MINUTES OF THE MEETING OF THE BOARD OF
TRUSTEES OF THE CITY UNIVERSITY OF NEW YORK

HELD

SEPTEMBER 30, 1996

AT THE BOARD HEADQUARTERS BUILDING
535 EAST 80TH STREET - BOROUGH OF MANHATTAN

The Chairperson called the meeting to order at 4:36 P.M.

There were present:

James P. Murphy, Chairperson
Edith B. Everett, Vice Chairperson

Satish K. Babbar
Herman Badillo
Jerome S. Berg
John J. Calandra
Michael C. Crimmins
Charles E. Inniss
Ronald J. Marino

Susan Moore Mounier
Anne A. Paolucci
Robert Price
George J. Rios
Nilda Soto Ruiz
Richard B. Stone

Sandi E. Cooper, ex officio

William Negron, ex officio

Secretary Genevieve Mullin
Robert E. Diaz, General Counsel and Vice Chancellor for Legal Affairs
Hourig Messerlian, Executive Assistant

Chancellor W. Ann Reynolds
Deputy Chancellor Laurence F. Mucciolo
President Raymond C. Bowen
President David A. Caputo
President Ricardo R. Fernandez
President Leon M. Goldstein
President Matthew Goldstein
President Frances Degen Horowitz
President Edison O. Jackson
President Charles C. Kidd
President Vernon Lattin
President Gerald W. Lynch
President Yolanda T. Moses

President Antonio Perez
President Isaura S. Santiago
President Kurt R. Schmeller
President Allen Lee Sessoms
President Marlene Springer
President Carolyn G. Williams
Vice Chancellor Jay Hershenson
Vice Chancellor Emma E. Macari
Vice Chancellor Brenda Richardson Malone
Vice Chancellor Elsa Nunez
Vice Chancellor Richard F. Rothbard
Dean Stanford R. Roman, Jr.
Dean Kristin Booth Glen
A. INTRODUCTION OF NEW TRUSTEES: Chairman Murphy, on behalf of the Board and the University introduced and welcomed the new Trustees: Mr. Satish K. Babbar, Assistant Commissioner, Technical Affairs, for the New York City Department of Buildings; Father Michael Crimmins, Director of Campus Ministry for the Archdiocese of New York and Pastor of St. Malachy's Church; Mr. Ronald J. Marino, Vice President at Smith Barney, Inc.; Dr. Anne Paolucci, Professor of English at St. John's University and Director of its Doctor of Arts degree Program in English; Mr. George J. Rios, Commissioner, New York City Department of Records and Information Services; Mrs. Nilda Soto Ruiz, Superintendent of the Office Monitoring and School Improvement for the Board of Education of New York City; and Dr. Richard B. Stone, Professor at Columbia Law School.

Statement by Chairman James P. Murphy:

Welcome one and all to this first fall meeting of the Board of Trustees of The City University. This Board, through its predecessors, is in its seventieth year of operation and there have been more than six hundred meetings like this over the decades.

This is also the academic year in which we will be celebrating the effective foundation of The City University 150 years ago. In 1847 by plebiscite the people of New York City approved the creation of the Free Academy, which became City College, for the purpose of educating New York's poor and lower middle-class.

I am particularly delighted as I have just done to welcome seven new colleagues as members of the Board of Trustees in addition to the two new Trustees who attended their first meeting last June.

I am happy to report that the new hands and the old hands have been working over these last four months at familiarization with the issues and matters currently engaging the University. Our committees have been reconstituted, two presidential search committees are getting under way, and we are beginning to address the opportunities and challenges which technology offers us in the years ahead.

It was critically important that the Governor and the Mayor and the New York State Senate replenish the make-up and vitality of this Board. We can take a long view as many of the Trustee terms roll over into the early years of the next century.

The City University has many opportunities as well as current difficulties. The fiscal challenges which our State and City governments have been facing for the past five or more years have had their impact on resources that can be dedicated to our efforts. Tuition has had to be substantially increased.

However, a number of imaginative and creative efforts which the Board, the Chancellor, the presidents, the faculty, and the students have undertaken, are enabling us to manage through and evolve constructively in this period of dramatic change.

First and foremost CUNY must continue to be an available resource with credible academic programs and clear and rigorous academic accountability to continue to serve the people of this City.

Our enrollments are roughly what they were last year. I believe that this is a low point for us in terms of enrollment numbers for the next decade. The demographics are clear as indicated by the annual 20,000 to 25,000 student population increases in the public schools whose enrollments are near the 1.1 million mark.

In addition, the rapid changes in the needs of New York's economy, which now participates emphatically in a global environment, require and will continue to require virtual lifelong learning for our citizens.
CUNY continues to be a welcoming environment. It greeted the Irish immigrants in the late 1840's and the 1850's when the mass migration engendered by the potato famine occurred. It continued over many decades to be a welcoming vehicle for successive waves of immigrants from continental Europe, Puerto Rico, and the South. To this day we see continuing high numbers of new arrivals now coming from the Caribbean, South America, the Pacific Rim, Eastern Europe, the Middle East, and Russia.

Our challenge is to keep this enterprise alive and well through the utilization of resources in the most effective manner, keeping always in mind that a CUNY college diploma, whether two-year, four-year, or graduate, or a program certificate, must be credible and marketable.

Some say the diploma isn't what it used to be. Garrison Keillor in a New York Times article on "The Future of Nostalgia," noted that, "Yesterday never looked better than it will tomorrow." After reviewing the value and pitfalls of nostalgia Keillor admonishes, "Just get over it. There's the future out there. Go live it."

To that end during the past six years the Chancellor, the presidents, the faculties, the students, and this Board, have been vigorously working on critical reforms such as the College Preparatory Initiative, Academic Program Planning and Review, tightening of remedial efforts and standards, reform of SEEK and College Discovery, language immersion, the piloting of new modalities for skills assessment and certification, and numerous rigorous reforms in administrative and support services. These efforts are enabling The City University to continue to function effectively, albeit with significant sacrifices on the part of students, faculties, and administrators.

This work must continue and must deeply engage us as Trustees.

Additionally, we must increase our efforts to tell the CUNY story to all of its publics with its numerous positives but without shying away from articulating the challenges that CUNY faces.

We must do all of these things because the budget forecasts are such that we will have to continue to work very hard in order not merely to survive but to thrive.

I am confident that The City University family -- students, faculty, administrators and Trustees -- are fully capable of meeting these challenges by each of us being the very best at what we do and by engaging the active and vigorous support of alumni, families, friends, corporations, thought leaders, and political leaders of all parties and at all levels of government.

I look forward to continuing working with all in this room to achieve these goals.

B. APPRECIATION OF SERVICE - FORMER TRUSTEES: Chairman Murphy, on behalf of the Board and the University, expressed thanks to former Trustees of this Board, Herbert Berman, Gladys Carrión, Stanley Fink, William Howard, and Thomas Tam, for their years of dedicated service. We will have an opportunity to salute them later on this fall when we will have a Trustee Emeritus gathering.

C. CONGRATULATIONS TO TRUSTEE HERMAN BADILLO: Chairman Murphy stated that he is delighted to extend personal as well as collective congratulations to Trustee Herman Badillo on his recent marriage to Gail Roberts.

D. APPRECIATION OF SERVICE - TRUSTEE WILLIAM NEGRON: Chairman Murphy, on behalf of the Board and the University, expressed thanks to student Trustee William Negron for his hard work and dedication as Chair of the University Student Senate and a member of this Board. This will be his last meeting as the USS elections will be held prior to our October meeting and he has chosen not to run for re-election. We wish him all the best in your future endeavors.
E. TRUSTEE HONORS: Chairman Murphy announced that Vice Chair Edith B. Everett will be one of the recipients of the James J. and Jane Hoey Award for Interracial Justice being presented by The Catholic Interracial Council of New York on October 8, 1996 at John Jay College in recognition of her efforts to eliminate racism in our society and to further the cause of interracial, social, and economic justice. Other recipients are former New York State Governor Hugh L. Carey; Mr. Arthur Gelb, President of the New York Times Company Foundation; Sister Paul Teresa Hennessee, S.A., Associate Director of the Graymoor Ecumenical & Interreligious Institute; and Mr. Joseph V. Toal, President of the Sergeant's Benevolent Association.

F. STATEN ISLAND BOROUGH HEARING: Chairman Murphy announced that a Staten Island Borough Hearing will be held at The College of Staten Island on Wednesday, October 23, 1996, from 5:00 to 8:00 P.M. We look forward to the interaction this Hearing will provide with the College community and its constituents, and to seeing everyone there.

G. WELCOME TO NEW PRESIDENTS: Chairman Murphy, on behalf of the Board and the University, welcomed Dr. Charles C. Kidd, Sr., whose designation as President of York College, became effective August 19, 1996, and Dr. Carolyn Grubbs Williams, whose designation as President of Bronx Community College became effective August 26, 1996; and wished them well.

H. DEATH OF RETIRED PROFESSOR DAVID VALINSKY: Chairman Murphy noted with sadness, the death of retired professor David Valinsky who passed away on July 19, 1996. Professor Valinsky was a founding member of the Baruch Faculty Senate and Chair of the University Faculty Senate from 1974 to 1978. After his retirement David devoted his considerable energies to his many interests, including the CUNY Academy of Arts and Humanities which he supported from its inception. David Valinsky will be sorely missed.

I. PRESIDENTIAL SEARCH COMMITTEES: 1) Chairman Murphy announced that Vice Chair Edith Everett will chair the Queensborough Community College Presidential Search Committee. The other Trustee members of the Committee are Satish Babbar, John J. Calandra, George Rios, and Richard Stone.

2) Chairman Murphy also announced that Trustee Jerome Berg will chair the New York City Technical College Presidential Search Committee. The other Trustee members of the Committee are Michael Crimmins, Ronald Marino, Susan Moore Mounier, and Nilda Soto Ruiz.

J. CUNY HONORS: Chairman Murphy announced the following:

1) The Youth Internship Program (YIP) in Early Child Care, administered by CUNY has won one of twelve US Department of Education awards for Outstanding Adult Education and Literacy Programs, presented by Education Secretary Richard W. Riley on September 26 at the National Press Club in Washington DC.

2) The 1997 Fiske Guide to Colleges has incorporated ratings on CUNY’s Senior Colleges. On behalf of the Board and the University, Chairman Murphy noted with pride that CUNY’s Brooklyn and Queens Colleges were among those rated with 4 stars in Academics, and congratulated all CUNY senior colleges for their representation in this very important guide to incoming students.

K. PRESIDENTIAL HONORS: Chairman Murphy announced the following:

1) Yolanda T. Moses, President of The City College was appointed by the Ford Foundation to serve on its Board effective September 1996. She has been one of their consultants on cultural diversity for the past four years.

