MINUTES OF THE MEETING OF THE BOARD OF
TRUSTEES OF THE CITY UNIVERSITY OF NEW YORK

HELD

JANUARY 23, 2006

AT BARUCH COLLEGE VERTICAL CAMPUS
55 LEXINGTON AVENUE – BOROUGH OF MANHATTAN

The Chairperson called the meeting to order at 4:35 P.M.

There were present:

Benno C. Schmidt, Jr., Chairman
Valerie Lancaster Beal
John S. Bonnici
John J. Calandra
Kenneth E. Cook
Joseph J. Lhota
Randy M. Mastro

Hugo M. Morales
Kathleen M. Pesile
Carol A. Robles-Roman
Nilda Soto Ruiz
Jeffrey S. Wiesenfeld

Carlos Sierra, ex officio
Susan O'Malley, ex officio (non-voting)

Frederick P. Schaffer, General Counsel and Vice Chancellor for Legal Affairs
Jay Hershenson, Secretary and Vice Chancellor for University Relations
Hourig Messerlian, Deputy to the Secretary
Kisha Fuentes
Towanda Lewis
Anthony Vargas

Chancellor Matthew Goldstein
Executive Vice Chancellor Selma Botman
Senior Vice Chancellor Allan H. Dobrin
President Dolores Fernandez
President Ricardo Fernandez
President Russell K. Hotzler
President Marcia V. Keizs
President William P. Kelly
President Christoph M. Kimmich
President Eduardo J. Marti
President Gail O. Mellow
President James L. Muyskens
President Antonio Perez
President Regina Peruggi

President Jennifer Raab
President Jeremy Travis
President Kathleen M. Waldron
President Gregory H. Williams
Interim Dean Mary Lu Bilek
Dean Stanford A. Roman, Jr.
Dean Stephen Shepard
Vice Chancellor Emma E. Macari
Vice Chancellor Brenda Richardson Malone
Vice Chancellor Michael Zavelle
Senior University Dean John Mogulescu
University Assistant Dean Harry Franklin
RF President Richard F. Rothbard

The absence of Trustees Wellington Z. Chen, Rita DiMartino, and Marc V. Shaw was excused.
Chairman Schmidt called the meeting to order, and stated that the Board will go into Executive Session to discuss personnel matters after the Public meetings ends. He announced that the following notice, which had been widely distributed, would be entered into the record of this public meeting:

“The meetings of the Board of Trustees of The City University of New York are open to the public, and the Board welcomes the interest of those who attend. The public has ample opportunity to communicate with the Board. Public hearings on the Board’s policy calendar are scheduled one week prior to the Board’s regular meetings and members of the public who wish to communicate with the Board are invited to express their views at such public hearings. Furthermore, the Board holds additional public hearings each year in all of the five boroughs at which members of the public may also speak. In addition, written communications to the Board are distributed to all Trustees.

The Board must carry out the functions assigned to it by law and therefore will not tolerate conduct by members of the public that disrupts its meetings. In the event of disruptions, including noise which interferes with Board discussion, after appropriate warning, the Chairman will ask the security staff to remove persons engaging in disruptive conduct. The University may seek disciplinary and/or criminal sanctions against persons who engage in conduct that violates the University’s rules or State laws which prohibit interference with the work of public bodies."

A. VIDEO TAPING OF BOARD MEETING: Chairman Schmidt announced that as usual CUNY-TV is transmitting this afternoon’s meeting of the Board of Trustees live on cable Channel 75, continuing to make available this important community service.

Chairman Schmidt stated that I would like to inform all of you attending this meeting that among the materials that Governor Pataki distributed at the State of the Union address was the following description of The City University of New York, and I quote, “Once again, prestigious academic awards are being won on a regular basis by both CUNY students and faculty, and dramatic improvements are now being recorded each year in terms of academic quality, minority enrollment, and overall enrollment. And once again, a CUNY degree is a source of pride for the University’s graduates, as well as the key to a brighter future and outstanding career opportunities.”

Chairman Schmidt stated that he would like to thank Trustee Carol Robles Roman for representing the Board at the January 19th New York Times reception celebrating the publication of the Spanish edition of CUNY’s 2006 Women’s Leadership Calendar. Trustees Hugo Morales, Rita DiMartino and Carlos Sierra were also in attendance.

On behalf of the Board I would like to congratulate Trustee Kathleen M. Pesile for being honored by the Uniting Women’s Ministries for her support of U.W.M. causes, which include educational programs, permanent housing and retreats for women. Congratulations to you, Trustee Pesile.

Chairman Schmidt stated that on behalf of the Board of Trustees I would also like to congratulate Trustee Susan O’Malley for receiving the Josephine Roberts Award for the best edition published in 2004, by the Society for the Study of Early Modern Women for her book, Custome is an Idiot: Jacobean Pamphlet Literature on Women, published in 2004. Congratulations.

The Board held its Manhattan Borough Hearing on Tuesday, January 17, 2006 at 535 East 80th Street, Room 104. The hearing was chaired by Trustee Nilda Soto Ruiz and attended by Trustees Wellington Chen, Rita DiMartino and Susan O’Malley. A summary of the proceedings has been circulated to all Trustees and the Chancellor’s cabinet and a transcript of that hearing is available in the Office of the Secretary.

I would also like to note that the next Board of Trustees borough hearing will take place in the borough of Brooklyn, at Brooklyn Borough Hall on Tuesday, February 21, 2006, following the Board’s public hearing on the February 2006 Calendar at the same location.
Chairman Schmidt stated that I would like to remind the Trustees, presidents and deans that the Board of Trustees’ trip to Albany will take place on Monday, March 13, 2006. This year again, all activities have been scheduled for one day with a legislative luncheon as the centerpiece of the schedule. As you know, meetings with the Executive office and legislative leaders are important to the advancement of the University’s budgetary goals. The Chancellor and the presidents have, of course, organized borough meetings and related outreach to legislators for February. We will send you a comprehensive itinerary shortly. If you have any questions please be in touch with Secretary and Vice Chancellor Jay Hershenson.

B. FACULTY HONORS: Chairman Schmidt announced the following:

1. Graduate Center Professor Dennis P. Sullivan recently won a 2004 National Medal of Science, the nation’s highest scientific honor, which will be presented to him by President Bush. Professor Sullivan also received an American Mathematical Society Leroy P. Steele Prize for lifetime achievements in the field of mathematics. Congratulations!

