MINUTES OF THE MEETING OF THE BOARD OF
TRUSTEES OF THE CITY UNIVERSITY OF NEW YORK
HELD
SEPTEMBER 25, 2000
AT THE BOARD HEADQUARTERS BUILDING
535 EAST 80TH STREET – BOROUGH OF MANHATTAN

The Chairperson called the meeting to order at 4:35 P.M.

There were present:

Herman Badillo, Chairman
Benno C. Schmidt, Jr., Vice Chairman

John J. Calandra
Kenneth E. Cook
Michael C. Crimmins
Alfred B. Curtis, Jr.
Randy M. Mastro

John Morning
Kathleen M. Pesile
George J. Rios
Nilda Soto Ruiz
Jeffrey S. Wiesenfeld

Md. Mizanoor R. Biswas, ex officio
Bernard Sohmer, ex officio

Secretary Genevieve Mullin
Frederick P. Schaffer, General Counsel and Vice Chancellor for Legal Affairs
Hourig Messerlian, Executive Assistant
Lorrie Christian
Kisha Fuentes
Anthony Vargas

Chancellor Matthew Goldstein
Executive Vice Chancellor Louise Mirrer
Senior Vice Chancellor David H. Freed
President Fred W. Beaufait
President Dolores Fernandez
President Ricardo R. Fernandez
Interim President Evangelos John Gizis
President Frances Degen Horowitz
Interim President Russell K. Hotzler
President Edison O. Jackson
President Charles C. Kidd, Sr.
President Christoph M. Kimmich
President Gerald W. Lynch
President Eduardo J. Marti

President Byron N. McClenny
President Gail O. Mellow
President Antonio Perez
President Edward V. Regan
Int. Pres. and Dean Stanford R. Roman, Jr.
President Marlene Springer
Dean Kristin Booth Glen
President Carolyn G. Williams
Vice Chancellor Sherry Brabham
Vice Chancellor Jay Hershenson
Vice Chancellor Otis O. Hill
Vice Chancellor Emma E. Macari
Vice Chancellor Brenda Richardson Malone

The absence of Trustees Satish K. Babbar, Wellington Z. Chen, and Ronald J. Marino was excused.
A. VIDEOTAPING OF BOARD MEETING: Chairman Badillo announced that CUNY-TV is transmitting today’s meeting of the Board of Trustees live on cable Channel 75, so that the public can observe the work of the Board and of the University.

B. RECENT CUNY PUBLICITY: Chairman Badillo stated that I think you have all been impressed with the recent publicity that we have been getting at The City University especially John Calandra and I and Al Curtis, who were attacked when we sponsored the remediation resolution. In those days we were a lonely group and we were accused of ethnic cleansing and all kinds of charges. I just want to mention some of the articles that specifically talked about what we have done. This past week we read that rather than the University being completely decimated, because it had been predicted we would lose more than 40% of the entire student body, for the first time in five years registration has increased. And as you saw, those who were critical of the fact that we were going to eliminate the SEEK program were proven wrong in the article that was published last week in The New York Times.

You also have read that we have improved the teacher testing grades in six out of the eight colleges. Actually, six have passed the State standards and the others have improved and, as you know, we now have a Dean for Teacher Education, so we should be able to take care of those two very shortly too. And then, of course, we announced the continuation of the billion-dollar plan for capital improvements.

Some time ago our Vice Chairman Benno Schmidt had written, “An Institution Adrift.” In a very short period of time we have gone from an institution adrift to a University on the move. The important thing is that some of these changes are changes that have taken thirty years to bring about, so it is not just a casual article in the newspaper, it is a very fundamental change. In fact, we have accomplished so many things that we have put them all in a brochure called, “A University on the Move.”

I want to thank all the Trustees for the support that you have given us even when we had signs all over the place at these Board meetings and even when there were pickets and other demonstrations. I wanted to call attention to the support of the Trustees, because I know in your own way each of you had pressures that were put on you and you were attacked in many different ways, so I want to thank you for your continuing support.

C. REGENTS’ APPROVAL OF MASTER PLAN: Chairman Badillo stated that you read that the Regents approved the master plan, and remember when we got the remediation resolution approved it was by one vote, thanks to Harold Levy, who was the deciding vote when he was serving on the Board of Regents. This time the Board of Regents approved the master plan by a vote of 10 to 4. So, not all of us had a restful summer. Matt Goldstein and I and a lot of the vice chancellors spent time in the summer making sure that we would have the necessary support.

D. INTRODUCTION OF NEW PRESIDENTS AND STAFF: Chairman Badillo stated that he would like to welcome the new presidents officially. We are very pleased to have Ned Regan at Baruch College, Byron McClenny at Kingsborough Community College, Gail Mellow at LaGuardia Community College, Eduardo Marti at Queensborough Community College, and the interim presidents Russell Hotzler at Queens College and Evangelos Gizis at Hunter College. We certainly wish them success in their new endeavors.

We also want to welcome the new General Counsel and Vice Chancellor for Legal Affairs, Frederick Schaffer, David Freed, Senior Vice Chancellor and Chief Operating Officer, and Otis Hill, Vice Chancellor for Student Development and Enrollment Management. We also congratulate Sherry Brabham who has been appointed Vice Chancellor for Budget, Finance, and Administrative Computing, and Louise Mirrer, who is now the Executive Vice Chancellor.

E. TRUSTEE HONORS: Chairman Badillo stated that on behalf of the Trustees and the Administration it is my pleasure to extend congratulations to Trustee Nilda Soto Ruiz, who is the recipient of the National Puerto Rican Coalition’s Award for Life Achievement in Education. This award is presented to distinguished Puerto Ricans who have worked to improve the quality of life of the Puerto Rican community and to society as a whole. Through their contributions and achievement, honorees serve as role models for Puerto Rican and Latino youth and emphasize the importance of attaining a higher education. Congratulations to you, Trustee Ruiz.
Trustee Calandra stated that on behalf of my colleagues I would like to extend our congratulations to Chairman Herman Badillo, who was honored on Friday by the Coalition of Italian American Organizations. As a former board member of that organization, I can tell you that it is rare indeed that they go out and honor a non-Italian American. But in Herman's case, I think it was well deserved. The award reads: "The Coalition of Italian American Organizations proudly presents its Leadership in Education and Government Award to Herman Badillo for a career dedicated to public service and unwavering friendship to the Italian American community and his fight to raise standards at The City University of New York at the Coalition's 17th Annual Dinner, Friday, September 22, 2000."

