The Vice Chairperson called the meeting to order at 4:35 P.M.

There were present:

Benno C. Schmidt, Jr., Vice Chairman

Satish K. Babbar
John J. Calandra
Wellington Z. Chen
Kenneth E. Cook
Alfred B. Curtis, Jr.
Joseph J. Lhota

Randy M. Mastro
John Morning
Kathleen M. Pesile
George J. Rios
Nilda Soto Ruiz
Jeffrey S. Wiesenfeld

Richard N. Lawrence, ex officio
Bernard Sohmer, ex officio

Secretary Genevieve Mullin

Frederick P. Schaffer, General Counsel and Vice Chancellor for Legal Affairs
Hourig Messerlian, Executive Assistant
Kisha Fuentes
Towanda Washington

Chancellor Matthew Goldstein
Executive Vice Chancellor Louise Mirrer
Senior Vice Chancellor Allan H. Dobrin
President Fred W. Beaufait
President Dolores Fernandez
President Ricardo Fernandez
President Frances Degen Horowitz
Interim President Russell K. Hotzler
President Edison O. Jackson
President Christoph M. Kimmich
President Gerald W. Lynch
President Eduardo J. Marti
President Byron N. McClenny

President Gail O. Mellow
President Jennifer Raab
President Edward V. Regan
President Marlene Springer
President Carolyn G. Williams
President Gregory H. Williams
Dean Kristin Booth Glen
Dean Stanford A. Roman, Jr.
Vice Chancellor Sherry Brabham
Vice Chancellor Jay Hershenson
Vice Chancellor Otis O. Hill
Vice Chancellor Emma E. Macari
Vice Chancellor Brenda Richardson Malone
A. VIDEOTAPING OF BOARD MEETING: Vice Chairman Schmidt stated that as usual CUNY-TV is transmitting this afternoon’s meeting of the Board live on cable Channel 75. CUNY-TV is making available this important community service to provide the public an opportunity to observe the work of the Board and the University.

B. PRESIDENT’S AND FACULTY HONORS: Vice Chairman Schmidt called on Trustee Chen, who announced the following:

1. The New York State Bar Association presented its Ruth G. Schapiro Memorial Award at the annual meeting of the House of Delegates to CUNY School of Law Dean Kristin Booth Glen for her contributions to enhancing the position of women in the profession and to ensuring gender equality.

2. Professor Annie Han, of the Mathematics Department at Borough of Manhattan Community College, received the Input Award from the American Mathematical Association of Two-Year Colleges for creative teaching in statistics.

C. STUDENT AND COLLEGE HONORS: Vice Chairman Schmidt called on Trustee Cook, who announced the following:

1. Carmen Navarro, a senior at City College’s Center for Worker Education, has been named a recipient of the 2001-2004 Clark Scholarship by the Board of Directors of the Clark Foundation. Clark Fellowships are awarded to exceptional undergraduate students to assist them in preparation for positions of leadership and community based and nonprofit organizations.

2. Hunter College students Mr. Jason Van Stuytman, a Physics major, and Ms. Marilyn Gonzalez, a graduate student, have been selected to receive scholarships to participate in the research experience programs of the New York City Lewis Stokes Alliance for Minority Participation at The City University of New York. The Alliance for Minority Participation research assistance scholarships are competitive awards based on overall grade point average, achievement of an average of B or better in science, engineering, and mathematics courses, and the recommendation of a faculty member.

3. Congratulations to The College of Staten Island Men’s Basketball Team and the Hunter College Women’s Basketball Team for winning the CUNY Athletic Conference Championships. Both teams win automatic bids to the NCAA Division III Tournament. On the community college circuit, the Kingsborough Men’s team and the Borough of Manhattan Women’s team are to be congratulated for winning the CUNY Athletic Conference Community College Championships. These games have been taped for broadcast on CUNY-TV.

At this point Trustee Richard Nunez-Lawrence joined the meeting.

The calendar items were considered in the following order:

Upon motions duly made, seconded and carried, the following resolution was adopted: (Calendar No. 8)

NO. 8. COMMITTEE ON STUDENT AFFAIRS AND SPECIAL PROGRAMS: RESOLVED, That the following item be approved:

A. THE CITY UNIVERSITY OF NEW YORK — AMENDMENTS TO BOARD POLICY ON PAYMENT OF STIPENDS TO STUDENT LEADERS:

RESOLVED, That the Board of Trustees of The City University of New York adopt the following amended policy on the payment of stipends to student leaders. The Board believes and intends that service as a student leader should be an educational experience. Recognizing the educational role of student leadership positions, the Board, while not encouraging the payment of stipends, believes some stipend payments to student leaders should be allowed within the parameters outlined below:
1. Stipend payments to student leaders shall be limited to two (2) years in the university, except:
   a. A student leader elected to an office of the University Student Senate shall be allowed three (3) years of stipend payments, with no more than two (2) years of the payments as an officer of the University Student Senate.
   b. A student who receives two (2) years of stipend payments as an undergraduate student leader, shall be permitted a third (3rd) year of stipend payments as a graduate student leader.
   c. Co-chairs of the Doctoral Students’ Council at The Graduate School and University Center shall be permitted a third (3rd) year of stipend payments as a graduate student leader.