2) Allen Lee Sessoms, President of Queens College, was presented with the 1996 Tree of Life Award by the Jewish National Fund, at a dinner held on September 19, 1996.
L. FACULTY HONORS: Chairman Murphy announced the following:

1) Professor Blanche Wiesen Cook of the Graduate School's Ph.D. Program in History and the Women's Studies Certificate Program, and who also teaches History at John Jay College, was named Scholar of the Year by the New York Council for the Humanities.

2) Distinguished Professor Frances Fox Piven of the Graduate School, received the Jane Bagley Lehman Award for Excellence in Public Advocacy from the Tides Foundation of San Francisco. She shares the honor with husband and long-time collaborator Professor Richard A. Cloward of Columbia University.

M. STUDENT HONORS: Chairman Murphy announced that Jose M. Eisenberg, a graduate student in political science at the Graduate School, was awarded a 1996 Newcombe Fellowship by the Woodrow Wilson Foundation, for research and writing on theology and politics in the Jesuit Missions to Brazil, 1549-1600.

N. GRANTS: Chairman Murphy presented for inclusion in the record the following report of Grants of $100,000 or above received since the last Board meeting:

THE CITY COLLEGE

a. 1,089,327 NIH to Fishman, M., Chemistry, for "MBRS Program Research Training for Biomedical Careers."
b. $750,000 NIH to Redox Pharmaceutical Corp. and Calhoun, D.H., for "Research in a new class of antiviral agents, for the treatment of herpetic Keratitis."
c. $500,000 NYS ENERGY RESEARCH AND DEVELOPMENT AUTHORITY to Khanvilvardi, R. and Diyamandoglu, V., for "Improve the Water Quality in the Kensico Reservoir in Westchester County as well as other New York City Reservoirs."
d. $279,251 NIH to Wallman, J., Biology, for "Role of Vision in Etiology of Axial Myopia."
e. $213,033 NIH/DHHS to Roman, S., Med School-Admin., for "Physician's Assistant Program."
f. $184,000 US ARMY to Delale, F., Mech. Engineering, for "Damage Behavior of Composite Structures and Joints at Room and Elevated Temperatures."
g. $183,165 NIH to Balogh-Nair, V., Chemistry, for "Novel Pharmacophores Against Ols Related to Aids."
i. $150,000 NASA to Koplik, J., Levich Institute, for "Molecular Dynamics of Fluid Solid Systems."
j. $126,896 AFOSR to Smith, F., Physics, for "Studies of Electronic and Optical Materials: Interaction of Oxygen with SI-GE Alloys."
k. $110,000 NSF to Ali, M., Elec. Engineering, for "Multiwavelength Optical Transport Networks."
l. $106,001 NSF to Tamargo, M., Chemistry, for "New Alloys and Heterostructures for II - VI Visible Semiconductor Lasers and Devices."
m. $101,789 UNIV CAL/SAN DIEGO/ONR to Triantafyllou, G., Levich Institute, for "Interaction of Vorticity with a Free Surface."

HUNTER COLLEGE

a. $1,800,000 NYC DEPT OF TRANS to Salins, P., and Lam, D., Urban Affairs and Planning, for "Highway Trip Characteristics Database Project."
b. $1,324,898 PHS/NH/DIV OF RESEARCH RESOURCES to Caputo, D., and Fleissner, E., Sciences and Mathematics, for "Research Center in Minority Institutions" Center for Gene Structure and Functions/AIDS Infrastructure Grant."
c. $951,407 NYS DEPT OF SOCIAL SERVICES to Dobrof, R., and Pasquale G., Brookdale Center on Aging, for "Brookdale Center Training."
e. $809,580 HHS/ODHS/SCFY/CHILDRENS BUREAU to Anderson, G., Social Work, for "National Center for Permanency Planning."
f. $750,135 ROBERT WOOD JOHNSON FOUNDATION to Freudenberg, N., Drugs and Community Health, for "Program to Demonstrate an Approach for Reducing Substance Abuse Among Jail Inmates."

g. $585,000 MED HEALTH RESEARCH ASSOC OF NYC to Freudenberg, N., Drugs and Community Health, for "Evaluation of New York City's Ryan White Title I Programs."


i. $428,474 US ED DEPT to Vazquez, J., Curriculum and Teaching, for "New York Multifunctional Resource Center."

j. $414,896 DEWITT WALLACE READERS DIGEST FUND to Brier, S., and Eynon, B., American Social History Project, for "Collaboration between American Social History Project and Middle College High School at LaGuardia Comm. College."

k. $276,305 US EDUC DEPT to Ray, L., and Fishman, S., Student Services, for "Student Support Services Program."

l. $250,000 NYS EDUC DEPT to Walsh, E., Office of the Provost, for "Liberty Partnership Program."

m. $249,469 NAT SCIENCE FOUNDATION to Bromage, T., Conant, F., McGovern, T., Parry, W., and Szalay, F., Anthropology, for "Acquisition of Integrated Imaging and Image Analysis Equipment for Archaeology, Cultural and Biological Anthropology."

n. $240,558 PHS/NIH/NAT CANCER INST to Eckhardt, L., Biological Sciences, for "Negative Regulation of Immunoglobulin Genes."

o. $192,758 NYC DEPT OF PROBATION to Goodman, H., and Getzel, G., for "Development of and Training in Group and Individual Intervention Curricula, Methods, and Materials for Probationers."

p. $185,040 DEWITT WALLACE READERS DIGEST FUND to Epstein, I., and Fabricant, M., Social Work, for "Evaluation of the Settlement Human Resource Development."

q. $174,787 US DEPT OF JUSTICE to Goldsmith, V., Mollenkopf, J., and McGuire, P., Geology and Geography, for "Identify and Evaluate Methods for Measuring and Analyzing Crime Patterns and Trends with GIS."

r. $172,183 PHS/CDC/NAT INST FOR OCCUPATIONAL SAFETY AND HEALTH to Soloth, S., Environmental Health, for "Mortality in Workers with Intermittent Asbestos Exposure."

s. $172,000 EDNA MCCONNELL CLARK FOUNDATION to Greenblatt, S. and Poppendieck, J., Center for Study of Family Policy, for "Design of Neighborhood-based Homelessness Prevention Programs."

t. $170,065 PHS/NIH/NIH to Ziegler, P., Psychology, for "Neural Control of Behavior."

u. $166,512 PHS/ADAMHA/NAT INST OF MENTAL HEALTH to Turkewitz, G, Social Sciences, for "Minority Access to Research Careers Program."

v. $164,154 PHS/NIH NAT INST OF NEUROLOGICAL DISORDERS to Filbin, M., Biological Sciences, for "Adhesion of Myelin Po-Protein."

w. $162,585 NYS DORMITORY AUTHORITY to Bromage, T., Anthropology, for "Graduate Research and Technology Initiative: Integrated Imaging and Image Analysis."

x. $157,352 KELLOGG FOUNDATION to Poppendieck, J., and Michael, S., Center for the Study of Family Policy, for "Training of Volunteers Bilingual Students as interpreters to Improve Communications in Public Health Settings."

y. $156,841 PHS/NIH/NAT EYE INST to Chappell, R., Biological Sciences, for "Neural Interactions of the Retina."

z. $139,805 DOD/SDIO/THE PENTAGON to Ying-Chih C., Physics and Astronomy, for "Study of Solid State Laser Material Doped with Saturable Absorbers."

aa. $137,285 PHS/NIH/NAT INST ON DRUG ABUSE to Barr, G., Psychology, for "Opiates and Glutamate in PAG: Analgesia During Ontogeny."

bb. $133,407 HOWARD HUGHES MEDICAL INST to Raps, S., Biological Sciences, for "Undergraduate Biological Science Program."

cc. $125,419 DEPT OF DEFENSE/NAVAL RES LAB/MARINE PHYSICS BRANCH to Crane, K., Geology and Geography, for "Managing and Interpreting Complex Multiparameter Environmental Pollution."

dd. $120,000 NAT ENDOWMENT FOR THE HUMANITIES to Brier, S., American Social History Project, for "The New Media Classroom."