Upon motions duly made, seconded and carried, the following resolution was unanimously approved:

F. HON. JAMES A. CAVANAGH – MEMORIAL RESOLUTION:

WHEREAS, The Honorable James A. Cavanagh served The City University arduously and insightfully from June 11, 1980 to March 21, 1985; and

WHEREAS, During his period of service as a Trustee, he had devoted himself without stint or restraint to the service of the University, utilizing his great skills and talents, acquired and finely honed during more than forty years in the public service of New York City; and

WHEREAS, James Cavanagh served as chair of the Committee on Facilities, Planning, and Management and Contract Review, and as chair or member of almost every crisis management committee established during his tenure as a Trustee; and

WHEREAS, His contributions to the progress and stability of the University in its funding and budgetary practices in a time of fiscal constraints were crucial and invaluable; and

WHEREAS, He endeared himself to his colleagues, the administration, and the University community; now therefore be it

RESOLVED, That the Board of Trustees, on behalf of The City University and its administrators, extends its deepest sympathy to his wife Mary Delano, his sons James and Christopher, his stepchildren and his grandchildren.

G. PRESIDENT'S, FACULTY, AND STAFF HONORS: Chairman Badillo called on Trustee Curtis, who announced the following:

1. President Frances Horowitz of The Graduate School and University Center has been chosen to become a Fellow of the New York Academy of Sciences. The Fellowship is a distinction conferred on a limited number of scientists who have made outstanding contributions to the advancement of science.

2. Dr. Thomas Head, Professor of History at The Graduate School and University Center, who is working on saints, relics, and patronage in Western Christendom in the years 200 to 1215, has won a Guggenheim Fellowship for 2000.

3. Professor Mike Wallace, who teaches history at John Jay College of Criminal Justice and The Graduate School and University Center, and is also Director of the Gotham Center of New York City History, and is working on the "History of New York City Since 1898," has also won a Guggenheim fellowship for 2000. Guggenheim fellows are appointed on the basis of distinguished achievement in the past and exceptional promise for future accomplishments.

4. Dr. Scott D. Westrem, Professor of English at Lehman College and The Graduate School and University Center, was awarded the Annual Faculty Mentoring Award for 1999-2000 from the National Association of Graduate Schools. Congratulations.
5. Brenda A. Scranton, Vice President for Student Development at Bronx Community College, has been elected Regional Representative for the National Council on Student Development for the 2000-2001 term. The NCSD is the leading professional organization for student affairs administrators in two-year colleges.

6. Frederick P. Schaffer, General Counsel and Vice Chancellor for Legal Affairs at the Central Administration, will receive the Legal Aid Society’s Distinguished Pro Bono and Public Interest Lawyer Award at a ceremony on Monday, October 2, 2000. This award is in recognition of extraordinary professional contributions to the work of the Legal Aid Society over a period of many years. Chief Judge Judith S. Kaye will present the award.

H. STUDENT AND ALUMNAE HONORS: Chairman Badillo called on Trustee Crimmins, who announced the following:

1. Natasha Ghee, Lihran Hirschkorn, and Lucille Spiropoulos, business and liberal arts students at Queens College, were each awarded scholarships from the National Association of Securities Professionals. They were chosen on the basis of their strong academic performance and demonstrated interest in financial services careers.

2. Marisol Santos, a student at LaGuardia Community College, and Blanca Bedoya, a student at Queensborough Community College, were awarded scholarships from the Coca Cola Two-Year College Scholarship Foundation. The scholarships are awarded in recognition of the academic and community service records of these two students at their respective colleges.

3. Sandra Gonzalez, a graduate of the School of Architecture at The City College has been awarded the Charles E. Inniss Internship from the City University Construction Fund. This internship is named for the late Charles Inniss, former Chairman of the Construction Fund and a former member of the Board of Trustees.

4. Dr. Lawrence A. Tabak, an alumnus of The City College, has been appointed Director of the National Institute of Dental and Craniofacial Research at the National Institutes of Health. Dr. Tabak currently directs the Center for Oral Biology Aab Institute of Biomedical Sciences, at the University of Rochester.

5. Deborah Willis, an alumnus of The City College, has been named a year 2000 MacArthur Fellowship award recipient. Individuals cannot apply for MacArthur Fellowships; they must be nominated. Also known as the "genius" awards, the fellowships are five-year grants to individuals of all ages and from all fields and offer recipients the flexibility to pursue their work without reporting requirements. Ms. Willis is an historian of photography, a curator, and a photographer. She has been a leading scholar in the investigation and recovery of the rich legacy of African-American photography.

I. GRANTS: Chairman Badillo presented for inclusion in the record the following report of Grants of $100,000 or above received by the University subsequent to the June 26, 2000 Board meeting:

BOROUGH OF MANHATTAN COMMUNITY COLLEGE

A. $750,000 UNITED STATES DEPARTMENT OF LABOR EMPLOYMENT & TRAINING ADMINISTRATION to Alexander, R., and Bragg, S., for “JTPA Regional Consortium.”

B. $301,114 NEW YORK CITY HUMAN RESOURCES ADMINISTRATION (HRA) to Jones, J., and Lambert, J., for “COPE (College Opportunity to Prepare for Employment).”

BROOKLYN COLLEGE

A. $254,713 UNITED STATES DEPARTMENT OF EDUCATION to Marquis, J., Educational Services, for “Brooklyn College Educational Talent Search Program.”

B. $212,000 UNITED STATES DEPARTMENT OF THE INTERIOR to Schreibman, M., Biology, for “Cooperative Agreement between the United States Department of the Interior National Park Service and The Research Foundation of The City University of New York.”
C. $204,122 NATIONAL SCIENCE FOUNDATION to Gavin, R., Biology, for “Function of Myosins in Tetrahymena.”