2. The amount of stipend payments to student leaders shall be limited as follows:
   a. College student leaders shall be limited to a maximum of [$3,660] **$3,880** per year and no more than [$1,830] **$1,940** per semester.
   b. The Chairperson of the University Student Senate shall be limited to a maximum of [$7,952] **$8,430** per year and no more than [$3,976] **$4,215** per semester.
   c. Vice-Chairpersons of the University Student Senate shall be limited to a maximum of [$4,638] **$4,916** per year and no more than [$2,319] **$2,458** per semester.
   d. Co-chairs of the Doctoral Students’ Council at The Graduate School and University Center shall be limited to a maximum equal to the minimum salary for the title of Graduate Assistant B.

3. No student leader shall for the same period receive more than one stipend, or be an employee of or receive any other compensation from a student activity fee allocating body.

4. The Chancellor or his or her designee shall, every two years, review the schedule of stipend payments, and report to the Board on any adjustments he or she recommends as being appropriate, in relationship to any changes in the Consumer Price Index (CPI).

These amendments shall be effective July 1, 2002.


In accordance with the Board policy, the Chancellor has reviewed the schedule of stipend payments since stipends were last increased in July, 1999. The proposed revisions increase stipends by 6.0% in accordance with the 5.98% increase in the Consumer Price Index (CPI), for all urban consumers in New York City and Northeastern New Jersey, from July, 1999 through October, 2001.

**NOTE:** Matter underlined is new; matter in brackets is deleted.
D. GRANTS: Vice Chairman Schmidt presented for inclusion in the record a list of grants of $100,000 or above received by the University subsequent to the January 28, 2002 Board meeting.

THE CENTRAL OFFICE

A. $250,000 THE HENRY LUCE FOUNDATION, INC. for “Teaching Opportunity Program (TOP).”

THE GRADUATE SCHOOL AND UNIVERSITY CENTER

C. $220,040 FORD FOUNDATION to Gittell, M., for “The Democracy Study Project.” [Increase]
D. $183,743 NIH to Schwartz, R., for “Research Training in Speech and Hearing.”
E. $178,073 THE BROOKINGS INSTITUTION/GOVERNMENT OF THE UNITED KINGDOM to Deng, F., for “Project on Internal Displacement.”
F. $174,000 THE FORD FOUNDATION to Font, M., for “Cuba Project, 2001-2003.”
G. $169,000 NEH to Clayman, D., for “The Database of Classical Bibliography.” [Increase]
H. $150,000 PRIVATE INDUSTRY COUNCIL to Flugman, B., for “Evaluation of the NYC Information Technology Education Project.”
I. $130,000 NEH to Brown, J., for “The Lost Museum: Exploring Antebellum American Life.”

JOHN JAY COLLEGE OF CRIMINAL JUSTICE

A. $102,860 NATIONAL SCIENCE FOUNDATION to Penrod, S., Department of Psychology, for “Risk Management and Juries: How Jurors React to Cost-Benefit Analysis.”

NEW YORK CITY TECHNICAL COLLEGE

A. $321,133 NYS EDUCATION DEPARTMENT to Fogelman, F., for “Assistance for Students with Disabilities.”
B. $267,400 US DEPARTMENT OF EDUCATION to LaPerla, J., for “Developing Hispanic-Serving Institutions Program, Electronic Portfolios Project.”
C. $191,266 NYS EDUCATION DEPARTMENT to Poyatt, M., for “College Learning Center.”
D. $156,000 US DEPARTMENT OF EDUCATION to Hudesman, J., for “Comprehensive Freshman Year Program.”

QUEENSBOROUGH COMMUNITY COLLEGE

A. $150,000 NATIONAL SCIENCE FOUNDATION to Fabricant, M. and Peskin, S., for “TIMEQCC: Teaching Improvement through Mathematics Education.”

THE COLLEGE OF STATEN ISLAND

A. $232,692 NYSED to Jackson, C., for “Liberty Partnerships Program.”
B. $204,300 NYS/DSS to Murphy, C., for “Child Care Development Block Grant.”
C. $124,877 NYC to Kijne, H., for “Adult Literacy Initiative.”

YORK COLLEGE

A. $275,327 NATIONAL INSTITUTES OF HEALTH to Johnson, L., Natural Sciences, for “Electron Spectroscopy of Porphyrins.”

B. $149,030 NATIONAL INSTITUTES OF HEALTH to Young, P., Natural Sciences, for “Uniquely Labeled Amino Acids for Protein NMR.”