ee. $119,902 NAT SECURITY AGENCY to Cohen, L., Physics and Astronomy, for "Time-Frequency/Scale Signal Analysis."
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<thead>
<tr>
<th>Project</th>
<th>Funding Body</th>
<th>Description</th>
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<tr>
<td>ACAD FOR EDUC DEV</td>
<td>Freudenberg, N., Drugs and Community Health, &quot;Evaluation of Aids Prevention and Service Projects.&quot;</td>
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<td>US EDUC DEPT</td>
<td>Silberman, R., Special Education, for &quot;Competency-based Teacher Prep Program for Learners with Severe/Multiple Disabilities Including Deaf-Blindness.&quot;</td>
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<td>USD OF ED/NYC BD OF ED</td>
<td>Niman, J., and Perna J., Curriculum and Teaching, for &quot;Urban and Rural Local Reform Initiative Grant.&quot;</td>
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<td>ACAD FOR EDUC DEV</td>
<td>Freudenberg, N., Drugs and Community Health, &quot;Evaluation of Aids Prevention and Service Projects.&quot;</td>
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<td>NYC DEPT OF ENV PROTECTION</td>
<td>Oseef, J., Geology and Geography, for &quot;Greenpoint Williamsburg Environmental Benefits Program.&quot;</td>
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<td>AMERICAN CANCER SOCIETY</td>
<td>Bargonetti, J., Biological Sciences, for &quot;In Vivo Occupancy of Binding Sites During Cell-Cycle.&quot;</td>
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<td>SONY DOR AUTH</td>
<td>Krauss, H., Psychology, for &quot;Graduate Research and Technology Initiative.&quot;</td>
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<td>QUEENS COLLEGE</td>
<td>Goldman, N., Mathematics and Natural Sciences, for &quot;Undergraduate Biological Sciences Education Program.&quot;</td>
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<td>HOWARD HUGHES MEDICAL INSTITUTE</td>
<td>Anderson, P., Student Office, for &quot;Upward Bound Program&quot;</td>
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<td>NIH</td>
<td>Borod, J., Psychology, for &quot;Emotional Processing in Brain-Damaged Patients.&quot;</td>
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<td>NIH/NAT INST ON ALCOHOL ABUSE</td>
<td>Johnson, H., Elem. and Early Childhood Ed., for &quot;Development of Alcohol Cognitions in Adolescence.&quot;</td>
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<td>NAT SCIENCE FOUNDATION</td>
<td>Gafney, H., Chemistry, for &quot;Photodisposition in Porous Glasses.&quot;</td>
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<td>YORK COLLEGE</td>
<td>Lewis, L., Natural Sciences, for &quot;Minority Biomedical Research Support Program.&quot;</td>
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<td>NSF</td>
<td>Schlein, J., Natural Sciences, for &quot;Head Start for College Continuum.&quot;</td>
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<td>THE GRADUATE SCHOOL AND UNIVERSITY CENTER</td>
<td>Sullivan, D., for &quot;Geometric Structures.&quot;</td>
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<td>NY CARNEGIE CORP</td>
<td>Fine, M., for &quot;Communities of Difference: Integrated Spaces for and by Youth.&quot;</td>
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<td>NEW YORK CITY TECHNICAL COLLEGE</td>
<td>Sanchez, I., for &quot;Academic Assistance, Counseling Support and Technical Resource Center Services for Students with Disabilities.&quot;</td>
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<td>College</td>
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<td><strong>Borough of Manhattan Community College</strong></td>
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<td>a. $119,179</td>
<td>NYS ED DEPT to Murphy, C., for &quot;EDGE IV Direct Care Worker.&quot;</td>
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<td><strong>Bronx Community College</strong></td>
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<td>a. $1,278,988</td>
<td>NYC/HRA to Kellawon, CE, for &quot;Begin Language Program, Community Outreach.&quot;</td>
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<td>b. $934,679</td>
<td>NYSED to Savage, CE, for &quot;VATEA, Institutional Improvement, Student Support, Community Outreach, Faculty Development.&quot;</td>
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<td>c. $542,474</td>
<td>FORD FOUNDATION to Donovan, CE, for &quot;Nat'l Center for Urban Partnership.&quot;</td>
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<td>d. $542,439</td>
<td>FORD FOUNDATION to Schier-Peleg, CE, for &quot;Guiding UPP Cities, Institutional Improvement.&quot;</td>
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<td>e. $507,357</td>
<td>USDOL to Essoka, CE, for &quot;Employment Centers, Community Outreach and Training.&quot;</td>
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<td>f. $487,500</td>
<td>USDE to Strieby, and Roy, CE, for &quot;School to Work Opportunities Program for Highbridge.&quot;</td>
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<td>g. $480,779</td>
<td>NYCDETA to Resnick, CE, for &quot;S.O.S., Community Outreach.&quot;</td>
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<td>h. $455,153</td>
<td>NYC/HRA to Escalera, CE, for &quot;Home Health Attendant.&quot;</td>
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<td>i. $420,000</td>
<td>NYSDYS to Choi, CE, for &quot;Mosaic Center, Community Outreach.&quot;</td>
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<td>j. $368,156</td>
<td>USDE to Misick, CE, for &quot;Student Support Services, Student Support.&quot;</td>
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<td>k. $332,882</td>
<td>USDE to Danvers, Academic Affairs, for &quot;Upward Bound, Community Outreach.&quot;</td>
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<td>l. $322,384</td>
<td>NYCDOE to Self, CE, for &quot;Community Outreach and Training.&quot;</td>
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<td>m. $320,142</td>
<td>USDE to Grant, CE, for &quot;Workplace Literacy Program Training.&quot;</td>
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<td>n. $236,564</td>
<td>NYCDOE to Self, CE, for &quot;Mature Workers - JTPA, Community Outreach and Training.&quot;</td>
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<td>o. $236,518</td>
<td>OASAS to Norwood, CE, for &quot;Neighborhood Outreach Program.&quot;</td>
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<td>p. $236,518</td>
<td>OASAS to Norwood, CE, for &quot;Aids Resource.&quot;</td>
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<td>q. $225,597</td>
<td>USDOL to Martinez, CE, for &quot;Displaced Homemaker, Community Outreach.&quot;</td>
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<td>r. $223,473</td>
<td>NYCDOE to Choi, CE, &quot;Mosaic Youth Training-JTPA Title II.&quot;</td>
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<td>s. $211,246</td>
<td>NYSED to Strieby, and Leinaeng, Chemistry, for &quot;VATEA-Tech Prep, Community Outreach and Student Support.&quot;</td>
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<td>t. $210,728</td>
<td>MHRA to Norwood, CE, for &quot;Community Based Aftercare/Relapse Prevention, Community Outreach.&quot;</td>
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<td>u. $194,188</td>
<td>NYCDFTA to Hill, CE, for &quot;Older Elder Luncheon Community Outreach.&quot;</td>
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<td>v. $181,980</td>
<td>NIH to Davis, Biology, for &quot;Minority Biomedical Research Support Program.&quot;</td>
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<td>w. $136,149</td>
<td>PHS/DHHS to Davis, Biology, for &quot;Minority Biomedical Research Support.&quot;</td>
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<td>x. $135,000</td>
<td>NYSED to Squitieri, CE, &quot;Liberty Partnership, Community Outreach.&quot;</td>
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<td>y. $134,724</td>
<td>NYSED to Kellawon, CE, for &quot;Adult Education Act, Community Outreach.&quot;</td>
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<td>z. $132,747</td>
<td>EDGE/OCC to Napper, CE, for &quot;Family Day Care, Community Outreach and Training.&quot;</td>
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<td>aa. $131,667</td>
<td>NYCDYS to Choi, CE, for &quot;Mosaic Beacon Center.&quot;</td>
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<td>bb. $125,000</td>
<td>NYSDSS to Norwood, CE, for &quot;Community Dev. Plan for HIV/AIDS Services.&quot;</td>
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<td>cc. $125,000</td>
<td>NYSDOH to Norwood, CE, for &quot;Health Force/Men and Women Against AIDS.&quot;</td>
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<td>dd. $110,574</td>
<td>NIH/PHS to Davis, Biology, for &quot;Bridge to the Baccalaureate, Research and Student Support.&quot;</td>
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<td>ee. $100,553</td>
<td>NYSED to Sanchez, CE, for &quot;Bronx EOC - VATEA.&quot;</td>
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<td><strong>Hostos Community College</strong></td>
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<tr>
<td>a. $538,420</td>
<td>NYS EDUC DEPT for &quot;College-wide academic and support services to students enrolled in vocational and occupational education programs.&quot;</td>
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<tr>
<td>b. $400,026</td>
<td>US DEPT OF ED. for &quot;College-wide initiative to strengthen the bilingual curriculum, to develop link interactive multimedia technology, to track and monitor student progress, and plan interventions for meeting students' needs.&quot;</td>
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<tr>
<td>c. $350,000</td>
<td>NYS DEPT SOCIAL SERVICES to Office of Academic Affairs, for &quot;COPE Program.&quot;</td>
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<td>d. $328,939</td>
<td>US ENVIRONMENTAL PROTECTION AGENCY to Center for Sustainable Urban Environment, for &quot;Environmental Research to empower community based organizations to improve environmental quality and quality of life.&quot;</td>
<td></td>
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<tr>
<td>e. $300,000</td>
<td>NYS DEPT SOCIAL SERVICES to Office of Academic Affairs, for &quot;Project REACH.&quot;</td>
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f. $182,000  NYS EDUC. DEPT/LIBERTY PARTNERSHIP PROGRAM to the Center for Pre-College Initiatives, for "Academic enrichment and cultural awareness to assist local South Bronx at-risk high school students."

g. $116,343  NYS EDUC DEPT to the Office of Community and Continuing Education's Adult Basic Education Program, for "Provide Basic Education, Literacy, and ESL Instruction to Adults."

h. $106,219  NYS EDUC DEPT to the Office of Community & Continuing Educ., for "EDGE Program."

i. $102,369  NYC DEPT OF CULTURAL AFFAIRS to Hostos Culture and Arts Program, for "General Operating Support."

QUEENSBOROUGH COMMUNITY COLLEGE


b. $112,500  STATE ED DEPT to Pescow, A. and Mitchell, B., for "EDGE - NYC Welfare to Work."

O. ORAL REPORT OF THE CHANCELLOR: Chancellor Reynolds stated that it's awfully good to have so many new Trustees who have already given so willingly of their time and of their intellect. We are grateful to you and we appreciate your absorbing all this material we keep throwing at you and we welcome you to this meeting. She then reported the following:

1. The most important thing in front of City University today is enrollment. We worried a lot about enrollment this fall because the budget came in so late. With the restorations of tuition assistance we needed to get the word out to students quickly. The financial aid people worked diligently to get the information out to students. We also had messages on the Yankees scoreborad during a winning streak where it said call the CUNY number. The good news is even with this late start and with an extraordinarily poor student body we're at 204,655, which is awfully close to where we were last year and that is very good news. Last year we were at 205,835 so we're down about 1,000. However, preliminary data indicate that the average student is taking slightly more hours so these numbers change a little bit as students drop and add courses. There have been articles recently in the New York Times about the growth in the cadre of young people in the 5 to 20 year old age bracket marching steadily up towards college so we will be hearing a lot about growth in CUNY in the years ahead. We thank the presidents, their staffs, faculty, students, and everyone who have toiled so vigorously to maximize opportunity for young people.

2. We believe the State Executive Budget will be released early again this year similar to a pattern established last year. There wasn't much of a breather between getting approval of the State's budget and the Governor's budget coming out again. Budget Director Patricia Woodworth issued her call letter last week and the budget request process is very much underway. The current year's operating budget remains in place although we're continuing to monitor expenditures based on our experiences in prior years in that we have often received mid-year cuts. We will keep the Trustees informed of this. The first pass of the Trustees at this budget will be occurring at the Committee on Fiscal Affairs next week. I sent a note to Trustees informing them that they are very, very welcome to attend that session, as Trustee Inness would indicate, even if they're not on the Committee if they want to get a little extra immersion in that budget as it gets prepared. We do not expect any legislative session until after the November elections.

3. On the City side, the community colleges were mercifully not included in the $500 million cut in current City budget expenditures announced this past summer. We have been put on warning though that the City's proposed budget for next year will contain significant cuts for us. During the summer the City supported an additional $10.8 million in community college capital projects, mostly for rehabilitation and renovation, authorizing inclusion of those projects in the fall bond sale. We'll be testifying on December 9th before the City Council Education Committee.

4. At the Federal level Pell Grants, Work Study, Supplemental Education Opportunity Grants, and Perkins loans are all insured increases for the fiscal year 1997 in the Federal budget agreement that came out just over the weekend. The Pell maximum award of $2,600 is assured which increases that award from a current maximum of $2,470. I would remind you though, that amount has been close to that amount for fifteen years now as college costs have
gone up considerably. It does not defray our tuition at this point anymore but we are glad to see this increase in Pell Grants. Higher Education Act reauthorization discussions are now beginning. Formal Congressional hearings will begin in February and I will give you updates on that. We testify and participate a lot as the Federal education budget issues come forth. In Congress no more recorded votes are scheduled for this session. Today is actually the end of their 1996 fiscal year. Everything is on hold now until the November elections.