D. $195,063 NATIONAL INSTITUTE OF CHILD HEALTH AND HUMAN DEVELOPMENT to Magliozzo, R. S., Chemistry, for “Catalase – Peroxide Catalysis in Antibiotic Activation.”

E. $137,001 NATIONAL INSTITUTE OF CHILD HEALTH AND HUMAN DEVELOPMENT to Raphan, T., Computer and Information Science, for “Spatial Orientation & Plasticity in the Vestibular System.”

THE CITY COLLEGE

A. $645,890 NSF to Fosnot, C., Education, for “Mathematics in The City: Professional Development.”

B. $622,090 NIH to Fishman, M., Chemistry, for “MBRS – Score Program at City College.”

C. $507,885 NEW YORK CITY DEPARTMENT to Fillos, J., Civil Eng., for “Characterization of Primary Settling Tank.”


E. $456,818 NSF to Akins, D., Chemistry, for “CCNY Sem Collaborative.”

F. $375,000 NASA to Alfano, R., IUSL, for “IRA: Tunable Solid State Lasers and Optical Imaging.”

G. $361,655 NIH to Wallman, J., Biology, for “Vision and Etiology of Axial Myopia.”


J. $309,625 NIH to Deacon, D., Psychology, for “Brain Potential Semantic Processing and Attention.”

K. $235,000 NEW YORK STATE EDUCATION DEPARTMENT to Roth, M., SEEK, for “Collegiate Science and Technology Entry Program.”

L. $220,000 NSF to Watkins, C., ENGA, for “Computer Science, Engeneering and Mathematics Scholarship.”

M. $189,000 NASA to Austin, S., Computer Science, for “An Urban Collaborative for Network Connectivity.”

N. $150,000 NEW YORK STATE EDUCATION DEPARTMENT to Dyasi, H., Education, for “DDE Program: Science Education Consortium for NYC Schools.”

O. $124,713 US ARMY to Ravindran, K., Computer Science, for “Modeling and Implementation of Concurrent Control Services.”

P. $116,000 NSF to Gucden, J., Biology, for “Thymic Nurse Cell: Internalization, Survival.”

Q. $110,588 NYC MTA/BARUCH COLLEGE to Holguin-Vera, J., Trans., for “Urban Goods Movement Model-Phase 2.”

R. $100,000 NASA to Andreopoulos, Y., Mech. Eng., for “High Resolution Experiments of Compressible Turbulence.”

S. $100,000 NSF to Gunner, M., Physics, for “PFF: Role of Electrostatic Forces in Protein.”

THE GRADUATE SCHOOL AND UNIVERSITY CENTER

A. $243,050 NIDCD to Strange, W., for “Cross-Language Studies of Vowel Acoustics and Perception.”
HERBERT H. LEHMAN COLLEGE

A. $1,249,995 UNITED STATES DEPARTMENT OF EDUCATION to Rothstein, A. L., for "Lehman Urban Teacher Education."

B. $397,274 UNITED STATES DEPARTMENT OF EDUCATION to Rothstein, A. L., for "Urban Teacher Recruitment: Corridors to Teaching Careers."


D. $155,706 THE GREENWALL FOUNDATION to Wolfe, M., and Campos, A., for "Classroom Based Assessment Project."

NEW YORK TECHNICAL COLLEGE

A. $286,331 NASA/UNCF to Woytowich, R., for "Computer Engineering Technology."

B. $200,000 NATIONAL SCIENCE FOUNDATION to Soiffer, S., for "Computer Science, Engineering and Mathematics Scholarship Program (CSEMS)."

C. $152,880 NEW YORK CITY BOARD OF EDUCATION to Nwoke, G., and Braneky, J., for "Instructional Technology Professional Development."

QUEENS COLLEGE

A. $2,326,749 PAPER, ALLIED-INDUSTRIAL, CHEMICAL AND ENERGY WORKERS INTERNATIONAL UNION (PACE) to Markowitz, S., Center for the Biology of Natural Systems, for "Medical Surveillance of Former and Current Workers at the Gaseous Diffusion Plants of the Department of Energy: Phase II Implementation."

B. $385,206 UNITED STATES DEPARTMENT OF EDUCATION to Anderson, P., Dean of Students Office, for "Queens College Upward Bound Program."

C. $201,162 UNITED STATES DEPARTMENT OF EDUCATION to Rosa, C., Dean of Students Office, for "Student Support Services at Queens College."

D. $130,000 UNITED STATES DEPARTMENT OF AGRICULTURE to Kant, A., Family, Nutrition and Exercise Science Department, for "Consumption of Energy-Dense, Nutrient-Poor Foods by American Children."

QUEENSBOROUGH COMMUNITY COLLEGE

A. $546,611 NEW YORK STATE EDUCATION DEPARTMENT to Katz, M. D., and Beltzer, S., for "Perkins III."

B. $253,496 UNITED STATES DEPARTMENT OF EDUCATION to Parra, M., for "Project Bridge III: A Support Services Program for Students with Disabilities."

C. $200,000 NEW YORK STATE EDUCATION DEPARTMENT to Katz, M. D., and Meyer, M. A., for "Tech-Prep Consortium of Queens."

THE COLLEGE OF STATEN ISLAND

A. $251,413 NEW YORK STATE EDUCATION DEPARTMENT to Glynn, A., Guerin, K., Jeffreys, M., and Straker-Banks, A., for "Vocational Education Institutional Grant."

B. $236,825 DHHS to Lunney, M., for "Advanced Nurse Education Program."
C. $219,492 NEW YORK STATE EDUCATION DEPARTMENT to Jackson, C., for “Liberty Partnerships Program.”

D. $125,804 NSF to Ciaccio, L., and Sanders, J., for “New York Collaborative for Excellence in Teacher Preparation (CETP).”

YORK COLLEGE

A. $225,000 NATIONAL AERONAUTICS AND SPACE ADMINISTRATION (NASA) to Thomas, R. C., and Schlein, J., Institutional Advancement/Natural Sciences, for “Science, Engineering, Mathematics and Aerospace Academy.”

