<table>
<thead>
<tr>
<th>Section</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mission</td>
<td>3</td>
</tr>
<tr>
<td>Competition</td>
<td>3</td>
</tr>
<tr>
<td>Structure</td>
<td>5</td>
</tr>
<tr>
<td>Funding and Location</td>
<td>6</td>
</tr>
<tr>
<td>Preliminary Program for Space Planning Purposes</td>
<td>8</td>
</tr>
<tr>
<td>Governance Approval</td>
<td>10</td>
</tr>
</tbody>
</table>
Mission

The CUNYISLG provides timely, nonpartisan research and professional development for state and local governments as well as non- or inter-governmental agencies that serve purposes not neatly contained in a single jurisdiction. It also conducts stand-alone research on policy matters of interest to all of these governmental and non-governmental organizations. While particularly concerned with policy issues facing New York City and State and the agreements that craft the relationship between those two governments, the Institute is more broadly interested in the relationships between large cities and large states, in the federal policies that relate to the challenges of policy formulation and governance in large cities and states, and in the coordination of efforts among jurisdictions to best serve the people in areas ranging from economic development to social welfare policy. To better acquaint students, the community, the press and civic leadership with the best research and pressing questions in its areas of interest, CUNYISLG sponsors regular public programs and partners with other non-governmental organizations to foster civic engagement. In addition to research and public programs, CUNYISLG provides noncredit, certificated training for public sector professionals to build successful careers and to improve the management capabilities and the effectiveness of the organizations they support.

Competition

A number of centers and institutes address similar themes, both in New York and across the United States, but often across two or more centers and in no case with the proposed scope of CUNYISLG. The New School’s Center for New York City Affairs mounts an active series of public programs. Its original research is focused on child welfare. NYU’s Wagner School houses a variety of centers and institutes, many of which deal directly with concerns facing New York City, such as transportation (the Rudin Center for Transportation Policy and Management), housing (the Furman Center for Real Estate and Urban Policy), and education (the Institute for Education and Social Policy). Columbia’s School of International and Public Affairs is home to the region’s most extensive set of institutes and centers, two of which offer programming in areas consistent with CUNYISLG’s mission. The Center for Urban Policy and Research focuses on policy challenges facing cities across the nation. The Picker Center for Executive Education addresses the needs of mid-career professionals unable or unwilling to pursue traditional degree studies and sponsors an Executive Masters of Public Administration (as does Baruch’s School of Public Affairs; the Baruch program is both older and larger than Columbia’s). The Nelson A. Rockefeller Institute at SUNY Albany considers issues in New York State policy with a strong emphasis on economic and budgetary issues, but does not address City-based policy.

CUNY has a number of research centers and institutes that touch on matters germane to the proposed CUNYISLG. These include the CUNY Institute for Demographic Research and Baruch Survey Research (both housed at Baruch College), the Center for Urban Research (housed at the Graduate Center), the Center for Puerto Rican Studies (housed at Hunter College), and the University Transportation Research Center, the Colin L. Powell Center for Leadership and Service and the Charles B. Rangel Center (all at City College). All of these bracket their interests differently from CUNYISLG; their

---

http://www.newschool.edu/milano/nyc_affairs/
http://wagner.nyu.edu/centers/
http://sipa.columbia.edu/institutes_centers/research_institutes/index.html
http://www.rockinst.org/
specific emphases are complementary. Indeed, we expect faculty involved with several of these programs to become involved with CUNYISLG projects and vice versa.

Off campus, there are distinguished policy research programs such as the Center for an Urban Future, which focuses tightly on New York City and environs; the Manhattan Institute, with a nation-wide portfolio but frequently producing work about New York or germane to New York; and the Citizens Budget Commission, whose mandate is the evaluation of New York State and City budgets. The Regional Plan Association focuses on infrastructure in the Tri-State area and has been doing so since 1929. These organizations have dedicated revenue streams, active boards, and devoted readerships. They all produce well-attended public forums and regular research reports. None have an educational program comparable to anything on a university campus.

CUNYISLG differs from these organizations in the following respects:

1) It combines both research and executive education capacity.
2) It is rigorously non-partisan and non-ideological, approaching matters of policy, administration and training from a pragmatic point of view informed by the best traditions of the academy and stand-out examples of professional practice.
3) It is not focused on a single issue, such as transportation or child welfare. It can harness the efforts of scholars and practitioners across the full range of policy challenges facing the City, State and region.
4) It is the only integrated research and training program that focuses on the opportunities and tensions among state, local and regional governments.
5) It will draw on the largest collection of scholars working in these areas in New York: the faculties of the constituent campuses of the City University of New York. It can draw on the resources of CUNY’s relevant centers and institutes, such as those mentioned above and others as project parameters dictate. Its co-location with Baruch’s School of Public Affairs places it squarely in the center of the largest concentration of such faculty in the system, greatly improving the ability to leverage synergies and marshal groups of scholars and practitioners for rapid consultation.

In 2009, then-NYU Wagner Professor Anthony Shorris directed an investigation on behalf of the Living Cities Foundation to explore the potential for university research collaboratives in support of City government. He and his team found no routine effort to leverage the resources of the New York’s higher education sector to extend the policy analysis capacity of government. CUNYISLG would fill that vacuum.

---

Footnotes:

1. There is no plan for the Institute to offer credit-bearing curricula. All degree programs and/or NYSED-recognized certificates will be offered through the Schools sponsoring such programs today or asked to develop such programs in the future. The Institute may, however, offer non-credit, closed-enrollment programs crafted in concert with governmental organizations for purposes of skills-building, leadership development, and improvement of institutional performance.
2. Professor Shorris’ research was funded by the Living Cities Foundation under a grant to the Milano School, the Wagner School, and the Baruch College School of Public Affairs in 2009-2010. See Roy Abir, “New York City Policy Research Consortium: Best Practices and Issues,” (August 7, 2009).
Structure

CUNYISLG will be led by a full-time Executive Director (ED), who will be the Institute’s primary liaison with external contracting constituencies and with College and University administration. There will also be an Academic Director (AD) drawn from or newly hired to the faculty, who will have a significant percentage of his/her workload released to Institute activities. The ED will ensure timely completion of projects and chart the general course of the Institute in concert with an advisory board. Consistent with the University’s policies for Institutes, the ED’s formal report will be to the Baruch College Provost. The AD will ensure that the Institute’s projects – both research and training programs – uphold the highest standards of applied scholarship and involve the appropriate personnel.

The ED will seek guidance from an Advisory Board that will help CUNYISLG to shape its research and training programs, identify prospective clients and funding streams, make external constituencies aware of the Institute and its work, and extend the network of experienced researchers and practitioners available for consultation on Institute projects. The Board will be composed of not fewer than seven and not more than 19 members representing the spheres of professional practice, scholarship, and interested stakeholder constituencies as well as CUNY faculty with Institute-relevant expertise to be drawn from no fewer than three campuses. The inaugural Advisory Board Chair will be Vice Chancellor Marc Shaw.

Projects in the first 3-5 years of the Institute’s existence will draw on internal start-up funding to create a track record and demonstrate the capabilities of the program. Gradually, earned revenue through grants and contracts will supplant internal support for CUNYISLG’s work and the Institute will be self-sustaining. Irrespective of funding source, research teams will be assembled and funded on a project basis, leveraging core Institute resources but bringing expertise to bear as needed.

The Institute will involve faculty throughout the University. It is their collective expertise that constitutes the Institute’s raison d’etre and their energy that will make the Institute a success. Because many of the faculty with expertise and interests consonant with CUNYISLG’s mission are already affiliated with centers or institutes – e.g., John Mollenkopf and Edwin Melendez, whose CVs accompany this proposal – the preferred mode of engagement is on a project basis. This affords the maximum latitude for faculty involvement without straining the governance and financial structures of centers and institutes with different but relevant mandates. In addition to the CVs included here, we expect wide participation from Baruch College’s School of Public Affairs, from John Jay’s program in Public Administration, from the civil society programs at City College, the Urban Studies and Planning programs at Queens and Hunter, the Demography faculty at six campuses, and other faculty as opportunities arise.
CUNYISLG will be a university-wide institute located on the campus of Baruch College and physically co-located with the School of Public Affairs to capitalize on the synergies among SPA’s and the Institute’s mission and personnel. The Institute will host public programs primarily at two locations: Hunter College’s Roosevelt House and Baruch College’s Conference Center; it may also co-sponsor events at other CUNY or off-campus locations.

Funding must be structured to a) support the high quality of effort expected from the Institute, b) create a solid core infrastructure and funding for start-up projects, c) develop incentives for participation throughout CUNY, and d) recognize the costs borne by the host campus. We propose funding for the first three years of one million dollars per year to include the following:

1) The ED’s salary and benefits
2) The AD’s salary and benefits (which would be built into an academic unit base budget)
3) A grant/proposal writer
4) Rental costs for space equal to one additional floor of the Baruch Annex Building at 135 E. 25th Street (approximately 5,000 square feet) to house the Institute.
5) Start up funding for an initial suite of research projects.

