 1992, (Cal. No. 1) authorizing the purchase of tablet armchairs for Center III at Laguardia Community College, to reflect a change in the funding code from Capital code HN-Q002 to operating FAS Code 222001310. The estimated cost of $55,000, will remain the same.

EXPLANATION: The College has designated operating budget funds to cover the cost of tablet armchairs for Center III since capital funds were not approved.

(b) ERRATA: Add the following:

1. CENTRAL OFFICE:

Page C-3, in the Resolved of CIV 1.1, the second line should read: "...Secretary of the Board to execute a contract or contracts on behalf of the City University to enter..."

2. BRONX COMMUNITY COLLEGE:

Page B001, EARLY PAYMENT OF NEW STEPS - The entry for Charlotte Honda is withdrawn.

Page B001, APPOINTMENT OF ANNUAL INSTRUCTIONAL STAFF MEMBERS WITH EQUIVALENCIES (AFFIRM ACTION REP ON FILE EXCEPT ACTING, VISITING & SUB APPTS) - The entry for Charlotte Honda is withdrawn.

3. PART AA: ACTIONS REQUIRING WAIVER OF THE BYLAWS:

Section AA.1 - The entries for Borough of Manhattan Community College, Gloria Kaplan, and New York City Technical College, Denise Davidson, are withdrawn.

(c) Items listed in PART E - ERRATA, to be withdrawn or changed as indicated.

EXPLANATION: The University Report consists of the highlights of the personnel actions and other resolutions of a non-policy nature which require approval by the Board of Trustees.
NO. 2. CHANCELLOR'S REPORT: RESOLVED, That the Chancellor's Reports for April 26, and May 24, 1993 (including Addendum Items) be approved, as revised as follows:

CHANGES IN THE APRIL 26, 1993 CHANCELLOR'S REPORT

(a) ERRATA: Add the following:

1. HOSTOS COMMUNITY COLLEGE:

PART A: ACADEMIC MATTERS:

The front page should read April 26, 1993; the first page should be numbered A-1, and the second page should be numbered A-2.

Section A11: Affiliation Agreements:

The first resolution title should read: A11: 17.1 Agreement with Morrisania Neighborhood Family Care Center Bronx, N.Y. In the resolution, the word Morrisiana is revised to read Morrisania.

The second resolution title should read: A11: 17.2 Agreement with Terence Cardinal Cooke Health Care Center, New York, N.Y.

CHANGES IN THE MAY 24, 1993 CHANCELLOR'S REPORT

(a) ADDENDUM: Add the following:

D 4 BOROUGH OF MANHATTAN COMMUNITY COLLEGE - PURCHASE OF ADMISSIONS BROCHURES:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract on behalf of Borough of Manhattan Community College to purchase Admissions Brochures. The contract shall be awarded to the lowest responsible bidder after public advertisement and sealed bidding by the College pursuant to law and University Regulations. Such purchase shall not exceed a total estimated cost of $40,000, chargeable to FAS Code 2-22001-438, for the period ending June 30, 1993. The contract shall contain one (1) annual option for the College to renew in its best interest. The contract shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: In order to recruit new students, to inform the public and to inform present students, staff and faculty of the academic programs available at Borough of Manhattan Community College, it is necessary to produce brochures outlining and explaining these academic programs. A total of 18 brochures will be printed for the 18 academic programs offered at Borough of Manhattan Community College.

D 5 LAGUARDIA COMMUNITY COLLEGE - ELEVATOR MAINTENANCE/REPAIR CONTRACT FOR FISCAL YEAR 1992/93

RESOLVED, That the Board of Trustees of The City University of New York amend the resolution adopted at the meeting of March 23, 1993, (Cal. No. 2) for elevator maintenance/repair at LaGuardia Community College, to authorize an increase in the estimated cost from $30,000 to $40,000, chargeable to FAS Code 217701502.

EXPLANATION: The increased cost for the contract is the direct result of the bidding process. All bid costs exceeded the original estimates and have therefore indicated the need for the amendment.
D 6 HOSTOS COMMUNITY COLLEGE - ACQUISITION OF COMMUNICATION EQUIPMENT:

RESOLVED, That the Board of Trustees of The City University of New York authorize Hostos Community College to purchase 25 two-way radios and related supporting equipment from Motorola Communications & Electronics Inc. under existing City of New York Contract Number 6487002 pursuant to law and University Regulations. Such purchase shall not exceed a total estimated cost of $32,000, chargeable to FAS code 2-177-01-300, for the fiscal year ending June 30, 1993.

EXPLANATION: Additional two-way radios are needed for the Buildings and Grounds Staff to have appropriate communication abilities when the East Academic Complex Building is opened.

D 7 HOSTOS COMMUNITY COLLEGE - PURCHASE OF AIR FILTERS:

RESOLVED, That the Board of Trustees of The City University of New York authorize Hostos Community College to purchase air filters from American Air Filter under existing State of New York Contract Number PO02111 pursuant to law and University Regulations. Such purchase shall not exceed a total estimated cost of $16,000, chargeable to FAS code 2-177-01-200, for the fiscal year ending June 30, 1993.

EXPLANATION: The College will soon be taking over the maintenance of a new facility, the East Academic Complex. Air filters will need to be changed every three months in order to insure safe and healthy air quality.

D 8 PURCHASE OF MODULAR FURNITURE:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Central Office to purchase modular work stations from CenterCore Inc. under existing GSA Contract Number GS-00F-9003A pursuant to law and University Regulations. Such purchase shall not exceed a total estimated cost of $20,000, chargeable to FAS Code 212101304 for the fiscal year ending June 30, 1993.

EXPLANATION: The Office of the Vice Chancellor for Legal Affairs is supplied with obsolete furniture which does not provide for efficient use of the limited space assigned to the clerical support staff. Moreover, the existing furniture does not adequately accommodate computers, printers, and keyboards, which are critical to the operation of the Legal Affairs Office. The installation of CenterCore modular workstations will provide for this equipment while making more efficient use of the clerical work area.

(b) ERRATA: Add the following:

The first page of the Errata - Part C: Fiscal Matters, The College of Staten Island entry is withdrawn.

(c) Items listed in PART E - ERRATA, to be withdrawn or changed as indicated.

EXPLANATION: The Chancellor's Report consists of standard resolutions and actions of a non-policy nature which require approval by the Board of Trustees.

NO. 3. APPROVAL OF MINUTES: RESOLVED, That the minutes of the regular Board meeting of March 22, 1993 be approved.

NO. 4. COMMITTEE ON FISCAL AFFAIRS, FACILITIES AND CONTRACT REVIEW: RESOLVED, That the following items be approved:

A. CITY COLLEGE - GRADUATE AND UNDERGRADUATE BULLETINS FOR 1993-95:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary to execute a contract on behalf of City College for the composition, printing, binding, and delivery of the 1993-95 City College Graduate and Undergraduate Bulletins. The contract shall be awarded to the lowest responsible bidder after public advertisement and sealed bidding by the
College pursuant to law and University Regulations. Such purchase shall not exceed a total estimated cost of $150,000, chargeable to FAS Code 219401438, for the fiscal year ending June 30, 1994. The contract shall be subject to approval by the University Office of General Counsel.

EXPLANATION: The City College Bulletins are essential to the educational program and are required for recruitment.

B. CITY UNIVERSITY OF NEW YORK - MAINTENANCE OF TIMEPLEX EQUIPMENT:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract on behalf of all the senior and community colleges to purchase maintenance of multiplexors and the ancillary software from Anscom Timeplex Inc., without competitive bidding and pursuant to law and University Regulations. Such purchase shall not exceed a total estimated cost of $200,000 for the annual period from July 1, 1993 to June 30, 1994, chargeable to the appropriate college FAS codes. The contract shall include up to four annual options for the City University to renew in its best interest. The contract shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: The Timeplex multiplexors are integral components of the data communication facilities between the campuses and the University Computer Center. Parts and software are available only from Timeplex. The maintenance agreement will provide automatic software enhancements, faster response time, greater reliability, and voice compatibility.

C. MEDGAR EVERS COLLEGE - LEASE AGREEMENT:

RESOLVED, That the Board of Trustees of The City University of New York accept, on behalf of Medgar Evers College, from the Dormitory Authority of The State of New York, an assignment of lease for approximately 2,500 rentable square feet of space in the building known as 1128 Eastern Parkway, Brooklyn, for the use of the Caribbean American Community Center Incorporated; and be it further

RESOLVED, That the Board of Trustees authorize the Secretary to execute all appropriate lease documents. Such documents shall be subject to approval as to form by the Office of General Counsel.

EXPLANATION: The Dormitory Authority of the State of New York and the Landlord of the subject premises anticipate entering into a two-year lease for approximately 2,500 rentable square feet of space at 1128 Eastern Parkway in Brooklyn for use by the Caribbean American Community Center Incorporated. After execution of the lease by both parties it is anticipated that the lease will be assigned to The City University of New York pursuant to a separate agreement between The Dormitory Authority and the University. The leased premises will be used for administrative offices, community counselling and other related educational and cultural activities of the Caribbean American Community Center Incorporated. The proposed lease will be for a two-year period commencing upon completion of alteration work by the Dormitory Authority. The projected cost of the alteration work is approximately $150,000.

The base annual rent will be $37,000.00 ($15.00/S.F.). The tenant can renew the lease for two successive one-year periods upon six-months prior written notice. The base annual rent for each of the renewal periods is $38,750.00 ($15.50/S.F.). The landlord shall provide services including, but not limited to, exterior and interior repairs, heating, air conditioning, cleaning and electricity.

ADDED ITEMS

D. THE COLLEGE OF STATEN ISLAND - INTER-CAMPUS SHUTTLE BUS SERVICE:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract on behalf of The College of Staten Island for the purchase of inter-campus shuttle bus service. The contract shall be awarded to the lowest responsible bidder after public advertisement and sealed bidding by the College pursuant to law and University Regulations. Such purchase shall not exceed a total estimated cost of $270,000 for the annual period from July 1, 1993, to June 30, 1994, chargeable to FAS Code 226701400. The contract shall include up to one annual option for the College to renew in its best interest. The contract shall be subject to approval as to form by the University Office of General Counsel.
E. THE COLLEGE OF STATEN ISLAND - INTRA-CAMPUS BUS SERVICE:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract on behalf of The College of Staten Island for the purchase of intra-campus bus service. The contract shall be awarded to the lowest responsible bidder after public advertisement and sealed bidding by the College pursuant to law and University Regulations. Such purchase shall not exceed a total estimated cost of $135,000 for the annual period from July 1, 1993, to June 30, 1994, chargeable to FAS Code 226701400. The contract shall include up to four annual options for the College to renew in its best interest. The contract shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: Due to the size of the new campus, intra-campus bus service is required to safely transport students, faculty, and staff within the confines of the (new) Willowbrook campus.

President Volpe explained that the College has a difficult situation because it will be operating on three campuses. There has been a shuttle bus service from the St. George campus to the Sunnyside campus for the last fifteen years and that contract will remain in effect for one semester and then will be dropped. The College has students, a lot of minority students among them, from Brooklyn who have been taking the train into Manhattan and then the ferry to St. George and then taking the shuttle to the Sunnyside campus. The College will not be able to provide that kind of service after the semester for those students. He has indicated to the Committee that the College will watch the situation during the coming year and if enough students are being deprived and cannot get to the campus then he will return to the Committee and request additional funds for another service.

Dr. Jacobs stated that he noticed that it is going to cost the College $405,000 for the contract service. He suggested that it certainly would be more logical for the College to buy two busses and hire two employees who would be responsible to the College rather than hire an outside commuter bus company. A bus can be purchased for a whole lot less money and there would be a responsible individual working for the College of Staten Island. He inquired if the contract bus service is covered properly for liability insurance.

President Volpe responded that the contract service is covered. The College estimates that it would cost a great deal more because there would have to be at least three drivers who would be on the permanent staff in addition to having insurance and liability for these busses. The College doesn't really know what kind of services will be required in the future because this is all new to its operation, therefore, it is being suggested that the service be contracted for this year and then it will be decided if it would be better to buy in the future.

Mr. Howard stated that there is a similar transportation problem from the ferry to the campuses for faculty. That is not being looked at this time but the College would certainly like to be helpful and the only way it can is by leasing these busses on the first go round to see exactly what service is required before purchasing additional busses. It may be recalled that the University has been trying to cut the cars, busses, and other vehicular equipment owned by 10%. If there is no need to buy additional cars or busses he does not think the College should move forward to purchase on the first go round. If there is a requirement on the second go round and it's more helpful and useful to have three or four drivers and three or four busses and vans and trucks then obviously he would hope the Committee would approve it at that point and bring it forward for Board approval.

At this point Ms. Carrion left the meeting.
NO. 5. COMMITTEE ON FACULTY STAFF, AND ADMINISTRATION: RESOLVED, That the following items be approved:

A. GUIDELINES ON THE DESIGNATION OF PRESIDENT EMERITUS:

RESOLVED, That the title of President Emeritus be automatically conferred upon college presidents who have honorably retired from The City University of New York after ten or more years of Presidential service. Upon recommendation by the Chancellor to the Board of Trustees, the title of President Emeritus may be conferred upon college presidents who have honorably retired with less than ten years of presidential service.

EXPLANATION: In recognition of their distinguished service to the University, the Board of Trustees wishes to extend its appreciation to college presidents who leave office and retire from the University by conferring the title of President Emeritus. The rank of President Emeritus is unsalaried and entitles the former executive to use of University library and research facilities and such other services as are appropriate.

This policy is consistent with the University policy for Professor Emeritus and the practices of other universities and colleges.

Mrs. Everett suggested that a letter from the Chairman and the Chancellor be sent to all former presidents informing them of their designation as President Emeritus.

At this point Ms. Carrion rejoined the meeting.

B. DISTINGUISHED PROFESSOR: RESOLVED, That the following be designated Distinguished Professor in the department, and the college, and for the period indicated, with compensation of $20,000 per annum in addition to his regular academic salary, subject to financial ability.

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<tr>
<th>COLLEGE</th>
<th>NAME</th>
<th>DEPARTMENT</th>
<th>PERIOD</th>
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<tr>
<td>Queens College</td>
<td>Schacter,</td>
<td>Aaron Copland School of Music</td>
<td>5/1/93</td>
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C. LEHMAN COLLEGE - NAMING OF THE SPEECH AND THEATER BUILDING:

RESOLVED, That the Board of Trustees of The City University of New York approve the naming of the 500-seat theatre, in the Speech and Theatre Building at Lehman College, The Monroe and Rose D. Lovinger Theatre.

EXPLANATION: With few exceptions, the buildings at Lehman College have not been named. The College views the naming of such spaces, in conjunction with major gifts, as a significant opportunity and is developing a program which will promote such gift-giving. In this context, and in recognition of a gift of $400,000 to Lehman College, to be accomplished in part by yearly gifts to the College and in part by a bequest to the College from the Donors' estate, the College proposes to name its 500-seat theatre, The Monroe and Rose D. Lovinger Theatre. For Lehman College, this is a major gift, and one which the College believes will lead to other significant gifts and naming opportunities.

Monroe and Rose Lovinger are long-time residents of New York City and have generously supported various not-for-profit and charitable endeavors. Mr. Lovinger grew up in the Bronx and enjoyed a 45-year career in the Bronx. He worked his way through James Morris High School (evening) and graduated from City College in 1931. Mr. Lovinger has a long association with Bronx civic associations, such as the Rotary Club, and his business firm, Lovinger and Levine, is currently located on the Grand Concourse in
the Bronx. Over the years, the Lovingers have been active philanthropists with many organizations, including Albert Einstein College of Medicine, Cavalry Hospital in the Bronx, and Memorial Sloan Kettering Cancer Center in Manhattan. Mrs. Lovinger was a volunteer for many years with the Jewish Guild for the Blind. The couple has previously established a Chair in Mathematical Science at Barr Lan University in Israel.

The income from the endowment shall be used to provide scholarships for deserving students in the fields of education, nursing, and health-related professions. This recommendation is supported by the President of the College.

D. THE COLLEGE OF STATEN ISLAND - NAMING OF THE ART GALLERY IN THE CENTER FOR THE ARTS:

RESOLVED, That the Board of Trustees of The City University of New York approve the naming of the Art Gallery in the Center for the Arts of The College of Staten Island, located at 2800 Victory Boulevard, Staten Island, New York, the Lucille and Jacob Friedland Gallery.

EXPLANATION: Lucille and Jacob Friedland are long-time Staten Island residents and dedicated supporters of public higher education. Mrs. Friedland is also a nationally known sculptor. The Friendlands have donated $250,000 to The College of Staten Island Fund, Inc., as an endowment, the proceeds of which will enhance art programs at the College. A portion of the funds will underwrite curated art exhibits in the new gallery. In recognition of the generosity of Lucille and Jacob Friedland, the College wishes to name the Gallery, the "Lucille and Jacob Friedland Gallery." This recommendation is enthusiastically supported by the Curator of the Gallery and the President of the College.

President Volpe advised that in addition to the monetary gift Mr. Friedland's wife Lucille, who is an artist, has donated a sculpture on the progress of women for the new campus.

E. HUNTER COLLEGE - ESTABLISHMENT OF THE DOROTHY EPSTEIN PROFESSORSHIP IN LATIN AMERICAN HISTORY:

RESOLVED, That the Board of Trustees of The City University of New York approve the establishment of the Dorothy Epstein Professorship in Latin American History at Hunter College.

EXPLANATION: Dorothy Epstein, Hunter College, Class of 1933, inducted into the Hunter College Hall of Fame in 1985 and currently a member of the Board of Directors of the Hunter College Scholarship and Welfare Fund, will contribute an endowment of $330,000 to the Hunter College Foundation to establish the Dorothy Epstein Professorship in Latin American History. The purpose of the Epstein Chair in Latin American History is to attract to Hunter College a superior teacher and scholar of national prominence and distinction in the highly competitive discipline of Latin American history. Criteria for selection, in addition to the appropriate academic credentials, will include a significant scholarly publication record in Latin American history. The income from the endowment shall be used by the President with the concordance of the Board of Directors of the Hunter College Foundation to provide an annual salary supplement.

Mrs. Everett's asked if when a gift is given, and as stated in the resolution is to be used to enhance the ability to bring outstanding professors to the University, can any of that money be used as a REM or is it just to provide monies to work with, and was advised by President LeClerc that this endowed chair as all endowed chairs in the future will be used to provide what ordinarily would have been the tax levy salary supplement to a distinguished professorship.
At this point Mr. Howard left the meeting.

NO. 6. COMMITTEE ON ACADEMIC POLICY, PROGRAM, AND RESEARCH: RESOLVED, That the following items be approved:

A. QUEENSBOROUGH COMMUNITY COLLEGE/QUEENS COLLEGE DUAL/JOINT DEGREE PROGRAM:

RESOLVED, That the Dual/Joint degree program leading to the Associate in Arts degree in Liberal Arts and Sciences at Queensborough Community College and the Bachelor of Arts degree with a co-major in Elementary and Early Childhood Education or a minor in Secondary Education at Queens College be approved, effective September 1993, subject to financial ability.

EXPLANATION: The proposed program is designed to meet the education needs of students who seek to qualify for the New York State Education Department requirements for provisional certification as school teachers. The program will be jointly registered by the State Education Department for both colleges and thereby guarantees complete transferability of credit for students from the community college to the senior college. The proposed curriculum is comprised of existing courses that are currently offered on a regular basis at the respective colleges and qualified faculty are already in place to offer all the courses in this program.

This program was developed in response to efforts by the New York State Education Department to increase opportunities for minority students to become school teachers. The program also was designed in accordance with, and complies with, the State Education Department guidelines for jointly registered programs.

B. QUEENS COLLEGE - MSED PROGRAM IN ELEMENTARY EDUCATION WITH SPECIALIZATION IN BILINGUAL EDUCATION:

RESOLVED, That the program in Elementary Education with Specialization in Bilingual Education leading to the Master of Science in Education Degree to be offered at Queens College be approved effective September 1993, subject to financial ability.

EXPLANATION: The purpose of the proposed program is to meet the twin career objectives of provisionally certified teachers with a BA or BS in Elementary Education by (1) providing graduate professional studies for teachers with bilingual skills to work with children in a language minority group and (2) simultaneously fulfilling requirements for permanent New York State Teacher Certification N-6 (general) and Bilingual Education N-6 (specialty). The proposed program emphasizes the study and application of instructional techniques and classroom strategies that seek improvement in English proficiency through the learning of specific content in subject areas such as mathematics, science and social studies.

In 1990-1991, New York City public schools enrolled a total of 121,777 limited English proficient students, of whom 76 percent were at the elementary school level. At this same time, there were approximately 1,900 teachers assigned to bilingual classrooms who were teaching without permanent certification. The proposed program was developed to meet this critical need.

Mrs. Everett stated that this program is wonderful because she thinks the University needs to do more and more for people who come to it with problems in the use of English that may prevent them from moving forward with their education. She would hope that those colleges that do have education programs and do not have this specific kind of program would look at it and entertain the possibility of introducing it or adding to their curriculum.
At this point Mr. Howard rejoined the meeting.

C. BOROUGH OF MANHATTAN COMMUNITY COLLEGE - AS PROGRAM IN SCIENCE:

RESOLVED, That the program in Science leading to the Associate in Science degree to be offered at Borough of Manhattan Community College be approved effective September 1993, subject to financial ability.

EXPLANATION: The purpose of the proposed program is to prepare students in the basic coursework for the first two years of liberal arts and science education so that students may transfer into the upper division of baccalaureate programs in the sciences. The proposed program is fully articulated with bachelor of arts programs in the biological sciences, chemistry and physics at Hunter College, assuring students complete transfer of all credits.

The proposed program is intended to promote access to careers in engineering, sciences, and health professions for minorities and women, groups that are underrepresented in these career fields.

Mr. Cencl reported that the Committee also reviewed proposals for the Middle College High School at Medgar Evers College and the Kingsborough Academy for the Sciences. These two proposals were approved earlier in the meeting through the addendum to the University Report. Mr. Cencl noted that the statistics of need that this University is filling through these programs is enormous in both bilingual education and in the teaching of the sciences, particularly physics, in the high school area. The Committee also discussed plans for the review of the Board's "F" Grade Policy to be conducted by the Office of Academic Affairs this summer and fall. The Committee called for such a review two years ago in response to numerous campus requests for variances from the Board's policy. The Office of Academic Affairs will share the review with the Committee and the Board when it is completed late next fall or early next winter.

Mr. Howard noted that the continuous report from the business community, which has some impact on the University because students come to it after high school, is that many of the students in the high schools are just really not cutting it and are not able to get into the entry level positions in many of the companies in the City. He asked if the Administration is insuring itself that in the relationships with these middle schools the University is doing something to help these young people along. If he remembers correctly most of this negative information relating to high school students is coming from the Partnership. He asked if there is a way that the University as an Institution can provide the Partnership with information on what the University is doing and perhaps ask for their help.

Chancellor Reynolds responded that the Administration will be bringing a progress report on the whole College Preparatory Initiative to the Board in the not too distant future. A very important component is better preparation of students for the world of work. Just to give one data point, this year 15,000 more students took full 9th grade algebra in the public schools. This has been a joint venture with the Faculty Senate led by Chair Picklen and there are a variety of other involvements on preparing students for whatever careers they head into after high school whether it is the world of work or moving on to a community or senior college. Just about a month ago she, Vice Chancellor Hershenson and Dean Berkman met with the new education director for the Partnership and did a full briefing. The Administration is going to spend more time with the Partnership in hopes that it can work with them towards fresh goals.

Vice Chancellor Hershenson added that as the Chancellor indicated they had met with Nelson Smith who is the new Vice President for Education at the Partnership. The Administration has asked President Goldstein to invite him to visit the Family College at Kingsborough. Subsequent visits to other institutions will also be arranged. As Mr. Howard has pointed out, if the University can get a business partner as a part of some of these collaborative programs that really is the wave of the future. The Administration has also asked the Partnership to do more in the higher education area in general because their focus has principally been on the Board of Education and they've indicated a willingness to do that. Mr. Robert Cattell, President of Brooklyn Union Gas, who is now on the Board of the Partnership, has expressed a desire to help the University with that as well.
NO. 7. COMMITTEE ON STUDENT AFFAIRS AND SPECIAL PROGRAMS: RESOLVED, That the following item be approved:

A. AMENDMENT OF BOARD POLICY ON THE SCHEDULING OF STUDENT GOVERNMENT ELECTIONS AND THE ELECTION OF DELEGATES AND OFFICERS OF THE UNIVERSITY STUDENT SENATE: - Item Tabled

NO. 8. COMMITTEE ON PUBLIC AFFAIRS: RESOLVED, That the following item be approved, and report noted:

A. RESOLUTION REGARDING THE COLLEGE WORK-STUDY PROGRAM:

WHEREAS, The College Work-Study (CWS) program has proven to be a viable program, serving to increase access for low-income college students for over 20 years; and

WHEREAS, Over 10,000 CUNY students participate in the College Work-Study Program annually, providing community service to the University, governmental and non-profit organizations or agencies; and

WHEREAS, The cut proposed by the national administration would cause CUNY to lose approximately $2.5 million, or 30 percent of its annual CWS allotment, causing severe financial problems for scores of students and prospective students; therefore

BE IT RESOLVED, That the CUNY Board of Trustees strongly oppose the proposed cuts in the CWS program, and urge the New York Congressional Delegation to oppose such cuts; and

BE IT FURTHER RESOLVED, That a copy of this resolution be sent to the offices of all members of the New York Delegation.

Chairman Murphy stated that this proposal is a very critical one. As part of the budget resolution process in the Congress this is one of those situations where Congress has very shortsightedly, in terms of our a big part of our constituency, undercut a very important program.

At this point Mr. Del Gludice joined the meeting.

Mrs. Everett noted that a several of weeks ago when she was In Washington she had the opportunity to speak to Education Secretary Riley and make the case that the University's situation was unique and the removal of or the lessening or diminution of the College Work Study Program would be very damaging to students In the University, and other substitute programs would not benefit our students as they might students In other places.

B. REPORT: Mrs. Bloom announced the following:

(1) In addition to all of the graduations that will take place on all of the campuses there will be a special graduation for General Equivalency Diploma recipients on June 2, at the Graduate School at 7:00 P.M.
(2) The annual Salk Scholarship Student Awards Ceremony will be held at 9:30 A.M. on June 14, at the Graduate School and this is always a very special event.

ADDED ITEM

NO. 9. SALK SCHOLARSHIPS: RESOLVED, That the Board approve the award of the Jonas E. Salk Scholarships to the following graduates who have been recommended by the Chancellor:

WITH STIPEND

Amelia S. Blissett
Lisa M. Golding
Stephen J. Gomez
Wendell S. Johnson
Mikhail N. Kosiborod
Martin Newman
Roland Nyein
John Lance Perez

York College
Hunter College
The City College
Hunter College
Queens College
Hunter College
Brooklyn College
Hunter College

HONORARY (In order selected)

Larisa Geskin
Katarzyna Madejczyk
Marcoli Cyrille
Peter D. Staiger
Sophie S. Salmon
Raquel Mora
Renee Wilson
Jo-ann Eudora Lynch

Lehman College
Queens College
Queens College
Hunter College
York College
City College
Lehman College
Queens College
ADDED ITEM

NO. 10. HONORARY DEGREES: RESOLVED, That the following honorary degrees, approved by the appropriate faculty body and recommended by the Chancellor, be presented at the commencement exercises as specified:

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<tr>
<th>COLLEGE</th>
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<tr>
<td>THE CITY COLLEGE</td>
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<tr>
<td>Wilbur L. Pritchard</td>
<td>Doctor of Science</td>
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<tr>
<td>HUNTER COLLEGE</td>
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<tr>
<td>Claire Fagin</td>
<td>Doctor of Science</td>
</tr>
<tr>
<td>Sacie Klaw</td>
<td>Doctor of Humane Letters</td>
</tr>
<tr>
<td>Bertha Leubsdorf</td>
<td>Doctor of Humane Letters</td>
</tr>
<tr>
<td>Jessye Norman</td>
<td>Doctor of Music</td>
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<tr>
<td>JOHN JAY COLLEGE OF CRIMINAL JUSTICE</td>
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<tr>
<td>Frederick A. O. Schwartz</td>
<td>Doctor of Laws</td>
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<tr>
<td>CITY UNIVERSITY HONORARY DEGREE</td>
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<tr>
<td>Harold L. Enarson</td>
<td>Doctor of Humane Letters</td>
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<tr>
<td>LEHMAN COLLEGE</td>
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<td>Maristella de Panizza Lorch</td>
<td>Doctor of Humane Letters</td>
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<td>QUEENS COLLEGE</td>
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<tr>
<td>Vartan Gregorian</td>
<td>Doctor of Humane Letters</td>
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<tr>
<td>THE CITY UNIVERSITY SCHOOL OF LAW AT QUEENS COLLEGE</td>
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<tr>
<td>Ben Cohen</td>
<td>Doctor of Laws</td>
</tr>
<tr>
<td>Jerry Greenfield</td>
<td>Doctor of Laws</td>
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<tr>
<td>Joseph Holland</td>
<td>Doctor of Laws</td>
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<tr>
<td>Jean-Bertrand Aristide</td>
<td>Doctor of Laws</td>
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<tr>
<td>THE COLLEGE OF STATEN ISLAND</td>
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<tr>
<td>Geraldine Ferraro</td>
<td>Doctor of Laws</td>
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<tr>
<td>NEW YORK CITY TECHNICAL COLLEGE</td>
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<tr>
<td>Thomas Smith</td>
<td>Doctor of Humane Letters</td>
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<tr>
<td>Jean Childs Young</td>
<td>Doctor of Humane Letters</td>
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</table>
Ms. Carrion said she can't help but make the observation that on this list there are no Latinos or Asians and this has been a recurring issue with us. She would like to be able to sit down with the Chancellor and work with her to develop a list that can be circulated to the different colleges since obviously they don't know or are not aware of the accomplishments of Latinos and Asians who are worthy of the distinguished honor of an honorary degree and then, hopefully, the University will not have this situation next year.

Chairman Murphy noted that this has come up before and he really thinks it's important that as a University the Administration has a process of addressing this.

Dr. Tam said he agrees with and supports his colleague Trustee Carrion's sentiment and thinks that the University should really do more in that regard. He pointed out though that Baruch College, under the leadership of President Matthew Goldstein, was probably, within his limited knowledge, one of the only College's within the system that honored an Asian, Dr. Parks, last year. With Asia emerging as a very important partner in the global economy and the Hispanic and Asian populations the most rapidly growing populations in this country he thinks that it's time for the University to look into the situation.

Chancellor Reynolds said she shares the same concern with Trustee Carrion and if charged by her to discuss this with the presidents she would like to have the presidents accept this challenge. She further advised that this is a partial list and does not include all the campuses. Other campus honorary degrees have been approved over the last several months which included some more diverse candidates. Not all candidates for honorary degrees accept, perhaps because of scheduling conflicts. She and the presidents will continue to pursue the matter.

Professor Picken suggested that perhaps it would be appropriate to publish the complete list of all honorary degrees awarded within the University in some suitable University publication.

Chancellor Reynolds agreed that it should be published in the Newsletter and noted that it is a very distinguished group.

Chairman Murphy added that only those that have been offered and accepted, or are to be awarded because the awardee has consented, should be published.

Mr. Howard advised that at its June 7, meeting the Committee on Fiscal Affairs, Facilities, and Contract Review will continue to review the responses to the Chancellor's Advisory Committee Report on Academic Program Planning. He extended an invitation to anyone interested, and suggested they contact Secretary Mullin for the time and date.

Upon motions duly made, seconded and carried, the meeting was adjourned to go into Executive Session at 5:41 P.M.

SECRETARY GENEVIEVE MULLIN
The Chairperson called the executive session to order at 5:45 P.M.

There were present:

James P. Murphy, Chairperson
Edith B. Everett, Vice Chairperson

Herman Badillo
Sylvia Bloom
Gladys Carrion
Louis C. Cencl
Michael J. Del Giudice

William R. Howard
Harold M. Jacobs
Susan Moore Mouner
Calvin O. Pressley
Thomas Tam

Robert A. Picken, ex officio
Ronald Quartimon, ex officio

Secretary Genevieve Mullin
Robert E. Diaz, General Counsel and Vice Chancellor for Legal Affairs
Anne Ellis, Assistant to the Secretary

Chancellor W. Ann Reynolds
Deputy Chancellor Laurence F. Muccio
Vice Chancellor Jay Hershenson
Dean Brenda Spatt

The absence of Mr. Fink, and Mr. Inniss was excused.
Upon motions duly made, seconded and carried, the following items were adopted:

E1. THE CITY COLLEGE - DESIGNATION OF PRESIDENT: RESOLVED, That Dr. Yolanda T. Moses be designated President of The City College of New York, effective August 1, 1993, with an annual salary at the applicable college presidential level, subject to financial ability, and that she be appointed Professor with tenure in the Department of Anthropology at The City College.

EXPLANATION: Dr. Yolanda T. Moses is being recommended by the Chancellor to the Board of Trustees for appointment as President of The City College following the conclusion of an extensive national search. Dr. Moses, who holds a doctorate in Anthropology, has extensive experience as a faculty member, scholar, and academic administrator. Dr. Moses presently serves as Vice President for Academic Affairs at California State University, Dominguez Hills.

E2. BRONX COMMUNITY COLLEGE - DESIGNATION OF ACTING PRESIDENT: RESOLVED, That Dr. Leo A. Corbie be appointed Acting President of Bronx Community College, effective July 1, 1993, with an annual salary at the applicable presidential level, subject to financial ability, and that during the period of his service as Acting President, Dr. Corbie be granted a leave from his position as Senior Vice President for Student Development at York College.

EXPLANATION: Dr. Roscoe C. Brown, Jr., the President of Bronx Community College, has resigned at the end of the current academic year. Dr. Corbie has many years of service at the City University, including service as Vice Chancellor for Student Affairs and Special Programs, Acting President of York College, and Acting President of Medgar Evers College.

E3. BRONX COMMUNITY COLLEGE - APPOINTMENT OF UNIVERSITY PROFESSOR: RESOLVED, That Dr. Roscoe C. Brown, Jr. be appointed University Professor of Education at Bronx Community College and The Graduate School and University Center for the period September 1, 1993 to June 30, 1994, at the applicable salary level, subject to financial ability.

EXPLANATION: Dr. Roscoe C. Brown, Jr. has served with extraordinary dedication and distinction as President of Bronx Community College since 1977. Dr. Brown submitted his resignation effective at the end of the current academic year.

E4. THE CITY COLLEGE - DESIGNATION OF ACTING PRESIDENT: RESOLVED. That Dr. Michael E. Arons be appointed Acting President of The City College of New York, with an annual salary at the applicable presidential level, subject to financial ability, and that during the period of his service as Acting President, Dr. Arons be granted a leave from his position as Acting Vice President and Provost at The City College.

EXPLANATION: Dr. Michael Arons will serve as interim President effective on or about June 1, 1993 to July 31, 1993. Dr. Arons will begin serving as Acting President immediately upon the resignation of Acting President Augusta Kappner, who is awaiting United States Senate confirmation for the position of Assistant Secretary for Vocational and Adult Education. Dr. Arons has many years of service at The City College, including service as Acting Vice President and as Dean of the Natural Science Division.

Upon motions duly made, seconded and carried, the executive session was adjourned at 6:38 P.M.

SECRETARY GENEVIEVE MULLIN
Minutes of Proceedings, June 28, 1993

MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES OF THE CITY UNIVERSITY OF NEW YORK

HELD

JUNE 28, 1993

AT THE BOARD HEADQUARTERS BUILDING
535 EAST 80TH STREET - BOROUGH OF MANHATTAN

The Chairperson called the meeting to order at 4:38 P.M.

There were present:

James P. Murphy, Chairperson
Edith B. Everett, Vice Chairperson

Herman Badillo
Sylvia Bloom
Gladys Carrion
Louis C. Cenci
Stanley Fink

William R. Howard
Charles E. Inniss
Harold M. Jacobs
Susan Moore Mounier
Calvin O. Pressley

Robert A. Picken, ex officio

Ronald Quartimon, ex officio

Secretary Genevieve Mullin
Robert E. Diaz, General Counsel and Vice Chancellor for Legal Affairs
Anne Ellis, Assistant to the Secretary
Lillian W. Phillips, Executive Assistant

Chancellor W. Ann Reynolds
Deputy Chancellor Laurence F. Muccio
President Raymond C. Bowen
President Roscoe C. Brown, Jr.
Acting President Stephen M. Curtis
President Ricardo R. Fernandez
President Leon M. Goldstein
President Matthew Goldstein
President Frances Degen Horowitz
President Vernon Lattin
Acting President Michael Aarons
President Shirley Strum Kenny
President Paul LeClerc

President Charles E. Merideth
President Isaura S. Santiago
President Kurt R. Schmeller
President Edmond L. Volpe
Acting Vice Chancellor Robert E. Buxbaum
Vice Chancellor Richard Freeland
Vice Chancellor Jay Hershenson
Vice Chancellor Brenda Richardson Malone
Acting Vice Chancellor Elsa Nunez-Wormack
Vice Chancellor Richard F. Rothbard
Dean Haywood Burns
Dean Stanford R. Roman, Jr.

The absence of Mr. Del Guidice, and Dr. Tam was excused.
BOARD OF TRUSTEES

A. APPRECIATION OF SERVICES - TRUSTEE CALVIN O. PRESSLEY: WHEREAS, The Honorable Calvin O. Pressley was appointed to the Board of Trustees of The City University of New York in 1989; and

WHEREAS, For four years he has served with dedication and distinction as a Member of the Board of Trustees' Committee on Fiscal Affairs, Facilities, and Contract Review, and as a Member of the Committee on Academic Policy, Program, and Research; and

WHEREAS, He provided exemplary leadership in his service as Chair of The City University Construction Fund, The City College Presidential Search Committee, the Graduate School Presidential Search Committee, and as a member of numerous board committees and task forces; and

WHEREAS, The Honorable Calvin O. Pressley won the admiration and affection of his colleagues in the University community through his unflagging devotion to the educational mission of The City University of New York; and

WHEREAS, He represented the City University on numerous occasions at internal and external events and ceremonies with extraordinary grace, dignity and leadership; therefore

BE IT RESOLVED, That the Board of Trustees extends its most sincere thanks and deepest appreciation for his outstanding service to The City University of New York and wishes him continued success in all of his future endeavors.

The resolution was unanimously adopted.

At this point, Mr. Quartimon joined the meeting.

Chairman Murphy noted that it has been a warm and wonderous experience to work with Trustee Pressley. The Board and the University have benefited from his participation, wisdom, forthrightness, courage and leadership. On behalf of everyone present he extended best wishes to Rev. Pressley.

Trustee Pressley acknowledged the kind words and wishes from his colleagues on the Board and those from members of the University community. He noted that he, too, is surprised to find himself leaving New York City but that as an ordained United Methodist Minister the world is his parish and he must go wherever he is called to serve. He noted the pleasure he has taken in being a trustee and hoped that in some small measure he has contributed to the strengthening of the University's educational foundation through his service.

B. APPRECIATION OF SERVICES - PRESIDENT ROSCOE C. BROWN, JR.: WHEREAS, President Roscoe C. Brown, Jr., joined the staff of the The City University of New York in 1977 as President of Bronx Community College, and has provided dedicated and exemplary leadership on behalf of the College and the University; and

WHEREAS, Throughout his career, he has worked to support maximum access to education and to surmounting the challenges of life in the urban environment; and

WHEREAS, His special service as the presidential representative on the Board of Trustees Committee on Student Affairs and Special Programs and as chairperson of the Council of President's Committee on Student Affairs and Special Programs, has provided great benefits to the University community; and

WHEREAS, His involvement in numerous national and local civic, educational and cultural organizations, has demonstrated his commitment to promoting academic freedom and bettering the lives of urban youth through health and athletics; therefore

BE IT RESOLVED, That the Board of Trustees extends its most sincere appreciation for his outstanding service to The City University of New York, and conveys its best wishes for a productive and successful future in all his endeavors.

The resolution was unanimously adopted.
Mrs. Bloom interjected a personal note that President Brown will be sorely missed by the Bronx borough community.

President Brown thanked the trustees and the members of the City University community for this honor. He noted that the past 16 years have been the most challenging, exciting and rewarding of his multifaceted educational and professional career. He added that he came well prepared with the leadership skills needed to be successful having served in World War II as a squadron commander of the 100th fighter squadron. He was, therefore, familiar with the challenges involved with breaking down barriers to provide access to higher education for all individuals. He stated that he believes that the University in general and Bronx Community College specifically have made contributions to insure that those doors of access remain open. He looks forward to continuing to serve the education profession and the City University in his new assignment as a University professor.

Chairman Murphy noted that President Brown's presence will be missed not only for the contributions he made to the University but also because, as an advocate for the people of the Bronx community, he so ably articulated with courage and dignity their concerns to the University and vice versa. The Chairman on behalf of everyone present extended best wishes to President Brown and his family.

C. APPRECIATION OF SERVICES - PRESIDENT AUGUSTA SOUZA KAPPNER: WHEREAS, Acting President Augusta Souza Kappner has served with distinction and dedication in several important administrative and academic positions since 1966, including as a lecturer and community affairs specialist in the Department of Urban Affairs at Hunter College, CUNY; instructor and field supervisor at New York City Community College, CUNY; professor and dean of Adult and Continuing Education at LaGuardia Community College, CUNY; University dean for Academic Affairs; president of Borough of Manhattan Community College, CUNY; and acting president of City College, CUNY; and

WHEREAS, In her many capacities at The City University of New York and in the community, she has distinguished herself as a highly regarded and progressive leader, dedicated to educational access and opportunity, and to quality urban life; and

WHEREAS, Her presence on numerous University, City, State and National committees, and prominent educational, civic and cultural organizations, has been of great benefit to the University and to the City; and

WHEREAS, Her appointment as assistant secretary for vocational and adult education in the U.S. Department of Education has brought honor to her, her family and The City University of New York; therefore

BE IT RESOLVED That the Board of Trustees extends its most sincere appreciation for her outstanding service to The City University of New York, and conveys its best wishes for a productive and successful future in all her endeavors.

The resolution was unanimously adopted.

Chairman Murphy noted that although Dr. Kappner was not present at today's meeting to hear all the good words said about her, she would be at the reception being held at the Chancellor's residence directly following the meeting.

He remarked that all three of the individuals being honored are going on to a new phase in their professional lives to enrich and help develop our country or communities like New York and Atlanta. Dr. Kappner's vitality and vibrance will be missed but it is hoped that the University will have a chance to work with her in an ongoing basis in her new role in Washington, D.C. On behalf of everyone present he extended best wishes to Dr. Kappner.

D. PRESIDENTIAL HONORS: Dr. Yolanda T. Moses, President designate of The City College has been elected the 74th President of the American Anthropological Association, the world's largest association of professional anthropologists.

E. FACULTY HONORS: (1) Dr. Ann Lauterbach, professor of English at The City College has been awarded a John C. and Catherine T. MacArthur fellowship for poetry.

(2) Dr. Sumit Ganguly, professor of Political Science at Hunter College has been appointed as a fellow of the Woodrow Wilson Center for Scholars in Washington, D.C. for the 1993-94 academic year.
F. STUDENT HONORS: Ten outstanding CUNY GED graduates have won East River Savings scholarships. The students were honored at their GED graduation on June 2nd. The East River Savings Bank has been a stalwart and long supporter of this program. The students are: Angela Arrundell, Linda Atherley, Terrence Blackman, Gina Calderon, Christine Eith, Catherine Guerra, Marlon Powell, Mildred Quinn and Robin Sigari.

G. GRANTS: Chairman Murphy presented for inclusion in the record the following report of Grants $100,000 or above received since the last Board meeting:

BOROUGH OF MANHATTAN COMMUNITY COLLEGE:

a. $1,054,439 NYS Department of Education to Sandra Poster for "Postsecondary Vatea."

THE CITY COLLEGE:

a. $250,644 NIH to J. Wallman, Biology, for "Role of Vision in Etiology of Axial Myopia."

b. $162,000 NSF to C. Watkins, Engineering-Adm., for "Grad Engineering Ed at City College for Women and/or Persons with Disabilities: Project Force."

c. $160,376 NSF to B. Sakita, Physics, for "Problems in Strong and Weak Interactions."

d. $109,607 NIH to A. Kerszenbaum, Cell Biology/Ana., for "Function of a Galactose Binding Receptor in Reproduction."

GRADUATE SCHOOL AND UNIVERSITY CENTER:

a. $377,000 DeWitt Wallace-Reader's Digest Fund to Professor Joan Schine for "Center for Service Learning in Early Adolescence."

b. $134,550 Ford Foundation to Professor Kathleen McCarthy for "Women in Philanthropy."

c. $124,109 SUNY Maritime College to Professor Bert Flugman for "Multi-Site Power Plant Workplace Communication Skills Program."

HOSTOS COMMUNITY COLLEGE:

a. $680,862 NYC Department of Employment to Division for Planning, Development and Community & Continuing Education, for the "Retraining and pre-college preparation of JTPA-eligible dislocated workers and at-risk-in-school youth, in allied health careers."

b. $665,751 NYS Education Department to provide academic and instructional support services, and equipment, for adult education students.

c. $496,330 US Department of Education - Title III - a College-wide initiative to strengthen bilingual curriculum, develop and link interactive multimedia technology to instruction and tutoring, and to track and monitor student progress.

d. $262,500 NYS Department of Social Services to Office of Academic Affairs for the establishment of COPE Program for students receiving AFDC.

e. $161,194 NYS Education Department to Office of Community & Continuing Education's Adult Basic Education program to provide basic education, literacy and ESL instruction to adults.

f. $117,000 NYS Department of Social Services to Office of Career Services to provide career planning and support services to students receiving AFDC.
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**g. $116,085**

NYS Department of Cultural Affairs to Hostos Culture and Arts Program for general operating support.