5. For today we have prepared a concise presentation on CUNY sponsored programs related to science and mathematics initiatives that involve multi-campus collaborations. There is a document entitled CUNY SPONSORED PROGRAMS in your packet of materials which briefly describes the various programs. Two very distinguished scientists have been very involved in these collaborations. Dr. Alvin Halpern, Executive Director of the Applied Science Institute at Brooklyn College, has played a very major role in the multi-campus collaborative programs, helping to identify groups, getting proposals ready, and bringing CUNY campuses together. We have found that having our scientists collaborate has really created some wonderful opportunities for the University. Dr. Robert Alfano, distinguished professor of physics at City College, a world class scientist, who has also been responsible for obtaining grants dealing with photonics and some very interesting health science applications from visible light. These two distinguished physicists have created lasting impact on both science education programs and science research programs for CUNY. They are two of our finest intellects and we are awfully glad to have you here with us today.

Dr. Alvin Halpern stated that the Center for Advanced Technology for Ultrafast Photonic Materials and Applications and the Applied Science Coordinating Institute are two major and exciting multi-campus CUNY efforts. These programs represent the effort of scientists, researchers, and students across the campuses of CUNY coming together to address major opportunities and major initiatives that bring the University to a higher level of visibility and productivity that it otherwise would not have in terms of the capacity of the individual campuses.

These two programs are both focused on applied science research, industrial interaction, technology transfer, and associated economic development in New York State, and they include significant education and training components. The Center for Advanced Technology Ultrafast Photonic Program (CAT), directed by Dr. Alfano, involves researchers in physics, chemistry, and electrical engineering at five CUNY campuses working collaboratively, and technology technician training at two additional CUNY campuses. The Central Administration of the University has been the driving force behind all of these multi-campus initiatives and has provided strong support throughout the effort. This is a ten-year program, from 1993 to 2003, with annual funding of $1.0 million from the State of New York. CAT scientists have to generate an additional $1.0 million in matching funds from the industrial sector, including a minimum of $750,000 from New York State companies and we are accomplishing that.

The Applied Science Coordinating Institute (ASCI), also started in 1993, is supported by the Higher Education Applied Technology (HEAT) Program of the State of New York. The State set aside $75,000,000, funded and administered by the Empire State Development Corporation, for nine universities. CUNY received $15,000,000 to enhance university-industry interaction and technology transfer, in support of economic development in New York State. Most of the funding has been used for scientific research equipment and is a kickoff for the Applied Science Coordinating Institute. CUNY has come up with $4,000,000 in additional support and matching funds for this program over a multi-year period. The University received this money in large measure through the efforts of Chancellor Reynolds and President Horowitz of the Graduate School and also through the hard work of so many of the scientists and engineer faculty of the University in putting together the 1,700-page proposal that convinced the State that CUNY really could have economic development impact in the areas involved. The three major areas of focus are ultrafast photonic materials and applications; applied biomedicine and biotechnology; and applied studies of the environment. There are 58 CUNY faculty scientists and engineers from seven campuses involved in these programs. There research groups include approximately 60 post-doctoral research associates, 175 doctoral students and numerous undergraduate students. They are a very effective and strong group of researchers and scientists who collectively publish approximately 250 refereed articles each year in scientific journals and proceedings, and generate over $10 million annually in grants and contracts in support of their research.
The goals for both ASCI and CAT are: 1) greater multi-campus cooperation in key areas of scientific research; 2) enhanced interaction and collaboration of CUNY scientists and engineers with specific New York State companies; 3) technology transfer from University laboratories to the commercial sector; 4) more effective training of undergraduate and graduate students for high technology careers at all levels (technician through Ph.D. scientists); 5) greater attraction of students, including specifically minority and women students, to science and technology careers; and 6) outreach to small manufacturers in the City and State in cooperation with technology extension and economic development organizations. The substantial benefits to CUNY are: 1) increased research and training capacity with $15,000,000 of new state-of-the-art equipment; 2) creation of research projects and submission of grant proposals by groups of faculty who would otherwise not collaborate; 3) increased visibility of CUNY to New York State industry and a greater number of industrial research and development contracts, patents, and licensing agreements; 4) enhanced stature for the University through its applied science economic development mission; and 5) enhanced reputation for CUNY as a major research and training institution in science and engineering and increased awareness at the City, State, and national levels of CUNY’s quality and capacity as a great comprehensive University.

Dr. Robert Alfano explained that photonics uses the photon, which is a quantum of light, and uses the key properties of light in the research. Because of the fact that light travels the fastest it carries information very rapidly. The missions of the photonics programs at CUNY are: to improve the present generation of photonic devices; develop next generation of high-speed photonics materials, devices, instrumentation, and systems; perform research and development for real world applications; interact with companies, primarily in New York State; produce patent technology; leverage equipment to obtain additional funds; setup multidisciplinary cluster teams among CUNY faculty; organize industrial workshops and symposiums; and train and educate a high technology work force.

The fields that we are involved in are: medical imaging and diagnostics; communications; information processing; and computing. The strategy we use, which I believe is unique at the University, is that we discover new processes. We then demonstrate the potential by applications, and during this process we generate patents. We also build prototypes and products which are important for industry and this creates both grants from industry and the Federal government which is important for getting new money for the University. We have generated a new tunable wavelength laser crystal at City College which we named CUNYITE after the University. We have also created a new laser optic diagnostic tool which is used in cancer diagnosis and we are trying to develop an optical mammography system.

The centerpiece of the program is the resources of the faculty. There are seventeen faculty associated with the program and sixty graduate students from City, Brooklyn, Hunter, Queens, and Staten Island Colleges. Very strong Ph.D. programs in physics and computer science are required for graduate research. For the years 1991 through 1995 Professors P. P. Ho and V. Petricevic and I have generated approximately twenty patents in the area of lasers and imaging. Most of the patents are owned by City University but some are assigned to a corporation. In those instances the University always gets royalties or licensing agreements. Invariably it profits the University.

Before New York State CAT and HEAT came into existence the typical grants obtained totaled about $1.0 million. Since receiving grants from CAT and HEAT there is a correlated growth in grants obtained from companies in New York State. We are involved in research projects with the following New York State companies: Mediscience Technology Corp.; G.E., Quantum Electronics Technology, Inc., Excel/Quantronics, Grumman, Atomic Scale Design, Interface Studies, Inc., Semiconductor Characterization Instruments, Inc., and Phillips Labs.

Chancellor Reynolds stated that we wanted to give the Trustees a taste of the comprehensiveness of this collaborative research effort, its impact in the health sciences, in physics, in the media and communications, and the way this has grown for the University in a very brief five years. She thanked Dr. Halpern and Dr. Alfano and noted that they are constantly at work with more proposals going forth and more faculty and student involvement. The University is greatly in your debt.

Chairman Murphy stated that this is a very comprehensive effort involving many, many campuses and outstanding scientists who are on our faculty, and incorporating the activities of undergraduate and graduate students in various scientific fields, plugging into State and Federal funding, for example, the CAT and the HEAT funding, and, using the
multiplicity of need and resource in this diverse New York City to define opportunities for applied science and opportunities for fundamental research in the sciences that will go down not only to CUNY's benefit and the benefits of those faculty and individuals and students, but to the economy in this community. I think this is singular. The numbers are very real, they're growing exponentially in terms of the dollar funding, and we'll be hearing more about this as we go forward. I commend the Chancellor and the faculties that are involved in the various campuses, and the Presidents that are involved in this effort.

Upon motions duly made, seconded and carried, the following resolutions were adopted: (Calendar Nos. 1 through 6)

The Board considered calendar items in the following order.

**NO. 6. COMMITTEE ON STUDENT AFFAIRS AND SPECIAL PROGRAMS:** RESOLVED. That the following items be approved, and report noted:

**A. BOARD POLICY ON UNIVERSITY STUDENT SENATE ELECTIONS REVIEW COMMITTEE AMENDMENT:**

RESOLVED, that the Board Policy on the Review of Election of Officers of the University Student Senate adopted by the Board of Trustees on January 26, 1987, Cal. No. 7.A., be amended as follows:


There shall be a University Student Senate Elections Review Committee with responsibility for reviewing and certifying the results of elections for officers of the University Student Senate, in accordance with election procedures approved by the [Board of Trustees] University Student Senate Elections Review Committee and the University Student Senate. Students may file appeals with the University Student Senate Elections Review Committee. The Committee shall adopt campaign rules, after considering the recommendations of the University Student Senate.

There shall be five members of the Committee consisting of the two administrators appointed by the Chancellor, one faculty member elected by the University Faculty Senate, and two students elected by the University Student Senate, at least one of whom is a student government president who is not a member of the University Student Senate. The members of the Committee shall serve a term of one year. The chair of the Committee shall be appointed by the Chancellor. The Committee shall issue rules on its procedures, and the filing and review of appeals.

**EXPLANATION:** This amends the Board Policy on the University Student Senate Elections Review Committee to provide that the Committee shall adopt campaign rules for the election of the officers of the University Student Senate. The promulgation of campaign rules will provide candidates with guidance during the course of the campaign as to appropriate campaign financing and conduct, and promote fair elections. The resolution also reflects past practice of the Committee, rather than the Board of Trustees, approving the election procedures.

**B. UNIVERSITY STUDENT SENATE - PROPOSAL TO IMPOSE SUMMER SESSIONS AND INTERSESSIONS FEE:**

RESOLVED, That the University Student Government fee of $0.85 per regular semester also be imposed during summer sessions and intersessions where a college student activity fee is charged, effective Summer 1997; and be it further

RESOLVED, That 15 percent of the University Student Government fee for summer sessions and intersessions be earmarked for the CUNY Athletic Conference to be spent with the approval and under the supervision of USS and the Vice Chancellor for Student Affairs.

**EXPLANATION:** The imposition of the University Student Government fee during summer sessions and intersessions has been proposed by the University Student Senate based upon the all-year round operations of the USS and the decrease in revenues from declining enrollments. The fee will not be imposed at the few colleges which do not collect summer session student activity fees (or intersession fees) because of the greater administrative costs to those colleges. As of Spring 1996, New York City Technical College, Graduate School and University Center, CUNY
Law School, Hunter College Graduate Division, Kingsborough Community College, and LaGuardia Community College do not collect a summer session student activity fee. As of Spring 1996, Queens College is the only school which collects an intersession student activity fee. The earmarkings for the regular semesters (Fall and Spring) of 7% for the CUNY Athletic Conference and 10% for academic scholarships are not affected by this resolution.

C. REPORT OF COMMITTEE CHAIRPERSON MOUNDER: Ms. Mouner reported that the University Student Senate elections will be taking place on Sunday, October 13, 1996, as mentioned by the Chair earlier, and the newly elected chairperson will be attending our next Board Meeting.

