Minutes of Proceedings, January 27, 1997 (held on February 10, 1997)

MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES OF THE CITY UNIVERSITY OF NEW YORK

HELD

JANUARY 27, 1997 BOARD MEETING
(HELD ON FEBRUARY 10, 1997)

AT THE BOARD HEADQUARTERS BUILDING
535 EAST 80TH STREET - BOROUGH OF MANHATTAN

The Chairperson called the meeting to order at 4:36 P.M.

There were present:

James P. Murphy, Chairperson
Edith B. Everett, Vice Chairperson

Satish K. Babbar
Herman Badillo
Jerome S. Berg
John J. Calandra
Michael C. Crimmins
Ronald J. Marino

Susan Moore Mounier
Anne A. Paolucci
Robert Price
George Rios
Nilda Soto Ruiz
Richard B. Stone

Sandi E. Cooper, ex officio
Ifeachor Potts, ex officio

Secretary Genevieve Mullin
Robert E. Diaz, General Counsel and Vice Chancellor for Legal Affairs
Hourig Messerlian, Executive Assistant

Chancellor W. Ann Reynolds
Deputy Chancellor Laurence F. Mucciolo
President Raymond C. Bowen
President David A. Caputo
Acting President Emilie Coui
President Ricardo R. Fernandez
President Leon M. Goldstein
President Matthew Goldstein
President Frances Degen Horowitz
President Charles C. Kidd
President Vernon Lathan
President Gerald W. Lynch
President Yolanda T. Moses
President Antonio Perez

President Isaura S. Santiago
President Kurt R. Schmeller
President Allen Lee Sessoms
President Marlene Springer
President Carolyn G. Williams
Vice Chancellor Jay Hershenson
Vice Chancellor Emma E. Macari
Vice Chancellor Brenda Richardson Malone
Acting Vice Chancellor Anne L. Martin
Vice Chancellor Elsa Nunez
Vice Chancellor Richard F. Rothbard
Dean Stanford R. Roman, Jr.
Dean Kristin Booth Glen
CHAIRMAN MURPHY stated that we open this meeting on a note of great sadness with the passing of our friend and colleague Charlie Inniss. The Board will always remember Charlie for his outstanding contributions to the CUNY family and to the City of New York. Charlie was a mensch, an extraordinary, giving human being. I had the privilege of visiting him Monday last before he died and he was fighting and thinking of CUNY, discussing matters relating to CUNY in those final hours of his mighty struggle. He will be missed but he, to his credit, leaves a lasting imprint on this University and on all who came in contact with him over his years of service here and in a broad range of community and business activities.

A. MEMORIAL RESOLUTION MARKING THE DEATH OF CHARLES EVANS INNISS: WHEREAS, We have lost a prince of The City University, Charles Evans Inniss, who died of illness on January 30, 1997, after years of dedicated service and involvement with The City University, including five years as a Trustee, a post to which he was appointed in 1992; and

WHEREAS, A native of New York City, educated in New York City, with a bachelor's degree in economics and a master's degree from New York University, he turned to business economics, and then to urban economics. Following his college education, he secured employment as Director of Public Information and Development at the Brooklyn Public Library, and then Administrator at Brooklyn Model Cities, then as Executive Director of the Studio Museum in Harlem, and then as Assistant District Service Manager of Dun & Bradstreet. From this position he joined the Executive Suite of Brooklyn Union Gas where he served for the next decade; and

WHEREAS, At The City University he served as Chair of the Board of Trustees' Committee on Fiscal Affairs, Facilities, and Contract Review, Chair of the Audit Committee, Chair of the City University Construction Fund, Chair of the York College Presidential Search Committee, and in 1969 as a member of the SEEK Advisory Committee; and

WHEREAS, CUNY's special mission was his life's mission - the promotion of educational and vocational opportunity for the disadvantaged. He took to this mission with zeal, but also with high regard for academic rigor and discipline; and

WHEREAS, He understood the potentials and possibilities of education, and particularly of higher education. He had a special talent for discourse and dialogue, and for the democratic process. He understood the importance of individual goal-setting and achievement; and

WHEREAS, Charlie Inniss cherished and developed an unquenchable passion for community service and involvement with culture and the arts; and

WHEREAS, For many years he served the Bedford-Stuyvesant Restoration Corporation, culminating in his selection as its President; and

WHEREAS, He was a family man, happily married, with a brother, sisters, nephews and nieces to whom he was deeply devoted; and

WHEREAS, He was a private man and also a public man, dedicated to public service but also an enthusiast for the private sector, at Brooklyn Union Gas, which he ably served and helped to lead in public service and community service directions; and
WHEREAS, He is irreplaceable. He truly reflected the heart and spirit of The City University; now therefore be it

RESOLVED, That we mourn and sorrow for the passing of our beloved colleague, Charles Evans Inniss, who worked for and served The City University; and be it further

RESOLVED, That the Board of Trustees on behalf of the University, its faculties, alumni, administrators, and students, expresses its deepest sympathy to his family and friends. Straight as an arrow, true as truth, dedicated to the University's educational mission, Charlie Inniss ably served the University, and his City, and the youth of this City.

B. ANNOUNCEMENT OF UPCOMING BOROUGH HEARING: Chairman Murphy announced that the Brooklyn Borough Hearing will be held at Brooklyn Borough Hall on Tuesday, April 15, 1997.

C. CONGRATULATIONS TO TRUSTEE JOHN CALANDRA: On behalf of the Board and the University Chairman Murphy extended congratulations to Trustee John Calandra on the recent birth of his son, John, and on his becoming a partner at McDermott, Will & Emery.

D. CONDOLENCES TO PRESIDENT JACKSON: On behalf of the Board and the University, Chairman Murphy offered condolences to President Edison O. Jackson on the death of his sister Lucy Beatrice Jackson.

E. ALUMNI HONORS: 1) Jill Barad, an alumna of Queens College was named Mattel's Chief Executive Officer in January, becoming one of two females to lead a Fortune 500 company. The CEO of Toys "R: Us is also a graduate of Queens College.

F. COLLEGE HONORS: Brooklyn College received an individual gift of $2 million dollars from Brooklyn College alum Samuel R. Goldstein of St. Louis, Missouri who graduated in 1939.

G. PRESIDENTIAL HONORS: Dr. Edison O. Jackson, President of Medgar Evers College was honored with the Mary McLeod Bethune Educational leadership award by the East Flatbush Friends of Education Inc., at their 11th annual dinner dance in December 1996.

H. FACULTY HONORS: 1) Dr. Robert Lipsey, Professor of Economics at The Graduate School, was elected to Fellowship status by the New York Academy of Sciences.

2) Dr. Gerald Turkewitz, Professor of Psychology at the Graduate School, has been elected President of the International Society of Developmental Psychobiology.

3) Dr. Henry Wasser, Professor Emeritus of Sociology at the Graduate School and CUNY Academy for the Humanities and Sciences, was elected President of the Henry Adams Society.

4) Ali M. Sadegh, Professor, City College's Mechanical Engineering Department was elected to the College of Fellows of the Society of Manufacturing Engineers in Detroit, Michigan.

5) David Davidson, Associate Professor in the Department of Communications, Film and Video at City College, received an Emmy as director and co-producer of a documentary on Thomas Edison entitled "Into the Light".

I. STAFF HONORS: Dr. Hugh Scott, Hunter College's Dean of Programs in Education, received a Lifetime Achievement Award from The National Alliance of Black School Educators.
J. STUDENT HONORS: 1) City College student Ron Mullings has been named Best African-American Student Filmmaker at the second annual East Coast DGA Student Film Awards sponsored by the Directors Guild of America.

2) New York City Technical College student Oreste P. Torres has placed first in a national contest sponsored by United Artists Theatres in which nearly 10,000 students from virtually every major art and design school in America participated. Mr. Torres designed a popcorn box and soda cup that will be used by United Artist theater audiences from coast to coast.