Note: The Academic Director will usually be in charge of research & teaching projects; there could be many such projects underway at any given time. The ED, through the AED, would oversee the institute management per se.
Base Costs

<table>
<thead>
<tr>
<th></th>
<th>Year 1: FY ‘12</th>
<th>Year 2: FY ‘13</th>
<th>Year 3: FY ‘14</th>
</tr>
</thead>
<tbody>
<tr>
<td>Executive Director</td>
<td>$200,000.00</td>
<td>$210,000.00</td>
<td>$220,500.00</td>
</tr>
<tr>
<td>Associate Executive Director</td>
<td>$120,000.00</td>
<td>$126,000.00</td>
<td>$132,300.00</td>
</tr>
<tr>
<td>Grant Writer</td>
<td>$70,000.00</td>
<td>$73,500.00</td>
<td>$77,175.00</td>
</tr>
<tr>
<td>Pre/post Award</td>
<td>$0.00</td>
<td>$73,500.00</td>
<td>$77,175.00</td>
</tr>
<tr>
<td>Academic Director</td>
<td>$140,000.00</td>
<td>$147,000.00</td>
<td>$154,350.00</td>
</tr>
<tr>
<td>Project Manager</td>
<td>$80,000.00</td>
<td>$84,000.00</td>
<td>$88,200.00</td>
</tr>
<tr>
<td>Project 1(^m)</td>
<td>$100,000.00</td>
<td>$100,000.00</td>
<td>$100,000.00</td>
</tr>
<tr>
<td>Project 2</td>
<td>$100,000.00</td>
<td>$100,000.00</td>
<td>$100,000.00</td>
</tr>
<tr>
<td>Project 3</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>OTPS</td>
<td>$250,000.00(^n)</td>
<td>$25,000.00</td>
<td>$25,000.00</td>
</tr>
<tr>
<td>TOTAL</td>
<td>$1,060,000.00</td>
<td>$1,039,000.00</td>
<td>$1,074,700.00</td>
</tr>
</tbody>
</table>

In years four and five, internal funds will gradually be replaced by external funds drawn from grants, contracts, and private philanthropy. CUNYISLG should be fully self-sustaining by the end of its fifth year of operation. If at the end of five years CUNYISLG is not successful in attracting external funding at the level anticipated, the Institute would scale down its operations and or close down entirely.

IDC revenue shall be distributed as follows: 25% net of staff salaries to CUNYISLG; 25% to Baruch College, and 50% to the PI’s home institution to be further distributed by whatever rules obtain on that campus.

Preliminary Program for Space Planning Purposes

At this early stage we know that the Institute’s portfolio will include research, training and public outreach activities. Its initial full-time, professional staff complement will include the ED, the AD, the AED a grant writer/contract developer, and a project manager for a core of five core FTE staff. Though we cannot say with any certainty what the first set of projects will be, we can reasonably assume that they will involve additional professional research staff in addition to graduate assistants, to be funded from project revenues to the extent that their costs exceed base support. The Institute will also mount public programs from its very first semester of operation, requiring access to space beyond the space

\(^k\)These numbers include all project-relevant released time and overhead costs except in the case of the ED and the AD, for whom these figures reflect commitments to two new faculty lines (100% of the ED’s time is assigned to the Institute and 50%-75% of the AD’s time will be assigned to the Institute; all figures reflect base salaries).

\(^l\)In year one, the grant writer would be able to handle award management. The pre/post position would begin in year two, when the Institute should be in receipt of substantial grants.

\(^m\)Projects 1, 2 and 3 are placeholders for programs to be launched once the ED and AD are identified. Examples of the kinds of projects that CUNYISLG might tackle are provided on pages 4 and 5. The project support numbers are comprehensive, including all staffing, released time, and overhead necessary to complete projects, which would be scoped with these dollar values in mind.

\(^n\)OTPS is higher in Year 1 because the Institute's space will need to be built out, furnished and equipped. Rental rates thereafter are per agreement with Baruch College. We also anticipate more cost for advertising and outreach in Year 1 to announce and brand the Institute.
allocated for research, training, and basic administration. This section forecasts, in very general terms, expectations for the first two years of the Institute’s operations.

Examples of Projects

The ED and the AD will have a large influence on the initial set of activities assayed by the Institute. We can nonetheless provide examples of the kind of work to be conducted under the Institute’s auspices.

Research. As noted above, the City of New York has no routine relationship with any university to conduct research germane to the development of policy for and the governance of the City. There is no university-based program that attends to the relationship between Albany and New York as a core element of its mission, and there is no university-based program explicitly focused on regional cooperation and/or barriers to regional cooperation. This vacuum leaves open a wide range of research projects on government contract and independently financed.

- Economic development research, focused for example on: best practices among BIDs; the catalytic effects of the City’s investments through NYCEDC; tax policy and its relationship to business retention in the City; regional competition and net returns to local taxing jurisdictions; the relationship between specified infrastructure spending and economic development; immigrant entrepreneurship; lending practices and small business success; the relationship between the K-12 and higher education sectors and economic performance; etc.
- Social welfare research, focused for example on: participation in select programs (e.g., NYCHA, WIC, the City shelter system, etc.) and education, wellness, and other outcomes criteria; the effects of immigration on the culture, economy and workforce; development of City “wellness maps,” indicating relative health outcomes by jurisdiction; studies of the prevalence of social services by jurisdiction and service category; etc.
- Governmental systems research, focused for example on: optimizing tax rates between State and City imposts; providing more transparency and citizen input in cross-jurisdictional entities such as the Port Authority and the MTA; harmonizing business development and retention strategies across jurisdictions; reforming City home rule requirements; etc.

These are of course only illustrative; the number of policy topics is vast and the value of the research, if explicitly targeted to informing policy makers and other civic leaders of the relative merits of different approaches, could be invaluable.

Training. Just as the City has no routine university-based partner for research, it has no routine university-based partner for training senior management in the practices of public sector leadership. Through the Mayor’s Scholarship Program, promising City employees take advantage of local MPA programs, notably NYU-Wagner’s and Baruch’s School of Public Affairs, but the program is limited and is, essentially, a voucher (funded by the participating institutions) for individual study, not the kind of cohort-based study that can provide value added benefit to City agencies.

Baruch’s School of Public Affairs has demonstrated that such programs can work, with a full-ride Executive MPA offered in concert with the Health and Hospitals Corporation 2001-2005 and non-credit program offered in concert with NYCHA and CUNY’s School for Professional Studies. There should be many more such programs, e.g., 15-sessions over 15 weeks to teach leaders how to communicate effectively with their staffs and with the public; to teach best practices in program evaluation; to acquaint leadership with new financial vehicles for the public sector; to focus on specific areas of practice, such as housing, public health, transportation policy and economic development.
Timeline

Year One (AY 2012-13): The ED and AD, in concert with the Advisory Board, will launch in AY 2012-13 an initial pair of research projects, likely focused around issues of state and local finance and government organization. It will be particularly important during the first year of operation that the ED and AD, in close collaboration with the Chair of the Advisory Board and others, work to establish direct linkages with the City and State administrations. The purpose of these linkages would be to encourage both levels of government to identify specific management problems or policy issues that would benefit from academic research and analysis.

The ED and AD will assemble a schedule of public programs (e.g., panel discussions and/or lectures) on an array of topics, with two programs per semester to take place at Hunter College’s Roosevelt House, and two programs each semester to take place on the Baruch College campus. A graduate assistant will facilitate management of the public programs.

The ED and AD will approach public agencies about certificated coursework. It is highly unlikely that there will be a program in the fall of 2012, but eminently plausible that the first program could launch by spring 2013. The Executive Training Room should be a dedicated space suitable for executive development and able to accommodate 25 learners in addition to two facilitators. It will need to have flexible seating (with options for lecture-style and seminar-style room arrangements), AV support, videoconferencing support, and whiteboards on at least three walls. It would be possible for this space to double as an Advisory Board Room. One graduate assistant would be required to staff every two certificate programs.

In order to facilitate all of these activities, the Institute should have a small conference room with seating for 10. Larger parties can, at least in the first year, use the Executive Training Room.

Year Two (AY 2013-14): In year two, a third project will be added to the efforts supported out of vase funding. In addition, the research portfolio will begin to attract external funding and will diversify over a wider range of topics. During this phase the Institute will be bringing project-based researchers aboard and may expand support staff funded from grant and contract revenue. Graduate students who are not working with sensitive data could share “bullpen” space in a central research area.

By fall 2013, it is reasonable to expect that there may be as many as four training programs underway in any given semester. The timing on these programs will almost certainly overlap and pressure will build on the Executive Training Room. By this point it is likely that a Professional Education Manager – someone to oversee and maintain quality control across multiple non-credit training programs – will have to be hired, adding an additional FTE to the space requirement.

Conferences and public workshops will also accelerate in this term with perhaps 12 programs overall. The graduate assistant complement will increase to accommodate the larger number of programs.

Governance Approval

---

The Milano School’s Center for New York City Affairs runs an average of two programs per month during the academic year. They also mount a regular, well-documented series on New York City and New York State elections the month following each general election cycle; at least one similar, signature series should be a key offering of CUNYSILG’s.
Baruch’s Bylaws are silent on matters of the establishment of Institutes and Center. Past practice has been to receive the endorsement of the School housing (in the case of a Center) or most closely affiliated with (in the case of an Institute) the proposed body. The Executive Committee of the School of Public Affairs was informed of progress toward the establishment of CUNYISLG at each of its meeting from spring 2010 through spring 2011 and unanimously endorsed the concept at its meeting of Thursday December 16, 2010. This draft was approved on December 29, 2011.

FACULTY CVs

E.S. Savas

Curriculum Vitae

EDUCATION

Ph.D., U. of Piraeus (Greece), Honorary, 2000

Ph.D., Columbia U, Chemistry, 1960

M.A., Columbia U., Chemistry, 1956

B.S., U. of Chicago, Chemistry, 1953

B.A., U. of Chicago, Lib. Arts, 1951

FULL-TIME ACADEMIC EXPERIENCE

Baruch College/CUNY, School of Public Affairs (SPA), Presidential Professor, 2007-present

Baruch College/SPA, Professor, Public Affairs, 1994-present

Baruch College/School of Business and Public Administration, Director, Privatization Research Organization, 1986-present

Baruch College/SBPA, Chairman, Dept. of Management, 1986-1993

Baruch College/SBPA, Professor, Management, 1981-1994

Columbia University/Grad School of Business, Director, Center for Government Studies, 1973-1981
Columbia University/Grad School of Business, Professor, Public Management, 1972-1981

PART-TIME ACADEMIC EXPERIENCE

Visiting Professor, University of Cagliari, Sardinia, Italy, March 2010.