On behalf of the Committee on Student Affairs and Special Programs I would like to just personally thank Trustee Negron for his service to our committee. He worked tirelessly for a lot of issues and we appreciate his service. Vice Chancellor Nunez and my former colleague, Trustee Gladys Carrion, can attest to that. Thank you so much from our Committee.

Mr. Negron commented that if you're going to keep on thanking, it's going to make it awfully hard for me to get out of here. I'd like to also thank the Board, it's been an excellent year. Kudos to the Chancellor. She and I have been working very closely this year. We lobbied together and it was a very good experience and I will take most of that with me. Thank you.

NO. 2. CHANCELLOR'S REPORT: RESOLVED, That the Chancellor's Report for September 30, 1996 (including Addendum Items) be approved:

(d) Items listed in PART E - ERRATA, to be withdrawn or changed as indicated.

EXPLANATION: The Chancellor's Report consists of standard resolutions and actions of a non-policy nature which require approval by the Board of Trustees.

NO. 1. UNIVERSITY REPORT: RESOLVED, That the University Report for September 30, 1996 (including Addendum Items) be approved, as amended, as follows:

(a) ADDENDUM: Add the following:

<table>
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<th>DEPT. TITLE</th>
<th>LAST NAME</th>
<th>FIRST NAME</th>
<th>SALARY RATE</th>
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<td>Public Management Professor</td>
<td>Benton</td>
<td>Warren</td>
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<td>7/1/96-6/30/99</td>
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<td>African American Studies Assoc. Professor</td>
<td>Domingo</td>
<td>Jannette</td>
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<td>Goddard</td>
<td>David</td>
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</tr>
<tr>
<td>Anthropology Assoc. Professor</td>
<td>Gould</td>
<td>Nathan</td>
<td>$65,730</td>
<td>7/1/96-6/30/99</td>
</tr>
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<td>Physical Education Prof./Asst. Admin. A (Fellowship leave 8/30/96-8/29/97)</td>
<td>Larkin</td>
<td>Susan</td>
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<td>Professor (Acting Chairperson)</td>
<td>Fox</td>
<td>Robert</td>
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<td>Gerald</td>
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<td>7/1/96-6/30/97</td>
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<td>Foreign Languages Professor</td>
<td>Rovira</td>
<td>Catherine</td>
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<td>7/1/96-6/30/99</td>
</tr>
<tr>
<td>Mathematics Professor</td>
<td>Samuel</td>
<td>Sydney</td>
<td>$66,808</td>
<td>7/1/96-6/30/99</td>
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RESOLVED, That the Board of Trustees of The City University of New York adopt the Standards and Regulations for the distribution of State aid to the community colleges (see below) developed jointly by The City University of New York as required by the New York State Education Law, Section 6304, and the adopted budget for fiscal year 1996-1997.

EXPLANATION: The 1996-1997 New York State adopted budget and the New York State Education Law require The City University of New York and State University of New York to develop Joint regulations for administration of State aid to community colleges. The City University of New York and State University of New York administrations have worked collaboratively to develop appropriate changes to existing rules to allow the distribution and allocation of State aid in accordance with the adopted budget. The changes in the rules will permit full allocation of budgeted funds to the City University community colleges, including assistance for business and technical programs.

GUIDELINES FOR DISTRIBUTION OF STATE AID TO COMMUNITY COLLEGES:

A. Non-credit remedial programs

Non-credit remedial programs operated by community colleges can be included for State aid if the sponsor contributes its share of operating costs and each program meets the following: Instruction concerned with diagnosing, correcting or improving such basic skills as oral and written communications, reading, analytical concepts and general study habits and patterns, to overcome in part or in whole any particular marked deficiency which interferes with a student's ability to pursue an educational objective effectively. State financial assistance shall be allowed for all non-credit remedial programs, which programs may, as a prerequisite to enrollment, require specific educational requirements heretofore or presently undertaken by community colleges.

B. Basic State financial assistance.

(1) Full opportunity colleges.

The basic State financial assistance for community colleges implementing approved full opportunity programs shall be the lowest of the following:

(i) two-fifths of the net operating budget of the college, as approved by City University Trustees
(ii) two-fifths of the net operating costs of the college, or
(iii) for the college fiscal year [1995-96] 1996-97, the total of the following:

(a) the budgeted or actual number (whichever is less) of full-time equivalent students enrolled in programs eligible for State financial assistance multiplied by [$1,800] $1,850; and
(b) one-half of rental costs for physical space.

(2) Non-full opportunity colleges.

The basic State financial assistance for community colleges not implementing approved full opportunity programs shall be the lowest of the following:

(i) one-third of the net operating budget of the college, or campus of a multiple campus college, as approved by the City University Trustees,
(ii) one-third of the net operating costs of the college, or campus of a multiple campus college; or
(iii) for the college fiscal year [1995-96] 1996-97, the total of the following:
(a) the budgeted or actual number (whichever is less) of full-time equivalent students enrolled in programs eligible for State financial assistance multiplied by ($1,500) $1,542, and
(b) one-half of rental cost for physical space.

(3) Notwithstanding the provisions of paragraphs (1) and (2) of this subdivision, a community college of a new campus of a multiple campus community college in the process of formation shall be eligible for basic State financial assistance in the amount of one-third of the net operating budget or one-third of the net operating costs, whichever is the lesser, for those colleges not implementing an approved full opportunity program plan; or two-fifths of the net operating budget or two-fifths of the net operating costs, whichever is the lesser, for those colleges implementing an approved full opportunity program during the organization year and the first two fiscal years in which students are enrolled.

(4) Federal Jobs Opportunities and Basic Skills Program.

Notwithstanding any other provision of law, rule or regulation, the Chancellor or designee of The City University may allocate any portion of such basic State financial assistance on a matching basis pursuant to a memorandum of understanding between The City University and the department of social services, to community colleges consistent with federal requirements to implement a program for the provision of education and training services to adults eligible for the federal Jobs Opportunities and Basic Skills (JOBS) program. Services to be provided by community colleges receiving such allocation may include, but not be limited to, high school equivalency, basic education, job skills training, English-as-a-Second-Language, post secondary education, job readiness training, job placement services, case management career counseling, and assessment and employability planning.

C. Funded enrollment.

Notwithstanding the provisions of this section, assistance payable for the 1995-96 community college fiscal year on the basis of full-time equivalent credit enrollment and non-credit remedial enrollment shall be paid on an aidable college enrollment defined to be the greater of:

1. The actual full-time equivalent credit enrollment and non-credit remedial enrollment for the 1994-95 community college fiscal year; or

2. The sum of the following: 50 percent of the actual full-time equivalent credit enrollment and non-credit remedial enrollment for college fiscal year 1994-95 plus 30 percent of the actual full-time equivalent credit enrollment and non-credit remedial enrollment for college fiscal year 1993-94 plus 20 percent of the actual full-time equivalent credit enrollment and non-credit remedial enrollment for college fiscal year 1992-93. For such enrollment full assistance is payable as provided in clause (a) of subparagraph (ii) of paragraph (1) and clause (a) of subparagraph (iii) of paragraph (2) of subdivision (c) of this section.

D. Excess student revenues.

Local sponsors may use funds contained in reserves for excess student revenue, excluding any excess student revenues attributable to the 1996-97 community college fiscal year, for operating support of the community college program even though said expenditure may cause expenses from student revenues to exceed one-third of the college's net operating budget provided that such funds do not cause the college's revenues from the local sponsor's contributions in aggregate to be less than the comparable rates for the previous community college fiscal year.

E. Student tuition and fees.

The full-time tuition rate for residents of the sponsorship area, and nonresidents of the sponsorship area presenting certificates of residence, shall not exceed $2,500 per academic year of two semesters or three quarters.
F. Tuition limitations.

(1) In accordance with the provisions of chapter [53] 309 of the Laws of [1995] 1996, community colleges of The City University of New York for the college fiscal year [1995-96]. 1996-97 may increase tuition and fees above that allowable under paragraph d of section 6304 of the Education Law, provided the local sponsor’s contribution either in the aggregate or per full-time equivalent student shall be no less than the comparable actual rates for the [1994-95] 1995-96 community college fiscal year.

(2) In no event shall tuition rates exceed the maximum limitations provided in subdivision (e) of these guidelines.

NOTE: Matter underlined is new; matter in brackets to be deleted.

(b) ADDENDUM: Revise the following:

D. 16 BOROUGH OF MANHATTAN COMMUNITY COLLEGE - APPOINTMENT OF HEO SERIES PERSONNEL WITH PRIOR FULL-TIME HEO SERIES SERVICE (AFFIRMATIVE ACTION REPORT ON FILE EXCEPT ACTING AND SUBSTITUTE APPOINTMENTS) (SW INDICATES WAIVER OF SEARCH): The entries for Carmen Martinez and Wanda Pacheco-Lalond are withdrawn.

(c) ERRATA: Add the following:

BROOKLYN COLLEGE
P B-1 ADMINISTRATIVE DESIGNATION COMMITTEE APPROVAL NOT REQUIRED (REM - AFFIRMATIVE ACTION REPORT ON FILE EXCEPT ACTING AND SUBSTITUTE APPOINTMENTS) (SW INDICATES WAIVER OF SEARCH): The entry for Craig P. Bell is withdrawn.

(d) ERRATA: Revise the following:

HUNTER COLLEGE
PAGE 1: The errata entry for Alison S. Berman is withdrawn.

HUNTER COLLEGE
PAGE 1: The errata entry for Ron Gorchov is revised to read: “The entry for Ron Gorchov is withdrawn and hereby reentered under the heading PROMOTION WITH EQUIVALENCIES.”

(e) Items listed in PART E - ERRATA, to be withdrawn or changed as indicated.

EXPLANATION: The University Report consists of the highlights of the personnel actions and other resolutions of a non-policy nature which require approval by the Board of Trustees.

NO. 3. APPROVAL OF MINUTES: RESOLVED. That the minutes of the regular Board meeting and executive session of June 24, 1996 be approved.