K. GRANTS: Chairman Murphy presented for inclusion in the record the following report of Grants $100,000 or above received by the University since the last Board meeting:

THE CITY COLLEGE

a. $1,551,030 NYC DEP to Fillos, J., Civ. Engineering, for "Full Scale Evaluation of Nutrient Removal in NYC."

b. $1,059,020 NIH to Moses, YT., Administration, for "Cellular Molecular Basis of Development: Research Center-Supplement."

c. $1,000,000 NSF to Akins, D., Chemistry, for "Center for Analysis of Structure and Interfaces."

d. $799,628 NASA to Alfano, R., IUSL, for "Tunable Solid State Lasers and Optical Imaging Program."

e. $500,000 NASA to Austin, S., Computer Science, for "An Urban Collaboration for Network Connectivity And Internet Access."

f. $325,454 US DEPT OF ED to Thangaraj, E., Special Programs, for "Student Support Services Program."

g. $324,908 NYC HEALTH AND HOSP to Robinson, S., Med., for "CUNY/Harlem Physician Assistant Program."

h. $314,452 NYC BD OF ED to Dyasi, H., Elem. Education, for "School Based Elementary Science Restructuring."

i. $291,815 DASNY to Gebert, G., Architecture, for "University-Wide Computer Aided Design Database-Phase III."

j. $250,000 NYC COMPTROLLER to Roman, S., Med School Admin., for "CUNY Medical School Administrative Support."

k. $190,000 NYS ED DEPT to Shapiro, N., Education-Admin, for "Theodore Roosevelt High School Liberty Academy for Law."

l. $184,885 NYC BD OF ED to Dyasi, H., Elem Education, for "Local System Change in Districts 3&5."

m. $130,820 NIH to Tasayco, M., Chemistry, for "Studies of Association Folding Processes of Thioredoxin Fragments."

n. $125,000 NYS ED DEPT to Rogers, W., Administration, for "Holcombe Rucker Center for Physical Culture."

HUNTER COLLEGE

a. $1,389,904 PHS/NIH/DIVISION OF RESEARCH RESOURCES to Caputo, D., and Fleissner, E., Office of the President/Sciences & Mathematics, for "Research Center in Minority Institutions: Center for Gene Structure and Function/AIDS Infrastructure Grant."

b. $980,565 NY STATE DEPT OF SOCIAL SERVICES to Moody, H., and Pasquale, G., Brookdale Center on Aging, for "Brookdale Center Training."

c. $385,824 NATIONAL SCIENCE FOUNDATION to Fleissner, E., and Rapps, S., Sciences & Mathematics, for "Renovation of Research Facility."
d. $321,540  ORACLE INC to Ahearn, S., Geology & Geography, for "A pilot Data Geographical System for NYC-DEP; In-Kind Contribution: Software and Equipment."

e. $276,305  U.S. DEPT OF ED to Ray, L., and Fishman, S., Student Services, for "Student Services Support Program."

f. $254,000  DEPT OF DEFENSE/OFFICE OF NAVAL RESEARCH to Ying-Chih Chen, Y.C., Physics & Astronomy, for "Materials and Devices for H.P. Pulsed Fiber Optic Lasers."


h. $202,000  U.S. DEPT OF ENERGY to Greenbaum, S., and denBoer, M., Physics & Astronomy, for "Magnetic Resonance & X-Ray Absorption Studies of Materials for Advanced Batteries."

i. $192,483  PHS/CDC/NATIONAL INSTITUTE FOR OCCUPATIONAL SAFETY & HEALTH to Zoloth, S., Center for Occupational Safety & Health, for "Mortality in Workers with Intermittent Asbestos Exposure."

j. $175,133  PHS/NIH/NATIONAL INSTITUTE OF MENTAL HEALTH to Zeigler, H.P., Psychology for "Neural Control of Behavior."


JOHN JAY COLLEGE

a. $202,315  U.S. DEPT OF ED to Domingo, J., African American Studies Department, for "Continuation of a Ronald McNair Post-Baccalaureate Achievement Program."

LEHMAN COLLEGE

a. $226,950  NY STATE ED DEPT to Rothstein, A.L., Project Director, for "Liberty Partnership Program."

QUEENS COLLEGE

a. $797,038  NATIONAL SCIENCE FOUNDATION to Schwarz, S., Physics, for "Polymers at Engineered Interfaces."

b. $491,331  U.S. DEPT OF DEFENSE/OFFICE OF NAVAL RESEARCH to Kwok, K.L., Computer Science, for "Techniques to Improve Accuracy in English and Chinese Detection."

c. $252,608  NIH/NATIONAL HEART, LUNG AND BLOOD INST to Bittman, R., Chemistry & Biochemistry, for "Structural Properties of Membrane."

d. $141,088  U.S. DEPT OF DEFENSE/ARMY RESEARCH INST to Fields, L., Psychology, for "Enhanced Learning and Retention of Land Navigation and Target Recognition through Equivalence Class Training."

e. $132,360  U.S. DEPT OF ED to Truesdell, L.A., Educational and Community Programs, for "Preparation of Minority Special Education Teachers for Inclusion and Multicultural Education."

f. $119,311  ROBERT WOOD JOHNSON FOUNDATION to Beveridge, A., Sociology, for "Fighting Back Program."

g. $108,224  NIH/NATIONAL INSTITUTE ON DRUG ABUSE GRANT to Magazine, H., Biology, for "Vascular Smooth Muscle Opioid Receptors."

YORK COLLEGE

a. $214,079  NATIONAL INSTITUTE OF HEALTH to Divale, W., Social Sciences, for "Minority Access to Research Careers Program."
THE COLLEGE OF STATEN ISLAND

a. $261,455 US DEPT OF ED to Afron, M., for "Strengthening Institutions Program."

b. $226,465 NYS ED DEPT to Springer, M., for "Vocational and Applied Technology Education."

c. $314,591 NYC DEPT OF EMPLOYMENT to Sheppard, R., for "Nurse Aide Training Program."

d. $141,836 NYC DEPT OF MENTAL HEALTH to Sheppard, R., for "Creative Exchange Program."

e. $114,491 NATIONAL INST. OF HEALTH to Xu, L., for "Thermo-Regulation in the Prostate during Hypothermia."

f. $113,727 NATIONAL SCIENCE FOUNDATION to Kress, M., (with Karen Gourgey of Baruch College) for "Multisensory Calculus Program for the Visually Impaired."

GRADUATE SCHOOL & UNIVERSITY CENTER

a. $209,000 SOLAR TURBINES to DiBello, L., for "Materials Effort Research Project."

b. $250,000 NYC PARKS & RECREATION to Hart, R., for "Brooklyn's Urban Forest: Assessment of Vegetation Structure Management Issues and Effects of Vegetation in Brooklyn on Air Quality and Atmospheric Carbon Dioxide."

NEW YORK CITY TECHNICAL COLLEGE

a. $300,000 NY STATE ED DEPT to Cook, J., for "Brooklyn School-to-work Partnership."

b. $237,650 NY STATE ED DEPT to Hoffman, C., for "ACCESS Counseling Center: Welfare to Work."

c. $190,000 NY STATE ED DEPT to Sydelle, Levy, B., for "Adult Learning Center."

BOROUGH OF MANHATTAN COMMUNITY COLLEGE

a. $273,387 U.S. DEPT OF ED to Jacobs, S., for "Urban Community Service."

b. $101,200 NY STATE ED DEPT to Kieran, M., for "NYSE/EDGE Welfare to Work-ACCESS."

QUEENSBOROUGH COMMUNITY COLLEGE

a. $220,000 NY STATE ED DEPT to Bygrave Dozier, S., Simmons, S.A., for "Liberty Partnerships/Project PRIZE."

L. ORAL REPORT OF THE CHANCELLOR: Chancellor Reynolds reported the following:

1. We have asked each college president to review the impact of the proposed State budget, consult with appropriate campus constituencies, and I stress that, to have a wide ranging consultation with faculty and people on each campus and report back with their assessments by February 17.

