The Chairperson called the meeting to order at 4:36 P.M.

There were present:

Herman Badillo, Chairman  
Benno C. Schmidt, Jr., Vice Chairman

Satish K. Babbar  
John J. Calandra  
Wellington Z. Chen  
Kenneth E. Cook  
Michael C. Crimmins  
Alfred B. Curtis, Jr.

Randy M. Mastro  
John Morning  
Kathleen M. Pesile  
George J. Rios  
Nilda Soto Ruiz  
Jeffrey S. Wiesenfeld

D. Michael Anglin, ex officio  
Bernard Sohmer, ex officio

Secretary Genevieve Mullin  
Frederick P. Schaffer, General Counsel and Vice Chancellor for Legal Affairs  
Hourig Messerlian, Executive Assistant  
Lorrie Christian  
Anthony Vargas  
Towanda Washington

Chancellor Matthew Goldstein  
Executive Vice Chancellor Louise Mirrer  
Senior Vice Chancellor David H. Freed  
President Fred W. Beaufait  
President Dolores Fernandez  
President Ricardo R. Fernandez  
Interim President Evangelos John Gizis  
President Frances Degen Horowitz  
Interim President Russell K. Hotzler  
President Edison O. Jackson  
President Charles C. Kidd, Sr.  
President Christoph M. Kimmich  
President Gerald W. Lynch  
President Eduardo J. Marti  
President Byron N. McClenny  
President Gail O. Mellow  
President Antonio Perez  
President Edward V. Regan  
Int. Pres. and Dean Stanford R. Roman, Jr.  
President Marlene Springer  
President Carolyn G. Williams  
Dean Kristin Booth Glen  
Vice Chancellor Sherry Brabham  
Vice Chancellor Jay Hershenson  
Vice Chancellor Otis O. Hill  
Vice Chancellor Emma E. Macari  
Vice Chancellor Brenda Richardson Malone

The absence of Trustee Ronald J. Marino was excused.
A. VIDEOTAPING OF BOARD MEETING: Chairman Badillo announced that as usual, that the proceedings will be covered on CUNY-TV, Channel 75, so that the public may know what we are doing here at the Board of Trustees.

B. TRUSTEE HONORS: Chairman Badillo stated that on behalf of the Trustees and the Administration, it is my pleasure to extend congratulations to Trustee Alfred Curtis, who was named “Man of The Millennium” by the Staten Island Friends of Hospice Care. Trustee Curtis was honored for his community service and for his support of the Friends of Hospice Care. Congratulations to you, Trustee Curtis.

At this point Trustee Pesile joined the meeting.

C. INTRODUCTION OF NEW TRUSTEE: Chairman Badillo extended congratulations on behalf of the Board of Trustees to the new officers of the University Student Senate and called on Trustee Biswas to introduce the new Chairman of the University Student Senate and ex officio member of the Board, Michael Anglin.

Trustee Biswas stated that on behalf of the students of City University of New York, it is my pleasure and distinct honor to introduce Michael Anglin, the new chair of the University Student Senate. Michael is a man of great honor and integrity. He is a third year law student at CUNY Law School. I know that he will make all of us proud and he personally makes me proud. He is a good friend of mine. We have also with us this afternoon the Vice Chair of Legislative Affairs, who is the second in command in USS, Desiree Morgan. Unfortunately the other vice chairs couldn't make it because of a conflict with their classes.

At this point Trustee Calandra joined the meeting.

While I have the opportunity, I would like to take a few more minutes to talk about my tenure at the Board of Trustees. A lot of people asked me how I feel and today I think I am the happiest man on the earth because I've had the opportunity to work with the distinguished crowd here at the table and in the audience. As my good friend and my mentor Jay Hershenson says, this is a good internship and I take it as an internship. I have learned things that I would never have the opportunity to learn. I would simply thank the students of CUNY for giving me the opportunity and believing in me and trusting me. It was quite a long way for me, being a graduate student and newly married and doing everything that I could do, but I am thankful to God for this job.

At this point Trustee Cook joined the meeting.

I have many people to thank and inevitably I will forget some of them, so I will just go with the family instead of names. I would like to thank the presidents of the colleges. A few stand out in my mind and I am not being biased but I've had the opportunity to work with some of them more than others. President Antonio Perez from BMCC, it was wonderful working with you on a few projects. Another person that I want to thank for his help and his guidance and advice is President Christoph Kimmich, then Interim Chancellor Kimmich. President Fred Beaufait, thank you for listening to the students of New York City Tech. We had few meetings to take care of some of the problems that we had and you are a true champion. I'd like to thank you from the bottom of my heart and all the other presidents that I've gone to and especially the new president of LaGuardia Community College, Gail Mellow.