NON ACADEMIC EXPERIENCE

Borough Council of Tenafly, New Jersey, Councilman, 1996

U.S. Department of Housing and Urban Development, Assistant Secretary (appointed by President Ronald Reagan, confirmed by U.S. Senate), 1981-1983

City of New York, First Deputy City Administrator, (appointed by Mayor John V. Lindsay), 1970-1972

City of New York, Deputy City Administrator (appointed by Mayor John V. Lindsay), 1967-1969

IBM Corporation, Manager of Urban Systems, 1966-1967

IBM Corporation, Assistant to the Director of Personnel, 1965-1966

IBM Corporation Control Systems Consultant, 1959-1965

Army of the United States, 1953-1955

EMPLOYMENT AT BARUCH

Presidential Professor, 2007-present

Professor, 1981-2006

Chairman, Department of Management, 1986-93

BOOKS IN FIELD OF EXPERTISE


**ARTICLES IN FIELD OF EXPERTISE**


PROCEEDINGS


**CHAPTERS IN BOOKS IN FIELD OF EXPERTISE**


REPORTS/MONOGRAPHS IN FIELD OF EXPERTISE


Testimony before the New York City Council and other city councils on numerous occasions.

BOOK REVIEWS IN FIELD OF EXPERTISE


OTHER ARTICLES

E.S. Savas, "Buses for the People! Competition’s the Key," New York Post, July 9, 2010, p. 25.

E.S. Savas, “Public Employees and Public-Private Partnerships,” HR News (International Public Management Association for Human Resources), Vol. 74, No. 7 (July 2008).


E. S. Savas. "Wanna Buy a Bridge?" *Newsday*, June 11, 1991, p. 44.


*Gotham YWCA Case Study* (prepared with the assistance of E. Greenberg), 1978.

*Dorchester House Case Study* (prepared with the assistance of E. Greenberg), 1978.


*Emergency Ambulance Service (A)*, Intercollegiate Case Clearing House, 13C25, 1972

*Emergency Ambulance Service (B)*, Intercollegiate Case Clearing House, 13C26, 1972


**PRESENTATIONS**


Advances in Public Sector Administration, two days of lectures to ~200 middle- and upper- level managers of the Regional Government of Madrid, Spain, January 2006.

Modernizing and Redesigning Government, Convocation Lecture at the University of Piraeus (Greece), May 21, 2000. To faculty and student audience.


**Academic Lectures at the following colleges and universities:** Alexandria (Egypt), Aristotle University (Greece), Asian Institute of Management (Manila), Assumption College (Mass.), Belgrano (Argentina), Brandeis, British Columbia, Brooklyn, Brown, Cagliari (Italy), Calabria (Italy), California (Berkeley), Carabobo (Venezuela), Carnegie-Mellon, Chicago, Columbia, Connecticut, Cornell, Drexel (Pennsylvania), ESEADE (Buenos Aires), Florida, Fordham, Fudan University (Shanghai), George Washington, Haifa, Hamburg (Germany), Harvard, Illinois, Illinois Inst. of Tech., Industrial College of the Armed Forces, John Jay, Johns Hopkins, Karl Marx University of Economic Sciences (Budapest), Kazakhstan Management Institute, Kazakhstan Academy of Management, Khazar (Azerbaijan), Lancaster (England), Lehigh, Leningrad State University, Long Island, Makedonia (Greece). Maryland, Middle East Technical University (Ankara, Turkey), MIT, Michigan, Montclair State University (NJ), National Autonomous University of Baja California (Mexico), National Autonomous University of Mexico, New Rochelle, New School of Social Research, North Carolina, NYU, Ohio State, Panama, Paris, Pennsylvania, Piraeus (Greece), Polytechnic Institute of Brooklyn, Princeton, Rensselaer Polytechnic Inst., September 9 University (Izmir, Turkey), Shanghai Jiao Tong University, State
U. of New York at Albany, State U. of New York at Stony Brook, Sydney (Australia), Tbilisi State University (Republic of Georgia), Technion (Israel), Technological Institute of Monterrey (Mexico), Tongji University (Shanghai), Trinity College (Conn.), Tuskegee, Valparaiso (Indiana), West Virginia College of Graduate Studies, Western (Azerbaijan), Wisconsin.

As guest of the USSR Academy of Sciences, lectured in the Soviet Union for two weeks in July, 1977 at Leningrad State University and Tbilisi State University (also listed above)


Under the auspices of the U.S. State Department, lectured in Argentina, Belgium, Bolivia, Bulgaria, Cyprus, Egypt, Fiji, France, Georgia, Germany, Greece, Israel, Jordan, Kazakhstan, Mexico, Pakistan, Panama, Philippines, Poland, Romania, South Africa, Spain, Sri Lanka, Turkey, Ukraine, and Venezuela in the period 1985 through 2001.

Under the auspices of the United Nations, lectured in Austria, India, and Russia.

Under the auspices of national or local governments, universities, or foundations, lectured in Canada, China, Czechoslovakia, England, France, Greece, Hungary, Italy, Korea, Lithuania, Nigeria, Poland, Russia, Spain, Sweden, Wales, and Yugoslavia (both Serbia and Croatia).


RESEARCH IN PROGRESS
Book on "The New Public Management." This would be my first textbook in a broad field, unlike my other, more specialized books. This would be an large-scale elaboration of the graduate course on public and nonprofit management that I have been teaching.

PROFESSIONAL HONORS, PRIZES, FELLOWSHIPS

2007, Appointed Presidential Professor

2006, President's Award for Excellence for Distinguished Scholarship, Baruch College.

2001 & 2006, Baruch College Annual Scholarship Achievement Award.

2000, Finalist, Outsourcing World Achievement Award, at the Annual Outsourcing World Summit, Orlando, Florida.

2000, Honorary doctorate degree, U. of Piraeus, Greece (also listed above)

1993, Leadership Award, National Council for Public-Private Partnerships.

1991, Distinguished speaker, Alex G. McKenna Economic Education Series, Saint Vincent College, Pennsylvania.

1989, Teaching Excellence Award, Baruch College School of Business and Public Administration.

1988, Templeton Foundation Honor Roll.

1980, Finalist in University of Missouri Business Journalism Competition, for article in The Wharton Magazine.

1979, Richard S. Childs Lectureship in Public Administration, awarded by the City Club of New York.

1972, American Heritage Award of the JFK Library for Minorities "for outstanding community service."

1970, Louis Brownlow Memorial Award of the International City Management Association, "for distinguished contribution to the literature of public administration.

1968, Systems Science and Cybernetics Award of the Institute of Electrical and Electronics Engineers "for outstanding applications of systems science and cybernetic principles in city administration and associated urban social problems for the City of New York."

Listed in Who's Who in America, 38th to 58th editions; Who's Who in the East, 15th through 34th editions; other listings also.

GRANTS-IN-AID


Achelis and Bodman Foundations. School of Public Affairs Public Policy Breakfast Series. 1999.


**INSTITUTIONAL SERVICE**

**A. Service to the Department:**

Chairman, Management Department, 1986-1993

**B. Service to the Schools:**

Chairman, Graduate Admissions Committee, 2006–
Executive Committee, SPA
SPA representative to Zicklin Faculty meetings, 1999-2001
Graduate Admissions Committee, SPA, 1998–
P & B Committee, SPA
Provost's Committee on SPA, 1992-1994
P & B Committee, SBPA, 1986-1993

**C. Service to the College:**

Zicklin School Dean Search Committee, 2002
Chairman, SPA Dean Search Committee, 1998-1999
Chairman, SPA Dean Search Committee, 1997-1998
SLAS Dean Search Committee, 1994-1995
Faculty Committee for President Search, 1991
Director, Privatization Research Organization, 1986–present

**D. Service to the Graduate Center:**

Guest speaker at the President’s Forum, 1997

**E. Service to the City University:**

Advised Chancellor on cost reduction at meeting of his panel, 1995
Obtained research grants from the Federal Government and chose to have them awarded through the CUNY Research Foundation, thereby generating overhead income for CUNY.
Extensively quoted and interviewed by TV, radio, and print media.
Extensive public speaking to audiences of government officials and civic/ business leaders.

**OFFICES HELD IN PROFESSIONAL SOCIETIES**

Executive Committee, National Council for Public-Private Partnerships, 1997-

Editorial Board, *Urban Affairs Quarterly*, 1978

Lanchester Prize Committee, Operations Research Society of America (ORSA), 1974

Associate Editor, *Management Science*, 1971


**OTHER PROFESSIONAL ACTIVITIES AND PUBLIC SERVICE**


Transition Team, Governor-Elect George E. Pataki, 1994.


Advisor to the Governments of Poland (1990-91) and Ukraine (1993), and to the Mayor of Budapest (1991).

Consultant to the President’s Commission on Privatization, UN, World Bank, OECD, AID, USIA, and many others. 1986.


Service to the Community:

Member of the elected Borough Council of Tenafly, NJ. 1997.

Appointed by Governor Pataki to the NYS Privatization Research Council, 1995.

Member of the NY State Senate Advisory Committee on Privatization, 1991-94.

Advisor to Greek Orthodox Archdiocese on replacement of St. Nicholas Church, which was destroyed at the World Trade Center on 9/11.