2. I testified in Albany last week along with my counterpart, Chancellor Ryan, from SUNY. Copies of the testimony were sent to each Trustee. Along with me during that session were Vice Chancellors Rothbard, Nunez, and Hershenson, and Dean Proto. It was a good session, with lots of questions. Senator Stafford and Assemblyman Farrell, who were co-chairing the hearing, were friendly and supportive, as was the general tone of all Legislators. We're working with the Division of the Budget on the 30 day amendment period which ends shortly. We do not expect major changes in the Governor's budget at the end of the 30 day amendment period.
3. All of the college presidents, as well as the appropriate faculty and student leadership, have begun the process of information dissemination on the budget and legislative outreach. Our CUNY Legislative Action Council (CLAC) group met on January 24. All representatives were provided with the necessary materials to coordinate University activities including letter writing, district and Albany visits, and campus legislative visits.

4. This year we are working directly with the presidents of Cornell University, Syracuse, Fordham, NYU, and Columbia, to maintain a unified approach on higher education matters relating to the budget, and also on some major research initiatives that affect all of our institutions. We do expect a lengthy deliberative process in Albany given the fact that there are many other significant issues, (rent control, utility mergers, health care) on the agenda for Governor Pataki, the legislators, and everyone. They will all be under consideration along with CUNY. Vice Chancellor Rothbard will describe the State budget as it was sent back to us.

VICE CHANCELLOR ROTHBARD stated that the major aspect of the recommendations is a reduction of $57 million in State aid to the senior colleges. In the current year’s budget we received $496.4 million in State Aid. The Governor’s budget proposes a level of $439.5 million in State Aid. What the budget suggests is that $24 million of that $57 million could be made up by a tuition increase, at the senior colleges only, not to exceed $400. That's a revenue assumption in the budget so if we didn't receive a dollar more in tuition our budget would not be $33 million lower, it would be $57 million lower because we can't spend money we don’t collect even though the authorization is there on the books. The budget does support several high priority items in the University including 85 new faculty positions, money for the Summer Language Immersion Program, and maintenance of effort language that protects the community colleges against reductions by the City of New York. In the overall senior college budget there are two reductions to State aid proposed: one being an actual reduction and the other representing that portion of State aid that is suggested be eliminated and replaced by a tuition increase, hence from year to year State aid would go down and tuition would go up with the overall budget going down $33 million.

There was no reduction proposed in community college aid. However, because of lesser enrollment numbers there is a slight reduction in State aid to the community colleges but it is otherwise virtually unchanged from the current year. The financial plan of The City of New York is essentially a standstill budget because of the maintenance of effort provision in the State law for the community colleges. At both the senior and community colleges tuition has been on a fairly steady rise over the years in terms of the percentage that tuition represents of overall University financing.

The one thing I'd like to point out is that 42% of our students are from families with incomes at or below $20,000. That's important because there are numerous proposals affecting financial aid in this budget particularly as it affects the Tuition Assistance Program (TAP). There are three basic categories: 1) an elimination of thousands of students from any eligibility for the TAP program who are currently eligible for that program; 2) there is a reduction in awards to all students currently in the program, as well as those who would remain in the program; and 3) there are various new restrictions imposed on eligibility for the TAP Program. For the entire University the 12,500 students who currently receive TAP awards will no longer receive them under this proposal and about $74 million less would be awarded to those remaining in the Program. We sustain a much higher cut proportionately than the other higher education sectors with our range of 49% being the highest down to a small 9% for the independent sector. To place CUNY in a national context, it ranks the highest of any university system in terms of the percentage of our enrollment that receives Pell awards, so you see how dependent our students are on financial assistance.

VICE CHAIR EVERETT stated that we are currently not in a very good situation in terms of the numbers of sections that we have, in terms of the percentages of part-time faculty compared to tenured and full-time faculty, our libraries and our facilities are not where they need to be. While we can discuss how we may have to absorb this if worse comes to worse, I think it's important for us to make a very strong statement that this is not something that we find in any way acceptable. We know we have to do our part -- we're citizens -- we pay our taxes and we know the problems that face everyone in Albany as they try to come to some just conclusions. But we believe, I think most of us, that we are the future, that our students are the future of this City, of this State, and they contribute a lot. If we do anything to discourage them further either by increasing their tuition to make it impossible for them to be here or
reducing the quality that we're able to offer so substantially that they choose not to come because they feel there'd be no gain, or seek to go elsewhere at great personal cost, I think we are doing a disservice and it's important for us as we discuss this to put it right on the table that we will do the best we can but this is a very, very significant thing for us and it needs to be understood everywhere.

VICE CHANCELLOR MACARI reported that the State has supported almost $140 million in capital budget projects. Most of this was for major bonded projects with a small amount for moderate rehabilitation projects. We received approximately $3 million for projects funded by the City Council and Borough Presidents. We have received no support for any of our major bonded projects in the capital budget request, but we appealed to the City and we have support for a LaGuardia Community College project. Major highlights are that we received funding for the second phase of Baruch Site B. The State has continued to recognize our needs to fix the infrastructure so for the second time they have given us funds for a minor repair fund so the colleges can take care of some immediate problems. Our programmatic initiatives include new construction and acquisition, mainly the large project for Baruch and the small project for LaGuardia, to reduce the need for future leases. The second major initiatives are the health and safety and facilities rehabilitation. They're really funds to take care of our infrastructure, i.e., fire alarms, asbestos removal, the envelope, and repairs to the roofs. There is a smaller component for ADA and programmatic initiatives.

CHANCELLOR REYNOLDS further reported on the following:

5. The City's Financial Plan was released on January 30th. The community college budget was held constant once again thanks to the maintenance of effort law at the gubernatorial and legislative level. We were delighted that my appeal to Budget Director Joseph Lhota on behalf of LaGuardia Community College was accepted. The design building that is currently partly in use for that campus is a very important acquisition. We will continue to work on the need for City support of our Hostos needs as well. There's a hearing of the City Council Education Committee on March 14th at which we will be testifying.

6. At the federal level, the President's budget does propose an increase in the maximum Pell award from $2,700 to $3,000, and an increase in funding for college work-study of about $46 million, amongst other highlights. We are continuing to be active with both national organizations and on our own as these proposals make their way through federal government.

7. There was extensive media coverage last week on the University's citizenship project, building on our longstanding involvement in assisting legal immigrants to attend CUNY. The project, headed up by a CUNY professor, Dr. Alan Wernicke of Hostos, is both a natural follow-up to the University's voter registration project and our continuing concern about the impact of new federal laws. We've received positive inquiries from the State Division of the Budget on citizenship activities, and from the office of the Mayor. Both Governor Pataki and Mayor Giuliani have been tremendously supportive of legal immigrants in this City and we are very anxious that their educational benefits and their ability to gain a CUNY degree will continue.

8. The University has founded a National Coalition for the Education of Welfare Recipients, primarily with other major universities serving low income students, to advocate for the availability of higher education opportunity to assist students on welfare to become economically independent. At this point fifty-seven colleges and universities from eighteen states have joined. I thank President Horowitz and the Advisory Committee on Welfare Reform for assisting in the development of the Coalition and related efforts here in New York. We're shortly going to meet with the new Commissioner of HRA, Lilliam Barrios-Paoli, who has worked very well with us in her previous positions, as we work on these key issues.

9. I was privileged along with, President Raymond Bowen of LaGuardia Community College, to participate last week in the first commencement at Bara Hona. We in the Chancellor's office and President Bowen have all worked to help get a community college, the first in the history of the Dominican Republic, up and running. We both enjoyed the experience.
Minutes of Proceedings, January 27, 1997 (held on February 10, 1997)

Upon motions duly made, seconded and carried, the following resolutions were adopted: (Calendar Nos. 1 through 7).

NO. 1. UNIVERSITY REPORT: RESOLVED, That the University Report for January 27, 1997 Board Meeting (to be held February 10, 1997) (including Addendum Items) be approved, as amended as follows:

(a) ADDENDUM: Add the following:

D 21 THE CITY UNIVERSITY OF NEW YORK - PURCHASE OF AMERICAN COLLEGE TESTING PROGRAM EXAMINATION: - ITEM TABLED

D 22 THE CITY UNIVERSITY OF NEW YORK - PURCHASE OF EDUCATIONAL TESTING SERVICE EXAMINATION: - ITEM TABLED

(b) ADDENDUM: Revise the following:

D 4 HOSTOS COMMUNITY COLLEGE - ADMINISTRATIVE DESIGNATION - COMMITTEE APPROVAL NOT REQUIRED (EXECUTIVE COMPENSATION PLAN - AFFIRMATIVE ACTION REPORT ON FILE EXCEPT ACTING APPOINTMENTS) (SW INDICATES WAIVER OF SEARCH): The payroll title for Salvatore Martino is revised to read "Acting Associate Dean" and the functional title is revised to read "Acting Associate Dean of Career Programs and Academic Program Planning."