**h. $106,992**

NYS Department of Social Services to Hostos Children's Center to provide subsidies, expansion/startup and general operating support for services to evening students and student parents receiving public assistance.

**i. $104,000**

NYS Department of Social Services to Hostos Children's Center to provide subsidies, expansion/startup and general operating support for services to evening students and student parents receiving public assistance.

**j. $100,000**

NYC Division of Youth Services to Office of Community & Continuing Education for support of Youth Internship Program.

**k. $100,000**

NYS Education Department to Office of Community & Continuing Education for support of Youth Internship Program.

**Anheuser-Busch** to Hostos Culture and Arts Program for general operating support.

**HUNTER COLLEGE:**

**a. $323,728**

PHS/NIH/National Institute of Environmental Health Sciences to Ann Henderson, Biological Sciences, for "Does Exposure of Human Cells to Electromagnetic Fields Cause Cancer?"

**b. $269,774**

PHS/NIH/National Cancer Institute to Maria Tomasz, Chemistry, for "Adducts of Mitomycin C with Nucleotides."

**c. $250,000**

DOD/Office of Naval Research to Steven Greenbaum, Physics & Astronomy, for "NMR Instrumentation for Studies on Polymer Electrolytes/Expansion of Ion Transport in NAFION Membranes."

**d. $212,068**

PHS/NIH/National Institute for Arthritis & Infectious Diseases to Laurel Eckhardt, Biological Sciences, for "Control of Gene Expression in Myeloma Cells."

**e. $195,273**

National Science Foundation to Thomas McGovern, Anthropology, for "North Atlantic Bioarchaeology Laboratory."

**H. CHANCELLOR'S ORAL REPORT:** Chancellor Reynolds reported the following:

1. The City budget was adopted earlier this month. Amidst painful reductions in overall services, CUNY did receive some key restorations in critical areas. The University was successful in getting $2.0 million restored to the community college budget reducing the impact of the $6.7 million PEG cut along with an additional $3.5 million in the 1993-94 funding negotiations with the Office of Management and Budget. $1.2 million was restored to the Police Cadet Program allowing CUNY to save the current class. She and Deputy Chancellor Mucciolo met with Police Commissioner Kelly last Friday to see if, through some joint planning strategy, ways can be identified to continue the program.

Almost $5.0 million in additional capital funding support came through for the community colleges. Another $1.4 million was granted in support for centers and special programs. Strong support was given to the University by Speaker Peter Vallone, Finance Committee Chair Herbert Berman, Education Committee Chair Priscilla Wooten and numerous individual City Council members.

The Chancellor noted the hard work and long hours contributed by the college presidents, faculty members, students, staff and other friends of CUNY. The University must continue to monitor the City budget carefully as changes are contemplated during the remainder of the current year.

2. She, Chancellor Johnstone of SUNY and the leadership of the independent and proprietary sectors met with the Board of Regents' Commission on Higher Education about two weeks ago. They urged greater support for public higher education especially given New York State's low ranking in support for higher education per capita in comparison to all other states. Copies of this testimony were sent to all the Trustees. The Commission's report is expected in the fall.
3. The City University and the New York City Schools System jointly held the fifth in a series of City-wide conferences of CUNY faculty and public school teachers June 6th through 8th to advance the College Preparatory Initiative. The Chancellor thanked the Board, college presidents, faculty and students for their support of this initiative designed to better prepare high school students in liberal arts areas before they come to CUNY. This fall marks the implementation of Board action on high school preparation for CUNY’s community and senior colleges. The Board will be given regular reports on this issue. The first report will be submitted at the conclusion of the fall 1993 semester.

4. With regard to the federal budget, the University is working on the supplemental appropriations legislation on the Pell grants shortfall. The Senate version includes $360 million and the House version only $160 million. CUNY plans to participate at national hearings on student financial assistance programs sponsored by Senator Sam Nunn.

5. President Frances Horowitz represented CUNY at the recent meeting of the American Association of State Colleges and Universities with Secretary Richard Riley (U.S. Department of Education). Among other issues, the Secretary indicated that the storm on the proposed cuts to college work study programs had reached his desk and that a reassessment would be forthcoming.

Chairperson Murphy noted, on behalf of the Board, that as this academic year concludes, a great deal of gratitude is owed to the leadership which the Chancellor and Presidents have demonstrated, and to the efforts of the faculty, students and staff directed towards Albany and City Hall to achieve the most acceptable resolution of the University's budget issues seen in the last four years. The Chairperson also publicly thanked the public policy makers, the Governor, the Mayor and the legislators for acknowledging CUNY's needs and responding to them. He noted that there is still a long way to go but it is hoped that the corner has been turned.

Upon motions duly made, seconded and carried, the following resolutions were adopted: (Calendar Nos. 1 through 9)

NO. 1. UNIVERSITY REPORT: RESOLVED, That the University Report for June 28, 1993 (including Addendum Items) be approved as revised as follows:

(a) ADDENDUM: Add the following:

D 30 QUEENS COLLEGE - ADMINISTRATIVE DESIGNATION - COMMITTEE APPROVAL NOT REQUIRED (EXECUTIVE COMPENSATION PLAN - AFFIRMATIVE ACTION REPORT ON FILE EXCEPT ACTING APPOINTMENTS) (SW INDICATES WAIVER OF SEARCH)

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D 31 HUNTER COLLEGE - REAPPOINTMENT OF UNIVERSITY PROFESSOR

RESOLVED, that Dr. Saul Cohen be reappointed University Professor of Geology and Geography at Hunter College for the period January 1, 1993 to August 31, 1994, at the applicable level, subject to financial ability.

EXPLANATION: Dr. Saul Cohen served as President of Queens College from 1978 to 1985. Dr. Cohen subsequently returned to the University and was appointed Professor at Hunter College effective September 1, 1986. The Board of Trustees previously approved his appointment as University Professor for the period January 1, 1988 to December 31, 1992. This action provides a final reappointment in the title University Professor.

D 32 THE CENTRAL OFFICE - ADMINISTRATIVE DESIGNATION- COMMITTEE APPROVAL NOT REQUIRED (EXECUTIVE COMPENSATION PLAN - AFFIRMATIVE ACTION REPORT ON FILE EXCEPT ACTING APPOINTMENTS:) (SW INDICATES WAIVER OF SEARCH)

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(b) ERRATA: Add the following:

1. KINGSBOROUGH COMMUNITY COLLEGE

University Report Addendum, Page 7, APPOINTMENT OF HEO SERIES PERSONNEL WITH NO PRIOR SERVICE (AFFIRMATIVE ACTION REPORT ON FILE EXCEPT SUBSTITUTE APPOINTMENT) (SW INDICATES WAIVER OF SEARCH) - The title for Rachel Singer is revised to read HEa.

2. LAGUARDIA COMMUNITY COLLEGE

University Report Addendum, Page 10, ADMINISTRATIVE DESIGNATION - COMMITTEE APPROVAL NOT REQUIRED (EXECUTIVE COMPENSATION PLAN - AFFIRMATIVE ACTION REPORT ON FILE EXCEPT ACTING APPOINTMENTS) (SW INDICATES WAIVER OF SEARCH) - The first name is revised to read Ruby.

3. PART AA: ACTIONS REQUIRING WAIVER OF THE BYLAWS

Section AA.3 - At the end of the section, add the following: Note: The salary rates for Gloria Kopp and Sandra Carbone include the 7/1/93 increments under the 1987-90 contractual salary rates.
4. QUEENSBOROUGH COMMUNITY COLLEGE

Page B-2 REAPPOINTMENT WITH TENURE - The entry for Carlos Heredia is withdrawn.

(c) Items listed in PART E - ERRATA, to be withdrawn or changed as indicated.

EXPLANATION: The University Report consists of the highlights of the personnel actions and other resolutions of a non-policy nature which require approval by the Board of Trustees.

NO. 2. CHANCELLOR'S REPORT: RESOLVED, That the Chancellor's Report for June 28, 1993 (including Addendum Items) be approved as revised as follows:

(a) ADDENDUM: Add the following:

D 41 LAGUARDIA COMMUNITY COLLEGE - LEAVE OF ABSENCE WITHOUT PAY WITH INCREMENT CREDIT AND RETIREMENT CREDIT

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(b) ERRATA: Add the following:

1. THE CENTRAL OFFICE

Page B-7, Reappointment Without Tenure, CCE, or 13.3.b. (Annual) - The department for the reappointment of Deborah A. Sisser is revised to read Vice Chancellor's Office - Facilities Planning, Construction and Management.

2. LEHMAN COLLEGE

Pages A-15-25, Section A II.9.1: Recommendation of the Department of CUNY Lehman at Hiroshima, Japan - The title is revised to read 'Recommendation for the Interdepartmental Program in English as a Second Language.'

3. BRONX COMMUNITY COLLEGE

In the Multiple Positions Report Section, add the following: 'Total Number of Individuals with Multiple Positions = 47. Individuals in Excess of Guidelines = NONE.'
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4. LAGUARDIA COMMUNITY COLLEGE

In the Multiple Positions Report Section, add the following: "Total Number of Individuals with Multiple Positions = 141. Individuals in Excess of Guidelines = 31."

5. BARUCH COLLEGE

Part A Academic Affairs - Curricular Items, Page A5 & A6, Section A1:10 & A1:10.2b - The entry is withdrawn.

(c) Items listed in PART E - ERRATA, to be withdrawn or changed as indicated.

EXPLANATION: The Chancellor's Report consists of standard resolutions and actions of a non-policy nature which require approval by the Board of Trustees.

NO. 3. APPROVAL OF MINUTES: RESOLVED, That the minutes of the regular Board meeting and the executive session of May 24, 1993 be approved.

NO. 4. BOARD MEETING DATES FOR 1993-94 ACADEMIC YEAR: RESOLVED, That the following schedule of meeting dates be approved for the academic year 1993-94, with the understanding that a meeting will also be held in April, and December if the need arises:

- Monday, September 27, 1993
- Monday, October 25, 1993
- Monday, November 22, 1993
- Monday, January 24, 1994
- Tuesday, February 22, 1994
- Monday, March 21, 1994
- Tuesday, May 31, 1994
- Monday, June 27, 1994

Mr. Quartimon abstained.

NO. 4X. REPORT OF THE COMMITTEE ON FISCAL AFFAIRS ON THE SELECTION OF INVESTMENT ADVISORS:

Mr. Howard reported that for about one year, the Committee on Fiscal Affairs has been working on a way to include women and minority-owned firms in the management of the $82 million in the University's trusts and gifts account. The Committee was given a great deal of support and help from several individual trustees and from university staff and most of all from Oppenheimer Capital who currently manages the bulk of that account.

As Chairperson of the Fiscal Affairs Committee, Mr. Howard expressed thanks to Board of Trustees Vice Chair Edith B. Everett and to Trustee Michael Del Giudice for their time and advice on this important issue. An additional note of thanks was made to President Matthew Goldstein of Baruch College, who served as a member of the subcommittee, for his insight and dedication to the work of the subcommittee.

Trustee Howard then called upon Trustee Charles Inniss who chaired the special subcommittee charged with the selection of the additional investment counsels.

Trustee Inniss presented the following report:

This year the Board of Trustees Committee on Fiscal Affairs undertook a major evaluation of the management of the University's $82 million Trust and Gifts account. The funds are currently managed by the lease investment firm of Oppenheimer Capital, which has ably served as the University's Investment Advisor for the past twelve years.
Earlier this year the University solicited proposals for the management of its funds from the investment community. This was done through an RFP process that contemplated the selection of more than one investment advisor. Upon review of all of the proposals submitted, the Fiscal Affairs Committee determined that it was in the best interest of the University to stay with Oppenheimer Capital as our principal investment advisor.

The Committee also thought it was desirable and appropriate to seek out minority and women-owned investment firms as additional advisors to manage a portion of the funds. The Committee, therefore, established a sub-committee on Investment Counsel and charged it with the task of researching the matter thoroughly, and reporting its recommendations to the full Committee. The sub-committee was chaired by myself, and included Trustees Susan Mouner and Thomas Tam, Baruch College President Matthew Goldstein, University Faculty representative Dr. Bernard Sohmer, and University Student Senate representative Mr. Tim Baker. The Committee was staffed by Vice Chancellor Rothbard and was aided in its work by Oppenheimer Capital, at no additional cost to the University.

The Sub-committee met three times and carefully considered eight (8) minority and women-owned firms from a universe of 39. Of the eight, three (3) were selected to make direct presentations and be interviewed by the sub-committee. After careful consideration, the sub-committee selected two firms, Bond, Procope Capital Management and WR Lazard & Company Inc., to each manage $8 million. The sub-committee further authorized Vice Chancellor Rothbard to enter into direct negotiations with these two investment firms to finalize agreements.

The Committee on Fiscal Affairs unanimously accepted the recommendations of the sub-committee and looks forward to an exciting relationship with the two new advisors, who will join Oppenheimer Capital in the management of the University's funds.

Throughout the process, members of the Committee were acutely mindful of the importance of these funds to the colleges, and most importantly to the students who are provided scholarships and critical support from this income. The Committee is confident that the firms selected will complement Oppenheimer Capital and enhance the resources available for scholarships and other important instructional needs.

With these actions the City University is sending a most important message to the larger community, about its commitment to social responsibility and its obligation to act responsibly. I am very proud and honored to have been a part of this undertaking and would like to express my gratitude to the Chair and Vice Chair, to Chancellor Reynolds, and Vice Chancellor Rothbard, and also to Trustee Howard and to all my colleagues on the Board.

At this point, Mr. Inniss introduced the representatives from the two firms which were selected: representing Bond, Procope Capital Management were Mr. Alan B. Bond, President and Chief Investment Officer and Ms. Mona Williams, Director of Marketing; representing WR Lazard and Company were Mr. Wardell R. Lazard, Managing Principal and Mr. Larry Jones, Principal and Director of Equity Management and Investment Research.

Chairperson Murphy thanked Trustees Howard and Inniss for this report and offered congratulations on behalf of the Board to the two new investment managers. He indicated that this action is an appropriate development and acknowledgement of the inclusion of women and minorities in the management of the University's funds.

NO. 5. THE CITY UNIVERSITY OF NEW YORK RESOLUTION ON ACADEMIC PROGRAM PLANNING: The resolution was moved and seconded.

The following resolution was approved by the Committee on Academic Policy, Program and Research, and the Committee on Fiscal Affairs, Facilities, and Contract Review:

Statement by Chancellor Reynolds concerning Academic Program Planning:

I want to thank the Board of Trustees for its leadership and courage in initiating the development of a university-wide commitment to academic program planning. This effort began at the impetus of the Board really over two years ago because of several concerns the Board rightly had about the future of The City University of New York. I want to also thank the Board for its unyielding support
and love for this University, every trustee here holds that uppermost in his or her mind. You have helped us in our efforts to establish a comprehensive process of program review that will lead to a stronger and more responsive City University of New York. I especially thank the Committee on Academic Policy, Program and Research and the Committee on Fiscal Affairs, Facilities and Contract Review which have given long hours to this issue. I also thank all of the College Presidents and their staffs, the University Faculty Senate, the University Student Senate, the Professional Staff Congress, and all of the college governance bodies and student governments that have contributed long hours to this process as well. I thank the Advisory Committee on Academic Program Planning chaired by President Leon Goldstein for its work on behalf of the University. I also warmly thank Vice Chancellor Richard Freeland of Academic Affairs, Acting Vice Chancellor Elsa Nunez-Wormack and Dr. Susan Cole who is leaving the University to become President of Metropolitan State College.

When the Trustees asked for the examination which led to today's resolution it was understood that such self-examination was timely. It was based, however, on the commitment of the Board and I and my colleagues in the Chancellor's Office, to several key points. First, we need to do everything in the years ahead to maintain and to strengthen our academic programs so that we may offer the highest quality education to all who enter the colleges of our great University. And this high quality education must be equally expected there on each and every one of our campuses; that excessive tuition increases ought not to be the method used to bolster university programs; that the State has an obligation to support public higher education at a level at least comparable to if not greater than the priority that other states assign to their colleges and universities; that strong access to both excellent liberal arts preparation as well as professional training are not mutually exclusive and are very much mutually dependent; and that we commit ourselves to and be prepared for the acceptance of significant increases in student enrollment in order to accommodate the new waves of immigrants and migrants and returning adults who need access to CUNY in an increasingly complex and competitive society. I believe today more than ever before that, as this University moves towards the year 2000, our internal examination and adjustments will enable us to secure new assistance and new resources on behalf of our colleges. Indeed that already proved to be the case this year where our academic program planning efforts have received very, very sympathetic hearings in Albany and have helped us in our budget deliberations. I, therefore, thank you all for staying the course and remaining steadfast as we navigate through stormy fiscal times toward more sunny days for The City University of New York.

Statement by Vice Chancellor Richard M. Freeland:

For the past seven months it has been my privilege to coordinate the Academic Program Planning Process for the University Administration. During this period I have read many statements and resolutions adopted by interested groups throughout the university, received hundreds of letters from concerned individuals, visited most of the colleges to meet with faculty, administrators and governance representatives, and, of course, studied the detailed planning reports submitted by each CUNY campus at the end of March. During this same period, Vice Chancellor Nunez-Wormack has arranged many discussions with student groups on a citywide, borough-wide and local campus level. In addition, she and I have held numerous meetings with representatives of the University Faculty Senate and the University Student Senate. I believe that these extensive communications have been productive, and that the resolution before the Board today represents a consistent evolutionary development, fully informed by University-wide debate, from the December Report of the Chancellor's Advisory Committee on Academic Program Planning. Passage of the resolution will mark a transition from a period focused on the preliminary recommendations of a centrally appointed committee to a time in which academic development will proceed through the specific planning agendas articulated by the colleges and guided by the general principles contained in the resolution itself.

In introducing today's resolution, I would note that members of the Board have already had ample opportunity to consider the resolution, and so I do not plan to speak at length or to review the details of particular paragraphs. Rather, I would like to take a few moments to address two closely-related questions that have arisen repeatedly during the academic program planning process. The questions are these: first, what kind of an education, in broad terms, should CUNY offer its students, especially at the undergraduate level? Second, and perhaps even more important, how should the many groups that constitute the University participate in shaping our academic offerings?

As to the substantive character of CUNY's curricula, one issue has dominated our recent discussions. That issue has been the relative importance, on the one hand, of assuring the continued vitality of programs in the basic liberal arts disciplines or, on the other hand, of responding to immediate pressures of student demand and employment markets to provide programs with direct occupational usefulness. Some critics of academic program planning have asserted that the goal of this entire process is to
We have, of course, followed precisely this kind of pattern in recent months as each campus has crafted its response to the report this context, contentions that we seek to diminish the liberal arts. However sincerely expressed, seem to me seriously misplaced. Fundamental by college communities are not only being preserved but strengthened throughout the University. City College will that there were no predetermined outcomes to this process and that decisions about academic programs would be made through a Chancellor's Advisory Committee. And what have been the results of this process? Have vital majors been removed from field by field.

The issue of how best to balance the claims of liberal and practical education is, of course, by no means unique to the current debate within CUNY; this is, in fact, one of the most persistent questions in the history of American higher education, and it has been particularly central in the development of democratically oriented colleges in the years since World War II, of which the CUNY colleges provide outstanding national examples. If this history tells us anything, it is that there is no one right, fixed, or permanent answer to this question. Circumstances and needs vary from campus to campus and change over time. Topics that were considered essential to liberal education in one generation are regarded as marginal or even irrelevant in the next. The demands of professional training evolve continuously. Three things only have been permanent in this changing pattern: first, that undergraduate education in this nation, especially in public institutions, has taken on the dual task of providing liberal education while also of preparing students for useful work; second, that these two impulses are always in a state of creative tension with each other; and third, that the right balance between liberal and professional education can only be established by local academic communities in particular historical moments. I believe that the resolution being considered by the board, far from pushing the CUNY colleges in the direction of increased vocationalism, provides for precisely the kind of campus-based deliberation on these matters that is needed to shape the most appropriate curricula for each of our colleges.

Let us consider the actual language of the resolution. What, concretely, do these paragraphs do to determine the future academic direction of CUNY? Their most striking aspect, of course, is that they take no position on the proper shape of the undergraduate program. They make no judgements of particular fields. They offer no prescriptions. Rather, respecting the necessity of local solutions to fundamental curricular questions, the resolution endorses a series of processes by which the members of the CUNY Community, through college governance, through University-wide disciplinary discussions, and through appropriate interactions between the colleges, the University Administration and the Board of Trustees, will consider these questions college by college, and field by field.

We have, of course, followed precisely this kind of pattern in recent months as each campus has crafted its response to the report of the Chancellor's Advisory Committee. And what have been the results of this process? Have vital majors been removed from collegiate curricula? Have the liberal arts been damaged at CUNY? I believe the contrary is the case. Programs considered fundamental by college communities are not only being preserved but strengthened throughout the University. City College will sustain its philosophy major, enriched by interdisciplinary connections with both academic and professional fields; modern languages will be available at Lehman, enhanced through new collaborations with neighboring colleges; the fine arts will be offered at York and Staten Island, with both colleges seeking new means to improve their offerings in these fields. We said in December that there were no predetermined outcomes to this process and that decisions about academic programs would be made through a deliberative process respectful of collegiate governance. I believe we have been true to this commitment over the past seven months and that the proposed resolution will extend this pattern as academic program planning continues in the months ahead. In this context, contentions that we seek to diminish the liberal arts, however sincerely expressed, seem to me seriously misplaced.

At the end of my remarks this afternoon, I hope I may be forgiven a personal comment. No one is more aware than I of the transforming effect that a liberal education can have on a developing life. I have experienced that impact myself and it changed me forever. I suspect that many others in this room have had the same experience. I have spent much of my professional life working to assure that the benefits of liberal education are made available to students from urban backgrounds. Chancellor Reynolds has devoted much of her administrative energies to this same cause. I am grieved, as I know many others in this room, are by the current reluctance of the public agencies upon which we depend for support to appreciate not only the value but the necessity of assuring a high quality education in traditional academic fields to the students who attend CUNY. There is no form of elitism or bigotry more insidious than that which would deny the benefits of liberal education to our students. Believing all this, I cannot imagine being part of an effort to transform undergraduate education at CUNY into technical training. Nor can I imagine such an effort being sponsored by a Chancellor who has made the cornerstone of her educational policy the principle that all students entering CUNY should have an academic preparation in the liberal arts and sciences. If she or I believed that the resolution before the Board would weaken the liberal arts, we would not be here today urging its passage. But I do urge its support, confident that it
establishes a framework through which the entire University community, with each of us playing an appropriate role, can shape the strongest possible undergraduate programs for all our students. Thank you very much.

Statement by Trustee Louis C. Cenci:

On behalf of the Board Committee on Academic Policy, Program and Research, and in cooperation with my colleagues on the Committee on Fiscal Affairs, I will move the resolution on Academic Program Planning, which is printed on the Calendar as item 5.A. This resolution establishes a series of processes and directions to guide the further development of academic programs throughout CUNY. Its intent is to assure that CUNY students have access to the strongest possible academic offerings and that the University makes the best possible use of our scarce instructional resources. I do not plan to read through the resolution because it is quite lengthy and because there has been so much discussion of academic program planning on prior occasions. I would like, however, to offer a few brief comments regarding the review of this resolution by two Board Committees.

On June 7 the Committee on Academic Policy, Program and Research and the Committee on Fiscal Affairs held extended, back-to-back sessions to consider a draft of today's resolution that had been prepared by the University Administration. These meetings were well attended, involving 8 of the 14 appointed members of the Board as well as representatives of the University Faculty Senate and the University Student Senate. At both meetings representatives of the University Faculty Senate offered an amended version of the draft resolution, which was accepted as the basis of discussion by the Vice Chancellor for Academic Affairs. In addition, amendments were offered during both meetings, particularly by the two student representatives. All suggested amendments were unanimously accepted. On final vote, the resolution was adopted by unanimous vote in the Committee on Fiscal Affairs and by a 6 to 1 vote in the Committee on Academic Policy, Program and Research.

It was clear in the discussion at both Board committee meetings that there was general agreement regarding most substantive provisions of the proposed resolution. I do want to mention two matters of a procedural nature, however, because much of the discussion during the two meetings focused on procedural questions, as has much of the public commentary on this matter. In particular, members of the Board Committees wanted to be sure of two things: first, we wanted to be clear that the resolution did not involve any new delegation of authority by the Board of Trustees to either a Board Committee or to the Chancellor; second, Committee members wanted to assure the proper involvement of faculty and student governance bodies, as well as the full Board of Trustees, in the further development of activities called for by the resolution. Most of the amendments considered by the two Committees were intended to clarify these matters and the unanimous adoption of all offered amendments indicated general agreement among committee members on these issues.

One specific question that has been raised by both faculty and students in the days since our committee meetings has been whether consideration by the full Board would be required following actions on programs taken by the Committee on Academic Policy, Program and Research under the certification review process called for by resolution #6. I have been advised by Chancellor Reynolds and her staff that such actions would, in keeping with routine University procedure, be brought to the full Board. In the interests of clarification, the Explanation section of the resolution before you has been revised to make this explicit. A copy of the revised Explanation section, dated June 28, 1993, has been placed in your packets.

Mr. Chairman, it is my personal belief that the final version of the resolution that is before the Board today represents a vital step in the further academic development of our University that fully respects established norms of governance at both the college and university levels. I am pleased to commend the resolution to my colleagues on the Board for your consideration.

Statement by Professor Robert A. Picken:

The periodic review and evaluation of academic programs is among the key functions performed by the faculty of any university. The importance we attach to these activities helps explain the intense faculty dismay that greeted the report of the Chancellor's Advisory Committee on Academic Program Planning which called into question much of what the faculty of our University does and has been doing in this area. Let me be clear, academic program planning has always been a part of the life of the colleges of the City University, activities such as Middle States reviews, departmental self studies, reviews by professional accrediting bodies. Thus, my colleagues of the Executive Committee of the University Faculty Senate and I applaud those elements of the resolution before you that seek to enhance such activities.
in the view of many faculty, the major failing of the Report on Academic Program Planning was that it appeared to do planning, rather than establish a framework in which the colleges could undertake planning activities. The strength of the proposed resolution is that it does establish a framework for such planning, a framework which respects the role of the colleges and elaborates a role for the University in support of those college undertakings. It calls for the colleges which do not now engage in regular academic program review to initiate such a process. It would permit special reviews when the conditions in a department or program change so dramatically that its ability to meet its mission is compromised. Where needed, it provides for the inclusion of a University-wide faculty perspective through the formation of disciplinary councils. It acknowledges the role and responsibilities of college governance structures, as well as University-wide governance bodies and the role of the Trustees. As a cohesive policy on academic planning, it provides a continuing framework which can address any new major planning issues that might arise in this area. With this new policy in place, there will not be a need for future ad hoc University committees, such as the Goldstein committee, to examine either the status of academic planning or the status of individual programs at the various colleges.

I call your attention particularly to the two cases in which guidelines for the colleges remain to be developed for regular and for special academic reviews. I can assure you that the faculty stand ready to play their role in developing the criteria to be utilized in both of these cases and I look forward to the discussions on the campuses, in the University Faculty Senate, and in the Trustees’ Committee on Academic Policy, Program and Research. I must add in this context that the guidelines now being circulated that were issued by the Council of Presidents have not yet been approved by the University Faculty Senate and I look forward to the full consultative process, including consideration at the colleges, on this document in the fall.

Perhaps the major failing of the resolution before you is the time at which you are being asked to consider it. I have pointed out, as did students and faculty at the Public Hearing held on June 21, that the colleges are not now in regular session and this serves to limit full faculty and student participation in the elaboration of the document. The Council of Faculty Governance Leaders has passed a resolution which calls on the Board henceforth to consider substantive academic policy matters only during the contractual academic year. I urge your attention to this important resolution.

I also wish to reiterate a point raised in the testimony offered at the public hearing. The explicit inclusion of physical education as an area for study in the examination of degree credits suggests to many observers that the outcome of this study may be preordained. Any such study must be approached with an open mind and I have been assured by Vice Chancellor Freeland that it will be. Furthermore, it must be clear that the authority to determine the courses and content of programs leading to the awarding of college degrees remains with the faculty.

The document before you is the result of six months’ worth of intense study and debate, in which the views of every constituency in the University have been solicited. Rarely has the formulation of University academic policy undergone such scrutiny. Those months of consultation have led to the decision to set aside for the purposes of this resolution the specific programmatic recommendations of the Goldstein report and focus on the academic review process. I am gratified at the results of the negotiations between the faculty, the Chancellor, and the Trustees. I am particularly gratified that so many of the ideas put forward by the University Faculty Senate in its response to the Goldstein report have been incorporated into this resolution, and I am pleased as well that amendments to the original draft of this resolution which were moved by faculty representatives in meetings of the Fiscal Affairs and Academic Policy Committees of the Board at the beginning of this month were accepted by the Chancellor and approved by the Committees. With this new framework in place, I am hopeful that the tumult that has existed at the colleges for the past semester can be avoided in the future and that all of us can get on with the business of strengthening our colleges’ academic offerings. Thank you.

Mr. Badillo commented that as one of the Trustees who supported the amendments to the original resolution which were approved by both the Committee on Fiscal Affairs and the Committee on Academic Policy, he was dismayed to see that some of the matters which the Committees thought were cleared up by those amendments still continue to be raised as indicated by an article in today’s New York Times. For the record, Mr. Badillo wished to clarify the fact that the Board’s approval of this resolution would not give the Chancellor unchecked power to develop guidelines for future review and possible elimination of programs. It is his understanding that the fifth Resolved in the resolution specifically states that the Chancellor can only develop guidelines after consultation with appropriate groups and governance bodies, and with the approval of the pertinent Committees and the full Board of Trustees. Thus, the process of guideline development would be subject to a public hearing, as are all policy calendar items, thereby insuring that at all times the public would be involved. He also wished to clarify that there is nothing in this resolution that gives the Chancellor any of what is alleged to be budgetary incentives to compel the campuses to take action.
Chancellor Reynolds responded that Mr. Badillo’s reading of the resolution is perfectly correct. She noted that there were numerous factual errors in the Op Ed piece written by Mr. Tony Kushner which appeared in today’s New York Times. Staff has been busy today preparing a response to the Times article that would correct those errors and, thereby, correct those misinterpretations. She reiterated that, as Trustee Cenci indicated in his remarks, there are no new discretionary powers allocated to the Chancellor or the Chancellor's office in this resolution, and noted that Trustee Picken and the faculty would have been very vigilant on that point. The Administration has been eager that the Board of Trustees’ regular Committee structure play the critical role in these processes as they come up through the campuses.

Trustee Howard stated that it is correct that the Committee on Fiscal Affairs has been working on this resolution for over a year. He noted that a year ago the Committee was trying to figure out where the University was going to get the dollars needed to continue to keep it open. Some of the choices discussed were: to merge certain campuses; to close certain campuses; and to raise tuition again. It was determined that to develop a method of academic program planning and review so that everyone within this institution could evaluate themselves and each other to decide what’s best for the University would be a better, more productive course of action. He also noted that in terms of the timing of this resolution, June versus November, the Committee also considered June versus September or October but to delay, when both the Mayor and the Governor and all the legislators are looking at this institution for possible additional budget cuts for the coming year or reorganizing it themselves, seemed to be an unwise course of action. He therefore encouraged his colleagues to move forward on this resolution at this meeting as opposed to a fall meeting.

Trustee Quartimon stated that at the June 21 Public Hearing sixty or more individuals addressed the Board on the resolution, and noted that copies of the testimonies given were forwarded to each Board member for review. He said that it was clear that the student standpoint at that Hearing was a resounding NO on the resolution. The students do understand that this issue is a part of business, that during a time of fiscal austerity the University must balance itself and look to where it can be more efficient. But the general concern regarding this document is that the resolution empowers the Central Office, not necessarily the Chancellor but perhaps the Committee on Academic Policy, Program, and Research, to make decisions on academic review. That would be usurping the powers that were, heretofore, granted to the faculty in Section 8.6 of the Board’s Bylaws. Mr. Quartimon also echoed the concerns expressed earlier by Mr. Badillo concerning the delegation of any new authority to the Chancellor and her staff and asked for clarification that this document does not, as the students believe it does, usurp the powers of the faculty. He further noted that although Acting Vice Chancellor Nunez-Wormack and her staff worked diligently to insure student participation in the process in general, some concern exists regarding the extent of student participation at the individual college campuses. He suggested that in order to insure appropriate student representation and participation in the process the presidents consider scheduling discussions of academic planning issues during individual campus club hours.

Vice Chancellor Freeland stated that the authority to approve or to discontinue programs rests with the Board of Trustees as it always has. The resolution creates a mechanism through which campus and faculty opinion can be properly expressed and channelled with respect to certain kinds of programs under certain conditions. It alters nothing in the power relationships between the faculty and the Board or between the University Administration and the faculty.

Chancellor Reynolds stated that when the original set of recommendations coming out of the Goldstein Committee went out to the campuses, the campus review processes and campus review bodies all included students. She stated that she would be happy to indicate in the future in working with the presidents, all of whom have good campus review processes and bodies that have student representation, they would make extraordinary efforts to make sure that students who serve on their review bodies are involved in the review processes as described in the resolution. It’s a very valid point of student concern and she hopes to see presidents work to make sure that that happens.

Chairman Murphy stated for the record that it is fully anticipated and expected by this Board, should the resolution be adopted and this planning process begin its implementation, that the program review process fully contemplates maximum involvement by students pursuant to the governance structures and good practical accommodations of schedules and club
hours etcetera, to insure this student participation. He further stated that as a follow-up to his commitment publicly to the students of this University that it is contemplated that as the guidelines are drafted and deliberated, as called for under this resolution, it would be required that specific processes with respect to student as well as faculty involvement at the campus level would have to be spelled out because the Board is going to have to approve those guidelines.

Mr. Fink made reference to Mr. Badillo's comments earlier concerning the New York Times article in which there seemed to be an indication that there was some kind of collaboration between the Trustees and the University and the funding bodies in Albany and in the City of New York and it caused him to think and go back to whence this whole concept originally began and quite frankly the opposite is the case in point in the real fact. He reminded the Board that as a matter of fact it was a number of Trustees who said they would no longer put themselves in the position of having to vote for any more increases of student tuition in order to maintain the academic level of this University, thereby causing people to be excluded, and that the Board broke company very strongly with the governing bodies of both the State and the City and made their feelings known publicly. Simultaneously the Board also made it clear that it was not going to play any educational shell games and make believe it was offering people substantial liberal arts academic programs when in fact it was not because there were not the resources to do it. And from that, as Trustee Howard indicated, a dialogue began in the committees to determine whether there were certain parts of the University, not because the Board cared to do it but because it believed it had no choice, that could be pared down. The Trustees felt that they had the right and the responsibility to do a paring down in order not to play an educational shell game in order to provide a liberal arts and academic background to the people who are now attending the University the same way that those who attended years and years ago had that opportunity afforded to them. And now through a collaborative effort of the Chancellor, the Vice Chancellor for Academic Affairs, the presidents, the Goldstein Committee, and everybody working together the University has managed to create a methodology through which all of the constituent elements of the University are being afforded the opportunity to work together to put this program into place. Hopefully, funding obligations and funding thoughts on the part of government are going to change. Maybe people are going to recognize that the real engine for growth in this City of New York is the City University and they are going to take different attitudes toward public higher education and the funding of it. But clearly the very purpose upon which this began was not in any way, shape, or form to turn this University into a technical or trade school but the contrary, to make sure that it was able to provide the same liberal arts academic broad-based programs for the people who are attending now that had been made available to those who attended in the past. Therefore, inasmuch as the funding authorities were not prepared to make the funds available for the University to do the things it thought had to be done, that we of the University were going to use our brain power in collaboration with each other to see that we could make these things happen in a way that our new students would not in any way, shape, or form be denied the things we want for them. And so with that little historical background he would join in moving this resolution today.

Dr. Jacobs also echoed Mr. Badillo's comments and thanked the Chancellor for her clarification of the errors in the New York Times article. He stated that in the past he has mentioned that he believes there is much money to be saved in the operation of the University that could be used for educational purposes. Again, Dr. Jacobs recommended that the University should hire an outside organization or individual to conduct a productivity study of the management of the Central Office and the individual college campuses.

Vice Chairperson Everett noted that while part of the impetus for the development of this academic review process came from the need for the University to respond to a state of fiscal exigency, another reason why the issue was undertaken was because it was time to begin to conduct a review of the academic programs irrespective of the fiscal condition. It is time for the University to rethink where it is and how it should go forward, where it needs more enrichment, what kinds of programs need to be added to the curricula, and how programs can be delivered to the students more efficiently. The fiscal issue is separate from this one of efficiency. The University needs to consider how it can best deliver education regardless of the money involved and then think thoughtfully and seriously how the money should be best spent. She extended her appreciation to all of the individuals who have worked on developing the proposed academic planning initiative which she hoped would be in the best interest of the students of the City of New York.

Mrs. Mouner indicated her support for the proposed resolution. She drew the Board's attention to the fourth resolved. As Vice Chair of the Committee on Student Affairs, she emphasized that the Board as a body will work hard to make academic life easier for CUNY students by focusing on the issue of articulation, which has been a concern of hers for a long time. In addition to the development of a viable articulation policy, she noted her support for the idea of promoting collaboration among the colleges in the areas of research and scholarship and public service mentioned in the explanation.
Chairman Murphy stated that the adoption of the resolution on academic program planning is the most important step that the Board and University have taken of a constructive and positive nature during his many years of experience on this Board. Many difficult decisions had to be made in the mid-70's when he had served in an earlier time and an earlier term. However, most of those actions were destructive because they involved dismantling the University due to the fiscal crisis. The primary role of a public higher educational institution is to train persons for citizenship and for the full realization of their personhoods. This is done through a balance of academic programs that include the liberal arts, the sciences, and those other educational elements which help prepare the individual for the world of work whether it be in the public, private, or not-for-profit sectors. What is being accomplished here today is to assure that the University has a process of review, a process of validation going forward that is inclusive of all of the elements of the University. With the give and take that has gone on over the last six months in developing the process, there is no one place in the University that is going to dominate; it's not going to be the Student Senate or the Faculty Senate; it's not going to be the Chancellory or the Chancellor or the Board of Trustees, or any one college or cabal of colleges. This is going to be a totally collegial process. In addition to the fiscal problems the University is facing which may be cyclical, there are secular changes in the environment that must be addressed. Those secular changes are demographic: they are the numbers of people who wish to attend City University, the new cultures that are involved, the need to understand these new cultures, the inclusiveness of the University being able to deliver educational services to respect all cultures, and there are new areas of knowledge that are just unfolding that require continuing research and continuing communication that is part of the education process in the classroom. He indicated that he believes that the Trustees are doing the right thing here today and that they are doing a very courageous thing. He noted that he was glad that the Op Ed piece appeared in the Times today because what has been done at this meeting is to effectively refute those salient arguments that were made in that Op Ed piece. He encouraged the Trustees to support this resolution.

The following resolution was unanimously adopted:

A. POLICY ON ACADEMIC PROGRAM PLANNING:

WHEREAS, between 1989 and 1993 declining resources and rising enrollments at all the colleges and schools of The City University of New York have placed severe pressures on academic programs; and

WHEREAS, the Board of Trustees, the Chancellor, the presidents, faculty, students, alumni and other groups have made vigorous efforts to persuade the State and the City to increase funding and are committed to continuing these activities as a top priority; and

WHEREAS, the colleges have worked diligently since 1989 to maintain their offerings in adverse circumstances, in many cases undertaking demanding efforts of planning and program review to guide budgeting; and

WHEREAS, in 1991, the Board of Trustees sought a University-wide analysis of academic programs in relation to current student needs and of the University's potential to serve students better by expanding inter-college collaboration; and

WHEREAS, in March, 1992 the Chancellor established an Advisory Committee on Academic Program Planning, and in December, 1992 the Committee issued a report containing recommendations for consideration by the colleges; and

WHEREAS, the Chancellor asked each college to respond to the Committee's report in accordance with local governance procedures and also asked the University Faculty Senate and University Student Senate to consider the Report; and

WHEREAS, all the colleges as well as the University Faculty Senate and University Student Senate have submitted responses that contain, in varying degrees, useful proposals and initiatives and taken together constitute an important step in the continuing planning effort; and

WHEREAS, the Board expresses its gratitude for the initiation of this process to the Board Committees on Fiscal Affairs and Academic Policy, Program and Research and also extends its deep appreciation to the Advisory Committee, the presidents of the colleges, the college faculty and students, the University Faculty Senate, the University Student Senate and other interested parties for their participation in academic program planning; and
WHEREAS, the Board acknowledges that the next phase of academic planning will substantially depend upon campus initiatives within established governance procedures and subject to the guidelines and policies of the Board; now therefore be it

RESOLVED, That the Board of Trustees endorses the continuation, and where needed, initiation or intensification, of campus-based planning, program review and program development activities and charges the Office of Academic Affairs to assist the colleges to achieve the goals of these processes. The Chancellor shall provide annual reports on the status and outcomes of campus-based planning and undertake additional reviews of academic program areas as appropriate; and be it further

RESOLVED, That the Board of Trustees affirms the importance of inter-college collaboration in offering academic programs and calls upon the colleges, using established appropriate governance mechanisms, to pursue such arrangements as educationally appropriate through such means as jointly designed and offered programs, shared program resources, joint appointments of faculty, college-to-college articulation agreements, and coordinated course schedules; and be it further

RESOLVED, That the Board of Trustees urges the faculties of the University to work together within disciplinary, inter-disciplinary and professional groupings to identify ways in which each field can be strengthened across the University in areas such as curriculum, program development, faculty hiring and mentoring, and faculty development; and be it further

RESOLVED, That, within the context of academic program planning, the Board reaffirms the importance of strong and effective University-wide policies and procedures on articulation to insure the maximum transfer of credits for students while maintaining academic standards and academic integrity; and be it further

RESOLVED, That all academic programs be subject to a formal, periodic review procedure, including both self-study and external assessment, to be conducted in accordance with guidelines for academic program review to be established by the Chancellor after consultation with appropriate groups and governance bodies and with the approval of the Committee on Academic Policy, Program and Research and the Board of Trustees. The Chancellor shall report regularly to the Committee on Academic Policy, Program and Research regarding these reviews; and be it further

RESOLVED, That all academic programs failing to meet guidelines for certification review that identify adequate levels of activity and resources be subject to a program certification review process through which such programs shall be reviewed by campus bodies responsible for curriculum. Programs subject to certification review that are endorsed for continuation at the campus level shall be considered for approval by the Committee on Academic Policy, Program and Research. Programs that fail to receive the approval of appropriate college authorities and the Board Committee shall be discontinued and decertified. After consultation with appropriate groups and governance bodies and with the approval of the Committee on Academic Policy, Program and Research and the Board of Trustees, the Chancellor shall issue guidelines for certification review that provide the basis subject to certification review and for the certification review process; and be it further

RESOLVED, That the colleges and schools shall regularly review their bulletins and related publications to insure that all listed programs and courses are actually available to students with reasonable frequency and according to the terms indicated, and shall inform the Chancellor of the results of these reviews; and be it further

RESOLVED, That the Chancellor undertake a review, including comparisons with other universities, of the number of credits required for completion of the University's bachelors and associate degree programs beyond the number necessary for registration or accreditation and report her conclusions to the Board by the end of the next academic year; and be it further

RESOLVED, That the Chancellor coordinate the academic program and budget planning and implementation processes of the University to further the plans developed by the colleges and the goals and objectives set forth in this resolution.

EXPLANATION: The resolution on Academic Program Planning has its origins in two distinct concerns of the Board of Trustees. First, despite the best efforts of the University and the colleges, the budgetary cutbacks of the past several years have unavoidably affected the quality and accessibility of CUNY's academic programs. Second, the University should take full advantage of its capabilities as a system by encouraging collaboration among and between the colleges. The Board understands that to maintain
access as well as academic excellence improved funding is critical and of the highest priority, but also that the best and most
creative use must be made of available resources. In the latter context it is vital that the campus-based planning and program
review activities identified through the academic program planning process but not yet completed be vigorously continued and that
specific timetables for the completion of these activities be established.

The resolution affirms the value of increased collaboration throughout the University in three key contexts: educational programs
involving two or more colleges, including college-to-college articulation agreements; University-wide interaction of faculties within
disciplinary and professional fields; and University-wide articulation policy. The Board especially encourages collaborative initiatives
from the colleges and disciplinary groups and anticipates that new academic programs will typically be developed though existing
channels of campus-based planning. Although this resolution is particularly concerned with instructional programs, there are also
significant future benefits from collaboration in the areas of research, scholarship and public service. Finally, in making reference to
governance bodies, the resolution recognizes that governance arrangements vary from campus to campus and that, at the system-
wide level, the relevant bodies include the University Faculty Senate and the University Student Senate.

This resolution requires three related activities by the colleges in the area of program review. The first is a regular review and
assessment of each academic program, an activity better developed at some campuses than others. Such reviews are an
indispensable aid to the maintenance of academic quality. The second is the formal certification review of academic programs
based upon criteria for their continuation and endorsement by a college, the Board Committee on Academic Policy, Program and
Research, and, in accordance with University procedure, action by the full Board. The implementation guidelines to be established
by the Chancellor should reflect sensitivity to the multiple ways in which academic programs serve the educational purposes of
students and colleges. The third is a review of bulletins and catalogues and is intended to assure that all the colleges provide
accurate information about the availability of programs, courses and faculty to students and the public.