At this point Trustee Joseph Lhota left the meeting.

E. ORAL REPORT OF THE CHANCELLOR: Chancellor Goldstein reported the following:

1. I am pleased to report that our spring freshmen enrollment at CUNY’s senior colleges is up an unprecedented 23.3%, relative to the same time last year. Overall enrollment is up over 3½% and our information regarding preliminary enrollment trends for the fall looks very promising indeed. I think we will have a very strong freshman and transfer class starting in the fall of 2002.

2. On the City budget side, Mayor Bloomberg has released his preliminary budget. We’ve had several conversations with Deputy Mayors Dennis Walcott and Mark Shaw, and let me just indicate some of the parameters that surround that budget and where I see some potential problems and, hopefully, how we are going to address those problems. The budget that the Mayor has proposed eliminates the Vallone Scholarship Program. This is something that we have seen since the scholarship program was enacted by the City Council four or five years ago. The Mayor traditionally has taken that out and the City Council has placed the item back in the budget. I testified in front of the New York City Council Higher Education Committee on this matter and I testified again this morning in front of the Borough Presidents. Every one of these people on the City Council Higher Education Committee and the Borough Presidents unanimously want to see and work hard to get this Vallone Scholarship Program back on line.

The Mayor’s budget incorporates a 9.2% cut in our operating budget from the City, which represents about 12.9% when you take out the $7 million for the Vallone Scholarship Program. There is a 3.9% cut in administrative support at our community colleges, about a $1.6 million cut in some community college based programs (at two of our institutions), and a half a million dollars out of the Hunter Campus schools. So we will be working vigilantly to try to remedy those holes in our budget and I will keep you informed of our progress.

The area that I am most concerned about is the contract with DC-37. While the State provided the subvention of support, since they have built that into their budget, the City did not support the $5 to $6 million obligation that we had. We had to eat that out of our operating budget, which was not easy for our community colleges this particular fiscal year, since, in part it was not budgeted for, but more importantly the budgets of these community colleges are very spare to begin with.

Looming, however, is a contract that we hope to have finished soon with the Professional Staff Congress (PSC). We have been working now for some time with the PSC and I believe we are working towards a conclusion. If that contract is indeed signed, and ratified by this Board, we will face a $23 million obligation in cash that we have to come up with before the end of the fiscal year. We don’t have that cash on hand. There is no way that we can support that contract without a subvention of additional support from the City government. On the State side, however, the monies have been budgeted, so there is little concern if, indeed, we finalize a contract. This is something that we briefed Deputy Mayor Mark Shaw about. He and Deputy Mayor Dennis Walcott are going to try to be helpful here and I expect to get a meeting with the Mayor to talk about this looming problem as well. As we have more information I will certainly brief the Board.

3. I did testify in Albany in front of the Assembly Ways and Means and Senate Finance Committees about the problem in the State budget. The State budget, which we’ve been calling a barebones budget, is identical to what we received last year.
There are gaping holes in the operating budgets for our senior colleges, but we were able to plug those holes because of the cooperation of the Division of the Budget, allowing us to use some creative methodologies by blending items in our capital budget with our operating budget. We expect to be able to do the same thing this year because there is sufficient fund balances in areas that we would tap to do that.

But, again, there is no investment on the senior college side or on the community college side. I keep on saying to this Board, and to others who will listen, that the University is not sustainable unless there is going to be investment. Later on in the agenda of this meeting, we will talk about ways of trying to find methods for plugging some of these holes by a true investment.

At this point Trustee Alfred B. Curtis, Jr., joined the meeting.

4. We were pleased that the Black and Puerto Rican Caucus luncheon sponsored by CUNY was very well attended. I was deeply appreciative of so many of the presidents who came and that so many of their support staff were there. This was an overflow luncheon and an awful lot of support. I want to thank President Edison Jackson for helping us make this the important event that it was.

We have designated borough coordinators for meetings with State legislators as the State legislature deliberates Governor Pataki’s budget. I have asked President Frances Horowitz to be the coordinator in Manhattan, President Byron McClennen to be the coordinator in Brooklyn, President Ricardo Fernandez in the Bronx, President Marlene Springer in Staten Island and lastly, Interim President Russell Hotzler in Queens. CUNY’s women presidents will be meeting with women legislators in Albany on the 26th.

5. The CUNY Honors College continues to gain momentum. The number of applicants continues to grow substantially from what it was last year and we continue to raise money to support the Honors College. We just received a half a million dollars from the Horace Goldsmith Foundation, a million and a half dollars from the Millstein Foundation, and Jack Rudin, in memory of his brother Lew who if you recall was the chairman of our Business Leadership Council, has pledged $4 million for the CUNY Honors College. I will be having other major commitments very soon. We are working on them and I think they will come to pass.