D 8 MEDGAR EVERS COLLEGE - EARLY PAYMENT OF NEW STEPS: The heading is revised to read "NEW YORK CITY TECHNICAL COLLEGE - EARLY PAYMENT OF NEW STEPS."

(b) ADDENDUM: Revise the following:

D 11 THE CITY COLLEGE - APPOINTMENT OF HEO SERIES PERSONNEL WITH NO PRIOR SERVICE (AFFIRMATIVE ACTION REPORT ON FILE EXCEPT ACTING AND SUBSTITUTE APPOINTMENTS) (SW INDICATES WAIVER OF SEARCH): The salary rate for Shirley Vasquez is revised to read $54,034.

(c) AA SECTION: Revise the following:

AA 2 APPOINTMENT WITH WAIVER OF THE BYLAWS (COMMITTEE APPROVAL NOT REQUIRED) (APPROVAL BY OFSR): The payroll title for the entry for Miguel Lopez is revised to read "Substitute aHEO" and the functional title is revised to read "Acting Director of Central Office Payroll and Budget." The "SW" at the end of the entry for Mr. Lopez is withdrawn.

(d) ERRATA: Add the following:

HOSTOS COMMUNITY COLLEGE

P 8 - APPOINTMENT OF HEO SERIES PERSONNEL WITH NO PRIOR SERVICE (AFFIRMATIVE ACTION REPORT ON FILE EXCEPT ACTING AND SUBSTITUTE APPOINTMENTS) (SW INDICATES WAIVER OF SEARCH): The salary rate for the appointment of Maria A. Rivera is revised to read $52,213.
(e) ERRATA: Revise the following:

THE CITY COLLEGE
PAGE B 4: PROMOTION WITH EQUIVALENCIES: The errata entry is revised to read: “PROMOTION WITH EQUIVALENCIES: The entry for Leland R. Weintraub is withdrawn. The entry for Bridget Loetterle is withdrawn and hereby reentered under the heading PROMOTION IN PROFESSORIATE RANKS.”

(f) Items listed in PART E - ERRATA, to be withdrawn or changed as indicated.

EXPLANATION: The University Report consists of the highlights of the personnel actions and other resolutions of a non-policy nature which require approval by the Board of Trustees.

CHANCELLOR REYNOLDS stated, in response to a question, that ACE is just a pilot. The Board of Trustees mandated in 1976 that baccalaureate students be certified at the mid-point of their academic careers between the 45th and 60th credit. That testing actually was started a long time ago. The problem came about that the Freshman Skills Assessment Test is presently being used for the certification process at a very early level. In point of fact we have not been doing what had been the intent all along. There's been a very, very big faculty committee chaired by Professor Otte recommending this. That's why Trustee Berg's Committee is keeping close tabs on it till we see how successful it is. That's what the recommendation for purchase is in front of you, simply a pilot project at this point.

TRUSTEE PAOLUCCI stated that she would like to separate out and leave for discussion and vote the University Report resolution for the purchase of these copies of national tests produced by ETS and ACT. I think that the Committee has not been properly informed about the tests and even at the last meeting we had to ask for copies of the actual test because Committee members have not seen it. I think we're perhaps rushing a little bit and I would suggest that it go back to Committee and that the March - April second round of testing be delayed until the Committee is ready to say yes to this. I'm not at all satisfied with the approach we have taken so I would like to vote that we do not include this in the University Report. I would like to make clear that when it goes back to the Academic Affairs Committee that the entire discussion be reopened in terms of acquainting us with the test itself. We heard an aborted presentation last time because we didn't have time to complete it, but before that we need to know more about the test itself and I think this is absolutely essential so I think that should be delayed and I want that said very clearly.

TRUSTEE COOPER stated that she just wanted the Trustees to know that the Committee that did develop this is not a Committee of the University Faculty Senate. It was not something that we voted.

NO. 2. CHANCELLOR'S REPORT: RESOLVED. That the Chancellor's Report for January 27, 1997 Board Meeting (to be held February 10, 1997) (including Addendum Items) be approved, as amended as follows:

(a) ADDENDUM: Add the following:

QUEENS COLLEGE
P B-2 LEAVE OF ABSENCE WITH INCREMENT CREDIT WITHOUT PAY FOR SCHOLARLY PURPOSES (TIAA/ERS): The entries for Elena Frangakis-Syrett and David Syrett are withdrawn and hereby reentered under the heading SCHOLAR INCENTIVE AWARD - NOT MORE THAN 25% OF ANNUAL SALARY RATE. The salary rate for Elena Frangakis-Syrett is revised to read $13,963.50. The salary rate for David Syrett is revised to read $19,819.25.

(b) Items listed in PART E - ERRATA, to be withdrawn or changed as indicated.

EXPLANATION: The Chancellor's Report consists of standard resolutions and actions of a non-policy nature which require approval by the Board of Trustees.

NO. 3. APPROVAL OF MINUTES: RESOLVED. That the minutes of the regular Board meeting of November 25, 1996 be approved.
TRUSTEE BERG stated that he received the minutes on Friday afternoon and from a first reading he found that there are a number of statements in there that are not as he recalls them.

CHAIRMAN MURPHY stated that notwithstanding the reservation by Trustee Berg, he would like to proceed to an adoption of these minutes with the understanding that Trustee Berg would be free to offer any augmented or supplementary comments that would be made part of the record of this meeting with respect to the minutes.

TRUSTEE BERG abstained.

NO. 4. COMMITTEE ON FISCAL AFFAIRS, FACILITIES, AND CONTRACT REVIEW: RESOLVED, That the following items be approved, and report noted:

A. BOROUGH OF MANHATTAN COMMUNITY COLLEGE - PURCHASE OF COMPUTER NETWORK RELATED EQUIPMENT:

RESOLVED, That the Board of Trustees of The City University of New York authorize Borough of Manhattan Community College to purchase computer network related equipment and installation services from IBM Corporation, under existing New York Contract Number P-006142, pursuant to law and University regulations. Such purchase shall not exceed a total estimated cost of $250,000 chargeable to Capital Project HN-M001 CUNY Project No. MC099095, CP No. 35752, during the fiscal year ending June 30, 1997.

EXPLANATION: The Manhattan Borough President has provided Resolution A Capital funds to facilitate the College's development of a state-of-the-art network infrastructure. The College is in the process of deploying desktop workstations to all faculty. These workstations will be connected to the recently installed fiber-based WAN, and supported by ATM protocols. The network equipment includes ATM workgroup switches, ATM multi-protocol hubs, token ring and Ethernet route switches, and LAN servers. This acquisition will provide the institution with Internet, intranet and College-wide infrastructure connectivity.

B. BOROUGH OF MANHATTAN COMMUNITY COLLEGE - PURCHASE OF DESKTOP WORKSTATIONS:

RESOLVED, That the Board of Trustees of The City University of New York authorize Borough of Manhattan Community College to purchase desktop workstations from MicroAge, under existing New York Contract Number P-06198, pursuant to law and University regulations. Such purchase shall not exceed a total estimated cost of $278,872 chargeable to FAS Code 2-22001-309, during the fiscal year ending June 30, 1997.

EXPLANATION: The College will acquire one hundred fifty (150) IBM personal computers for the faculty. Connectivity to campus and CUNY resources and the Internet for these micro-processors will be achieved via BMCC's recently installed multi-mode fiber backbone cable and ATM network. This deployment represents the second phase of our plan to equip each member of our teaching faculty with a desktop workstation.