J. ORAL REPORT OF THE CHANCELLOR: Chancellor Goldstein reported the following:

1. We are delighted at seeing a wonderful new group of presidents and I certainly look forward to working with you in the years ahead as you position your campuses for the distinction that you, your faculty, staff, and administration certainly are capable of doing. I also want to welcome Interim President Evangelos Gizis. This is his first official role as Interim President at the Board and we welcome you here as well. You’ve had a wonderful summer and it is a delight working with you.

Of course, nobody is more delighted than I am that we have three wonderful new vice chancellors, Rick Schaffer, David Freed, and Otis Hill, who have worked quite assiduously this summer on important matters for the University. It is wonderful to have you with us and I appreciate your acceptance of the offer to join the Administration and we look forward to working with you. Of course it is wonderful to work with Sherry Brabham, who has been around for a while, in her new role as Vice Chancellor.

Congratulations Rick Schaffer on that very, very prestigious award and I will be there to share in your joy. I would also mention that Executive Vice Chancellor Louise Mirrer has been nominated and will receive a prestigious award from the YWCA as one of the one hundred most influential women of this year at an award ceremony at the Grand Hyatt. Congratulations to you, Louise.

Chairman Badillo, I was privileged to be at the Coalition Dinner the other night. It was a wonderful evening and we were really proud of you getting that award, and we look forward to other awards for you.

2. With respect to the affirming of the University’s master plan, I would like to spend just a moment thanking Commissioner Mills who was very, very helpful and very strongly supportive of the direction that the University is taking. He wrote what I thought was a very balanced and important commentary of where he saw the University going and how this new master plan fit into that. We owe Commissioner Mills a lot of gratitude and we are working very closely with him on a whole variety of areas. Chancellor Carl Hayden, who showed exemplary leadership on the Regents, was articulate, balanced, and smart in the manner in which he presented the case for the master plan. This was a difficult job and we are very grateful to him as well.

As I said in a letter to Chairman Badillo after the two Chancellor’s fora that occurred early this summer, the master plan for me is a living document. It is not a document that is written in stone and is inviolate over time. Indeed, good master plans adapt to the time and we would imagine that our master plan will be adapting to changes that the University sees over the next four to five years. So I think that’s an important thing to show that it has malleability, it has flexibility, and it has an opportunity to be moderated somehow as we determine the need to do so.

Underlying the master plan for me is a very, very basic theme that I think has always been at the core strength of this University, but, unfortunately, has really not been articulated strongly enough nor advanced enough, and that is the notion of the integrated University. We are as strong as a University as we are by our campuses working collaboratively with one another. Underlying the whole notion of a flagship environment is the notion of complementarity, the notion that we are going to be hiring faculties that will be informed by the faculties that we are...
hiring at other institutions around the system in areas that we think have the capacity to achieve flagship status, and the notion of an integrated university is so fundamental for that to happen.

Secondly, the notion of transferability, articulation, and retention, is all a function about the need for this University to work more collaboratively among our campuses. Those themes are really so fundamental. The work that we are doing with New York City Public Schools Chancellor Harold Levy really can only be done if one looks at the University through the lens of an integrated university. So I would hope in the months and the years ahead as this master plan really takes hold and really is the navigator for the manner in which this University addresses its challenges that we keep focused on this very basic principle. I think it is a principle that will lead to a stronger and more prominent University.

3. In the master plan there is a call for a core curricular that a number of Trustees have been very, very strongly supportive of, the notion of American History being a discipline that really needs to have serious consideration as we start to look at our core curricular across the University.

Under the leadership of Executive Vice Chancellor Mirrer, she and her staff and the faculty are moving aggressively. She has engaged the leadership of David Nasaw, who is an eminent historian and the executive officer of the Ph.D. program at The Graduate School, to assist in looking at American History as a discipline to be embraced throughout our campuses, in working with faculty groups around the campuses. Louise will be working with the Faculty Senate over the next couple of months at a major conference where core curricular and general education requirements will be discussed, and I think this is critical. This is a point where there is a balance between the needs and ideas expressed by Trustees in conditions and parameters that would define core curricular and the very legitimate prerogatives of the faculty as they work to develop the necessary courses that will be developed over time. I look forward to that very real collaboration and it is a collaboration that, for me, is an inviolate principal in the way that we will proceed. I think the University will be stronger for that.

4. We are in high season now for the development of a budget to be presented to the Board that ultimately would be sent to the Governor for consideration as part of his executive budget. We originally were thinking about bringing a recommendation to the Board in October. I just don’t think that that is appropriate. I think it is much better to bring a recommendation to the Board in November as this would give the administration much more opportunity to work very collaboratively with faculty as we seek their ideas in a very complex message. I will be meeting with the Faculty Senate tomorrow. I have met with leadership in the Faculty Senate over the past few weeks and have really sent out that clarion call that the administration is deeply interested and serious about ideas that we can incorporate as the administration develops its budget message for consideration by the Board. We look forward to doing that and hope that we will have a budget document that we will all be very pleased with.

5. Our enrollment picture, as Chairman Badillo indicated, is very promising. Our latest data show overall the University’s enrollment is ahead 2/10ths of a percent, but most importantly our new freshmen are up on the order of magnitude of 5 or 6% depending upon whether they are senior college enrollments or community college enrollments. What I need to underscore and what we have underscored many times here at our Board meetings is that we don’t have a real problem attracting students. Students want to come to City University because we have a very distinguished faculty. We have extraordinary facilities and those facilities are getting better and better and better. And we have a very strong alumni base and very dedicated professionals on our campuses that care about students.

But where we are weak and where we must improve is retaining our students, and part of the notion of the integrated University, part of that very, very basic principle, is addressed to retaining students. We want our students to stay at City University and we want them to achieve whatever their objectives are at our University. I lament sometimes over the fact that we do lose students and we have to understand why we are losing them and remedy that problem as aggressively as we can. We are making tremendous efforts in this area, and we are starting to see good improvement but we have a lot more to do and we will.

6. I am delighted, as Chairman Badillo indicated, about the progress that we are making in our teacher education programs. I don’t know if another group of campuses in the State of New York has improved to the degree that our
programs have improved in the last year or two. I think this goes right to leadership on our campuses with our presidents, the work that we are doing with our deans and our faculties, taking difficult decisions about making higher entrance requirements to get in and higher requirements to stay in the program.