6. There will be an important forum on Thursday of this week at Baruch College. This is being sponsored by the City University Business Leadership Council along with the School of Public Affairs at Baruch College and the Drum Major Institute on Public Private Partnerships relating to real estate development and all of you have received invitations to that.

7. Two weeks ago we had a meeting of the CUNY Business Leadership Council. Sy Sternberg, who is the chairman and CEO of New York Life Insurance Company, has agreed to chair that important body. I will be interviewing Mr. Sternberg at a new TV show that CUNY-TV is mounting called CUNY Honors, and some of you will get to see his work on behalf of the University. He has been a wonderful friend and a wonderful help.

At this point Trustee Joseph Lhota rejoined the meeting.

8. Towards the end of January, I wrote President George W. Bush in support of the Pell Grant increases. I am sure my letter was one of many letters that Mr. Bush received, and I am pleased, to say that the President did sign into legislation increases in the Pell Grant program. Maximum Pell Grants will now rise by $250 over what they were last year. For us this means an additional $14 million over what we have this year and that will help about 83,000 low-income CUNY students. Also, the supplemental Education Opportunity Grant Program has been increased and was signed into legislation by President Bush, enabling additional funding for about 18,000 CUNY students. So we are very pleased with that.

9. There will be a CUNY Information Fair this Saturday, March 2, from 11 A.M. to 3 P.M. at the Telecommunications, Arts and Technology High School in the Bay Ridge, Sunset Park area of Brooklyn. It is being co-sponsored by Assemblyman Felix Ortiz and Eldiario Frenza.
10. You have already heard about congratulations to the Hunter College Women’s Basketball team and the Men’s Basketball team from The College of Staten Island and kudos to both of those institutions.

11. And, lastly, a special tribute to Andre Beckles. Andre, as all of you know, has been our photographer and a wonderful photographer he is. Had I known how much film he would go through, I certainly would have invested in Kodak earlier. He is a native of Guyana, and started working here at the CUNY Office of University Relations in 1980. He has been seeking citizenship since 1995 when he first filed his papers and Andre will be sworn in on March 1, at 26 Federal Plaza as a citizen now of the United States.

Upon motions duly made, seconded and carried, the following resolutions were adopted: (Calendar Nos. 1 through 7 and 9)

NO. 1. UNIVERSITY REPORT: RESOLVED, That the University Report for February 25, 2002 (including Addendum Items) be approved:

NO. 2. CHANCELLOR’S REPORT: RESOLVED, That the Chancellor’s Report for February 25, 2002 (including Addendum Items) be approved:

NO. 3. APPROVAL OF MINUTES: RESOLVED, That the minutes of the regular Board meeting and Executive Session of January 28, 2002 be approved.

At this point Trustee Randy Mastro joined the meeting.

NO. 4. COMMITTEE ON FISCAL AFFAIRS: RESOLVED, That the following item be approved:

A. THE CITY UNIVERSITY OF NEW YORK – PROPOSALS TO ENHANCE ADMINISTRATIVE EFFICIENCIES, GENERATE COST SAVINGS, AND PROVIDE ADDITIONAL REVENUE IN SUPPORT OF THE UNIVERSITY’S CORE ACADEMIC MISSION:

Statement of Chancellor Goldstein regarding efficiencies:

This Board in its great wisdom supported the Master Plan that it adopted a year and a half ago. That Master Plan set out a very bold agenda for renewing this great University. But this renewing through the Master Plan costs a lot of money. Unfortunately, while this Master Plan achieved wide acclaim, we have not seen the investment to enact that plan to enable us to have the kind of investment that I think this University needs and it certainly deserves. Without that investment I don’t see us as a University being able to do all that we are capable of doing for our students, and it is really our students that I am reflecting on here. They deserve to have a University that provides them with the things that they need in order to be competitive at the minimum in a very challenging environment of work when they leave this University.

We estimated that for this year’s Master Plan to be fully funded it would take approximately $150 million. Because of two major events, a recession that was very clearly in its early stages about February or March of 2000 and the horror of the attacks on the World Trade Center, it was very clear that the financial conditions of both the State and the City were going to be even more precarious than they were at the time that some of the dictates of this Master Plan were put together.

I had indicated that I thought we should not be nearly as aggressive in asking for $150 million because it just wasn’t in the cards. We then said let’s scale this back to $100 million and, quite frankly, I don’t think any of us thought that we would even get anywhere near that, which I don’t think even today would be proven wrong. We did, however, say that the University has to have some investment. Whether the State or the City was able to provide the funds, we had to find a way to start investing in this University and we came up with two major foci.