DOUGLAS MUZZIO

1. **EDUCATION:**
   - **Degree**  
     - Ph.D.  
     - M.A.  
     - B.A.
   - **Institution**  
     - New York University  
     - ICSPSR, University of Michigan  
     - Fordham University
   - **Field**  
     - Political Science  
     - Political Science  
     - Political Science
   - **Dates**  
     - 1980  
     - 1972  
     - 1971

2. **FULL-TIME ACADEMIC EXPERIENCE:**
   - **Institution**  
     - Baruch College  
     - Baruch College  
     - Baruch College
   - **Rank**  
     - Assistant Professor  
     - Associate Professor  
     - Professor
   - **Field**  
     - Political Science  
     - Political Science  
     - Political Science
   - **Dates**  
     - 9/80-8/85  
     - 9/85-8/90  
     - 9/90-8/94
3. **PART-TIME ACADEMIC EXPERIENCE:**

<table>
<thead>
<tr>
<th>Institution</th>
<th>Rank</th>
<th>Field</th>
<th>Dates</th>
</tr>
</thead>
<tbody>
<tr>
<td>Baruch College</td>
<td>Adjunct Instructor</td>
<td>Political Science</td>
<td>9/78-5/80</td>
</tr>
</tbody>
</table>

4. **NON ACADEMIC EXPERIENCE:**

<table>
<thead>
<tr>
<th>Place of Employment</th>
<th>Title</th>
<th>Dates</th>
</tr>
</thead>
<tbody>
<tr>
<td>CUNY-TV</td>
<td>Host of “City Talk”</td>
<td>8/01-present</td>
</tr>
<tr>
<td>Center for Innovation and Leadership in Government</td>
<td>Co-director of CUNY public affairs center</td>
<td>1/01-present</td>
</tr>
<tr>
<td>WABC-TV (New York)</td>
<td><em>UP CLOSE</em> weekly commentator, On-air political analyst</td>
<td>10/00-10/05, 3/99-10/05</td>
</tr>
<tr>
<td>Baruch College Survey Research Unit</td>
<td>Founder/former director, member</td>
<td>6/94-present</td>
</tr>
<tr>
<td>Hispanic Federation of New York City</td>
<td>Survey Director</td>
<td>6/93-1/08</td>
</tr>
<tr>
<td>New York City Police Department</td>
<td>Project designer, developer, deliverer of “Streetwise”</td>
<td>1/98-7/00</td>
</tr>
<tr>
<td>Empire State Survey</td>
<td>Co-director</td>
<td>6/92-6/98</td>
</tr>
<tr>
<td>WABC-TV/New York Daily News</td>
<td>Polling Consultant and Political Analyst</td>
<td>Spring/Fall 98, Fall 97</td>
</tr>
<tr>
<td>Pequannock Township Board of Education</td>
<td>Trustee</td>
<td>4/92-95; 4/95-98</td>
</tr>
<tr>
<td>ABC News</td>
<td>Polling associate</td>
<td>9/87-12/88</td>
</tr>
<tr>
<td></td>
<td>Polling Analyst</td>
<td>Fall 80-Spr 00</td>
</tr>
<tr>
<td>New York State Charter Commission for Staten Island</td>
<td>Polling consultant</td>
<td>10/91-4/92</td>
</tr>
<tr>
<td>Roper Organization</td>
<td>Polling analyst</td>
<td>Fall 1991</td>
</tr>
<tr>
<td>New York City Mayoral Campaign of David N. Dinkins</td>
<td>Issues director</td>
<td>4/89-11/89</td>
</tr>
<tr>
<td>New York City Charter Revision Commission</td>
<td>Consultant</td>
<td>7/87-12/88</td>
</tr>
</tbody>
</table>
5. **EMPLOYMENT RECORD AT BARUCH:**

<table>
<thead>
<tr>
<th>Rank</th>
<th>Dates</th>
<th>Department</th>
<th>Field of Study</th>
</tr>
</thead>
<tbody>
<tr>
<td>Baruch College</td>
<td>Adjunct Instructor</td>
<td>9/78-5/80</td>
<td>Political Science</td>
</tr>
<tr>
<td>Baruch College</td>
<td>Assistant Professor</td>
<td>9/80-8/85</td>
<td>Political Science</td>
</tr>
<tr>
<td>Baruch College</td>
<td>Associate Professor</td>
<td>9/85-8/90</td>
<td>Political Science</td>
</tr>
<tr>
<td>Baruch College</td>
<td>Professor</td>
<td>9/90-8/94</td>
<td>Political Science</td>
</tr>
<tr>
<td>Baruch College</td>
<td>Professor</td>
<td>9/94-</td>
<td>Public Affairs</td>
</tr>
</tbody>
</table>

6. **PUBLICATIONS IN FIELD OF EXPERTISE:**

**A. Books:**


**B. Papers in Professional Journals:**

(1) **Articles:**


(2) **Proceedings:** None

6. **PUBLICATIONS IN FIELD OF EXPERTISE:**

C. **Chapters in Books:**


d. Professional Reports Or Monographs:

D. Muzzio and M. Blum, "Sexual Behavior and HIV," New York City Department of Health and Mental Hygiene, Nov. 2011


<http://www.council.nyc.ny.us/index.cfm?page=reports>

<www.council.nyc.ny.us/oversight.htm>


D. Muzzio. “World Languages at CUNY: Phase II, International Business, Banking, Accounting,” a report to the City University of New York based on research funded by a New York State Workforce Development Initiative grant, September, 1999.


D. Muzzio and P. Arpaia. “World Languages at CUNY: A Labor Market Pilot Study,” a report to the City University of New York based on research funded by a New York State Workforce Development Initiative grant, April 1998.


e. **Book Reviews:**


7. **OTHER PUBLICATIONS:**


8. **PRESENTED PAPERS, LECTURES, AND EXHIBITIONS AND PERFORMANCES:**

   a. **Conference Papers**


R. Burrowes, D. Muzzio, B. Spector. "Mirror, Mirror, on the Wall ...; A Source Comparison of Inte-

R. Burrowes, J. Garriga, D. Muzzio, and B. Spector. 'The Road to the Six Day War: A Relational Analysis
of Conflict and Cooperation within between the Inter-Arab and Arab-Israeli Political Domains," Annual
Meeting of the Middle East Studies Association, November, 1970.

R. Burrowes and D. Muzzio. "The Road to War: An Enumerative History of the External Politics of
Political Science Association, September, 1970.

b. Lectures, Exhibitions, and Performances

Speaker, "Drawing Lines: Redistricting, Gerrymandering in New York State," Government Relations


Presenter, "Measuring Performance/Creating Accountability: Resident Surveys in U.S. Cities," Jiangsu
Province Senior Executive Public Administration Training Program, Nov. 7-18, 2011.

Speaker, "Role of the Media in Democratic Processes: A Project for Indonesia," U.S. Department of
State, Bureau of Educational and Cultural Affairs, Oct. 11, 2011.

Presenter, "New Yorkers on Immigration: Baruch New York City Poll", CUNY-NYC Office of Immigrant
Affairs Conference, Baruch College, May 25, 2011.

Presenter, "Avoiding and Responding to Government PR Crises: Preparing Pro-active Policies," City and
County Performance Summit, Las Vegas, NV, March 7-9, 2011.

Speaker, "Role of the Media in Democratic Processes: A Project for Nicaragua," U.S. Department of
State, Bureau of Educational and Cultural Affairs, Feb. 1, 2011

Speaker, "Advocacy and Strategic Communication," Mexican Leadership Program (Mexican Consulate),
Nov. 20, 2010.


Respondent, "Is There an Italian/American Body Politic?" Italians in the Americas Conference,
Calandra Italian American Institute, New York City, April 24-26, 2008


Moderator, “New York City Council Forum,” Baruch College School of Public Affairs, co-sponsored with the Citizens Union and the League of Conservation Voters, Nov. 15, 2005


Interlocutor, "The Values Issue: Substance and Strategy," an informal discussion with Governor Mario Cuomo, Baruch College, March 15, 2005.


Moderator, “Race, Politics, and Policy,” a panel at the annual meeting of the Urban Affairs Association, Washington, D.C., April 1-3, 2004


Speaker, inaugural meeting of the Northwest Bronx Democratic Alliance, April 4, 2001.


Co-moderator, Annual Hispanic Federation of New York City Conference, Baruch College, September 1997.

Co-moderator, Annual Hispanic Federation of New York City Conference, Baruch College, September 1996.


Co-moderator, Annual Hispanic Federation of New York City Conference, Baruch College, September 1995.


Panelist, '"End Welfare As We Know It'? What Do We Really Know," a forum at United Neighborhood Houses of New York/Lenox Hill Neighborhood House, October 28, 1994.

Panelist, "Public Opinion, the News Media and Foreign Policy," a roundtable (chaired) at the Multinational Institute of American Studies, New York University, August 4, 1994.

Speaker, "New Yorkers, Immigrants and Jobs,” Lehrman Institute, December 17, 1993.


Panelist, roundtable on "Recentralizing the City: Charter Reform in the 1980s," Annual Meeting of Urban Affairs Association, Baltimore, Maryland, March 17, 1989.


Chair, panel, "Who Runs New York City? Assessing the Power Structure(s)," Regional Meeting of the Urban Affairs Association, New York City, October 17, 1986.


Discussant, "Does the Use of Computers Influence Election Results?" a talk before the Data Management Association, October 17, 1984.


Chairman/Discussant, panel on "The 1982 Elections," CUNY Political Science Graduate Center, December 10, 1982.


9. **WORK IN PROGRESS:**

   a. **Papers submitted to journals for consideration:**

   b. **Other completed papers:**

   “Boyz and Laundrettes”

   c. **Research in progress:**

   "Herald Square: The Reel American City Before Movies Could Talk"

   Decent People Shouldn’t Live Here: The Reel American City, 1896-2011
10. **PROFESSIONAL HONORS, PRIZES, FELLOWSHIPS:**


Commendation, New York City Police Department, 2001, 2000, 1999 for “Streetwise” project.


11. **GRANTS-IN-AID:**

CUNY Research Foundation, CATI Software, 2005. $45,000.


Markle Foundation (subcontract), Research Reports on Universal Service, 1999. $6000.


12. **INSTITUTIONAL SERVICE:**

**A. Service to the Department**

Member, Executive Committee, Political Science Department, Sept. 80- June 94.

B. Service to the School

Member, School of Public Affairs (SPA), Personnel and Budget Committee, Sept. 2004-Aug. 2006; Sept 2008- present

Chair, Search Committee for Director of Executive Programs, 2006

Member, Faculty Search Committee, health policy, 2004

Member, SPA Dean's Search Committee, AY 1998-99

Member, SPA Dean's Search Committee, AY 1997-98


Member, SPA Executive Committee, Sept. 1994-Aug. 2000

Member, SPA Curriculum Committee, Sept. 199-Sept. 1998

Member, SPA faculty search committees (more than two dozen positions)

Member, School of Liberal Arts and Sciences, Dean's Released Time Committee, 1981-1983.