2. City College Associate Professor of Physics Hernan A. Makse was named a co-recipient of the 2005 Mayor’s Award for Excellence in Science and Technology in the young investigator category. Congratulations!

3. Brooklyn College Professor Margaret L. King was a co-recipient of the Aldo and Jeanne Scaglione Prize for her exceptional translation work on the book, Complete Writings: Letterbook, Dialogue on Adam and Eve, Oration, at the recent Modern Language Association Annual Convention. Congratulations!

4. York College Professor and Chair of Fine and Performing Arts James Como was featured in the first installment of a Disney Studios Hallmark Channel Docudrama, C.S. Lewis: Beyond Narnia which aired on December 9th. Congratulations!

C. STUDENT HONORS: Chairman Schmidt called on Trustee Kenneth E. Cook, who announced the following:

1. Ten 4th year students in the Sophie Davis School of Biomedical Education at City College have won $20,000 Sophie and Leonard Davis Scholarships, which will be applied toward their last two years at Sophie Davis and their two clinical years at medical school. Congratulations!

2. First year nursing student at Hostos Community College Rozlyn Lewis was nominated and accepted to serve as a collegiate scholar in the 2006 International Scholar Laureate Program Delegation on Nursing in South Africa during the summer of 2006. Congratulations!

3. Bronx Community College Scholarship student and Business Administration major Frank Pena is the winner of a study and travel opportunity for CUNY students (STOCS) $1,500 scholarship, and is one of 35 CUNY students traveling in China to learn about China’s economy. Congratulations!

4. Two high school students named Intel semi-finalists were from Hunter College High School. Three other high school students named Intel semi-finalists from Townsend Harris and Great Neck South High Schools conducted their research at Queens College laboratories. Congratulations!

D. GRANTS: Chairman Schmidt presented for inclusion in the record the following list of grants of $100,000 or above received by the University subsequent to the November 28, 2005 Board meeting.

BOROUGH OF MANHATTAN COMMUNITY COLLEGE

A. $229,201 UNITED STATES DEPARTMENT OF EDUCATION to Gillespie, M. and Coleman, L., Academic Affairs, for “Upward Bound Program.”
B. $107,391 NATIONAL SCIENCE FOUNDATION to Stein, C., Computer Information Systems, and Culkin, J., Music and Arts, for “Improving Student Learning through 3D Simulation Activities & Case Studies in Multimedia Programming.”

BROOKLYN COLLEGE

A. $151,763 UNITED STATES DEPARTMENT OF EDUCATION to Korn-Bursztyn, C., Elementary & Early Childhood Education, for “Childcare Access Means Parents in School.”

CITY COLLEGE

A. $2,158,528 NATIONAL INSTITUTES OF HEALTH to Williams, G. and Guyden, J., for “Cellular/Molecular Basis of Development: Research Center.”
B. $784,000 ARO to Alfano, R., for “DOD Center for Nanoscale Photonic Emitters and Sensors for Military Medical and Commercial Applications.”
C. $536,606 NATIONAL INSTITUTES OF HEALTH to Weiner, M. and Steinberg, M. for “Research Support for Biomedical Careers at CCNY.”

D. $480,000 NEW YORK CITY DEPARTMENT OF EDUCATION to Shapiro, N. and Posamentier, A., for “New York City Department of Education – Title IID Technology Program.”

GRADUATE SCHOOL AND UNIVERSITY CENTER

A. $789,548 NATIONAL SCIENCE FOUNDATION to Smith, G., for “Collaborative Proposal: CUNY/Michigan Alliance.”
B. $172,500 RILM to MacKenzie, B., for “RILM Abstracts of Music Literature.”
C. $170,441 NATIONAL ENDOWMENT FOR THE HUMANITIES (NEH) to Wallach, J., for “Human Rights in Conflict: Interdisciplinary Perspectives.”
D. $154,295 NORWEGIAN MINISTRY OF FOREIGN AFFAIRS to Weiss, T., for “United National Intellectual History Project-Phase 2.”
E. $149,000 RILM to MacKenzie, B., for “RILM Abstracts of Music Literature.” [Increase]
F. $145,769 NATIONAL SCIENCE FOUNDATION (NSF) to Hart, R., for “The Changing Geography of Childhood.”
G. $132,664 VARIOUS to Brown, J., for “Funded Wages.” [Increase]
H. $100,000 CITIGROUP FOUNDATION to Birenbaum, H., for “Project STRETCH 2005-2006.”

HUNTER COLLEGE

A. $688,362 NEW YORK STATE EDUCATION DEPARTMENT to Degaetano, Y. and Underwood, M., for “New York City Bilingual Education Technical Assistance Center.”
B. $488,000 NEW YORK CITY COUNCIL to DeJesus, A., for “Puerto Rican Studies Institute.”
C. $425,599 UNITED STATES DEPARTMENT OF EDUCATION to Ray, L., for “Student Support Services Program.”
D. $322,364 PHS/HEALTH RESOURCES AND SERVICES ADMINISTRATION to Degazon, C., for “Becoming Excellent Students in Transition (BEST) to Nursing.”
E. $277,833 PHS/NIH/NATIONAL INSTITUTES OF NEUROLOGICAL DISORDERS AND STROKE to Zeigler, H.P., for “V Ganglion Activity in Awake Whisking Rodents.”
F. $271,545 NEW YORK CITY DEPARTMENT OF HEALTH AND MENTAL HYGIENE to Bromberg, E., for “Training in Intensive Case Management.”

G. $256,466 PHS/NATIONAL INSTITUTE OF MENTAL HEALTH to Quiñones-Jenab, V., for “Careers Opportunities in Research.”

H. $220,427 UNITED STATES DEPARTMENT OF EDUCATION to Ray, L., for “Ronald E. McNair Post Baccalaureate Achievement Program.”

I. $215,363 WINIFRED MASTERSOHN BURKE MEDICAL RESEARCH INSTITUTE to Filbin, M., for “Drug Screen/Glial Inhibition.”

J. $198,586 NATIONAL SCIENCE FOUNDATION to Mills, P., Sweeney, W., and DeMeo, S., for “Development of Three New Five Year BA/MA Programs in Secondary Science Teaching.”