NO. 4. REVISED BOARD MEETING DATES FOR THE 1996-97 ACADEMIC YEAR: RESOLVED. That the following revised schedule of meeting dates be approved for the academic year 1996-97, with the understanding that a meeting will also be held in April and December if the need arises:

- Monday, September 30, 1996
- Monday, October 28, 1996
- Monday, November 25, 1996
- No meeting in December 1996
- Monday, February 24, 1997 - CANCELED

THE FEBRUARY MEETING (February 24, 1997) WAS CANCELED FOR THIS ACADEMIC YEAR.
NO. 5. COMMITTEE ON FISCAL AFFAIRS, FACILITIES, AND CONTRACT REVIEW: RESOLVED, That the following items be approved:

A. MEDGAR EVERS COLLEGE - CHILD CARE SERVICES:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract on behalf of Medgar Evers College to purchase child care services from the Medgar Evers College Student Faculty Association without competitive bidding and pursuant to law and University regulations. Such purchase shall not exceed a total estimated cost of $340,276 of which $123,000 is chargeable to FAS Code 2-171-01401, and the balance is chargeable to non-tax levy funds during the fiscal year ending June 30, 1997. The contract shall include a one year option for the College to renew in its best interest. The contract shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: Medgar Evers College has been providing quality child care services for approximately thirteen years to children of parents enrolled at the College. Child care services are among the highest student priorities. The center will continue to provide a curriculum component and employ certified teachers and other child care professionals. The association is a separately incorporated not-for-profit corporation with the power to provide services and facilities to students of the College. In addition to State funding, the balance of the funding will be charged to Federal grant and users fees.

B. BRONX COMMUNITY COLLEGE - PURCHASE OF INTEGRATED NETWORK CONNECTIVITY SYSTEM:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract on behalf of Bronx Community College for the purchase and installation of fiber termination hardware and assorted digital switching equipment. The contract shall be awarded to the lowest responsible bidder after public advertisement and sealed bidding by the College pursuant to law and University regulations. The contract shall not exceed a total estimated cost of $121,000 chargeable to City Capital Budget Project No. BX 040-097. The contract shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: This is the second phase of a project designed to increase the effectiveness and efficiency of data communication at Bronx Community College. It will permit greater connectivity among and between students, faculty and administrative staff. It will permit easier access to data and permit information to flow in a more timely manner. The first phase of the project was the replacement of the NYNEX CENTREX system with the Integrated Services Digital Network Voice/Data PABX. The College was also provided with new copper and fiber communication lines.

C. YORK COLLEGE - MASTER PLAN AMENDMENT:

Trustee Marino stated that he is not at all certain with the fiscal-condition of the City, the State, Federal government, that we should embark on a very large capital project at this particular time. The University and the prior Board declared a fiscal exigency, we inherited it, so we have to deal with it. Mr. Chairman, I believe that that it is incumbent upon us, then, to look. There's only one source of money in Albany, in the City and Federal government, and I don't believe it's going to get much bigger. I think we're going to be looking at a difficult fiscal situation for a number of years. So, if we are going to be in a fiscal exigency, where we asked the faculties, students, the administrators who are around this table to deal with these cuts. I think we have to proceed with a good deal of caution as we move large projects forward.

I understand we're not voting on a dollar amount today. We're not committing to a dollar, but we're committing to a process, and in that process we raise the hopes of the administrators, the students, the faculty and the community of Jamaica. I am concerned about that because I don't see really in this particular case the need to move at this time. Based on enrollment and based on the projections that the staff has given to me, there appears as if construction is a slim reality in the significant future, not in the near time. Lastly, I think it's important that we look at
where we need to apply the money that we have, we look to the existing facilities that we have to upgrade, improve those existing facilities within each campus within each Borough. We need to understand if we embark on a large new facilities program how these facilities integrate within a borough and within the whole 22-campus system. I know that the Chancellor has led an effort to greater coordination the last two years amongst those University units.

I want to put my concerns on the table today and I will, hopefully, put them on the table when I think a project that comes before us gives me those concerns. I'm not opposed to all capital projects, they're important. I believe in capital projects, but I have some concerns about this particular project at this time. My position has nothing to do with the plan for York College. It's the issue, the policy of bringing a plan at this time which begins a commitment of $180 million in today's dollars, we're projecting forward. There is no agreement at this time between the University and the developer for that facility. There is no land disposition agreement. The resolution reads, "Land leases are expected to generate a revenue stream for the College which will be used to fund construction of a student center in one of two ways; either pay debt service or to construct a student center privately and concurrent with commercial development." These happen to be programs devised by the City of New York to subsidize housing and commercial development, not to generate a surplus. The City buys down the cost of the land, gives the developer tax abatements and exemptions and issues tax-exempt debt with IDA in the Industrial Development Program. This program is from the New York City Partnership and the City of New York in the development office. Before the Board passes on a Master Plan it needs to have the details of the land lease agreement with the developer.

This University, based on the statistics that the staff gave us, has increased by 41 students a year from 1979. Based on what I've seen here, now, we're saying we're going to build this for 10,000 FTE's. It takes 114 years to reach that 10,000 FTE's. How do we know today what our educational process will be 10, 15, 20 years out? What's the implications of the changes in the public assistance laws by the Federal government on our enrollment? I believe the 1994 report says that 10.7% of our students receive public assistance. Is that going to affect the enrollment, even though we have a large influx? It's going to reduce many immigrants who currently are eligible from being eligible. So, there are huge forces, huge changes at the Federal level that from my fiduciary responsibility, I need to understand those as we move forward. And maybe it's because I'm new, only here a month, I understand and appreciate that. I'm saying up front that I have a lack of information. I'm basing this on what I know from my experience and whatever skills I have, be they what they are.

But, I am concerned because I worked for the City of New York and I saw a Master Plan put on the table and from 1969 until about 1983-1984, the City basically refuted it. We were tested by that. We rose people's expectations as we're doing here. The President and his faculty and the students have the right to expect us now to begin to move forward on implementing this program.

The resolutions says it requests future capital budget, so I think we start a process, that's all I'm saying. I know it doesn't request actual dollars today. It does put it to a resolution that this is expected to be provided by State capital funds and requested in the future capital budget requests which could be five, ten, or twenty years. That's my point, if it's five, ten, twenty, or thirty years, I don't think it should be here at this particular time.

Chancellor Reynolds responded that the Master Plan process that we go through is a campus by campus process so that we are considering every aspect of campus life. York College has recently dedicated the new auditorium, which is very important to it, that was all part of its original Master Plan. The campus has been there for awhile but a major part of the building of this campus followed New York City's fiscal crisis in the 1970's.

We sit on the one hand with a growing cadre of young people coming our way. We have, right now, major facilities needs and we will have in the future even increased facility needs. That campus grew a great deal in the early 1990's and pretty well filled up its existing facilities. If you look at the demography of what's coming our way, that campus is a growth campus for us and will grow a great deal in the years ahead.

We probably wouldn't have done the York College Master Plan at this time if it were not for the opportunity to get this public/private partnership of Federal, State and City funds which we're able to get at this nexus because of help from the New York City partnership and from HUD, to get for York College that which every other Senior College has and York College does not, which is a student center and a child care center. We didn't want to just do that in isolation
without thinking about the whole campus' future. If you notice we're not proposing at this point any other specific big buildings for that particular campus. We range from fixing the leaking roofs so we will not have a crisis and have to move people out, to doing something such as this Master Plan, one component of which is a public/private partnership.

At the next meeting of Fiscal Affairs, you will be seeing the layout of both the State budget which comes on a continuing basis and these projects which are bonded. The State really has taken this responsibility very seriously as has the City, because they don't want us to be in a facilities bind in the years ahead. This is the preliminary planning, so that ten or fifteen years from now, we don't come up terribly short and people don't say, why wasn't CUNY doing the planning at the time it needed to be done?

This is extremely far forward planning. We're not asking for the approval of any projects on this. This is simply an indicating where we would hope to go. This is the overall picture. Then each individual part of the future comes back to the Board. Should this not work out or should it be heavily modified, it will come back in.

Every President here who has been through major building, will tell you that the overall planning comes forward so there is a plan to talk about in Albany and here. Then you have to break those down into each individual project and each of those individual projects has to have Board approval. You have to have the overall plan before you can go forward with the individual component parts.

The faculty, students, and President at York college have come around to what is their best judgment for the future. But I want to stress to every member of this Board of Trustees, that you are not committing $180 million in capital outlay by your action today. All you are saying is, that we endorse this general plan and this lets us go ahead and negotiate with the developers and come up with a plan that comes to this Board to try to get a student center and a child care center for this campus that alone amongst our Senior colleges doesn't have one. The rest of the buildings are way, way off in the future. Our Master Plan simply indicates that this project will be coming up on a queue in the years ahead. If York College starts to have a lot of enrollment in the years ahead and the things being talked about start to happen, we would be coming back in here perhaps in the year 2000 and the year 2001 with specific building plans which the Trustees again would have to approve. We do not at all guarantee this campus all of these buildings and the campus knows it.

Trustee Inniss recommended that wherever it's humanly possible we should give the Committee members sufficient lead time to review the documentation on these Master Plans. It might mean that we have to revisit our protocol and our guidelines to see if we could strengthen them. We could always improve the process. We might make that commitment to the Committee.

Trustee Berg stated that it's always been a question as to what we do first. We have had, and I think we're charged with having a Master Plan for each campus. Times change, we constantly have condition changes, and we ultimately have different ways of financing buildings as is shown by the FDA building going on to the York Campus. I think the Chancellor has been tremendously fair in the sense of taking each campus and trying to update, and that's what a Master Plan is. We have had changes in the community. There have been various parcels that have a possibility of being acquired which were not there perhaps a year or two years ago, and, therefore, this is an effort, with the architects, to project into the future with an amendment to the Master Plan that is in existence. The specific location of the community center building is something better left to the architects when and if the monies present themselves so that we can build it.

Trustee Ruiz commented that it would be helpful if, perhaps, we could be given some of the statistics and some linkage between that entire growth pattern and the proposals that are made.

At this point Trustee Ruiz left the meeting.

Vice Chair Everett stated that to reiterate, we're speaking specifically about two facilities, a student facility and a child care facility. I suspect that no business rightly would be building in an ad hoc way, deciding today we're going to build this building here and then when it is finished, figure out that was the wrong place, because we really wanted
to build a library and something else. I think that's what we're talking about when we talk in terms of a Master Plan. That means that it is not in stone either, but there is something on the table into which these proponents are plugged. They may never get built. There may never be the right need to build them. We may have a retrenchment in our population and not have to do that. But, these two facilities are very important elements to really make the school a quality school for the students. But, at the same time have in the back of our minds that when we need to do it, it will have some rationale to it and not just, as I said, be ad hoc.

At this point Trustee Ruiz rejoined the meeting.

Trustee Price stated that he came away from the Fiscal Affairs meeting with a slightly different interpretation. In looking at the whole thing I think we're coming up against a major financial crisis for the City and State and I looked upon the approval of York College Master Plan as a kind of a congressional resolution that we're going to try to send a man to Mars, knowing full well that we have to go through at least three Presidents, ten different House and Senate Committee Chairmen, and we may never get there.