C. BRONX COMMUNITY COLLEGE - SECURITY ENHANCEMENT:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract with the firm of Wesler Cohen Associates for architectural and engineering services for the design and supervision of construction for the security enhancement project at Bronx Community College, CUNY Project No. BX028-095. The total estimated cost shall be chargeable to Capital Project No. HN-206. The contract shall be subject to approval as to form by the University Office of General Counsel; and be it further

RESOLVED, That the Director of the New York City Office of Management and Budget be requested to approve the funding necessary to award this contract.

EXPLANATION: Bronx Community College is partially surrounded by a five-foot-high picket fence which provides minimal protection. A considerable number of car thefts have occurred on the west and southwest perimeters of the campus, an area which is particularly difficult for security to patrol because the landscape consists of sloping banks
covered by bushes and trees. This project includes the placement of a ten-foot-high chain link fence along the south and west perimeters. The project also includes removal of underbrush and debris in addition to enhancing the existing perimeter lighting. These improvements will enhance visibility and increase security.

D. QUEENSBOROUGH COMMUNITY COLLEGE - REPLACEMENT OF CHILLERS AND COOLING TOWERS FOR LIBRARY AND CAFETERIA BUILDINGS:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract on behalf of Queensborough Community College for construction of cooling towers and the replacement of chillers. The contract shall be awarded to the lowest responsive and responsible bidder after public advertisement and sealed bidding by the College pursuant to law and University regulations. The contract shall be chargeable to City Capital Budget, Project No. QB002-088. The contract shall be subject to approval as to form by the University Office of General Counsel; and be it further

RESOLVED, That the Director of the New York City Office of Management and Budget be requested to approve the funding necessary to award this contract.

EXPLANATION: The existing chillers in the library and cafeteria buildings are approximately 30 years old, function erratically and require frequent repairs. In order to provide cost-effective, energy-efficient and reliable operation of the chiller plant, it has become necessary to replace the chillers with new units. This project will include general construction, mechanical, electrical and asbestos abatement work.

A resolution for the selection of the design firm of Kallen and Lemelson Consulting Engineers was approved on October 25, 1993, Cal. No. 5.E.

E. NEW YORK CITY TECHNICAL COLLEGE - TELECONFERENCING SERVICE CENTER:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract with the firm of Swanke Hayden Connell Ltd., for architectural and engineering services for the design and supervision of construction for various alteration and restoration projects at New York City Technical College, CUNY Project No. NYCT-996. The total estimated cost shall be chargeable to HN-C004. The contract shall be subject to approval as to form by the University Office of General Counsel; and be it further

RESOLVED, That the Director of the New York City Office of Management and Budget be requested to approve the funding necessary to award this contract.

EXPLANATION: The renovation will provide New York City Technical College with teleconferencing capabilities and enhanced computer facilities to serve the needs of the student body as well as the adjacent business, commercial, and educational communities. The consultant will design the renovation of the existing Voorhees Auditorium and Reception Lobby (located on the first floor) and the reconstruction of the computer labs (located on the second floor.)

The consultant was chosen in accordance with law and the procedures established by the University.

TRUSTEE BERG stated that we should be able to attach authority and responsibility to the various requests for funds. He suggested when this material reaches the Trustees with the backup material accompanying it, that the source of funds should be noted and how far that approval for the source of funds has gone and it should be countersigned, first by the originator of the request, the person who has reviewed the request, and finally by the Vice Chancellor.

CHAIRMAN MURPHY suggested that the following procedure would be stronger and clearer, namely that with respect to specific and discreet items that the campus president and the Vice Chancellor, either for Fiscal or for Construction, describe whether specific amounts, where amounts are known, whether they be budgeted or final amounts, which would assume bidding competitively within a framework, or final amounts by virtue of negotiation,
and the source of funds, be included in all these proposals. The procedure just described generally will be refined specifically upon consultation with members of the Committee and the Chancellor. I'm available to be part of that consultation process.

F. REPORT OF THE INVESTMENT COMMITTEE: Committee Chairperson Price reported the following:

The Committee met the other day and it was unanimously agreed that there was a necessity to bring the recommendations of the Committee to the Board today rather than waiting until the March meeting of the Fiscal Affairs Committee. The University has slightly over $100 million of its investment funds managed by three firms: 80% with Oppenheimer Capital, and 20% with WR Lazard and Bond Procope, both minority firms. The Committee generally agreed that there's been some kind of cloud over WR Lazard since the death of the principal, and the firm is merging with another firm. We thought unanimously that it would be prudent that we advise WR Lazard that the money designated to it would, for a period of time, be managed by Bond Procope who would in effect be managing $18 million or whatever it is. The Bond firm would be told that that extra money was only theirs temporarily until we found another minority firm to replace WR Lazard. One of our recommendations was that we sever the relationship, temporarily at least, with WR Lazard and give them an opportunity to correct whatever the cloud is. It may be a little more difficult because Mr. Lazard is dead. As to Oppenheimer Capital managing the remaining some odd $80 million, as some of you may know Oppenheimer Capital, which has generally been a good performer, was recently purchased 35% or one-third by Pimco, a very large Pacific coast money manager. I, and I think several others, raised the point that we question whether City and State money should be managed by people not paying taxes to the City and State of New York. My experience with Pimco is that ultimately they’ll buy 100% of Oppenheimer Capital. We asked Chairman Murphy or Vice Chancellor Rothbard to advise Oppenheimer that certain Trustees had objected to a California firm taking a third of the profits and suggested that perhaps we could get, at least for the next period of time, somewhat of a reduction in fees because some of the money wasn’t being taxed by the City and State, and that they were on notice that if they ever became 100% owned or the Board or Investment Committee felt it was majority owned by a California firm we would then take steps to choose a New York City and State firm – and that was all unanimously adopted by the Investment Committee.

CHAIRMAN MURPHY explained that the Investment Committee is a subcommittee of the Fiscal Affairs Committee and over many, many years the Fiscal Affairs Committee has been the final decider with respect to the investment placing of funds based upon recommendations from the Investment Committee. Because the meeting of the Investment Committee occurred last week and we won’t have another meeting until March, there was some urgency to do this today and in effect ask the entire Board to accept the recommendation, if they wish, of the Investment Committee so that we can proceed with these two interim steps given the circumstances that have been described very completely by Trustee Price.

The recommendations of the Investment Committee were adopted.

TRUSTEE PRICE stated that he had two more items on the Fiscal Affairs Committee. I don't want to get into the merits of the Italian–CUNY dispute or the court action or anything but we’ve spent a lot of money on this dispute and I would like to take the liberty as acting Chairman of suggesting, and this doesn’t require a vote, and Trustee Calandra I know has a series of conflicts, to ask him if he can come up to the satisfaction of the Trustees, of the Chancellor, everybody else, with some type of a solution, meeting, or anything else that can kind of resolve this to the satisfaction of certainly the University and our obligation, and to the satisfaction of the Italian community.

TRUSTEE CALANDRA responded that he would like very much to do that at this point in time though I think I am somewhat constrained in what I could do. In the interest of disclosure you may read those letters real quickly and think that it’s Calandra suing CUNY. That’s not true. It was at one time the Institute that is named after my dad and now it’s no longer that, it’s the Italian American Legal Defense Fund. The Legal Defense Fund is set up similar to I would say the NAACP and the ACLU and that has a Board of Directors and it’s a public defense fund. I am on the Board of Advisors along with probably fifty to one hundred other people. As a result of that, having consulted with Vice Chancellor Diaz, it probably seemed appropriate at this time that I request an opinion, before getting involved any more, from the State Ethics Committee which we will be preparing a letter and sending it out shortly. It’s probably more prudent to do that. I do have definite views on this to be sure. In the letter that you might have
received from Vice Chancellor Diaz there is a summary of the case, and I think it would be important for you to have a copy of the decision that was reached a couple of years ago which preliminarily enjoins CUNY from doing various things but I won’t comment on that. I’ll just ask you to read that opinion and perhaps at a future date I’d like to get involved having gotten an opinion back from the Ethics Committee.

TRUSTEE PRICE asked Trustee Calandra to convey to the various Italian groups and interested parties who write or call that we as a Board are seeking some type of compromise acceptable to the Chancellor and some indication without spending hundreds of thousands of State money, City money or anything else. I only brought it up for the purpose of trying to end it and the series of mail.