K. $150,000 NATIONAL SCIENCE FOUNDATION to Goss, D., for “Quantitative Analysis of Viral mRNA Translation.”

L. $137,034 NATIONAL SECURITY AGENCY to Cohen, L., for “Time Frequency/Scales Signal Analysis.”

M. $133,544 UNITED STATES DEPARTMENT OF EDUCATION to Papa, Z. C., for “Child Care Access Means Parents in Schools.”

N. $131,527 NEW YORK STATE OFFICE OF CHILDREN & FAMILIES to Papa, Z. C., for “Child Care and Development Block Grant.”

O. $124,000 INSTITUTE OF MUSEUM AND LIBRARY SCIENCES to DeJesus, A., for “Preserving & Dissemination New York’s Puerto Rican Latino Heritage.”

P. $100,000 UNITED STATES DEPARTMENT OF EDUCATION to Silberman, R. and Zaken, G., for “Rehabilitation Teacher/Orientation & Mobility Personnel Preparation.”

JOHN JAY COLLEGE

A. $365,000 NATIONAL SCIENCE FOUNDATION to Kovera, M., Psychology, for “This Study is Designed to Test Whether the Voire Dire Process and the Exclusion of those Opposite Juvenile Waiver Results in a More Conviction Prone Jury that is Less Likely to Recognize Variation in Evidence Strength.”

B. $364,984 GOVERNMENT OF THE DOMINICAN REPUBLIC to Kobilinsky, L., Science Department, and Maldonado, R., President’s Office, for “A Program Between John Jay College and the Dominican Republic.”

KINGSBOROUGH COMMUNITY COLLEGE

A. $147,469 MANPOWER DEMONSTRATION RESEARCH CORPORATION to Singer, R., for “Opening Doors/Learning Communities.”

LAGUARDIA COMMUNITY COLLEGE

A. $350,000 KELLOGG FOUNDATION for “Project Note (New Opportunities in Teacher Education).”

B. $300,000 NEW YORK STATE EDUCATION DEPARTMENT for “English Language Civics Program.”

C. $265,774 NEW YORK STATE EDUCATION PROGRAM for “Family Literacy.”

D. $248,500 UNITED STATES ENVIRONMENTAL PROTECTION AGENCY for “Environmental Asthma Assessment and Prevention Project.”

E. $150,389 NEW YORK CITY OFFICE OF THE MAYOR for “Adult Literacy Program.”
LEHMAN COLLEGE

A. $3,900,000 NEW YORK CITY DEPARTMENT OF SMALL BUSINESS SERVICE to Paull, M., for “One Stop Workforce Center.”

B. $490,670 NEW YORK STATE EDUCATION DEPARTMENT to Martinez, H., for “Spanish Language, Bilingual Education Technical Assistance Center.”

C. $354,109 UNITED STATES DEPARTMENT OF HOUSING & URBAN DEVELOPMENT to Jafari, M., for “Community Outreach Partnership Centers Program.”

D. $261,533 NEW YORK STATE OFFICE OF ALCOHOLISM AND SUBSTANCE ABUSE to Paull, M., for “Aids Outreach – La Familia Unida.”

E. $190,143 HOSPITAL LEAGUE, LOCAL 1199 to Paull, M., for “Health Care Careers Core Curriculum/Certificate in Alcohol and Substance Abuse.”

F. $149,327 NEW YORK STATE EDUCATION DEPARTMENT to Wolfe, M., for “Projects Stars – Community School District 10.”

NEW YORK CITY COLLEGE OF TECHNOLOGY

A. $318,706 UNITED STATES DEPARTMENT OF EDUCATION – TITLE V to Bonsignore, K., for “Electronic Student Portfolios (ePortfolio).”

B. $149,795 NATIONAL SCIENCE FOUNDATION to Blank, S., for “An SRL Performance.”

QUEENS COLLEGE

A. $304,567 NEW YORK CITY DEPARTMENT OF EDUCATION to Ludman, A., School of Earth and Environmental Sciences, for “Bronx Science Professional Development Program (Region 2).”

B. $300,074 DEPARTMENT OF ENERGY (PAPER, ALLIED-CHEMICAL AND ENERGY WORKERS INTERNATIONAL UNION) (PACE) to Markowitz, S., Center for the Biology of Natural Systems, for “Medical Surveillance for Former Workers at the Department of Energy Facility at Fernald.”

C. $273,747 NEW YORK CITY BOARD OF EDUCATION to Gaudette, H., Division of Education, for “The Townsend Harris High School/Queens College Collaboration.”

D. $187,565 DEPARTMENT OF ENERGY (PAPER, ALLIED-CHEMICAL AND ENERGY WORKERS INTERNATIONAL UNION) (PACE) to Markowitz, S., Center for the Biology of Natural Systems, for “Medical Surveillance Program for Department of Energy Former Workers.”

E. $124,589 STONY BROOK UNIVERSITY SCHOOL OF MEDICINE to Markowitz, S., Center for the Biology of Natural Systems, for “SUNY Environmental Benefit Project: Diesel Particulate Monitoring and Intervention Program for Children with Asthma – School Communities in the Bronx and Brooklyn.”

F. $104,100 NEW YORK STATE OFFICE OF CHILDREN AND FAMILY SERVICES to Urevich, E., Office of the Vice President for Student Affairs, for “The Child Development Center at Queens College.”

COLLEGE OF STATEN ISLAND

A. $150,522 NEW YORK CITY DEPARTMENT OF HEALTH & MENTAL HYGIENE to Kijne, H., for “Creative Exchange.”

B. $130,000 NATIONAL SCIENCE FOUNDATION to Stark, R., for “Molecular Structure and Function of Protective Plant Polymers.”
E. ORAL REPORT OF THE CHANCELLOR: Chancellor Goldstein presented the following report:

Thank you, Mr. Chairman and again Happy New Year to everybody assembled here in this room and we hope it will be a good year for all of you and your families.

Let me start by indicating that on January 17th the Governor released his Executive Budget. That budget is now with the legislature and we hope that during the next several months two things will happen, one, that we will have an on time budget and two, that we will get enhancements to the budget that the Governor has recommended.