I have had the opportunity to work with Chancellor Matthew Goldstein and he is to me a man with a lot of prestige, a lot of zeal, a lot of enthusiasm. I know the students are in his heart. Jay Hershenson of course, and Louise Mirrer, Sherry Brabham, Brenda Malone, Rick Schaffer and David Freed. My good friend, Les Jacobs, whose work I always admired. He was a tremendous help to me growing up in this building. He was always a friend and a helpful person to me. I don't want him to go unnoticed by this Board. Another person of course is the new Vice Chancellor for Student Affairs and Enrollment Management, Otis Hill. I've had the opportunity to work with him for only but still in this short time, he became a good friend. There is somebody who is not here, Bill Proto. He is also a person that I will remember for a long time. Then of course I have few friends that are sort of unsung heroes. Roberta Nord, who is not so much at the front line, but has always been very helpful. Luz Hernandez of Jay's office, and of course, Andre Beckles, my true friend. He took a lot of good pictures, thank you Andre. I have a long list of people to thank and I will forget people so please forgive me once again.
The last group of people that I'd like to thank are my colleagues and every single one of them was very helpful and very respectful and I tried to be respectful to them. There's one person that stands in my mind who was on the very opposite side of where I was, but we became very, very good friends. We have a relationship and I do appreciate his guidance. Trustee Cook, thank you for everything. Thank you very much Trustee Crimmins, Trustee Curtis, Trustee Morning, Trustee Pesile, Trustee Wiesenfeld, Trustee Rios, Trustee Ruiz, Trustee Sohmer, Trustee Calandra, Trustee Babbar, and Vice Chair of the Board, Benno Schmidt. Chairman of the Board Herman Badillo, it was nice working with you. I know that we haven't had things that we agreed on, but whatever I had to say, and I would be the first student to say it in front of the crowd, and I know I am taking a big risk, your door was always open for me and I am thankful for that. I feel very fortunate that you did listen. Many of the people don't know that you could be so kind to the students. But I truly agree on that. I know as soon as I get out of this room I'll get a lot of people facing me, but I've got to be honest and I got to see where things are fair. I am very thankful to you and of course another person sitting next to you, Genevieve Mullin. Gen, thank you and your staff for putting up with me. Once again, maybe I have forgotten people's names but you all are in my heart. The best thing that I will have is that I will remember about this event and these opportunities.

Lastly, I want to underscore something that I learned in my customer service class. If you misbehave with somebody, I believe people will remember it for 23 and some years, a little more than 23 years. But if you are very good with people, they will remember for only 17 months to 2 years. I like to be in the latter part. I like to be in the 17 months’ bracket. I don't know how much of that I've done to be that way. Thank you very much. It's been wonderful.

Upon motions duly made, seconded and carried, the following resolution was unanimously approved: (Calendar No. 9)

**NO. 9. HON. MD. MIZANOOR R. BISWAS – RESOLUTION OF APPRECIATION:**

WHEREAS, The Honorable Md. Mizanoor R. Biswas served with distinction as the Chairperson of the University Student Senate and ex officio member of the Board of Trustees for an unprecedented three terms beginning in October, 1997; and

WHEREAS, He vigorously defended the concerns of his constituents and was committed to advocating for the development of policies and practices that would improve the quality of student life at the University; and

WHEREAS, He was a very persuasive champion for the reestablishment of the position of Vice Chancellor for Student Development and Enrollment Management; and

WHEREAS, Mizanoor Biswas has gained the respect and admiration of his colleagues for the manner in which he has carried out his responsibilities as a Trustee and Chairperson of the University Student Senate with extraordinary ability and grace; now therefore be it

RESOLVED, That the Board of Trustees extends its most sincere thanks and deep appreciation to the Honorable Md. Mizanoor R. Biswas for his years of service to the students, the Board, and the University, and wishes him continued success in all his future endeavors.

**D. CHANCELLOR’S HONORS:** Chairman Badillo stated that he is pleased to announce that Chancellor Goldstein has been asked by Schools Chancellor Harold Levy to chair the Blue Ribbon Mathematics Education Commission. The Commission has been charged with ensuring that mathematics instruction is designed to prepare students for success in an increasingly complex, skill-based economy.