The first focus is a rethinking of how this University is administered. I think there is much work that needs to be done to administer the University in a way that would enable us to free up dollars over time and redeploy the savings into
our core business which is about learning, teaching, and giving our faculty the tools that they need to do the best work that they are capable of in the laboratories, libraries, in front of their computers, and certainly in the classroom. To expand the body of knowledge that they are capable of expanding, I think is a sine qua non for a very vibrant and important and forward-thinking University. We just have to be able to do that and we have to find a way to invest in these activities which I would refer to as our core business.

At the same time, I think the University needed to reflect on policies that it had promulgated over the past several decades and we think some of those policies were appropriate to rethink and to think about a revenue enhancement in enacting a technology fee.

When we had the public hearing in this room last Tuesday, I listened to large numbers of students who basically said the following thing: ‘They don’t have the juice in their computers to run very basic software that they need in order to do class assignments and to do the kind of work that they want. They don’t have the kinds of computers that they need. They don’t have the lab technicians in their classrooms and in their laboratories to assist both faculty and students.’ The situation on some of our campuses is absolutely deplorable. And quite frankly, when they leave, many of these students are just not going to have the competitive skills in the use of technology to enable them to reflect on the best jobs that are made available. We have to make this available.

So, we came forward with three major ideas. The first is restructuring some of our administrative activities. This is not going to be just from the ten items. This is going to be several years of very real imaginative and difficult kinds of choices that we are going to have to make in order to administer this University in a more efficient way to pump back the money.

Let me just talk very, very briefly about the two revenue enhancements, the technology fee and the Last Semester Free, and then leave them to you for deliberation.

I first want to compliment Richard Lawrence, our esteemed Trustee who represents our students. Richard was the one who said to me that he doesn’t want to see students have to pay more money. I don’t think any of us do. But that if this was going to be an inevitable consequence of things that we have to do, let us have a committee structure on each of our campuses that will have wide representation of the student body, so the students can participate in an advisory committee with others that would advise the president on how to use these dollars. Every single dollar that will be raised by a technology fee will be returned to the campus for use by the campus to enable our students to have access to technology that they really are not having access to. Those plans that will be developed by the president with advice and counsel by students and others, will be approved by the Chancellor and we will audit those expenditures to insure that those expenditures are deployed in a way that will give the most benefit to our students.

Secondly, on the Last Semester Free, we just can no longer afford it. I can’t say it any more simply than that. We open our books each year with a nine to eleven million dollar liability. This was a program enacted with, I believe, the best of intentions in 1992. It was not a tuition decrease by any stretch of the imagination. Students have to pay their tuition and through the dollars that are provided by the University, a check is enacted each year for students who graduate. It has limited comparative benefit due to the few numbers of students that avail themselves each year of this benefit, and if those dollars could be redeployed, it would have much greater benefit. We would be able to hire a lot more faculty and do things that we no longer can do.

Some people asked me if this is a tuition increase? It is not a tuition increase at all. And let me tell you why. The only time that a tuition increase is enacted is if there is a revenue expectation that changes, by the Governor’s Executive Budget or through the State Legislature. In 1992, there was no such action taken by the Legislature or the Governor. This was an amount of money that the University ate and was able to provide a benefit for the students. We can no longer provide that benefit. We just don’t have the resources after so many years of degradation in our operating budget. The Governor’s Executive Budget has not requested a tuition increase, nor do we expect that the Legislature will enact a tuition increase. So in no way is this action anywhere near a tuition increase.

Let me just conclude by again thanking Trustee Richard Lawrence. When we were going to enact this recommendation for the Board, we felt we needed to do it very quickly and to enact it as early as fall of 2002. It was
Trustee Lawrence who really pressed us indefatigably. He was there constantly on the phone and meeting with members of the Chancellery to say the students need to have some buffers.

So what we have enacted in this particular request to the Board for action is essentially two years worth of phase-in and that is what you are seeing this evening as a resolution for the Board. That’s the background I wanted to share with you.

Statement of Trustee Kathleen Pesile regarding revenue enhancements:
First of all, I would just like to make a comment, just to put this program together in light of the state of CUNY. This is on a scale that I would find more appropriate in the private sector, and to develop these types of programs, especially under fiscal exigencies, I think it is commendable that these programs will be instituted.

What I would like to say, because this is an extraordinary type of thinking for this public institution, to think more on a centralized approach rather than a decentralized approach. I more than likely envision that there will be greater revenue generators over the years, as the economies of scale fall into place. What I would also like to include is the fact that when you look at the increasing enrollment for both the winter and summer intercessions, I think one of the least thought of revenue generators is the under-utilization of continuing education. And I honestly think that if we incorporate that same principle to include the programs instituted at various CUNY campuses for revenue generation, that we will have more revenues forthcoming from the communities at large.