Let me go through some of the challenges that we have in this budget. At the appropriate time with your indulgence, Mr. Chairman, I will call on Senior Vice Chancellor and Chief Operating Officer Allan Dobrin, who might fill in some of the gaps and Vice Chancellor Emma Macari if she wishes to fill in some of the gaps on the capital program.

Just to recap, this Board unanimously embraced a recommendation that I brought to the Board with respect to the resources, both on operating and on capital, that the University has requested for the 2006-2007 academic year. The recommendation that we sent up to the Governor requested slightly under $2 billion in operating support for the University. The exact number was $1,981,000, and represented about a 6.7% increase over the current adjusted base that we are presently expending on the 2005-2006 operating budget.

The hallmark for our request was a totally new approach in supporting the programmatic needs that were developed through the Master Plan, which I thank you for endorsing. I am delighted to share with you today that in the Governor’s Executive Budget, as related by Chairman Schmidt, some very laudable language about the University overall. With respect to the COMPACT the Governor indicated “an innovative and fiscally responsible approach to finance the University’s operations.”

In particular, if you recall the COMPACT asks for State aid to fully cover CUNY’s fixed cost increases and a portion of the costs associated with implementation of the University’s Master Plan. It also called for reshaping the University’s operations to achieve efficiencies and to redeploy existing resources to fund a portion of costs associated with the implementation of our Master Plan. It also calls for utilizing tuition revenues generated through modest predictable tuition increases and enrollment growth to strengthen academic programs and student support services. Lastly, as part of the last piece of the stakeholders here, an increased emphasis on private philanthropy and an ongoing means to support programmatic initiatives.

Let me now indicate to you what has been recommended and where I see challenges ahead for us. First, an overall statement that this is probably the finest initial budget that this University has received in many years. I don’t remember coming out of the gate with as strong a recommendation coming out of the Executive that we are now seeing in this particular budget.

Overall, we have received—as asked for through our COMPACT, an additional $882.5 million for the senior colleges and the Executive Budget shows an increase of $61.8 million. In the past we have always seen a reduction from the base. This is a real increase of $61.8 million, specifically for the senior colleges.

I am not going to go into all of the components of that increase other than to say that about $43 million of that is for mandatory cost increases; about $14 million is for additional operating assistance and $5 million specifically with respect to programmatic needs as delineated in our Master Plan. That shows about a $20 million deficiency from what we asked for, but it doesn’t show a deficiency certainly from where we sit today. The number again is about $62 million just for the senior colleges.

The problem in the number, however, is that the Governor has proposed that $45 million be generated through revenue increases associated with a $300 FTE tuition increase. Our COMPACT, if you recall, asks for a $120 increase, which then presents us with the following challenge. We really are asking for about $18 million in tuition revenue and about $10 million in additional revenue through enrollment growth, totaling about $28 million.
The Governor is asking us to raise $45 million towards our revenue target, showing a deficiency of about $17 million. So the real challenge that we have on the operating side is to generate about another $35 million to fully fund the COMPACT that this Board has achieved. But I then go back and say that coming out of the gate and having as large an increase as we have, is starting from a very strong position.

Let me talk a little about the community colleges. The community college recommendation is for an increase of $100 in base aid per FTE student. A small amount of money for some building rentals and full funding for College Discovery, childcare, and workforce development remains at the levels that we saw before.

The other problem, other than the gap from what we asked for and what the Governor has proposed, is in the financial aid area of the recommendations. The Governor has proposed something that is a real problem for this University and something that we strenuously have to try to get turned around. With respect to the TAP program that benefits so many of our students, a recommendation was made in his budget that indicates that students taking under fifteen credits will receive only 80% of their TAP eligibility. Currently, students who take under fifteen credits get the full benefit of TAP. Obviously this would be a big financial hit and something that we have to work very hard to undo. The other components of the TAP program are certainly much less onerous. I am sure that we will have partners in trying to convince the legislature that this particular component of the TAP program recommendation really should be revisited and brought back to what it was before.

Statement of Senior Vice Chancellor and Senior Operating Office Allan H. Dobrin:
I would just like to give a little bit of recent historical perspective. Last year at this time we had a $70 million problem; there was a $70 million difference between what the Governor recommended and what we needed just to keep the University going. This year we need $35.7 million to fully fund our whole recommendation, not just to keep the University going. Last year during the legislature process they gave us about $37 million. If they give us the same amount again, we would have the COMPACT fully funded.

The other piece is, last year the top problems that the legislature had to take care of were about $300 million. This year they are approximately $190 million and of that $190 million, $90 million is directed at the properties. So there is a hundred left of the privates and CUNY and SUNY.

This is something that, if we all work hard and smart enough, and the legislature is of goodwill, can be taken care of and we would have not what we always aspire to, which is that the University break even, but what we really aspire to this year, which is to have our whole budget request fully funded.

Chancellor Matthew Goldstein stated that he would just very briefly touch on some of the capital recommendations in the Governor's budget. The Executive Budget recommends an increase of $35 million and reapportionment of $1.65 billion for a total of $1.7 billion for a 2004-2009 University five-year capital program.

Really there has not been much of an increase over the very strong capital budget that we are present in. The recommendation for approximately $1.5 billion for the five-year capital program for the senior colleges remains intact. A $250 million five-year capital budget for the community colleges and Medgar Evers College remains intact.

The state recommended funds matched by the City will bring us up to about $589 million for the community colleges and Medgar Evers College. At the end of all of this, we expect over the next five years to be expending at least $2.1 billion in capital construction, which is by far about twice the size of any capital budget we have had before.

The one area that I am somewhat concerned about in our capital recommendations is that there are essentially no escalators built into the recommendations of the numbers that I have just given you. We know that construction costs have gone out of control in some areas. Labor costs are higher, fuel costs are higher, and all of that is going to translate into additional escalators for these projects to be put in place to give us the comfort that we will be able to construct and design the buildings as they were originally conceived.

As we go into legislative deliberations, we will spend a considerable amount of time trying to get that very basic principle embraced and hopefully we will be successful in getting the kind of comfort that we are going to need to let
these contracts out and design and build these important projects throughout the University. I believe we are still in a very strong position on the capital program, but we continue to be vigilant and attentive to this particular area that we will need some assistance in getting remedied.