Chancellor Goldstein was chosen also to become a Fellow of the New York Academy of Sciences for his work in mathematical modeling. Fellowship is a distinction conferred on a limited number of scientists who have made outstanding contributions to the advancement of science.

Also, on October 25th, Chancellor Goldstein will receive the Townsend Harris Medal for the Year 2000 from The City College Alumni Association. The medal symbolizes recognition of his exemplary contributions as a
E. FACULTY HONORS: Chairman Badillo called on Trustee Curtis, who announced the following:

1. Dr. Daniel L. Akins, Distinguished Service Professor of Chemistry at City College, has been named the year 2000 recipient of the Presidential Award for Excellence in Science, Math, and Engineering Mentoring. Dr. Akins, who is the Director of the Center for Analysis of Structures and Interfaces at City College, was among ten individuals and ten institutions that were honored in Washington, DC, for their exemplary service, in encouraging minorities, women and persons with disabilities to pursue careers in scientific and technical fields.

At this point Trustee Mastro joined the meeting.

F. STUDENT AND ALUMNI HONORS: Chairman Badillo called on Trustee Crimmins, who announced the following:

1. Maida Larriuiz, a student at Hostos Community College, has been awarded a scholarship from the Lilly Endowment, Inc., Transfer Scholar Program.

2. Dominic Viera, a student at Hostos Community College, was awarded a scholarship from the Coca Cola Two-Year Colleges Scholarship Foundation. The scholarship is awarded in recognition of her academic and community service record at Hostos.

3. Carmen Ramirez, a student at Hostos Community College, has received a scholarship from the New York City Alliance for Minority Participation in Science, Mathematics, Engineering and Technology.

4. Kathleen Torres, a student at Hostos Community College, has received a very generous Gates Millennium Scholarship that will cover her educational expenses from her baccalaureate program through her doctoral studies.

5. Jerilyn Perine, an alumna of The City College, has been appointed Commissioner of Housing Preservation and Development.

6. Robert Sapio, an alumnus of Queens College, has been named Senior Managing Editor at the Daily News.

7. Pearl Vivies, an alumna of Borough of Manhattan Community College, received the Community College Student of the Year Award from the New York State Cooperative and Experimental Education Association.

G. GRANTS: Chairman Badillo presented for inclusion in the record the following report of Grants of $100,000 or above received by the University subsequent to the September 25, 2000 Board meeting:

**THE CITY COLLEGE**

A. $157,608 NASA to Barba, J., Administration, for “Advanceing Minorities in Science and Engineering Education."

B. $113,500 NASA to Austin, S., Computer Science, for “An Urban Collaborative for Network Connectivity...”

C. $109,416 NSF to Benenson, G., Computer Science, for “City Technology Curriculum Guides.”

D. $100,000 NASA to Moshary, F., Elec. Engineering, for “The Student Polarimeter Aerosol and Cloud Experiment (SPACE).”

**THE GRADUATE SCHOOL AND UNIVERSITY CENTER**

A. $169,064 NIDCD to Schwartz, R., for “Research Training Speech and Hearing Sciences.”
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HERBERT H. LEHMAN COLLEGE

A. $1,681,600 UNITED STATES DEPARTMENT OF EDUCATION to Shore, M. S., for “Bronx Education Alliance – Gear Up.”
B. $595,079 NATIONAL INSTITUTES OF HEALTH to Swartz, K. B., Aisemberg, G., Jensen, T., Sailor, K., and Wurtzel, E., for “Minority Biomedical Research Support for Continuous Research Excellence at Lehman College.”
C. $171,176 NATIONAL INSTITUTES OF HEALTH to Rachlin, J., for “Minority Access to Research Careers U*Star Program.”