During the past year academic program planning has emphasized undergraduate and masters degree programs. While these
programs constitute the largest part of the University’s offerings, other areas, such as remedial programs, may require systematic
review and attention. The Board is aware that steps have already been taken to initiate reviews of doctoral programs and ESL
instruction.

The study of total degree requirements grows out of the Board’s belief that CUNY’s students should be able to complete their
degrees in a reasonable period of time. Any requirements in excess of the 120 or 60 credits mandated by State policy for the
bachelors and associate degrees should be based on demonstrable educational reasons. In this context questions about general
degree requirements in all academic fields, including physical education, should be considered.

Finally, the resolution calls upon the Chancellor to make sure that the University’s system for establishing academic programs and
for allocating resources is appropriately linked to plans developed by the colleges in the context of this resolution and reinforces
sound academic planning.

NO. 6. COMMITTEE ON FISCAL AFFAIRS, FACILITIES AND CONTRACT REVIEW: RESOLVED, That the following
items be approved:

A. BROOKLYN COLLEGE - EXPANSION AND UPGRADING OF FIRE AND SECURITY SYSTEMS TO INCLUDE BATTERY-
POWERED EMERGENCY LIGHTING:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract
on behalf of Brooklyn College to provide battery-powered emergency lighting throughout the campus. The contract shall be
awarded to the lowest responsible bidder after public advertisement and sealed bidding by the Department of Design, Construction
and Management pursuant to law and University regulations. The contract shall not exceed an estimated cost of $360,000
chargeable to the State Capital Construction Fund, and $108,450 chargeable to the Dormitory Authority of the State of New York,
under Project No. CL1963-085/BY937-086A. The contract shall be subject to approval as to form by the University Office of General
Counsel.

EXPLANATION: Battery-powered emergency lighting is required to supplement the fire alarm and security projects at Brooklyn
College to improve security and conform to Local Laws for Fire Safety. Design was prepared by Syska & Hennessy, Engineers
under the resolution approved September 29, 1986, Cal. No. 7.(B).(1).
B. BROOKLYN COLLEGE - PREPARATION OF A MASTER PLAN:

RESOLVED, That the Board of Trustees of The City University of New York approve a contract with the firm of Gruzen Samton Steinglass/Kilment and Halsband, Associated Architects and Planners for the preparation of a Master plan and design of phase I implementation of the master plan for Brooklyn College, CUNY Project No. BY042-093, and be it further

RESOLVED, That the City University Construction Fund be requested to authorize the Dormitory Authority of the State of New York to enter into a contract for the afore said planning project.

EXPLANATION: An Educational Facilities Plan (EFP) has been developed for Brooklyn College and approved by the College. Building Condition Assessments have been completed, or are in process, under a DASNY program for all buildings. The next step is to develop a Master Plan to implement the EFP and to form the basis of a capital rehabilitation program for the existing buildings. The Master Plan will identify current and future instructional and support space requirements and provide a comprehensive plan for the reorganization, rehabilitation and improvement of facilities. Upon completion of the Master Plan, design will be initiated for the first phase of its implementation.

To select the best qualified consultant team to carry out this planning assignment, a committee composed of representatives of the City University of New York, Brooklyn College and the Dormitory Authority interviewed six prospective firms on May 21, 1993. After further consideration and investigation, the firm of Gruzen Samton Steinglass/Kilment and Halsband, Associated Architects and Planners was unanimously selected by the Committee.

C. BRONX COMMUNITY COLLEGE - MASTER PLAN AND BUILDING CONDITION ASSESSMENTS:

RESOLVED, That the Board of Trustees of The City University of New York approve a contract with the firm of Perkins Eastman Partners, Architects/Buckhurst Fish Hutton Katz & Jacquemart, Planner for the preparation of a Master Plan and Building Condition Assessment at Bronx Community College, CUNY Project No. BX016-093, and be it further

RESOLVED, That the City University Construction Fund be requested to authorize the Dormitory Authority of the State of New York to enter into a contract for the afore said planning and assessment project.

EXPLANATION: In 1973, the City University of New York acquired the New York University Campus in the Bronx and moved the Bronx Community College program into the existing buildings on the most expedient basis. In 1975, a comprehensive plan was undertaken which recommended a number of new buildings/additions and substantial reallocation of space. Because of the mid-1970's fiscal crisis in New York City, very little of the plan was carried out. Since then, enrollment has increased and many new programs have been instituted which render the 1975 plan obsolete. A Master Plan is needed to identify current and future instructional and support space requirements and provide a comprehensive plan for the reorganization, rehabilitation and improvement of facilities.

To select the best qualified consultant team to carry out this planning assignment, a committee composed of representatives of the City University of New York, Bronx Community College and the Dormitory Authority interviewed five (5) prospective design firms on April 13, 1993. After further consideration and investigation, the firm of Perkins Eastman & Partners, Architects/Buckhurst Fish Hutton Katz & Jacquemart, Planner was unanimously selected by the Committee.

D. BARUCH COLLEGE, CITY COLLEGE, JOHN JAY COLLEGE AND LEHMAN COLLEGE - RENOVATION PROJECTS:

RESOLVED, That the Board of Trustees of the City University of New York amend the resolution adopted at the meeting of June 27, 1988 [Cal. No. 4.A.(2)] for engineering services for various rehabilitation projects at Baruch College, City College, John Jay College and Lehman College to authorize an increase in the estimated cost from $186,000 to a new cost of $245,750, chargeable to the State Capital Construction Fund, CUNY Project No. CU003088.
EXPLANATION: In accordance with the 1988 resolution, a contract was awarded to Kallen & Lemelson but design was not authorized because of a budget freeze. Funds are now available to proceed with design. Since the original resolution, it was determined that the scope of work of Lehman College Capital Project No.LM005-088 needed to be increased by $29,000 to include the placement of antiquated elevator control equipment and brittle wiring. Also, to provide for cost inflation since 1988, the fee will be increased by $30,750 in accordance with the terms of the contract.

E. THE CITY UNIVERSITY OF NEW YORK - COST ESTIMATING CONSULTING SERVICES FEE AMENDMENT:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute an amendment to a consultant service contract with the firm of NASCO Associates, Inc., (Contract No. N950353; Project No. CU009-087) to authorize an increase in the fee from $150,000 to a new estimated cost of $175,000, chargeable to the State Capital Construction Fund, for the purpose of providing cost estimating services for the preparation of the City University of New York's FY 1994-95 Capital Budget for the Department of Design, Construction and Management. The contract shall be subject to approval as to form by The University Office of General Counsel.

EXPLANATION: This amendment extends the consultant's original service contract under which the consultant meets with College Campus Facilities Officers, visits campuses to examine specific conditions, reviews proposed projects, and prepares detailed cost analyses in support of CUNY's annual capital budget request. Since the initial capital budget request estimate serves as the target to guide project design and construction activities, it is essential that these estimates be obtained. This consultant has extensive experience in reviewing project cost estimates for the University. Since a number of projects with previous NASCO cost estimates are expected to be resubmitted by the colleges with revised scopes and considering NASCO's familiarity with CUNY facilities, an amendment is an effective solution. This amendment constitutes the second, and final extension of this cost estimating contract. During the next year, a competitive selection will be completed for a new contract for cost consulting services.

On June 23, 1986, Cal. No. 4.P., the Board of Trustees approved a solution for a service contract with NASCO Associates for cost estimating services.

On May 24, 1988, Cal. No. 7.M., the Board of Trustees approved a solution to extend the service contract and increase the consultant fee to $150,000.

F. THE COLLEGE OF STATEN ISLAND - DECONTAMINATION OF 50 BAY STREET BUILDING AND REMOVAL OF LABORATORY FACILITIES:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract on behalf of the college of Staten Island for the decontamination and removal of laboratory facilities. The contract shall be awarded to the lowest responsible bidder after public advertisement and sealed bidding pursuant to law and University regulations. The contract shall not exceed a total estimated cost of $390,000 chargeable to FAS code 218601460. The contract shall be subject to approval as to form by The University Office of General Counsel.

EXPLANATION: The lease of 50 Bay Street Building will expire on December 31, 1993. As part of the lease and prior to returning the building to the landlord, the College is obligated to decontaminate the entire building to correct environmental problems that have been identified in the building resulting from the operations of the Science Laboratories. Additionally, all laboratory benches, fume hoods, chemically contaminated plumbing and HVAC connections must be removed from the premises, including repairs of damages that will result from the removal of such property.

G. CITY COLLEGE - PAVING OF PARKING SPACES:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary to execute a contract on behalf of City College for the grading and paving of parking spaces. The contract shall be awarded to the lowest responsible bidder after public advertisement and sealed bidding by the College pursuant to law and University Regulations. Such purchase shall not exceed a total estimated cost of $100,000, chargeable to FAS Code 218701400, for the fiscal year ending June 30, 1994. The contract shall be subject to approval by the University Office of General Counsel.
EXPLANATION: The construction of the Herman Goldman Sports Complex resulted in the loss of over fifty parking spaces at the South Campus. This project will restore those spaces providing more adequate faculty/staff parking. It will also serve the visitors to the Sports Complex who come to watch CCNY athletics. Additionally, this project will improve other, connected parking facilities which are now in very poor condition and reluctantly utilized. Although charged to an operating budget, this project was approved from specifically earmarked building repair lump sums.

H. CITY COLLEGE - ON-SITE Duplicating SERVICES:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract on behalf of City College for the purchase of equipment for on-site duplicating services. The contract shall be awarded to the lowest responsible bidder after public advertisement and sealed bidding pursuant to law and University regulations. Such purchase shall not exceed a total estimated cost of $180,000, chargeable to FAS code 218401439 for the annual period from July 1, 1993 to June 30, 1994. The contract shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: At present, the college provides duplicating services on a limited basis. In order to improve these services, a duplicating facility will be established for all in-house printing and large volume copying requirements on a departmental charge-back basis. The contract specifies that the successful bidder must furnish five (5) high-speed copiers with specific features and charge the college a per-copy cost. These services will improve the turn-around time and quality of all departmental duplicating needs.

I. LEHMAN COLLEGE - MAINTENANCE OF MICRO-COMPUTER EQUIPMENT, SERIAL PRINTERS AND NON-IBM COMPUTER TERMINALS:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract on behalf of Lehman College to purchase maintenance of micro-computer equipment, serial printers and non-IBM computer terminals. The contract shall be awarded to the lowest responsible bidder after public advertisement and sealed bidding by the College pursuant to law and University Regulations. Such purchase shall not exceed a total estimated cost of $120,000 for the annual period from July 1, 1993 to June 30, 1994, chargeable to FAS Code, 215014331434. The contract shall include up to four annual options for the College to renew in its best interest. The contract shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: Uninterrupted use of the microcomputers, terminals, and printers is critical to both the instructional and administrative activities of the College. For reasons of efficiency, economy, and standardization the College wishes to negotiate an on-premise maintenance contract for microcomputers, serial printers, and non-IBM terminals that will enable the College to benefit from the lower pricing schedules appropriate to the volume of equipment in use at the College.

J. BRONX COMMUNITY COLLEGE - UNARMED UNIFORMED SECURITY SERVICES:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract on behalf of Bronx Community College to purchase Unarmed Uniformed Security Services. The Contract shall be awarded to the lowest responsible bidder after public advertisement and sealed bidding by the College pursuant to law and University regulations. Such purchase shall not exceed a total estimated cost of $300,000 for the annual period from July 1, 1993, to June 30, 1994, chargeable to FAS Code 2-348-01-409. The contract shall include up to four (4) annual options for the College to renew in its best interest. The contract shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: The College is in the process of converting from contractual guards to CUNY Peace Officers. The conversion will be complete when fifteen more level I guards are hired on December 1, 1993. The contract will supplement the civil service force to enable the College to have sufficient guards during the transition period. Contract guards are also needed to provide additional coverage for graduation, registration, and other special events.
K. CITY UNIVERSITY - PACLINK/PACLOAN COMPUTE SOFTWARE & MAINTENANCE:

RESOLVED, That the Board of Trustees of The City University of New York authorize the secretary of the Board to execute a contract on behalf of the Central Office to purchase the PACLink/PACloan. The total cost shall not exceed an estimated $130,000 for the annual period from June 1, 1993, to May 31, 1994, chargeable to FAS code 213501535. The contract shall include up to four annual options for the University to renew in its best interest. The contract shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: The PACLink/PACloan package is software to be used in conjunction with the current NOTIS software which runs the Integrated Library System. It permits library users to connect to a variety of distant host computers using CUNY+ commands and it will be used to link to OCLC and to other NOTIS sites, such as SUNY Binghamton, Buffalo, and Stony Brook, to share files and send interlibrary loan requests.

L. BARUCH COLLEGE - OPTICAL IMAGE TRANSCRIPT SYSTEM:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract or contracts, on behalf of Baruch College to purchase an optical document management system (hardware, software and customization). It will capture, store and make available for use optical images for about 250,000 old duplex transcripts and lay the foundation for document management technology in enrollment services. The purchase shall be made through State or City contract or through competitive bidding pursuant to law and University regulation. Such purchase shall not exceed a total estimated cost of $200,000 chargeable to FAS Code 221201300. The contract shall be subject to approval as to form by The University's Office of General Counsel.

EXPLANATION: The old permanent records are decaying rapidly, and thus require processing. The system planned will be integrated with SIMS and will finish the process of making the University Student System total solution for Baruch's student records. The College is participating with UAPC, Central Office and others in finding the campus-based image processing solution. The project is part of the search and will facilitate hands-on experience with this now fast growing technology.

M. UNIVERSITY MANAGEMENT AND CENTRAL ADMINISTRATION ENERGY MANAGEMENT PROGRAM:

WHEREAS, The Governor has signed Executive Order 132 requiring that State Agencies reduce power consumption by 20% by the year 2000; and

WHEREAS, Brooklyn Union Gas has a program to provide grant funds and financing for a boiler conversion program; and

WHEREAS, All costs to the University will be provided by accrued savings from the implementation of the gas conversion program, and

WHEREAS, All savings after the 36 month pay-back will be used by the college and the University to fund other energy incentives and construct a University Plan as approved by the State Division of the budget; be it further

RESOLVED, That the University be authorized to spend up to $498,000 of savings, over three years, to pay its share of the project.

EXPLANATION: The Governor has issued Executive Order Number 132, which requires all State Agencies to reduce their energy consumption by 20% by the year 2000 and to submit an extensive annual report. The Brooklyn Union Gas Company has a program to provide grant funds at no cost financing to convert Brooklyn College boilers from using #6 oil, to using both gas and oil. Participation in this Brooklyn Union Gas Program would assist the University in complying with Executive Order 132 and yield energy savings for the University.

This program requires no direct funding on the part of the University or Brooklyn College and only minimal administrative support. The college's costs are paid from the savings accrued after the project is completed. The college is responsible for up to three years of savings, not to exceed $166,000 per year, depending on the final cost of the project. Brooklyn Union Gas is providing: $455,000
to install 3200' of gas main, $120,000 in the form of a cash grant to pay for the new burners and is financing the college's share for three years at 0% interest. When the financed portion of the project is paid off, the savings will be available for other uses as approved by the Division of the Budget.

The State Energy Office is providing a grant of $35,000 to pay the design consultant for the design of the conversion and to verify the savings calculations provided by Brooklyn Union Gas. The State Division of the Budget has agreed to allow the University to use 50% of the savings, for two years, after the project has been paid for.

This project has been coordinated with the University Office of Design, Construction and Management and the Dormitory Authority of the State of New York, to assure that all current and future projects affecting the boiler plant are considered.

N. THE CITY UNIVERSITY OF NEW YORK - HEALTH INSURANCE REQUEST FOR PROPOSAL:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Central Office to develop specifications, advertise for, and receive and open request for proposals and select the most qualified vendor or vendors who will offer CUNY students health insurance. The WRAP will be for the annual period from July 1, 1993 to June 30, 1994 and shall include up to four annual options to renew in the best interest of the University. The WRAP shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: Rising health insurance fees make it increasingly difficult for some of our students and their families to obtain adequate health insurance. Affordable health insurance can help the student's cope with this burden and would be at no cost to the University. Many such plans are in place at other colleges and universities. It is estimated that as many as 10,000 students could benefit from this initiative.

O. THE CITY UNIVERSITY OF NEW YORK - PURCHASE OF HEPATITIS B VACCINE:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Central Office to purchase Hepatitis B Vaccine from Merck, Sharp and Dohme for the period ending June 30, 1994, under New York State contract P004056, pursuant to law and University Regulations. Such purchase shall not exceed an estimated cost of $498,000 chargeable to FAS code 329332610.

EXPLANATION: The Occupational Health and Safety Administration (OSHA) has issued regulations requiring that the University provide for the immunization of employees and students that are exposed to blood products. Pursuant to these regulations, the University will purchase 6,000 vaccines for the estimated number of students who enroll in the University health related programs and are not immunized for Hepatitis B. The vaccine will be made available to students and faculty at cost, approximately ($93), a savings of over $100.

P. BRONX COMMUNITY COLLEGE - RESURFACING OF RUNNING TRACK:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract on behalf of Bronx Community College for the Rehabilitation and Resurfacing of the Running Track on the Ohio Athletic Field. The contract shall be awarded to the lowest responsible bidder after public advertisement and sealed bidding by the College pursuant to law and University Regulations. The contract shall not exceed a total estimated cost of $170,000, chargeable to City Capital Budget, Project No. BX020-993. The contract shall be subject to approval as to form by the University Office of General Counsel; be it further

RESOLVED. That the Director of the City Office of Management and Budget be requested to approve the funding necessary to award this contract.

EXPLANATION: The current condition of the College’s Running track (two (2) foot holes near the inside running lanes, disintegrating rubber surface, etc.) requires immediate attention to insure the health and safety of the students, faculty, and staff who utilize the athletic field. The project will consist of the removal of the damaged track, rehabilitation of the subsurface and drainage systems, installation of asphalt course and top surface, line painting, minor landscaping, and certification of the track.

At this point, Mrs. Everett and Mr. Badillo left the meeting.
After the adoption of the items, Mr. Howard asked the Chairperson for a point of personal privilege. He stated that during the past year or year and one half, he has received many communications from individuals throughout the City regarding issues at The City College: the Jeffries issue, the Levin issue and the tragic incident, when a stampede at a rap concert held at the gymnasium resulted in the death of several individuals. One of the people who stood out and who has continued communication offering suggestions to him concerning these issues is an alumnus of The City College, 1950, E.E., 1956 M.E., Mr. Haig Manoogian. Mr. Manoogian was present at the meeting and was introduced to the Board. Mr. Howard encouraged the Chancellor to speak to individuals such as Mr. Manoogian when President-designate Moses assumes the presidency because they can offer insight which may be very useful.

At this point, Mr. Badillo rejoined the meeting.

Statement of Trustee Robert A. Picken:

On April 27, 1992 this Board voted to declare financial exigency for the senior colleges of the University and the Central Office for the 1992-93 fiscal year. This declaration activated special personnel provisions which enabled the University to undertake extraordinary personnel actions as a means of dealing with the severe budgetary conditions confronting the system. I am immensely pleased that as of this Thursday, July 1, the declaration will have expired and the possibility of a suspension of customary university personnel policies and the retrenchment of staff will have abated. As we know, the University's budgetary situation is by no means rosy or even acceptable. However, I think it is worth noting for the record that the declaration of financial exigency has run its course and that the faculty and the staffs of the senior colleges and the Central Office can once again be assured that the normal bylaw and contractual personnel policies which govern the terms and conditions of their employment will be adhered to.

NO. 7. COMMITTEE ON ACADEMIC POLICY, PROGRAM, AND RESEARCH: RESOLVED, That the following items be approved:

A. BRONX COMMUNITY COLLEGE - TRANSFER OF THE A.A.S. PROGRAM IN AUTOMOTIVE TECHNOLOGY FROM NEW YORK CITY TECHNICAL COLLEGE:

RESOLVED, That the Automotive Technology program leading to the Association in Applied Science degree be transferred from New York City Technical College to Bronx Community College effective September 1, 1993, subject to financial ability.

EXPLANATION: The transfer of the Automotive Technology program from New York City Technical College to Bronx Community College is being proposed both as a cost savings measure and because Bronx Community College has more appropriate space and facilities to support the program. Bronx Community College was recently awarded a General Motors contract that will provide a continued source of equipment and vehicles for ‘hands-on’ state-of-the-art-learning.

The Automotive Technology program is an appropriate addition to the mission of Bronx Community College, where natural linkages already exist between programs in Engineering Science, Electrical and Mechanical Technology and a Certificate program in Automotive Mechanics. Support for the program will be provided through a transfer of faculty and support personnel from New York City Technical College to Bronx Community College and through additional teaching staff at Bronx Community College. A separate resolution concerning the transfer of personnel will be included in the June 1993 University Report as an addendum. In addition, automotive equipment and laboratory manuals will be transferred from New York City Technical College to Bronx Community College.

Students currently enrolled in the program at New York City Technical College will be awarded degrees from that College.

The transfer of the Automotive Technology program is recommended by the Presidents of New York City Technical College and Bronx Community College. Faculty from both colleges were widely consulted. The Curriculum Committee of Bronx Community College endorsed the program in principle on April 27, 1993, and the program was approved by the College Senate on May 15, 1993. The New York City Technical College Council approved the transfer on April 13, 1993.
B. HOSTOS COMMUNITY COLLEGE - A.A.S. PROGRAM IN MICROCOMPUTERS FOR BUSINESS:

RESOLVED, That the program in Microcomputers for Business leading to the Associate in Applied Science degree to be offered at Hostos Community College be approved effective September, 1993, subject to financial ability.

EXPLANATION: The proposed program is intended to prepare students for careers as microcomputer specialists in positions that involve direct use of microcomputers for business administration, decision support and financial applications. Graduates of the program will qualify for job titles such as Microcomputer Consultants, Office Automation Specialist, Microcomputer Trainer, Data Base Manager and Network Coordinator. The proposed program is also designed to provide students a base for lifelong learning in the microcomputer field and the liberal arts and sciences. One-third of the curriculum is comprised of courses in the liberal arts.

Mr. Cenci reported that, with regard to item 7B, the Committee had raised an issue concerning the maintenance of the microcomputers to be used in the program. Vice Chancellor Rothbard has indicated that as part of the purchase of the computers, the college has secured a three year maintenance agreement.

C. HOSTOS COMMUNITY COLLEGE - A.A.S. PROGRAM IN PUBLIC INTEREST PARALEGAL STUDIES:

RESOLVED, That the program in Bilingual Public Interest Paralegal Studies leading to the Associate in Applied Science degree to be offered at Hostos Community College be approved, effective September 1993, subject to financial ability.

EXPLANATION: The proposed program is intended to provide Hostos Community College students, 80 percent of whom are Hispanic, the opportunity to secure entry-level positions within the legal profession as bilingual paralegals or legal assistants. The proposed curriculum will provide students a full range of legal specialty courses and a solid liberal arts component with an emphasis on writing and speaking. The program will be centered around research and specialty training in areas of Family Law, Employee and Public Benefit Law, and Immigration Law.

A 1985 study of paralegals employed in New York City revealed that this growing career option is of limited availability to minorities. The survey found that only 2 percent of all paralegals were Hispanic. To insure access to the program to Spanish dominant students, the College will provide special support programs, which will include tutorials, counseling, coordinated part-time employment, financial aid, and computer assisted learning.

D. THE COLLEGE OF STATEN ISLAND - ESTABLISHMENT OF A DEPARTMENT OF ENGINEERING TECHNOLOGIES:

RESOLVED, That effective September 1, 1993, the Department of Mechanical Technology and the Department of Electrical Technology be dissolved and that the department of Engineering Technologies be established at The College of Staten Island.

EXPLANATION: The proposed Department of Engineering Technologies brings together two existing Departments in the Division of Science and Technology, the Department of Mechanical Technology and the Department for Electrical Technology. The establishment of the Department of Engineering Technologies was recommended in the 1991 College Long Range Plan, issued after open hearings held by the Institutional Planning Committee, and is supported by several factors. Because Electrical and Mechanical Technology are cognate disciplines, the faculty of each will benefit from the interaction and cooperation of a single departmental structure. In organizational structure, size and alignment of disciplines, a new Department of Engineering Technologies would also be more consistent in size and composition with other departments in the College. The appropriateness of reorganization is also underscored by such curricular developments as a planned bachelor’s degree program in Management Engineering Technology which spans all of the Engineering Technology disciplines, and the joint development of a Technology Applications and Training Center.

This action was recommended in the 1991 College Long Range Plan. It follows consultations with the individual departments and the College Personnel and Budget Committee.

A separate resolution regarding these personnel actions is being recommended to the Board of Trustees in the Addendum of the June 1993 University Report.
Minutes of Proceedings, June 28, 1993

NO. 8. COMMITTEE ON FACULTY, STAFF, AND ADMINISTRATION: RESOLVED, That the following items be approved:

A. BARUCH COLLEGE - ESTABLISHMENT OF THE BERT W. WASSERMAN CHAIR IN BUSINESS ADMINISTRATION:

WHEREAS, Bert W. Wasserman has been a loyal alumnus, friend and supporter of Baruch College; and

WHEREAS, Mr. Wasserman (Class of 1954) has served the College with distinction as the past president of the Baruch College Fund (1984-1987) and continues to serve on the Fund Board Executive Committee as a leader and concerned advocate for the College and its interests; and

WHEREAS, He has a distinguished professional career in finance and business which includes Chief Financial Officer of Time-Warner, Inc., a major force in the entertainment, publishing and communications industry; and

WHEREAS, The Baruch College Fund 1992 Distinguished Alumnus Tribute Dinner honored Bert W. Wasserman by bringing together over 40 corporations that joined to pay tribute to his distinguished career in business and industry and together, they represent a core group of business leaders that continue to support the mission of Baruch College and its distinguished programs in business through their support for a chair in business administration that will attract a scholar of national standing and stature; therefore

BE IT RESOLVED, That the Board of Trustees of The City University of New York authorize the establishment of The Bert W. Wasserman Chair in Business Administration in the School of Business and Public Administration at Bernard M. Baruch College of The City University of New York.

EXPLANATION: The purpose of this chair is to attract and retain superior faculty in the highly competitive disciplines of the School of Business and Public Administration. This position is expected to be given to a scholar of national reputation whose contributions to the business fields has been amply demonstrated.

Criteria for selection, in addition to the appropriate academic credentials, will include a significant scholarly publication record in business administration. The candidate will be someone whose background will both enhance the academic reputation of the School of Business and Public Administration and provide leadership to its programs and activities.

After appointment through the normal Personnel and Budget Committee procedures, the recipient shall be designated by the President of the College, upon recommendation of the Dean of the School of Business and Public Administration. The Chair will be awarded for a one-year term and the incumbent may be a candidate for renewal.

The income from the endowment of $500,000 shall be used at the discretion of the President, in consultation with the Dean, to provide an annual salary supplement and/or funds for research support, equipment and supplies.

B. BARUCH COLLEGE - NAMING OF FACILITY, THE BARUCH COLLEGE EARLY LEARNING CENTER:

RESOLVED, That the Board of Trustees of The City University of New York approve the naming of the facility at 104 East 19th Street, the Baruch College Early Learning Center.

EXPLANATION: Baruch College has established an early learning center to help provide quality child care options to Baruch students who have children. The facility is to be named the Baruch College Early Learning Center.

The new facility will enlarge Baruch's capacity from five to thirty children at a given time. Formerly housed in a makeshift area in the Student Center, the new facility will provide child care for children ages two to five in a state-of-the-art center from 8:30 a.m. until 5:00 p.m., making college studies available to some who could not pursue a college education otherwise. The number of children enrolled will increase gradually in subsequent semesters.

At this point Mr. Badillo left the meeting.
C. BRONX COMMUNITY COLLEGE - RENAMING OF THE GOULD STUDENT CENTER:

RESOLVED, That the Board of Trustees of The City University of New York approve the renaming of the Gould Student Center at Bronx Community College, the Dr. Roscoe C. Brown, Jr., Student Center.

EXPLANATION: Dr. Roscoe C. Brown, Jr., the third President of the College, has provided exemplary leadership of the institution since September 1, 1977, and has demonstrated his ability to transform his high standards of public service and understanding of human aspirations into the reality of educational opportunity and better lives for thousands of citizens of the City of New York. Under his stewardship, the College has developed a national reputation as a model urban community college.

In recognition and appreciation for his vision and energy in guiding the College and nurturing its students, it is fitting that the building housing facilities and services for successive generations of Bronx Community College students be named in his honor.

Mr. Quartimon asked for permission to yield the floor to a student representative from Bronx Community College. Chairperson Murphy indicated that this was not part of regular procedure but he made an exception and allowed the student to speak. Mr. Jerry Wooley addressed the Board indicating that the Committee on Faculty, Staff and Administration was informed by the student member of the Committee that the students of Bronx Community College had voted against this resolution. He noted that the students would prefer that the upcoming childcare development center be named for President Brown instead.

D. BROOKLYN COLLEGE - AMENDMENTS TO THE GOVERNANCE PLAN:

RESOLVED, That the proposed amendments to the Governance Plan of Brooklyn College be approved. (See Appendix A)

EXPLANATION: The three proposed amendments to the Brooklyn College Governance Plan have been approved (unanimously) by the Brooklyn College Policy Council, and are recommended by the College President. The Brooklyn College Policy Council, a joint governance body, consists of an equal number of administrators, faculty members, and students, with a minimum membership of thirty (30).

The first amendment adds a new subdivision I(A) (5) (a) to provide that if any of the presidents, vice presidents, assistant vice presidents, or full deans are unable to serve on the Policy Council, for a semester or the balance of a semester, a replacement will be selected in a manner determined by the enumerated administrators, subject to the approval of the Policy Council. The second amendment adds a new subdivision I(A) (5) (b) to provide that if any of the student government presidents are unable to serve on the Policy Council, for the semester or the balance of a semester, a replacement will be selected by the student government presidents. These amendments provide replacement processes for the presidents, vice presidents, assistant vice presidents, full deans and student government presidents in the event they are unable to serve.

The third amendment revises Subdivision IX(A) to provide that the Brooklyn College Association shall be constituted in accordance with Section 16.5 of the Bylaws of the Board of Trustees, in compliance with previous resolutions of the Board repealing a waiver of Bylaw Section 16.5, and waiving the inconsistent provisions of the Governance Plan. These actions required a college association governing board, as of July 1, 1992, consisting of thirteen (13) members composed of the College President or his/her designee as chair, three administrative members, three faculty members, and six students.

E. ALTERNATE FUNDING VEHICLES FOR PARTICIPANTS IN THE CITY UNIVERSITY'S OPTIONAL RETIREMENT PROGRAM (TIAA-CREF)

WHEREAS, The Board of Trustees of The City University of New York have accepted the concept of transferability of certain funds from a participant's Optional Retirement Program (ORP) through TIAA-CREF to Alternate Funding (investment) Vehicles designated by the University; and

WHEREAS, The Board of Trustees of The City University of New York at it proceedings of November 26, 1990 have charged the Chancellory with the responsibility for taking those steps necessary to recommend Alternate Funding Vehicles to which TIAA-CREF accumulations within the Regular Annuity Accounts of the participants in the Optional Retirement Program may be transferred, at the option of the participant; and
WHEREAS, The Board of Trustees’ Committee on Faculty, Staff and Administration, in conjunction with the Office of Faculty and Staff Relations’ Alternate Funding Vehicle Selection Committee have solicited through a Request For Proposal, vendors to participate in the ORP as Alternate Funding Vehicles; and

WHEREAS, In accordance with the authority granted by the Board of Trustees, the Office of Faculty and Staff Relations, upon review of all proposals submitted by vendors for consideration as Alternate Funding Vehicles has chosen two (2) vendors, Metropolitan Life Insurance and Guardian Life Insurance, to act as Alternate Funding Vehicles to the ORP; be it therefore

RESOLVED, That upon approval by the Board of Trustees of The City University of New York, contractual agreements between The City University of New York and the two (2) vendors aforementioned, will be executed and maintained by the Office of Faculty and Staff Relations.

EXPLANATION: The City University of New York operates a defined contribution retirement plan, the Optional Retirement Program (ORP), in which approximately 7,000 CUNY instructional staff members participate. The ORP is offered through annuity contracts issued by the Teachers’ Insurance and Annuity Association and the College Retirement Equities Fund for the benefit of each individual policy-holding participant. TIAA, a legal reserve insurance company invests institutional and policy-holder contributions to the ORP in fixed-income securities, commercial mortgages and real estate to purchase guaranteed annuities. CREF, established by TIAA in 1952, invests contributions in common stocks, bonds, and other instruments, and provides variable annuities. CREF offers a stock account, a bond account, a social choice account, an international account, and a money market account as investment options within the ORP.

The CUNY Board of Trustees endorsed a modification of the ORP at its meeting of November 26, 1990, which would allow employer and employee contributions within, and future contributions to, CREF to be transferred to an Alternate Funding Vehicle, which would offer one or more additional investment options. A Request for Proposals (RFP) was issued by the Office of Faculty and Staff Relations to solicit bids from qualified insurance companies licensed to do business in the State of New York to provide additional investment options as Alternate Funding Vehicles to the CUNY ORP.

Ten insurers responded to the Request For Proposals (RFP) which contained the following selection criteria:

- clarity of proposal;
- contractor capability;
- fiscal stability;
- cost efficiency;
- prior experience;
- quality and soundness of the investment products to be provided;
- nature, quality and extent of services to be provided; and
- charges and fees.

A University Alternate Funding Vehicle Committee was convened to evaluate the submissions. The committee, in its deliberation, utilized the responses to the RFP, analyses developed by staff within the Office of Faculty and Staff Relations, and recommendations from two consultants, Fried, Frank, Harris, Shriver, and Jacobson and Hamilton, Rabinovitz, and Alschuler.

In addition to the aforementioned criteria, the committee members evaluated the financial stability of the bidding insurers by obtaining the current ratings from Standard & Poor’s, Moody’s, and A. M. Best’s rating services. The committee considered the variety of investment choices proposed by each bidder in the context of current CREF offerings; the ability of the insurer to provide electronic transmission, and personal services to the University and to its employees; past performance of the investment options offered by each insurer; and the various costs levied by the insurer and by each of its proposed investment options.

Based upon its studies and evaluations, the committee selected two companies for inclusion within the CUNY Optional Retirement Program. The two companies are:

Metropolitan Life Insurance Company
Guardian Insurance and Annuity Company
In accordance with the authority granted by the Board of Trustees in its resolution dated November 26, 1990, the Office of Faculty and Staff Relations has negotiated contracts with the Metropolitan Life Insurance Company and the Guardian Insurance and Annuity Company for the provision of Alternate Funding Vehicles to the CUNY Optional Retirement Program.

Upon approval of the Board of Trustees of The City University of New York, these contracts will be executed and maintained by the Office of Faculty and Staff Relations.

F. AMENDMENT TO THE RESOLUTION ON THE CITY UNIVERSITY OF NEW YORK OPTIONAL RETIREMENT PROGRAM - TIAA/CREF:

RESOLVED, That the Board of Trustees of The City University of New York authorizes the amendment of The City University's Optional Retirement program (ORP) by modifying the University's agreement with the Teachers' Insurance and Annuity Association and the College Retirement Equities Fund (TIAA-CREF) to permit the lump sum distribution of funds deposited within the College Retirement Equities Fund (CREF), Regular Annuity Accounts of participants in the Optional Retirement Program, upon severance from full-time employment with the University and (1) attainment of normal service retirement age, which shall be the age at which normal service retirement could have occurred had the employee elected membership in the New York City Teachers' Retirement System, or (2) upon achieving eligibility for disability retirement, which would be consistent with those requirements necessary for receiving a disability retirement benefit had the employee elected membership in the New York City Teachers' Retirement System; and be it further

RESOLVED, That effective January 1, 1991, lump sum distribution be authorized to a maximum of 100% of the funds deposited within the CREF Regular Annuity Account, including approved alternate funding vehicles, of the participant, if the participant's entire Optional Retirement Program regular annuity accumulations are at least one-third in TIAA accumulations, and to a maximum of two-thirds of the CREF Regular Annuity Account if the entire Optional Retirement Program regular annuity accumulations are in CREF accumulations; and be it further

RESOLVED, That the Optional Retirement Program of The City University of New York be further amended to require spousal concurrence for the lump sum distribution of CREF funds within a Regular Annuity Account of an employee; and be it further

RESOLVED, That participants in TIAA-CREF who separate from service prior to the attainment of normal retirement age and begin pensionable service with another employer participating in TIAA-CREF shall have their TIAA-CREF contracts governed by the rules of the successor employer and shall no longer be governed by the rules of The City University of New York Optional Retirement Program; and be it further

RESOLVED, That the Board of Trustees of The City University of New York accepts the concept of transferability of CREF Regular Annuity Account accumulations and authorizes the Chancellory to take the steps necessary to recommend alternate funding (investment) vehicles to which CREF accumulations within the Regular Annuity Accounts of participants in the Optional Retirement Program may be transferred, at the option of the CREF participant; and be it further

RESOLVED, That the foregoing actions shall be implemented to the extent authorized by applicable statute; and be it further

RESOLVED, That a review of the impact of these modifications of The City University Optional Retirement Program shall be conducted by the University Office of Faculty and Staff Relations five years from the date of implementation.

NOTE: Matter underlined is new.

EXPLANATION: The proposed changes in the resolution will extend the feature of two-thirds (2/3) cashability (lump sum distribution) of a participant's Optional Retirement Program (ORP) fund accumulations to employees who, if they were members of the New York City Teachers' Retirement System, would qualify for disability retirement. Currently, the benefit of two-thirds (2/3) cashability under the terms of the resolution is available only to those participants of the ORP who would qualify for Normal Service Retirement had they been members of the New York City Teachers' Retirement System.

This change will allow participants of the ORP the opportunity to access their ORP accumulations without diminishing any disability payments they may be receiving through the PSC/CUNY Welfare Fund Disability Program.
In addition to the eligibility requirements for disability retirement as defined by the New York City Teachers’ Retirement System, a determination of disability must also be rendered through the Office of Social Security Administration before a request for cashability would be accepted.

At this point, Mrs. Everett rejoined the meeting and Mr. Fink left the meeting.

G. DISTINGUISHED PROFESSOR: RESOLVED, That the following be designated Distinguished Professor in the department, and the college, and for the period indicated, with compensation of $20,000 per annum in addition to his regular academic salary, subject to financial ability:

<table>
<thead>
<tr>
<th>COLLEGE</th>
<th>NAME</th>
<th>DEPARTMENT</th>
<th>PERIOD</th>
</tr>
</thead>
<tbody>
<tr>
<td>The City College</td>
<td>Carter, Ronald</td>
<td>Department of Music</td>
<td>July 1, 1993</td>
</tr>
</tbody>
</table>

Professor Carter was present and was introduced to the Board.

At this point, Rev. Pressley left the meeting.

H. THE CITY COLLEGE - NAMING OF THEATRE A OF THE AARON DAVIS HALL:

RESOLVED, That the Board of Trustees of The City University of New York approve the naming of 'Theatre A' of The Aaron Davis Hall, at City College's performing arts center, 'The Marian Anderson Theatre.'

EXPLANATION: Marion Anderson, recently deceased, was the best known contralto -- and probably the world's most renowned opera singer -- of the twentieth century. Over the course of a career spanning four decades, she first achieved great fame in Europe during the 1930's. Having been denied the right to perform at Constitution Hall because of her race, she attracted national and international attention through a 1939 concert before 75,000 people at the Lincoln Memorial. Ms. Anderson became the first African American singer to join the roster of the Metropolitan Opera, making her belated debut in 1955. Both as a result of her example and The Marian Anderson Fellowship for Young Artists, over the years she was responsible for advancing the careers of many talented singers, especially minorities and women. The numerous recognitions of her own achievements and the quality of her character include the Spingarn Medal of the N.A.A.C.P., the first Eleanor Roosevelt Human Rights Award, a Congressional Gold Medal, and the Presidential Medal of Freedom.

Especially because Ms. Anderson’s first major performance in this country was a 1925 concert at Lewisohn Stadium, and because she received an honorary doctorate in humane letters from The City College in 1987, it is altogether fitting that the main theatre of the Aaron Davis Hall be named in honor of Marian Anderson. The naming of the facility will be marked by a gala benefit concert in November 1993 that will bring to the College many of the luminaries in the field of music who drew inspiration from her artistic talent and who cherish her memory.

Trustee Carrion noted that the student Trustee Mr. Quartimon graduated on May 27, 1993 from John Jay College, and is going on to Graduate School. She added that it has been a pleasure to work with him. He has worked hard to address many of the concerns that the Board and the students had. On behalf of everyone present she wished him success in his future endeavors.

NO. 9. COMMITTEE ON STUDENT AFFAIRS, AND SPECIAL PROGRAMS: RESOLVED, That the following items be approved:

A. THE CITY UNIVERSITY SCHOOL OF LAW AT QUEENS COLLEGE - STUDENT ACTIVITY FEE INCREASE:

RESOLVED, That the student activity fee paid by students at the City University School of Law at Queens College be increased from $10.00 to $20.00 per semester effective the Fall 1993 semester. The entire fee will be allocated by the College Association.
**EXPLANATION:** The $10.00 increase in the student activity fee will be used to fund student organizations. This is the first fee increase since a student activity fee was initiated in 1984. A referendum was held in accordance with Board Bylaw section 16.12(b) on April 29 and 30, 1993. The vote was 96 in favor, 86 opposed and 63 abstentions, with 53% of the eligible students voting. The Dean of the Law School supports the increase.

**B. BROOKLYN COLLEGE - STUDENT ACTIVITY FEE INCREASE:**

Resolved, That the student activity fees paid by students at Brooklyn College be increased by $10.00 per semester and summer session, effective the Fall 1993 semester, in accordance with the following student activity fee schedules for the (1) College of Liberal Arts and Sciences (Day Session); (2) School of General Studies (Evening); (3) Undergraduate Summer Session; (4) Graduate Division; and (5) Graduate Summer Session.

**EXPLANATION:** The student activity fee schedules represent an increase of $10.00 which will be locally earmarked for the Brooklyn College Health Care Clinic. The Health Care Clinic will provide general diagnosis and treatment of minor health problems, limited gynecological care, immunizations, physicals and health education and wellness promotion. The Health Care Clinic will be opened in the Fall of 1994 and the fees for 1993-1994 will be used for start-up costs.

A referendum was held in accordance with Board Bylaw section 16.12(c), on April 26-29, 1993. The referendum was held on dates other than in conjunction with student government elections, in accordance with Bylaw Section 16.12(c) because the Health Care clinic will provide services to all students, the fee will be paid by the entire student body of the College, and the three student governments have their elections at different times. The vote was 1291 in favor and 172 opposed with 11% of the eligible students voting. The College President support the increase.

Local earmarkings at the College are set forth below for each of the student activity fee schedules. The local earmarkings have been established and are subject to change at the College in accordance with the referendum process set forth in Board Bylaw section 16.12(c), provided there is no change in the total fee. The earmarkings to the allocating bodies as set forth in the resolutions may only be changed by further Board action. The student activities fees allocated by NYPIRG are refundable in accordance with procedures subject to the approval of the College President.

(1) **College of Liberal Arts and Sciences (Day Session)**

<table>
<thead>
<tr>
<th>EARMARKED ALLOCATING BODY</th>
<th>CURRENT FEE</th>
<th>PROPOSED FEE</th>
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</thead>
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<tr>
<td>Student Government</td>
<td>$8.50</td>
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<tr>
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<tr>
<td>College Association</td>
<td>34.70</td>
<td>44.70</td>
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<td>College Assn./Student Gov't</td>
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<td>4.00</td>
</tr>
<tr>
<td>NYPIRG</td>
<td>3.00</td>
<td>3.00</td>
</tr>
<tr>
<td><strong>Total Student Activity Fee</strong></td>
<td><strong>$77.70</strong></td>
<td><strong>$87.70</strong></td>
</tr>
</tbody>
</table>

**LOCAL EARMARKING:** Within the $44.70 semester College Association fee, the following local earmarkings will exist: $18.00 for Athletics, $5.00 for the Career Service Center, $2.00 for the Emergency Medical Service, $1.00 for the Student Concerts, $1.00 for the Radio Station, $3.50 for the Academic Club Association, $2.00 for the Drop in Center, $1.00 for SOFEDUP (disabled students), $3.00 for the Student Forensics Society and $10.00 for the Health Care Clinic. Within the $8.50 Student Government fee, the following local earmarkings exist: $2.00 for the Riverrun Journal, $5.00 for the Broeklundia yearbook and $5.00 for the Student Film Society, with the remaining $7.30 going to Student Government, clubs and other activities. Four dollars ($4.00) of the student activity fee is jointly allocated by the College Association and the Student Government, with $2.50 locally earmarked for student newspapers and $1.50 to the Lay Advocate Program. Both the Student Government and College Association must approve the budgets for the student newspapers and the Lay Advocate Programs.
(2) School of General Studies (Evening Session):

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<thead>
<tr>
<th>EARMARKED ALLOCATING BODY</th>
<th>CURRENT FEE:</th>
<th>PROPOSED FEE:</th>
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<tr>
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<td>$ 5.00</td>
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<td>Student Center Board</td>
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<td>College Association</td>
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<td>NYPIRG</td>
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<tr>
<td>Total Student Activity Fee</td>
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<td>$50.50</td>
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</table>

LOCAL EARMARKINGS: Within the Student Government fee, the following local earmarkings exist: $1.26 for the Nightcall newspaper, with the remaining $3.74 for clubs, Student Government and other activities. Within the College Association fee, the following local earmarkings exist: $5.00 for Athletics, $1.00 for the Emergency Medical Service and $10.00 for the Health Care clinic.