Statement of Chairman Benno C. Schmidt, Jr.:
I will make an observation if I may. The situation with respect to tuition increases, it seems to me, is a little different this year than it has been in previous years, because your effort with the COMPACT actually created a very unusual degree of consensus, not unanimity but consensus, within the CUNY communities: The University Student Senate is deeply involved, we have wide consultation with the University Faculty Senate, and with presidents and others. This consensus organized itself around the concept with respect to the tuition portion of our budget. What we want to look at is predictable, moderate, reliable tuition increases. You were able to create a strong consensus around that approach, so it would be the first time.

Now we should do everything we can as a Board and a University to insist that this is the approach to tuition that we want for this University, as there is a very substantial difference between a $120 increase and a $300 increase. I am an optimist, and I am very pleased with the budget posture on both of these, which is much the strongest posture that I have ever observed CUNY to be in at this point. So I think we have a lot to be very optimistic about and I am very optimistic.

But I do want to say at this point that we need to fight for the concept, the tuition concept that is in the COMPACT and not regard it as some sort of political football that bounces around, because that will be the end of the COMPACT. Our chance of getting this COMPACT in place instead of the sort of anarchy that we’ve had in the past with respect to tuition, requires that in this first year we really do what we can to insist on it.

So I just want to say that the Board is not going to look with any degree of favor on the idea that tuition is a malleable concept here within this plan.

Chancellor Matthew Goldstein stated that I think we are making good progress getting people to embrace the COMPACT. Certainly SUNY is there and, of course, the important thing is to make sure that financial aid is in place and obviously we are going to work very hard to insure that no student is going to be placed in harm’s way as our pledge has been, and Trustee Sierra, you have heard me say this on so many occasions.

Let me just finish up, Mr. Chairman on a couple of the activities that we will be involved in as we go forward through the legislative session. I will be testifying a week from today in Albany before the State Senate Finance Committee and the Assembly Ways and Means Committee at a joint hearing along with the other higher education sector heads, and that testimony will be placed on our web page so that everybody can see it.

We have appointed borough coordinators to work with Secretary and Vice Chancellor Jay Hershenson and Eileen Goldmann on legislative meetings. President Ricardo Fernandez has graciously agreed to do this for the Borough of the Bronx, President Edison O. Jackson for Brooklyn, President James Muyskens for Queens, President Marlene Springer for Staten Island, and President Jeremy Travis for Manhattan.

The CUNY Legislative Action Council (CLAC) will meet on Tuesday, January 31st, for the scheduling of district office in Albany visits and coordination of legislative strategies.

We are working directly with President Edison O. Jackson who will be co-sponsoring a CUNY luncheon with the leadership of the Black, Puerto Rican, Hispanic and Asian Caucus on Saturday, February 18th in Albany. The chair of that committee is Assemblyman Adriano Espaillat and vice chair is Assemblyman Darryl Towns, who will be working on that event with us as well.

I would like to commend President Eduardo Marti, who serves as our liaison with the SUNY, and other community college presidents for their ongoing work with the Central Office and SUNY to coordinate legislative advocacy activities. Eduardo, thank you for taking that important role as seriously as you do.
Support CUNY.org, which is our web based advocacy, will be available once again for members and friends of the CUNY community to email elected officials on our budget needs. I note that 400,000 emails were sent just last session, so we are going to exceed that this year as well.

It is expected that after the legislative hearings and the release of an agreement on revenue forecasts, conference committees will be established and the Assembly and Senate will try to reach agreement while discussions take place at various levels with the Governor’s office. It would be nice to have an on time budget.

Lastly, on the City side, the City Financial Plan is expected to be released Thursday, January 26th. I will be attending the Mayor’s State of the City address this Thursday on Staten Island and I must say the City government, both on the Executive side and certainly the legislative side, have been very open and accessible to us on all of the issues that we continue to bring forward to them. I am delighted to inform you that tomorrow our new City Council speaker, Christine Quinn will be visiting the Central Office and we will have an opportunity to welcome her at a reception and we hope all of you can come and be in attendance.

I wish to draw your attention to a wonderful piece that just appeared on the January issue of The Economist called “Rebuilding the American Dream Machine.” That is not something that we used, that is a wonderful phrase that was done by our latest member of the City College community, Andrew Grove, with his marvelous gift that he gave to City College. So I call your attention to that wonderful piece in The Economist, that is in front of all of you.

The Economist has 1,100,000 subscribers around the world and about 500,000 subscribers in the U.S. Dean Steve Shepard would tell you that it is not just subscribers, there are pass along readers, so when you think about people who subscribe, and then who they pass along the issue to, it probably is double that amount, or about 2 million people reading about the City University in the latest issue of The Economist.

Also, I call your attention to that marvelous Teacher Academy brochure that is on the table and again want to commend the exemplary work of Executive Vice Chancellor Selma Botman and the Office of Academic Affairs for the great work that they are doing in launching the Teacher Academy.

I would like to congratulate President Edison O. Jackson, even though he is not with us this evening, on the Dr. Martin Luther King Jr. Day Award that he received from the Governor. This was a great honor and truly recognizes his great achievements and standing.

Similarly we just received notice that Vice Chancellor Brenda Malone has been selected to be one of the 2006 recipients of the Governor’s Tribute to African American Leaders of Excellence in State Service. So Vice Chancellor Malone congratulations to you. That’s great.

As I continue lauding people - Presidents James Muyskens and Gail Mellow for heading two of the twenty-six colleges nation-wide that received a new Ford Foundation grant to curb bigotry and religious intolerance on our campuses. Congratulations to both of you.

Lastly, Mr. Chairman, and I apologize for the long report, CUNY-TV will be signing a program exchange agreement with Channel 22, Mexico’s PBS station. The exchange will allow our new Spanish language TV magazine “Nuevo York” and other quality CUNY-TV programming to be seen throughout Mexico. CUNY-TV will receive some wonderful cultural programs in Spanish from Channel 22.