C. Service to the College


Member, Visibility Committee, Baruch College Strategic Planning Activity, 2005.

Member, Middle States Committee, 1998.

Member, Presidential Commission on the Five Year Plan, 1997-98 Member, President's Committee on the Budget, Spring 1997. Member, Task Force on Communication Skills,

Member, College Academic Review Committee, 1996

Co-chair, Baruch College Task Force which led to the creation of Baruch's School of Public Affairs, Sept. 1993-Sept. 1994.

Member, Baruch College Affirmative Action Committee, September 1993-Sept 1995.


D. Service to the Graduate Center (if applicable)

E. Service to the City University (if applicable)
Member, Search Committee for Calandra Institute Dean, Spring 2006.

Project director, NYS Workforce Development Initiative LOTE Phases I, II

Member, CUNY NYPD “Streetwise” team, Dec. 1997-2000

Consultant, "Foreign Languages in the Workplace: A Program of Faculty and Curriculum Development to Integrate Campus Learning with Workplace Needs," grant proposal (successful) to the Fund for the Improvement of Higher Education, March 1998.

13. **OFFICES HELD IN PROFESSIONAL SOCIETIES:**

None

14. **OTHER PROFESSIONAL ACTIVITIES AND PUBLIC SERVICE:**

Member, group to advise New York City Deputy Mayor of Operations on the content and form of the Mayor’s Management Report, Jan. 2012.


Co-organizer and program moderator, Conference for New York City Council Members, a legislative retreat for New York City Council Members, Baruch College School of Public Affairs, Dec. 5, 2005. With Barbara Fife.


Testimony on Fordham University radio transmission tower.

Host and curriculum co-developer, “Cultures of New York,” a 6-session videoconferencing and Internet-based training program in cultural competency for caseworkers at the New York City Administration of Children Services, Spring 2002. With Sandra Poster.

Co-organizer, Conference for New York City Council Members, a three day legislative retreat for New York City Council Members, Baruch College School of Public Affairs, Dec. 2-4, 2001. With Barbara Fife.


Polling Consultant, WTRK-TV (Houston). Constructed survey on mayoral election and affirmative action referendum, Summer/Fall 1997


Member, Fair Housing Committee, Pequannock Township, New Jersey, April 1991 to January 1995.


Participant, New York City Districting Commission roundtable, Sept. 6, 1990.

Member, Public Policy Committee, New York City Parks Council, July 1980-July 1984.
15. **TEACHING ACTIVITIES AT BARUCH:**

**A. Courses Taught**

American Government and Politics (U)
Politics and Literature (U)*
The Cinema and the American Urban Experience (U)*
New York City Government and Politics (U)*
Urban Government and Politics (U)
Urban Public Policy (U)*
Poverty and Social Welfare Policy (U)*
Political Behavior (U)
Political Parties (U)
Bloody Murder (Feit)*
Media and Democracy (Feit)*
New York City: Then and Now (Feit, twice)*
Introduction to Public Affairs (G)
Public Opinion and Public Management (G)*
Leadership and Strategy in Public Affairs (G)*
Public Administration in Modern Society (U)
Public Opinion, Public Policy and the 2000 Elections (U)*
Public Opinion, Public Policy and the 2004 Elections (U)

**B. New courses/programs developed:**

Those asterisked above.

EDWIN MELÉNDEZ, Ph.D.
Director, Center for Puerto Rican Studies
Professor of Urban Affairs and Planning
Hunter College
695 Park Avenue, Room E-1409
EDUCATION
1985 Ph.D. University of Massachusetts Amherst, Economics.
1980 M.A. University of California Santa Barbara, Economics.
1979 B.A. University of Puerto Rico Rio Piedras, Economics, Cum Laude.

PROFESSIONAL EXPERIENCE
Professor of Urban Affairs and Planning and Director, Center for Puerto Rican Studies, Hunter College, City University of New York (September 2008 – Present)


Director, Mauricio Gastón Institute for Latino Community Development and Public Policy; Associate Professor of Economics and the Ph.D. Program in Public Policy, University of Massachusetts Boston (1992–98) and Co-Director, Inter-University Program for Latino Research (1993–98).

Associate Professor of Political Economy and Urban Studies (1992–93); Assistant Professor (1986–92), Department of Urban Studies and Planning, Massachusetts Institute of Technology.

Assistant Professor of Economics and Puerto Rican Studies, Fordham University (1984–86).

Instructor, University of Massachusetts Amherst (1980–84), College of Public and Community Services, University of Massachusetts Boston (1983–84).


ADMINISTRATIVE EXPERIENCE

Over twenty years of experience with sponsored research management. Principal investigator of over 30 research or demonstration projects, with a combined budget of over $3 million. Supervised over 60 researchers in projects that resulted in several edited books, special issues of academic journals, and other publications.

As Director of the Center for Puerto Rican Studies manage an annual budget of over $2 million, with more than twenty-five percent of the budget resulting from fundraising activities and the remaining portion from university sources. During my tenure the organization conducted a strategic planning process and has expanded programs substantially. Numerous foundations and government agencies support our operations.

As Director of CDRC, managed a combined budget of about $3 million over five fiscal years, with threequarters of the budget resulting from fundraising activities and the remaining portion from university sources. During this period, the CDRC received funding from the Ford, Casey, Chase Manhattan, Tinker, the New York Community Trust and MacArthur foundations, among others.

As Director of the Gastón Institute, managed a combined budget of over $3 million over five fiscal years. with more than half of the budget resulting from fundraising activities and the remaining portion from university sources. During this period, the Gastón Institute received funding from the Ford, Russell Sage, Boston, Casey, and Hyams foundations; the Massachusetts Office of Economic Affairs; the U.S. Department of Labor-Employment Training Administration and Glass Ceiling Commission; the U.S. Department of Housing and Urban Development; and, the U.S. Center for Substance Abuse Prevention, among others.

AWARDS

Mitsui Career Development Professorship (Chair), MIT, (1989–91).
National Research Council and Ford Foundation Post-Doctoral Fellow, Center for Puerto Rican Studies, Hunter College, City University of New York, 1988–89.
Graduate Student Council Teaching Award, MIT (1988, 1990).
Teaching Associateship, University of Massachusetts at Amherst (1982–84).
Teaching Assistantship, University of Massachusetts at Amherst (1980–82).
Graduate Fellowship, University of California at Santa Barbara (1978–80).
President's Fellowship, University of Puerto Rico Rio Piedras (1978).

GOVERNMENT APPOINTMENTS AND COMMUNITY BOARDS

Hispanic Office of Planning and Evaluation (HOPE), Board Member, 1988–94.
Blue Ribbon Commission, City of Boston, 1994–95.
Boston Annenberg Governing Board and Executive Committee, 1997–98.
Community Economic Development Assistance Corporation of Massachusetts, Member, Advisory Committee, Capacity Building Initiative, 1996–98.
National Workplace Development Stakeholder Forum, Member, 1996–98.
Curriculum Vitae of Edwin Meléndez Revised: January 1, 2010
United Neighborhood Houses, Board of Directors and Policy Committee, Member, 2000 to 2004.
Structural Employment Economic Development Corporation (Seedco), Board of Directors, Member, July 2000 to June 2004.
New York City Commission to Study the Feasibility of Creating Public/Private Partnerships to Develop and Operate Job Centers for Immigrant Day Laborers, Member, 2006.
Workforce Development Advisory Board, Hispanic Federation of New York, 2009 to present.
National Advisory Board John J. Heldrich for Workforce Development, Rutgers The State University of New Jersey, 2010 to present.

PUBLICATIONS

1. Books

2. Journal Papers
Curriculum Vitae of Edwin Meléndez Revised: January 1, 2010
Curriculum Vitae of Edwin Meléndez Revised: January 1, 2010 5
3. Book Chapters and Other Major Publications
Curriculum Vitae of Edwin Meléndez Revised: January 1, 2010


Curriculum Vitae of Edwin Meléndez Revised: January 1, 2010


4. Reports.


Meléndez, E., The Impact of New York City Employment and Training Programs on Latinos.
Curriculum Vitae of Edwin Meléndez Revised: January 1, 2010 9

5. In Progress


RESEARCH GRANTS AND SPONSORED RESEARCH


A Comparison of Labor Force Activity among Puerto Rican Females by Headship Status (Janis Barry-Barry-Figueroa, Co-Principal Investigator).


The Impact of New York City Employment and Training Programs on Latinos.


Circular Migration, Occupational Selectivity and the Assimilation of Immigrants into the U.S. Economy.


Hispanics in the Northeast Economy (C. Rodriguez, Co-Principal Investigator).


Latinos, Poverty, and Public Policy in Massachusetts.


Los que se van, los que regresan: Puerto Rican Migration To and From the United States, 1982–89.

Sponsor: Department of Puerto Rican Community Affairs in the United States, Commonwealth of Curriculum Vitae of Edwin Meléndez Revised: January 1, 2010 10


From the Bottom Up: Community Economic Development in Puerto Rico.


Latinos and Community Economic Development.


The Economic Consequences of the Proposed Changes in the Political Status of Puerto Rico (with A. Ruiz and W. Baumol, Co-Principal Investigators).


Comparative Analysis of Urban Poverty in Boston and Los Angeles (M. Oliver, Co-Principal Investigator).


Barriers to Workplace Advancement of Hispanics.

Latino Economic Development Center.


Center for Community Economic Development.

Latino Leadership Opportunity Programs.

Assessment of the Hispanic Association of Colleges and Universities (HACU) Demonstration Project.

Community Development Research Center Policy Research.

Networking and Best Practice in Workforce Development.

Professional Practice Institute for Workforce Development (N. Rios, Co-Principal Investigator).


Curriculum Vitae of Edwin Meléndez Revised: January 1, 2010

Vocational Needs Assessment of Supportive Housing Residents (A. Schwartz, Co-Principal Investigator).