HUNTER COLLEGE

A. $1,625,885 NATIONAL INSTITUTES OF HEALTH to Lipke, P., et al, Biological Sciences, for “Support of Continuous Research Excellence (SCORE).”
B. $1,300,000 HOWARD HUGHES MEDICAL INSTITUTE to Raps, S., Biological Sciences, for “Undergraduate Biological Sciences Education Program.”
C. $496,972 PHS/NIH/NATIONAL INSTITUTE OF GENERAL MEDICAL SCIENCES to Lipke, P., Biological Sciences, for “Minority Access to Research Careers.”
D. $451,687 NEW YORK STATE OFFICE OF CHILDREN AND FAMILY SERVICES to Pasquale, G., Brookdale Center on Aging, for “Local District Training Support.”
E. $393,941 NEW YORK STATE EDUCATION DEPARTMENT to Vazquez, J., Curriculum & Teaching, for “New York City Bilingual Education Technical Assistance Center.”
F. $379,875 NEW YORK STATE OFFICE OF CHILDREN AND FAMILY SERVICES to Pasquale, G., Brookdale Center on Aging, for “Protective Services for Adults Training Resource System (OCFS).”
G. $359,940 UNITED STATES EDUCATION DEPARTMENT to Lee, C., Dean of Education, and Kelly, M. A., Graves, S., and LeBlanc, G., Educational Foundations and Counseling Programs, for “Bridging the Digital Divide: Preparing Today’s Faculty to Prepare Tomorrow’s Teachers.”
H. $262,038 PHS/NIH/NATIONAL INSTITUTE FOR ALLERGIES & INFECTIOUS DISEASES to Eckhardt, L., Biological Sciences, for “Control of Gene Expression in Myeloma Cells.”
I. $254,500 NEW YORK STATE EDUCATION DEPARTMENT to Walsh, E., Urban Affairs and Planning, for “Liberty Partnership Program.”
J. $252,356 NEW YORK STATE OFFICE OF CHILDREN AND FAMILY SERVICES to Pasquale, G., Brookdale Center of Aging, for “Brookdale Center Training: Homeless Training Resource System (OTDA).”
K. $225,000 FORD FOUNDATION to Shipp, S., Urban Affairs and Planning, for “How Historically Black/African-American Institutions have Used Community Development Corporations to Revitalize Communities.”
L. $195,458 MEDICAL & HEALTH RESEARCH ASSOCIATION OF NEW YORK CITY to Klitzman, S., Health Sciences, for “Healthy Homes Initiative.”
M. $194,261 NATIONAL SCIENCE FOUNDATION to McGovern, T., Anthropology, for “Landscapes of Settlement: Historical Ecology in Northern Iceland.”
N. $188,725 UNITED STATES EDUCATION DEPARTMENT to DeGaetano, Y., Curriculum & Teaching, for “Hunter College Bilingual Teacher Education Project.”
O. $153,314 DOD/AIR FORCE OFFICE OF SCIENTIFIC RESEARCH to Polenova, T., Chemistry, for “Acquisition of a 400 MHz Solid State NMR Spectrometer.”
P. $135,000 NATIONAL SCIENCE FOUNDATION to Goss, D., Chemistry, for “Characterization of the Interactions of Eukaryotic Initiation Factors, Ribosomes, and mRNA.”

JOHN JAY COLLEGE OF CRIMINAL JUSTICE

A. $826,182 NEW YORK STATE EDUCATION DEPARTMENT to Guinta, L., for “Vocational Education Program.”

B. $326,953 UNITED STATES DEPARTMENT OF EDUCATION to Couture, J., for “Talent Search Program for 900 Junior High and High School Students.”

C. $325,758 UNITED STATES DEPARTMENT OF EDUCATION to Texeira, K., for “Upward Bound Program.”

D. $228,907 UNITED STATES DEPARTMENT OF EDUCATION to Masters, L., for “Student Enrichment Program for 250 Disadvantaged Students through Academic Support and Enrichment Services.”

E. $221,054 UNITED STATES EDUCATION DEPARTMENT to Domingo, J., for “The continuation of a Ronald McNair Post-Baccalaureate Achievement Program.”

F. $166,030 NEW YORK STATE EDUCATION DEPARTMENT to Bryant, G., for “Liberty Partnerships Program.”

NEW YORK CITY TECHNICAL COLLEGE

A. $366,099 UNITED STATES DEPARTMENT OF EDUCATION TITLE V to Rojas, E., for “Improving Retention through Career-Base Learning Communities.”

B. $236,335 NEW YORK STATE EDUCATION DEPARTMENT PERKINS III to Schaefer, A., for “Writing, Science and Mathematics.”

C. $200,000 NATIONAL SCIENCE FOUNDATION to Soiffer, S., for “Computer Science, Engineering and Mathematics Scholarship (CSEMS) Program.”

D. $180,994 NEW YORK STATE EDUCATION DEPARTMENT PERKINS III to Fogelman, F., for “Student Support Services.”

QUEENS COLLEGE

A. $450,000 NATIONAL SCIENCE FOUNDATION to Gafney, H., Chemistry Department, for “Excited State Coordination Chemistry; A Different Quenching Encounter.”