I think there may be ways, macro ways, to save. I am still studying whether there aren't too many schools in CUNY and maybe the 20 or whatever we have, should be condensed to 14. That's kind of the way I'm thinking which is the financial way, also. But I think I can weigh the York College Master Plan as certainly encouraging the new President, but in no way assuring the community that anything's going to be built. We have a big major problem with the University. I don't know if it's going to be helped by not having Master Plans. I think there's a much more major problem here. I don't think the Master Plan has committed us to spend any money.

Chairman Murphy stated that without injecting into this lively, very thorough and constructive debate, this discussion will inform how we proceed because clearly Trustee Marino has made some important points that amplify what is, I believe, implicit in the master plan process. The State and City require that we have a comprehensive plan that we can point to as we begin to put together priorities for capital funding. We're anticipating what has to happen vis-a-vis the State budget. We presume that the Governor is going to announce something before the end of the year, and he's certainly given us a timetable that we have to comply with in order to get all of our information in to him.

The notion that there has to be specificity and an agreement by the developer on the student union and the daycare facility is a critical one, and by bringing it up it has been emphasized. This is a process, not an event. There are many bites at this apple and they will be taken as we go forward. To assure everyone, if we should adopt it, each discreet part of it that requires funding and final say so on specifics, all those steps will be taken appropriately with full briefings. Timely and discreet decisions will be made on each and every phase of this process. I think the point has been made very clear and the preponderant position expressed here is that this is a wish rather than a will. The record of this meeting will inform our actions and the actions of the administration going forward.

The following resolution was adopted:

RESOLVED, That the Board of Trustees of The City University of New York approve a Master Plan Amendment which provides for a total of 802,361 net assignable square feet (NASF) for York College.

EXPLANATION: This Master Plan Amendment was developed to provide for York College's future space needs, to accommodate up to 10,000 FTE's and to coordinate campus planning with area economic development. Guy R. Brewer Boulevard, a major north/south Queens corridor, traverses the campus. The Boulevard is part of a New York City Partnership/HPD plan and is scheduled to receive enhanced business development. The Master Plan Amendment addresses the College's relationship to the City's efforts, the community, and its own planned growth.

The Master Plan Amendment recommends 802,361 NASF. Permanent existing space totals 440,027 NASF, leaving a need for future construction of 362,334 NASF. This future construction would include replacement of temporary space including a small classroom building and a science building totaling 68,513 NASF.
The Master Plan Amendment proposes a student center building to be constructed on the only completely undeveloped Campus site (known as Site 9), which is located on Guy R. Brewer Boulevard between Liberty Avenue and South Road. A land-lease will be negotiated for a mixed-use development on Site 9. The land-lease is expected to generate a revenue stream for the College which will be used to fund construction of a student center in one of two ways: (1) to pay debt service on bonds, or (2) to construct a student center privately and concurrent with commercial development. The design and construction schedule of a student center and the land-lease agreement will be subject to final approval by the Board of Trustees of The City University of New York.

The funding for new buildings other than a student center is expected to be provided by State capital funds and requested in future capital budget requests. New permanent buildings called for in the Master Plan Amendment include two administration/academic buildings, a laboratory/academic building and a campus service addition. The Plan indicates replacement of 209 parking spaces, which will be lost to the College due to construction of the proposed FDA building, and proposes the addition of 360 parking spaces on parcels immediately contiguous to the East and West side of the campus. 100 more spaces are proposed to be created through a more efficient alignment of the existing main lot by the Theater. The construction is planned to be carried out in four phases, as follows:

<table>
<thead>
<tr>
<th>Phase I</th>
<th>52,000 NASF</th>
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<tbody>
<tr>
<td>New Student Center on Site 9</td>
<td></td>
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<tr>
<td>Acquire/Develop New West Parking Lot</td>
<td>250 parking spaces</td>
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<tr>
<td>Expand and Reorganize Main Parking Lot</td>
<td>+100 parking spaces</td>
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<tr>
<td>Develop Campus Signage/Entry Points</td>
<td></td>
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<tr>
<td>FDA and Site 9 Projects (by others)</td>
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<tr>
<th>Phase II</th>
<th>28,600 NASF</th>
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<tr>
<td>Reorganize Academic Core Building</td>
<td></td>
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<tr>
<td>Campus Services Addition</td>
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<tr>
<td>Develop Campus Services Addition</td>
<td></td>
</tr>
<tr>
<td>Develop Plaza at Guy R. Brewer Blvd./Liberty Avenue</td>
<td></td>
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<tr>
<td>Campus Landscape/Site Improvements</td>
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<tr>
<th>Phase III</th>
<th>103,719 NASF</th>
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<tbody>
<tr>
<td>Demolition of Temporary Classroom Building #5</td>
<td></td>
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<tr>
<td>Develop New Academic Building #13</td>
<td></td>
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<tr>
<td>Redesign/Close 160th Street</td>
<td></td>
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<tr>
<td>Improve Guy R. Brewer Blvd. &amp; 160th St./Liberty Ave. Intersection</td>
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<tr>
<th>Phase IV</th>
<th>93,369 NASF</th>
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<tbody>
<tr>
<td>Develop Laboratory/Academic Building #12</td>
<td></td>
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<tr>
<td>Develop Administration Academic Building #14</td>
<td></td>
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<tr>
<td>Demolition of Temporary Building #4</td>
<td></td>
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<tr>
<td>Reconstruct One Block of Guy R. Brewer Corridor</td>
<td></td>
</tr>
<tr>
<td>Acquire/Develop New East Parking Lot</td>
<td>110 parking spaces</td>
</tr>
</tbody>
</table>

**GRAND TOTAL 362,334 NASF**

Trustee Marino voted No.

**D. GRADUATE SCHOOL AND UNIVERSITY CENTER - DESIGN FOR A NEW FACILITY:**

RESOLVED, That the Board of Trustees of The City University of New York accept the preliminary design plans, outline specifications, and construction cost estimate for the Graduate School and University Center, as prepared by Gwathmey Siegel and Associates Architects; and be it further
RESOLVED, That the City University Construction Fund be requested to accept the aforesaid preliminary plans and to authorize the Dormitory Authority of the State of New York to complete final documents, bid the work, and supervise its construction.

EXPLANATION: Pursuant to the 1994 Master Plan for the Graduate School and University Center, the Board of Trustees of The City University of New York approved the selection of Gwathmey Siegel & Associates Architects on September 27, 1995 as consultants to prepare programs, plans, specifications, and cost estimates for a new facility for the GSUC. The architects are designing the renovation of a portion of the former B. Altman Building to house a consolidated GSUC of approximately 375,000 net square feet and move the GSUC from leased space. Included in the program are: classrooms, laboratories, offices, Centers & Institutes, a library, an auditorium, a recital hall, CUNY-TV, and campus services. The work involves a complete new layout of spaces with all new building systems and finishes. The project is fast-tracked, with several overlapping phases of design and construction, in order to expedite its completion.

E. VARIOUS SENIOR COLLEGES - UPGRADE BATHROOM FACILITIES:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to approve the selection of the firm of Tonetti Associates Architects to prepare a study, plans, specifications, and cost estimate for bathroom upgrades in over twenty buildings on four CUNY Senior Colleges: City College, Hunter College, New York City Technical College, and York College, CUNY Project No. CA038-794; and be it further

RESOLVED, That the City University Construction Fund be requested to authorize the Dormitory Authority of the State of New York to enter into a contract for the design of the aforesaid construction project.

EXPLANATION: This project will renovate bathrooms at various senior colleges for compliance with the Americans with Disabilities Act and will also address the shortfall of bathrooms caused by the growth and change of the student population over time.

The proposed firm was selected in accordance with law and University regulations.

At this point Trustee Badillo and Trustee Mounier left the meeting.

Pursuant to action taken by the Board of Trustees on June 25, 1984 (Cal. No. 6.R.), approval of the following resolutions were reported to the Board and certification of such approval is on file in the Office of the Secretary of the Board.

F. TELEVISION EQUIPMENT FOR CUNY-TV, CHANNEL 75:

RESOLVED, That the Board of Trustees of The City University of New York authorize CUNY-TV to purchase four television cameras from Hitachi Denshi Corporation of America under existing General Services Administration Contract Number GS-03F-4069B, pursuant to law and University regulations. Such purchase shall not exceed a total estimated cost of $325,000, chargeable to City Capital Project No. CA 040-097, during the fiscal year ending June 30, 1997.

EXPLANATION: CUNY-TV is the cable television station of The City University of New York. University-related programs are produced in the CUNY-TV studio located at The Graduate School and University Center. CUNY-TV offers on the air broadcasts 20 hours a day, 365 days a year. The station reaches more than 1.6 million cable television households throughout the five boroughs of New York City. Viewers are offered a full schedule of educational, cultural and public affairs programs obtained from both national and international sources. Faculty, staff and students participate in productions either in front of the camera, behind the camera, in the studio, or in the field.

The purchase of four new Hitachi SK-2600-P-2 broadcast quality cameras (at a cost of $80,742 per camera) will allow for replacement of CUNY-TV's five year old analogue television cameras. The new equipment will enable CUNY-TV to enter the age of digital video technology. The cameras will provide CUNY-TV with a digital signal that
will bring the two technologies—computers and television—into direct compatibility. CUNY-TV will be able to produce digitally formatted video materials in-house for inclusion into all types of multi-media creations. Currently, faculty, staff and students are developing multi-media presentations as learning tools within the scope of the University-wide Technology Initiative. CUNY-TV will play an important role in the Initiative because of the production capacity it has and because of the extensive video library it has built over the past several years.

(Approved by James P. Murphy (7/17/96), Edith B. Everett (7/19/96), Charles Inniss (7/19/96), and Susan Moore Mounier (7/21/96)).

G. BRONX COMMUNITY COLLEGE - CON EDISON CONSTRUCTION AND GAS SERVICE AGREEMENT:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute an agreement on behalf of Bronx Community College with Consolidated Edison Company of New York, Inc., without competitive bidding and pursuant to law and University regulations. Such agreement shall provide for the installation of a natural gas service line extension and related equipment. While the College is not obligated to pay any monetary consideration to Con Edison for the installation work, it will, pursuant to the agreement, be obligated to purchase 4,000,000 therms at rates under the City of New York Contract No. 9487531 over the four-year term. The agreement shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: This agreement provides for the installation of a natural gas line extension by Con Edison to the Bronx Community College power house, at no cost to CUNY, enabling the College to use natural gas as its primary fuel. The use of natural gas instead of the current fuel, #2 oil, will allow for a cleaner, more efficient and reliable operation of the College's heating and cooling plant. Also, lower fuel costs and maintenance costs will yield substantial annual savings to CUNY.