(3) Undergraduate Summer Session:

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<thead>
<tr>
<th>EARMARKED ALLOCATING BODY</th>
<th>CURRENT FEE:</th>
<th>PROPOSED FEE:</th>
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<tr>
<td>College Association</td>
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<td>21.00</td>
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<tr>
<td>Total Student Activity Fee</td>
<td>$41.00</td>
<td>$51.00</td>
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</table>

LOCAL EARMARKINGS: Within the College Association fee, the following local earmarkings exist: $10.00 for Athletics, $1.00 for the Emergency Medical Service and $10.00 for the Health Care clinic.

(4) Graduate Division

<table>
<thead>
<tr>
<th>EARMARKED ALLOCATING BODY</th>
<th>CURRENT FEE:</th>
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<tr>
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<td>College Association</td>
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</tr>
<tr>
<td>Total Student Activity Fee</td>
<td>$44.25</td>
<td>$54.25</td>
</tr>
</tbody>
</table>

LOCAL EARMARKINGS: The following local earmarkings exist within the Student Government fee: $2.00 for the graduate student newsletter, $1.00 for first-class mailings, $2.00 for equipment, $1.00 for personnel and $.75 for audit. The College Association fee of $10.00 is locally earmarked for the Health Care clinic.

(5) Graduate Summer Session

<table>
<thead>
<tr>
<th>EARMARKED ALLOCATING BODY</th>
<th>CURRENT FEE:</th>
<th>PROPOSED FEE:</th>
</tr>
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<td>Student Center Board</td>
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<td>$27.50</td>
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<tr>
<td>Student Government</td>
<td>2.50</td>
<td>2.50</td>
</tr>
<tr>
<td>College Association</td>
<td>.00</td>
<td>10.00</td>
</tr>
<tr>
<td>Total Student Activity Fee</td>
<td>$30.00</td>
<td>$40.00</td>
</tr>
</tbody>
</table>

LOCAL EARMARKINGS: The College Association fee of $10.00 is locally earmarked for the Health Care clinic.
C. AMENDMENT OF BOARD POLICY ON THE SCHEDULING OF STUDENT GOVERNMENT ELECTIONS AND THE ELECTION OF DELEGATES AND OFFICERS OF THE UNIVERSITY STUDENT SENATE:

RESOLVED, That the Board Policy on the Scheduling of Student Government Elections and the Election of Delegates and Officers of the University Student Senate, adopted by the Board of Trustees on March 30, 1987, Cal. No. 8.6, and amended on June 22, 1992, Cal. No. 6.Y, be amended to modify Section IV and add new Sections X and XI, as follows:

IV. Elections for officers of the University Student Senate shall be held in October, at least 10 days prior to the scheduled October meeting of the Board of Trustees, for a term of office commencing on the day of the scheduled October meeting of the Board of Trustees. [Officers who are elected by the University Student Senate in the Spring 1987, however, shall continue to serve until the next election of officers to take place in January 1988, at least 10 days prior to the scheduled January meeting of the Board of Trustees, for a term of office commencing on the day of the scheduled January 1988 meeting of the Board of Trustees. The first regular October election of officers shall take place in October 1988. Officers elected in October 1988 shall serve until the subsequent October election and certification of officers.] Officers of the USS are elected for terms of office ending on the day preceding the subsequent scheduled October meeting of the Board of Trustees, and do not hold over after the expiration of their terms of office.

X. In the event the office of chair of the University Student Senate is vacated, another officer shall become interim chair to serve until a new chair is elected by the delegates. The order of succession among the vice chairs of the USS shall be: (1) legislative affairs; (2) graduate affairs; (3) senior college affairs; (4) community college affairs; (5) evening and part-time student affairs; (6) international student affairs; (7) disabled student affairs; and (8) fiscal affairs, but such succession shall occur only to the office of interim chair. The interim chair shall serve as chair for a period not to exceed 45 calendar days or the unexpired portion of the term, whichever is shorter. At the end of the 45 day period, if the USS has failed to elect a chair, the office of the chair shall be vacant until it is filled by the vote of the body. The eligibility of the interim chair shall be subject to the certification of the Vice Chancellor for Student Affairs.

XI. In the event a student who is an officer of the University Student Senate graduates at the end of a semester, the student may continue to hold office until February 1, for the fall semester, or September 1, for the spring semester, following which date, the office shall be deemed vacated unless the student has enrolled in another degree program at the University prior to the applicable date. In addition, a student who is chair and graduates at the end of the spring semester, or thereafter but prior to the scheduled October meeting of the Board of Trustees, may continue to hold the office of chair until the completion of the term of office ending on the day preceding the October meeting of the Board of Trustees, even if the chair does not enroll in another degree program at the University for the fall semester.

NOTE: Matter underlined is new; matter in brackets to be deleted.

EXPLANATION: The modification to Section IV clarifies the terms of office for USS officers, and explicitly provides that there is no holding over after the expiration of the terms of office. In addition, obsolete transition provisions in Section IV are deleted. The new Section X sets forth a succession provision for an interim Chair of the USS in response to recent efforts of the USS to modify its own bylaws to provide for the interim succession to the chair by another USS officer. The new Section XI clarifies the status of USS officers after they graduate and permits them to continue to hold office until the beginning of the following semester, providing for the stability of government during periods between semesters and allowing sufficient time to permit a determination to be made as to whether a student has enrolled in another degree program and therefore may continue to serve as an officer. Section XI will also permit a chair who has graduated to continue to serve until the October board meeting, which will provide stability for the USS until regular October elections are held for a new chair by the new USS delegates who assume office on September 1. This will permit a chair who graduates at a June commencement to sit as an ex-officio trustee at the September Board meeting.
A. REPORT: Trustee Bloom presented the following informational report:

A ceremony will be held tomorrow morning at John Jay College for the CUNY/New York Police Department Police Cadets and their families to mark the beginning of the next phase of their preparation for careers as New York City Police Officers.

She commended Vice Chair Everett for her presentation of the Salk Scholarship Awards at a ceremony held earlier this month. Mrs. Bloom noted the importance of this special program which deserves the University’s continued support.

Also, she commended the individual colleges for the excellent graduation ceremonies held this May and June. Many of the colleges received wide publicity and media coverage. Almost 24,000 students graduated this academic year and she expressed warmest congratulations to these graduates and their families on behalf of the Board.

Dr. Jacobs, on behalf of the Board, noted that it was good to see Mr. Fink back in attendance after his recent illness.

Upon motion duly made, seconded and carried, the meeting was adjourned to go into Executive Session at 6:20 p.m.
The Chairperson called the Executive Session to order at 6:24 P.M.

There were present:

James P. Murphy, Chairperson
Edith B. Everett, Vice Chairperson

Sylvia Bloom
Gladys Carrion
Louis C. Cenci

William R. Howard
Charles E. Inniss
Harold M. Jacobs
Susan Moore Mouner

Robert A. Picken, ex officio
Ronald Quartimon, ex officio

Secretary Genevieve Mullin
Robert E. Diaz, General Counsel and Vice Chancellor for Legal Affairs
Ann Ellis, Assistant to the Secretary

Chancellor W. Ann Reynolds
Deputy Chancellor Laurence F. Mucciolo
Dean Brenda Spatt

The absence of Mr. Badillo, Mr. Del Guidice, Mr. Fink, and Rev. Pressley, and Dr. Tam was excused.
Upon motion duly made, seconded and carried, the following resolutions were Adopted:

E.2. APPOINTMENT OF VICE CHANCELLOR FOR STUDENT AFFAIRS: RESOLVED, That the Board of Trustees of The City University of New York approve the appointment of Dr. Elsa Nunez-Wormack as Vice Chancellor for Student Affairs, effective July 1, 1993, at the established salary rate for a Vice Chancellor, subject to financial ability.

EXPLANATION: Dr. Elsa Nunez-Wormack currently serves as Acting Vice Chancellor for Student Affairs and University Dean for Undergraduate Studies and Deputy to the Vice Chancellor for Special Programs. Prior to her current service at the Central Office, Dr. Nunez-Wormack served as Associate Dean of Faculty at The College of Staten Island. Dr. Nunez-Wormack will continue as University Dean for Academic Affairs, thereby effecting closer coordination of academic and student support services.

At this point Vice Chair Everett left the meeting.

E.1. DELEGATION OF AUTHORITY TO APPROVE APPOINTMENT OF VICE CHANCELLOR FOR FACILITIES PLANNING, CONSTRUCTION AND MANAGEMENT: RESOLVED, That the Board delegate to any four Trustees, two of whom shall be the Chairperson and the Vice Chairperson of the Board, its authority to approve, upon recommendation from the Chancellor, the appointment of a Vice Chancellor for Facilities, Planning, Construction and Management prior to the next regularly scheduled meeting of the Board of Trustees, and be it further

RESOLVED, That if such a designation has been made by the four Trustees, a report of such action shall be included in the University Report of the next scheduled meeting of the Board of Trustees;

EXPLANATION: This resolution permits the completion of the search process for Vice Chancellor for Facilities Planning, Construction and Management. Background checks were being completed at the time of the last meeting of the Board of Trustees for the year.

It was agreed that Mr. Howard and Mr. Cenci would be the other two Trustees.

Upon motions duly made, seconded and carried, the executive session was adjourned at 6:45 P.M.

SECRETARY GENEVIEVE MULLIN
MINUTES OF THE MEETING OF THE BOARD OF
TRUSTEES OF THE CITY UNIVERSITY OF NEW YORK
HELD
SEPTEMBER 27, 1993
AT THE BOARD HEADQUARTERS BUILDING
535 EAST 80TH STREET - BOROUGH OF MANHATTAN

The Chairperson called the meeting to order at 4:50 P.M.

There were present:

James P. Murphy, Chairperson
Sylvia Bloom
Louis C. Cenci
Stanley Fink

William R. Howard
Susan Moore Mouner
Thomas Tam

Robert A. Picken, ex officio

Secretary Genevieve Mullin
Robert E. Díaz, General Counsel and Vice Chancellor for Legal Affairs
Lillian W. Phillips, Executive Assistant
Anne Ellis, Assistant to the Secretary

Chancellor W. Ann Reynolds
Deputy Chancellor Laurence F. Muccolo
President Raymond C. Bowen
Acting President Leo A. Corble
Acting President Stephen M. Curtis
President Josephine Dunbar Davis
President Ricardo R. Fernandez
President Leon M. Goldstein
President Matthew Goldstein
President Frances Degen Horowitz
President Vernon Lattin
President Shirley Strum Kenny
President Paul LeClerc
President Gerald W. Lynch

President Charles E. Merideth
President Yolanda Moses
President Isaura S. Santiago
President Kurt R. Schmeller
President Edmond L. Volpe
Vice Chancellor Richard Freeland
Vice Chancellor Jay Hershenson
Vice Chancellor Emma E. Macari
Vice Chancellor Brenda Richardson Malone
Vice Chancellor Elsa Nunez-Wormack
Vice Chancellor Richard F. Rothbard
Dean Haywood Burns
Dean Stanford R. Roman, Jr.

The absence of Mr. Badillo, Ms. Carrion, Mr. Del Giudice, Mrs. Everett, Mr. Inniss, Dr. Jacobs, and Mr. Quartimon was excused.
The meeting proceeded without a quorum until.

Statement by Chairman Murphy:

Good afternoon ladies and gentlemen. It is my pleasure to convene the first meeting of the Board of Trustees of the City University for this new academic year. We have a lot of new folks whom we will be introducing later on. I want to say that while I don't believe, in terms of the fiscal situation, that it would be appropriate to characterize the University as being in a prosperous time, if you look to qualitative characteristics, I think the case can be made that there is a fundamental prosperity which CUNY is enjoying. We are in the greatest City in the world. The University is the key stabilizing and developmental force in that City. It is in a high-demand mode, seeing increased enrollment figures once again. I believe that we are doing many things very, very well. That is not to say that this has not been a period of several years of great challenge and difficulty. I must reaffirm what has been the sense of the members of the University family, and we must keep that word 'family' in mind. I think that ours is a microcosm that is very significant and truly we must look at ourselves familiarly. The fiscal situation has been very, very terrible and difficult. I think there will be light at the end of the tunnel, perhaps as soon as we get through the end of this fiscal year when the economy will be doing much better, not appreciably or dramatically better by historical standards, but it will be doing somewhat better which will auger well on the fiscal side. We have had much discussion over the past several months since the June action of this Board which basically, in the academic planning area, validated a process to be unfolded over a long period of time as to how the University could prepare itself inclusively and collegially for the next century in terms of its academic offerings coupled by their research components. What the Board did in June was the end of the beginning. And that beginning grew out of a felt sense in this Board by certain Trustees going back a year and a half ago when, after successive increases in tuition, this Board said 'this far - no further.' We were not going to continue that upward spiral because of the adverse impact which those types of actions have in their accumulation on the access issue and on the financial stringency which is exacerbated more often than not by such actions for people who would come to this University. And what this Board asked for was that we revisit and rethink and reexamine ourselves in terms of our offerings. Basically at CUNY we teach and we research, but primarily we teach. Now, don't anybody quote me as saying this as a denigration of the great research which we do, but we have for the most part first time college-goers and we work hard to give them a quality education once they come here. So I took upon what happened in June as the end of the beginning and the initiation of a process calling for certain actions, certain specific developments in terms of procedures and guidelines, etc., concerning program review. It is a process from the Board's perspective which is an inclusive process and which will be an inclusive process involving the Board, the Chancellors, the presidents, and terribly importantly the faculty in their various configurations around the system where academic policy and programs are reviewed continuously and where the programs are implemented and carried out. So, we have had a lot of heat in the last number of weeks, but there has been a modicum of light that has come out of that heat. I want us now as this year is unfolding to keep in mind that we have to work together on this initiative. The buck will stop with the Board in terms of the ultimate governance issues relating to this University, not the micromanagement of academic planning or implementation - don't misunderstand. But we are going to work together, the students, the faculty, the administration, the presidents, the Chancellor and the Board to do what we must do, and to do what by-and-large is being recognized in this town and in this state and in this nation as being a cutting edge activity. CUNY is a significant academic institution serving nearly a quarter of a million people, encompassing a quarter of a million if you add staff into the enrollment figures, trying to do what must be done by every institution in this nation in practically every field to assure relevance, continuity, and continuation. So I want this to be the theme and the hallmark of what it is that we are about this year as we go through very important work. It is the spirit of how we approach that work which is important. We should not trivialize it on an ad hominem or on an ad feminam basis. We are going to deal with policy issues, we are going to deal with issues of principle and programs, and we are going to try to make this as good a place as it can be consistent with the wonderful history and tradition which this University has. We are approaching the 150th anniversary of the Free Academy. That date is just around the corner. And that is the 150th anniversary of this University. Let that be a benchmark for us to have made enormous strides with respect to the accomplishments and the actions that are contemplated by the resolution that was adopted here in June so that, as we approach the end of this century, City University and all of its constituents which are so critical and so unique can work together. Each college is a precious jewel and gem in this University and in its community. Let us work together to insure that all that we do will be positive, constructive, and accomplishing.
Statement by Trustee Fink:

I spent a good deal of time, Mr. Chairman, reading newspaper accounts and reading letters from people who are officers in this University who are having some problems with the policy adopted by this Board, namely Academic Program Planning. Now I certainly don't have any problems with anyone speaking out and everybody has a right to voice opinions about what this University is doing provided that those people who work for this University, while they are complaining, are carrying out their job and responsibilities. I think that some of the people, as far as I am concerned, who have lit out against the Chancellor, maybe ought to have a little bit more courage and come after the Board of Trustees of this University. After all, it is our policy. It was this Board of Trustees who began the dialogue on this particular issue of academic program planning. I think it was a number of Trustees who put it into play and through the work of the Chancellor, the Vice Chancellors, her staff, and a lot of people, and through a process that many of us saw was extraordinarily fair and open, as we had hoped it would be, we came to some conclusion. Now, once we have come to conclusion with some policy and the Chancellor is bound to carry out the policy of this Board, I, like you Mr. Chairman, don't want to be involved, I am not an academician. I don't want to be involved in trying to run a college or a unit or a department or anyone's behavior there. But this Board set forth a policy and this policy resulted in academic program planning and I think the time has come that those people who don't particularly like what they see, they have a right not to like it and they even have a right to speak out against it, but while they're not liking it and while they're speaking out against it, they ought to be carrying out the policy of this Board as set forth in greater detail by this Board's representative to the community, namely the Chancellor whom we elected. And so I would hope that if there are people out there who want to continue in a dialogue on this whole question of academic program planning they are welcome to do it and we will not try to stifle anybody, as long as two things are taking place: one, let them have the courage to take the shot at those people who set the policy of this University, namely the Trustees as my recollection was that the resolution was pretty well unanimously adopted, and, secondly, while they are taking shots at whomever they might wish to take shots at, they carry out the policy of this University to the best of their ability. And I would hope that begins to take place forthwith, Mr. Chairman.

Statement by Trustee Howard:

I, too, went to a lot of meetings throughout the last year and a half trying to understand for myself what was really needed and required to make sure that in the year 2000 this institution is here and that for people who decide to come here we could offer programs that would provide them with jobs in the future. I, too, have gotten a lot of letters of complaint from individuals on all kinds of things. But I would hope that people understand that the Trustees are caretakers of the education of over two hundred thousand individuals. In times of fiscal stringency we only have two options basically: 1) we could continue to raise tuition which we say we are not going to do; and 2) the Trustees might have to take action to close some campuses to make sure that there are dollars around to keep some parts of this institution open. At all times it is essential that we insure, as I have always said, that everybody has the same information. And as we go through this process this year, I would hope, too, that individuals on the various campuses, the administration, the students, and Trustees, that we could pull together and not spend this entire year sort of playing games with each other. I, too, support very strongly the resolution adopted in June. One of the things which was in the back of my mind when the Chancellor came here was the hope that this University would point itself in the right direction. And in pointing itself in the right direction, I think that the slaps should come towards the Trustees. I chair a fair number of the public hearings and I take a lot of the dirty slaps, so if there are any more out here I would hope that the dirty slaps would come in the direction of the Trustees who want to move this institution forward. I would hope that this year everyone will pull together and work as hard as we can to move this institution forward. I think too that people in the University community should realize that Trustees receive two to three hundred pieces of mail each day from the institution and when they add another hundred on top of that something important may be missed.

Statement by Professor Picken:

During the summer faculty reacted to what was reported to be a new, centrally controlled process that appeared to undercut the primary responsibility of college faculty for curricular matters in the academic planning process as had been clearly set forth in the resolution as all of us remember and which seemed to utilize the University's budget in a punitive manner. During the past several weeks the Chancellor and her staff have been meeting with a variety of faculty governance organizations throughout the University. I am very pleased that this effort is underway and I want to report particularly on a meeting which occurred last Friday with the Council of Faculty Governance Leaders representing the faculty governance organizations at seventeen CUNY colleges. It was a
very positive session and the participants characterized it as one necessary step towards the restoration of our confidence in the academic administration of the University. I have every hope that this broad consultation with faculty will continue and that the distrust which has arisen can be alleviated. I am very, very pleased to hear the commitment today on the part of the Trustees who have spoken that the June 28th resolution is to be implemented in the form in which it was passed. I think that's what all of us in faculty governance leadership positions wish for very much.

AA. AD HOC COMMITTEE ON TRUSTEE EMERITUS: Mr. Cenci reported that several years ago he had the privilege to chair the Ad Hoc Committee which established the category of Trustee Emeritus. At today's meeting five former trustees are being recommended to the Board to receive this honorary title. The former trustees being honored today have brought wisdom and creative vision to this institution and to the deliberations of the various ad hoc committees and standing committees on which they have served. Some have served as vice chairpersons, some have served as members of committees, but at all times they have brought good sense, understanding, and advocacy of ethical concepts and practices which have illuminated the deliberations of the Board on many occasions. Their unflagging dedication to the advancement of public higher education, and specifically The City University, was evidenced throughout their tenure. So now at this time the Board of Trustees of The City University expresses its heartfelt appreciation to these former Trustees who have left our service but who will be designated Trustees Emeriti at this meeting.

Upon motions duly made, seconded and carried, the following resolutions were considered: (Calendar Nos. A through E).

A. TRUSTEE EMERITUS - JUDAH GRIBETZ, ESQ.: WHEREAS, Mr. Judah Gribeutz, served in a distinguished manner as a member of the CUNY Board of Trustees from June 11, 1980 through April 4, 1989; and

WHEREAS, He brought his institutional wisdom and creative vision to the deliberations of the Ad Hoc Committee on the City University School of Law at Queens College, playing a major role in the shaping and stabilizing of that critical new unit of the City University; and

WHEREAS, As Vice Chairman of the Standing Committee on Public Affairs he was able to contribute his wide-ranging experience in government service to the task of developing the University's legislative and social strategies; and

WHEREAS, His sense, understanding and advocacy of ethical concepts and practices helped to illuminate the deliberations of the Board on many occasions; and

WHEREAS, As former counsel to the Governor and Deputy Mayor of New York City, his expertise in law and intergovernmental relations was beyond challenge and irreplaceable; and

WHEREAS, His unflagging dedication to the advancement of public higher education and specifically the City University was evidenced throughout his tenure; now

THEREFORE BE IT RESOLVED, That the Board of Trustees of the City University expresses its heartfelt appreciation to the Honorable Judah Gribeutz for his years of service to the City University; and

BE IT FURTHER RESOLVED, That the Honorable Judah Gribeutz be designated Trustee Emeritus.

B. TRUSTEE EMERITUS - DR. ROBERT L. POLK: WHEREAS, The Reverend Dr. Robert L. Polk, a spiritual as well as an administrative leader, served, in a most distinguished manner, from June 11, 1980 through August 31, 1989, as Trustee of the City University; and

WHEREAS, Dr. Polk demonstrated his special concern and involvement with the students of the City University through his work as Chairperson of the Special Committee on Student Life, and as a member of the Ad Hoc Committee on Student Activity Fees; and
WHEREAS, As Chair of the City University Construction Fund, as Vice Chair of the Committee on Fiscal Affairs, Facilities, and Contract Review, and as a member of the Ad Hoc Task Force on the Status and Future of Facilities, he worked to advance the financial stability of the University and to insure the preservation and promote the development of the University’s physical facilities; and

WHEREAS, As a member of the Committee on the Presidential Search Process and of the Ad Hoc Trustee group on Presidential Searches; he helped to re-define the University’s guidelines regarding Presidential Searches; and

WHEREAS, He personally participated, in a major way, in the search process as a member of the Medgar Evers College Presidential Search Committee and of the 1981-82 Chancellor’s Search Committee; and

WHEREAS, His intellectual and verbal powers enabled him to help resolve difficult issues facing the Board, to the great appreciation of his fellow Trustees and of the University; and

WHEREAS, Dr. Polk, a dedicated and exemplary contributor to the deliberations of the Board, provided clarity of thought and logic to the many Committees on which he served; now

THEREFORE BE IT RESOLVED, That the Board of Trustees expresses its gratitude to the Honorable Robert L Polk for his unceasing commitment to public higher education and to the City University; and

BE IT FURTHER RESOLVED, That the Honorable Robert L Polk be designated a Trustee Emeritus.

C. TRUSTEE EMERITUS - MRS. MARGARET TITONE: WHEREAS, Mrs. Margaret Titone served, in a distinguished manner, as Trustee of the City University from June 11, 1980 through February 1, 1989; and

WHEREAS, Mrs. Titone served on many standing committees of the Board such as the Committee on Academic Policy, Program, and Research; the Committee on Fiscal Affairs, Facilities and Contract Review; and the Committee on Public Affairs, as well as on the Ad Hoc Committee on Student Activity Fees; and

WHEREAS, Her leading concern for the welfare of CUNY’s students was demonstrated throughout her tenure on the Board, particularly through her work on the Special Committee on Student Life and the Ad Hoc Committee on Housing, and

WHEREAS, She aided in shaping the future of two of CUNY’s colleges through her participation on the Presidential Search Committees of the Borough of Manhattan Community College and of Medgar Evers College; now

THEREFORE BE IT RESOLVED, That the Board of Trustees expresses its deep appreciation to the Honorable Margaret Titone for her dedicated commitment to public higher education, to the City University, and particularly to its students; and

BE IT FURTHER RESOLVED, That the Honorable Margaret Titone be designated Trustee Emerita.

D. TRUSTEE EMERITUS - BRENDA FARRROW WHITE, ESQ.: WHEREAS, Ms. Brenda Farrow White served, in a distinguished manner, as Trustee of the City University from January 4, 1984 through July 31, 1991; and

WHEREAS, During her seven years of tenure as Trustee, Ms. Farrow White contributed significantly and substantially to CUNY Board work, deliberations and problem solving; and

WHEREAS, As a skilled and experienced Attorney-at-Law -- a legal professional -- she contributed her expertise to the deliberations of the Ad Hoc Committee on the City University School of Law at Queen College; and also as a member of the Ad Hoc Committee on the City University Medical School; and

WHEREAS, Ms. Farrow White provided outstanding leadership as chair of the Board’s Standing Committee on Student Affairs and Special Programs, lending her persuasive voice to the concerns and needs of CUNY students; and
WHEREAS, Ms. Farrow White served ably and constructively on the Presidential Search Committees for Queen College, Medgar Evers College and Hostos Community College; and

WHEREAS, Through her membership, she contributed substantially to the deliberations of the Standing Committee on Faculty, Staff, and Administration, and also to the Ad Hoc Committee on Housing; now

THEREFORE, BE IT RESOLVED, That the Trustees of the City University commend the Honorable Brenda Farrow White for her many services and contributions to the City University and the cause of higher education; and

BE IT FURTHER RESOLVED, That the Honorable Brenda Farrow White be designated as a Trustee Emerita.

E. TRUSTEE EMERITUS - REVEREND CALVIN O. PRESSLEY: WHEREAS, the Reverend Calvin O. Pressley served in a distinguished manner as a member of the CUNY Board of Trustees from March 7, 1989 though June 30, 1993; and

WHEREAS, As a member, he brought his true concern for and a special vision of the future of the University to the deliberations of the Board Committees on Fiscal Affairs, Facilities, and Contract Review, and Academic Policy, Program, and Research; and

WHEREAS, He provided strong and dedicated leadership as Chair of the City University Construction Fund and of the Presidential Search Committees for The City College and the Graduate School and University Center; and

WHEREAS, His participation as a member greatly assisted the 1990 Chancellor's Search Committee in its deliberations as it worked to shape the future leadership of The City University; and

WHEREAS, Reverend Pressley's extensive background of professional service to religious, community and social service organizations was an invaluable asset to his understanding of and devotion to the mission of The City University of New York; and

WHEREAS, He carries with him the respect and admiration of all his colleagues as he concludes his service to the Board to begin a new chapter of his ministry; now

THEREFORE BE IT RESOLVED; That the Board of Trustees of the City University expresses its heartfelt appreciation to the Honorable Calvin O. Pressley for his years of service to the City University; and

BE IT FURTHER RESOLVED, That the Honorable Calvin O. Pressley be designated Trustee Emeritus.

F. CONDOLENCES TO DR. HAROLD JACOB: Chairman Murphy noted the death of Pearl Jacobs, the beloved wife of Trustees Harold Jacobs, on September 22, 1993, and extended condolences on behalf of everyone present. Mrs. Jacobs died after a long illness which she fought so valiantly.

G. DEATH OF TRUSTEE EMERITUS ARMAND D'ANGELO: Chairman Murphy noted with regret the death of Trustee Emeritus Armand D'Angelo. Mr. D'Angelo, who served with distinction as a CUNY Trustee for fourteen years, died on July 7, 1993. The Board extends its sympathy to his wife of sixty years, Yolanda, and to the entire family.

H. DEATH OF MRS. BRIDGET COLEMAN: Chairman Murphy noted the death of a very special friend of the Board and the University, Mrs. Bridget Coleman, proprietor of Coleman's Delicatessen on East End Avenue. For forty-two years Mrs. Coleman catered to the needs of the Central Office, its employees and the surrounding neighborhood. Mrs. Coleman leaves behind many friends and admirers and will be sorely missed.

I. WELCOME TO NEW ADMINISTRATORS: Chairman Murphy welcomed Dr. Yolanda T. Moses, the new president of City College, and Dr. Leo A Corbie, the Acting President of Bronx Community College.

Chancellor Reynolds introduced Ms. Emma E. Macari, the new Vice Chancellor for Facilities, Planning and Construction Management, and Dr. Elsa Nunez-Wormack who has been appointed Vice Chancellor for Student Affairs.
J. PRESIDENTIAL HONORS: Chairman Murphy announced that President Paul LeClerc of Hunter College is the President-designate of the New York Public Library, the second largest system in the United States serving scholars and researchers around the world. The Library continues to expand its services to the City's school children and citizens through its 82 branches and a major new expansion program in high technology which will be housed in the former B. Altman building. On behalf of the Board and the University, Chairman Murphy offered congratulations to President LeClerc.

K. STAFF HONORS - JAMES MULZET: Chairman Murphy congratulated James (Jimmy) Mulzet, a staff member of the Central Office since 1980, on being selected as one of a group of disabled persons to meet Pope John Paul as part of the World Youth celebration in Denver this past August. Jimmy gave a stirring speech before the Pontiff and an audience of more than 1,000 young people and a worldwide television audience. The Pope was visibly moved by Jimmy's story of his struggle to overcome the disabilities caused by his cerebral palsy and afterwards gave Jimmy a smile and a warm hug. The Board and the University are very proud of Jimmy for his participation in this important event and for the contributions he has made to the Central Office staff.

L. CITY UNIVERSITY HONORS: For the second time the Standard and Poor's Executive/College Survey has found that The City University of New York is the educational institution from which the majority of the nation's 70,000 corporate executives have earned their undergraduate degrees.

M. FACULTY HONORS: (1) Leith Mullings, Professor of Anthropology, the Graduate School and University Center, will hold the Chair in American Civilization at the Ecole des Hautes Etudes en Sciences Sociales in Paris during the 1993-94 academic year.

(2) Three CUNY Professors were awarded fellowships for postdoctoral research in the humanities and related social sciences by the American Council on Learned Societies: Gary Hentzi, Assistant Professor of English Literature at Baruch College, Michael Wallace, Professor of History at John Jay College, and Martin J. Petruszewicz, Assistant Professor of Modern European History at Hunter College.

N. BARUCH COLLEGE HONOR: Chairman Murphy called on President Matthew Goldstein who reported that Mr. William Newman has made a gift to the College in the form of a $5 million unrestricted contribution. Mr. Newman, a graduate of Baruch College Class of 1947, is the Chairman of the Board and Chief Executive Officer of New Plan Realty Trust, the largest real estate investment trust (REIT) capitalized at $1.3 billion and traded on the New York Stock Exchange. His father also is an alumnus of the Class of 1926. The College sees this as a reaffirmation of the importance of public higher education in New York City.

O. COLLEGE HONORS: (1) In a national survey by the U.S. Department of Education, Borough of Manhattan Community College was ranked as the number one producer of associate degrees for Afro-Americans. The College was also ranked as number two in awarding more associate degrees to minority students.

(2) The City College Program for the Retention of Engineering students (PRES) was featured as one of America's best run non-profit organizations in a recent issue of Financial World.

P. STUDENT HONORS: Sandra Hill, a graduate of the City University School of Law at Queens College, received one of the first Association of the Bar's Thurgood Marshall Fellowships to work with the Association in advancing equal justice and civil rights.

Q. GRANTS: The Chairman presented for inclusion in the record the following report of grants $100,000 or above received since the last Board meeting:

BOROUGH OF MANHATTAN COMMUNITY COLLEGE:

a. $326,884 US Department of Education to S. Bragg/J. Williams for "Student Support Services."

BARUCH COLLEGE:

a. $5,000,000 William and Anita Newman unrestricted gift to Baruch College.
THE CITY COLLEGE:

a. $650,000 Howard Hughes Medical Institute (HHMI) to support programs that will attract students to careers in scientific research and teaching.

GRADUATE SCHOOL AND UNIVERSITY CENTER:

a. $150,000 Anonymous to Professor Kathleen McCarthy for "International Fellows Program."

b. $125,044 NIDOCD to Professor Richard Schwartz for "Input-Output Relationships in Speech-Language Impairment."

c. $125,000 NEH to Professor Dee Clayman for "The Database of Classical Bibliography."

JOHN JAY COLLEGE:

a. $169,862 U.S. Department of Education to Roberta Blotner, CUNY Substance Abuse Prevention Center, for FIPSE project "John Jay Community Helping to Empower and Educate Responsible Students (CHEERS)."

LA GUARDIA COMMUNITY COLLEGE:

a. $306,461 U.S. Department of Education to Samuel Farrell, Continuing Education Division, for "Upward Bound Program."

b. $277,844 U.S. Department of Education to Robert Levine, Academic Affairs Division, for "Student Support Services Program."

c. $182,685 U.S. Department of Education to Shirley Miller, Continuing Education Division, and Jesus Fuentes, Academic Affairs Division, for "Bilingual Vocational Training Program."

d. $136,245 Department of Health and Human Services to Naomi Greenberg, Natural Applied Science Division, for "Health Career Opportunity Program."

LEHMAN COLLEGE:

a. $1,222,720 Nihon Anzen Kizai, Co., Ltd. to President Ricardo R. Fernandez for "CUNY/Lehman Hiroshima College."


NEW YORK CITY TECHNICAL COLLEGE:

a. $792,397 NYS Education Department (Vocational Education Act) to Charles Loveday, Project Director, for "Academic Assistance Program."

b. $161,716 US Department of Education to Thomas Fabbricante, Project Director, for "Comprehensive Math Improvement Program."

COLLEGE OF STATEN ISLAND:

a. $138,169 VATEA, for "VATEA Formula Grant, Institutional."

b. $100,000 NSF to Michael Kross for "Multimedia Laboratory for Undergraduate Instruction."
R. ORAL REPORT OF THE CHANCELLOR: Chancellor Reynolds reported the following:

(1) The University has seen a significant increase in student enrollment. This year the overall enrollment figure is 208,000 degree credit students. The community college figure is up 6% as compared to last year; the senior colleges are up 1.1%; transfer students are up approximately 5%; and undergraduate full-time enrollment overall is up 4.8%. As has been noted previously, the energy and enthusiasm with which students continue to come into the University is inspiring.

(2) The Board of Regents Commission on Higher Education presented its report to the Board of Regents last Thursday. The Administration is in the process of getting copies of that report to distribute to the Board. The report puts forth strong support for both CUNY and SUNY to increase the percentage of course loads being taught by full-time faculty. This was one recommendation that CUNY made in its testimony to the Commission. Also included in the report is another issue supported by the University, namely the need for more aid for part-time students as well as more tuition assistance. One of the main highlights of the report is the restoration of more State support to private colleges. Interestingly, the first few pages of the report address strongly the need for academic program planning, a greater emphasis on collaboration among and between institutions, and better articulation and cost effectiveness. Also recognized and stressed in the report are the budget cuts to higher education experienced since 1988 and 1989 in New York. The headline item, especially for SUNY, has been the recommendation of changes in tuition policies allowing for differential tuition between campuses. In addition to a strong call for emphasis on educational technologies and telecommunications, a state-wide review of doctoral programs is recommended. The University, aided by President Horowitz, will be examining graduate programs at CUNY next year.

(3) Chancellor Reynolds called on Vice Chancellor Rothbard to present a brief update on the status of the 1994-95 Budget Request.

Vice Chancellor Rothbard noted that a draft of the Chancellor’s 1994-95 Budget Request had been reviewed by the Board’s Committee on Fiscal Affairs at a briefing held prior to this meeting. The document is being distributed today in response to discussions held last year concerning the desire and need to involve the wider University community earlier in the discussion process about the major directions the University will be taking and some of the themes contained within the annual budget request. Vice Chancellor Rothbard stated that the figures are preliminary and that they are expected to change as the request is developed and fine-tuned. Mr. Rothbard recalled that the resolution on academic program planning passed by the Board on June 28, 1993 called for a very close interweaving of academic planning with the budget processes of the University. The Office of Academic Affairs and the Budget Office worked very closely together to develop the letter asking for campus budget requests which was sent by the Chancellor’s in July. His office has been involved in evaluating the campuses’ responses both in terms of the written material submitted and through a series of financial planning meetings which have been held this month with representatives from the senior and community colleges. Mr. Rothbard indicated that he and his staff would be available to answer any questions the Trustees or other individuals might have regarding the materials distributed. He reiterated that none of the other steps traditionally followed in the budget request process will be eliminated. There will be a regular meeting of the Board Committee on Fiscal Affairs on October 4th at which the resolutions on both the 1994-95 operating and capital budget requests will be presented. This presentation will also include more detail on the specific campus components as well as some of the more detailed figures which are not yet available. The resolutions for the budget request will be on the calendar for the October 25 meeting of the Board and a Public Hearing is scheduled for October 18 at which time individuals will have the opportunity to address this issue.

Mr. Howard noted that he has heard that meetings on some of the campuses between the presidents and other interested parties have been going very well while, at some other campuses there seems to be some difficulty in communication so that meetings are either being missed by some parties or something is happening to prevent people from talking together about this issue. It seemed to him that it is in the University’s best interest that everyone be well-informed on the direction
of the budget. He noted that the CUNY faculty have been evidenced to have some of the best minds around, as was illustrated with the development of the proposal for the Allied Science Coordinating Institute. He urged the University to seek the input of some of those individuals on the campuses who may have the time and the creativity and intelligence to aid in the budget development process. He asked whether there is any who that, before the October Board meeting, the Trustees and the University can be sure that everyone on the campus level who wishes to address the budget issue will have an opportunity to do so.

Trustee Picken stated that he was very sorry to report that, based on the information he received last Friday at the meeting of the Council of Faculty Governance Leaders, it seems that on only four campuses was there a real serious effort on the part of the college administration to consult with elected faculty bodies before submitting the campus budget material for the 1994-95 budget request. Professor Picken noted that the time-frame involved in the development of the request makes consultation difficult. However, the fact that some colleges were able to consult suggests that at other colleges a lack of will or interest might have been the determining factor. Trustee Picken cited in particular Brooklyn College where the faculty governance leader praised President Fullin for his efforts to involve faculty over the summer and where the participation of faculty resulted in changes to the document that was ultimately submitted to the Budget Office. Also, at Baruch College, faculty leaders acknowledged the efforts made by President Goldstein and members of his administration to involve elected faculty representatives in budget processes on a regular basis. Finally, faculty leaders from York College and Hostos Community College have also commended their respective administrations for trying to make consultation on the budget request work despite all the difficulties inherent in the effort. Given the Board’s mandate in the June 28, 1993 resolution that academic plans developed by the colleges and budget planning be coordinated, it is more important that ever that faculty groups participate at the college level in budget discussions. Professor Picken indicated that he is pleased to know that Trustee Howard intends to see that the requirement contained in the University Bylaws and the provisions of Board policy will be adhered to. He earnestly requested that the presidents try to follow the Bylaw mandate to consult with faculty before submitting their budget requests.

Chancellor Reynolds responded that since the importance of the inclusion of all parties in campus-based discussions of the budget issue has been elevated to the attention of the college presidents that the University and Board can hope that the necessary communication will occur. She indicated that the identification of the campuses where the process was working well was most appreciated and that she and staff would confer to determine how to get the process working on other campuses quite quickly. She thanked the Board members for their supportive comments with regard to the June 28th resolution on academic program planning and noted the very good communication that has developed over the past few weeks between University administration and members of the University community campus-wide. Vice Chancellor Freeland has been involved in all of the various meetings and aspects of the budget planning implementation with the college presidents. It is expected that the University will put forth a very strong budget request this year with a solid academic component which was one of the major concerns of the Board.

(4) Chancellor Reynolds added her congratulations to President Matthew Goldstein on the $5.0 million gift received from Mr. William Newman which was noted earlier in the course of the meeting.

(5) Borough of Manhattan Community College is the recipient of an unprecedented gift in the University’s history. Miles and Shirley Fiterman have donated a 15 story building located at 30 West Broadway to the University for use by the College. The estimated value of this property is $30 million. She congratulated Acting President Curtis, his staff, Mr. Spalter, and all others who played a role in making this significant event a reality. Until this fall Borough of Manhattan was housing some 15,000 students in a building intended for use by 10,000. This semester they have 17,000 in that space. So the gift of 30 West Broadway is very meaningful and will enhance the quality of life at the College. Mr. Fiterman is from the mid-west, born in Thief River Falls, Minnesota, and has become deeply interested in the City University and was drawn to the unique mission of Borough of Manhattan Community College as well as some of the other University-wide initiatives. A reception and dedication luncheon has been scheduled for Thursday, September 30, 1993. At that time the University will formally receive the building and the Board and Central Administration will have the opportunity to thank the Fitermans.

Acting President Curtis added that one of the top priorities at Borough of Manhattan Community College has been the acquisition of additional space. The College had been attempting to find a means to lease additional space in the vicinity and in the course of this investigation the College identified 30 West Broadway as a possible site to lease. During discussions with representatives of the Fitermans it became apparent that a different type of offer might be forthcoming,
the unexpected gift of the building. This momentous gift can perhaps mark another kind of turning point in the history of the College similar to the one felt by all when the College moved from rented space to its current site on Chambers Street ten years ago. The gift of the building will allow the College to realize many dreams which have been deferred due to lack of space and this will extend the vision the College has for its students and the citizens it serves.

(6) An excellent article on campus construction appeared in the Real Estate section of the New York Times on Sunday, September 12, 1993. CUNY campuses dominated that article. This is a real tribute to the Board, the Construction Fund, the presidents and their staffs, the work of former Vice Chancellor Donal Farley and the central office, and reflects the strong support of city and state government. The University is already engaged in developing future capital projects. Emphasis is being put on the need for classroom space, more faculty offices, more study space, and more bathroom facilities for women.

(7) She noted that she had worked closely with new Board of Education Chancellor Ramon Cortines when they both were in the California education system. They had a marvelous partnership both while he was at San Jose and when he was in San Francisco. He is a first-rate academic leader. She looks forward to a similarly successful partnership as he leads the public school system here in New York City.

(8) With regard to the University's voter registration drive, she announced that October 8, 1993 is the last day that members of the CUNY community can register to vote in the November election. Support from Trustee Ronald Quartimon as well as from faculty and staff at the individual colleges has been excellent. To date, 50,000 forms have been distributed along with posters, buttons, and brochures. The University received a grant from Newsday to help fund the voter registration initiative. The Chancellor stressed that the University is conducting this effort in a non-partisan manner.

(9) An excellent University Student Senate Leadership Conference was held in the Catskills in August. The event was organized by Trustee Quartimon who was greatly aided by Vice Chancellor Nunez-Wormack. The conference was very well attended and many senior staff members including the Chancellor, Vice Chancellor Freeland and Vice Chancellor Hershenson were also present.

(10) Chancellor Reynolds joined with Chairman Murphy in expressing the University's deepest sympathy to Trustee Jacobs on the loss of his wife, Pearl. Several Trustees, Vice Chancellors and other members of the University community were at the services last Thursday to support Trustee Jacobs.

Upon motions duly made, seconded and carried, the following resolutions were considered: (Calendar Nos. 1 through 6)

NO. 1. UNIVERSITY REPORT: RESOLVED, That the University Report for September 27, 1993 (including Addendum Items) be approved, as amended as follows:

KINGSBOROUGH COMMUNITY COLLEGE - Pg. B006 SPECIAL INCREMENT WITHIN TITLE - The Public Relations entry of HE Officer is withdrawn.

(a) ADDENDUM: Add the following:

D.12 CENTRAL OFFICE - GUIDELINES FOR DISTRIBUTION OF STATE AID TO COMMUNITY COLLEGES:

A. NON-CREDIT REMEDIAL PROGRAMS

Non-credit remedial programs operated by community colleges can be included for State aid if the sponsor contributes its share of operating costs and each program meets the following: Instruction concerned with diagnosing, correcting or improving such basic skills as oral and written communications, reading, analytical concepts and general study habits and patterns, to overcome in part or in whole any particular marked deficiency which interferes with a student's ability to pursue an educational objective effectively. State financial assistance shall be allowed for all non-credit remedial programs, which programs may, as a prerequisite to enrollment, require specific educational requirements heretofore or presently undertaken by community colleges.
B. BASIC STATE FINANCIAL ASSISTANCE.

(1) Full opportunity colleges.

The basic State financial assistance for community colleges implementing approved full opportunity programs shall be the lowest of the following:

(i) two-fifths of the net operating budget of the college, as approved by City University Trustees

(ii) two-fifths of the net operating costs of the college, or

(iii) for the college fiscal year 1993-94 in accordance with the provisions of Chapter 259 of the Laws of 1993, the total of the following:

(a) except for community colleges located in a city with a population of 1,000,000 or more, the budgeted or actual number (whichever is less) of full-time equivalent students enrolled in programs eligible for State financial assistance multiplied by $1,650 plus a $35 increment if, in the college fiscal year 1989-90 or 1991-92 (whichever is more) the financial contribution to the operating costs of the college by the local sponsoring jurisdiction is no less than the equivalent in dollars of one-half mill (50 cents per $1,000) as calculated against the total valuation of taxable real property in such jurisdiction for the year 1989 as tabulated by the State Board of Equalization and Assessment; for community colleges located in a city with a population of 1,000,000 or more, the budgeted or actual number (whichever is less) of full-time equivalent students enrolled in programs eligible for state financial assistance multiplied by $1,650 plus a $35 increment if in the college fiscal year 1989-90 the financial contribution to the operating costs of the college by the sponsoring jurisdiction is no less than the equivalent in dollars of one half million (50 cents per $1,000) as calculated against the total valuation of taxable real property in such jurisdiction for the year 1989 as tabulated by the State Board of Equalization and Assessment;

(b) the budgeted or actual total average number (whichever is less) of full-time disadvantaged students multiplied by $212 if the average number of full-time disadvantaged students coming from the sponsorship area as a percentage of the total average number of full-time students coming from the sponsorship area is no less than the average number of disadvantaged in the population of the sponsorship area for the calendar year immediately preceding the year in which the community college fiscal year commences as a percentage of the total population in the sponsorship area, as reported in the most recently available census; and

(c) one-half of rental costs for physical space.