TRUSTEE STONE stated that he also would really appreciate not receiving all that mail that is on different letterheads but in exactly the same language which I assume is pure coincidence but with all due respect both to Trustee Price and to Trustee Calandra I’m not entirely sure that I understand all the corollary implications in this litigation well enough to have it be the sense of this Board that Trustee Calandra would in any way shape or form be delegated to represent the Board in a negotiation without some kind of collaboration and consultation with perhaps other members of the Board. I would be happy to join in an effort to push this interminable litigation along but I am adequately concerned that the money being spent is not only being seemingly wasted I suppose when you look at the sums it’s not only being spent because of the issues before the court in this particular litigation but could conceivably have some precedential value for similar kinds of litigation that the Administration would like to protect other interests as well and so I would just not like it to be the sense of the Board that we are doing anything other than asking Trustee Calandra to give us his good offices in trying to help communicate with the plaintiffs’ community rather than to imply that this is something that’s been delegated him to settle.

TRUSTEE PRICE responded that he intentionally did not ask for the sense of the Board. I merely asked Trustee Calandra to think about it to see if we could settle it. I didn’t intend to have a sense of the Board or either my sense that we do it. I just thought I’d ask.

CHAIRMAN MURPHY stated that he thinks we’ve gone about as far as we can go as this is a litigation. I think it’s been useful to have it clarified up to this point in public session to the extent that there’s been a discussion. Trustee Calandra has very eloquently and very forthrightly indicated that there is a situation that must be clarified on his part. I think the point has been made by Trustee Stone that the Board keeps to itself the issue and there is no delegation here but this is a litigation and I would suggest that we not discuss it any further. We are going into executive session shortly to talk about a personnel item and that would be an appropriate time to go into it. It’s been going on for some time and it has been narrowed to a number of situations that have not been resolved that ought to be discussed with the Trustees in executive session because of the sensitive nature and the litigious reality that we’re facing. I appreciate that Mr. Price has brought up some very salient and important matters.

TRUSTEE PRICE introduced the following resolution prepared by Trustee Marino, which he thinks is a sense of what Fiscal Affairs would like:

That the Committee on Fiscal Affairs, Facilities, and Contract Review shall commence at the March 3 Committee meeting and continue at the scheduled meetings on May 5 and June 2, and at any special meetings, to undertake an integrated approach (participation of the other standing committees) to systematically:

1. Review the current operational, budgetary, and programmatic status of the University;
2. Begin the prioritization of budgetary and programmatic initiatives for F.Y. 1998 and 1999; and
3. Begin to propose and review initiatives to be implemented to ensure an orderly and well-planned programmatic response to any potential decreases in revenue sources supporting CUNY.

EXPLANATION: Article 125 of the Laws of the State of New York, specifically §5204(1) and §6206(5),(6), and (7) authorizes the Board of Trustees to govern and administer all educational units of the City University system. In order to properly assess existing operational, financial and programmatic conditions and properly plan for the next budget cycle and for potential revenue reductions the Committees on Fiscal Affairs,
CHANCELLOR REYNOLDS stated that she has done a quick and cursory reading and would just indicate she thinks this recommendation is very much within the normal purview of the budget process as it occurs during the spring. As we go through the spring cycle the current operational budgetary programmatic status is now in front of the Board. The Governor's recommended budget is in front of us. The campus responses come in February 17th and they will be brought to the Committee on Fiscal Affairs at its March 3 meeting and at that point we review those. They have to be understood in the context that we do not know yet what the final budget will be. Last year we got the final budget quite late and it was very different from the budget that was recommended for us at that time. The discussion of budgetary and programmatic initiatives are most appropriate and continue ongoing. The programmatic initiative that goes through Trustee Berg's Committee on Academic Policy, Program, and Research is very much part of the programming initiative. Probably those two Committees should come together for some joint discussions over the spring if Trustee Berg's Committee, and I assume it will be, is willing to come in there on some programmatic initiatives. And then the initiatives to insure an orderly and well planned programmatic response to any potential decreases in revenue sources, of course we have to and that's what's emanating from that so I think this is very well conceived. I think we can assure you that this kind of procedure is exactly what the two Committees will be following over the spring.

TRUSTEE MARINO stated that he is pleased to hear support for this resolution. I think this resolution emanates from the statement I made at the October 28, 1996 meeting. It's 105 days since the last meeting, past the 60 days mentioned then. There hasn't been a proposal from the Administration so this is the proposal of the Fiscal Affairs Committee. We think it's necessary for the Trustees to have, because of our fiduciary responsibility, a much more active role in the prioritization of the budget and the programs. Not in carrying it out, not in delegation, that's clearly the role of the Administration and the twenty-two college presidents and deans of the junior and senior colleges, the School of Medicine and the Law School. If you look at Article 125 §6206(5),(6) it's within the powers of the Board of Trustees to prioritize the expenditures and programmatic programs that emanate from those expenditures. This was not discussed in Fiscal Affairs but it emanates clearly from the minutes of the October 28th meeting of the Board and the members of the Fiscal Affairs Committee have discussed informally what our role should be in the preparation of the budget. There should be an attempt to incorporate senior and junior college presidents, faculty senate, faculty union members, students, and all the constituents that comprise the University, to make sure that the Trustees here have sufficient time to understand the plan and evaluate our role because September will be here very soon and we'll be back in the cycle sending another budget to DOB and we want to have the opportunity to evaluate what we should be doing prior.

TRUSTEE PRICE stated that the thrust of what Trustee Marino and several other Trustees with whom he did discuss this is that it would be useful for our education to work closer with the presidents of each of the colleges and get more involved in finding out the needs of each of the colleges because we all think that we just want to get deeper into the process so we know what we're voting about. Our participation in the needs and trying to be more helpful to the faculty and certainly to the presidents includes a working with 80th Street on the same levels of interpretation of their needs. Trustee Marino has some subsidiary suggestions for a more formal way for all the Trustees to examine how we can be more helpful to make this a smoother running organization. It has been very smooth but there's nothing that doesn't go smoother with some improvements and we just felt for our own education we'd like to participate in it.

CHAIRMAN MURPHY stated that we're at February 10th and we have our Fiscal Affairs meeting and the other standing committees meeting in about three weeks and it would seem to me that the spirit of what's in this proposal here ought to inform activities from tomorrow on and not wait for committees to have formal meetings. As the Chancellor indicated, we expect by the end of this week to have detailed analyses from the colleges who have had to examine their budgets as proposed by the Executive budget because it is a discrete college by college, program by program budget. Our procedure in the past has been to analyze that data, see how deep the issues are pervasively throughout the system or are they narrow, and then to get a recommendation as to a specific course of
action. Exigency has been the procedure followed for the past two years. Leave that off of the table for the moment. So my first reaction to this is that the spirit of this really ought to inform how we proceed and I would think in your explanation de facto there ought by more explicit explication of what the role of the Chancellor is because she's our chief executive and we want her to be. The chancellory is our staff and we certainly want their role to be very, very clear in interfacing us with the presidents. So the spirit of this is one that I think ought to enliven how we proceed from here and my sense is I'd just as soon affirm that this is how we will proceed but not having had a chance to look at this I might have some reservations of locking ourselves into a procedure that may not be wholly workable but rather have the committees look at it and then we could do something more specific going forward at the next meeting. We certainly want this process to take place and getting the perspective of new members of this Board as to how we can proceed I think it's very, very fruitful.

TRUSTEE MARINO stated that in that spirit I would recommend that we refer this to the Fiscal Affairs Committee to be acted on, but I'd also like to be sure that we invite all the senior and community college presidents, since they're going to have responses back on the 17th, to be at that meeting so that there will be a direct discussion between the members of the Fiscal Affairs Committee and the senior and junior college presidents and that includes of course the Law School and Medical School.