We have an obligation in this City to provide strong teachers for the New York City Public Schools System and other systems and we are committed to do it. I want to publicly applaud our leadership on our campuses, the very good work that we are seeing of University Dean Nicholas Michelli, and the very good work that he is doing, and the vote of confidence that we are getting from the Board of Education.

They came to us this summer for the Chancellor’s Fellows Program and we had approximately 330 students that went through that program and 97% of those students passed the first two examinations and now are in the New York City public school teaching. That is a remarkable achievement for this University and again I commend our leadership and our faculty on those campuses that participated. And, in fact, when the Regents were in the City, a number of them called me and said how impressed they were in how we were able to quickly put together a program that really now is a model. I would imagine next summer the 330 is probably going to be multiples of five or six or that cohort because this University has shown that when given the challenge, it meets that challenge and it does what it needs to do to address this very compelling issue that we all face in this City.

7. We are in the midst of collective bargaining with the Professional Staff Congress that represents our faculty and so far those meetings are going well. We have received from the PSC their platform that they are seeking for consideration. I can’t indicate when these negotiations will be completed, but with the good work of Vice Chancellor Malone and the great assistance that we are receiving from former Deputy Mayor Randy Levine, we hope to have a contract with our faculty signed in not the too distant future.

8. Kudos to Kingsborough Community College on having been invited by the League for Innovation in Community Colleges to join a select fifteen other community colleges in the League’s 21st Century Learning Outcomes Project. Congratulations to you, President McElneney on that wonderful honor. It brings our community colleges into the great forefront, and with the wonderful committee that is being chaired by Nilda Soto Ruiz, I expect even greater things from our community colleges.

9. I was very, very pleased to participate in the TeleMedia Accelerator at Borough of Manhattan Community College. We are working very closely with the New York City Investment Fund under the leadership of Henry Kravitz and Jerry Spier. And really kudos to President Antonio Perez. He is the man that jumped out of the box quickly, and not only saw the opportunity but got a 9% equity position, which may turn out to be a great revenue stream for the Borough of Manhattan Community College. Antonio, congratulations on your doing exemplary work. We are going to use that model throughout our campuses where appropriate, to develop accelerators and incubators.

10. Kudos also to Dean John Mogulescu. He has just brought in a gear-up grant of a little in excess of $4 million from the Department of Education. That is a major, major award and we congratulate you for the very good work that you have done there.

11. City College’s School of Architecture after nine years of languishing with provisional accreditation, now has full accreditation for five years. Congratulations to Dean George Ranalli on that. That is a splendid piece of good news for City College. And President Roman, we congratulate you on that as well.

12. Lastly, I would say that under the very able leadership of Vice Chair Benno Schmidt and Trustee Randy Mastro, the two very high profile searches that we are conducting for new presidents at Hunter College and at City College are going along very well. We have developed strong pools for both of those campuses.

13. The last thing I would say on just sad news is that many of you know that Sophie Davis passed away a week and a half ago. She and her husband Leonard Davis have been true icons at City College and have really helped transform that great institution over many years. We were represented at the funeral by Interim President Stanford Roman. We will miss her cheerfulness and her excitement about the Sophie Davis School and also about City College overall.
Trustee Ruiz stated that she just wanted to mention that she had the opportunity to observe some of the teaching fellows. Chancellor Levy had asked that senior staff go out in the first two weeks of school and visit, and one of the things he wanted to know about was, how were these fellows doing? I was very pleased to see their enthusiasm. They came from the world of art, the world of law, the world of communication arts and they had left very good positions because they wanted to give back.

I will tell you that I am pretty hard when I look at classrooms. They were very nicely set up. They treated their students well. And more importantly, I asked them how they felt the training was that they had received and to a person they said they were pleased. The ones that I observed came from Lehman and from Brooklyn and they were pleased and were going right back to get more training. So I do want to emphasize that that program, through the leadership of Vice Chancellor Mirrer and the University, is doing very, very well.

Upon motions duly made, seconded and carried, the following resolutions were adopted: (Calendar Nos. 1 through 6)

NO. 1. UNIVERSITY REPORT: RESOLVED, That the University Report for September 25, 2000 (including Addendum Items) be approved:

(a) ERRATA: Revise the following:

MEDGAR EVERS COLLEGE
P.B-2 APPOINTMENT WITH TENURE (AFFIRMATIVE ACTION REPORT ON FILE) (SW INDICATES WAIVER OF SEARCH): The entry for Kariamu Asante is withdrawn and hereby reentered under APPOINTMENT OF PROFESSORIATE STAFF (AFFIRMATIVE ACTION REPORT ON FILE EXCEPT ACTING, VISITING AND SUBSTITUTE APPOINTMENTS) (SW INDICATES WAIVER OF SEARCH).

(b) ADDENDUM: Add the following:

D.44 MEDGAR EVERS COLLEGE - ADMINISTRATIVE DESIGNATION WITH COMMITTEE APPROVAL (EXECUTIVE COMPENSATION PLAN – AFFIRMATIVE ACTION REPORT ON FILE EXCEPT ACTING APPOINTMENTS) (SW INDICATES WAIVER OF SEARCH):

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<tr>
<th>Dept. Title</th>
<th>Last Name</th>
<th>First Name</th>
<th>Salary Rate</th>
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<td>Vincent</td>
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<td>Kueper</td>
<td>Robert</td>
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(c) **ERRATA:** Revise the following:

D. 11, P. 5 LEHMAN COLLEGE – ADMINISTRATIVE DESIGNATION – COMMITTEE APPROVAL NOT REQUIRED (EXECUTIVE COMPENSATION PLAN – AFFIRMATIVE ACTION REPORT ON FILE EXCEPT ACTING APPOINTMENTS) (SW INDICATES WAIVER OF SEARCH): The effective date for Annette D. Digby is revised to read “9/1/00”.

D. 15, P. 7 QUEENSBOROUGH COMMUNITY COLLEGE – AWARDING OF SALARY SUPPLEMENTS TO INSTRUCTIONAL STAFF – RECRUITMENT/RETENTION INITIATIVE: The effective date George Sherman is revised to read “7/1/00”.