Statement of Trustee Hugo M. Morales:
I want to congratulate President Jeremy Travis for the successful beginning of the collaborative agreement between John Jay College and the Dominican Republic—the police of the Dominican Republic. I participated in the graduating ceremony of the first group of officers—there were eleven generals—the enthusiasm was everywhere, it was a wonderful day. They expressed to me that they are now, because of the course, very prepared to serve more effectively the Dominican Republic and for that I really want, in the name of the Dominican Republic, to congratulate and to thank President Jeremy Travis.
Upon motions duly made, seconded and carried, the following resolutions were adopted: (Calendar Nos. 1 through 6)

NO. 1. UNIVERSITY REPORT: RESOLVED, That the University Report for January 23, 2006 (including Addendum and Errata Items) be approved:

NO. 2. CHANCELLOR’S REPORT: RESOLVED, That the Chancellor’s Report for January 23, 2006 (including Addendum and Errata Items) be approved:

NO. 3. APPROVAL OF MINUTES: RESOLVED, That the minutes of the regular Board meetings and Executive Session of November 28, 2005 be approved.

NO. 4. COMMITTEE ON FISCAL AFFAIRS: RESOLVED, That the following items be approved:

A. THE CITY UNIVERSITY OF NEW YORK – UNIVERSITY-WIDE AIR MANAGEMENT SYSTEMS CONTRACT:

RESOLVED, That the Board of Trustees of The City University of New York authorize the General Counsel to execute a contract on behalf of the University Contracting Office to purchase air management system maintenance and repair services. The contract shall be awarded to the lowest responsive and responsible bidder after public advertisement and sealed bidding by the University Contracting Office pursuant to law and University regulations. Such purchases shall not exceed a total estimated cost of $550,000 for the initial one-year term, chargeable to the appropriate colleges’ FAS code during the applicable fiscal year. The contract shall include up to four one-year options for the University to renew in its best interest. The contract shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: The maintenance and repairs of the University’s automatic temperature control systems are essential to ensure that the equipment operates and performs at peak efficiency.

B. THE CITY UNIVERSITY OF NEW YORK – PUNCH SULZBERGER SCHOLARSHIP FUND:

RESOLVED, That the Board of Trustees of The City University of New York, on behalf of The Graduate School of Journalism, accept three endowment gifts with a total value of Four Million ($4,000,000.00) Dollars from Dr. Judith Sulzberger, Ms. Marian Heiskell and Ms. Ruth Holmberg in support of the Punch Sulzberger Scholarship Fund. Each gift is valued at One Million Three Hundred Thirty-Three Thousand Three Hundred Thirty-Three ($1,333,333.00) Dollars. The money will be used to establish a program of scholarships for deserving and financially needy students. The General Counsel is authorized to sign any documents necessary to effectuate the gift.

EXPLANATION: These gifts will be used to establish the Punch Sulzberger Scholarship Fund in honor of the donor's brother, Arthur Ochs (“Punch”) Sulzberger, former publisher of The New York Times. The earnings from the gifts will be used to award scholarships to financially worthy students. The Dean of The Graduate School of Journalism will develop eligibility criteria and will select scholarship recipients. A management committee, including the Dean of the Journalism School and the University Treasurer, will oversee spending and maintenance of the Scholarship Fund. A suitable commemoration of the gift is being planned. The Office of General Counsel has reviewed the gift instruments.

Statement of Dean Steve Shepard:
This is the gift that keeps on giving. We really were very fortunate. The Sulzberger family came to us asking if we were interested in submitting a proposal. The three sisters of Punch Sulzberger all of whom are in their 80's wanted to set up an endowed gift for him and the total giving was going to be $8 million, and more than one institution would be invited to apply. We submitted several proposals and they chose a scholarship fund and awarded us $4 million in honor of Punch Sulzberger, former publisher of the New York Times.

It is interesting that the other $4 million went to the Graduate School of Journalism at Columbia University. So that probably the most prestigious graduate school of journalism in the country got four and our little start up also got four.
It really was a shot in the arm for us and a real vote of confidence in our mission and what the school will try to do and what it stands for. We are delighted. Thank you.

**NO. 5. COMMITTEE ON ACADEMIC POLICY, PROGRAM, AND RESEARCH:** RESOLVED, That the following items be approved:

**A. THE GRADUATE SCHOOL AND UNIVERSITY CENTER, HUNTER COLLEGE, LEHMAN COLLEGE, AND COLLEGE OF STATEN ISLAND – D.N.S. IN NURSING:**

RESOLVED, That the program in Nursing, to be offered jointly by the Graduate School and University Center, Hunter College, Lehman College, and College of Staten Island leading to the D.N.S. degree to be awarded by the Graduate School and University Center be approved, effective September 2006, subject to financial ability.

**EXPLANATION:** The purpose of the proposed Doctor of Nursing Science program is to provide education in nursing, related theories, and empirical research methodology to prepare nurse leaders able to make significant contributions toward the development of quality-based health care for a culturally diverse population. The research and scholarship of the nurse leaders who will teach and graduate from the program have the potential to expand the knowledge base of nursing practice, health care management, health policy, and health economics.

There is currently a shortage of doctorally trained nurses to serve in leadership positions in health administration and policy, and to fill faculty positions in schools of nursing. A contributing factor to this dearth in New York City is the lack of doctoral programs at a local public institution (The closest are at Rutgers University and SUNY at Binghamton). The Chancellor’s 2002 Nursing Task Force recognized this need on the regional and institutional level, and recommended the creation of a clinical doctoral program in nursing at CUNY.

The program will be administered consortially in the same manner as the other clinical doctoral programs that have recently been approved. The proposed program will be offered jointly by GSUC (which will award the degree), Hunter College, Lehman College, and College of Staten Island. Faculty from the three latter institutions (all of which offer master’s programs in nursing) will teach in the proposed program.

**B. YORK COLLEGE – ABOLITION OF THE DEPARTMENT OF HEALTH SCIENCES:**

RESOLVED, That the Department of Health Sciences be abolished at York College effective February 1, 2006.

**EXPLANATION:** Pursuant to academic and institutional planning, and in consultation with the affected faculty, York College proposes to abolish the Department of Health Sciences and distribute the existing faculty among two new departments and one existing department as follows:

- 7 faculty members into the newly established Department of Occupational Therapy;
- 11 faculty members into the newly established Department of Health Professions; and
- 3 faculty members into the existing Department of Natural Sciences.

As York College moves determinedly to strengthen a number of key academic areas, among them the health professions, this strategic reorganization will leverage the strong foundations, including three accredited programs, to maximize capacity to meet market needs. The present structure does not effectively address maintenance, quality assurance and the advancement of the five programs (Environmental Health, Nursing, Occupational Therapy, Medical Technology, and Physician Assistant), and impedes program development, the potential initiation of new programs, and collaborations with the vital and expanding health industry. The proposed organizational structure will result in the enhancement of educational opportunities for students and make York more competitive with other institutions offering degree programs in the allied health disciplines.