B. $215,831 NATIONAL SCIENCE FOUNDATION to Plummer, T., Anthropology Department, for “Late Pliocene Hominid Behavior and Paleoecology at Kanjera, South Africa.”

C. $103,253 NIH/NATIONAL INSTITUTE OF CHILD HEALTH AND HUMAN DEVELOPMENT to Liang, Z., Sociology Department, for “Market Transition and Migration in China.”

THE COLLEGE OF STATEN ISLAND

A. $311,250 DHHS to Davis, R., for “In Vivo Analysis of SL Addition in Ascaris Embryo.”

H. ORAL REPORT OF THE CHANCELLOR: Chancellor Goldstein reported the following:

1. Let me join in paying homage to Michael Anglin. It’s good to have you with us and the entire chancellery and I look forward to working with you. Welcome aboard.
2. I join Chairman Badillo in expressing appreciation to Mizanoor Biswas. He has served with great distinction on this Board and I think he is going to extend that good work to society as a whole. It's wonderful to see him and his new wife, happy as they are and really pursuing the kinds of things that will make their family, and all of us as well, proud.

3. I also congratulate Trustee Curtis on being the recipient of Man of the Millennium award. It was a wonderful evening on Staten Island and a good time was had by all. Thank you for including us in that important event.

4. All of you have in your packet a wonderful new brochure called "Study With The Best" and you also have "CUNY Matters." "Study With the Best" is a way for us to continue to change the conversation about The City University of New York and that's what we are trying to do here. I hope all of you have an opportunity to read that wonderful statement of the great depth of resources that we have at this University that is driven largely by our very distinguished faculty.

5. Those of you who like to surf the web will see that we have a new look to the CUNY website. It's in it's early stages of re-development but it's going to integrate the University in ways that we haven't seen before and we thank Vice Chancellor Jay Hershenson and members of his staff, and Vice Chancellor Mirrer and members of our computing facility here for putting in very good work. We are looking forward to that being an important outreach medium to constituencies that will think about The City University of New York.

6. We are starting our budget season with a lot of aggressiveness. Chairman Herman Badillo, Vice Chair Benno Schmidt, and I will be meeting with the Governor and with the Mayor separately to discuss opportunities that we feel we can reach for the University provided, of course, we have the necessary financial base.

I am delighted that we made the decision to defer by one month bringing a recommendation to the Board for a budget request to be sent to Governor Pataki. We did that to give greater opportunity for real input – significant and honest input – into the development of the budget request. I want to compliment our presidents, in particular, for taking up that charge and working with their governance bodies. We've received essentially from every campus good ideas that we are now starting to see how we can incorporate in the omnibus budget that we are doing.

I want to thank Trustee Sohmer for getting the University Faculty Senate involved as well, and I'm sure we will be getting further information from the University Student Senate as we truly bring in all constituencies in this University to help us bring forth this most important budget document that really defines what we aspire to become and the things that we need to do it. It's a little easier this year because we do have a master plan and the budget, of course, is going to be directly related to that piece of architecture that really we build on as we look forward to the next four to five years.

7. I'm pleased to say that the two presidential searches that we have underway are moving along splendidly. The City College search which is being chaired by Trustee Randy Mastro is moving along splendidly. We have a very rich group of truly distinguished men and women that we have been interviewing and very soon the City College Committee will be reporting out and we hope some time soon to bring to the University a new president for The City College of New York.

Vice Chair Benno Schmidt is leading the team for Hunter College. The committee will be meeting candidates starting this week and next week and that pool also is a very rich pool. I think it's a strong testament to the work that's been going on at the University over the past couple of years, that is creating enthusiasm by very, very distinguished men and women from all sectors of society to be genuinely interested in bringing their skills, talents, and energy to these important jobs. We expect that the Hunter College search also will move along as nicely and as vigorously as the one at City College.

8. I am pleased to say that our enrollment continues to look very strong. We haven't seen much movement at all. We do now have data on race and ethnicity and those data are very, very promising to the extent that we have not seen any material change at all in the ethnic and racial composition of our population here at The City University of New York. We just have received information on our senior colleges and we expect to get information from our
community colleges as well. That is something that we are all delighted about because we cherish the rich diversity of our student population.

9. The CUNY-TV Advisory Committee has been formed under the leadership of Vice Chancellor Hershenson. This again is another component of trying to integrate what we do here with constituencies outside of the University to give greater strength, accountability and wisdom if you will, to things that we do at this great University.