D. 36, P. 14 QUEENSBOROUGH COMMUNITY COLLEGE - AWARDING OF SALARY SUPPLEMENTS TO PROFESSORIATE STAFF – RECRUITMENT/RETENTION INITIATIVE: The effective dates for Robert Kueper are revised to read “9/27/00-1/26/01”.

**NO. 2. CHANCELLOR’S REPORT:** RESOLVED, That the Chancellor’s Report for September 25, 2000 (including Addendum Items) be approved. Trustee Md. Mizanoor R. Biswas abstained.

**NO. 3. APPROVAL OF MINUTES:** RESOLVED, That the minutes of the regular Board meeting and Executive Session of June 26, 2000 be approved.

**NO. 4. COMMITTEE ON FISCAL AFFAIRS:** RESOLVED, That the following items be approved:

**A. LEHMAN COLLEGE - TELEPHONE SWITCH PURCHASE:**

RESOLVED, That the Board of Trustees of The City University of New York authorize Lehman College to purchase a telephone switch upgrade from Lucent Technologies, Inc., under existing State of New York Contract Number PT54085/CMS0686, pursuant to law and University regulations. Such purchase shall not exceed a total estimated cost of $671,000, chargeable to FAS Codes 236601306 and 236601321, during the fiscal year ending June 30, 2001.

EXPLANATION: Lehman College will upgrade its telephone switch. This capital improvement will be financed through Certificates of Participation.

**B. MEDGAR EVERS COLLEGE – LEASE-PURCHASE OF XEROX DIGITAL COPIERS:**

RESOLVED, That the Board of Trustees of The City University of New York authorize Medgar Evers College to lease-purchase fourteen Xerox digital copiers from Xerox Corporation under existing New York State Contract Number PT00608, pursuant to law and University regulations. Such five-year lease-purchase shall not exceed a total estimated cost of $770,554, chargeable to FAS Codes 2-114-01-303 in five equal parts of $154,111, during the fiscal years ending June 30, 2001, June 30, 2002, June 30, 2003, June 30, 2004, and June 30, 2005.

EXPLANATION: The College will lease-purchase these copiers to service administrative as well as academic operations throughout its three campus locations.

**NO. 5. COMMITTEE ON ACADEMIC POLICY, PROGRAM, AND RESEARCH:** RESOLVED, That the following item be approved:

**A. MEDGAR EVERS COLLEGE - B.S. IN COMPUTER INFORMATION SYSTEMS:**

RESOLVED, That the program in Computer Information Systems leading to the Bachelor of Science degree to be offered at Medgar Evers College be approved, effective January 2001, subject to financial ability.

EXPLANATION: The purpose of the proposed program is to provide students with a course of study that is well grounded in the fundamental body of computing and information systems knowledge as it is applied to business management. The program is designed to prepare computer information specialists who can both use information technologies as well as develop information systems that meet business information needs. Graduates of the
program will be eligible for positions in such titles as systems analyst, information systems manager, database administrator, and network manager.

Information technologies remain in a rapid state of growth and change creating a major challenge for businesses to develop, maintain, and update their data resources. This dynamic is also creating an ever increasing demand for information systems specialists. Many experts predict this trend will continue into the twenty-first century without any sign of abatement.

The proposed program builds upon courses offered in existing baccalaureate programs at the College in Business and Accounting and in the Associate in Applied Science degree program in Computer Applications. The program is therefore cost effective and an appropriate addition to the liberal arts and career programs offered by Medgar Evers College.

NO. 6. COMMITTEE ON FACILITIES, PLANNING, AND MANAGEMENT: RESOLVED, That the following items be approved:

A. THE CITY UNIVERSITY OF NEW YORK (CENTRAL OFFICE) - A/E CONSULTANT REQUIREMENTS CONTRACT FOR SPACE PLANNING AND INTERIOR RENOVATION:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a requirements contract with the firm of Thomson Architects PC for architectural and engineering related work orders, according to fee schedules negotiated by the University and contained in such contract. The term of the contract is one year and includes up to four one-year options for the University to renew in its best interest. The cost of the contract shall not exceed $200,000 funded by the State Capital Construction Fund. The contract shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: This is a retainer contract for architectural, engineering, and other construction-related services, on an as-needed basis, in connection with the University's capital construction projects at various locations of CUNY's Central Administration. This requirements contract will provide the tool to address expeditiously emergencies and other related problems as they occur. Assignments may be in the areas of space planning, feasibility studies, architectural, general construction, plumbing, mechanical systems, control systems, electrical and communications systems, structural, site work, and furniture and furnishings specifications.

B. QUEENSBOROUGH COMMUNITY COLLEGE - RENOVATION AND EXPANSION OF THE OAKLAND ART GALLERY BUILDING:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract on behalf of Queensborough Community College for renovation and expansion of the art gallery in the Oakland Building at Queensborough Community College. The contract shall be awarded to the lowest responsive and responsible bidder after public advertisement and sealed bidding pursuant to law and University regulations. The contract cost shall be chargeable to City Capital Budget Project No. QB175-098, for an amount not to exceed $3,201,951. The contract shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: This project will renovate the Queensborough Community College Art Gallery, located in the Oakland Building to accommodate the rapid growth of the Gallery. It will provide for the safe display and storage of artwork within the Gallery and for the rehabilitation of the Oakland Building, which is comprised of the Gallery, faculty dining, and lounge space. The work includes the addition of 2,125 square feet of exhibition and work space, new mechanical, electrical, plumbing, and fire protection systems, and the addition of an elevator.

A resolution for the selection of the design firm of Beatty Harvey and Associates was approved on June 27, 1994, Cal. No. 4.A.
C. BROOKLYN COLLEGE - VARIOUS RENOVATION PROJECTS:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract with the firm of Fox & Fowle Architects P.C., for professional design and construction-related services as required for various renovation projects at Brooklyn College. The contract cost of $260,777 shall be chargeable to City Capital Budget Project Nos. HN-K002 and HN-C002. The contract shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: This project will design the renovation of several spaces in Whitehead Hall and Ingersoll Hall to provide: a new radio facility for the Brooklyn College student radio station; new television editing facilities; an interactive physics lab; five 125-seat lecture halls and one 275-seat lecture hall; and approximately fourteen general instructional classrooms accommodating 30 students each.