(2) Non-full Opportunity Colleges.

The basic State financial assistance for community colleges not implementing approved full opportunity programs shall be the lowest of the following:

(i) one-third of the net operating budget of the college, or campus of a multiple campus college, as approved by the City University Trustees,

(ii) one-third of the net operating costs of the college, or campus of a multiple campus college; or

(iii) for the college fiscal year 1993-94, in accordance with the provisions of Chapter 259 of the Laws of 1993, as amended, the total of the following:

(a) except for community colleges located in a city with a population of 1,000,000 or more, the budgeted or actual number (whichever is less) of full-time equivalent students enrolled in programs eligible for State financial assistance multiplied by $1,375 plus a $29 increment if in the college fiscal year 1989-1990 or 1991-92 (whichever is more) the financial contribution to the operating costs of the college, by the local sponsoring jurisdiction, is no less than the equivalent in dollars of one-half mill (50 cents per $1,000) as calculated against
the total valuation of taxable real property in such jurisdiction for the year 1989 as tabulated by the State Board of Equalization and Assessment; for community colleges located in a city with a population of 1,000,000 or more, the budgeted or actual number (whichever is less) of full-time equivalent students enrolled in programs eligible for state financial assistance multiplied by $1,375 plus a $29 increment if in the college fiscal year 1989-90 the financial contribution to the operating costs of the college by the sponsoring jurisdiction is no less than the equivalent in dollars of one half million (50 cents per $1,000) as calculated against the total valuation of taxable real property in such jurisdiction for the year 1989 as tabulated by the State Board of Equalization and Assessment;

(b) the budgeted or actual total average number (whichever is less) of full-time disadvantaged students multiplied by $177 if the average number of full-time disadvantaged students coming from the sponsorship area as a percentage of the average number of total full-time students coming from the sponsorship area is no less than the average number of disadvantaged in the population of the sponsorship area for the calendar year immediately preceding the year in which the community college fiscal year commences as a percentage of the total population in the sponsorship area, as reported in the most recently available census; and

(c) one-half of rental cost for physical space.

(3) Notwithstanding the provisions of paragraphs (1) and (2) of this subdivision, a community college or a new campus of a multiple campus community college in the process of formation shall be eligible for basic State financial assistance in the amount of one-third of the net operating budget or one-third of the net operating costs, whichever is the lesser, for those colleges not implementing an approved full opportunity program plan; or two-fifths of the net operating budget or two-fifths of the net operating costs, whichever is the lesser, for those colleges implementing an approved full opportunity program during the organization year and the first two fiscal years in which students are enrolled.

(4) Federal Jobs Opportunities and Basic Skills Program.

Notwithstanding any other provision of law, rule or regulation, the chancellor or designee of The City University may allocate any portion of such basic State financial assistance on a matching basis pursuant to a memorandum of understanding between the City University and the department of social services, to community colleges consistent with federal requirements to implement a program for the provision of education and training services to adults eligible for the federal Jobs Opportunities and Basic Skills (JOBS) program. Services to be provided by community colleges receiving such allocation may include, but not be limited to, high school equivalency, basic education, job skills training, English as a second language, post secondary education, job readiness training, job placement services, case management career counseling, and assessment and employability planning.

C. SUPPLEMENTAL STATE FINANCIAL ASSISTANCE.

Community colleges shall be eligible for supplemental State financial assistance in the 1993-94 community college fiscal year in the amount of $195 for each full-time equivalent student enrolled in technical programs and $82 for each full-time equivalent student enrolled in business programs, the actual number of which shall be certified by City University Trustees. A community college which changes its status from non-full opportunity to full opportunity effective with the 1993-94 college fiscal year shall be entitled to receive supplemental State financial assistance. With the exception of a community college which changes its status from non-full opportunity to full opportunity effective with the 1993-94 college fiscal year, or any community college located in a city with a population of 1,000,000 or more, such supplemental State financial assistance shall be made available only if the college's revenues from local sponsor's contributions either in the aggregate or per full-time equivalent student coming from the sponsorship area, and full-time and part-time student tuition rates, are maintained at not less than the comparable actual rates in the 1991-92 community college fiscal year. The total State aid paid to any college for the 1993-94 community college fiscal year may exceed the statutory limitations of one-third or two-fifths of operating costs of the college only if the amount of aid for full-time equivalent students in technical and business programs approved for a college pursuant to this section would cause the statutory limitations to be exceeded. In such cases the amount that the total State aid may exceed the statutory limitations shall not be greater than the amount of supplemental State financial assistance approved pursuant to this section for full-time equivalent students in technical and business programs.
D FUNDED ENROLLMENT.

Notwithstanding the provisions of this section, assistance payable for the 1993-94 community college fiscal year on the basis of full-time equivalent credit enrollment and non-credit remedial enrollment shall be paid on an aidable college enrollment defined to be the greater of:

1. The actual full-time equivalent credit enrollment and non-credit remedial enrollment for the 1992-93 community college fiscal year; or

2. The sum of the following: 50 percent of the actual full-time equivalent credit enrollment and non-credit remedial enrollment for college fiscal year 1992-93, plus 30 percent of the actual full-time equivalent credit enrollment and non-credit remedial enrollment for college fiscal year 1991-92, plus 20 percent of the actual full-time equivalent credit enrollment and non-credit remedial enrollment for college fiscal year 1990-91. For such enrollment full assistance is payable as provided in clause (e) of subparagraph (iii) of paragraph (1) and clause (e) of subparagraph (iii) of paragraph (2) of subdivision (c) of this section.

E. EXCESS STUDENT REVENUES.

Local sponsors may use funds contained in reserves for excess student revenue, excluding any excess student revenues attributable to the 1993-94 community college fiscal year, for operating support of the community college program even though said expenditure may cause expenses from student revenues to exceed one-third of the college's net operating budget provided that such funds do not cause the college's revenues from the local sponsor's contributions in aggregate to be less than the comparable rates for the previous community college fiscal year.

F. STUDENT TUITION AND FEES.

The full-time tuition rate for residents of the sponsorship area, and nonresidents of the sponsorship area presenting certificates of residence, shall not exceed $2,100 per academic year of two semesters or three quarters.

D.16 BARUCH COLLEGE - ACTION EFFECTING A LEGAL ORDER, ARBITRATOR'S AWARD OR SETTLEMENT AGREEMENT (INSTRUCTIONAL STAFF)

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NOTE: Dr. Roslyn Mass served as a faculty member of Baruch College in the Department of English from 1966 until 1991, when she retired as a tenured assistant professor. This personnel action, appointing Dr. Mass as an Associate Professor with salary increases, is a result of a settlement agreement resolving claims dating back to 1983, under the Melani Consent Decree and the collective bargaining agreement. The settlement agreement was approved by the Court on September 15, 1993, and ordered to be presented to the Board at its September 27 meeting. Dr. Mass will remain retired, her payroll record will be adjusted and she will receive back pay for the September 1, 1988 through August 31, 1991 period based upon the increases in her salary as an Associate Professor, and the Teachers' Retirement System will be requested to adjust her pension accordingly.
ADDENDUM: Revise the following:

1. Page 7: The date in the heading is revised to read September 27, 1993.

(b) ERRATA: Add the following:

1. YORK COLLEGE

Pages B-4 & 5, Change in Salary of Executive Compensation Plan Personnel - The effective dates of the change in salary for Jacqueline W. Ray are revised to read 7/12/93-6/30/94. The effective dates of the change in salary for Daisy C. DeFilippis are revised to read 7/13/93-9/10/93; the functional title is revised to read Acting Associate Dean for Academic Affairs.

2. MEDGAR EVERS COLLEGE

Page b-1, Appointment of Professoriate Staff (Affirmative Action Report on File except Acting, Visiting and Substitute Appointments) (SW Indicates Waiver of Search) - The entry for George Irish is withdrawn.

3. THE GRADUATE SCHOOL AND UNIVERSITY CENTER

Page B-2, Promotion in Professoriate Ranks - The entry for Jane Gerber is withdrawn.

4. PART AA: ACTIONS REQUIRING WAIVER OF THE BYLAWS

Section AA.2: The entries for Catherine Twomey Fosnot and John Thorpe are withdrawn and hereby reentered under the heading APPOINTMENT WITH TENURE (AFFIRMATIVE ACTION REPORT ON FILE) (SW INDICATES WAIVER OF SEARCH). The entry for Martel Zeldin is withdrawn.

Section AA.3: The title for Alyda Alicea is revised to read HEa.

ERRATA: Revised the following:

1. THE CITY COLLEGE

In the Errata, Page 1, the entry for The City College is withdrawn.

(c) Items listed in PART E - ERRATA, to be withdrawn or changed as indicated.

EXPLANATION: The University Report consists of the highlights of the personnel actions and other resolutions of a non-policy nature which require approval by the Board of Trustees.

NO. 2. CHANCELLOR'S REPORT: RESOLVED, That the Chancellor's Report for September 27, 1993 (including Addendum Items) be approved, as amended as follows:
(a) ADDENDUM: Add the following:

D.3 YORK COLLEGE - AGREEMENT TO HOUSE QPTV'S PUBLIC ACCESS TELEVISION PROGRAMMING AND PRODUCTION FACILITIES:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute an agreement on behalf of York College, with QUICS, Queens Inner Unity Cable System, and QPTV, the Queens Public Access Corporation, to house QPTV's public access television programming and production facilities on the York College campus. The agreement shall be for a five-year period, beginning October, 1993. The agreement shall include provisions for up to two five-year renewal periods. The agreement is subject to approval by the University Office of General Counsel, the Vice Chancellor for Budget, Finance and Information Services, and the Vice Chancellor for Facilities Planning, Construction and Management.

EXPLANATION: QPTV is the not-for-profit corporation which, pursuant to New York City contract with Queens Inner Unity Cable System (QUICS), services the public access cable television requirements in Queens. The proposed affiliation would enable QPTV to fulfill its mandate to provide public access to cable television production while enabling York College students to participate in professional television production activities at the QPTV facilities, and enable QPTV to cooperate with York College's developing an academic program in communications technology. All costs associated with the renovation, construction, administration, and maintenance of the facility shall be born by QUICS, and/or QPTV.

D.4 HUNTER COLLEGE - AMENDMENT TO RESOLUTION FOR ASBESTOS ABATEMENT, AIR MONITORING AND REINSULATION OF BOILERS - CAMPUS SCHOOLS

RESOLVED, That the Board of Trustees of The City University of New York amend the resolution adopted at the meeting of May 24, 1993 (Cal. No. 2) for asbestos abatement, air monitoring and reinsulation of boilers at Campus Schools, to authorize an increase in the estimated cost from $27,000 to a new cost of $40,000, chargeable to Capital Project No. HN-244, CUNY Project No. HC071-93.

EXPLANATION: The bids for the asbestos abatement, air monitoring and reinsulation of boilers - Campus Schools, exceeded the engineer's estimate of $27,000 by $9,100. The abatement must proceed immediately in order that the boilers be repaired for the upcoming heating season. The increase to $40,000 includes contingencies.

(b) ERRATA: Add the following:

1. HUNTER COLLEGE

Page B-5 Leave of Absence Without Pay (Instructional Staff) - The entry for Shirley Hune is withdrawn

2. YORK COLLEGE

Page B-1 Leave of Absence Without Pay (Instructional Staff) - The Entry for Leo Corbie is withdrawn.

3. MEDGAR EVERS COLLEGE

Page B-2 Leave of Absence Without Pay (Instructional Staff) - The Entry for George Eris is withdrawn.
ERRATA: Revise the following

1. THE CITY COLLEGE

In the Errata, Page 1, the entry for P B-1 for The City College is withdrawn.

2. BARUCH COLLEGE

In the Errata, Page 2, the entry for Baruch College is withdrawn.

3. QUEENSBOROUGH COMMUNITY COLLEGE

In the Errata, Page 2, the entry for Queensborough Community College is withdrawn and hereby reentered under the heading NEW YORK CITY TECHNICAL COLLEGE:

(c) Items listed in PART E - ERRATA, to be withdrawn or changed as indicated.

EXPLANATION: The Chancellor’s Report consists of standard resolutions and actions of a non-policy nature which require approval by the Board of Trustees.

NO. 3. APPROVAL OF MINUTES: RESOLVED, That the minutes of the regular Board meeting and the executive session of June 28, 1993 be approved.

NO. 4. COMMITTEE ON FISCAL AFFAIRS, FACILITIES AND CONTRACT REVIEW: RESOLVED, That the following items be approved:

A. HOSTOS COMMUNITY COLLEGE - MATHEMATICS MICRO-COMPUTER LABORATORY:

RESOLVED, That the Board of Trustees of The City University of New York authorize Hostos Community College to purchase computers, related peripheral equipment and software from Digital Equipment Corporation under existing New York State Contract Number P37162 pursuant to law and university regulations. Such purchase shall not exceed a total estimated cost of $191,000 chargeable to CUNY Capital Project No. HS028-091.

EXPLANATION: Funds for this project were provided by the Bronx Borough President to establish a microcomputer laboratory to provide students in the Mathematics Department with access to micro-computers for both Computer Science and Mathematics courses. The laboratory will have two computer classrooms with 37 stations in each. Each station will consist of a 486 personal computer connected to an Ethernet network which will allow students to access a NOVELL server running DOS/Windows applications.

B. HOSTOS COMMUNITY COLLEGE - DATA PROCESSING LABORATORY:

RESOLVED, That the Board of Trustees of The City University of New York authorize Hostos Community College to purchase computers, related peripheral equipment and software from Digital Equipment Corporation under existing New York State Contract Number P37162 pursuant to law and university regulations. Such purchase shall not exceed a total estimated cost of $523,000 chargeable to CUNY Capital Project No. HS032-092.

EXPLANATION: Funds for this project were provided by the Bronx Borough President to establish a microcomputer laboratory to provide services to students in the Data Processing Programming and Micro-computing for Business Options. These programs will include training in spreadsheet, database, networking, desktop publishing and other business oriented software which will provide students with skills necessary to be competitive in today’s job market. The laboratory will consist of two computer classrooms (with 30 stations each), one users/tutorial room (with 15 personal computer stations) and a computer center. The computer center will have a UNIX server and two NOVELL servers as well as 3 printers. In addition, there will be several printers distributed throughout the labs. Appropriate software will be installed in each server and station to allow the access of several platforms from each station.
C. NEW YORK CITY TECHNICAL COLLEGE - RENOVATION OF DINING-ROOM LABORATORY:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract on behalf of New York City Technical College for the renovation of the dining-room laboratory of the Hospitality Management academic department. The contract shall be awarded to the lowest responsible bidder after public advertisement and sealed bidding by the College pursuant to law and university regulations. The contract shall not exceed a total estimated cost of $270,000, chargeable to capital funds, Project No. NY055-093. The contract shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: The renovation of the dining-room laboratory of the Hospitality Management academic department is necessary in order to update facilities which essentially have not been changed for thirty years. This modernization will significantly improve the quality of laboratory experience for the students.

D. NEW YORK CITY TECHNICAL COLLEGE AND CITY COLLEGE - AMENDMENT ON-SITE INSPECTION SERVICES:

RESOLVED, That the Board of Trustees of The City University of New York amends the resolution adopted at the meeting of October 26, 1992 (Cal.No.4.E.) for architectural and engineering services at New York City Technical College and City College, to authorize an increase in the estimated cost from $275,000 to a new cost of $353,000 chargeable to the State Capital Construction Fund.

EXPLANATION: The increased cost is justified by the need for additional on-site inspection services during the construction phase of the roof rehabilitation. When the original contract was negotiated with Goncher & Sput, it did not include on-site inspection. It has subsequently been determined that the most practical course is to add these inspection services as a reimbursable expense under the Goncher & Sput contract.

E. KINGSBOROUGH COMMUNITY COLLEGE: REPLACEMENT OF HVAC SYSTEM AND PLUMBING WORK:

RESOLVED, That the Board of Trustees of The City University of New York amends the resolution adopted at the meeting of May 26, 1992 (Cal.No.5B) for the replacement of the HVAC system at Kingsborough Community College to authorize an increase in the estimated construction cost from $179,524 to a new cost of $236,400 (including 5% contingency), chargeable to the City Capital Budget.

EXPLANATION: Bids were received on August 5, 1993 of $183,400 for HVAC work and $41,725 for plumbing work (total $225,125) which compared to the consultant's cost estimate of $201,700 for HVAC and $29,000 for plumbing (total $230,700), dated February, 1993. The reasons for the variance between the authorization of $179,524 and the bid of $225,125 are:

A) Escalation cost of 4% per year for two years. The consultant's original cost estimate of October, 1991 was $170,000;

B) Additional work consisting of Double wall construction with 2" thick insulation for the roof top chiller unit which is required for weather protection and to improve efficiency of operation at a cost of $3,000; and metal pan with drain under the condenser of the new roof top unit at a cost of $3,700 to prevent roof damage;

C) Plumbing contract - Estimate $29,000 vs. lowest bid of $41,725

In view of the difficulty in obtaining adequate bidders for this small piece of work required to be performed by the plumbing contractor under Wick's Law, this high bid is primarily due to the bidder's inclusion of a large overhead cost for contract administration and required coordination with the HVAC contractor.

F. QUEENS COLLEGE - CONTRACT FOR MAINTENANCE OF HITACHI DATA SYSTEM EQUIPMENT:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract on behalf of Queens College to purchase maintenance for HDS Equipment in the Administrative Computer Center from Federal Computer Services Corporation without competitive bidding and pursuant to law and university regulations. Such purchase shall not exceed a total estimated cost of $115,000, chargeable to FAS code 221501434 for the fiscal year ending June 30, 1994. The contract shall include up to four annual options for the College to renew in its best interest. The contract shall be subject to approval as to form by the University Office of General Counsel.
EXPLANATION: Federal Computer Services Corporation is the only provider licensed by Hitachi Data Systems Corporation to maintain this equipment. The contract provides the College regular, timely and competent maintenance in an economical and efficient manner, which is necessary since the system consists of expensive and complex electronic equipment and is subject to periodic failures. The mainframe computer system provides all computer related administrative support to faculty and staff. The College has received an exemption from bidding from the Office of the State Comptroller.

G. UNIVERSITY-WIDE PURCHASE OF FEDERAL STUDENT LOAN MANAGEMENT SERVICES:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract on behalf of the University to purchase a University-wide contract for federal student loan management services. The contract shall be awarded to the lowest responsible bidder after public advertisement and sealed bidding by the University Accounting Office pursuant to law and university regulations. Such purchase shall not exceed a total estimated cost of $400,000 for the period ending January 30, 1995, chargeable to FAS code 211401430. The contract shall include up to four annual options for the University to renew in its best interest. The contract shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: The U.S. Department of Education and the U.S. Department of Health and Human Services require that all borrowers of the Federal Perkins/National Defense/Direct Student Loan and Nursing Student Loan Programs be invoiced on a regular basis. In addition, regulations require mandatory due diligence contacts, should payments not be received by the due date prior to placement for collection/litigation. The contractor will provide billing, telephone, skip tracing and accounting services necessary to complete governmental reporting requirements.

H. UNIVERSITY-WIDE: PURCHASE OF COLLECTION AND LITIGATION SERVICES FOR DELINQUENT AND MISCELLANEOUS DEBTS:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute contracts on behalf of the University to purchase University-wide services for first and second placement collection/litigation of delinquent student and other debts. One or more contracts shall be awarded pursuant to Requests for Proposals (RFP's). The solicitation and evaluation process shall be conducted by the University Accounting Office pursuant to law and university regulations. The contract period will be from on or about February 1, 1994 to January 31, 1995. The contracts shall include up to four annual options for the University to renew in its best interest. The contracts shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: Federal, State and local laws and regulations mandate the University to pursue intensively delinquent students and other debts. The debts include such things as student loans, tuition and fees, etc. Payments to vendors will be made on a contingency basis from the proceeds of the collections.

Pursuant to action taken by the Board of Trustees on June 25, 1984 (Cal. No. 6.R.), approval of the following resolution was reported to the Board and certification of such approval is on file in the Office of the Secretary of the Board.

I. THE CITY COLLEGE - AMENDMENT TO THE RESOLUTION ON SITE DUPLICATING SERVICES:

RESOLVED, That the Board of Trustees of The City University of New York amends the resolution adopted at the meeting of June 28, 1993 (Cal. No. 6.H.) to read as follows:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract on behalf of City College for on-site duplicating services with contractor provided equipment on a cost per copy basis. The contract shall be awarded to the lowest responsible bidder after public advertisement and sealed bidding pursuant to law and University regulations. Such services shall not exceed a total estimated cost of $265,000 chargeable to FAS code 218401439 for the period from July 1, 1993 to June 30, 1995. The contract shall include up to three annual options for the College to renew in its best interest. The contract shall be subject to approval as to form by the University Office of General Counsel.
EXPLANATION: At present, the College provides duplicating services on a limited basis. In order to improve these services, a duplicating facility will be established for all in-house printing and large volume copying requirements on a departmental charge-back basis. The contract specifies that the successful bidder must furnish a minimum of five (5) high-speed copiers with specific features and charge the College a per-copy cost. These services will improve turn-around time and the quality of all departmental duplicating needs.

(Approved by James P. Murphy (8/24/93), William R. Howard (8/23/93), Charles Inniss (8/23/93), Susan Moore Mounier (8/24/93)).

Mr. Howard reported that the Committee on Fiscal Affairs was given a briefing on the University's security initiative at its September meeting. A total review of the University's security programs will be brought to the Board within the next month. He stated that recent data show that many of the new members of the security force are female. This will assist the security force in dealing with sensitive issues relating to certain crimes. Mr. Howard indicated that he held a lengthy meeting with the new Vice Chancellor for Facilities, Planning and Construction Management, Ms. Emma Macari. He stated that the Fiscal Affairs Committee looks forward to working with her.

NO. 5. COMMITTEE ON FACULTY, STAFF, AND ADMINISTRATION: RESOLVED, That the following item be approved:

A. DISTINGUISHED PROFESSOR: RESOLVED, That the following be designated Distinguished Professor in the department, and the College, and for the period indicated, with compensation of $20,000 per annum in addition to his regular academic salary, subject to financial ability:

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B. BOROUGH OF MANHATTAN COMMUNITY COLLEGE - NAMING OF THE DONATED BUILDING, 30 WEST BROADWAY:

RESOLVED, That the Board of Trustees of The City University of New York approve the naming of 30 West Broadway, the building to be donated to The City University of New York, The Miles and Shirley Fiterman Hall.

EXPLANATION: Miles and Shirley Fiterman are giving the University this building, appraised at $30 million, making it the largest capital gift The City University of New York has received from an individual and, according to the American Association of Junior Colleges, the largest gift ever made in connection with a community college anywhere in the nation. The donation is also unique because it marks the first time the University is receiving a building as a gift, from a private source.

Borough of Manhattan Community College's existing physical plant was built for 10,000 students while its headcount enrollment in 1992-93 was 15,722. The University estimates that the College's enrollment will continue to grow, approaching 18,000 students by the fall of 1996. The building is approximately 370,000 square feet and is within the immediate vicinity of Borough of Manhattan Community College's main campus.

In recognition of the extraordinary generosity of the Fitermans, and in light of the uniqueness of this gift, the University wishes to name the building The Miles and Shirley Fiterman Hall. This recommendation is enthusiastically supported by the Chancellor and the Acting President of the College.
Minutes of Proceedings, September 27, 1993

NO. 6. COMMITTEE ON ACADEMIC POLICY, PROGRAM, AND RESEARCH: RESOLVED, That the following item be approved:

A. ESTABLISHMENT OF APPLIED SCIENCE COORDINATING INSTITUTE:

RESOLVED, That the Applied Science Coordinating Institute (ASCI) be established at the Graduate School and University Center effective October 1, 1993.

EXPLANATION: The Applied Science Coordinating Institute (ASCI) is being established at The City University of New York in conjunction with CUNY's participation in the Higher Education Applied Technology (HEAT) program of the State of New York. Under the HEAT program the State is providing CUNY with $15 million to purchase research equipment for use in enhancing university-industry interaction, increasing technology transfer, and promoting economic development. ASCI will serve as a point of contact between industry and three multi-campus centers of technological research within the University: the Center of Ultrafast Photonic Materials and Applications, the Center for Applied Biomedicine and Biotechnology, and the Center for the Applied Study of the Environment. Future centers established within ASCI will require approval by the Committee on Academic Policy, Program and Research and the Board of Trustees.

ASCI will be led by an Executive Director appointed by the Chancellor on the nomination of the Vice Chancellor for Academic Affairs and the President of the Graduate School and University Center. A Board of Advisors, co-chaired by the Vice Chancellor and the President, will set policy and review the Institute's activities. A Technical Advisory Committee will support the Executive Director and the Board on specific issues.

Mr. Cenci reported that at its September meeting the Committee on Academic Policy, Program, and Research heard an oral report from Vice Chancellor Freeland on the implementation of the Board's resolution on academic program planning.

Trustee Fink asked for an explanation of the synergism between the proposed Applied Sciences Coordinating Institute and the Center for Advanced Technology noted in the Chancellor's budget request.

Vice Chancellor Freeland responded that they are very closely related in that one of the three centers in Applied Science Coordinating Institute is also in the same field as the Center for Advanced Technology and that the ultrafast lasers and photonics work being done at City College. The University, essentially having developed the notion for the Center for Advanced Technology, then built around that and expanded on it in creating the proposal for the Applied Sciences Coordinating Institute.

Chancellor Reynolds stated that the University now has some 53 professors and scholars in the sciences involved in assisting with collaborative initiatives.

NO. 7. COMMITTEE ON PUBLIC AFFAIRS: The following items were noted:

A. REPORT: Trustee Bloom reported the following:

(1) The Family College will open at Bronx Community College on Tuesday, October 12, 1993. This program enables college students who receive public assistance to attend classes while their young children are enrolled in this special on-site program on campus. The Family College is modeled after the successful original Family College at Kingsborough Community College. It symbolizes the University's commitment to educate 'the children of the people, the whole people.'

(2) Chairman James P. Murphy will be honored at the Third Annual Futures in Education Dinner on Thursday, October 7, 1993. The Dinner, sponsored by the Diocese of Brooklyn and Queens, will be held at the Waldorf-Astoria Hotel.

(3) The College of Staten Island will hold a dedication ceremony to mark the opening of the new Willowbrook Campus on Thursday, October 14, 1993 at 1:30 p.m. The 204 acre campus is the largest of any public or private college in New York City.
The following letter from Trustee Ronald Quartimon was submitted for inclusion into the record by Vice Chancellor Nunez-Wormack:

Greetings Mr. Chairman, fellow Trustees, Chancellor Reynolds, Vice Chancellors, College Presidents, Deans, Students, Faculty and Staff.

It is with deepest regret that I am unable to attend the September meeting of the Board of Trustees. I am further saddened since this is my last Board meeting.

However, I am not in attendance for a very positive reason. I was recently hired (with CUNY degree in hand) as a Court Representative for an organization known as “CASES”. “CASES” is the Center for Alternative Sentencing and Employment Services in the Criminal Court Building at 100 Centre Street. This position, much like my time serving on the Board, is invaluable. The position provides me with first hand exposure into the legal world, as I advocate, before a judge, for a sentence of community service for defendants that I screen and deem appropriate for such a sentence. This type of experience is crucial to developing the advocacy skills that will be much needed as I continue down the path to becoming an attorney, and eventually a United States judge.

When I was elected Chairperson of USS, and consequently a Trustee, I knew the road ahead would not be easily traveled. The decisions have been difficult, and sometimes unpopular. While frustration and aggravation were always in great supply, rewards seemed scarce or just non-existent. However, I still feel my time as a trustee was too short. Remuneration for a difficult year has come in the evident procession of steps USS has made under my tenure and the relationships that I have developed with you. I am proud that the USS underwent reparation of a tarnished reputation and a disorganized house in my term of office. This year’s Senate has created a foundation on which a strong and effective USS can be built.

The Senate, under its newly adopted Constitution and By-laws, has created an atmosphere where fiscal accountability will be insured and organizational breakdown will be improbable. The new Senate is comprised of quality veterans and enthusiastic rookies who will bring the organization to the next level. It is vital that my successor, whomever he or she might be, be met with the same levels of respect and courtesy that the board members and the Chancellor extended to me during my tenure. This will insure the progression of mutual student-administration respect that we strove for this past year.

I would like to thank the Senate’s eight Vice-Chairs, Executive Director, Tony Giordano, and all the delegates who made the accomplishments of this year possible. Furthermore, special thanks to Vice Chancellor Elsa Nunez-Wormack, Donna Kampel and Roberta Nord who restored our faith in administration’s commitment to student causes.

In conclusion, I urge the members of the Board to listen earnestly to the voices of the students you were appointed to represent. We must not forget that CUNY is an institution of and for the students. CUNY as a whole will flourish when administration, faculty and students work together to insure open and affordable education for all.

Sincerely,

Ronald Quartimon, Chairperson
University Student Senate, CUNY

Upon motions duly made, seconded and carried, the Board went into executive session to consider a personnel matter. The public meeting was adjourned at 5:52 P.M.

SECRETARY GENEVIEVE MULLIN
Minutes of Proceedings, September 27, 1993

MINUTES OF THE EXECUTIVE SESSION OF THE BOARD OF TRUSTEES OF THE CITY UNIVERSITY OF NEW YORK

HELD

SEPTEMBER 27, 1993

AT THE BOARD HEADQUARTERS BUILDING
535 EAST 80TH STREET - BOROUGH OF MANHATTAN

The Chairperson called the executive session to order at 5:55 P.M.

There were present:

James P. Murphy, Chairperson
Edith B. Everett, Vice Chairperson
Sylvia Bloom
Gladys Carroll
Louis C. Cenci
Stanley Fink

Robert A. Picken, ex officio

Secretary Genevieve Mullin
Robert E. Diaz, General Counsel and Vice Chancellor for Legal Affairs

William R. Howard
Susan Moore Mouner
Thomas Tam

Chancellor W. Ann Reynolds
Deputy Chancellor Laurence F. Mucciolo
Vice Chancellor Jay Hershenson
Dean Brenda Spatt

The absence of Mr. Badillo, Mr. Del Giudice, Mr. Inness, Dr. Jacobs, and Mr. Quartimon was excused.

E1. PERSONNEL MATTER: - No action

Upon motions duly made, seconded and carried, the executive session was adjourned at 6:40 P.M., and the Public meeting reconvened.

SECRETARY GENEVIEVE MULLIN
The Chairperson reconvened the meeting at 6:43 P.M.

There were present:

James P. Murphy, Chairperson
Edith B. Everett, Vice Chairperson

Sylvia Bloom
Gladys Carrion
Louis C. Cenci
Stanley Fink

Robert A. Picken, ex officio

William R. Howard
Susan Moore Mounier
Thomas Tam

Secretary Genevieve Mullin
Robert E. Diaz, General Counsel and Vice Chancellor for Legal Affairs

Chancellor W. Ann Reynolds
Deputy Chancellor Laurence F. Mucciolo
Vice Chancellor Jay Hershenson
Dean Brenda Spatt

The absence of Mr. Badillo, Mr. Del Giudice, Mr. Inniss, Dr. Jacobs, and Mr. Quartimon was excused.

The Public meeting was reconvened to ratify the following items:

Upon motions duly made, seconded and carried, the resolutions were approved: (Calendar Nos. A. through E, and 1 through 6).

Upon motions duly made, seconded and carried, the public meeting was adjourned at 6:45 P.M.

SECRETARY GENEVIEVE MULLIN
MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES OF THE CITY UNIVERSITY OF NEW YORK

HELD

OCTOBER 25, 1993

AT THE BOARD HEADQUARTERS BUILDING
535 EAST 80TH STREET - BOROUGH OF MANHATTAN

The Chairperson called the meeting to order at 4:40 P.M.

There were present:

James P. Murphy, Chairperson
Edith B. Everett, Vice Chairperson

Herman Badillo
Sylvia Bloom
Louis C. Cenci
Michael Del Giudice
Stanley Fink

William R. Howard
Charles E. Inniss
Harold M. Jacobs
Susan Moore Mounier
Thomas Tam

Robert A. Pickens, ex officio
Anthony Giordano, ex officio

Secretary Genevieve Mullin
Robert E. Diaz, General Counsel and Vice Chancellor for Legal Affairs
Lillian W. Phillips, Executive Assistant

Chancellor W. Ann Reynolds
Deputy Chancellor Laurence F. Muccio
President Raymond C. Bowen
Acting President Leo A. Corbie
Acting President Stephen M. Curtis
President Ricardo R. Fernandez
President Leon M. Goldstein
President Matthew Goldstein
President Vernon Lattin
President Edison O. Jackson
President Shirley Strum Kenny
President Paul LeClerc
President Gerald W. Lynch

President Charles E. Merideth
President Yolanda T. Moses
President Isaura S. Santiago
President Kurt R. Schmeller
President Edmond L. Volpe
Vice Chancellor Richard Freeland
Vice Chancellor Emma E. Macari
Vice Chancellor Brenda Richardson Malone
Vice Chancellor Elsa Nunez-Wormack
Vice Chancellor Richard F. Rothbard
Dean Haywood Burns
Dean Stanford R. Roman, Jr.

The absence of Ms. Carrion was excused.
A. WELCOME TO NEW TRUSTEE - ANTHONY GIORDANO: Chairman Murphy welcomed the Board's newest member, Mr. Anthony Giordano, Jr., who was elected Chairperson of the University Student Senate on October 10, 1993, and offered congratulations on behalf of everyone present. The Board and the Chancellory look forward to working with him and his colleagues in the USS.

Mr. Giordano stated unhesitatingly that if he emulates the character and demeanor of a man like his predecessor Mr. Ronald Quartlmon, he can serve his constituents no better. There is a new vigorous and energized group at the USS and they look forward to a prosperous year.

B. PRESIDENTIAL SEARCH COMMITTEE - HUNTER COLLEGE: Chairman Murphy announced that Vice Chairperson Edith B. Everett has been appointed Chair of the Hunter College Presidential Search Committee. Trustees Gladys Carrion, William Howard, and Thomas Tam will serve as members. Faculty, student, and alumni representatives will be chosen in due course.

C. CHANCELLOR W. ANN REYNOLDS FEATURED IN LEAR'S: Chancellor Reynolds is featured in the November, 1993 issue of Lear's Magazine. The article states that she might have "the toughest job in America," that of fulfilling CUNY's mission and making "the American dream real."

D. CONGRATULATIONS TO VICE CHANCELLOR HERSHENSON: On behalf of everyone present the Chairman extended congratulations to Jay Hershenson and his bride Becky Seawright. The Hershensons were married on Sunday, October 17, 1993.

E. FACULTY HONORS: (1) Guggenheim Fellows: Three members of the instructional staff received 1993 Guggenheim Fellowships:

   a. Billy Collins, Professor of English at Lehman College;
   b. Jane Connor Marcus, Distinguished Professor of English and Coordinator of Women's Studies at City College and the Graduate School; and
   c. Michael Marcus, Professor of Mathematics at City College and the Graduate School.

(2) Leonard R.N. Ashley, Professor of English at Brooklyn College, has been elected to a second two-year term as president of the American Society of Geolinguistics.

At this point Vice Chairperson Edith B. Everett joined the meeting.

(3) Patricia Broderick, Associate Medical Professor in Pharmacology at the Sophie Davis School of Biomedical Education at City College, had her work in a new biosensor technology highlighted in the ABC-TV broadcast "Day One."

(4) Sandi E. Cooper, Professor of History at College of Staten Island received the 1991-92 Charles DeBenedetti Prize from the Council on Peace Research in History.

(5) Jane Katz, Professor of Health and Physical Education at John Jay College of Criminal Justice, won 13 gold medals in the 50-54 age group at the Masters swim meet held in Jerusalem this past summer.

(6) Dominick A. Labianca, Professor of Chemistry at Brooklyn College, received the Award for Innovations in College Science Teaching from the National Science Teachers Association, for the fourth time.

(7) Rebecca Weiner, Lecturer in the English Department and doctoral candidate in English at the Graduate School, is one of 11 scholars awarded the National Endowment of the Humanities (NEH) fellowship.
F. STAFF HONORS: (1) Ruth Archibald, Senior Tutor in the Bronx Community College Continuing Education Academic Skills Laboratory, graduated from the College's Adult Basic Education Program, and received the New York City Literacy Recognition Award. The award was presented to the 56 year-old grandmother of six by Mayor David Dinkins.

G. STUDENT HONORS: (1) 1993 Belle Zeller Scholars Awards: Chairman Murphy called on Vice Chairperson Everett who reported that the following twelve students with outstanding records of academic achievement and community and college service will receive Belle Zeller Scholarships:

a. Diane Bertolotti, LaGuardia Community College  
b. Kerry Avanall Callender, Medgar Evers College  
c. Richard D. Ferentz, Borough of Manhattan Community College  
d. Cheryl J. Fish, Graduate School & University Center  
e. John Fitzpatrick, The College of Staten Island  
f. Granville Ganter, Graduate School & University Center  
g. Leota Lone Dog, Hunter College  
h. Kitty Lunn, John Jay College of Criminal Justice  
i. David Nieves, Borough of Manhattan Community College  
j. David Z. Solomon, Queens College  
k. Thomas Taaffe, The College of Staten Island  
l. Maria A. Vega, Hostos Community College

(2) City College: Chairman Murphy reported that CCNY's engineering students made an unprecedented sweep of all major awards at the annual American Society of Mechanical Engineers (ASME) Region II conference, besting among others, Columbia, Rutgers and the U.S. Military Academy at West Point.

H. ALUMNI HONORS: (1) Julia Oyewo, a 1976 Graduate of Borough of Manhattan Community College, was promoted to Associate Program Manager with the Federal Aviation Administration (FAA) at JFK Airport. She was formerly an electronics engineering specialist with the FAA in charge of weather systems, weather radar, and weather sensors for nine states on the East Coast.

At this point Trustee Susan Moore Mouner joined the meeting.

I. GRANTS: The Chairperson presented for inclusion in the record the following report of Grants $100,000 or above received since the last Board meeting:

BARUCH COLLEGE:

a. $279,249 Private Sources (Various) to Professor Prakesh Sethi, Center for Management, for "Professional Development Program for Training South African Nationals."

b. $124,000 National Endowment for the Humanities to Professor Gail Levin, Art, for "Marsden Hartley: A Catalogue Raisonne."

BOROUGH OF MANHATTAN COMMUNITY COLLEGE:

a. $450,000 NYS Department of Social Services to Richard Jones for "College Opportunity to Prepare for Employment (COPE)."

b. $336,164 U.S. Department of Education to S. Bragg/J. Williams for "Student Support Services."

THE CITY COLLEGE:

a. $381,621 NYC Board of Education/NSF to H. Dyasi, Elem. Education, for "School Based Elementary Science Restructuring."
b. $283,235 NIH to R. Callender, Physics, for "Raman Vibrational Studies of Enzymes."

c. $252,494 USIA to A. Posamentier, EducationAdmin, for "The Secondary School Student Initiative with the Newly Independent States (Short-term Exchange)."

d. $245,779 Mediscience Tech Inc. R. Alfano, Physics, for "Mediphotonic Laboratory."

e. $222,219 NSF to J. Barba, Elec. Engineering, with Co-Principal Investigators: Edmonson, Scheinberg, Troeger & Wolberg, for "Center for Minorities in Information Processing Systems."

f. $220,360 NSF to N. Parker, Transportation, for "Research Careers for Minority Scholars Program at City College (Physical Science)."

g. $216,002 ONR to N. Aubry, Levich Institute, for "Spatio-Temporal Structure of a Shear Flow Near a Free-Surface."

h. $213,484 NIH to H. Schulz, Chemistry, for "Fatty Acid Metabolism in Heart and its Regulation."

i. $180,000 NYC Board of Education to A. Posamentier, EducationAdmin, for "Summer Enrichment Program in Mathematics and Science."

j. $177,206 NIH to M. Gunner, Physics, for "Electron and Proton Transfer in Research Centers."

k. $175,000 NSF to C. Steiner, Chem. Engineering, for "Effects of Copolymer Structure on the Bulk and Microscopic Properties of Two-Phrase Aqueous Networks Made From..."

l. $155,220 NASA to R. Alfano, Physics, for "Investigation of the Basic Physics of High Efficiency Semiconductor Hot Carrier Solar Cells."

m. $150,000 NSF to G. Tardos, Mech. Engineering, for "Development of a Particle Technology Option in Chemical Engineering."

n. $132,000 NASA to W. Pierson, IMAS, for "Studies of Radar Backscatter as a Function of Wave Properties & the Winds in the Turbulent Marine Atmosphere."

o. $131,777 NYS DOT to M. Saito, Transportation, "Transportation Demand Management (TDM) Strategies."

p. $128,000 NSF to J. Guyden, Biology, for "A Study of Thymic Nurse Cell Function."

q. $117,081 U Cal at Davis to S. Weinbaum, Mech. Engineering, for "A New Approach to Endothelial Cleft Structure."

r. $109,000 ARO to R. Alfano, Physics, for "Excited-State Absorption and Gain Dynamics in Cr4+-Doped Solid-State Laser Materials."

s. $100,000 ONR to Triantafyllou, Levich Institute, for "Control of Coherent Vortices and Fish Hydrodynamics."

THE CITY COLLEGE - cuny medical school:

a. $172,800 NIH to W. Stanhope, Medical School-Admin., for "Physicians Assistant Program."

b. $139,178 NIH to A. Kierszenbaum, Cell Biology/Ana, for "Bioregulation of Spermatogenesis."

c. $106,187 NIH T. Myers, Physiology, for "Microcirculation in Diabetes Mellitus."
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GRADUATE SCHOOL AND UNIVERSITY CENTER:

a. $265,269 NSF to Professor Eric Delson for "Research and Training in Evolutionary Primatology."

b. $191,477 NIDOD to Professor Harry Levitt for "Video Processing of Speech for Hearing-Impaired Persons."

c. $150,000 The Japan Foundation to Professor Benjamin Riiin for "The United States and Japan in the Changing Environment of Multi-lateral Organizations: Collective Security and Peace Enforcement."

d. $110,365 NIMH to Professor Suzanne Ouellette for "Research Training in Health Psychology."

JOHN JAY COLLEGE:

a. $251,801 U.S. Department of Education to Karen Delucca for "Upward Bound Program."

b. $180,000 National Science Foundation to Lily Christ, Science Department, for "John Jay Summer Computer Camp."

c. $171,374 New York State Education Department to Louis Guinta, Communication Skills Department, for "Vocational Educational Program."

d. $166,844 U.S. Department of Education to Lillian Masters for "Student Enrichment Program."

e. $110,000 New York State Education Department to Gregory Bryant for "Liberty Partnership Program."

NEW YORK CITY TECHNICAL COLLEGE:

a. $261,450 New York State Education Department to Sydelle Levy, Project Director for "Adult Learning Center."

b. $118,762 Dwight D. Eisenhower Higher Education Competitive Inservice Training Grant to Anne Geawkins, Project Director for "Higher Education Demonstration Proposal to Improve Student Performance in Mathematics and Science."

Chairman Murphy called on President Matthew Goldstein to introduce and acknowledge two very, very special people who are in the audience today. President Goldstein stated that it was a great pleasure for him to introduce William and Anita Newman. Baruch is very proud that William Newman, class of 1947, his father and brother are all graduates of the College. Today Mr. Newman is Chairman and Chief Executive Officer of New Plan Realty Trust, the largest REIT in the United States. The Newmans have given a $5 million unrestricted gift to Baruch.

Chairman Murphy expressed thanks on behalf of the Board and stated that Mr. and Mrs. Newman had lifted the Board's spirits mightily.

Mr. Newman stated that few things have given him and his wife as much pleasure and felt so right as making this gift to his and his father's alma mater and to an institution that has provided education for the less fortunate and hopes to continue in the future in that vein. Thank you very much.

At this point Calendar No. 4 was considered.

NO. 4. COMMITTEE ON FACULTY, STAFF, AND ADMINISTRATION: RESOLVED, That the following item be approved:

A. BARUCH COLLEGE - NAMING OF THE LIBRARY AT 151 EAST 25TH STREET, THE WILLIAM AND ANITA NEWMAN LIBRARY:

RESOLVED, That the Board of Trustees of The City University of New York approve the naming in perpetuity of the new library of Baruch College, located at 151 East 25th Street, the "William and Anita Newman Library."
EXPLANATION: William Newman (Class of 1947) and Anita Newman have made an unrestricted gift to Baruch College of five million dollars ($5,000,000). Mr. and Mrs. Newman are pleased to have this opportunity to expand educational opportunities for current and future Baruch College students. In discussing his commitment to Baruch College, Mr. Newman explained, "Few things are more important to our nation than the education of our young people. That is why I am pleased to return, in part, the great gift of education which members of my family received from this wonderful school."