Development and Design of an Employment and Training Institute (N. Rios, Co-Principal Investigator).

Motivation, Extent, and Quality of Association Involvement in Workforce Development (L. McCormick and J. D. Hawley, Co-Principal Investigators).

Regional Prospects of Workforce Development Collaborations under the Workforce Investment Act (R. Borges-Méndez, Co-Principal Investigator).

The Value-Added Contribution of One-Stop Centers Operated by Community-Based Organizations (R. Borges-Méndez, Co-Principal Investigator).

Beyond Year 15: Strategies for Preserving Tax-Credit Housing for Low-Income Householders (A. Schwartz Co-Principal Investigator).

A National Study of Urban Community-Based Development Organizations (L. J. Servon, Co-Principal Investigator).

Do Day Labor Worker Centers Make a Difference?

Pathways to Economic Opportunity: Puerto Ricans in the Low-Wage Labor Markets and Workforce
Development
Centro Cultural Competence Curriculum Initiative at Hunter College
Sponsor: Fund for the Improvement of Postsecondary Education (FIPSE), October 1, 2009 to September 1, 2010.

TEACHING EXPERIENCE
1. Hunter College (Undergraduate)
   FT 2009 Making a Difference Seminar
2. New School University (Graduate)
   ST 1999 Employment and Training Policy Seminar
   FT 1999 Dissertation Seminar Doctoral Seminar
   ST 2000 Employment and Training Policy Seminar
   FT 2000 Advanced Seminar Seminar
   ST 2001 Economic Analysis Lecturer
   FT 2001 Advanced Seminar Seminar
   ST 2003 Advanced Seminar Seminar
   FT 2003 Advanced Seminar Seminar
   ST 2004 Advanced Seminar Seminar
   ST 2004 Community Development Seminar
   FT 2004 Advanced Seminar Seminar
   FT 2004 Economic Analysis Lecturer
   ST 2005 Community Development Seminar
   ST 2005 Workforce Development Seminar
   ST 2005 Economic Analysis Lecturer
   ST 2005 Government-NGO Relations in Mexico City Seminar/Trip
      with Prof. A. Gershberg
   FT 2005 Community Development Seminar
   FT 2005 Economic Analysis Lecturer
   ST 2006 Economic Analysis (2 Sessions) Lecturer
   ST 2006 Laboratory in Issue Analysis Lab
   FT 2006 Managerial Economics Lecturer
   FT 2006 Economic Analysis Lecturer
   FT 2006 Community Development Seminar
   ST 2007 Managerial Economics Lecturer
   ST 2007 Advanced Seminar Seminar
   FA 2007 Advanced Policy Analysis Doctoral Seminar
   FA 2007 Community Development Seminar
   ST 2008 Economic Analysis Lecturer
   ST 2008 Advanced Seminar Seminar
   ST 2008 Workforce Development Seminar

2. University of Massachusetts Boston (Public Policy Ph.D. Program)
   ST 1993 Political Economy Lecturer
   FT 1993 Dissertation Seminar Seminar
   ST 1994 Political Economy Lecturer
   FT 1994 Dissertation Seminar Seminar
   ST 1995 Political Economy Lecturer
   FT 1995 Dissertation Seminar Seminar
ST 1996 Political Economy Lecturer
FT 1996 Dissertation Seminar Seminar
ST 1997 Political Economy Lecturer
ST 1997 Applied Research in Public Policy Seminar
FT 1997 Dissertation Seminar Seminar
3. Massachusetts Institute of Technology (Graduate)
FT 1986 Political Economy for Planners Lecturer
ST 1987 Political Economy of Race and Ethnicity Lecturer
ST 1987 Core Practicum Small Group
FT 1987 Political Economy for Planners Lecturer
FT 1987 Research Seminar Seminar
FT 1987 Core Practicum Small Group
FT 1987 Reading Seminar: Chicano and Puerto Rican History Seminar
FT 1987 Hispanic Employment Seminar Seminar
FT 1989 Political Economy for Planners Lecturer
Curriculum Vitae of Edwin Meléndez Revised: January 1, 2010 13
FT 1989 Preparation for Thesis Seminar
ST 1990 Political Economy of Race and Ethnicity Lecturer
FT 1990 Political Economy for Planners Lecturer
FT 1991 Political Economy for Planners Lecturer
FT 1991 Preparation for Thesis Seminar
ST 1992 Political Economy of Race and Ethnicity Lecturer
FT 1992 Political Economy for Planners Lecturer
FT 1992 Preparation for Thesis Seminar
4. Fordham University (Undergraduate)
FT 1984 Cultural Pluralism Lecturer
FT 1984 Introduction to Microeconomics Lecturer
FT 1984 Macroeconomic Theory Lecturer
ST 1985 Economic Development in Hispanic Caribbean Lecturer
ST 1985 Housing Minorities Lecturer
ST 1985 Macroeconomic Theory Lecturer
SS 1985 Study Trip to Puerto Rico Seminar/Trip
FT 1985 Introduction to Microeconomics Lecturer
FT 1985 Cultural Pluralism Lecturer
FT 1985 Minorities in the Labor Force Lecturer
JN 1986 Popular Economics Seminar
SP 1986 Puerto Rican Community Lecturer
SP 1986 Geopolitics of the Caribbean Lecturer
SS 1986 Macroeconomic Theory Lecturer
5. University of Massachusetts Amherst (Undergraduate)
FT 1980 Introduction to Microeconomics Teaching Asst.
FT 1980 Introduction to Microeconomics Teaching Asst.
ST 1981 Introduction to Macroeconomics Teaching Asst.
FT 1981 Introduction to Political Economy Teaching Asst.
ST 1982 State and Local Finance Teaching Asst.
ST 1982 Social Control of Business Teaching Asst.
FT 1982 Introduction to Macroeconomics Instructor
ST 1983 Introduction to Political Economy Instructor
ST 1983 Economic Literacy (Downtown Boston Campus) Instructor

SUPERVISED Ph.D. DISSERTATIONS
1. Massachusetts Institute of Technology
   Rivera-Torres, Leticia, “Tax Exemption and Industrial Development in Puerto Rico.” Department of
   Baldwin, Mark, “Benefit Recipiency Rates Under the Federal/State Employment Insurance Program:
   Valenzuela, Abel, “Immigrants, Minority Workers, and the Underclass: A Study of New York City
   Curriculum Vitae of Edwin Meléndez Revised: January 1, 2010 14
   Borges, Ramón, “Urban and Regional Restructuring and Barrio Formation in Massachusetts: The
   Stoll, Michael A., “Labor Market Structure and the Incorporation of Youth Workers.” Department of

2. University of Massachusetts
   Production in the Caribbean Region.” Economics, University of Massachusetts Amherst. 1990. Reader.
   Liu, Michael, “Enclave Neighborhood Mobilization in Post-Industrial Urban Development.” Public
   Policy, University of Massachusetts Boston. 1999. Reader.

3. New School University
   Alan A. Aja “Durable “Transnational” Inequality: Racial Bifurcation within the Cuban Ethnic Enclave
   and Implications for Urban Policy” Milano the New School of Management and Urban Policy.
   Alys Willman, “The Body Capital: The Economics of Commercial Sex and Risky Behavior in Managua,

4. Other Universities
   CONSULTANCIES
   Consultant work focuses on employment, economic development, job creation, and small business for
   numerous government, community, and philanthropic foundations such as: Institute for Puerto Rican
   Policy, New York City; Hispanic Office of Planning and Evaluation, Boston; Department of Puerto Rican
   Community Affairs in the United States, Commonwealth of Puerto Rico, New York City; Puerto Rico
   Community Foundation, San Juan, Puerto Rico; Gastón Institute for Latino Public Policy and Community

Opportunities Industrialization Centers of America (OIC), Philadelphia; Ohio Department of Education, Columbus; and, The Commonwealth Corporation, Massachusetts; Queens College, Office of the Provosts, Queens.

PROFESSIONAL AFFILIATIONS
American Economic Association
Association of Collegiate Schools of Planning
Association of Public Policy Analysis and Management
Caribbean Studies Associations
Latin American Studies Association
Puerto Rican Studies Association
Urban Affairs Association

ACADEMIC APPOINTMENTS AT NEW SCHOOL UNIVERSITY
Search Committee, Urban Policy, Chair, Fall 1999 to Spring 2000.
Extended Employment Committee, Member, Fall 1999 to Spring 2001.
Institutional Review Committee, Member, Fall 1999 to Spring 2001.
Honorary Degrees Committee, Member, Fall 1999 to Spring 2001.
New School University Community Relations Committee, Member, Fall 1999 to Spring 2001.
University Diversity Committee, Member, January 1999 to Spring 2000, Chair, Fall 2000–01.
Milano Graduate School Reappointment Committee, Chair, Fall 2003.
Milano Graduate School Promotion Committee, Member, 2000, 2008.
New School University Faculty Senate, Member, Fall 2003 to 2007, Co-chair for 2005–06.

ACADEMIC APPOINTMENTS AT UMASS BOSTON
Advisory Board, Black Studies Program, Fall 1993 to Spring 1998.
Ph.D. Public Policy Faculty, Fall 1992 to Spring 1998.
Economic Development Advisory Board, Trotter Institute, Fall 1994 to Spring 1998.

ACADEMIC APPOINTMENTS AT MASSACHUSETTS INSTITUTE OF TECHNOLOGY
JOHN HULL MOLLENKOPF

Center for Urban Research
CUNY Graduate Center
365 Fifth Avenue
New York, NY 10016
jmollenkopf@gc.cuny.edu

174 Eighth Avenue
Brooklyn, New York 11215
Home: 718-788-7139
Office: 212-817-2046
Fax: 212-817-1575

Education

B.A. Carleton College, Northfield, Minnesota (1967)

Employment


2004 Visiting Professor, Fondation National de Sciences Politiques/Institute d’etudes politiques, Paris, France (June).

1998 Wibaut Chair Distinguished Visiting Professor, University of Amsterdam (June)

1991-1993 Program Director, Urban Initiatives, Social Science Research Council. (On leave from CUNY Graduate Center).