I am pleased to tell you that the chair of that Advisory Committee is James Day, the former president of WNET TV. Members include actor Ossie Davis; former president of NBC News Lawrence Grossman; Ambassador Carl Spielvogel who many of you know had a long and distinguished career at Bates Worldwide; Alvin Cooperman, award-winning TV, film, and theatrical producer and creator and president of Madison Square Garden Network and Productions; Stuart Match Suna, founder, developer, and CEO of Silvercup Studios; actress Anne Jackson; Lloyd Morrisett, president of the Markle Foundation; and the list goes on.

Chairman Badillo and I were pleased to meet this very distinguished group a few weeks back and we believe with the assistance of this advisory group, helping to guide the thinking of Vice Chancellor Hershenson and the director of CUNY-TV Bob Issacson, we will bring this important medium to a new level at CUNY and then break the boundaries that have separated this University from some constituencies that we have not been able to meet before.

10. We do have a presidential retreat coming up between November 8th and 10th. Much of it will be focused around the master plan and its implementation. We will have testimony from Schools Chancellor Harold Levy who will meet with the presidents to talk about continued outreach with the public schools.

We will have Ira Fuchs at that retreat as well. Some of you may remember Ira as being the Vice Chancellor for our University Information Systems. He left us to go to Princeton, where he assumed the mantle of Vice President for Information Systems. He has just left there to join the Mellon Foundation working at that important organization with Bill Bowen to bring much of the focus of the Mellon Foundation to the use of technology and learning.

I would like to conclude on a note of sadness on the death of Ninfa Segarra’s father, Pablo Velez, I don’t believe that Ninfa is with us tonight but we express our sincere condolences on that loss.

The calendar items were considered in the following order:

Upon motions duly made, seconded and carried, the following resolutions were adopted: (Calendar Nos. 1 through 8, and 10)

NO. 1. UNIVERSITY REPORT: RESOLVED, That the University Report for October 23, 2000 (including Addendum Items) be approved:

NO. 2. CHANCELLOR’S REPORT: RESOLVED, That the Chancellor’s Report for October 23, 2000 (including Addendum Items) be approved:

NO. 3. APPROVAL OF MINUTES: RESOLVED, That the minutes of the regular Board meeting of September 25, 2000 be approved.

NO. 4. COMMITTEE ON FISCAL AFFAIRS: RESOLVED, That the following item be approved:

A. NEW YORK CITY TECHNICAL COLLEGE - VOORHEES ENDOWMENT FUND:

RESOLVED, That the Board of Trustees of The City University of New York authorize the expenditure of a sum not to exceed $750,000, from income generated by the Voorhees Endowment Fund, for the purpose of providing instructional materials, equipment, and facilities renovations to support and improve technology education at New York City Technical College during the fiscal year ending June 30, 2001.
EXPLANATION: This is the second year of New York City Technical College's five-year $3.75 million instructional technology enhancement and procurement plan funded through the Voorhees Endowment Fund. In this year the College will spend $750,000 for the following purposes: computers ($45,000), equipment/materials ($430,000), library materials ($150,000), recruitment ($50,000), and facilities renovations for instructional technology ($75,000).

Report of Committee Vice Chairman Rios:
At its last meeting the Trustees approved a resolution to transfer $5 million in investment pool assets to the management of Advent Capital, bringing the total value of assets managed by Advent to $12 million. The total value of our investment portfolio is $145 million. In addition, the Committee received a report from New England Pension Consultants, chosen through an RFP process to assist our University in our efforts to assure due diligence in managing our portfolio. They are advising the University in the development of a formal investment policy and will assist in determining the appropriate asset allocation mix to maximize future earnings, while minimizing potential risks. The committee instructed NEPC to bring options regarding the mix of asset classes to the committee at it's November meeting for further discussion and consideration.

NO. 5. COMMITTEE ON ACADEMIC POLICY, PROGRAM, AND RESEARCH: RESOLVED, That the following item be approved:

A. THE CITY COLLEGE - CENTER FOR ANALYSIS OF STRUCTURES AND INTERFACES:

RESOLVED, That the Center for Analysis of Structures and Interfaces be established at The City College in accordance with the Policy Guidelines on Research Centers and Institutes set forth by the Board of Trustees in February, 1995.