The College has a centralized heating plant which is in good condition but which is limited to using only oil as fuel. Replacement of the existing oil-burning boilers with electric powered boilers is expensive and not economical in the long term. The purpose of this project is to enhance the current boilers, to provide dual capability to burn gas in addition to oil, as back-up, and to take advantage of the lower natural gas rates available under the City contract with Con Edison. Con Edison is the sole distributor of natural gas service in the area of the College.

(Approved by James P. Murphy (7/17/96), Edith B. Everett (7/19/96), Charles Inniss (7/19/96), and Susan Moore Mounier (7/21/96)).

H. AGREEMENTS ETC., WITH THE CITY UNIVERSITY CONSTRUCTION FUND AND DORMITORY AUTHORITY OF THE STATE OF NEW YORK:

RESOLVED, That the proposed Third Supplemental Agreement and Lease, dated as of August 7, 1996 ("Third Supplemental Lease Agreement"), among the Dormitory Authority of the State of New York, the City University Construction Fund and The City University of New York, relating to Dormitory Authority of the State of New York City University System Consolidated Third General Resolution Revenue Obligations, providing for the leasing by the Construction Fund from the Dormitory Authority of facilities for the use of The City University and the financing by the Dormitory Authority of such facilities, by the issuance of bonds and notes pursuant to the Dormitory Authority of the State of New York City University System Third General Revenue Bond Resolution, adopted May 25, 1994, be, and the same hereby is, approved; and be it further

RESOLVED, That the proposed Fourth Supplemental Agreement and Lease, dated as of August 22, 1996 ("Fourth Supplemental Lease Agreement," the Third Supplemental Lease Agreement and the Fourth Supplemental Lease Agreement, together, the "Supplemental Lease Agreements"), among the Dormitory Authority of the State of New York, the City University Construction Fund and The City University of New York, relating to Dormitory Authority of the State of New York City University System Consolidated Third General Resolution Revenue Obligations,
providing for the leasing by the Construction Fund from the Dormitory Authority of facilities for the use of The City University and the financing by the Dormitory Authority of such facilities, by the issuance of bonds and notes pursuant to the Dormitory Authority of the State of New York City University System Third General Revenue Bond Resolution, adopted May 25, 1994, be, and the same hereby is, approved; and be it further

RESOLVED, That in conformity with Section 2.6 of the Bylaws of The City University, the Secretary of the Board of Trustees is hereby authorized and directed to execute each of the Supplemental Lease Agreements on behalf of The City University and is authorized to cause the seal of The City University to be affixed thereto; and be it further

RESOLVED, That the Chairperson or the Vice Chairperson of the Board of Trustees is hereby authorized to make such amendments to each of the Supplemental Lease Agreements as he or she shall deem proper or necessary in accordance with the advice of General Counsel to the Board of Trustees, including the deletion or addition of facilities for which this Board has previously approved and recommended to the New York State Division of the Budget a capital budget request, that any such change shall be communicated to the Secretary of the Board of Trustees by the General Counsel to the Board, and that the signature of the Secretary of the Board of Trustees on the Supplemental Lease Agreement, as so amended, shall be conclusive evidence of the approval by the Board of Trustees of such amendments; and be it further

RESOLVED, That any one of the following officers of The City University is hereby authorized and directed to sign on behalf of The City University any certificate, agreement or other document required by the underwriters, the trustee or any other interested party with respect to the issuance of any obligation by the Dormitory Authority in connection with the Supplemental Lease Agreements: the Secretary of the Board of Trustees, the Chancellor, the Deputy Chancellor, the Vice Chancellor for Budget, Finance and Information Services, the Vice Chancellor for Facilities Planning, Construction and Management, and the Vice Chancellor for Legal Affairs.

EXPLANATION: The 1996 New York State Legislature approved a Capital Budget for The City University that included a number of facility improvements and the construction of new facilities for The City University of New York. The foregoing resolutions will authorize the execution and delivery on behalf of The City University of Supplemental Lease Agreements and related certificates, agreements and other documents that, among other things, will enable the Dormitory Authority to issue obligations to finance, undertake and complete the projects contained in the Capital Budget for The City University. Without limiting the foregoing, the Third Supplemental Lease Agreement removes the B. Altman Building as a "Leased Facility" so that it may be added to the "Project" under the 1967 Agreement of Lease among the Dormitory Authority, the Construction Fund and The City University.

(Approved by James P. Murphy (8/14/96), Edith B. Everett (8/15/96), Charles Inniss (8/15/96), and Susan Moore Mounier (8/18/96)).

I. AGREEMENTS ETC., WITH THE CITY UNIVERSITY CONSTRUCTION FUND AND DORMITORY AUTHORITY OF THE STATE OF NEW YORK:

RESOLVED, That the proposed Supplemental Agreement Q, dated as of August 7, 1996 ("Supplemental Agreement Q"), among the Dormitory Authority of the State of New York, the City University Construction Fund and The City University of New York (formerly known as the Board of Higher Education in the City of New York), relating to the Agreement of Lease, dated as of June 12, 1967, among the Dormitory Authority of the State of New York, the City University Construction Fund and the Board of Higher Education in the City of New York (predecessor to The City University), providing for the leasing by the Construction Fund from the Dormitory Authority of facilities for the use of The City University and the financing by the Dormitory Authority of such facilities, by the issuance of bonds and notes pursuant to the Dormitory Authority of the State of New York Revenue Bond Resolution adopted June 12, 1967 (City University Issue), be, and hereby is, approved; and be it further

RESOLVED, That the proposed Supplemental Agreement R, dated as of August 7, 1996 ("Supplemental Agreement R"; Supplemental Agreement Q and Supplemental Agreement R, together, the "Supplemental Agreements"), among the Dormitory Authority of the State of New York, the City University Construction Fund and The City University of New York (formerly known as the Board of Higher Education in the City of New York), relating
RESOLVED, That in conformity with Section 2.6 of the Bylaws of The City University, the Secretary of the Board of Trustees is hereby authorized and directed to execute each of the Supplemental Agreements on behalf of The City University and is authorized to cause the seal of The City University to be affixed thereto; and be it further

RESOLVED, That the Chairperson or the Vice Chairperson of the Board of Trustees is hereby authorized to make such amendments to each of the Supplemental Agreements as he or she shall deem appropriate or necessary in accordance with the advice of General Counsel to the Board of Trustees, including the deletion or addition of facilities for which this Board has previously approved and recommended to the New York State Division of the Budget a capital budget request, that any such change shall be communicated to the Secretary of the Board of Trustees by the General Counsel to the Board, and that the signature of the Secretary of the Board of Trustees on the Supplemental Agreement, as so amended, shall be conclusive evidence of the approval by the Board of Trustees of such amendments.

EXPLANATION: The State-approved Capital Budget for The City University of New York for fiscal years 1996 and 1997 included the renovation of the B. Altman Building to provide a consolidated facility for The Graduate School and University Center of The City University. This financing requires The Graduate School to vacate its present facility on 42nd Street in Manhattan in anticipation that the College of Optometry of the State University of New York will occupy the 42nd Street site. Because The Graduate School will no longer be the primary occupant of the 42nd Street site, this site must be "withdrawn" from the 1967 Agreement of Lease, under which it was originally acquired, renovated and occupied by The City University. In tandem with the "withdrawal," the consolidated Graduate School facility at the B. Altman Building is to be "added" to the 1967 Agreement of Lease to replace the 42nd Street site as the University's Graduate School facility. Supplemental Agreement Q "adds" the B. Altman Building and Supplemental Agreement R "withdraws" the 42nd Street Graduate School facility from the 1967 Agreement of Lease. The foregoing resolutions will authorize the execution and delivery on behalf of The City University of each Supplemental Agreement to the 1967 Agreement of Lease to effect this addition and this withdrawal.

(Approved by James P. Murphy (8/14/96); Edith B. Everett (8/15/96), Charles Inniss (8/15/96), and Susan Moore Mouner (8/18/96)).

Upon motions duly made, seconded and carried, The Public Meeting was adjourned at 6:01 PM to go into executive session.

SECRETARY GENEVIEVE MULLIN
The Chairperson called the Executive Session to order at 6:04 P.M.

There were present:

James P. Murphy, Chairperson
Edith B. Everett, Vice Chairperson

Satish K. Babbar
Jerome S. Berg
John J. Calandra
Michael C. Crimmins
Charles E. Inness
Ronald J. Marino

Sandi E. Cooper, ex officio

Anne A. Paolucci
Robert Price
George J. Rios
Nilda Soto Ruiz
Richard B. Stone

Secretary Genevieve Mullin
Robert E. Diaz, General Counsel and Vice Chancellor for Legal Affairs
Hourig Messerlian, Executive Assistant

Chancellor W. Ann Reynolds
Deputy Chancellor Laurence F. Mucciolo
Executive Assistant to the Chancellor Cynthia Pulliam

Vice Chancellor Jay Hershenson
Vice Chancellor Brenda Richardson Malone

Vice Chancellor Richard F. Rothbard

The absence of Trustee Badillo and Trustee Mounier was excused.

Upon motions duly made, seconded and carried, the following resolutions were adopted: (Calendar Nos. E1 and E2)

E1. NEW YORK CITY TECHNICAL COLLEGE - DESIGNATION OF ACTING PRESIDENT: RESOLVED, That Dr. Emilie A. Cozzi be appointed Acting President of New York City Technical College, effective October 1, 1996, with an annual salary at the applicable presidential level, subject to financial ability, and that during the period of her service as Acting President, Dr. Cozzi be granted a leave from her position as Senior Vice President and Provost at New York City Technical College.
EXPLANATION: Dr. Emilie A. Cozzi has 25 years of service at New York City Technical College, including service as a senior faculty member and College-wide administrator.

E2. NEW YORK CITY TECHNICAL COLLEGE - ADMINISTRATIVE DESIGNATION:

<table>
<thead>
<tr>
<th>DEPT/TITLE</th>
<th>LAST NAME</th>
<th>FIRST NAME</th>
<th>SALARY RATE</th>
<th>EFFEC. DATE</th>
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<tbody>
<tr>
<td>Provost's Office</td>
<td>Griffin</td>
<td>Gerald G.</td>
<td>$102,000</td>
<td>10/1/96</td>
</tr>
<tr>
<td>Acting Vice President</td>
<td>Griffin</td>
<td>Gerald G.</td>
<td>$102,000</td>
<td>10/1/96</td>
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<tr>
<td>(Acting Provost and Vice President for Academic Affairs)</td>
<td>Griffin</td>
<td>Gerald G.</td>
<td>$102,000</td>
<td>10/1/96</td>
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</tbody>
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The Executive Session was adjourned at 6:52 P.M.

SECRETARY GENEVIEVE MULLIN