The Newman family has a long tradition at Baruch College, starting with William’s father, Morris, in the Class of 1926, William in the Class of 1947, and his late brother, Joseph, in the Class of 1950. After World War II, William joined his father’s company, which has evolved into New Plan Realty, and he is now the Chairman and Chief Executive Officer.

This most generous gift is a ringing endorsement of the importance of public higher education by someone who benefited from that education and wants to affirm its undiminished value to today’s New Yorkers.

In recognition of the generosity of the Newmans, Baruch College wishes to name its library the "William and Anita Newman Library." At a commuter college, the library is a crucially important study space as well as a book repository, and the new library will triple the space of Baruch College’s present facility. With a capacity of 1,450 seats, the library is to be a user-centered, technologically advanced facility, with carefully designed information and instructional services to cultivate independent, life-long learners. The President and the Chief Librarian enthusiastically support this resolution.

Vice Chairperson Everett added her personal congratulations, not only because of the size and generosity of the gift but that it is an unrestricted gift which is always extremely helpful to an institution. Unfortunately not enough people do it that way and the Newmans are to be commended for their generosity and the nature of their giving. Again, we all applaud you.

Mr. Newman responded that they had thought about this and realized that the people who were going to be spending the money know considerably more about education than they do. He and Mrs. Newman have the utmost confidence in the propriety of their decisions. They are also going to try to encourage some of their friends to join in this kind of effort.

J. ORAL REPORT OF THE CHANCELLOR: 1) Chancellor Reynolds added her congratulations to Mr. and Mrs. Newman and noted what wonderful graduates of Baruch they have been. Clearly his learning ability and his ability to take root in all the wonderful things he learned at Baruch has made him and his family wonderfully contributing citizens. The University and Baruch thank both of them very, very much.

2) Many Trustees participated in the official dedication of The College of Staten Island campus, which was presided over by President Volpe and attended by Governor Cuomo.

3) She added her welcome to the Board’s newest Trustee, Anthony Giordano. She knows him well and looks forward to a very productive year of working closely together with him.

4) Today a group from the National Science Foundation made a site visit on the AMP Program, which funds science education for minority students. The group is here visiting the 13 campuses currently involved in this program. The number of campuses participating will gradually be increased to 16.

5) Thanks to the efforts of President Merideth and other presidents, the University has just received a science initiative planning grant. These funds will be used to help the University put together a multimillion dollar grant to collaborate in science education with the public schools in New York City. This initiative will start gradually in Brooklyn and move to all CUNY campuses.

6) Bronx Community College celebrated the opening of the University’s second Family College. The first Family College is located at Kingsborough Community College. It was a very auspicious opening involving some 40 welfare dependent students, very fine students, with their children who are in an excellent day care facility. The University plans to expand these family colleges to other campuses in the years ahead.
7) She congratulated President Leon Golstein of Kingsborough Community College and President Edison Jackson of Medgar Evers College on the successful opening of their brand new campus high schools. This is another example of the fine collaboration with the Board of Education. At this time the Administration is exploring possibilities for schools at other campuses.

8) The University has received a new grant from Chemical Bank to produce a college preparatory initiative film to be presented on television to encourage students to get the kind of preparation they need to come to CUNY.

Upon motions duly made, seconded and carried, the following resolutions were adopted: (Calendar Nos. 1 through 7)

NO. 1. UNIVERSITY REPORT: RESOLVED, That the University Report for October 25, 1993 (including Addendum Items) be approved, as revised as follows:

(a) PART AA: Add the following:

AA.3 RESIGNATION WITH WAIVER OF SERVICE CREDIT FOLLOWING FELLOWSHIP LEAVE (APPROVAL BY OFSR)

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PART AA: Revise the following:

Page 1. AA2: The Bylaw Section be waived is revised to read 9.1B.

(b) ADDENDUM: Revise the following:

Page 1. D3: The effective date is revised to read 9/27/93.
Page 3. D8: The department for the appointment of Denise Garland is revised to read School of Biomedical Education.

(c) ERRATA: Add the following:

1. LAGUARDIA COMMUNITY COLLEGE

Page B-1, Appointment of Professoriate Staff (Affirmative Action Report on File Except Acting, Visiting and Substitute Appointments) (SW Indicates Waiver of Search) - The entry for Jaime Nieman is withdrawn.

2. MEDGAR EVERS COLLEGE


(d) Items listed in PART E - ERRATA, to be withdrawn or changed as indicated.
EXPLANATION: The University Report consists of the highlights of the personnel actions and other resolutions of a non-policy nature which require approval by the Board of Trustees.

Mr. Fink abstained.

At this point Mr. Dei Gludlce joined the meeting.

NO. 2. CHANCELLOR’S REPORT: RESOLVED, That the Chancellor’s Report for October 25, 1993 (including Addendum items) be approved, as revised as follows:

(a) ERRATA: Add the following:

1. BARUCH COLLEGE

Page B-2 Leave of Absence With Increment Credit Without Pay for Scholarly purposes (TIAA/ERS) - The entry for Joshua L. Smith is withdrawn.

2. LAGUARDIA COMMUNITY COLLEGE

Page B-1, Appointment Annual Other Than Professoriate (Affirmative action Report on File Except Visiting, Substitute and Graduate Assistant and Graduate Assistant Appointments) (SW Indicates Waiver of Search) - The entry for Jhony Nelson is withdrawn.

(c) Items listed in PART E - ERRATA, to be withdrawn or changed as indicated.

EXPLANATION: The Chancellor’s Report consists of standard resolutions and actions of a non-policy nature which require approval by the Board of Trustees.

NO. 3. APPROVAL OF MINUTES: RESOLVED, That the minutes of the regular Board meeting and the executive session of September 27, 1993 be approved.

Statement by Mr. Badillo:

I’m sure that all of us have been deeply upset with the article that appeared in the LaGuardia Community College newsletter, The Bridge. I wrote a letter to the Chancellor because I was concerned about the fact that this article was published with student fees and I discovered that the Bylaws of the Board of Trustees already prohibits such activity. A prime concern is that it is not enough merely to have such prohibition in the Bylaws, but what needs to be recognized is that the problem is not; as the President of LaGuardia Community College wrote, only one in 35,000 students. What we have here, as other universities do, is a problem of bigotry on the campus. It happens that there is a pamphlet that is published by the American Jewish Committee called precisely that, “BIGOTRY ON CAMPUS: A Planned Response,” written by Kenneth S. Stern. This pamphlet covers bigotry on the campus, not just anti-Semitism, but against African Americans, Asians, Latinos, and any group. The irony is that the forward and the one who inspired this pamphlet was Dr. Robert Hess, the president of Brooklyn College. In fact, he says in the beginning of the forward, “In the fall of 1989, a group of Jewish students were attacked outside the Hillel building at Brooklyn College. They were beaten with fists, and assaulted with slurs.” I point this out merely to indicate that this is not a problem from just now. It’s a problem that’s been going on for some time which, in my opinion, requires action from all levels of the University including the Trustees.

This pamphlet, as you will see, spells out in great detail what needs to be done at every level of the University, the Trustees, the college presidents, the students, and in fact everyone. For example, it says, “All members of the incoming class should undergo intergroup training workshops as part of their orientation. Faculty, administration and staff -- including janitors, telephone operators and secretaries -- should undergo this training as well. Everyone should be encouraged and empowered to take a stand when they encounter bigotry.” There is an appendix which outlines what needs to be done.
Mr. Chairman I would recommend and move that this pamphlet be referred to the Committee on Public Affairs so that the Board may develop a planned response at the level of the Trustees to deal with bigotry in whatever form it may appear anywhere on the campuses of The City University.

Mr. Fink stated that he has no objection to referring this particular pamphlet from the American Jewish Committee to the Committee on Public Affairs for review, but asked if that means that that same Committee is precluded from reading anybody else's pamphlet? He further asked if this is a charge to that Committee to develop a program?

Mr. Badillo stated that he knew of this pamphlet, which is just an example of the kind of thing that can be done, because he happened to find it. But obviously there are many other people who have written similar proposals and he would expect that is why it is being referred to the Committee, and that the Committee will review any material that is available to develop the best possible plan. He only brought it up because, as he mentioned, President Hess was the one who had stimulated its publication.

Chancellor Reynolds stated that there were no taxpayer funds used in funding that student newspaper, which is funded by student activity fees. She also wanted to indicate that President Bowen took very strong and very authoritative action on the campus very, very quickly. She commended him for all the activities he has undertaken. He has prepared a book of all the things he has done to deal with the issue should any of the Trustees wish to review it.

Vice Chairperson Everett stated that she and the Chancellor's office have been having some long conversations on this issue and this is not the first time she has addressed it at Board meetings. Over a period of a couple of years discussions have been ongoing about doing something proactively in terms of curriculum development of some sort and she has to confess that she is really not satisfied with the progress that has been made. She thinks Chancellor Reynolds is prepared to make every effort to see this thing gets accelerated.

Mr. Howard stated that after some of the difficulties the University has had and continues to have at City College, Trustee Inness and he had spent maybe five or six hours with Dr. Gordon. He would suggest that if the Public Affairs Committee is going to be charged at all that Dr. Gordon be invited to review some of the ideas and recommendations that he has proposed for the entire institution so that nothing is left out. It seems to him that the materials Dr. Gordon provided to Trustee Inness and himself would be very useful and very helpful to the Committee.

President Bowen stated that, as all the Trustees are aware, racism, homophobia, anti-Semitism, etc., has been going on at many colleges and universities throughout the nation. This weekend in Washington he met with people from the Anti-Defamation League. They and people from the New York City Human Rights Commission are going to come to LaGuardia to work on a program that, hopefully, could be disseminated not only throughout CUNY but throughout colleges and universities within the country. It's not enough to just say things are bad or to get up and apologize because certain things that you find unconscionable have happened. It's more important to get a meaningful program so with the help of our own network at the College, the Anti-Defamation League, and the Human Rights Commission, we hope to come up with a meaningful program to combat all that which is destroying our schools. He will continually work with the Committee and he thinks that they will be able to hopefully assure that this won't happen again.

Mr. Giordano stated that he believes everyone realizes that the statements that were made in that paper are no reflection on LaGuardia. The student government president and their body assured him that they had condemned those statements immediately. He thought their statement came out even prior to President Bowen's statements of condemnation. He would also recommend that this is greater than a public relations problem and thinks this situation should also be referred to the Student Affairs Committee for a deeper inspection. If possible those same materials should be sent to the Student Affairs Committee as well for introspection. There has to be some mechanism for dealing with such problems. He cautioned against infringing on First Amendment rights, but at the same time the Board and the Administration cannot allow hate speech or bigotry to be evident in CUNY's colleges.

Chairman Murphy stated for the record that the mandate to the Committee is to develop a program and to use the pamphlet and other materials in conjunction therewith. The University cannot dissipate its ability to continue to do the great things that have just been acknowledged by the wonderful gift and the great things that Frances Fox Piven talked about in The New York Times in her article yesterday by any manifestation of hatred directed at any group and he thinks this is the highest priority for the Board and the University. He further noted that all these suggestions are very constructive and that
there will be consultation with the Student Affairs and Faculty, Staff Committees. He stated that he will work closely with the Committee as well, and since there is no December meeting an interim report from the Committee would be forthcoming in January.

The motion recommending the referral of this issue with the mandate for a program and full consultation utilizing materials extent is, clear, and was adopted.

Vice Chairperson Everett stated that it was many, many months ago that she brought up the issue of trying to get the University, all of the colleges, into the status of being smoke free. Although there was a lot of support and applause at that meeting and the student and faculty representatives were very much in favor of it, she does not believe very much has happened. She has been told of instances where a students who have asthma cannot find a place to go between classes at their college where there are no smokers. She thinks it's unconscionable that the Board and the Administration continues to allow this institution to have smoking privileges wherever students want to smoke. She knows this varies from school to school but hopes that the faculty will in some timely way get moving on this issue since it was mentioned that they do support it. The USS chairperson she knows personally supports it although he has not yet sought the sponsorship of the Student Government and just to spur him on she is going to give him a hat that says "SMOKING KILLS" and she is going to give Steve Kleinberg a sweatshirt that says "YES WE DO HAVE A SMOKING SECTION." She does hope there will be some movement on this because the numbers that are dying from smoking seem to grow, not diminish, every year. She asks everyone's help, Presidents particularly, and students especially, and the faculty as well.

Mr. Giordano responded that he personally supports Mrs. Everett in this endeavor and is an avid non-smoker. As a representative of a larger constituency he will bring it back to the steering committee at its first meeting on Friday for further discussion.

NO. 5. COMMITTEE ON FISCAL AFFAIRS, FACILITIES AND CONTRACT REVIEW: RESOLVED, That the following items be approved:

A. KINGSBOROUGH COMMUNITY COLLEGE - UNIFORMED SECURITY GUARD SERVICE:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract on behalf of Kingsborough Community College to purchase contract guard services. The contract shall be awarded to the lowest responsible bidder after public advertisement and sealed bidding by the College pursuant to law and University regulations. Such purchase shall not exceed a total estimated cost of $1,300,000 for the annual period from January 1, 1994, to December 31, 1994, chargeable to FAS code 2-349-01-419. The contract shall include a provision to continue the contract for three (3) additional six-month periods ending June 1996, in the College's best interest. The contract shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: This service is required to provide security guards on the College campus during the interim period between the expiration of the current contract and the implementation of the Chancellor's initiative for University employed guards.

Statement by Mr. Howard:

It is with great pleasure, Mr. Chairman, that I have the opportunity to introduce the following resolution. In 1984 The City University of New York was a leader among the institutions that had disinvested their funds in companies doing business with South Africa. We did so to express our disgust with apartheid systems and to support the people of South Africa who had been denied their human rights. We also did so in order to help bring about change. Our efforts and those of many others have helped bring about this change. The African National Congress President, Nelson Mandela, who urged from prison to join in the battle against apartheid now urges all nations to help build the new South Africa and remove economic sanctions. It is in this spirit that this resolution is being brought to the Board.
Statement by Mr. Giordano:

Mr. Chair, I would like to declare my support for this item, although I must admit that I can only give cautious praise for the measure. I believe that it is essential that the Board of Trustees be explicit in its position: that should progress in South Africa cease, or take a turn for the worse, that the University is prepared to once again divest its holdings in companies that do business with or in South Africa. Moreover, it should be noted that it is only because of a world-wide request by Nelson Mandela that we even consider such a resolution.

I would also like to emphasize the fact that The City University adopted its policy of divestment prior to similar action by the City of New York; and has been properly cautious in ending the policy. The University should be proud of its record of leadership in this area.

Finally, I believe that it is important to remember that it was students working with the leadership of the University Student Senate that helped encourage the University’s divestiture from South Africa almost a decade ago.

I urge that this item be adopted. Thank you.

B. SOUTH AFRICA - INVESTMENT POLICY:

WHEREAS, By resolution adopted on September 24, 1984, the Board of Trustees of The City University of New York expressed its opposition to the system of Apartheid by divesting its funds from financial institutions or companies doing business in the Republic of South Africa; and

WHEREAS, The City University recognizes the recent dramatic political developments and call for free elections in South Africa; and

WHEREAS, Nelson Mandela, President of the African National Congress in an address to the United Nations on September 24, 1993 has requested the removal of all economic sanctions; and

WHEREAS, The New York City Employees Retirement System and the Teachers Retirement System of The City of New York have repealed their divestiture resolutions; now therefore be it

RESOLVED, That the Board of Trustees of The City University of New York hereby removes any prohibitions on investment of the University Trusts and Gifts funds in financial institutions or companies doing business in the Republic of South Africa.

Mr. Howard stated that all issues relating to the Investment of University funds are monitored closely by Vice Chancellor Rothbard and his staff. He further pointed out that there is one investment company but the actual securities are held by another company and both of these companies are very closely monitored by the Chancellor and her staff.

C. THE CITY UNIVERSITY OF NEW YORK - REHABILITATION PROJECTS FOR COMMUNITY COLLEGES:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute an agreement with the Dormitory Authority of the State of New York to enable the Authority to implement the design and construction of rehabilitation projects for community colleges in order to correct critical building deficiencies. Funding will be provided through the New York City Capital Budget with fifty percent (50%) City capital dollars and fifty percent (50%) State funds.

EXPLANATION: The City University of New York and the Dormitory Authority of the State of New York (DASNY) are conducting extensive assessments of the condition of various campus facilities. These assessments are identifying specific deficiencies throughout the campuses which must be corrected. Authorization for $12 million in DASNY bond funds was included in the FY 1993-94 Capital Budget to correct critical health and safety building deficiencies at senior colleges. DASNY will be implementing the program of corrective actions funded by the $12 million. In addition, $1.5 million was included in the Capital Budget for community colleges.
Since DASNY will be implementing a large program of corrective actions at the senior colleges, it would be faster and more efficient to have them also run a program of corrective work at the community colleges. In order to transfer funding from the City Capital Budget to the Dormitory Authority of the State of New York, an agreement is needed. By incorporating these projects under Dormitory Authority Management, they will be subject to that agency's affirmative action program which has been successful in the hiring of consultants and instructors.

D. LEHMAN COLLEGE - REHABILITATION OF PARKING LOTS:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract on behalf of Lehman College for construction of Rehabilitated Parking Lots, Project No. LM003-092. The contract shall be awarded to the lowest responsible bidder after public advertisement and sealed bidding by the Department of Design, Construction and Management pursuant to law and University regulations. The contract shall not exceed a total estimated cost of $1,470,000, chargeable to City Capital Budget, Project No. HNY004 and HNY242. The contract shall be subject to approval as to form by the University Office of General Counsel; and be it further

RESOLVED, That the Director of the City Office of Management and Budget be requested to approve the funding necessary to award this contract.

EXPLANATION: The College utilizes a 900-car parking area, half of which is unpaved. The paved portion of the lot is severely deteriorated. Potholes and broken paving are common. Ponding occurs because of lack of drainage and the present inadequate lighting poses a severe security problem. This project will provide a modern, rehabilitated on-grade parking facility with proper drainage, lighting, fencing and security/control booths.

The construction documents were prepared by the firm of Vollmer Associates who were approved by the Board of Trustees on June 22, 1992, Cal. No. 4.E

E. QUEENSBOROUGH AND LAGUARDIA COMMUNITY COLLEGES - ABSORPTION CHILLER AND COOLING TOWER REPLACEMENT:

RESOLVED, that the Board of Trustees of The City University of New York amend the resolution adopted at the meeting of June 22, 1992 (Cal. No. 4.F.) for the design and supervision of construction of absorption chiller replacements for the cafeteria and library buildings at Queensborough Community College, Project No. QB002-088, and the cooling tower replacement at LaGuardia Community College Project No. LG001-087 to authorize an increase in the estimated cost from $283,700 to a new cost of $400,000 chargeable to City Capital Project No. HN206.

EXPLANATION: This amendment is necessary because of the following reasons:

1. In 1988, Queensborough Community College requested the replacement of chillers and pumps in the library and cafeteria buildings. Based on the building condition assessment reports done recently and a survey done by the department of General Services, the College found that the cooling towers need replacement for efficient operation of the system. This will require additional contract documents and construction supervision services by the consultants.

2. For the cooling tower replacement at LaGuardia Community College, asbestos abatement documents need to be prepared as a result of asbestos containing material found in the fill material of the cooling tower. In addition, the contract documents need to be modified to accommodate field conditions identified in design during the last two years.

This amendment would allow this work to be added to Kallen and Lemelson's contract and enable this necessary work to be completed expeditiously. On January 25, 1988, Cal. No. 4.(2), the Board of Trustees adopted a resolution that approved a service contract with the firm of Kallen and Lemelson, Consulting Engineers.
F. THE GRADUATE SCHOOL & UNIVERSITY CENTER - LEASED SPACE: - Item withdrawn

G. BARUCH COLLEGE - LEASED SPACE:

RESOLVED, That the Board of Trustees approve a ten-year lease for approximately 75,000 square feet of space at 225 Park Avenue South, Borough of Manhattan, for use by Baruch College; and be it further

RESOLVED, That the Board authorize the Secretary of the Board to sign the appropriate lease document after it has been approved by the General Counsel and Vice Chancellor for Legal Affairs.

EXPLANATION: Baruch College currently occupies approximately 176,000 S.F. of space at this building under a separate lease. The proposed new lease will give the College an additional 75,000 square feet of space on the entire Seventh and Eighth Floors, part of the Eighteenth and the entire Nineteenth and Twentieth Floors. The proposed lease will start upon substantial completion of Tenant requested Landlord work. The base annual rent for the new space is $1,725,000 ($23.00/S.F.). Landlord will provide services including but not limited to cleaning, heat and air conditioning, elevator service and exterior and structural repair.

The base rent will escalate by eighty cents per square foot ($0.80/S.F.) each year to compensate the Landlord for increases in annual operating costs for the demised premises. Tenant will pay for its share of increases in annual real estate taxes over the base year.

Landlord, at Landlord cost, will perform alteration in the demised premises per work specifications approved by Tenant.

At this point Mr. Badillo left the meeting.

Statement by Chancellor Reynolds

I have asked Vice Chancellors Richard Rothbard and Emma Macari to prepare a brief presentation for the Board on both the operating and capital budget requests for 1994-95. The major themes and objectives of this request have already been reviewed thoroughly by this Board, both in full session and in committee.

Today's presentation will review highlights of the request and, hopefully, answer any questions that Trustees may have. The Administration's efforts in the request concentrate on the academic program, consistent with the June 28th resolution by this Board, and the support structures necessary to address the challenges posed by dwindling public resources and growing enrollments. She also called the Board's attention to the letter to Governor Cuomo dated October 22, 1993 stressing University-wide academic program planning, capital investment, and one very interesting number in there which is the fact that during the 1992-93 academic year there were approximately 8,700 students in pre-nursing programs, competing for fewer than 2,000 clinical seats available throughout the University. The Administration is particularly concerned with restoring the proper balance between full- and part-time teaching, as everyone is determined to strengthen CUNY's liberal arts programs.

The University gives its testimony on November 12th, before the State Division of the Budget and the new director there, Mr. Rudy Runko. The Administration is cautiously optimistic that recent statements and actions by the Governor and CUNY's friends in the Legislature, as well as the good stance that was given to the University in the recent Regents Commission Report, will result in additional resources for CUNY in 1994-95.

Vice Chancellor Rothbard reported that the Chancellor's 1994-95 Budget Request for The City University of New York and the Chancellor's 1994-95 Capital Budget Request reflect the top priorities of each of the campuses, even if those seem to be a little repetitive with each other from campus to campus. The community college budget request represents a combination of additions and subtractions including adjustments in the building rental numbers based on some additional information, an emphasis on allied health programs, changes in maintenance costs, fringe benefits, and a downward adjustment in estimated tuition and other revenue coming into the budget in 1994-95. On the senior college side tuition is up $2.7 million as a result of additional enrollment estimates, and as a result State aid is down $2.7 million.

The overall objectives of the budget request are to 1) Recognize a continued enrollment growth at the University which it expects to sustain in the coming years with a projected enrollment of 226,000 headcount and 164,000 FTE students by fall of 1996. That number will grow to nearly 250,000 by the turn of the century. 2) Restore the balance among funding sources. As a result of recent
budget cuts and the dependence on tuition increases to fill the gaps, tuition has risen to a much too high percentage of the overall budget in both the senior and community colleges. City and State support have fallen as a percentage and the Administration seeks to redress that at a reasonable rate in the budget request. 3) Rebuild the full-time faculty base. On average at the colleges 50% or more of undergraduate teaching is done by adjunct faculty. This request asks for funding for 200 additional full-time faculty at senior and community colleges. This request will put the University on the road to achieving the master plan goal of 70% teaching by full-time faculty by 1996. 4) Revitalize the regional economy. Building on the success this year of the Workforce Development Initiative, the Administration is seeking to enhance that initiative in 1994-95 and expand efforts beyond those successful programs that have already been implemented. 5) Reinvest resources in academic programs and student support structures. These areas have been especially hard hit recently not only by the budget cuts but by the effect of two early retirement programs in 1990 and 1992 that saw a lot of staff leaving the institution. The University is now in the situation of having to play catch-up to restore vital services in academic and academically related areas of the budget request. 6) Redress the lack of adequate facilities, equipment, and materials. Libraries and laboratories have been particularly hard hit over recent years, and instructional equipment has fallen into disrepair or obsolescence in many programs. 7) Renew the commitment to a safe and secure environment for learning and research.

Vice Chair Everett asked if it was correct that an excess of $2.7 million came to the University through additional student enrollment and as a result it lost $2.7 million from other sources.

Vice Chancellor Rothbard responded that as a result of the re-estimate of what the enrollment is going to be for next year, the amount the University needs to request in additional State aid is $2.7 million less than had been thought a couple of weeks ago. The University hasn’t cut the request, it has cut the requested State aid increase because it is unnecessary to fulfill the budget request bottom line. Three weeks ago the Administration did not have the fall flash enrollment for the senior colleges and community colleges. It now has the fall flash enrollment and knows that enrollment is stronger than originally anticipated for 1994-95. The original estimate was based upon certain enrollment assumptions but the revenue collections have been stronger than originally anticipated. As a result while CUNY estimates serving the same number of students, the revenue that those students will be bringing in as a result of the fall actuals and the collection rates over the last couple of months are stronger than originally anticipated.

In terms of enrollment at the senior colleges, over the last couple of years headcount has been rather flat with a projected strong growth in 1994-95. Even though headcount has been relatively flat, students are enrolling in a greater number of credits and as a result FTE enrollment, which is the basis for funding, continues to grow steadily. Growth is even more dramatic at the community colleges which are really the point of entry for many CUNY students. Both the headcount and the FTE enrollment has been extremely strong over the last couple of years and is expected to continue on that steep slope in the coming year, 1994-95, of the request.

The major program areas contained in the budget request are identical for both the senior and the community colleges although some of the elements may apply only to one or the other. Strengthening Academic Programs includes such things as once again seeking senior college status for Medgar Evers College, the undergraduate teaching initiative, strengthening libraries, and various academically oriented enterprises. Promoting Student Success addresses issues of financial aid, retention, services to disabled students especially under the ADA, child care, and counseling and advisement services. Expanding Public and Private Partnerships deals with the Workforce Development Initiative, Board of Education collaborative programs, and collaborations with other State and City agencies. Creating and Disseminating Knowledge deals with instructional equipment, especially emanating from the SETM report, graduate financial aid, educational technology, and organized research. Protecting People and Property addresses facilities support, security, repairs of CUNY’s facilities, and the Cadet Corps. And finally College-wide and University Operations deals with such things as building rental costs and leases, fringe benefits, utilities, and collective bargaining costs.

The University is starting to attempt, through the budget request, to shift responsibility for funding the request away from tuition and towards its tax levy partners. In the senior college case that is mostly the State. The Administration is seeking to reduce tuition from 33% to 30% in the budget. On the community college side the Administration is seeking to restore the City’s historic role, going from 24% to 28% of City support and reducing tuition dependency from 39% to 35%.
Mr. Fink noted that there is a request for a $4.5 million increase for programs that improve retention such as the skills immersion programs and freshman year programs. He asked what the base number was that this $4.5 million is to be added to, and what percent increase it is for those programs? For the past couple of years spending money to improve retention has been a major thrust of many of the Board members and the freshman year program that many had worked on was thought to be rather successful.

Vice Chancellor Rothbard responded that there is a base of between $15 and $16 million in those programs at the senior and community colleges so that would be about a 25% increase.

Vice Chancellor Marcari reported that the capital budget request is asking for $321 million. Several projects totaling $750 million have been completed in the past year. They include the College of Staten Island for $310 million, the $85 million East Academic Complex at Hostos Community College, renovation of portions of three floors in the North Building at Hunter College, and a new physical education facility at Lehman College. Projects under construction which are nearing completion include the new library at Baruch College, two projects at City College dealing with the modernization and rehabilitation of Steinman Hall and the Great Tower, and renovations of the heating plant and electrical distribution systems and other infrastructures at Queens College. At City College restoration of the landmark Shepard Hall building continues. The Performing Arts Center and the gymnasium at the College of Staten Island will be completed for a total of five new buildings and 14 renovations. At Hostos Community College a modular facility is being built on the site of the Savoy Manor to house some temporary facilities and swing space while the 500 Grand Concourse building is being renovated. The 1993-94 capital budget provided authorization for site acquisition and the hiring of planning and design consultants for Baruch College's Site B. The Administration is working with the College in its attempts to acquire a site that could be developed in conjunction with the Dormitory Authority for the relocation of the single room occupants who now reside in the Site B facility. At City College a consultant is helping with space allocations so that the Sophie Davis Biomedical Program can be housed at the College. Funding has been authorized for land acquisition and planning for phase II at John Jay College; $10 million for the design for renovation work in buildings at Brooklyn College; renovation of the power plants at Lehman and Queens Colleges; and renovation of buildings at Hostos and LaGuardia Community Colleges. This year new and/or updated master plans will be prepared for several colleges such as Brooklyn and Medgar Evere Colleges. The University has gone through a major Building Condition Assessment Initiative to identify all the deficiencies that exist in its buildings. This is a two phase project starting with the buildings that are owned by the City University or the State and then moving on to the buildings owned by the Dormitory Authority. This condition assessment survey identifies several projects that will be taken care of in the next capital budget.

The main focus of the capital budget request continues to be the identification of projects for rehabilitation and modernization. Health and safety projects that will provide code compliant fire exits and fire alarm systems represents about $71.7 million and is a large part of the request. Similar types of projects will be the rehabilitation and extended use of facilities. The condition assessment report will focus on proposing projects to protect the State investment in CUNY's facilities. A large portion of this request includes $40 million for rehabilitation of Brooklyn College's infrastructure.

The third focus of the request is for modernization and improved utilization of existing buildings to meet programmatic needs. Facilities will be updated by reconfiguring spaces to provide teaching and research laboratories to bring 21st century technology to the classrooms and for state-of-the-art audiovisual equipment and computers. In this initiative we are also following the Chancellor's Initiative to evaluate existing restrooms and then proposing projects to reconfigure facilities to provide equity and a fair distribution of restrooms.

The fourth initiative which is focused on represents about 19.6% of the capital budget and is to accommodate enrollment growth by providing classrooms, faculty offices, student study areas, and other spaces to support the academic program. This category contains the first major Initiative to provide for master planning for facilities following an intensive space and space allocations study so that in these tight times resources can be allocated to those whose needs are the greatest. These space studies will be dealing with space deficits and not just the quantity of space but the quality of space.

The University is also requesting funds to deal with providing accessibility to its buildings. At this time the request is for studies to follow the ADA and then in the next capital budget there will be a request for construction dollars. The University has done an excellent job in the first phase of energy conservation. Most of its buildings were relamped and a lot of money was saved. The next phase of energy conservation projects will deal more with energy management systems, controls, the
replacement of antiquated chillers with high efficient ones, etc. The University should realize considerable energy savings and apply for rebates from utilities companies and other federal grants. A lot of University dollars are going for construction projects that have been identified in the building condition assessment report. 17% of the request is basically for consultant fees for the design of projects for the rehabilitation of facilities. There is a $20 million request for equipment, $15 million allocated for the senior colleges and $5 million for the community colleges. In the senior colleges $5 million is requested to continue funding for the graduate research initiative that was funded for the first time in the last capital budget. In the community colleges a large portion of the $5 million requested will be targeted for improving equipment for the health sciences, allied health, and the nursing programs. There is a small portion of the capital budget for land acquisition, mainly for Phase II of Medgar Evers College. That concludes a brief summary of our capital budget.

Vice Chairperson Everett stated that in the design of any future buildings or the redesign of current ones, she would like to urge that careful consideration be given to the ventilating systems so that in fact people can live in and breath healthfully in them. The University has some sealed buildings that have been very problematic because the air is not filtered properly and the filters do not get cleaned. She also thinks that building designs always ought to keep security in mind with respect to the minimum number of doors and locking systems and alarm systems and so forth, because they are cheaper to have installed during construction than when they have to be installed later on.

Chancellor Reynolds concurred. She also noted that one other priority in the years ahead as the University remodels is the inclusion of single faculty offices, which are too few in the present facilities.

H. 1994-95 OPERATING BUDGET REQUEST:

RESOLVED, that the Board of Trustees approves the Chancellor's 1994-95 Operating Budget Request for The City University of New York of $1.3 billion.

EXPLANATION: The Chancellor's 1994-95 Operating Budget Request is $1.3 billion, an increase of $119.6 million over the 1993-94 appropriated base. This amount represents mandatory cost increases of $71.0 million, and program initiative cost increases of $48.6 million.

At the senior colleges, the overall request is $950.6 million, an increase of $81.8 million, or 9.3 percent over the 1993-94 base of $878.8 million. The community college request is $349.9 million, an increase of $37.8 million, or 12.1 percent, over the 1993-94 base of $312.1 million.

The request seeks to strike the necessary balance between the critical needs of the University and the fiscal realities confronting the State and City. It maintains the University's commitment to open admissions and academic excellence by strengthening the instructional and physical infrastructure. The centerpiece of the request is the University's commitment to strengthen academic programs. The University also seeks to promote student success and expand its partnership with the public school system. The request seeks the return of full senior college status to Medgar Evers College. The University seeks expansion of the Workforce Development Initiative, and additional support is sought for Graduate Fellowships, New Facilities, Campus Safety and Security, and other University Priorities.

In 1994-95 enrollment is expected to continue to grow. The 1994-95 Chancellor's budget request represents the level of funding required to provide necessary classroom and support services to our 206,000 students, as well as to achieve the goals described in the University's 1992 Master Plan.

I. CAPITAL BUDGET REQUEST FOR 1994-95: RESOLVED, That the Board approve a 1994-95 Capital Budget Request for $320.8 million, including $302.5 million for major project costs authorized by the City University Construction Fund and funded through Dormitory Authority of the State of New York bonds, and $18.3 million for capital rehabilitation work funded through City/State capital appropriations; and be it further

RESOLVED, that the Master Plan for the University be and is hereby amended as necessary to provide for the capital proposal.

The Capital Budget Request and the schedule of projects are on file in the Office of the Secretary of the Board.
EXPLANATION: The Capital Program addresses the major construction, rehabilitation and capital equipment needs of the City University. The program focuses on critical health, safety, code compliance and facility rehabilitation projects, expansion and modernization of facilities to accommodate enrollment growth by providing instructional, faculty and student support space and projects to upgrade and modernize CUNY facilities to support the needs of CUNY academic programs identified in campus master plans.

Major projects that have been or will be completed this year total $750 million and include:

- All facilities on the new Willowbrook campus of the College of Staten Island ($310 million) except for the Performing Arts Center and the Gymnasium,
- Renovation of a commercial/industrial building for a library, computer center and administrative offices at Baruch College ($155 million),
- Construction of the East Academic Complex including classrooms, faculty offices, cafeteria, theatre and physical education facilities at Hostos ($85 million),
- Modernization of Steinman Hall engineering building and rehabilitation of the Great Tower at City College ($101 million),
- A new physical education facility at Lehman College ($58 million),
- Renovation of portions of three floors in the North Building at Hunter College to provide classrooms, labs and offices for biology, music, film, theatre and communications ($22 million).

The following major projects totalling $86 million are under construction:

- The second phase of rehabilitation of the Shepard Hall facade at City College ($28 million),
- Construction of the Performing Arts Center and the gymnasium at the College of Staten Island ($50 million),
- Construction of a modular facility on the site of the Savoy Manor to house student and administrative services at Hostos Community College ($8 million).

This year new and/or updated master plans will be prepared for several colleges such as Brooklyn College and Medgar Evers College. Planning and design are proceeding for the correction of the most urgent condition assessment deficiencies funded in the FY1993-94 Capital Budget.

In addition, funding has been authorized for the following programs:

- Design for a new building that will complete Baruch College's master plan and replace expensive and inadequate leased space ($24 million),
- Alteration of facilities for the Sophie Davis Biomedical Program at City College ($14 million),
- Design for renovation work in buildings at Brooklyn College ($10 million),
- Design for the rehabilitation of 500 Grand Concourse at Hostos Community College and the Main building at LaGuardia Community College,
- Land acquisition and planning for phase II construction at John Jay College ($10 million),
- Design for the renovation of 'B' Building at Queens College.
In response to the results of CUNY's comprehensive Building Condition Assessment program, the 1994-95 Capital Budget Request is focused on urgently needed health and safety projects, rehabilitation and modernization of facilities, accessibility for people with disabilities and energy conservation. The 1994-95 request also proposes to initiate critically important efforts to respond to the impact of enrollment growth on CUNY facilities. The request includes several projects which provide additional classroom, faculty and student support facilities and a major initiative to update CUNY campus master plans.

The following is a breakdown of the requests for projects funded with Dormitory Authority Bonds:

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<th>Category</th>
<th>Amount</th>
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<tr>
<td>Health &amp; Safety</td>
<td>68.1 million</td>
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<td>Rehabilitation &amp; Extended Use</td>
<td>102.1 million</td>
</tr>
<tr>
<td>Modernization &amp; Improved Utilization</td>
<td>66.8 million</td>
</tr>
<tr>
<td>Programmatic Initiatives/New Facilities</td>
<td>60.3 million</td>
</tr>
<tr>
<td>Accessibility for People with Disabilities</td>
<td>0.8 million</td>
</tr>
<tr>
<td>Energy Conservation</td>
<td>4.4 million</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>302.5 million</td>
</tr>
</tbody>
</table>

Included in this total are several major capital projects, including:

- Elimination of health and safety deficiencies identified in the condition assessment ($65 million),
- Rehabilitation of the Brooklyn College infrastructure ($48 million),
- Master plan updates at selected CUNY campuses ($7 million),
- Renovation of the 500 Grand Concourse building at Hostos Community College ($48 million),
- Phase III of the restoration of Shepard Hall facade at City College ($33 million),
- Consolidation of computer operations and creation of computer classrooms at Lehman College ($11 million),
- Creation of additional classrooms and faculty offices at Hunter College ($5 million),
- Upgrade of campus mechanical systems at Kingsborough and Queensborough Community College ($11.5 million),
- Design for alteration of the Carroll Street Building at Medgar Evers College ($8 million).

In addition to the major construction projects funded by the Dormitory Authority, the City and State Capital Budgets provide appropriations for rehabilitation work such as replacement of roofs and windows, facade stabilization, upgrading of mechanical and electrical systems, and interior alterations to accommodate changing programmatic needs of the colleges. The University's 1994-95 Capital Request includes $18.3 million for such projects. The following programs are included in this total:

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Health &amp; Safety</td>
<td>3.6 million</td>
</tr>
<tr>
<td>Rehabilitation &amp; Extended Use</td>
<td>7.6 million</td>
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<tr>
<td>Modernization &amp; Improved Utilization</td>
<td>2.5 million</td>
</tr>
<tr>
<td>Programmatic Initiatives/New Facilities</td>
<td>2.2 million</td>
</tr>
<tr>
<td>Accessibility for People with Disabilities</td>
<td>2.0 million</td>
</tr>
<tr>
<td>Day Care</td>
<td>0.4 million</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>18.3 million</strong></td>
</tr>
</tbody>
</table>

The costs of the proposed senior college projects will be borne entirely by the State, whereas the cost of the community college projects will be shared equally by the State and the City.
Mr. Howard stated that this year the budget process was tedious, hard, and short and that there were complaints from all kinds of areas and people in the institution. He is happy to say that the Chancellor and Vice Chancellor Rothbard and the staff have singularly met at least 95% of our goal of meeting with anyone that wanted to talk about budget and he thinks it went reasonably good. There are still a few complaints out there but he thinks that overall the University is moving forward and he is happy that it is moving forward very rapidly tying together both the budget process and the review of academic programs.

Chairman Murphy concurred that the committee has worked hard and a lot of people have worked very hard and he thinks it's excellent work.

Mr. Cenci stated that with the concurrence of President Jackson, he is requesting that the following resolution be withdrawn pending further consideration by the Committee on Academic Policy, Program, and Research.

NO. 6. COMMITTEE ON ACADEMIC POLICY PROGRAM, AND RESEARCH: RESOLVED, That the following item be approved:

A. MEDGAR EVERS COLLEGE - CERTIFICATE PROGRAM IN PRACTICAL NURSING: ITEM WITHDRAWN

NO. 7. COMMITTEE ON PUBLIC AFFAIRS: RESOLVED, That the following item be approved, and report noted:

A. REPORT: Mrs. Bloom reported on the following:

1. Mrs. Bloom reported that this year the CUNY student voter registration project resulted in nearly 30,000 voter registration forms being distributed during the summer and fall class registration and freshman orientation periods. Since the program started in 1987, more than 216,000 voter registration forms have been distributed to students during class registration periods.

2. Bronx Community College dedicated the University's second Family College, the first in the Bronx, on October 12. Mrs. Joyce Dinkins and Borough President Fernando Ferrer participated in the ceremony. This program is modeled on the very successful Family College at Kingsborough Community College and is a collaborative effort between the University, the Human Resources Administration, and the New York City Public Schools. It offers parents on public assistance an education that will prepare them for careers as well as an excellent early childhood education on campus for their young children while their parents attend classes.

3. Approximately 200 members of the faculty who have won major national and international awards and grants over the past year will be honored at this year's Distinguished Faculty reception on November 23. It will be held at the United Nations Delegates Dining Room. This is always a wonderful occasion and one that all Trustees will enjoy.

4. On behalf of her colleagues on the Board, she expressed warmest congratulations to Vice Chancellor Jay Hershenson on his recent marriage to Becky Seawright.

B. ASIAN AMERICAN HIGHER EDUCATION COUNCIL/INDIAN RELIEF FUND: The resolution was moved and seconded.

Dr. Tam stated that most of us have learned about the earthquake disaster in India through the New York Times and other news media. Even though news items did not appear recently about the disaster, immense suffering is still going on in that country. AAHEC, an organization not unknown to this body, has decided to take up a collection specifically to help the victims of the earthquake in India. Professor Sankar Sastri, a department chair at New York City Technical College, is responsible for that project. In about two months' time, it will turn over the entire collection to an appropriate agency in India. A ceremony will be held where a check of the entire sum will be delivered to the Consulate General of Indian Government. He hoped the Board will help facilitate this project by adopting the resolution.

Mr. Inniss asked if the University has a policy on how it conducts business when receiving funding for various activities and concerns like these? More specifically, does the University have a policy on how it goes about collecting funds from the various constituencies of the University for anything? If not, he would hope that the Administration looks at developing a policy on how funds are collected throughout the campuses.
Chancellor Reynolds noted that the University, for example, is very active in United Way and if members of the University family wish to contribute to United Way they can do so by a payroll deduction. There are at various times on campuses individual fund drives for various projects that are handled in a campus specific manner. She does not know if there is anything more to add to that. The University does have organized means for some of the very big civic drives but thinks Trustee Tam was indicating on this ad hoc drive a manner by which funds could be handled and channeled to the appropriate group.

Chairman Murphy noted that from time to time when there have been major international disasters such as the Indian situation there have been University-wide projects to raise funds and appropriate vehicles were found. What he would suggest is that the Secretary review the minutes and begin to kind of tap into the institutional memory in which those situations have occurred, review what processes were used then. He thinks this is appropriate for the Public Affairs Committee to look at and in due course give the Board some kind of recommendation.

The following resolution was adopted:

WHEREAS, The recent tragedy of the earthquake in India has claimed thousands of lives and devastated the lives of thousands of survivors who are in desperate need of aid; and

WHEREAS, The Asian American Higher Education Council (AAHEC), an organization comprised of Asian American faculty, students, and staff of The City University of New York, has established the ‘Indian Relief Fund’ in order to try to alleviate some of the suffering of the survivors of the earthquake; now

THEREFORE, BE IT RESOLVED, The Board of Trustees of The City University of New York encourages the members of the University community to support the Asian American Higher Education Council (AAHEC), in their activity to mitigate the suffering of the earthquake victims in India.

Mr. Heward requested that at some point the Chancellor report to the Trustees on the status of the sexual harassment case at Queensborough Community College. Specifically, there is no mechanism to remove involved persons from the payroll in such cases. At some point the Trustees should be advised of the status of such cases.

Chancellor Reynolds responded that this is both a personnel and legal matter but that Trustees would be kept informed.

Upon motions duly made, seconded and carried, the Board went into executive session to consider a personnel matter. The public meeting was adjourned at 6:00 P.M.

SECRETARY GENEVIEVE MULLIN
The Chairperson called the executive session to order at 7:00 P.M.

There were present:

James P. Murphy, Chairperson
Edith B. Everett, Vice Chairperson
Sylvia Bloom
Louis C. Cencl
Michael J. Del Guidice
Stanley Fink
Charles E. Inniss
William R. Howard
Harold M. Jacobs
Susan Moore Mouner
Thomas Tam
Anthony Giordano, Jr., ex officio
Robert A. Plcken, ex officio

Secretary Genevieve Mullin
Vice Chancellor and General Counsel Robert E. Diaz
Lillian W. Phillips, Executive Assistant

Chancellor W. Ann Reynolds
Deputy Chancellor Laurence F. Mucciolo
Dean David Fields
Dean Brenda Spatt

The absence of Trustees Carrion and Badillo was excused.