The proposed firm was selected in accordance with law and the procedures established by the University.

D. THE COLLEGE OF STATEN ISLAND - PLANT OPERATIONS BUILDING 2M RENOVATION:

RESOLVED, That the Board of Trustees of The City University of New York approve the selection of the firm of Richard Dattner & Partners Architects P.C., to provide professional services as required for the design of the exterior/interior renovation of the 2M Building at The College of Staten Island; and be it further

RESOLVED, That the City University Construction Fund be requested to authorize the Dormitory Authority of the State of New York to enter into a contract for the aforesaid services.

EXPLANATION: This project will upgrade the 121,140 gross square foot 2M Building, currently an empty and unused building, to provide a general storage/warehouse facility. The work includes repairs to the roof, exterior facade, windows, complete new sprinkler, electrical, heating and ventilation, and plumbing systems and re-configuration of space for the Building and Grounds operation.

The proposed firm was selected in accordance with law and the procedures established by the University.

E. JOHN JAY COLLEGE OF CRIMINAL JUSTICE - AMENDMENT TO RENOVATION PROJECT RESOLUTION:

RESOLVED, That the Board of Trustees of The City University of New York amend the Resolution, and its attachment, "Trust Agreement Amended Schedule I", adopted at the meeting of May 24, 1999, Cal. No. 8. B., for contracts for renovation and improvement projects at John Jay College of Criminal Justice; and be it further

RESOLVED, That the Board of Trustees of The City University of New York approve Trust Agreement Amended 2000 Schedule I, updated to reflect current needs, and, as updated, approved by the State Director of the Budget; and be it further

RESOLVED, That the Board of Trustees of The City University of New York authorize an increase in the costs of the contracts to be paid from the B&E Fund from $2,314,000 to $2,834,000.

EXPLANATION: The updated schedule reflects increases and decreases in cost estimates, the deletion of certain projects, and the addition of new projects. The B&E Fund, which is available only for the Haaren Hall facility at John Jay College of Criminal Justice, contains an amount sufficient to pay the increased costs.

F. LAGUARDIA COMMUNITY COLLEGE - LEASE RENEWAL (SPLENDOR FORM, INC.):

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a lease for approximately 71,440 square feet of space at 29-10 Thomson Avenue, Long Island City, N.Y. to
Splendor Form, Inc. The agreement shall be subject to approval as to form by the University Office of General Counsel.

**EXPLANATION:** In July of 1998, the Dormitory Authority of the State of New York, on behalf of the University, purchased 29-10 Thomson Avenue in Long Island City for use by LaGuardia Community College. The facility, which already housed the College as a tenant, was acquired subject to existing short-term leases of three other commercial tenants in the building. The leases for the commercial tenants were subsequently assigned to CUNY from the Dormitory Authority.

The College will ultimately renovate and occupy all of the floors in this building. It is anticipated that in the next two to three years, the University will have sufficient capital funding to start renovation work in those spaces now occupied by the commercial tenants. In the intervening time, the University will allow the three commercial tenants to remain in the building under new short-term lease extensions. Allowing these tenancies to continue under short-term leases will provide continued rental income from these leases.

One of these three tenants, Splendor Form, Inc., is an apparel company. The terms of their proposed lease extension are as follows:

- **Extended Term:** 7/1/99 to 12/31/04 (original lease ended 6/30/99).
- **Area:** 71,440/ SF of space. (part of the 4th Floor).
- **Base Rent:** $357,200 ($5.00/SF).
- **Cancellation Rights:** The University can cancel the entire lease with six months' notice or part of the lease with three months notice.

G. **LAGUARDIA COMMUNITY COLLEGE - LEASE RENEWAL (E. GLUCK COMPANY):**

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a lease for approximately 233,270 square feet of space at 29-10 Thomson Avenue, Long Island City, N.Y. to E. Gluck and Company. The agreement shall be subject to approval as to form by the University Office of General Counsel.

**EXPLANATION:** In July of 1998, the Dormitory Authority of the State of New York, on behalf of the University, purchased 29-10 Thomson Avenue in Long Island City for use by LaGuardia Community College. The facility, which already housed the College as a tenant, was acquired subject to existing short-term leases of three other commercial tenants in the building. The leases for these commercial tenants were subsequently assigned to CUNY by the Dormitory Authority.

The College will ultimately renovate and occupy all of the floors in this building. It is anticipated that in the next two to three years, the University will have sufficient capital funding to start renovation work in those spaces now occupied by the commercial tenants. In the intervening time, the University will allow the three commercial tenants to remain in the building under new short-term lease extensions. Allowing these tenancies to continue under short-term leases will provide continued rental income from these leases.

One of these three tenants, E. Gluck Company, is a distributor of watches and other accessories. The terms of their proposed lease extension are as follows:

- **Extended Term:** 1/1/01 to 12/31/05 (the original lease ends on 12/31/00).
- **Area:** 233,270/ SF of space. (part of 1st Floor, Part of 7th Floor, Entire 5th Floor and Entire 6th Floor).
- **Base Rent:** $1,854,496 per annum ($7.95/SF).
- **Cancellation Rights:** The University can cancel the lease with six months' notice anytime after 12/31/02.

Trustee Jeffrey S. Wiesenfeld abstained.
H. LAGUARDIA COMMUNITY COLLEGE - LEASE RENEWAL (MERCURY BEECH-MAID, INC.):

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a lease for approximately 77,200 square feet of space at 29-10 Thomson Avenue, Long Island City, N.Y. to Mercury Beech-Maid, Inc. The agreement shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: In July of 1998, the Dormitory Authority of the State of New York, on behalf of the University, purchased 29-10 Thomson Avenue in Long Island City for use by LaGuardia Community College. The facility, which already housed the College as a tenant, was acquired subject to existing short-term leases of three other commercial tenants in the building. The leases for these commercial tenants were subsequently assigned to CUNY from the Dormitory Authority.