Separate resolutions have been submitted to the Board of Trustees via the Addendum to the University Report regarding the personnel actions. Contingent upon approval of the Board of Trustees, designated faculty members
and CLTs from the Department of Health Sciences will be merged with the Department of Occupational Therapy, the Department of Health Professions, and the Department of Natural Sciences, effective February 1, 2006.

These actions follow consultation with individual departments and affected faculty. The Abolition of the Department of Health Sciences was approved by the York College Senate and is strongly endorsed by the college administration.

C. YORK COLLEGE – ESTABLISHMENT OF THE DEPARTMENT OF HEALTH PROFESSIONS:

RESOLVED, That the Department of Health Professions be established at York College effective February 1, 2006.

EXPLANATION: Pursuant to academic and institutional planning, and in consultation with the faculty involved, York College proposes to establish the Department of Health Professions and transfer into the new department faculty members in nursing, medical technology, and physician assistant who are currently appointed to the Department of Health Sciences. As York College moves determinedly to strengthen a number of key academic areas, among them the health professions, this strategic reorganization will leverage the strong foundations, including three accredited programs, to maximize capacity to meet market needs. The three program disciplines within this new department are rapidly expanding professional areas within the allied health industry: nursing; medical technology; and physician assistant. Establishment of this new department will enhance the synergy among these programs, all of which collaborate strategically with health care organizations including hospital systems, nursing homes and hospices, employee unions, and other educational entities. In addition, these programs all have curricula that must be extremely responsive to emerging industry needs and employment opportunities.

A separate resolution has been submitted to the Board of Trustees via the Addendum to the University Report regarding the transfer of personnel. Contingent upon approval of the Board of Trustees, designated faculty members from the abolished Department of Health Sciences will be transferred to the Department of Health Professions effective February 1, 2006.

These actions follow consultation with individual departments and affected faculty. The establishment of the Department of Health Professions was approved by the York College Senate and is strongly endorsed by the college administration.

D. YORK COLLEGE – ESTABLISHMENT OF THE DEPARTMENT OF OCCUPATIONAL THERAPY:

RESOLVED, That the Department of Occupational Therapy be established at York College effective February 1, 2006.

EXPLANATION: Pursuant to academic and institutional planning, and in consultation with the faculty involved, York College proposes to establish the Department of Occupational Therapy and transfer into the new department occupational therapy faculty members currently appointed to the Department of Health Sciences. As York College moves determinedly to strengthen a number of key academic areas, among them the health professions, this strategic reorganization will leverage the strong foundations to maximize capacity to meet market needs. The Occupational Therapy program at York College has been continuously accredited for over thirty years and is the only program in this field within CUNY. In 2003, upon the approval of the Board of Trustees, the program was transformed from a BS to a dual BS/MS program. National accreditation standards require that a graduate program in occupational therapy have significant autonomy to maintain and develop curriculum, select and appoint new faculty and evaluate faculty performance, and manage programmatic policies and procedures including budgetary matters. Establishment of this new department will provide the means for efficient maintenance of curriculum, accreditation standards, and faculty development. It will provide an independent structure that will enable the College better to focus upon and publicize the strengths of this premier program.

A separate resolution has been submitted to the Board of Trustees via the Addendum to the University Report regarding the transfer of personnel. Contingent upon approval of the Board of Trustees, designated faculty members from the abolished Department of Health Sciences will be transferred to the Department of Occupational Therapy effective February 1, 2006.
These actions follow consultation with individual departments and affected faculty. The establishment of the Department of Occupational Therapy was approved by the York College Senate and is strongly endorsed by the college administration.

E. HOSTOS COMMUNITY COLLEGE AND THE CITY COLLEGE OF NEW YORK – A.S./B.E. IN CHEMICAL ENGINEERING SCIENCE AND CHEMICAL ENGINEERING:

RESOLVED, That the dual/joint program in Chemical Engineering Science and Chemical Engineering leading to the A.S. degree at Hostos Community College and the B.E. at City College of New York be approved, effective September 2006, subject to financial ability.

EXPLANATION: The purpose of the proposed dual/joint program is to offer increased opportunities for students from groups that have traditionally been underrepresented in the sciences and engineering to enter the profession of Chemical Engineering. The A.S. curriculum to be offered at Hostos Community College has been designed to meet the licensure guidelines of the Accrediting Board for Engineering and Technology (ABET) and will provide students with the same course of study as the first two years of the licensure qualifying B.E. program at City College. Upon successful completion of the A.S., students will enter the upper division of the program in Chemical Engineering at City College.

Chemical Engineering Science students will enroll in existing science, mathematics, and general education courses at Hostos, which are already offered at the College. Students will also take lower division courses at CCNY in engineering and chemistry; when there is sufficient enrollment these classes will be offered on the Hostos campus. The collegial nature of the program will facilitate the transition to the professional phase of study.

F. HOSTOS COMMUNITY COLLEGE – A.S. PROGRAM IN COMMUNITY HEALTH EDUCATION AND CERTIFICATE PROGRAM IN COMMUNITY HEALTH WORKER:

RESOLVED, That the A.S. program in Community Health Education and Certificate program in Community Health Worker at Hostos Community College be approved, effective September 2006, subject to financial ability.

EXPLANATION: The purpose of the proposed programs is to prepare graduates for careers in the health and human services sector, and for baccalaureate study. There is an increasing emphasis on preventive and primary care management to address chronic health conditions that plague many racial and ethnic minority communities. Community health workers and educators who share cultural and linguistic characteristics with the communities they serve are increasingly in demand as liaisons between clinical care providers and their clients. This need is especially acute in the borough of the Bronx. The proposed programs are fully articulated and will thus provide a career ladder that will enable students to qualify for more advanced positions as they complete higher levels of education.

G. LAGUARDIA COMMUNITY COLLEGE AND THE INSTITUTE OF AUDIO RESEARCH – JOINTLY OFFERED AAS PROGRAM IN MUSIC RECORDING TECHNOLOGY:

RESOLVED, That the following program in Music Recording Technology to be offered jointly by LaGuardia Community College and the Institute of Audio Research, leading to an AAS degree at LaGuardia Community College, be approved, effective September 2006, subject to financial ability.