Upon motion duly made, seconded and carried, the following resolution was adopted:

E.1. PRESIDENTIAL TRANSITION AT THE COLLEGE OF STATEN ISLAND: RESOLVED, That the Board of Trustees approve the replacement of the incumbent President of The College of Staten Island effective immediately and endorse the establishment of a Presidential Search Committee and that the Chairperson appoint the members of the Search Committee pursuant to Board policy, and be it further

RESOLVED, That the Board delegate four Trustees, two of whom shall be the Chairperson and the Vice Chairperson of the Board, its authority to approve, upon the recommendation of the Chancellor, the appointment of an Acting President of The College of Staten Island with an effective date to be established by the four Trustees, and be it further
RESOLVED, That the four Trustees be authorized, upon the recommendation of the Chancellor, to appoint the incumbent President as a University Professor with an effective date and term to be established, and be it further

RESOLVED, That if designations are made by the four Trustees pursuant to this resolution, a report of such actions shall be included in the University Report of a regularly scheduled meeting of the Board of Trustees, and be it further

RESOLVED, That should the President decide to tender his resignation effective no later than December 31, 1993 by midnight, October 25, 1993, this resolution is hereby withdrawn.

EXPLANATION: The transition in leadership at The College of Staten Island is in keeping with President Volpe's commitment in early 1991 to step down following the opening of the college's new campus.

Mr. Giordano abstained.

Upon motions duly made, seconded and carried, the executive session was adjourned at 7:00 P.M..

SECRETARY GENEVIEVE MULLIN
Minutes of Proceedings, November 22, 1993

MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES OF THE CITY UNIVERSITY OF NEW YORK

HELD

NOVEMBER 22, 1993

AT THE BOARD HEADQUARTERS BUILDING
535 EAST 80TH STREET - BOROUGH OF MANHATTAN

The Chairperson called the meeting to order at 4:39 P.M.

There were present:

James P. Murphy, Chairperson
Edith B. Everett, Vice Chairperson

Sylvia Bloom
Gladys Carrion
Louis C. Cencl
Stanley Fink

Robert A. Picken, ex officio

William R. Howard
Charles E. Inniss
Harold M. Jacobs
Susan Moore Mounier
Thomas Tam

Anthony Giordano, ex officio

Secretary Genevieve Mullin
Robert E. Diaz, General Counsel and Vice Chancellor for Legal Affairs
Lillian W. Phillips, Executive Assistant

Chancellor W. Ann Reynolds
Deputy Chancellor Laurence F. Mucciolo
President Raymond C. Bowen
Acting President Leo A. Corbie
Acting President Stephen M. Curtis
President Josephine Dunbar Davis
President Ricardo R. Fernandez
President Leon M. Goldstein
President Matthew Goldstein
President Frances Degen Horowitz
President Vernon Lattin
President Edison O. Jackson
President Shirley Strum Kenny

President Paul LeClerc
President Gerald W. Lynch
President Charles E. Merideth
President Yolanda T. Moses
President Kurt R. Schmeller
Vice Chancellor Richard Freeland
Vice Chancellor Jay Hershenson
Vice Chancellor Emma E. Macari
Vice Chancellor Brenda Richardson Malone
Vice Chancellor Elsa Nunez-Wormack
Vice Chancellor Richard F. Rothbard
Dean Haywood Burns
Dean Stanford R. Roman, Jr.

The absence of Mr. Badillo and Mr. Del Giudice was was excused.
A. CHAIRMAN’S REMARKS: Chairman Murphy commented that this is a time of change with the election of a new administration to govern the City. It is the University’s hope that it can enjoy a good relationship with Mayor Giuliani and his leadership group going forward, and that it will be perceived as an institution that can be of immeasurable help in terms of the economic and social revitalization of this City. In acknowledging that there is a major transition underfoot the Board and the Administration must find the opportunity in that transition to assist further the mission of this University.

He noted with some sadness that this is Paul LeClerc’s last meeting with the Board as President of Hunter College as he will become President of the New York Public Library January 1st. The Chairman extended thanks to Dr. LeClerc for all his good service to this University in a variety of capacities and wished him the best. He expressed the hope that a good, strong relationship, institutionally and personally, will continue.

At this point Vice Chairperson Everett joined the meeting.

The Chairman announced that a search committee for the presidency of the College of Staten Island has been appointed. It will be chaired by Louis Cenci and its members will be Michael Del Giudice, Stanley Fink, Charles Inniss, and Susan Moore Mounier.

Chairman Murphy stated that it is with sadness that he must acknowledge before this body the untimely death of Robert F. Wagner, Jr., who was a splendid leader quietly, and sometimes not so quietly, for this City who served in a variety of important roles particularly in the education area. He enjoyed being Mr. Wagner’s colleague when he was President of the Board of Education. Mr. Wagner was truly someone who understood the mission of City University, promoted it at every level of government, and supported it. We will miss him. There is a vacuum in terms of the public policy input that he would have been able to provide many of us including the new administration and others on an ongoing basis, but fate is to be accepted and he thinks if anything we should renew ourselves to try to do some of the things that were on his agenda more effectively and that would be a fitting legacy for Bob Wagner. On behalf of the Board and the University he offered condolences to Duncan, his brother, and to Phyllis Cerf, who was his father’s wife, and her children who were step-brothers and a good solid New York City family.

B. FACULTY HONORS: (1) Samuel Fleishman, Lecturer in the Department of Communications at Hunter College, has conceived and directed a film entitled “BioSystems: The Inside Story,” which will be viewed at the American Museum of Natural History as part of its permanent exhibit in the Hall of Human Biology and Evolution. The Museum is a great place and it’s fitting that the University should be part of that through its academic endeavors.

(2) Seymour Lachman University Dean, and Barry Kausman have written a book called One Nation Under God, which has had big write-ups in USA Today, Newsweek, and in other places.

(3) Ivelaw Griffith, Adjunct Assistant Professor of Political Science at Lehman College, has been awarded grants by the MacArthur Foundation and the North-South Center of the University of Miami for a two-year study on security and drugs.

(4) Samuel Heilman, Professor of Sociology at Queens College and the Graduate School, has been named to the newly established Harold M. Proshansky Chair in Jewish Studies at the Graduate School.

At this point Mr. Howard joined the meeting.

(5) Young Kun Kim, Associate Professor of Political Science at Lehman College, has been appointed by Governor Cuomo to the Board of Directors of the New York State Martin Luther King Jr. Commission and Institute for Nonviolence.

(6) Gail Levin, Professor of Art History at Baruch College and the Graduate School, has been awarded a two-year grant by the National Endowment for the Humanities for a catalog raisonné of Marsden Hartley. During 1993, Dr. Levin was Donald C. Gallop Fellow at the Beineck Library of Yale University; Scholar-in-residence at the Rockefeller Foundation’s Bellagio Study and Conference Center in Italy; and visiting Fellow at the Smithsonian Institution’s National Museum of American Art.

(7) Andree Nicola McLaughlin, Professor of Literature and Languages and of Interdisciplinary Studies at Medgar Evers College, was recently a National Endowment for the Humanities Fellow at the East-West Center in Hawaii, where her studies focused on “Pacific Islander Perspectives on Culture, Politics and Identity.”
At this point Mr. Fink joined the meeting.

(8) A husband and wife, Distinguished Professor Jane Marcus of the City College English Department, and Professor Michael Marcus of the City College Computer Science Department, have been awarded Guggenheim Fellowships for 1993-94.

(9) Professor Ali Sadegh and Distinguished Professor Stephen Cowin, of the Department of Mechanical Engineering at City College, and their Graduate Student, Gangming Luo, will receive the Melville Medal of the American Society of Mechanical Engineers.

C. SCHOOL HONORS: (1) The City College will receive approximately $1.5 million from the U.S. Department of Education over a five year period, for the delivery of multimedia instructional material on the campus. The system will make multimedia materials widely available for use in teaching, research and other scholarly activities.

(2) Kingsborough Academy for the Sciences High School, a college preparatory school offering an intensive academic program with special emphasis on science and mathematics, enrichment activities and guidance services, has opened on the campus of Kingsborough Community College.

(3) Middle College High School at Medgar Evers College, a college preparatory program which emphasizes science and mathematics, community service, and parent/family participation, has opened on the campus of Medgar Evers College.

(4) New York City Technical College has become a member of the U.S. Small Business Administration's training network, and will begin offering certificate programs for individuals who have opened, or are planning to open small businesses.

G. GRANTS: The Chairperson presented for inclusion in the record the following report of Grants $100,000 or above received since the last Board meeting:

BOROUGH OF MANHATTAN COMMUNITY COLLEGE:

a. $200,000 US Department of Education to J. Withrow/S. Bragg for "Title III Program."

GRADUATE SCHOOL AND UNIVERSITY CENTER:

a. $129,000 NSF to Prof. Dennis Sullivan for "Dynamic Systems, Geometry and Quasiconformal Homeomorphisms."

HUNTER COLLEGE:

a. $174,908 PHS/NIH/National Institute of Health to David Lavallee/Peter Lipke, Office of the Provost/Chemistry and Biological Sciences, for "Minority Access to Research Careers Program."

b. $156,838 PHS/NIH/National Institutes of General Medical Sciences to Peter Lipke, Biological Sciences, for "Cell-Cell Adhesion in 'Saccharomyces Cerevisiae.'"

KINGSBOROUGH COMMUNITY COLLEGE

a. $528,324 NYS Education Department to Dean Elizabeth Miller for "Vocational and Technical Education Act Funds."

b. $338,408 Human Resources Administration to Harry Franklin for "College Opportunity to Prepare for Employment."

c. $250,000 S.U.N.Y. to Edward O'Brien for "Small Business Development Center."

d. $207,389 NYS Education Department to Avis Hendrickson for "Liberty Partnership Program."

e. $162,432 US Department of Education to Anthony Colarossi for "Trio Grant for Special Services."
f. $110,026  'HEADSTART - Human Resources Administration' to Ruby Adlerberg for 'Child Development Training.'

LEHMAN COLLEGE

a. $233,658  NYS Education Department to Anne L. Rothstein, Project Director, for 'Liberty Partnership Program.'

b. $122,900  US Department of Education to Joann Kranis, Project Director, for 'Training of Interpreters for Deaf Individuals Program.'

c. $110,327  NYS Education Department to Richard Sterling and Marcie Wolff, Project Directors, for 'Adult Learning Center.'

QUEENS COLLEGE

a. 226,000  US Department of Defense/Air Force Office of Scientific Research Grant to Dr. Theodore Brown, Computer Science Department, for 'A Cluster Workstation Facility for Research in Computer Science.'

b. $220,000  NYC Board of Education to Dr. Paul Longo, School of Education, for 'IS. 227/QC.'

c. $206,916  NIH/National Heart, Lung and Blood Institute Grant to Dr. Robert Bittman, Chemistry Department, for 'Structural Properties of Membranes.'

d. $180,753  NYC Board of Education to Dr. Ron Scapp, School of Education, for 'Townsend Harris High School.'

e. $132,594  NIH/National Institute of Drug Abuse to Dr. Helen Johnson, Elementary and Early Childhood Education, for 'Maternal Smoking: Perinatal and Infancy Effects.'

f. $128,335  US Department of Education/FIPSE Grant to Dr. Mark Miksic, Physics Department, and Dr. Daniel Brovey, School of Education, for 'Enhanced Science for Elementary Teachers-in-Training (ENSET).'

g. $126,812  NYC Department of Environmental Protection to Dr. Daniel Habib, Geology Department, and Dr. David Locke, Chemistry Department, for 'Characterization of Heavy Metal and Toxic Organic Migration from Land Applied NYC Biosolids.'

h. $124,917  NIH/National Institute of Drug Abuse Grant to Dr. Richard Bodnar, Psychology Department, for 'Opioid Receptor Subtype Roles in Feeding Behavior.'

i. $117,034  US Department of Education to Christopher Rosa, Dean of Students' Office, for 'Student Support Service Program at CUNY/Queens College for Disadvantaged Students.'

j. $108,647  The Joyce Foundation to Dr. Barry Commoner, Center for the Biology of Natural Systems, for 'Economically Constructive Conversion of the Sources Contributing to the Chemical Pollution of the Great Lakes.'

k. $100,000  The Pew Charitable Trusts to Dr. Barry Commoner, Center for the Biology of Natural Systems, for 'Maximizing Recycling in the NYC Waste Management System.'

YORK COLLEGE:

a. $456,703  US Department of Education to Dr. Che Tsao Huang, Academic Computing & Edu. Technology, for 'Developing Modern Technology in the Academic Program/Title III.'

b. $434,206  NYS Education Department to Mr. Ronald C. Thomas, Adult and Continuing Education, for 'NYC Adult Literacy Initiative/AEA 321.'
H. ORAL REPORT OF THE CHANCELLOR: Chancellor Reynolds reported the following:

1) She and many of the presidents came to the Board meeting today directly from a hearing of the Board of Regents on the report of the Regents Commission on Higher Education. This was the tenth and last of the Regents' regional hearings. The Administration and presidents pointed out that many of the issues confronting the City University of New York had been positively addressed in the Regents' Commission report. She and the presidents are concerned that as one of their final recommendations to the Legislature the Regents did not include aid to part-time students although it is in the Regents' Commission report and she stressed that this was a very, very important issue for the student body at CUNY. The funding for aid to part-time students is still far too low to provide the assistance CUNY's student body needs. The other issue that was stressed and the University continues to stress everywhere is the very important issue for the University of recruiting and hiring more full-time faculty, thus gradually lessening its dependence on adjunct and part-time faculty in the years ahead.

2) She and colleagues from this office met with the New York State Division of the Budget Director Rudy Runko and the Governor's Chief of Staff Drew Zambelli on the State budget. Copies of that testimony have been distributed to Board members. The University has been told that the State projects a multibillion dollar deficit for the year ahead and they will be working on some issues both to save money dealing with the proposed tax decrease and other issues. State agencies, not CUNY and SUNY, are being asked at this point to develop as a budget exercise a 7 1/2% to 10% cut. The Administration is working very, very hard with budget people on such issues as the University's enrollment increases and its academic program planning initiatives that conserve resources and make critical areas more available to students. The Administration will continue these discussions with the budget people and work very, very hard to push CUNY's budget through.

3) The Administration is continuing now to meet on a regular basis with new Chancellor Raymon Cortines on the College Preparatory Initiative and other initiatives of mutual interest. This has become a regular issue.

4) The University is now getting ready to embark, together with good leadership from President Merideth, on the Urban Systemic Initiative, a collaborative proposal coming from CUNY and the public schools for NSF support. This would be a transitional support program for high school youngsters in math and science to continue on into the City University of New York.

5) The annual reception honoring faculty members will be held tomorrow, 5:30 to 7:00 P.M., in the United Nations Delegates Dining Room at 46th Street and First Avenue. Because President LeClerc was not yet properly ensconced at the Library the venue is being moved this year to the United Nations. It is a very international year as well and we thought this would be interesting to the faculty. Advance copies of the booklet for this year featuring the many and wonderful accomplishments of our faculty have been placed around the table.

6) She joined with Chairman Murphy in expressing deepest sympathy to the family and friends of Robert Wagner, Jr.

Upon motions duly made, seconded and carried, the following resolutions were adopted: (Calendar Nos. 1 through 9)

NO. 1. UNIVERSITY REPORT: RESOLVED, That the University Report for November 22, 1993 (including Addendum Items) be approved, as revised as follows:

(a) PART AA: Add the following:

<table>
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<tr>
<th>UNIT/DEPT.</th>
<th>LAST NAME</th>
<th>FIRST NAME</th>
<th>SALARY</th>
<th>EFF. DATES</th>
<th>BYLAW SEC.</th>
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</thead>
<tbody>
<tr>
<td>Bronx Comm. Coll. Office of the President aHEO (Executive Secretary to the President)</td>
<td>Shipp</td>
<td>Annette</td>
<td>$26,145</td>
<td>11/1/93-6/30/94*</td>
<td>11.14B</td>
</tr>
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</table>

11.14B
(b) PART AA: Revise the following:

Page 1. AA1: QUEENS COLLEGE - The entry for Sharon Bonk is withdrawn and hereby reentered in the University Report Under the heading APPOINTMENT WITH TENURE (AFFIRMATIVE ACTION REPORT ON FILE) (SW INDICATES WAIVER OF SEARCH).

(c) ADDENDUM: Add the following:

D 15 THE CITY COLLEGE - APPOINTMENT OF PROFESSORIATE STAFF (AFFIRMATIVE ACTION REPORT ON FILE EXCEPT ACTING, VISITING AND SUBSTITUTE APPOINTMENTS) (SW INDICATES WAIVER OF SEARCH)

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<tr>
<th>DEPT.</th>
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<th>SALARY</th>
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<td>Visiting Professor</td>
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Note: Salary rate is 80% of $69,323 rate based on 80% schedule.

D 16 THE GRADUATE SCHOOL AND UNIVERSITY CENTER - PROMOTION IN PROFESSORIATE RANKS

<table>
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<td>Assoc. Prof.</td>
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<td>$60,771</td>
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*Effective date approved by the Deputy Chancellor.

D 17 BRONX COMMUNITY COLLEGE - APPPOINTMENT OF HE0 SERIES PERSONNEL WITH PRIOR FULL-TIME HE0 SERIES SERVICE (AFFIRMATIVE ACTION REPORT ON FILE EXCEPT ACTING AND SUBSTITUTE APPOINTMENTS) (SW INDICATES WAIVER OF SEARCH)

<table>
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<td></td>
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<tr>
<td>Counselor)</td>
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*Effective date approved by the Deputy Chancellor.

(d) ADDENDUM: Revise the following:

Page 4. D7 THE CENTRAL OFFICE - The entry for Edwina Hamby is withdrawn.

(e) ERRATA: Add the following:

1. QUEENS COLLEGE

Page B-1, Appointment of Professoriate Staff (Affirmative Action Report on File Except Acting, Visiting and Substitute Appointments) (SW Indicates Waiver of Search) - The entry for Sharon C. Bonk is withdrawn.

(f) Items listed in PART E - ERRATA, to be withdrawn or changed as indicated.

EXPLANATION: The University Report consists of the highlights of the personnel actions and other resolutions of a non-policy nature which require approval by the Board of Trustees.
NO. 2. CHANCELLOR’S REPORT: RESOLVED, That the Chancellor’s Report for November 22, 1993 (including Addendum Items) be approved, as revised as follows:

(a) ADDENDUM: Add the following:

D 8 SECTION CIV - FEES - BROOKLYN COLLEGE GRADUATE STUDENT WAIVERS:

RESOLVED, That the Board of Trustees of The City University of New York approve the waiver of tuition for the following graduate students who enroll in designated course(s) at the College.

<table>
<thead>
<tr>
<th>Semester</th>
<th>Number of students</th>
<th>No. of Credits</th>
<th>Total No. Credits (Stud. x cr.)</th>
<th>Graduate @$1675-2925 sem</th>
<th>Estimated Fee Waived</th>
<th>Tuition &amp; Fees</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fall 1993</td>
<td>12*</td>
<td>F/T</td>
<td>F/T</td>
<td>$30,100</td>
<td></td>
<td>$30,100</td>
</tr>
<tr>
<td>Spr 1994</td>
<td>12*</td>
<td>F/T</td>
<td>F/T</td>
<td>$30,100</td>
<td></td>
<td>$30,100</td>
</tr>
</tbody>
</table>

*4 in-state; 8 out-of-state

TOTAL AMOUNT TO BE WAIVED (Estimated tuition plus fees) $60,200

EXPLANATION: The M.F.A. Program in Theater offers concentrations in Acting, design and technical production, directing, dramaturgy and theater criticism, and performing arts management. Theatrical productions, staged in the Brooklyn College Center for the Performing Arts, are an integral component of the instructional program. However, in order to service the ten departmental productions mounted every year, i.e., provide sets, costumes, lighting, sound, and special effects, as well as manage the program (which entails a considerable outreach to the community through a subscription series), graduate students are needed to assist in all aspects of the productions. Student interns work in the scene and costumes shops and administrative offices (e.g., marketing, group sales). Without this support service, there can be no production, and without production, the acting, directing, and design specialization lose their "laboratory" - and their purpose. Without production, this important department contribution to the cultural life of the borough (and, thereby, to the public service component of the College's mission) would also be lost.

Given the limited availability of graduate assistantships, tuition waivers provide an alternative, and less expensive means to support the workshops that keep both production and the Theater program alive. At the same time, the working/learning experience provided for students through these internships is directly related to the preprofessional nature of the M.F.A. program. No additional waiver funds will be provided for the M.F.A. program. The College will fund these waivers through its regular waiver budget.

D 9 SECTION CIV - FEES - MEDGAR EVERS COLLEGE - HIGH SCHOOL STUDENT WAIVERS

RESOLVED, That the Board of Trustees of The City University of New York approve the waiver of tuition fees, in accordance with the Tuition and Fee Manual, for the following high school students who enroll in designated courses(s) at the College.

<table>
<thead>
<tr>
<th>Semester</th>
<th>Number of students</th>
<th>No. of Credits</th>
<th>Total No. Credits (Stud. x cr.)</th>
<th>Graduate @$85 CR.</th>
<th>Estimated Fee Waived</th>
<th>Tuition &amp; Fees</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fall 1993</td>
<td>25</td>
<td>4</td>
<td>100</td>
<td>$8500</td>
<td>$875</td>
<td>$10,050</td>
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<tr>
<td>Spr 1994</td>
<td>25</td>
<td>4</td>
<td>100</td>
<td>$8500</td>
<td>$875</td>
<td>$10,050</td>
</tr>
</tbody>
</table>

TOTAL AMOUNT TO BE WAIVED (Estimated tuition plus fees) $20,100
EXPLANATION: High School students are permitted to take college course(s) while completing their high school education. These college-level courses are taken concurrently by the students who are pursuing a regular academic schedule at the high school where he/she is enrolled. The course(s) will serve as an enrichment experience in a college atmosphere for these students. The College, upon renewal, will provide data indicating the success of the program in attracting (enrolling) students at colleges within The City University of New York. High School students must have achieved a certain high school average and be recommended by the high school in order to participate in the program. The waiver amount will not exceed the college's annual budgeted waiver amount for high school waivers. No additional budget dollars will be allocated to cover these waivers.

The Science and Technology Entry Program (STEP) at Medgar Evers College is a supplemental education project that provides disadvantaged minority students from the Middle College High School with developmental instruction and support services designed to enhance graduation and promote interest in health, science and technology careers. Out of the 75 program participants, 25 have been selected to take a college level mathematics course, for credit, at Medgar Evers College.

(b) Items listed in PART E - ERRATA, to be withdrawn or changed as indicated.

EXPLANATION: The Chancellor's Report consists of standard resolutions and actions of a non-policy nature which require approval by the Board of Trustees.

Dr. Jacobs requested information on the total number of students that the University exempts from tuition.

Chancellor Reynolds responded that the Administration keeps close track of the number of students who receive tuition waivers. She asked Vice Chancellor Rothbard to brief the Committee on Fiscal Affairs.

NO. 3. APPROVAL OF MINUTES: RESOLVED, That the minutes of the regular Board and the executive session meeting of October 25, 1993 be approved.

Mr. Howard stated that if all of the Trustees have not yet received the annual report on public safety Mr. Elique's office would be glad to provide copies. He noted that the report pointed out that Kingsborough continues to be the institution with no incidents. He suggested that the Administration take a closer look at some of the other colleges that are having terrible problems with burglaries to see if there was anything that could be done to help those institutions. One college in particular had 50 burglaries so the Administration really needs to consider doing some additional things to help that institution out.

NO. 4. COMMITTEE ON FISCAL AFFAIRS, FACILITIES AND CONTRACT REVIEW: RESOLVED, That the following items be approved:

A. CITY UNIVERSITY OF NEW YORK - INTERACTIVE VOICE RESPONSE SYSTEM:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract on behalf of the University to purchase an Interactive Voice Response System. The contract will be awarded to the lowest responsible bidder after public advertisement and sealed bidding by the University Contracting Office pursuant to Law and University regulations. Such purchase shall not exceed $110,000 per site with a total cost of $660,000 for the period ending June 30, 1994, chargeable to the appropriate FAS codes. The contract shall include up to four annual options to renew in the University's best interest. The contract shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: The Interactive Voice Response System (IVR) is a modular, programmable system which includes telephone equipment and proprietary software. The system will enable the colleges and central office departments to process incoming telephone calls through a high quality voice processing system. The system may be purchased as separate modules, based on the requirements of each site. It will enable students to register by telephone and allow for automated special announcements. By utilizing the Interactive Voice Response System, each site will realize increased productivity by freeing personnel from the burdens of providing repetitive announcements and emergency information. The system will aid students by providing access to registration and counseling services from off-site locations and during extended hours.
For compatibility throughout the University, and for insuring the deepest discount at each site, awarding a University-wide contract is the most desirable strategy for this purchase.

B. MEDGAR EVERS COLLEGE - COMPUTERIZATION OF NURSING LABORATORY AND CLASSROOM:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract(s) on behalf of Medgar Evers College for the computerization of a nursing laboratory at Medgar Evers College. The contract(s) shall be awarded to the lowest responsible bidder after public advertisement and sealed bidding by the College pursuant to law and University regulations. The contract(s) shall not exceed a total estimated cost of $150,000, chargeable to City Capital Budget, Project No. HN-K001, for the fiscal year ending June 30, 1994. The contract(s) shall be subject to approval as to form by the University Office of General Counsel; and be it further RESOLVED, That the Director of the City Office of Management and Budget be requested to approve the funding necessary to award the contract(s).

EXPLANATION: Medgar Evers College is in receipt of CP-33152 from the New York City Office of Management and Budget, and The City University of New York Department of Design, Construction and Management authorizing an expenditure of $150,000 to computerize a nursing classroom and laboratory under Capital Project HN-K001 (CUNY Project ME021-092).

The College has developed plans to establish a computerized interactive classroom and a self-paced, computer-assisted learning and teaching laboratory that will provide the following instructional enhancements: Electronic presentations of standard classroom lecture material; automated scoring and instant feedback to class participants on quizzes, tests and teacher queries; printed analyses of correct and incorrect quiz answers, including weighted scoring capabilities; multimedia authoring capability for faculty usage; and, hypertext linking between multiple types of instructional media that will be available in the computerized classroom and learning laboratory; networked workstations in the learning lab will reinforce classroom instruction and increase individualized instruction. Additionally, the system will offer maximum content flexibility through its ability to accommodate both faculty, and commercially constructed, instructional material.

C. MEDGAR EVERS COLLEGE - UPGRADE OF SCIENCE LABORATORY EQUIPMENT:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract(s) on behalf of Medgar Evers College for the upgrade of science laboratory equipment. The contract(s) shall be awarded to the lowest responsible bidder after public advertisement and sealed bidding by the College pursuant to law and University regulations. The contract(s) shall not exceed a total estimated cost of $499,700, chargeable to City Capital Budget, Project No. HN-K001, for the fiscal year ending June 30, 1994. The contract(s) shall be approved as to form by the University Office of General Counsel; and be it further RESOLVED, That the Director of the New York City Office of Management and Budget be requested to approve the funding necessary to award this contract(s).

EXPLANATION: Medgar Evers College is in receipt of CP-33213 from the New York City Office of Management and Budget, and The City University of New York Department of Design, Construction and Management authorizing an expenditure of $499,700 by Medgar Evers College for the upgrade of science laboratory equipment under Capital Project HN-K001 (CUNY Project 020-092).

Medgar Evers College has made no major capital purchases of scientific equipment since moving into its facility on Carroll Street, approximately 18 years ago. Since that time, most of that equipment has become obsolete. Additionally, the enrollment has doubled, further diminishing the College's ability to support its scientific instruction with adequate quantities of modern scientific equipment.

Through the purchase of this additional scientific equipment, the following benefits will accrue to the College, its faculty and students: instruction and learning will be enhanced with an up-to-date science laboratory; faculty will be provided with the classroom and laboratory tools needed for quality scientific instruction; student learning will be improved through increased hands-on classroom instruction and laboratory experiences. The scope of the project is to retrofit and upgrade the biology, chemistry and physics laboratories in the School of Science, Health and Technology.
D. MEDGAR EVERS COLLEGE - MASS COMMUNICATION CENTER:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract(s) on behalf of Medgar Evers College for the purchase and installation of a Mass Communication Center (Phase I). The contract(s) shall be awarded to the lowest responsible bidder after public advertisement and sealed bidding by the College pursuant to law and University regulations. The contract(s) shall not exceed a total estimated cost of $199,000, chargeable to City Capital Budget, Project No. HN-C002, for the fiscal year ending June 30, 1994. The contract(s) shall be subject to approval as to form by the University Office of General Counsel; and be it further

RESOLVED, That the Director of the City Office of Management and Budget be requested to approve the funding necessary to award this contract(s).

EXPLANATION: Medgar Evers College is in receipt of CP-33214 from the New York City Office of Management and Budget and the City University of New York Department of Design, Construction and Management authorizing an expenditure of $199,000 by Medgar Evers College for the Mass Communication Center (Phase I) under Capital Project HN-C002 (CUNY Project ME001-092).

The Mass Communication Center will consist of a television and radio production facility that will support the academic programs of the College and provide hands-on production experiences for students of the Communications Department. Additionally, the Center will serve as a resource for the Medgar Evers Middle College High School and the Central Brooklyn community. The College plans to incorporate a radio, multimedia and photographic facility into the Mass Communication Center.

Phase I of the Center's development includes installation of lighting equipment, studio television camera and control equipment, and an electrical supply system.

The addition of the Mass Communication Center will enhance the College's instructional capacity and responsibility for community leadership by: enriching the learning experiences of MEC students by offering extensive hands-on experiences; expanding career options of students to include areas related to mass communication and media technologies; improving instruction by providing faculty with a state-of-the-art facility; and, providing Crown Heights and Central Brooklyn community leaders with a forum to communicate directly with the community.

E. MEDGAR EVERS COLLEGE - REPROGRAPHICS CENTER:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract(s) on behalf of Medgar Evers College to purchase reprographic equipment that will upgrade existing printing equipment and create a Reprographics Center. The contract(s) shall be awarded to the lowest responsible bidder after public advertisement and sealed bidding by the College, pursuant to law and University regulations. Such purchase shall not exceed a total estimated cost of $300,000, chargeable to City Capital Budget Project No. HN-K001 (Certificate No. CP-33395), for the fiscal year ending June 30, 1994. The contract(s) shall be subject to approval as to form by the University Office of General Counsel; and be it further

RESOLVED, That the Director of the City Office of Management and Budget be requested to approve the funding necessary to award this contract(s).

EXPLANATION: Medgar Evers College is in receipt of CP-33395 from the New York City Office of Management and Budget and The City University of New York Department of Design, Construction and Management authorizing an expenditure of $300,000 to purchase and install reprographics equipment under Capital Project HN-K001 (CUNY Project 042 ME046-993). The objective is to upgrade obsolete copying equipment that has excessive maintenance costs and down time. Additionally, the establishment of a centralized Reprographics Center will significantly improve the availability and quality of reprographic services to the college community.

As a result of this Reprographics Center, the College expects to accrue the following benefits: more cost effective use of manpower, supplies and equipment; upgrading will establish a degree of uniformity in equipment, thereby enabling more bulk purchases of supplies and services, at increased cost-savings to the College; existing staff will be trained by the vendor on the capabilities and uses of this state-of-the-art equipment which will improve the quality of Medgar Evers College's printed material; decreased reliance on outside vendors will result in additional cost-savings to the College; and, most importantly, faculty will have an additional resource to produce timely high quality teaching aids and other instructional materials.
F. YORK COLLEGE - SOUND SYSTEM:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract on behalf of York College for construction of a sound system for the Performing Arts Center. The contract shall be awarded to the lowest responsible bidder after public advertisement and sealed bidding by the College pursuant to law and University regulations. The contract shall not exceed a total estimated cost of $100,000, chargeable to City Capital Budget, Project No. CUNY YC003-993, for the fiscal year ending June 30, 1994. The contract shall be subject to approval as to form by the University Office of General Counsel; and be it further

RESOLVED, That the Director of the New York City Office of Management and Budget be requested to approve the funding necessary to award this contract.

EXPLANATION: York College's Performing Arts Center houses a 1500 seat auditorium with an incomplete sound system. There is presently no sound system connected to the projection room. York wishes to install a Dolby Surround Sound System to accommodate film and video productions. Stage monitor speakers are essential so performers can hear amplified sound on the stage during performances. Currently all amplified sound is directed to the audience. Although York College was provided with a microphone system, the number of microphones is insufficient and additional microphones are needed. In addition to hard wired microphones, the College wishes to add a wireless microphone system to be used during performances, lectures, and academic functions. Additional equipment purchases include: cassette deck, amplifiers, equalizers, compact disk player, floor lectern, and head phones. This project is made possible by a special capital budget allocation by the Queens Borough President.

G. YORK COLLEGE - LIGHTING SYSTEM:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract on behalf of York College for construction of a lighting system for the performing Arts Center. The contract shall be awarded to the lowest responsible bidder after public advertisement and sealed bidding by the College pursuant to law and University regulations. The contract shall not exceed a total estimated cost of $100,000, chargeable to City Capital Budget, Project No. CUNY YC004-993, for the fiscal year ending June 30, 1994. The contract shall be subject to approval as to form by the University Office of General Counsel; and be it further

RESOLVED, That the Director of the New York City Office of Management and Budget be requested to approve the funding necessary to award this contract.

EXPLANATION: York College's Performing Arts Center houses a 1500 seat auditorium with an incomplete theatrical lighting system. Theatrical lighting units are needed to complete the installed lighting system in the auditorium. At present, the auditorium has no lighting units to illuminate the stage and the College is using work lights to provide basic white light. Specialized stage lighting along with accessories will be needed so that the lighting system can function to its full potential and serve the Jamaica community. This project is made possible by a special capital budget allocation by the Queens Borough President.

NO. 5. COMMITTEE ON ACADEMIC POLICY, PROGRAM, AND RESEARCH: RESOLVED, That the following items be approved:

A. LEHMAN COLLEGE - M.S. PROGRAM IN TESOL:

RESOLVED, That the program in Teaching English to Speakers of Other Languages leading to the Master of Science in Education degree to be offered at Lehman College be approved, effective January 1994, subject to financial ability.

EXPLANATION: The proposed program is intended to meet the education needs of candidates who seek to qualify for the State Education Department requirements for permanent certification as Teachers of English to Speakers of Other Languages (TESOL). The program is designed to supplement the undergraduate certification program and, in the case of previously uncertified students, to provide the education course work and supervised teaching experience needed to qualify for permanent certification. Thus, the program provides a unique response to the problem faced by New York City Provisional Teachers who, as of January 1, 1991, are required to enroll in a program leading to State Certification.
The program addresses a shortage of certified ESL teachers in the New York City public schools brought on by increased immigration in recent years.

B. LEHMAN COLLEGE - CERTIFICATE PROGRAM IN BILINGUAL EDUCATION:

RESOLVED, That the program in Teaching Secondary Academic Subjects in Spanish leading to an Advanced Certificate and a Bilingual Extension of Teacher Certification in Business Education, Mathematics, Science or Social Studies to be offered at Lehman College be approved effective January 1994, subject to financial ability.

EXPLANATION: The proposed program is intended to meet the education needs of candidates who seek to obtain a bilingual extension in Spanish on their provisional or permanent certification as secondary school teachers. The proposed program emphasizes the study and application of study techniques and classroom strategies that seek improvement in English proficiency through the learning of specific content in such subject areas as Business Education, Mathematics, Science, and Social Studies.

In 1992-93, the New York City Public Schools enrolled a total of 150,656 limited English-proficient students. At this same time, there were 2,131 teachers assigned to bilingual classrooms who were teaching without permanent certificates. The proposed program was developed to help meet this critical need.

C. MEDGAR EVERS COLLEGE - CERTIFICATE PROGRAM IN PRACTICAL NURSING:

RESOLVED, That the program in Practical Nursing leading to a Certificate to be offered at Medgar Evers College, be approved, effective February 1994, subject to financial ability.

EXPLANATION: The purpose of the proposed program is to provide students with the educational preparation so that they may qualify to sit for the National Council Licensure Examination for Practical Nursing. The proposed program is designed as an entry-level nursing program that is intended as a first step of a career ladder in nursing. Graduates of the program will have earned 37 credits toward the AAS program in nursing, which prepares students to be Registered Nurses.

Licensed Practical Nurses are licensed members of the health care team who, working under the supervision of Registered Nurses, provide a range of services in almost all health care settings. The demand for licensed practical nurses is very high. In New York City, there are over 1,000 vacancies in hospitals and long-term care facilities.

The Practical Nursing program at Medgar Evers will initially be funded for three years by the "Reach Program," sponsored by the mayor's Office and the Human Resources Administration, and will serve public assistance recipients referred by the HRA who meet the program's admission standards. After three years the College is committed to covering full financial responsibility for the program if it is not successful at attracting additional outside funding.

Dr. Jacobs asked who is now funding the program since the resolution states that after three years Medgar Evers is committed to assuming full financial responsibility and was advised that the New York City Human Resources Administration is currently funding it.

Mr. Howard stated that one of the reasons this program was being considered is that many of the individuals who are in that category are people who are currently receiving some form of assistance from either the City, State, or federal government. This program provides these individuals with the opportunity to acquire a skill that will enable them to earn a living.

D. THE CITY COLLEGE - PROGRAMS IN LANGUAGE AND LITERACY AND IN MATHEMATICS "7-12" LEADING TO THE MASTER OF ARTS DEGREE IN VIENNA, AUSTRIA:

RESOLVED, That the Board of Trustees of The City University of New York authorize The City College of New York to offer programs in Language and Literacy and in Mathematics "7-12" leading to the Master of Arts degree in Vienna, Austria, effective January, 1994, provided that no tax-levy funds shall be used to support City College programs offered in Vienna.
EXPLANATION: City College proposes to offer two M.A. programs designed for secondary school teachers of English (TESOL concentration) and Mathematics to secondary school teachers in Austria. The proposal was developed in conjunction with the Austrian Ministry of Education, which will bear the principal burden of supporting the City College programs in Vienna, with supplementary funding from The American Austrian Foundation and the Siemens Corporation. The program will be entirely supported by outside grants; no tax-levy funds will be used.

The program was designed to meet in-service training needs that are not met in the current structure of Austrian higher education. Courses in each program will be offered over two years by City College faculty, teaching in Vienna during intersession and vacation periods, and by adjunct faculty to be hired in Vienna and supervised by the program director at City College. It is expected that the program will provide valuable international experience for City College faculty and favorable exposure for City College and the City University in East Central Europe.

E. THE CITY COLLEGE - EXTENSION CENTER AT THE ROCKLAND TEACHERS CENTER:

RESOLVED, That The City College Extension Center to be located at the Rockland Teachers Center in Rockland County, New York, be approved effective February 1, 1994, subject to financial ability.

EXPLANATION: The purpose of the proposed extension center is to provide high quality instruction at the graduate level for in-service teacher training in an area of New York State where insufficient graduate degree-granting colleges exist.

The proposed extension center grew out of initial City College course offerings to prepare mathematics teachers to teach in secondary schools. Based on this successful mathematics inservice program, it became evident that City College could provide quality instruction in other areas of need such as: special education, reading instruction, early childhood education and science education. Because the City College course offerings began to exceed 15 courses for credit and 360 course registrations for credit in a given year, the State Education Department approval for extension center status became necessary.

The courses to be offered at the extension center are entirely supported by the Rockland Teachers Center. No CUNY tax-levy funds are currently used or will be used to support the City College Extension Center in Rockland.

Appended materials required by the State Education Department are not included in the proposal being submitted to the Board.

Statement by Professor Picken:

At the September meeting of the Board I had occasion to comment on the inadequacies of consultative processes of colleges with respect to the development of the budget request while noting those colleges where the process did work. I'd like to follow up on that report by commenting on consultation that has thus far taken place with respect to the academic program planning process for 1993-94. As a first step in that process colleges were asked to submit a statement of projected academic program planning activities for 1993-94 to the office of the Vice Chancellor for Academic Affairs by October 15th. The original request was included in Vice Chancellor Freeland's letters to the colleges on academic planning of last July. It was restated at the September Council of Presidents' and was the subject of a written reminder from Vice Chancellor Freeland to the presidents dated September 22nd. In his request as part of a strong and effective statement on the importance of collaboration and respect for the role of faculty in determining curricular matters Vice Chancellor Freeland stated, "I would like to emphasize the importance I attach to proceeding during the next stage of the process in a manner that respects the role of the colleges and the collegiate governance." (I would like to say that Vice Chancellor Freeland has been tireless in his efforts to make collegiality and consultation work throughout our vast University.) Perhaps I should define what I understand by consultation. Webster's says that to consult is to deliberate together. It certainly is not calling an ad hoc group of faculty into an office and simply showing them a document that is due into the central administration the next day. Most faculty would agree that consultation in matters such as this one means including elected faculty bodies in their discussion in a timely fashion and including them in such a way that their participation may lead to changes in any proposed document. Last Friday the Council of Faculty Governance Leaders met and heard reports on the involvement of elected faculty governance bodies in the development of the college statements I am referring to. Though I am pleased that there were more governance leaders indicating that their colleges were involved than was the case with the budget, the number of colleges at which authentic consultation occurred remains disappointingly low. While some might argue that the summer period precluded consultation on the budget
submission, there was no such limitation for a document due in the middle of October. Those colleges at which full consultation did occur, as reported by the governance leaders, was six in number: The City College, Hunter, Brooklyn, and Baruch. In addition, the leaders from Queensborough and Hostos were especially pleased at the involvement in their deliberations. I would call to your attention the fact that Brooklyn, Baruch, and Hostos were among the institutions I reported as having involved elected faculty in the budget request process. Clearly, there are colleges at which the idea of consultation is part of college life while at others stated mandates for its observance are ignored. May I suggest that in the future when consultation is called for presidents be asked to describe the nature of the consultative process which occurred at their colleges and the bodies with which they consulted in preparing their response. This would do much to insure that Board policies and requests from the Chancellory calling for consultation are honored. I think this is a very important matter considering the situation with respect to academic program planning.

NO. 6. COMMITTEE ON FACULTY, STAFF, AND ADMINISTRATION: RESOLVED, That the following items be approved:

A. DISTINGUISHED PROFESSORS: RESOLVED, That the following be designated Distinguished Professors in the departments, and the colleges, and for the periods indicated, with compensation of $20,000 per annum in addition to their regular academic salaries, subject to financial ability:

<table>
<thead>
<tr>
<th>COLLEGE</th>
<th>NAME</th>
<th>DEPARTMENT</th>
<th>EFFECTIVE</th>
</tr>
</thead>
<tbody>
<tr>
<td>The Graduate School &amp; University Center</td>
<td>Palmer, Colin</td>
<td>History</td>
<td>July 1, 1994</td>
</tr>
<tr>
<td>The City College</td>
<td>Watkins, Gloria</td>
<td>English</td>
<td>February 1, 1994</td>
</tr>
</tbody>
</table>

B. QUEENS COLLEGE - NAMING OF THE NEW SCIENCE FACILITY BUILDING:

RESOLVED, That the Board of Trustees of The City University of New York approve the naming of the New Science Facility ("NSF Facility") at Queens College, the "Gregory Razran Hall."

EXPLANATION: Professor Gregory Razran (1901-1973) was a member of the Psychology Department from 1937-1972. Professor Razran exerted a strong influence on Queens College and left an indelible mark on many segments of campus life, on the Department of Psychology, its present faculty and many alumni. He was one of the original members of the Queens College faculty, and served as the Chairman of the Psychology Department for twenty of his thirty-five years of service. His influence was not restricted to the campus of Queens College. Having come to this country from Soviet Russia, he was able to utilize his bilingual ability by summarizing and explaining Soviet research findings in the field of physiological psychology. In effect, Professor Razran opened up new and intriguing areas of research for American psychologists to pursue. Professor Razran served as more than a translator; he himself carried out experimentation and theoretical analysis of the methods and the findings of Ivan Pavlov. His published articles spanned forty-four years and include experimental articles, serious theoretical analyses and a book, Mind in Evolution.

Naming the "NSF Facility" in Professor Razran's honor, is a tribute to his many years of service to the University and will provide an appropriate public and continuing recognition of Professor Razran's dedication and service.

C. BARUCH COLLEGE - ESTABLISHMENT OF THE STAN ROSS PROFESSORSHIP IN ACCOUNTANCY:

WHEREAS, Stan Ross has been a loyal alumnus, friend and supporter of Baruch College; and

WHEREAS, Mr. Ross (Class of 1956) has served the College with distinction as a Baruch Fellow since 1975 and a Trustee of the Baruch College Fund since 1988 and continues to serve as a concerned advocate for the College and its interests; and

WHEREAS, He has a distinguished professional career in accountancy and is currently a co-managing partner of Kenneth Leventhal & Company, a national CPA firm specializing in real estate and financial services; and

WHEREAS, Stan Ross has provided a gift of $250,000 to support faculty members in the field of accountancy who demonstrate scholarly promise and ability;
BE IT RESOLVED, That the Board of Trustees of The City University of New York authorize the establishment of the Stan Ross Professorship in Accountancy in the School of Business and Public Administration at Bernard M. Baruch College of The City University of New York.

EXPLANATION: The purpose of this professorship is to attract or retain superior faculty in the highly competitive discipline of accountancy.

Criteria for selection, in addition to the appropriate academic credentials, will include a significant scholarly publication record in accountancy and related disciplines.

After appointment through normal Personnel and Budget Committee procedures, the recipient shall be designated by the President of the College, upon recommendation of the Dean of the School of Business and Public administration. The Professorship will be awarded for a one-year term and the incumbent may be a candidate for renewal.

The income from the endowment shall be used at the discretion of the President to provide an annual salary supplement and/or funds for research support, equipment, or supplies.

Chancellor Reynolds reported that the University had established a commission which did a very long study and prepared an excellent report on Domestic Partnerships for all staff and faculty in the City University of New York. That report was presented to Trustee Jacobs' committee as an information item. It does not require Board action but she wanted the Board to be aware that the University is moving ahead in concert with the City of New York and the State to implement Domestic Partnership status for CUNY faculty and students.