Vice Chair EVERETT stated that I'm not sure that the format that's on the floor now is workable. I think that if you go into a meeting and you're not prepared with at least some background material that you've had an opportunity to discuss in the Board situation before you sit down with the presidents and others who run this University it's not going to be a very productive meeting. A lot of questions will be asked that are not based on any facts. I think you'll come out very frustrated people. I know I would be walking into a meeting without any good background. So I think it has to be a two-step affair, one where staff prepares you with what they think you ought to know. I don't think you want to know everything. What I'm trying to say is that which they think will inform you sufficiently. John Dewey said the only way you can ask an intelligent question is to know something. I operate from that. I feel I have to have some basis of information — some of us know more, some of us know less — but there is a body of information that we should all have when we walk into a room with the professionals so that we feel that we are not asking foolish questions, at least we have a certain degree of enlightenment when we engage in some kind of dialog. I'm just suggesting that it would be much more effective to have a two-step approach, one is to become prepared and the other is then to engage in dialog. I think they're important. Number two, I would like to take exception to the use of the phrase "for potential revenue reductions" in this. I assume this resolution is a long-term proposal. I would like to think of a time when we're not only talking about reductions but perhaps increases in the budget so I think there should be a period after the word "for the next budget cycle." I don't want to have this mentality of every year going into a reduction phase. I think it's counterproductive. My suggestion was only to make us more knowledgeable so that the exchange is a more meaningful exchange based on a larger degree of knowledge.

Chairman MURPHY stated that I think we have an understanding. We've have a lot of discussion. The committee Chairs, all four, have to be involved. Fiscal Affairs because it has the brunt with respect to the budget, will be a key focal point and I am pleased to see constructive suggestions as to how best to fill the model that I see, namely the Board as the maker of policy and by making not simply reacting to proposals but being proactively involved in developing policy options as well as its oversight role in terms of how policy is carried out. I think this is very, very constructive and I think we will gain much from this. One caveat, we should not be caught up in this process simply because we are in a battle for the hearts and minds of 211 people in Albany and the Executive Branch of the State government. This is a process of reviewing budgets. There will be give and take along the way, and we must continue to advocate for those causes and those results that we think are the best. But to be prudent we must be prepared for varying levels of resource based upon what the final outcomes are. Let's not take our eye off the ball which is for us to be unified as a University playing the advocacy role during these next number of weeks and months so that we get the best result. But I think this has been a very constructive discussion. It is referred to Fiscal Affairs with all of the add-ons and caveats and clarifications that have been made. I thank Trustee Marino for bringing it up and the other members of the Committee who have been discussing this. It's a step forward.
Minutes of Proceedings, January 27, 1997 (held on February 10, 1997)

NO. 5. COMMITTEE ON FACULTY, STAFF, AND ADMINISTRATION: RESOLVED, That the following items be approved:

A. NEW YORK CITY TECHNICAL COLLEGE - NAMING OF THE LIBRARY IN THE ATRIUM BUILDING OF NEW YORK CITY TECHNICAL COLLEGE, “THE URSULA S. SCHWERIN MEMORIAL LIBRARY”:

RESOLVED, That the Board of Trustees of The City University of New York approve the naming of the library in the Atrium Building of New York City Technical College, “The Ursula S. Schwerin Memorial Library.”

EXPLANATION: Dr. Ursula Schwerin served as the fifth president of New York City Technical College from 1978 to 1988. During her presidency, she was able to have the College’s status changed legislatively from a community college to the technical college of The City University of New York, giving the institution the right to offer baccalaureate degrees in specific programs. During that same period, she founded the New York City Technical College Foundation, one of the first of its kind in The City University, and spearheaded a building program which resulted in a new two-story library.

Dr. Schwerin was granted the status of President Emerita by the University's Board of Trustees when she retired in 1988. When Dr. Schwerin died in January 1996, the College began the process to name the library in her honor and received approval of the full Council of New York City Technical College on October 19, 1996. In April 1997, as part of its fiftieth anniversary celebration, the College plans to host a Founders Day event at which time a formal ceremony for the naming of the library will be held. It would be a most fitting tribute for the library at New York City Technical College to bear the name of Dr. Ursula Schwerin.

B. HUNTER COLLEGE - NAMING OF THE OLD FIREHOUSE ON THE GROUND FLOOR OF THE WEST BUILDING AT HUNTER COLLEGE, “THE LEONA AND MARCY CHANIN LANGUAGE CENTER”:

RESOLVED, That the Board of Trustees of The City University of New York approve the naming of the old firehouse on the ground floor of the West Building at Hunter College, "The Leona and Marcy Chanin Language Center.”

EXPLANATION: Leona (Hunter College Class of 1938) and Marcy Chanin, founding trustees of the Hunter College Foundation, have contributed $225,000, with a pledge of $775,000 additional, to renovate an abandoned New York City firehouse located at street level in the College’s West Building. The newly renovated space will become a state-of-the-art facility equipped with interactive and computer technology and will be dedicated to the study of foreign languages. The $1 million pledge is part of a 3-1 match required by a grant from the National Endowment for the Humanities for the renovation of the Language Center. This recommendation is enthusiastically supported by the Department of Romance Languages, the German Department and the Classical and Oriental Languages Department, as well as by the President of the College.


RESOLVED, That the Board of Trustees of The City University of New York approve the naming of the Lecture Hall on the 15th floor of the North Building at Hunter College, "The Evelyn Kranes Kossak Lecture Hall.”

EXPLANATION: Evelyn Kranes Kossak, Hunter College Class of 1942, has contributed and committed $350,000 to complete a 3-1 match required by the National Endowment for the Humanities to renovate, equip and name an Art History Multi-Media Room. A 2,000 square foot lecture hall will be refurbished and outfitted with state-of-the-art slide projection and acoustical equipment, and new air conditioning and ventilation systems. The Hall will be shared by the Department of Art and Art History and the Thomas Hunter Honors Program. The Kossak Lecture Hall will be acoustically isolated to assure an improved lecturing, studying and teaching facility. This recommendation is enthusiastically supported by the Art Department, the Thomas Hunter Honors Program and the President of the College.
D. HUNTER COLLEGE - NAMING OF THE BLACK BOX THEATER ON THE GROUND FLOOR OF THOMAS HUNTER HALL, "THE FREDERICK LOEWE THEATER":

RESOLVED, That the Board of Trustees of The City University of New York approve the naming of the Black Box Theater on the ground floor of Thomas Hunter Hall at Hunter College, "The Frederick Loewe Theater."

EXPLANATION: On the recommendation of Floria V. Lasky (Hunter College Class of 1942), Chair of the Hunter College Foundation Board and a trustee of The Frederick Loewe Foundation, the Loewe Foundation has contributed approximately $250,000 toward the renovation of the Theater and Film Department's Black Box Theater. This contribution, a "challenge grant," aided the College in its effort to attract the additional $250,000 on a one-to-one matching basis. It will allow the renovation and modernization of the space to include access for the disabled, new electrical systems, up-to-date air conditioning and ventilation systems, refurbished and expanded movable seating for up to 138 people, a new entranceway and refurbished lobby area.

This new performance space will primarily be used by Hunter's Theater and Film Department, but will also be available for general use by the College community and outside groups. This recommendation is enthusiastically supported by the Theater and Film Department and the President of the College.

NO. 6. COMMITTEE ON ACADEMIC POLICY, PROGRAM AND RESEARCH: RESOLVED, That the following item be approved:

A. QUEENS COLLEGE - BRANCH CAMPUS AT 25 WEST 43RD STREET, MANHATTAN, AND B.S. IN APPLIED SOCIAL SCIENCE AT THAT BRANCH:

RESOLVED, That the Queens College Center for Worker Education be established as a branch campus located at 25 West 43rd Street, Manhattan, and that a program in Applied Social Sciences leading to the Bachelor of Science degree to be offered exclusively at that campus be approved, effective February 1997, subject to financial ability.

EXPLANATION: The purpose of the proposed branch campus and proposed program is to provide working adults with access to education to improve individual job opportunities, to enhance civic participation, and to broaden their appreciation and understanding of social, political and cultural institutions. Students entering the program will be primarily working adults who are sponsored by their union. The curriculum is designed to enable students to understand and effectively use social science in leadership roles, in their work, in their unions and communities, and as citizens of a larger world. Thus, the program is expected to facilitate careers in trade union organizations, the public sector, and human services.

Queens College has been offering courses to union members through an extension center in Manhattan for several years. The proposed branch campus builds upon and replaces that activity.