EXPLANATION: The center's research is aimed at broadening the knowledge base in the area dealing with the science and engineering of molecules and materials in the interfacial regime, with a focus on future applications of technologies. The center is currently focused on three research activities: (1) the use of light and its properties to study structure and dynamical process of molecules absorbed onto surfaces of different types of materials, (2) the developing of new materials (with unique properties) made of small numbers of elements, and (3) the characterizing and engineering of materials, using ultrafast laser techniques, for the light based optical computers of the future. Additionally, the center will continue its non-research goal to improve the mechanisms used for the recruitment, retention, and graduation of minority Ph.D.'s in science and engineering.

The impetus for establishing the center now is the mandate of self-sufficiency after a ten-year funding period that was set-forth by the National Science Foundation, the original sponsor of these efforts. Since 1988 the center has raised almost twenty million dollars in external funding for both research and financial support of undergraduate and graduate students. In 1998, students who were supported in the center's laboratories and graduated represented twenty-six percent of the nation's average annual number of African American Ph.D.'s in electrical engineering, twenty percent of African American civil engineers, five percent of Hispanic mechanical engineers, and five percent of African American chemists. The center's efforts have resulted in a retention rate for the production of Ph.D. graduates of eighty-three percent for the last eight years.

NO. 6. COMMITTEE ON FACULTY, STAFF, AND ADMINISTRATION: RESOLVED, That the following item be approved:

NO. 7. COMMITTEE ON FACILITIES, PLANNING, AND MANAGEMENT: RESOLVED, That the following items be approved:

A. **BRONX COMMUNITY COLLEGE - REHABILITATION OF TENNIS AND HANDBALL COURTS/NEW TENNIS ENCLOSURE:**

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract with the firm of Rothzeid Kaiserman Thomson & Bee Architects & Planners for professional design and construction-related services as required for the rehabilitation of tennis and handball courts/new tennis enclosure at Bronx Community College. The contract cost of $132,000 shall be chargeable to City Capital Budget Project Nos. HN-X002 and HN-C005. The contract shall be subject to approval as to form by the University Office of General Counsel.

**EXPLANATION:** This project will include: the renovation of all outdoor handball and tennis court surfaces; the rebuilding of the wall for the handball court; a new enclosure for one tennis court; all utility connections to the new structure; and minor landscaping. The design of the enclosed structure will include a heating, ventilating and air conditioning system to allow year round use of the facility.

B. **BRONX COMMUNITY COLLEGE - HALL OF FAME PLAYHOUSE RENOVATION:**

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract with the firm of Kapell & Kostow Architects, P. C., for professional design and construction-related services as required for the renovation of the Hall of Fame Playhouse at Bronx Community College. The contract cost of $124,890 shall be chargeable to City Capital Budget Project No. HN-X002. The contract shall be subject to approval as to form by the University Office of General Counsel.

**EXPLANATION:** This project will renovate the existing playhouse in the Gould Student Center. The scope of work will include: the renovation of the stage area, rigging systems, and other technical components; renovation of the electrical systems for the lobby, the house, and the stage; the general renovation of the lobby, the house, and other auxiliary support spaces as necessary; and the installation of a new sound system.

The proposed firm was selected in accordance with law and the procedures established by the University.

C. **HUNTER COLLEGE - EAST LOUNGE RENOVATION RESOLUTION AMENDMENT:**

RESOLVED, That the Board of Trustees of The City University of New York amend the resolution adopted at the meeting of November 22, 1999, Cal. No. 7.A., for renovations to the East Lounge of the North Building at Hunter College, such that the amount of $100,372 be charged to FAS Code 237701 and the balance of $429,228 be charged to Capital Project Number HU061-001.

**EXPLANATION:** This work was originally requested to be totally funded out of the College’s operating budget repair and maintenance funds. Subsequently, the College has identified capital funds for the capital eligible portions of this project. Some of the equipment components will be funded with operating funds.

D. **LEHMAN COLLEGE - CHILDCARE CENTER EXPANSION:**

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract on behalf of Lehman College for the expansion of the Childcare Center. The contract shall be awarded to the lowest responsive and responsible bidder after public advertisement and sealed bidding pursuant to law and University regulations. The contract cost in an amount not to exceed $897,000 shall be chargeable to State Capital Construction Fund, Project No. LM054-094. The contract shall be subject to approval as to form by the University Office of General Counsel.
EXPLANATION: The Lehman Childcare Center is currently operating from the T-3 Building on the Lehman College campus. Its license is for 40 children. In response to the demand for childcare at Lehman, the Center will be expanded to accommodate an additional 100 children.

The Board of Trustees of The City University of New York approved the selection of the consulting firm of Architrope on January 25, 1999 as part of the University Report Addendum.