Statement of Trustee Lawrence regarding the technology fee:
The proposed technology fee plans to enhance facilities for all CUNY colleges. In the last three weeks I have spoken with many students from many CUNY campuses, discussing the pros and cons of this technology fee. As expected, all these students were against paying any extra fees. However, when told what this fee would do to enhance technology within their colleges, surprisingly a great majority of these students were in support of this fee. For the community colleges and under-funded senior colleges and even CUNY Law School, this fee will serve as a catalyst to immediately improve student facilities and services in the technology field.

This economic stimulus for CUNY is necessary because of the flat line budget that City University has received from the City and State and I am confident that the campus committees with strong student involvement will benefit every campus and City University. I am also confident that the students will play an active role in each individual campus on how this earmarked technology fee will be distributed within the colleges.

As far as the Last Semester Free program, many students have harshly criticized this program. And as the Chancellor has said, unfortunately, because of the current fiscal situation, even somebody like myself who has been a recipient of this program, I know that City University cannot keep this going. A negotiation reached by the Chancellor and myself will offer this service for the next two years, but I am confident by consistent lobbying to all the appropriate personnel necessary, funding for the students for this particular program will be restored.

I thought long and hard about the inclusion of the technology fee and the phase-out for the Last Semester Free program. But the settlement reached speaks long and hard toward the long-term rewards for the students in these investments. Basically in upcoming weeks and months, the University Student Senate will actively plan to supplement the phase-out of the Last Semester Free and will work closely with each of the individual student governments of the campuses to strengthen the campus committees and make sure that they are set up appropriately.

RESOLVED, That the Board of Trustees adopt the proposals outlined below to enhance administrative efficiencies, generate cost savings, and provide additional revenue in support of the University’s core academic mission and the New York State-approved Master Plan; and be it further

RESOLVED, That the Board of Trustees supports the Chancellor’s efforts to review and implement, where feasible, initiatives to reduce administrative costs and improve operations:
Including:

- Integrating, where appropriate, college administrative service;
- Streamlining central office administrative operations;
- Analyze telecommunications costs and bills to recoup overpayments, develop a University-wide standard and contract for cell phone usage, and establish more cost-effective local and long distant carrier options, including VOIP (Voice Over Internet Protocol);
- Implement a CUNY-wide protocol for mail services, reducing the use of “snail mail” in favor of e-mail and mandating, where appropriate, “ZIP + 4” and bar coding;
- Develop a new University-wide energy management program that decentralizes the energy budgets directly to the colleges and invests in new technologies to reduce costs;
- Develop a new CUNY portal to allow for: web-based registration, web-based application completion, academic advising, publications of catalogs and bulletins, and other areas, as identified;
- Streamline existing University-wide procurement practices and contracts and implement new University-wide contracts in areas such as advertising, travel, information systems, etc. that will generate campus-based cost savings; and
- Develop University-wide and college-based agreements with providers for building and operating all-weather athletic facilities, for the placement of kiosks to provide public service announcements and advertising on campuses, and for external sponsorship of CUNY-TV and the CUNY web-site.

Cost savings and revenue production from these and other actions are estimated to total $10 million; and be it further

RESOLVED, That the Board of Trustees establish a technology fee of $75 per semester for full-time students and $37.50 per semester for part-time students, effective Fall 2002. Revenue from this fee will be retained by the colleges to improve computer services for their students and faculty. In exceptional cases of financial hardship, colleges may waive the technology fee for individual students. Estimated new revenue will be $22.5 million; and be it further

RESOLVED, That the Board of Trustees eliminate the Last Semester Free program established in 1992 for undergraduates receiving a Bachelor’s Degree. However, the program will continue to be available to students who commenced their studies at CUNY on or after September 1, 1997 and who graduate no later than January 2004. Estimated savings will be $2 million in Fiscal Year 2003 and $9 million in Fiscal Year 2004; and be it further

RESOLVED, That the colleges increase enrollment in winter inter-session/summer session in order to increase revenues by 5% in 2002 and by 10% in 2003. Colleges will retain additional revenue generated by this increase and will ensure that these dollars are re-deployed to strengthen academic programs. Estimated new revenue will be $1.6 million in 2003 and $3.2 million in 2004.

EXPLANATION: In the University’s Operating Budget Request for FY 2003, the University committed to generate funds to support a portion of the Request through administrative productivity measures and targeted revenue enhancements. This resolution proposes a series of actions to meet this goal.
NO. 5. COMMITTEE ON ACADEMIC POLICY, PROGRAM, AND RESEARCH: RESOLVED, That the following items be approved:

A. BRONX COMMUNITY COLLEGE – CERTIFICATE IN ANIMAL CARE AND MANAGEMENT:

RESOLVED, That the program in Animal Care and Management leading to a Certificate to be offered at Bronx Community College be approved, effective September 2002, subject to financial ability.