TRUSTEE MARINO noted that since 1972 The College of New Rochelle and District Council 37 have operated a school called the School of Human Resources for union members and it seems the course of study is quite similar to the explanation here. With BMCC, Hunter, Baruch, and CCNY in Manhattan, why don't we just utilize the existing staff at these institutions, or in a sense are we coordinating our efforts with CNR and AFSCME, to be sure that we're not expending our line of administration, overhead, leases, when all this other than personnel service is already created? Do we have available space we could plug in to the ongoing programs and assist additional union members? Did we take a look at new resources and our understanding of how we could coordinate our programs with CNR so that we utilize those schools in Manhattan. My comments have nothing to do with the worth of the program or the value. It's great, but can we expend money, where with the impending problems that we might have, rather than utilizing an ongoing program, utilizing ongoing staff in Manhattan we might be able to get some economies of scale and still produce the services to the union members. This program exists at CNR and AFSCME. Why are we duplicating a whole structure?
PRESIDENT SESSOMS responded that this program was reviewed by all the colleges within the City University of New York. There were some discussions. Both points were clarified and now there is agreement to go forward as planned. This is a program that the unions had with Hofstra University and they found that relationship somewhat unsatisfactory and moved it to Queens College because it was a more welcoming place. A condition for continuing the program was that a branch campus be arranged in Manhattan so that union members could actually get to the program more easily. This is something that's fully supported by all the unions, including the head of the AFL-CIO and others, and we see no conflict with any other program in the area not just in New York City. The program exists already and it's also self-supporting. It doesn't cost us anything.

NO. 7. HONORARY DEGREES: RESOLVED, That the following honorary degrees, approved by the appropriate faculty body and recommended by the Chancellor, be presented at the commencement exercises as specified:

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<tr>
<th>GRADUATE SCHOOL &amp; UNIV. CENTER</th>
<th>DEGREE</th>
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<tr>
<td>Evelyn Cunningham</td>
<td>Doctor of Humane Letters</td>
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<tr>
<td>William T. Golden</td>
<td>Doctor of Humane Letters</td>
</tr>
<tr>
<td>Frederic S. Papert</td>
<td>Doctor of Humane Letters</td>
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<tr>
<td>Jeanne Moreau</td>
<td>Doctor of Fine Arts</td>
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(To be awarded at the May 1997 Doctoral Commencement.)

BARUCH COLLEGE

Robert E. Rubin

Doctor of Laws

(To be awarded at the June 1997 Graduate Commencement.)

QUEENS COLLEGE

Walter Cronkite

Doctor of Humane Letters

(To be awarded at the June 1997 Graduate Commencement.)

NEW YORK CITY TECHNICAL COLLEGE

Charles A. Gargano

Doctor of Laws

Israel Kugler

Doctor of Humane Letters

(To be awarded at the June 1997 Graduate Commencement.)

TRUSTEE PAOLUCCI requested that the following statement be included in the minutes. I think many of us feel and think along the same lines and I propose that what I am about to read should be considered and perhaps discussed by the Board singly and perhaps even if necessary voted on at the next meeting ideally or some other meeting, special meeting if we need it.

RECOMMENDED CHANGES IN PROCEDURES TO FACILITATE BOARD OF TRUSTEES' DELIBERATIONS AND RESOLUTIONS, BOTH IN COMMITTEE AND AT ALL BOARD MEETINGS.

1. "INFORMATION ITEMS" not currently voted on in Committee (by virtue of a former Board decision) should in fact be discussed and voted on in Committee. "Information Items" currently appear as entries in the Chancellor's Report and/or the University Report and are voted on at Board meetings as part of the CR "package." Having to isolate a particular item for further discussion under those circumstances is awkward and counterproductive. All "Information Items" should be examined, discussed, and voted on in committee.
2. (A) **PRESIDENTS** should meet informally with the Board at least twice a year. Currently, the Board has no opportunity for constructive dialog with Presidents who do not take part in discussions at official Board meetings. Personal visits by Board members to the various campuses are effective means of communication, but there should be another kind of mechanism for facilitating exchange between the Board as a whole and presidents of the colleges. **Meetings with Presidents should be arranged as purely Board initiatives, with only Board members and Presidents present.** (B) **THE UNIVERSITY SENATE and THE FACULTY UNION should also meet with the Board at least twice a year for informal discussion of matters of mutual concern.**

3. **“EVALUATION” OF PRESIDENTS/OTHER HIGH-LEVEL ADMINISTRATORS** should follow a precise timetable, applicable to all, in order to avoid possible charges of discrimination. As a corollary: **The Board as a whole should have the right to interview any administrator prior to such evaluation.**

4. **SEARCH COMMITTEES** should be instructed, as standard procedure, a) to provide Board members with a list of all applicants for high administrative position (President, Deputy Chancellor, etc.) and b) to make available the full c.v. of “short list” candidates. **Trustees should have access to this kind of information, routinely, and not have to ask for it or visit 80th Street to look at dockets.**

5. **THE BOARD SHOULD PREPARE ITS OWN BUDGET RECOMMENDATIONS AS A SEPARATE DOCUMENT.** The Board should play a constructive role in budget matters. The results of its deliberations should be presented and approved by the Board and **submitted as Board recommendations in a separate document from that of the Chancellor.**

6. **LEGAL COMMITTEE:** **The Board should put in place a Legal Committee and have access to its own legal counsel.**

7. **THE ACADEMIC CERTIFICATION EXAM (ACE)** should **not be administered again** until the Committee on Academic Programs has had a chance to review and discuss the project properly. ACE should be returned to Committee and implemented administratively only when all questions and snags have been worked out. **The second round of testing ACE (scheduled for March and April) is premature, since adequate discussion in Committee has not taken place, nor have faculty been heard on this matter. ACE should be returned to Committee at this time.**

Upon motions duly made, seconded and carried, the Public Meeting was adjourned at 6:18 PM to go into executive session to consider personnel matters.

**SECRETARY GENEVIEVE MULLIN**

(This is a detailed summary of the Board of Trustees' meeting. The tapes of the meeting are available in the Office of the Secretary of the Board for a period of three years.)
The Chairperson called the Executive Session to order at 6:45 P.M.

There were present:

James P. Murphy, Chairperson
Edith B. Everett, Vice Chairperson

Satish K. Babbar
Herman Badillo
Jerome S. Berg
John J. Calandra
Michael C. Crimmins
Ronald J. Marino

Susan Moore Mouner
Anne A. Paolucci
Robert Price
George Rios
Nilda Soto Ruiz
Richard B. Stone

Sandi E. Cooper, ex officio
Ifeachor Potts, ex officio

Secretary Genevieve Mullin
Robert E. Diaz, General Counsel and Vice Chancellor for Legal Affairs

Chancellor W. Ann Reynolds
Deputy Chancellor Laurence F. Mucciolo
Upon motions duly made, seconded and carried, the following resolution was adopted: (Calendar No. E1.)

E1. APPOINTMENT OF VICE CHANCELLOR FOR ACADEMIC AFFAIRS: RESOLVED, That the Board of Trustees of The City University of New York approve the appointment of Dr. Louise Mirrer as Vice Chancellor for Academic Affairs, effective July 7, 1997, at the established salary level for a Vice Chancellor, subject to financial ability, and that she be appointed Professor with tenure in the Ph. D. Program in Hispanic and Luso-Brazilian Literatures at the Graduate School and University Center.

EXPLANATION: Dr. Louise Mirrer is recommended for appointment as Vice Chancellor for Academic Affairs following a national search. Dr. Mirrer holds a doctorate in Spanish and Humanities from Stanford University and has served in a variety of academic administrative positions during the past fourteen years. She has been serving as Vice Provost for Arts, Sciences and Engineering at the University of Minnesota-Twin Cities, where she is a tenured Professor in the Department of Spanish and Portuguese and a member of the Graduate Faculty of the Center for Medieval Studies. Dr. Mirrer is the author of four books and numerous articles and is the recipient of various research grants and fellowships.

Trustees Badillo, Marino, Paolucci and Price abstained.

The Executive Session was adjourned at 8:40 P.M.

SECRETARY GENEVIEVE MULLIN