1981-1991 Associate Professor, Ph.D. Program in Political Science, CUNY Graduate Center.

1980-1981 Director, Economic Development Division, Department of City Planning, City of New York. Chairman's designate to the Industrial and Commercial Incentive Board, the Industrial Development Authority, and the Development Funds Steering Committee.


1973-1977 Assistant Professor of Urban Management, Public Management Program, Graduate School of Business, and by courtesy, Department of Political Science, Stanford University. Chairperson, Committee on Urban Studies.
1972-1973  Visiting Assistant Professor, Department of Political Science, Stanford University.

1971  Visiting Instructor, Political Science Department, MIT.

**Academic Research Awards**


U.S. Liaison, Study of the European Immigrant Second Generation, (Institute for Migration and Ethnic Studies, University of Amsterdam, and seven other European research centers), Euro 2,000,000, European Union, national science foundations, 2004 - present.


Principal Investigator, Rethinking the Urban Agenda in New York City, The Century Foundation (with Ken Emerson), 1999-2001. ($75,000).


Co-Principal Investigator, Housing Policy Formation in New York City, funded by the U.S. Department of Housing and Urban Development, 1989. ($250,000.)

Honors and Awards

Distinguished Book Award (best book in the discipline, 2008 and 2009), American Sociological Association (2010). (For Inheriting the City.)

Thomas and Znaniecki Award, best book in 2008, International Migration section of the American Sociological Association (2009). (For Inheriting the City.)


Michael Harrington Award, best book in 2001, New Politics Section, American Political Science Association (2002). (For Place Matters.)


Related Activities - current

U.S.

Chair, Search Committee, Demography Initiative Cluster, City University Graduate Center (2005-2008).

Member, Steering Committee, Research Alliance for New York City Schools, Social Science Research Council (2005-present).

Member, Board of Directors, Research Data Center of New York City, U.S. Census Bureau (2005-present).

Member, Advisory Board, Pratt Center (2006-present)

Member, MacArthur Foundation Research Network on Building Resilient Regions (2006-present).

Member, MacArthur Foundation Study Group on Designing Research on Mixed-Income Housing, Social Science Research Council (2007-present).

Member, Selection Committee, New Americans Fellowship, Paul and Daisy Soros Foundation, (2006-present).

International


Member, Scientific Committee, The Integration of the European Second Generation Study, Institute for Migration and Ethnic Studies, University of Amsterdam, (2003-present).

Member, Advisory Committee, “Worlds in Motion” doctoral fellowship program, Zeit Stiftung, Hamburg, Germany (2007-present).

Related Activities - selected past


Consultant on establishing a data center at the Metropolitan Center, Florida International University (Fall 2005).

Member, Visiting Scholars Screening Committee, Woodrow Wilson International Center (Fall 2005).


Chair, Charles Merriam Award Committee, American Political Science Association (2005).


Co-Chair, Working Group on Immigrant Political Incorporation, SSRC Committee on Migration (1997-2001).


Chair, Section on Political Economy Book Award (1994); Member, William Anderson Book Award (1992); Chair, Ralph Bunche Book Award (1989); American Political Science Association.


Chairman, Committee on New York City, Social Science Research Council (1989-1991).


University Service (selected)

Chair, Faculty and Research Working Group, Self-Study, Middle States Accreditation, The Graduate Center (2009-2010).

Director, Interdisciplinary Concentration on Public Policy and Urban Studies, The Graduate Center (1981-present).


Member, Search Committee, President of the Graduate Center (2005).


Deputy Executive Officer, Political Science Program (1981-1987).

Courses Taught


Publications – Books


E Pluribus Unum? Historical and Contemporary Perspectives on Immigrant Political Incorporation (edited with Gary Gerstle; Russell Sage Foundation Press)

Rethinking the Urban Agenda (edited with Ken Emerson). (The Century Foundation through Brookings Institution Press)


Changing New York City Politics (authored with Asher Arian, Arthur Goldberg, and Edward Rogowsky; Routledge)


Marilyn Marks Rubin

25 Vale Road, Wayne, New Jersey, 07470
Phone: 973.839.1764 (H) 212.237.8091 (B) 201.665.7635 (Cell)
E-mail: mmr2@optonline.net

Summary of Qualifications

Director of the MPA Program and Professor of Public Administration and Economics at John Jay College of the City University of New York (CUNY); Elected Fellow in the National Academy of Public Administration (NAPA); former Chairperson of The Association for Budgeting and Financial Management of the American Society for Public Administration; member of editorial boards of Public Administration Review and Public Budgeting and Finance; published chapters in several books and articles in professional journals including the Public Administration Review and Public Budgeting and Finance. Thirty years of experience working as a consultant and advisor to high-level government officials in the U.S. and abroad on projects related to fiscal policy, economic development and strategic planning; member of economic advisory boards to elected officials at the federal, state and local levels of government; visiting professor at several universities outside the U.S. Fulbright Senior Specialist Program Advisor to Universidad del Pacifico in Ecuador to establish first MPA Program in Ecuador. Provide executive training at the Picker Center of SIPA: Columbia University School of International and Public Affairs.

Education

Ph.D. Public Administration, Wagner School of Public Service, New York University, New York, NY

M.A. Economics, New York University, New York, NY

B.A. Economics, Douglass College, Rutgers University, New Brunswick, NJ

Academic Experience

1987- Present Professor Public Administration and Economics

John Jay College, City University of New York (CUNY), New York City, NY.

MPA Program Director. Teach courses in financial management, budgeting, economics, and research methods.
Summer 2010 Visiting Professor Xiamen University, Xiamen, China.
Lectured on American government, performance management and public finance.

2010 Visiting Professor Getulio Vargas Foundation, Centre for Social Policies, Rio de Janeiro, Brazil.
Lectured on educating for public service. Provided technical assistance for MPA Program revision.

Summer 2009 Visiting Professor Externado University, Bogota, Columbia.
Lectured on taxation and performance measurement.

Fall 2008 Visiting Professor Jiangxi University, Nanchang, China.
Lectured on government budgeting and taxation.

1980-1986 Associate Professor Public Administration and Economics
Milano School for Management and Public Policy
New York City, New York

1976-1980 Assistant Professor Public Administration
Wagner School of Public Service, New York University
New York City, New York

1973-1976 Instructor Economics
William Paterson College
Wayne, New Jersey

Other Professional Experience

1984-Present Consultant. Provide consulting services to public and private sector clients in fiscal policy, economic development, economic impact analysis, performance measurement, and strategic planning. Current and past clients include: The U.S. Government Accountability Office (GAO); New York City Office of Management and Budget; Moody’s Investors Service; United Nations; Port Authority of New York and New Jersey; New Jersey Department of Commerce; New Jersey Department of the Treasury; Queens Economic Development Corporation; Staten Island Economic Development Corporation; Newark Economic Development Corporation; Paterson Economic Development Corporation.

1980-1984 Consultant to the Deputy Director, Office of Management and Budget
New York City, NY.
Prepared budget policy papers for Budget Director. Directed study of the NYC Corporate Income Tax.


1971-1973 Deputy Director Research and Evaluation, Model Cities Program, Paterson, NJ.

Publications


Approaches to Revenue Forecasting by State and Local Governments. National


**Selected Presentations**


Gender Budgeting In the United States: The San Francisco Experience. Presented at the Korean Women’s Development Institute’s International Symposium on Gender Budgeting. Seoul, South Korea, October 2007.


Selected Consultant Projects and Reports


Principal investigator and primary author of A Comprehensive Economic


**Professional Activities**

Economic Advisory Board Member, New York State Assembly Ways and Means Committee, 1988-Present.

Property Tax Advisory Board Member, New York City Department of Finance, 2003-Present.


Economic Advisory Board Member, Finance Committee of the City Council, New York City, 1995-1999.


Executive Council, Pi Alpha Alpha, the national honor society in Public Affairs and Administration, 1993-1999.

**Honors and Awards**

Selected as a Fulbright Senior Service Scholar, 2009.

Winner of the Distinguished Research Award, Section for Women in Public Administration of the American Society for Public Administration, 2008.

Elected as a Fellow of the National Academy of Public Administration (NAPA), 2005.

Selected as the Outstanding Academic in Public Administration by the New York Metropolitan Chapter, of the American Society for Public Administration, 1992.
MONICA WEILER VARSANYI
Associate Professor, Department of Political Science, John Jay College Doctoral Faculty, Program in Earth and Environmental Sciences, Graduate Center City University of New York 445 West 59th Street, New York, NY 10019
mvarsanyi@jjay.cuny.edu, 212.237.8232

EDUCATION
2004 Ph.D., Geography
University of California, Los Angeles Dissertation: Stretching the Boundaries of Citizenship in the City: Undocumented Migrants and Political Mobilization in Los Angeles
1996 M.A., Geography
University of Washington, Seattle Thesis: Proposition 187: Xenophobia, the Feminized Immigrant, and Public Spaces of Reproduction in a Transnational Era
1994 B.A., Geography/Environmental Studies and International Development Studies
University of California, Los Angeles
Magna cum laude, Phi Beta Kappa, College Honors, Departmental Honors

ACADEMIC EMPLOYMENT AND AFFILIATIONS
2009 Doctoral Faculty Ph.D. Program in Earth and Environmental Sciences, Geography Program, CUNY Graduate Center
2008 Associate Professor (tenure track) Department of Political Science, John Jay College, City University of New York
2006-2010 Research Associate Center for Comparative Immigration Studies, University of California, San Diego. Research Director for the State and Local Immigration Policy Project.
2006-2008 Assistant Professor School of Justice and Social Inquiry, Arizona State University
Affiliate Faculty of ASU School of Geographical Sciences, Department of Transborder Chicana/o and Latina/o Studies, and the North American Center for Transborder Studies
2005-2006 Postdoctoral Scholar/Visiting Research Fellow Center for Comparative Immigration Studies and Center for U.S.-Mexican Studies University of California, San Diego

AREAS OF EXPERTISE
(Im)migration and urban studies; state and local government; urban and political geography; immigration and the state (particularly undocumented immigration); geography, law, and public policy.