EXPLANATION: The purpose of the proposed program is to provide students with the knowledge and skills necessary to be eligible for entry-level employment in the animal care and management field, working with wildlife in such settings as zoos and nature preserves. The program is designed to enable interested students to overcome the challenges of working safely, humanely, and intelligently with wildlife. To accomplish this, a partnership has been established between Bronx Community College and the Wildlife Conservation Society (WCS), which is the primary employer of zookeepers in the New York metropolitan area. The College will provide the traditional liberal arts and sciences requirements and the WCS will provide the 500-hour zoo internship requirement.

Only two new courses are required to offer the Certificate program. All of the remaining required courses are already offered on a regularly scheduled basis at the College. The proposed program is therefore cost effective and no additional faculty will be needed.

B. BRONX COMMUNITY COLLEGE – A.A.S. IN WAREHOUSE MANAGEMENT:

RESOLVED, That the program in Warehouse Management leading to the Associate in Applied Science degree to be offered at Bronx Community College be approved, effective September 2002, subject to financial ability.

EXPLANATION: The purpose of the proposed program is to provide students with the knowledge and skills necessary to qualify for entry-level and supervisory positions in the field of warehouse management with potential salaries ranging from $20,000 to $40,000 per year. The proposed program was developed with the support of a $3,000,000 grant provided by U.S. Department of Agriculture.

Warehouse and distribution centers are the key to profitability for many large corporations. Bronx Community College is in an area where a group of major distribution centers are serving the eastern seaboard. The borough is home to the Hunts Point Market—the largest food distribution plant in the United States—with 21,000 people employed. In addition, retail warehouses such as Costco, Home Depot, Staples, and Sam’s Club are located in the Bronx and its surrounding area.

Students who complete the food and sanitation courses will be eligible to take the SERVESAFE examination to become certified by the Educational Foundation of the National Restaurant Association. All graduates will also have completed the requisite coursework required of supervisory personnel who work in the warehouse industry as required by OSHA.

C. QUEENS COLLEGE – AMENDMENT TO THE MASTER PLAN:

WHEREAS, Queens College offers registered graduate degree programs in Childhood Education (Program Code 26436; HEGIS 0802) and Early Childhood Education (Program Code 26434; HEGIS 0823) that provide pre-service preparation for initial Teacher Certification and lead to the Master of Science in Education (MSED) degree; and

WHEREAS, Queens College has proposed to offer these programs as Master of Arts in Teaching (MAT) degrees; and

WHEREAS, The New York State Education Department has determined that an amendment to the Queens College Master Plan would be required as these programs will be the College’s first graduate programs with the MAT degree designation; therefore be it
RESOLVED, That the Academic Senate of Queens College asks the Board of Trustees to request that the New York State Board of Regents amend the Master Plan of Queens College so as to permit the College to offer the above-cited programs as Master of Arts in Teaching (MAT) degrees.

EXPLANATION: Queens College currently offers several graduate education programs in Childhood Education and Early Childhood Education, some prepare graduates for initial Teacher Certification and others prepare graduates for permanent Teacher Certification, but all lead to the same MSED degree award. That these programs are designed for different Teacher Certifications yet lead to the same degree award is confusing to students. Thus, Queens College is proposing to re-register the above-cited MSED programs designed specifically for students who have undergraduate degrees in the liberal arts and sciences and no prior teacher preparation credits as MAT programs.

Because Queens College does not have authorization to award the MAT degree, an amendment to the College’s Master Plan is required. (Pursuant to Memorandum 95-17 of the Deputy Commissioner of Education to Chief Executive Officers of Institutions of Higher Education – September 22, 1995).

NO. 6. COMMITTEE ON FACULTY, STAFF, AND ADMINISTRATION: RESOLVED, That the following items be approved:

A. MEDGAR EVERS COLLEGE – NAMING OF THE LECTURE HALL “THE MARY GLOVER PINKETT LECTURE HALL.”:

RESOLVED, That the Board of Trustees of The City University of New York approve the naming of the Lecture Hall in the soon to be constructed Student Affairs Building at Medgar Evers College, “The Mary Glover Pinkett Lecture Hall.”

EXPLANATION: Mary Glover Pinkett, the City Council representative for Medgar Evers College, has been a staunch supporter of the College. During the past decade, she was responsible for substantial budget allocations to the College that enabled the College to enhance its delivery of services and improve its infrastructure. Councilwoman Pinkett allocated four million dollars to enable the College to upgrade its Information Technology infrastructure. Moreover, she spearheaded the successful effort to get the City Council to allocate three and a half million dollars to close the funding gap on the Student Affairs Building on which we expect to break ground in the Spring of this year.

The naming of the Mary Glover Pinkett Lecture Hall has been reviewed and approved at the College by the appropriate bodies.