EXPLANATION: The purpose of the proposed jointly offered program is to prepare graduates for entry-level employment in the recording industry, or other venues where knowledge of state-of-the-art professional audio equipment is required. Graduates will be prepared for employment in positions such as assistant recording engineers or producers, or audio technicians. There are employment opportunities for people with these technical skills throughout the music recording industry, but also in broadcasting, live theatre, concert facilities, and post-production studios.
The proposed program is a collaboration between LaGuardia Community College and the Institute of Audio Research, which has long provided state-of-the-art training in audio and recording technologies. IAR will offer the technical portion of the curriculum, which has been carefully reviewed by LaGuardia’s faculty, and LaGuardia will offer the liberal arts and sciences portion, as well as certain courses in music theory and history.

The program is structured like the other jointly offered program at the College. Students must complete the course of study at one institution before embarking on the course of study at the other, and may do so in whichever order they choose.

**NO. 6. HONORARY DEGREES:** RESOLVED, That the following honorary degrees, approved by the appropriate faculty body, the college president and recommended by the Chancellor, be presented at the commencement exercise as specified:

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<th>COLLEGE</th>
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<tr>
<td>LEHMAN COLLEGE</td>
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<td>Jody Williams</td>
<td>Doctor of Humane Letters</td>
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<td>(To be awarded at the March 2006 Lehman Lecture)</td>
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<tr>
<td>QUEENS COLLEGE</td>
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<tr>
<td>Romeo Dallaire</td>
<td>Doctor of Humane Letters</td>
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<tr>
<td></td>
<td>(To be awarded at the June 2006 Commencement Exercises)</td>
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Upon motions duly made, seconded and carried, the public meeting was adjourned at 5:24 P.M., and the Board agreed to go into Executive Session to discuss personnel matters.

SECRETARY AND VICE CHANCELLOR JAY HERSHENSON
MINUTES OF THE EXECUTIVE SESSION OF THE BOARD OF TRUSTEES OF THE CITY UNIVERSITY OF NEW YORK

HELD

JANUARY 23, 2006

AT BARUCH COLLEGE VERTICAL CAMPUS
55 LEXINGTON AVENUE – BOROUGH OF MANHATTAN

The Executive Session was called to order at 5:27 P.M.

There were present:

Benno C. Schmidt, Jr., Chairman

Valerie Lancaster Beal
John S. Bonnici
John J. Calandra
Kenneth E. Cook
Joseph J. Lhota
Randy M. Mastro

Hugo M. Morales
Kathleen M. Pesile
Carol A. Robles Roman
Nilda Soto Ruiz
Jeffrey S. Wiesenfeld

Carlos Sierra, ex officio
Susan O'Malley, ex officio (non-voting)

Frederick P. Schaffer, General Counsel and Vice Chancellor for Legal Affairs
Jay Hershenson, Secretary and Vice Chancellor for University Relations
Hourig Messerlian, Deputy to the Secretary of the Board

Chancellor Matthew Goldstein
Executive Vice Chancellor Selma Botman
Senior Vice Chancellor Allan H. Dobrin
Vice Chancellor Brenda Richardson Malone
Vice Chancellor Michael J. Zavelle
University Dean Robert Ptachik

The absence of Trustees Wellington Z. Chen, Rita DiMartino, and Marc V. Shaw was excused.

The Board went into Executive Session to discuss personnel matters.

Upon motion duly made, seconded and carried, the Executive Session was adjourned at 5:50 P.M. to go into Public Session.

SECRETARY AND VICE CHANCELLOR JAY HERSHENSON
MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES OF THE CITY UNIVERSITY OF NEW YORK

HELD

JANUARY 23, 2006

AT BARUCH COLLEGE VERTICAL CAMPUS
55 LEXINGTON AVENUE – BOROUGH OF MANHATTAN

The Public Session reconvened at 5:51 P.M.

There were present:

Benno C. Schmidt, Jr., Chairman

Valerie Lancaster Beal
John S. Bonnici
John J. Calandra
Kenneth E. Cook
Joseph J. Lhota
Randy M. Mastro

Hugo M. Morales
Kathleen M. Pesile
Carol A. Robles-Roman
Nilda Soto Ruiz
Jeffrey S. Wiesenfeld

Carlos Sierra, ex officio

Frederick P. Schaffer, General Counsel and Vice Chancellor for Legal Affairs
Jay Hershenson, Secretary and Vice Chancellor for University Relations
Hourig Messerlian, Deputy to the Secretary of the Board
Kisha Fuentes
Towanda Lewis
Anthony Vargas

Chancellor Matthew Goldstein
Executive Vice Chancellor Selma Botman
Senior Vice Chancellor Allan H. Dobrin
Vice Chancellor Brenda Richardson Malone
Interim Vice Chancellor Michael Zavelle

The absence of Trustees Wellington Z. Chen, Rita DiMartino, and Marc V. Shaw, was excused.
Upon motions duly made, seconded and carried, the following resolution was adopted: (Calendar No. 7)


RESOLVED, That the collective bargaining agreement between The City University of New York and The International Alliance of Theatrical Stage Employees Union (“IATSE”), Local One, for the period April 1, 2004, through October 13, 2008, is hereby approved; and be it further

RESOLVED, That the Chancellor is hereby authorized to execute the collective bargaining agreement covering employees at The Sylvia and Danny Kaye Playhouse at Hunter College, The Brooklyn Center for the Performing Arts at Brooklyn College, and The Hostos Center for the Arts and Culture at Hostos Community College.

EXPLANATION: This resolution approves the successor 2004-2008 collective bargaining agreement negotiated between CUNY and IATSE Local One, covering full-time and hourly employees in the CUNY theatre titles, namely, Theatre Technician, Theatre Technician Specialist, and Lead Theatre Technician. The CUNY/IATSE Local One Agreement parallels the terms of the economic agreement reached with CUNY’s Blue and White Collar Units.

Upon motions duly made, seconded and carried, the meeting was adjourned at 5:53 P.M.

SECRETARY AND VICE CHANCELLOR JAY HERSHENSON

This is a detailed summary of the Board of Trustees’ meeting. The tapes of the meeting are available in the Office of the Secretary of the Board for a period of three years.)