The College will ultimately renovate and occupy all of the floors in this building. It is anticipated that in the next two to three years, the University will have sufficient capital funding to start renovation work in those spaces now occupied by the commercial tenants. In the intervening time, the University will allow the three commercial tenants to remain in the building under new short-term lease extensions. Allowing these tenancies to continue under short-term leases will provide continued rental income from these leases.

One of these three tenants, the Mercury Beech-Maid, Inc., is a sportswear apparel company, which uses this space for offices, shipping and showrooms.

The terms of their proposed lease extension are as follows:

Extended Term: 7/1/99 to 6/30/01 (the original lease ended 6/30/99).
Area: 77,200/SF of space. (part of the 9th Floor).
Base Rent: $278,574 ($3.61/SF) - First Year.
$293,574 ($3.80/SF) - Second Year.
Cancellation Rights: The University can cancel the lease with six months' notice.

I. THE CITY UNIVERSITY OF NEW YORK - AGREEMENT FOR CAPITAL PROJECT FINANCING WITH THE CITY UNIVERSITY CONSTRUCTION FUND AND DORMITORY AUTHORITY OF THE STATE OF NEW YORK:

RESOLVED, That to provide for (i) the financing of certain capital facilities for The City University of New York ("University") as set forth on the 2000 Capital Project Schedule and incorporated by reference herein (the "2000 Projects") from the issuance of bonds and notes by the Dormitory Authority of the State of New York ("Authority") pursuant to the Authority's City University System Consolidated Fourth General Revenue Bond Resolution (the "Bond Resolution") and (ii) the leasing by The City University Construction Fund ("Fund") of the 2000 Projects for the use of the University, the Agreement and Lease relating to the Bond Resolution among the Authority, the Fund and the University ("2000 Agreement") and any required Supplemental Agreement and Lease ("Supplemental Agreement"), be, and the same hereby are, approved; and be it further

RESOLVED, That, in conformity with Section 2.6 of the Bylaws of the University, the Secretary of the Board of Trustees is hereby authorized and directed to execute the 2000 Agreement and the Supplemental Agreement on behalf of the University and to cause the seal of the University to be affixed thereto; and be it further

RESOLVED, That the Chairperson or the Vice Chairperson of the Board of Trustees is hereby authorized to modify the 2000 Agreement and the Supplemental Agreement by deleting or adding facilities for which the Board of Trustees has previously approved and recommended to the New York State Division of the Budget a capital budget request and by making such other changes as may be appropriate or necessary to give effect to this Resolution, upon information provided by the Vice Chancellor for Facilities Planning, Construction and Management and in accordance with the advice of the General Counsel and Vice Chancellor for Legal Affairs, and that any such change shall be
communicated to the Secretary of the Board of Trustees by the General Counsel and Vice Chancellor for Legal Affairs; and be it further

RESOLVED, That any one of the following officers of the University is hereby authorized and directed to execute on its behalf any certificate, agreement or other document required with respect to the issuance of any obligation by the Authority in connection with the 2000 Projects or the 2000 Agreement or Supplemental Agreement: the Secretary of the Board of Trustees, the Chancellor, the Senior Vice Chancellor and Chief Operating Officer, the Vice Chancellor for Budget, Finance and Administrative Computing, the Vice Chancellor for Facilities Planning, Construction and Management, and the General Counsel and Vice Chancellor for Legal Affairs.

EXPLANATION: The New York State Capital Budget for fiscal year 2001 includes appropriations and reappropriations for the 2000 Projects, in accordance with the previously approved five-year capital plan of the University. To provide financing for the 2000 Projects, the Authority, upon the recommendation of the State Division of the Budget, has adopted the Bond Resolution and is preparing to issue bonds in October 2000.

The Bond Resolution, like the previous general resolutions, creates a building and equipment reserve fund, expected to be established at five percent of the construction costs of the 2000 Projects and paid from the annual payments made by the Fund pursuant to the 2000 Agreement. The Bond Resolution also includes a new provision that allows the debt service reserve fund requirement to be met with surety bonds and letters of credit instead of cash or government obligations. This change is intended to provide flexibility in structuring future transactions, it is not expected to be utilized for the 2000 issuance.

The foregoing Resolution also authorizes the execution and delivery on behalf of the University of the 2000 Agreement, a Supplemental Agreement, and any other documents required in connection with this issue of bonds by the Authority. The 2000 Agreement is substantively identical to the agreement executed among the University, the Fund, and the Authority in 1994.

CITY UNIVERSITY 2000 CAPITAL PROJECT SCHEDULE

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<th>Senior Colleges</th>
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<th>City Share¹</th>
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<td>The City College – Shepard Hall Façade Phase III</td>
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### Community Colleges

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**TOTAL PROJECT VALUE TO BE FINANCED:**  $170.00 

1. Total value of City Share is subject to confirmation from the City Office of Management and Budget. Bond financing of the corresponding State Share will not occur without such confirmation.

### J. JOHN JAY COLLEGE OF CRIMINAL JUSTICE - PHASE II BUILDING:

RESOLVED, That the Board of Trustees of The City University of New York approve the selection of the firm of Skidmore, Owings & Merrill, LLP, to provide professional services as required for the design of Phase II Building at John Jay College of Criminal Justice of The City University of New York, CUNY Project No. JJ036-796; and be it further

RESOLVED, That the City University Construction Fund be requested to authorize the Dormitory Authority of the State of New York to enter into a contract for the aforesaid services.

**EXPLANATION:** The project will consist of the design and construction of a new facility adjacent to and linked to the existing Haaren Hall. The new 620,000 gsf facility will house classrooms, instructional laboratories, faculty and administrative offices, and associated support spaces. New library, physical education, and assembly spaces will supplement the existing Haaren Hall library, gym and auditorium.

The proposed firm was selected in accordance with law and the procedures established by the University.

**Upon motions duly made, seconded and carried, the meeting was adjourned at 5:22 P.M.**

**SECRETARY GENEVIEVE MULLIN**

(This is a detailed summary of the Board of Trustees’ meeting. The tapes of the meeting are available in the Office of the Secretary of the Board for a period of three years.)