RESOLVED, That the Board of Trustees of The City University of New York approve the re-naming of the Norman B. Johnson Lecture Hall at Medgar Evers College “The Norman and Miriam Johnson Lecture Hall.”

EXPLANATION: This designation is in memory of Mrs. Miriam Johnson. Along with her husband, Norman B. Johnson, for whom the Bedford Building Lecture Hall was named in October 1990, Mrs. Miriam Johnson was among the founders of Medgar Evers College who persuaded the Board of Higher Education to approve the creation of an institution of higher learning charged with meeting the needs of the disenfranchised in the Central Brooklyn community. She was, until her death in early 2001, an active member of the Medgar Evers College Community Council and played an important role in the work of the Council where her vision and dedication remained a constant source of inspiration for the College over the years.

The re-naming of the Lecture Hall has been reviewed and approved at the College by the appropriate bodies.
C. VISITING DISTINGUISHED PROFESSOR: RESOLVED, That the following be designated Visiting Distinguished Professor in the department, and the college, and for the period indicated, with compensation of $21,852 per annum in addition to their regular academic salary, subject to financial ability:

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<tr>
<th>COLLEGE</th>
<th>NAME</th>
<th>DEPARTMENT</th>
<th>EFFECTIVE</th>
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<tbody>
<tr>
<td>Bernard M. Baruch College</td>
<td>Gueron, Jacqueline</td>
<td>English</td>
<td>Spring 2002</td>
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NO. 7. COMMITTEE ON FACILITIES, PLANNING, AND MANAGEMENT: RESOLVED, That the following items be approved:

A. BROOKLYN COLLEGE – EXTENSION OF LIBRARY CAFÉ:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a consultant contract with the firm of Thanhauser & Esterson Architects for professional design and construction-related services as required for the extension of the Library Café at Brooklyn College, CUNY Project No. BY001-001. The contract cost shall be chargeable to the City Capital Budget, Project No. BY001-001 for an amount not to exceed $147,368.00. The contract shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: Brooklyn College will engage Thanhauser & Esterson Architects to design a new 2,000 gross square feet addition to the Library Café. The new addition will provide about 30 additional workstations and study areas for this 24-hour facility.

The proposed firm was selected in accordance with law and procedures established by the University.

B. THE CITY COLLEGE – SCHOOL OF ARCHITECTURE RENOVATION:

RESOLVED, That the Board of Trustees of The City University of New York accept the design of the School of Architecture renovation at City College, as prepared by Rafael Vinoly Architects, P.C., with a construction budget of $28,480,000. The Board approved the selection of the design/engineering firm of Rafael Vinoly Architects P.C. by resolution dated September 27, 1999, Cal. No. 7.D.; and be it further

RESOLVED, That the City University Construction Fund is requested to authorize the Dormitory Authority of the State of New York to complete the contract documents, to bid and award contracts and to supervise the construction of this project.

NO. 9. HONORARY DEGREES: RESOLVED, That the following honorary degrees, approved by the appropriate faculty body and recommended by the Chancellor, be presented at the commencement exercise as specified:

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<tr>
<th>COLLEGE</th>
<th>DEGREE</th>
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<tr>
<td>THE GRADUATE SCHOOL AND UNIVERSITY CENTER</td>
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<tr>
<td>Dr. Albert Bandura</td>
<td>Doctor of Humane Letters</td>
</tr>
<tr>
<td>Rachel Robinson</td>
<td>Doctor of Humane Letters</td>
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<tr>
<td>Gloria Steinem</td>
<td>Doctor of Humane Letters</td>
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<tr>
<td>(To be awarded at the May 30, 2002 Commencement Exercises)</td>
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<th>LEHMAN COLLEGE</th>
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<tr>
<td>Ms. June Bingham Birge</td>
<td>Doctor of Humane Letters</td>
</tr>
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</table>
Chancellor Goldstein reported that shortly before this meeting commenced, President Dolores Fernandez phoned me to indicate that based on the good work of our Congressman, Jose Serrano, we have just been the recipient of $2.6 million in scholarships to Hostos Community College to work with Columbia University. That's one of the great awards that we are very pleased with. And I appreciate Congressman Serrano's good work and President Fernandez' good work. I think that's worthy of note.

I understand that Vice Chancellor Jay Hershenson has placed copies of an article in today's Chronicle of Higher Education around the table. It is a wonderful in-depth review of some of the things that have happened at City University in the last couple of years and it is a good read and we are very proud of the article.

Upon motions duly made, seconded and carried, the Public meeting was adjourned at 5:25 P.M.

SECRETARY GENEVIEVE MULLIN

(This is a detailed summary of the Board of Trustees' meeting. The tapes of the meeting are available in the Office of the Secretary of the Board for a period of three years.)