E. THE CITY UNIVERSITY OF NEW YORK – DORMITORY AUTHORITY OF THE STATE OF NEW YORK CERTIFICATES OF OCCUPANCY PROGRAM:

RESOLVED, That the Board of Trustees of The City University of New York indicates its priority concern that the Dormitory Authority of the State of New York continue to provide facilities to The City University of New York that are built or maintained by the Authority in accordance with all applicable codes and appropriate building standards; and be it further

RESOLVED, That the Board of Trustees of The City University of New York requests and authorizes the Dormitory Authority of the State of New York to institute a phased program of obtaining Certificates of Occupancy for existing facilities; and be it further

RESOLVED, That the Board of Trustees of The City University of New York requests and authorizes the City University Construction Fund to authorize the Dormitory Authority of the State of New York to apply funds from the University-wide condition assessment project and from building and equipment reserves to continue this program.

EXPLANATION: New York State Education Law Article 125-B, Section 6276 (a), provides that the City University Construction Fund may enter into leases, subleases or other agreements with the Dormitory Authority of the State of New York ("Dormitory Authority"), to which The City University of New York ("University") may be a party and under which the Authority may provide facilities for the use of the University ("Facilities"). Article 125-B further provides, in Section 6281 (a), that the City of New York shall not have the power to modify or change the plans and specifications for such Facilities, nor to require that any such person, firm or corporation employed on work on such Facilities shall perform any such work in any other or different manner from that provided by such plans and specifications, nor to require that any such person, firm or corporation obtain any other or additional authority or permit from the City of New York as a condition of doing such work, nor to impose any condition whatever in relation to the work being done on such Facilities.

Nevertheless, the Dormitory Authority has established, at the request of the University, a practice of obtaining Certificates of Occupancy from the City of New York for newly constructed and substantially renovated Facilities. In addition, the Dormitory Authority has estimated the time required to obtain Certificates of Occupancy for existing Facilities at from five to ten years, and to include this Certificate of Occupancy initiative as part of a University-wide condition assessment project with a combined estimated construction cost of approximately five hundred million dollars ($500,000,000). This Resolution authorizes the implementation of a phased program to obtain Certificates of Occupancy for existing facilities, to be paid through funds from the University-wide condition assessment project and from building and equipment reserves.

Chairman Badillo stated that the reason for the last item is that I was told that the State Legislature had exempted The City University from having to have certificates of occupancy. I said that I didn't know that the State Legislature had exempted a plank from falling on a student's head or a wire from electrocuting someone. My position, and the position of the Trustees, is that all buildings should have a certificate of occupancy if we are going to ensure the safety of the students and the faculty and all the others and that that exemption certainly has no application.
NO. 10. COMMITTEE ON STUDENT AFFAIRS AND SPECIAL PROGRAMS:

Report of Committee Chairman Crimmins:
I would like to add my congratulations to Michael Anglin and I know I speak for all the members of the Committee. We congratulate him and the entire newly elected Senate Steering Committee and we look forward to working with you and your colleagues in the future.

At its meeting on October 3, 2000, the Committee on Student Affairs and Special Programs went into executive session to consider a student disciplinary appeal. The Committee was briefed about extensive recruitment strategies underway to ensure that high school guidance counselors are aware of changes in the admission process. Information was provided about a number of student surveys that will assist in gauging student satisfaction and usage of services.

NO. 8. HONORARY DEGREES: RESOLVED, That the following honorary degrees, approved by the appropriate faculty body and recommended by the Chancellor, be presented at the commencement exercises as specified:

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<tr>
<td>MEDGAR EVERS COLLEGE</td>
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<tr>
<td>Dr. Shirley A. Jackson</td>
<td>Doctor of Science</td>
</tr>
<tr>
<td>Dr. Yosef Alfredo Antonio ben-Jochannan</td>
<td>Doctor of Humane Letters</td>
</tr>
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(To be awarded at the December 6, 2000, convocation)

| MEDGAR EVERS COLLEGE       |                             |
| Mr. Tim Reid               | Doctor of Humane Letters    |
(To be awarded at the June 2, 2001, commencement)

Upon motions duly made, seconded and carried, the meeting was adjourned at 5:16 P.M.

SECRETARY GENEVIEVE MULLIN

(This is a detailed summary of the Board of Trustees’ meeting. The tapes of the meeting are available in the Office of the Secretary of the Board for a period of three years.)