NO. 7. COMMITTEE ON STUDENT AFFAIRS AND SPECIAL PROGRAMS: RESOLVED, That the following items be approved:

A. REINSTATEMENT OF UNIVERSITY STUDENT GOVERNMENT FEE WITH REFERENDUM REQUIREMENT:

RESOLVED, That a University Student Government Fee of 85 cents per regular semester (not including summer sessions) to be paid by all students at The City University of New York, and be allocated by the University Student Senate in accordance with the requirements of the Fiscal Accountability Handbook and applicable Board resolutions be reinstated, effective the Spring 1994 semester; and be it further

RESOLVED, That there shall be a University-wide referendum held in conjunction with the Spring 1995 student government elections to vote on the following question:

Shall the 85 cent per student per semester University Student Government Fee for the support of the University Student Senate be continued?

and be it further

RESOLVED, That in the required referendum, the vote count for each CUNY unit will be campus-wide rather than by division; and be it further

RESOLVED, That a vote of a majority of the students voting on the referendum, from at least 10 of the 19 CUNY units, in favor of the referendum, shall constitute passage of the referendum; and be it further

RESOLVED, That that in that event the referendum is not passed by the students, the University Student Government Fee shall be suspended forthwith; and be it further
RESOLVED, That 7 percent of this University Student Government Fee be earmarked for the CUNY Athletic Conference to be spent with the approval and under the supervision of USS and the Vice Chancellor for Student Affairs; and be it further

RESOLVED, That 10 percent of this University Student Government Fee be earmarked for academic scholarships that are to be awarded under criteria and procedures developed by USS and authorized by the Vice Chancellor for Academic Affairs; and be it further

RESOLVED, That stipends for officers of the University Student Senate be reinstated and that allowable officer stipends of USS be lowered to $600 per month ($7,200 per year) for the USS chair; and $350 per month ($4,200 per year) for USS vice-chairs.

EXPLANATION: The Board of Trustees is reinstating a University Student Government Fee in recognition of improvements made by the University Student Senate in its Bylaws and operations. In addition, since the suspension of the USS fee, the University has adopted additional fiscal accountability regulations and has strengthened internal management controls. A referendum requirement is being adopted to enable all CUNY students to express their opinion by the Spring 1995 regarding the continuation of this fee. Such referenda are part of the process for levying campus based student fees. The CUNY Athletic Conference will consult USS on expenditures made from the allocated portion of the University Student Government fee. Any criteria or procedures created by USS for the dissemination of academic scholarships must be authorized by the Office of Academic Affairs. If a procedure does not receive such authorization it will be returned to USS until deemed suitable by the Office of Academic Affairs. Stipends for USS officers have been reinstated and reduced from $7,860 per year to $7,200 for the Chair and from $4,324 per year to $4,200 for vice-chairs.

Ms. Carrion stated that the Committee has been working long and diligently on the issue of reinstating the USS fee for more than a year. She wished to acknowledge the hard work of the students at USS who worked hard to insure that they addressed the concerns that this Board had as to how business was to be conducted at the USS and have acted in a very responsible and deliberate fashion to insure that these concerns have been addressed. She would like to acknowledge the leadership of Vice Chancellor Wormack for her assistance in working with the Committee and the students to insure that all the necessary changes and concerns were addressed. All Board members have been sent a copy of the summary of changes in the Fiscal Accountability Handbook. Safeguards have been put into place to insure that proper procedures are in place for the expenditure of the monies. This resolution was unanimously approved by the Committee.

B. AMENDMENT OF BOARD GUIDELINES FOR ELIGIBILITY FOR SERVICE AS SENATORS AND OFFICERS OF THE UNIVERSITY STUDENT SENATE OF THE CITY UNIVERSITY OF NEW YORK:

RESOLVED, That the Board guidelines for Eligibility for Service as Senators and Officers of the University Student Senate of The City University of New York adopted by the Board of Trustees on March 24, 1986, Calendar No. 7.A., be amended as follows:

PREAMBLE:

In accordance with its policy making authority and responsibilities, the University Trustees have determined that satisfactory academic achievement and progress as a degree-seeking student at a college of the University is an essential prerequisite to holding and adequately fulfilling the responsibilities of student office.

It is the responsibility of the University, and its Trustees as fiduciaries, to insure that the educational and extracurricular programs of the University are operated in the best interests of students and all other affected constituencies of the University. The academic standards hereby adopted are considered essential for the personal well-being and academic progress of students who seek to take on the additional responsibility of student leadership, as well as for the students and other members of the University community.
ELIGIBILITY GUIDELINES FOR THE UNIVERSITY STUDENT SENATE:

The following guidelines apply to each semester a student is running for and/or holding office, whether by election, appointment, or ex-officio status, in the University Student Senate. The positions subject to these guidelines are the chair, vice-chairs, [treasurer, the evening, graduate, senior college, and community college representative at large,] the delegates [senators,] the alternates, and any other officers established by the University Student Senate. In these guidelines, credit hours refer to actual credit hours, and not equivalent or contact hours.

1. Students must be enrolled in a degree program at the University [as a full-time, part-time, or graduate student].
   a. Full-time undergraduate students must carry a minimum of 12 credit hours.
   b. Part-time undergraduate students must carry a minimum of 6 credit hours, except if the student has already accumulated 24 credit hours, in which case the student shall be allowed to carry a minimum of 3 credit hours.
   c. Graduate Students must carry a minimum of 3 credit hours and/or be certified part-time.

2. Undergraduate students must have a minimum cumulative grade point average of 2.0.

3. Graduate students must have a minimum cumulative grade point average of 3.0.

4. In order to participate in the University Student Senate, students must be certified as being in compliance with these Guidelines by the college president, or his/her designee, to the Vice Chancellor for Student Affairs.

and be it further

RESOLVED, That these amendments shall be effective immediately, except that graduate students currently holding office may continue to serve until the end of their current term of office.

NOTE: Matter underlined is new; matter in brackets to be deleted.

EXPLANATION: The amendments establish a higher minimum cumulative grade point average of 3.0 (B) for graduate students for USS service, in response to a recent bylaw amendment adopted by the USS. Previously a 2.0 (C) average was required of all students, but a 3.0 is generally the minimum required for good standing in a graduate program. The titles of the USS officers have been modified to reflect the current nomenclature.

Ms. Carrion wished to acknowledge that this resolution came before the committee at the initiative of the USS. The major amendment is to increase the minimum cumulative grade point average to 3.0 for graduate students to be eligible to participate and be a USS delegate. This is an increase from the 2.0 that it has been in the past for graduate students. It will continue to be 2.0 for undergraduate students. It is University policy in most of the graduate student programs that 3.0 is considered a minimum passing grade. The committee wanted to insure that graduate students participating in the USS were in good standing as students.

Mr. Giordano stated that he wished to thank Vice Chancellor Elsa Nunez-Wormack, Trustee Carrion and the entire Student Affairs Committee for their help in the reforms that have taken place in USS. The body has worked diligently to bring USS where we are and we fully intend to blaze a path that future USS’s will be able to emulate.

Chairman Murphy congratulated the committee for its constructive work and stated that he thinks it’s a very positive step not only for the students and the student government, but for the University as well.
ADDED ITEM

NO. 8. HONORARY DEGREES: RESOLVED, That the following honorary degrees, approved by the appropriate faculty body and recommended by the Chancellor, be presented at the College's December convocation:

MEDGAR EVERS COLLEGE

NAME                        DEGREE
Catherine Connors            Doctor of Humane Letters
Les Payne                    Doctor of Humane Letters
Jerry John Rawlins           Doctor of Laws

NO. 9. PUBLIC AFFAIRS: RESOLVED That the following report be noted.

A. REPORT: Mrs. Bloom presented the following report:

(1) The next Borough Hearing of the Board of Trustees will be held on Thursday, December 2nd, from 6:00 to 8:00 P.M., in Queens Borough Hall, 120-55 Queens Boulevard, Room 213, Kew Gardens.

(2) There will be a special ceremony on Monday, November 29th from 6:00 to 8:00 P.M., in the Third Floor Studio of the Graduate School. The ceremony will highlight new collaborations among programs at the colleges of the City University that serve deaf and hearing impaired students, as well as new opportunities for federal support of such programs.

(3) Mrs. Bloom added her words of sympathy to the family of Bobby Wagner, Jr. He was a very special friend of all New Yorkers and will be sorely missed.

Vice Chair Everett stated that in her opinion the Borough Public Hearings are eminently unproductive. She thinks nothing comes to the fore that for the most part needs discussion. Given the fact that people come to make presentations, that Board members come, and the Chancellor's office and the Chancellor comes, there are a lot of person hours involved in this. There is no point in everybody sitting around hearing stuff that has been heard before or one could contemplate would be said. It's just going through the motions and it's a sham in a way. While she understands that these hearings are mandated by law she would like to address in some committee a way in which they could be restructured so in fact they could be a more meaningful exercise. Her suggestion is meant to make those meetings more productive, not to eliminate them.

Mrs. Bloom stated that there are at least two or three people at every one of these meetings who have some complaints so she guesses the Board has to hold them.

Chairman Murphy recalled that a number of years ago there was a hearing in Brooklyn at which 97 witnesses said that Medgar Evers was a wonderful place and then the next day the president's office was seized. Not a scintilla of suggestion about this issue came out at the hearing. He thinks Mrs. Everett's suggestion is an interesting constructive one and he would ask that the Public Affairs Committee with the staff take this suggestion to heart and see if there is a better way that the Board can construct those meetings or if legislative changes are appropriate to consider those as well and then this Board will consider the whole situation.

Prof. Picken stated in defense of the borough hearings that he knows they can be boring and endless but they are the only opportunity in which students, faculty, and members of the public have to address the Board on general matters. Very often the hearings are kind of stacked by the public relations people from the colleges involved and that might be dispensed with, but there has to be a forum in which the public can address the Board directly. The monthly meetings are limited to the calendar and sometimes there are issues that go beyond the calendar which are very important to hear from the public about.
Mr. Giordano stated that on the basis of University relations he would like to commend the Chancellor. On Friday the third borough-wide meeting with student leaders was completed. The meetings have been utterly terrific with the students bringing their problems and their questions directly to the Chancellor and the Chancellor has been terrifically superb in her dealing with the questions. As a result of those borough-wide meetings he thinks the Chancellor has gotten many invitations to come to the individual campuses and he hopes that she will take those invitations to heart and visit the individual campuses. There definitely has to be more interaction between the Administration and student leaders. We might not necessarily see eye to eye on every issue but there has to be a good articulation between the two groups at all times.

Chairman Murphy extended holiday greetings to everyone for a joyful Thanksgiving, Christmas, and Chanukah and good fortune in the New Year. He closed the public portion of the meeting in memory of the late president, John F. Kennedy, whose 30th anniversary of his tragic departure is being observed today.

Upon motions duly made, seconded and carried, the Board went into executive session to consider a personnel matter. The public meeting was adjourned at 5:23 P.M.
The Chairperson called the executive session to order at 5:28 P.M.

There were present:

James P. Murphy, Chairperson
Edith B. Everett, Vice Chairperson

Sylvia Bloom
Gladys Carrion
Louis C. Cenci
Stanley Fink
Charles E. Inniss
Robert A. Picken, ex officio

William R. Howard
Harold M. Jacobs
Susan Moore Mouner
Thomas Tam
Anthony Giordano, Jr., ex officio

Secretary Genevieve Mullin
Robert E. Diaz, General Counsel and Vice Chancellor for Legal Affairs
Lillian W. Phillips, Executive Assistant

Chancellor W. Ann Reynolds
Deputy Chancellor Laurence F. Mucciolo
Vice Chancellor Jay Hershenson
Dean Brenda Spatt

The absence of Mr. Badillo and Mr. Del Giudice was excused.

Upon motions duly made, seconded and carried, the following resolutions were adopted unanimously:

E.1. HUNTER COLLEGE - DESIGNATION OF ACTING PRESIDENT: RESOLVED, That Dr. Blanche Blank be appointed Acting President of Hunter College, effective December 1, 1993, with an annual salary at the applicable presidential level, subject to financial ability.

EXPLANATION: Dr. Paul LeClerc, the President of Hunter College, has resigned effective November 30, 1993 in order to accept the position of President of The New York Public Library. Dr. Blank has many years of service in colleges and universities, including service as Professor of Political Science and Dean of Social Services at Hunter College and Vice President for Academic Affairs at Yeshiva University. Dr. Blank is an alumna of Hunter College.

E.2. PRESIDENTIAL TRANSITION AT THE COLLEGE OF STATEN ISLAND: RESOLVED, That the Board of Trustees accept Dr. Edmond Volpe's request to relinquish the duties and responsibilities as President effective, January 31, 1994, and be placed on study leave for the period February 1, 1994 to June 30, 1994, and be it further
RESOLVED, That Dr. Felix Cardegna be appointed Acting President of The College of Staten Island, effective February 1, 1994 with an annual salary at the applicable presidential level, subject to financial ability, and be it further

RESOLVED, That this Resolution rescinds the Board's Resolution of October 25, 1993 [Cal. No. E.1.].

EXPLANATION: This Resolution extends the Board's proposal contained in its Resolution of October 25, 1993 -- for Dr. Volpe to step down by December 31, 1993 -- to permit him to fulfill the duties and responsibilities of the position of President through January 31, 1994, and then be placed on study leave from February 1, 1994 through June 30, 1994.

Upon motions duly made, seconded and carried, the executive session was adjourned at 7:10 P.M.

SECRETARY GENEVIEVE MULLIN
BROOKLYN COLLEGE GOVERNANCE PLAN

ARTICLE I. THE POLICY COUNCIL

A. The membership of the Policy Council, which shall consist of an equal number of administrators, faculty and students, shall consist of:

1. Members of the Administration designated as follows:
   
   a. the President of Brooklyn College who shall chair the Policy Council;
   b. the Vice Presidents;
   c. the Assistant Vice Presidents;
   d. the full Deans;
   e. Any additional members needed to bring the total Members of the Administration to 10, which shall be the minimum. These members are to be selected in a manner determined by the members of the administration designated in 1(a)-(d) above with the approval of Policy Council.

2. Members of the faculty chosen as follows:
   
   a. one representative of the Steering Committee of Faculty Council;
   b. one representative of the Liaison Committee of the Council on Administrative policy;
   c. faculty members at large (except administrators with a title of assistant dean or above) to bring the total number of faculty representatives to the same number as members of administration, to be elected biennially in May, to serve in the following two academic years, in a manner to be determined by Faculty Council with the approval of Policy Council.

   Faculty members at large may be reelected.

3. Students chosen as follows:
   
   a. the three presidents of the three student government bodies;
   b. additional students to bring the total number of student representatives to the same number as administrators, to be selected annually in a manner determined by the Student Governments with the approval of Policy Council.

4. Should the number of Members of the Administration, as determined in section 1, change during the biennial period commencing with the faculty election, the following procedures shall be followed:
   
   a. if the number increases, an equal increase in the Membership of faculty and students shall be effected, by the selection process indicated in 2.c. and 3.b.;
   b. If the number decreases, the additional members to bring the Administration Membership to the same level as that of the faculty and students shall be selected in a manner determined by the Administrators designated in 1(a)-(d) above with the approval of Policy Council.

5. a. If one of the members designated in paragraph 1 a,b,c, or d above shall be unable to serve for an entire semester or for the balance of a semester, a replacement shall be selected in the manner used in paragraph 4.b.

   b. If one of the student government presidents shall be unable to serve for an entire semester or for the balance of a semester, a replacement shall be selected by the student government presidents.
B. The Policy Council shall meet at least three times a semester, and more frequently if necessary. Special meetings may be called by the President or by the Executive Committee and shall be called at the request of any eight members of the Policy Council.

C. The functions of Policy Council shall be as follows:

1. Recognizing the legislative authority of Faculty Council in matters of curriculum and degree requirements, of the Student Governments in matters of student affairs, of the Council on Administrative Policy and the Promotions and Tenure Committee on matters of personnel, the Policy Council may make recommendations in all areas of the operation of the college to the President.

2. The Policy Council shall serve as a forum for discussing issues and problems of general college concern; shall advise the President both in response to his requests for counsel and upon its own initiative; shall provide through its existence a formal body for each constituent group to express its viewpoint and to communicate with other elements of the college community; and shall submit recommendations for action as appropriate to the Faculty Council, to the Council on Administrative Policy, to the Administrative Committee, and to the student governments.

3. The Policy Council shall be responsible for approving any and all new governance proposals and assuring that they meet standards of the Trustees of The City University of New York and standards of Brooklyn College. The Policy Council shall determine that the proposals provide a role for students, faculty, and administrators. The Policy Council should also monitor the functions of individual legislative and administrative bodies to assure that no constituent body exceeds its jurisdiction.

4. a. The Policy Council shall establish standing committees which shall be responsible for continuing study of and reporting on college policy. These shall include, but not be limited to:

1. An Executive Committee
2. A Nominating Committee
3. A Budget Committee
4. A College and Community Committee
5. A Campus Facilities Committee
6. A Long Range Planning Committee
7. A Committee on College Governance

b. The Policy Council shall also have the authority to appoint and charge ad hoc committees as it sees fit.

c. In the case of both standing committees and ad hoc committees, the Policy Council may draw students, faculty, or administrators including members of the support staff from the college community at large. In addition to the college's constituencies represented on the Policy Council, there are other groups which should be consulted, such as community people and alumni.

d. With regard to goals, priorities, policy guidelines, budget and the overall direction of the college, the President shall work closely with the appropriate Policy Council committees.

e. The Policy Council shall prepare its own bylaws consistent with this governance plan and the Bylaws of the Board of Trustees of The City University of New York.
ARTICLE II. THE FACULTY

A. The faculty shall consist of all persons having faculty rank or status. It shall conduct the educational affairs customarily cared for by a college faculty. It shall make its own bylaws consistent with this governance plan and Bylaws of the Board of Trustees of The City University of New York. It shall meet at least once each semester, or more often, at the call of the President or by petition of ten percent of its members, and shall be responsible for the formulation of policy relating to the admission and retention of students, including health and scholarship standards; student attendance, including leaves of absence; curriculum; awarding of college credit; granting of degrees. Meetings of the Faculty shall be chaired by the President.

B. The Faculty Council shall be the legislative body of the Faculty and shall have all the responsibilities of a faculty, as exercised heretofore under the Bylaws and Policy Statements of the Board of Trustees of The City University of New York subject only to the review of the Faculty.

C. 1. The Faculty Council shall consist of all department chairpersons, and an additional delegate of faculty rank or faculty status from each department elected by department members of faculty rank or faculty status. Departments shall elect an alternate delegate to serve with voice and vote at any meeting in the absence of the department delegate. In addition, delegates-at-large of faculty rank or faculty status, equal to the number of instructional departments, shall be elected in a manner determined by Faculty Council. Members shall be elected for a term of three years and may be reelected.

2. The President, the vice presidents, the assistant vice president(s), full deans, director of student records and business manager may attend Faculty Council meetings with voice, but without vote. At each meeting, the President may present a report to Faculty Council.

3. Fifty percent of the voting members of Faculty Council shall constitute a quorum unless the faculty shall adopt a bylaw requiring a larger number.

D. The Faculty Council shall function through a system of standing and ad hoc committees consisting of faculty and student members as designated in each committee charge. There shall be a Steering Committee whose composition and charge are determined by the Faculty Council Bylaws. The Steering Committee shall meet regularly with the President to apprise him of the agenda of each Faculty Council meeting and to discuss any matters of interest to the Faculty. With regard to goals, priorities, policy guidelines, budget, and the overall direction of the college, the President shall work closely with the appropriate Faculty Council committees.

E. The Faculty Council shall prepare its own bylaws consistent with this governance plan and the Bylaws of the Board of Trustees of The City University of New York.

ARTICLE III. DEPARTMENTS

A. The chairperson of each department shall be elected in accordance with the Bylaws of the Board of Trustees of The City University of New York, Section 9.1(b) from among professors, associate professors, and assistant professors by all members of the department with faculty rank or faculty status for a term of three years. He/she shall be the executive officer of the department, shall carry out the department’s policies and shall perform the duties of the chairperson in accordance with Bylaw Section 9.3. Each department, subject to the approval of Faculty Council, shall have control of the educational policies of the department through the vote of all members of faculty rank or faculty status.

In all departmental elections an affirmative vote shall be determined by satisfaction of the following:

1. There must be an affirmative vote of a majority of those present and eligible to vote at a duly constituted election meeting of the Department, a quorum being present;

2. A quorum shall be defined as a majority of the adjusted membership of the Department;
3. The adjusted membership of the Department shall be defined as the whole membership of the Department eligible to vote, less those on leaves of absence, those in full-time administrative positions outside the Department, and those without assignment within the Department for a continuous period of two years prior to the election.

4. Members of any Brooklyn College Personnel Committee shall not be eligible to vote on their own candidacies, and for purpose of such a candidacy the whole number of voting members of the committee shall exclude the candidate.

B. The department appointments committee in accordance with Bylaw Sec. 9.1(e) shall consist of the chairperson and four members of faculty rank elected by the department members of faculty rank or faculty status for a term of three years. The chairperson of the department shall be the chairperson of the committee. The committee shall be responsible for all recommendations of appointments, reappointments, leaves and tenure. It shall take into consideration student evaluations of professional performance in all matters of reappointment and tenure.

C. The curriculum committee shall consist of faculty members and of students who are majors in the department. It shall consider and make recommendations concerning curricular proposals for department action; department action shall be transmitted to the appropriate graduate or undergraduate Committee on Curriculum and Degree Requirements of Faculty Council.

D. Promotion recommendations shall be made in accordance with Section 9.8 of the Bylaws of the Board of Trustees of The City University of New York. Student evaluations of professional performance shall be taken into consideration.

E. Such other committees (standing and ad hoc) shall be created as the department shall decide. All committees shall keep minutes of their proceedings in conformity with Robert’s Rules of Order, latest revised edition.

ARTICLE IV. THE COUNCIL ON ADMINISTRATIVE POLICY

A. The Council on Administrative Policy (approved by BHE, June 19, 1972) shall consist of the vice presidents, the assistant vice presidents, the deans, the chairpersons of departments, and such non-voting members as the President may designate. The Council on Administrative Policy shall be chaired by the President and shall meet at least once a month or more often, at the call of the President or an individual member.

It shall discuss issues of importance to the college and its educational mission and make recommendations to the President. The President shall present to CAP, in timely fashion, any significant plans of the administration in the areas of general Educational Policy, Planning, Priorities, Personnel and Budget for discussion and advice. It shall establish, in conformity with the Bylaws of the Board of Trustees and the Governance Plan of Brooklyn College, standards and policies concerning Personnel. It furthermore shall serve as a principal means of communication between the President and the operating departments of the college.

B. There shall be a Liaison Committee of CAP consisting of three chairpersons elected annually. Only chairpersons and the Dean of Education shall vote in this election. The Liaison Committee shall serve as the chairpersons’ advisory group to the President. Acting as a conduit of information between the President and the chairpersons, it shall meet regularly with the President to discuss and consult on issues of importance to the college including but not limited to Policy, Planning, Priorities and Budget, as these issues are being formulated and developed by the administration. It shall help develop, with the President, the agenda for the CAP meeting.

C. Department appointments committees will present their recommendations for appointment and reappointment without tenure to the Council on Administrative Policy. The President will preside. Only department chairpersons and the Dean of the School of Education will be eligible to vote on appointments and reappointments. The other full academic deans, who will participate in the discussions of the Council on Administrative Policy in matters of appointments and reappointments without tenure, will also be advisory to the President in such matters. The President will make his final recommendation to the Board of Trustees.
APPENDIX

D. Members of any Brooklyn College Personnel Committee shall not be eligible to vote on their own candidacies, and for purposes of such a candidacy the whole number of voting members of the committee shall exclude the candidate.

ARTICLE V. COMMITTEE ON PROMOTIONS AND TENURE COMMITTEE

A. Department recommendations on promotion and tenure shall be submitted to a college-wide Promotion and Tenure Committee composed of all department chairpersons and the Dean of Education as voting members and of the other full academic deans as non-voting members. The chairperson of the Liaison Committee of the Council on Administrative Policy will serve as chairperson of the College Promotion and Tenure Committee.

B. 1. The College Promotion and Tenure Committee will be divided into five divisions: Humanities, Social Science and Education, Performing Arts, Science, and College Services. The assignment of departments to divisions for the purpose of promotion and tenure considerations will be determined by the President based upon consideration of departmental preference and the recommendation thereon of the Council on Administrative Policy after consultation with the Faculty Council.

2. For each division, there will be a subcommittee comprising all department chairpersons in the division and also the Dean of Education in the division of Social Science and Education. Each divisional subcommittee will appoint faculty subcommittees (consisting of tenured faculty members of the division other than chairpersons) when there are candidates from the division as follows:
   a. A faculty subcommittee on tenure which shall have five members, none of whom is concurrently serving on a departmental Appointments Committee of a department which has a tenure candidate.
      This subcommittee will make recommendations concerning the reappointment with tenure of divisional candidates, including those in College Laboratory Technician titles in academic departments.
   b. A faculty subcommittee on promotion to Associate Professor, which shall have five members all of whom are either Associate or Full Professors.
   c. A faculty subcommittee on promotion to Full Professor, which shall have five members all of whom are Full Professors.
   d. A three member faculty subcommittee on promotion of College Laboratory Technicians which will make recommendations concerning promotions in academic departments to the ranks of Senior College Laboratory Technician and Chief College Laboratory Technician.

3. The faculty subcommittees will report their recommendations to the divisional subcommittees. The divisional subcommittees subsequently will report their recommendations to the College Promotion and Tenure Committee, after which the recommendations of the College Promotion and Tenure Committee, together with the recommendations of the various subcommittees, will be forwarded to the President.

4. Subcommittees of the full College Promotion and Tenure Committee will be appointed when there are candidates in the following categories:
   a. A subcommittee on tenure for College Laboratory Technicians in Non-Academic Departments which shall consist of three tenured faculty members elected by, but not from, the College Promotion and Tenure Committee, and two administrators appointed by the President.
   b. A subcommittee on promotion for College Laboratory Technicians in Non-Academic Departments which shall consist of three tenured faculty members elected by, but not from, the College Promotion and Tenure Committee, and two administrators appointed by the President. This subcommittee will consider promotions to the ranks of Senior College Laboratory Technician and Chief College Laboratory Technician in non-academic departments.
The auxiliary enterprise association shall consist of seven members: the three student government presidents plus four members appointed by the President of the college, at least one of whom shall be a member of the faculty. The appointees of the President shall serve at his pleasure. The President will appoint the chair. The body shall serve from July 1 to June 30.

**ARTICLE X. AMENDMENT**

Amendments to this governance plan may be initiated (a) by any constituent body or (b) by the Policy Council itself, provided such amendment does not alter the powers held by another constituent body without the consent of that body. All amendments must be approved by the Policy Council and by the President for submission to the Board of Trustees.

* * * * * * *

Adopted by the Board of Higher Education on November 22, 1976, Cal. No. 5.C.

BROOKLYN COLLEGE GOVERNANCE PLAN

ARTICLE I. THE POLICY COUNCIL

A. The membership of the Policy Council, which shall consist of an equal number of administrators, faculty and students, shall consist of:

1. Members of the Administration designated as follows:
   a. the President of Brooklyn College who shall chair the Policy Council;
   b. the Vice Presidents;
   c. the Assistant Vice Presidents;
   d. the full Deans;
   e. Any additional members needed to bring the total Members of the Administration to 10, which shall be the minimum. These members are to be selected in a manner determined by the members of the administration designated in 1(a)-(d) above with the approval of Policy Council.

2. Members of the faculty chosen as follows:
   a. one representative of the Steering Committee of Faculty Council;
   b. one representative of the Liaison Committee of the Council on Administrative policy;
   c. faculty members at large (except administrators with a title of assistant dean or above) to bring the total number of faculty representatives to the same number as members of administration, to be elected biennially in May, to serve in the following two academic years, in a manner to be determined by Faculty Council with the approval of Policy Council.

   Faculty members at large may be reelected.

3. Students chosen as follows:
   a. the three presidents of the three student government bodies;
   b. additional students to bring the total number of student representatives to the same number as administrators, to be selected annually in a manner determined by the Student Governments with the approval of Policy Council.

4. Should the number of Members of the Administration, as determined in section 1, change during the biennial period commencing with the faculty election, the following procedures shall be followed:
   a. If the number increases, an equal increase in the Membership of faculty and students shall be effected, by the selection process indicated in 2.c. and 3.b.;
   b. If the number decreases, the additional members to bring the Administration Membership to the same level as that of the faculty and students shall be selected in a manner determined by the Administrators designated in 1(a)-(d) above with the approval of Policy Council.

5. a. If one of the members designated in paragraph 1 a,b,c, or d above shall be unable to serve for an entire semester or for the balance of a semester, a replacement shall be selected in the manner used in paragraph 4.b.

   b. If one of the student government presidents shall be unable to serve for an entire semester or for the balance of a semester, a replacement shall be selected by the student government presidents.
B. The Policy Council shall meet at least three times a semester, and more frequently if necessary. Special meetings may be called by the President or by the Executive Committee and shall be called at the request of any eight members of the Policy Council.

C. The functions of Policy Council shall be as follows:

1. Recognizing the legislative authority of Faculty Council in matters of curriculum and degree requirements, of the Student Governments in matters of student affairs, of the Council on Administrative Policy and the Promotions and Tenure Committee on matters of personnel, the Policy Council may make recommendations in all areas of the operation of the college to the President.

2. The Policy Council shall serve as a forum for discussing issues and problems of general college concern; shall advise the President both in response to his requests for counsel and upon its own initiative; shall provide through its existence a formal body for each constituent group to express its viewpoint and to communicate with other elements of the college community; and shall submit recommendations for action as appropriate to the Faculty Council, to the Council on Administrative Policy, to the Administrative Committee, and to the student governments.

3. The Policy Council shall be responsible for approving any and all new governance proposals and assuring that they meet standards of the Trustees of The City University of New York and standards of Brooklyn College. The Policy Council shall determine that the proposals provide a role for students, faculty, and administrators. The Policy Council should also monitor the functions of individual legislative and administrative bodies to assure that no constituent body exceeds its jurisdiction.

4. a. The Policy Council shall establish standing committees which shall be responsible for continuing study and reporting on college policy. These shall include, but not be limited to:

   1. An Executive Committee
   2. A Nominating Committee
   3. A Budget Committee
   4. A College and Community Committee
   5. A Campus Facilities Committee
   6. A Long Range Planning Committee
   7. A Committee on College Governance

   b. The Policy Council shall also have the authority to appoint and charge ad hoc committees as it sees fit.

   c. In the case of both standing committees and ad hoc committees, the Policy Council may draw students, faculty, or administrators including members of the support staff from the college community at large. In addition to the college’s constituencies represented on the Policy Council, there are other groups which should be consulted, such as community people and alumni.

   d. With regard to goals, priorities, policy guidelines, budget and the overall direction of the college, the President shall work closely with the appropriate Policy Council committees.

   e. The Policy Council shall prepare its own bylaws consistent with this governance plan and the Bylaws of the Board of Trustees of The City University of New York.
ARTICLE II. THE FACULTY

A. The faculty shall consist of all persons having faculty rank or status. It shall conduct the educational affairs customarily cared for by a college faculty. It shall make its own bylaws consistent with this governance plan and Bylaws of the Board of Trustees of The City University of New York. It shall meet at least once each semester, or more often, at the call of the President or by petition of ten percent of its members, and shall be responsible for the formulation of policy relating to the admission and retention of students, including health and scholarship standards; student attendance, including leaves of absence; curriculum; awarding of college credit; granting of degrees. Meetings of the Faculty shall be chaired by the President.

B. The Faculty Council shall be the legislative body of the Faculty and shall have all the responsibilities of a faculty, as exercised heretofore under the Bylaws and Policy Statements of the Board of Trustees of The City University of New York subject only to the review of the Faculty.

C. 1. The Faculty Council shall consist of all department chairpersons, and an additional delegate of faculty rank or faculty status from each department elected by department members of faculty rank or faculty status. Departments shall elect an alternate delegate to serve with voice and vote at any meeting in the absence of the department delegate. In addition, delegates-at-large of faculty rank or faculty status, equal to the number of instructional departments, shall be elected in a manner determined by Faculty Council. Members shall be elected for a term of three years and may be reelected.

2. The President, the vice presidents, the assistant vice president(s) full deans, director of student records and business manager may attend Faculty Council meetings with voice, but without vote. At each meeting, the President may present a report to Faculty Council.

3. Fifty percent of the voting members of Faculty Council shall constitute a quorum unless the faculty shall adopt a bylaw requiring a larger number.

D. The Faculty Council shall function through a system of standing and ad hoc committees consisting of faculty and student members as designated in each committee charge. There shall be a Steering Committee whose composition and charge are determined by the Faculty Council Bylaws. The Steering Committee shall meet regularly with the President to apprise him of the agenda of each Faculty Council meeting and to discuss any matters of interest to the Faculty. With regard to goals, priorities, policy guidelines, budget, and the overall direction of the college, the President shall work closely with the appropriate Faculty Council committees.

E. The Faculty Council shall prepare its own bylaws consistent with this governance plan and the Bylaws of the Board of Trustees of The City University of New York.

ARTICLE III. DEPARTMENTS

A. The chairperson of each department shall be elected in accordance with the Bylaws of the Board of Trustees of The City University of New York, Section 9.1(b) from among professors, associate professors, and assistant professors by all members of the department with faculty rank or faculty status for a term of three years. He/she shall be the executive officer of the department, shall carry out the department’s policies and shall perform the duties of the chairperson in accordance with Bylaw Section 9.3. Each department, subject to the approval of Faculty Council, shall have control of the educational policies of the department through the vote of all members of faculty rank or faculty status.

In all departmental elections an affirmative vote shall be determined by satisfaction of the following:

1. There must be an affirmative vote of a majority of those present and eligible to vote at a duly constituted election meeting of the Department, a quorum being present;

2. A quorum shall be defined as a majority of the adjusted membership of the Department;
3. The adjusted membership of the Department shall be defined as the whole membership of the Department eligible to vote, less those on leaves of absence, those in full-time administrative positions outside the Department, and those without assignment within the Department for a continuous period of two years prior to the election.

4. Members of any Brooklyn College Personnel Committee shall not be eligible to vote on their own candidacies, and for purpose of such a candidacy the whole number of voting members of the committee shall exclude the candidate.

B. The department appointments committee in accordance with Bylaw Sec. 9.1(e) shall consist of the chairperson and four members of faculty rank elected by the department members of faculty rank or faculty status for a term of three years. The chairperson of the department shall be the chairperson of the committee. The committee shall be responsible for all recommendations of appointments, reappointments, leaves and tenure. It shall take into consideration student evaluations of professional performance in all matters of reappointment and tenure.

C. The curriculum committee shall consist of faculty members and of students who are majors in the department. It shall consider and make recommendations concerning curricular proposals for department action; department action will be transmitted to the appropriate graduate or undergraduate Committee on Curriculum and Degree Requirements of Faculty Council.

D. Promotion recommendations shall be made in accordance with Section 9.8 of the Bylaws of the Board of Trustees of The City University of New York. Student evaluations of professional performance shall be taken into consideration.

E. Such other committees (standing and ad hoc) shall be created as the department shall decide. All committees shall keep minutes of their proceedings in conformity with Robert's Rules of Order, latest revised edition.

**ARTICLE IV. THE COUNCIL ON ADMINISTRATIVE POLICY**

A. The Council on Administrative Policy (approved by BHE, June 19, 1972) shall consist of the vice presidents, the assistant vice presidents, the deans, the chairpersons of departments, and such non-voting members as the President may designate. The Council on Administrative Policy shall be chaired by the President and shall meet at least once a month or more often, at the call of the President or an individual member.

It shall discuss issues of importance to the college and its educational mission and make recommendations to the President. The President shall present to CAP, in timely fashion, any significant plans of the administration in the areas of general Educational Policy, Planning, Priorities, Personnel and Budget for discussion and advice. It shall establish, in conformity with the Bylaws of the Board of Trustees and the Governance Plan of Brooklyn College, standards and policies concerning Personnel. It furthermore shall serve as a principal means of communication between the President and the operating departments of the college.

B. There shall be a Liaison Committee of CAP consisting of three chairpersons elected annually. Only chairpersons and the Dean of Education shall vote in this election. The Liaison Committee shall serve as the chairpersons' advisory group to the President. Acting as a conduit of information between the President and the chairpersons, it shall meet regularly with the President to discuss and consult on issues of importance to the college including but not limited to Policy, Planning, Priorities and Budget, as these issues are being formulated and developed by the administration. It shall help develop, with the President, the agenda for the CAP meeting.

C. Department appointments committees will present their recommendations for appointment and reappointment without tenure to the Council on Administrative Policy. The President will preside. Only department chairpersons and the Dean of the School of Education will be eligible to vote on appointments and reappointments. The other full academic deans, who will participate in the discussions of the Council on Administrative Policy in matters of appointments and reappointments without tenure, will also be advisory to the President in such matters. The President will make his final recommendation to the Board of Trustees.
D. Members of any Brooklyn College Personnel Committee shall not be eligible to vote on their own candidacies, and for purposes of such a candidacy the whole number of voting members of the committee shall exclude the candidate.

**ARTICLE V. COMMITTEE ON PROMOTIONS AND TENURE COMMITTEE**

A. Department recommendations on promotion and tenure shall be submitted to a college-wide Promotion and Tenure Committee composed of all department chairpersons and the Dean of Education as voting members and of the other full academic deans as non-voting members. The chairperson of the Liaison Committee of the Council on Administrative Policy will serve as chairperson of the College Promotion and Tenure Committee.

B. 1. The College Promotion and Tenure Committee will be divided into five divisions: Humanities, Social Science and Education, Performing Arts, Science, and College Services. The assignment of departments to divisions for the purpose of promotion and tenure considerations will be determined by the President based upon consideration of departmental preference and the recommendation thereon of the Council on Administrative Policy after consultation with the Faculty Council.

2. For each division, there will be a subcommittee comprising all department chairpersons in the division and also the Dean of Education in the division of Social Science and Education. Each divisional subcommittee will appoint faculty subcommittees (consisting of tenured faculty members of the division other than chairpersons) when there are candidates from the division as follows:

   a. A faculty subcommittee on tenure which shall have five members, none of whom is concurrently serving on a departmental Appointments Committee of a department which has a tenure candidate. This subcommittee will make recommendations concerning the reappointment with tenure of divisional candidates, including those in College Laboratory Technician titles in academic departments.

   b. A faculty subcommittee on promotion to Associate Professor, which shall have five members all of whom are either Associate or Full Professors.

   c. A faculty subcommittee on promotion to Full Professor, which shall have five members all of whom are Full Professors.

   d. A three member faculty subcommittee on promotion of College Laboratory Technicians which will make recommendations concerning promotions in academic departments to the ranks of Senior College Laboratory Technician and Chief College Laboratory Technician.

3. The faculty subcommittees will report their recommendations to the divisional subcommittees. The divisional subcommittees subsequently will report their recommendations to the College Promotion and Tenure Committee, after which the recommendations of the College Promotion and Tenure Committee, together with the recommendations of the various subcommittees, will be forwarded to the President.

4. Subcommittees of the full College Promotion and Tenure Committee will be appointed when there are candidates in the following categories:

   a. A subcommittee on tenure for College Laboratory Technicians in Non-Academic Departments which shall consist of three tenured faculty members elected by, but not from, the College Promotion and Tenure Committee, and two administrators appointed by the President.

   b. A subcommittee on promotion for College Laboratory Technicians in Non-Academic Departments which shall consist of three tenured faculty members elected by, but not from, the College Promotion and Tenure Committee, and two administrators appointed by the President. This subcommittee will consider promotions to the ranks of Senior College Laboratory Technician and Chief College Laboratory Technician in non-academic departments.
c. A subcommittee on tenure for persons in the Registrar series which shall consist of three chairpersons elected by the College Promotion and Tenure Committee and two administrators appointed by the President.

5. The subcommittees named in paragraph 4 will report their recommendations to the College Promotion and Tenure Committee, after which the recommendations of the College Promotion and Tenure Committee, together with the recommendations of the subcommittees, will be forwarded to the President.

6. Members of any Brooklyn College Personnel Committee shall not be eligible to vote on their own candidacies, and for purposes of such a candidacy the whole number of voting members of the committee shall exclude the candidate.

C. The President will meet with the appropriate college personnel committee or committees to discuss any case for which he requires additional information before making his final recommendation to the Board of Trustees.

ARTICLE VI. THE COLLEGE REVIEW COMMITTEE ON FACULTY PERSONNEL

A. There shall be a College Review Committee on Faculty Personnel in accordance with the Board of Trustees resolution of February 9, 1971. This committee, advisory to the President, shall consist of one tenured full professor from each of the five promotion and tenure divisions (omitting the School of Education from the Social Science division) and one tenured full professor from the School of Education. The membership shall be elected by the Council on Administrative Policy. The five divisions and the School of Education shall each present three candidates to the CAP, which shall then elect one candidate from each group. The nominating bodies shall consist of the chairpersons of each division, and in the School of Education, of the Dean and the coordinators of the school's divisions.

No deans, chairpersons, or subunit coordinators may serve on the College Review Committee. Members may not simultaneously serve on department appointments committees but must have served in some official capacity on personnel committees. Members shall serve for three years. The committee shall be chaired by the Vice President and Provost.

B. The College Review Committee shall review the actions of the College Promotion and Tenure Committee and shall review the reappointment and promotion actions of the various deliberative bodies with respect to adherence to Board Bylaw qualifications and CAP guidelines, maintenance of established standards, and consistency in the application of standards. It shall review faculty reappointments without tenure and faculty leaves upon request of the President.

C. A written report of the Committee's reviews and recommendations shall be submitted to the President and made available to the Council on Administrative Policy.

D. The President will meet with the appropriate college personnel committee or committees to discuss any case for which he requires additional information before making his final recommendation to the Board of Trustees.

ARTICLE VII. THE ADMINISTRATIVE COMMITTEE

A. The Administrative Committee shall consist of the President, the vice presidents, the assistant vice presidents, the full deans, and no more than three other members that the President may designate. The President shall serve as chairperson.

B. The Administrative Committee shall make recommendations to the President on goals, priorities, policy guidelines, the overall direction of the college, and budget.
ARTICLE VIII. STUDENT GOVERNMENT

A. There shall be three student government associations at the college: the CLAS student government organization representing students in the day session; the SGS student government organization representing undergraduate students in the evening session, and the graduate student organization representing graduate students. Each body shall be governed by its own constitution, subject to the provisions of this governance plan and the Bylaws and policies of the Board of Trustees.

B. These organizations shall have authority in areas relevant to student extra-curricular activities at the college. Their powers shall include:

1. The power to charter or otherwise authorize teams (excluding intercollegiate athletics), publications, organizations, associations, clubs or chapters, and, when appropriate in the exercise of such regulatory power, the power to refuse, suspend or revoke any charter or other authorization for cause after hearing on notice.

2. The power to delegate responsibility for the effective implementation of its regulatory functions to any officer or committee which it may appoint. Any aggrieved student or group whose charter or other authorization has been refused, suspended or revoked may appeal such adverse action by such officer or committee to student government to the duly elected student government. On appeal an aggrieved student or group shall be entitled to a hearing following the due process procedures as set forth in Section 15.3 of the Bylaws of the Board of Trustees. Following such hearing the duly elected student government shall have the authority to set aside, decrease or confirm the adverse action.

C. The Student Governments shall, in a manner that they determine, appoint all student members to Faculty Council committees.

D. The Student Governments shall have the power to allocate the Student Government fee in accordance with the Board Bylaws. Each student and government organization shall be responsible for the full disclosure of all financial information with respect to student government fees.

E. Each of the Student Governments shall have the right and power to make recommendations to the President, Faculty Council, Policy Council, and to any other agent, department, committee, or organization of the college and/or City University of New York.

F. 1. There shall be a Council of Student Governments.
   2. The Council shall consist of the Presidents of the Student Governments.
   3. They shall meet on a monthly basis to discuss and formulate policy on student matters, set goals and priorities.
   4. They shall meet with the college President to discuss college-wide matters affecting the college community.
   5. The Chairmanship of the Council shall rotate on a monthly basis.
   6. The Council may appoint resource members as it sees fit.

ARTICLE IX. STUDENT ACTIVITY FEES AND AUXILIARY ENTERPRISES

In the administration of student activity fees and auxiliary enterprises:

A. The Brooklyn College Association shall be constituted and shall function in accordance with the provisions of the section on college associations in the Bylaws of the Board of Trustees of The City University of New York.

B. The Brooklyn College Auxiliary Enterprise Association shall be the auxiliary enterprise board. The auxiliary enterprise board shall have responsibility for the oversight, supervision and review of college auxiliary enterprises. All budgets of auxiliary enterprise funds and all contracts for auxiliary enterprises shall be developed and approved by the auxiliary enterprise association.
The auxiliary enterprise association shall consist of seven members: the three student government presidents plus four members appointed by the President of the college, at least one of whom shall be a member of the faculty. The appointees of the President shall serve at his pleasure. The President will appoint the chair. The body shall serve from July 1 to June 30.

ARTICLE X. AMENDMENT

Amendments to this governance plan may be initiated (a) by any constituent body or (b) by the Policy Council itself, provided such amendment does not alter the powers held by another constituent body without the consent of that body. All amendments must be approved by the Policy Council and by the President for submission to the Board of Trustees.

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Adopted by the Board of Higher Education on November 22, 1976, Cal. No. 5.C.