CURRENT RESEARCH PROJECTS
“Scales of Injustice: Neoliberalism, Undocumented Migration and the State,” an exploration of contemporary state and local immigration policy activism.
“The police and immigration: Understanding local law enforcement policies and practices across the United States” (with Marie Provine, Scott Decker, and Paul Lewis, Arizona State University)

GRANTS
2009-11 National Science Foundation: “Local Policing in the Context of Immigration: Further Explorations Using a Mixed Method Approach,” With Marie Provine, Scott Decker, and Paul Lewis. $321,172 ($49,370 sub-award to John Jay). Award ID: SES-0921202; jointly funded by the Sociology, and Law and Social Sciences programs. (account #74724-00 02)
2008-9 National Science Foundation: “Policing in the Context of Immigration” Grant to support national survey and four in-depth case studies. With Marie Provine, Scott Decker, and Paul Lewis. $180,000 ($18,332 sub-award to John Jay); Award ID: SES-0819082; jointly funded by the Sociology, and Law and Social Sciences programs)
2007-8 Institute for Humanities Research, ASU; Research Cluster Grant, "Migration and Belonging", with Karen Leong, Chair and Associate Professor, Asian Pacific American Studies, and Women and Gender Studies ($1000)
2006-7 North American Center for Transborder Studies (ASU) seed grant: “La Migra is everywhere: Local police as immigration-control agents” with Marie Provine ($8731)

PUBLICATIONS
Books
2010 Varsanyi, Monica (ed.) Taking Local Control: Immigration Policy Activism in U.S. Cities and States. Stanford University Press and the Center for Comparative Immigration Studies, UCSD.
Peer-Reviewed Journal Articles

in prep    Paul Lewis, Varsanyi, Monica, Marie Provine, and Scott Decker. “New destinations, partisanship, or something else? Explaining immigration enforcement policies and practices at the local scale.” for International Migration Review.

R&R Leerkes, Arjen; Engbersen, Godfried; and Varsanyi, Monica. “Local limits to migration control: Practices of selective migration policing in a restrictive national policy context.” Police Quarterly.


in press Varsanyi, Monica; Paul Lewis; Marie Provine; and Scott Decker. “A multilayered jurisdictional (2012) patchwork: Immigration federalism in the United States.” Law and Policy. 34(2)


2008    Varsanyi, Monica W. “Immigration policing through the backdoor: City ordinances, the “right to the city” and the exclusion of undocumented day laborers” Urban Geography 29(1), pp. 29-52. Reprinted: Varsanyi, Monica W. 2008. "Immigration policing through the backdoor: City ordinances, the “right to the city” and the exclusion of undocumented day laborers” Working Paper #165. Center for Comparative Immigration Studies, UCSD.


2006    Varsanyi, Monica W. “Interrogating ‘urban citizenship’ vis-à-vis undocumented migration.” Citizenship Studies 10(2), pp. 229-249.


Editor Reviewed Journal Articles, Book Chapters, and Working Papers

in press Varsanyi, Monica W. “Fighting political exclusion: The immigrants’ and former felons’ voting


Book Reviews


Other Publications


2011 Decker, Scott H., Paul G. Lewis, Doris Marie Provine, and Monica W. Varsanyi (equal authorship). Immigration and Local Policing in Smaller Municipalities: Results from a National Survey of Law Enforcement Executives.(11 pp.)

2010 Decker, Scott H., Paul G. Lewis, Doris Marie Provine, and Monica W. Varsanyi (equal authorship). Immigration and County Policing: Results from a National Survey of Sheriffs. (11 pp.)

2008 Decker, Scott H., Paul G. Lewis, Doris Marie Provine, and Monica W. Varsanyi (equal authorship). Immigration and Local Policing: Results from a National Survey of Law Enforcement Executives. (9 pp.)

2008 Decker, Scott H., Paul G. Lewis, Doris Marie Provine, and Monica W. Varsanyi (equal authorship). Immigration and Local Policing: Results from a Survey of Law Enforcement Executives in Arizona. (9 pp.)


PANELS, LECTURES, AND PRESENTATIONS

Invited Lectures and Colloquia

2011 Baruch College School of Public Affairs, CUNY. “Local Policing in the Context of Immigration”. 25 May 2011. For conference, “Immigrants and Services in New York City” (co-sponsored by the Mayor’s Office of Immigrant Affairs and the City University of New York).
2011 Rutgers University, Bloustein School of Planning and Public Policy. “Neoliberalism and nativism: Local anti-immigrant policy activism and an emerging politics of scale”. 21 April 2011.


2011 CUNY Graduate Center, Masters Class for the Program in Earth and Environmental Sciences, Feb 10.

2010 Rutgers University, Program on Immigration and Democracy, Eagleton Institute. “The Localization of Immigration Policy and Enforcement in the United States”. (March 5)

2008 Northern Illinois University. October 9-10. – Department of Geography, “Rescaling the ‘alien’, rescaling personhood: Neoliberalism, immigration and the state” – Center for Latino and Latin American Studies, “Immigration policing through the backdoor: City ordinances, the ‘right to the city,’ and the exclusion of undocumented day laborers.”

2007 “Immigration policing through the backdoor: City ordinances, the ‘right to the city,’ and the exclusion of undocumented day laborers,” Department of Geography, University of North Carolina Chapel Hill, November.

2007 “Immigration policing through the backdoor: City ordinances, the ‘right to the city,’ and the exclusion of undocumented day laborers,” Department of Geography, University of Denver, November.

2007 “Immigration policing through the backdoor: City ordinances and the exclusion of undocumented day laborers,” Department of Government, John Jay College of Criminal Justice, City University of New York, October.

2006 “The rise of ‘local immigration policy and enforcement’: The federal context and local examples from Phoenix,” UCSD, 18 October.

2006 “Rising Tensions Between National and Local Immigration and Citizenship Policy: Matrículas Consulares, Local Membership and Documenting the Undocumented” Center for Comparative Immigration Studies and Center for U.S.-Mexican Studies, UCSD; 6 June.

2006 “Federal Laws v. Local Realities: Scale, Citizenship, and Debates over Documenting the Undocumented” Department of Geography colloquium series, University of Washington; May.

2005 “Getting out the vote” in Los Angeles: The mobilization of undocumented migrants in electoral politics.” Department of Political Science, Baruch College, City University of New York, December.

2005 “ Stretching the boundaries of citizenship in the city: Undocumented migrants and political mobilization in Los Angeles.” School of Justice and Social Inquiry, Arizona State University, December.

2005 “ Stretching the boundaries of citizenship in the city: Undocumented migrants and political mobilization in Los Angeles.” Department of Latino and Hispanic Caribbean Studies, Rutgers University, November.

2005 “Stretching the boundaries of citizenship in the global city: Undocumented migrants and political mobilization in Los Angeles.” Urban Studies, Lang College, New School University, April.

2005 “Stretching the boundaries of citizenship in the city: Undocumented migrants and political mobilization in Los Angeles.” Department of Geography and Program in Planning, University of Toronto, February.


Conferences: Papers 2012 “title TBA” Law and Society Association Annual meeting, Honolulu.
2012 “title TBA” Criminalizing Immigration: Perspectives on Regulation, Citizenship, and Advocacy. Cornell University, March 30. (invited)
2011 “New Destinations or Old Politics? Explaining Local Immigration Enforcement Policies,” APSA.

2011 Baruch College School of Public Affairs, CUNY. “Local Policing in the Context of Immigration”. 25 May 2011. For conference, “Immigrants and Services in New York City” (co-sponsored by the Mayor’s Office of Immigrant Affairs and the City University of New York).


2011 “New destinations, partisanship, or something else? Explaining immigration enforcement policies and practices at the local scale.” Annual meeting of the Association of American Geographers, Seattle, WA. With Paul Lewis, Marie Provine, Scott Decker. (did not attend)


2007 “La Migra is everywhere: Local police as immigration-control agents,” with Marie Provine. Western Society of Criminology, Scottsdale, Arizona, 15-17 February.

2006 “Undocumented immigration and growing tensions between local and national membership/citizenship policy in the United States.” Paper presented in organized session, Geographies of Citizenship and Movement. Annual meeting of the Association of American Geographers; Chicago, IL; March.


2001  “Undocumented immigrants and the challenge to formal citizenship in Los Angeles.” Paper presented in organized session on urban politics, organized by Lynn Staeheli (University of Colorado) and Mark Purcell (University of Washington) at the annual meeting of the Association of American Geographers; New York, NY; February.


1998  “Public transportation as public space/public sphere: L.A.s Metropolitan Transportation Authority and the Bus Riders Union.” Paper presented at the Western Geography Graduate Student Conference, San Diego State University; San Diego, CA; February.

1996  “Democracy on Wheels? Los Angeles’ bus system: public space-cum-counterpublic sphere.” Paper presented in organized session, Public Spaces Public Spheres, organized by Don Mitchell (Syracuse University) at the Annual meeting of the Association of American Geographers; Charlotte, North Carolina; April.

Conferences: Other
2012  Panel moderator, conference on immigration and criminal justice, John Jay. (spring 2012)


2009  Invited discussant for panel, “Immigrants and the rescaling of governance during times of economic and political crises,” at Reconceptualizing Migration: Economies, Spaces, and Biopolitics, Columbia University, Committee on Global Thought, April 2-3.


2008  Co-organizer, Panel Session: “Immigration through many lenses: Contemporary research on immigration in geography” (with Mathew Coleman, Ohio State University), Annual meeting of the Association of American Geographers; Boston, MA; April.

2008  Panelist, “Women's roundtable 3: Women's experiences in varied academic settings” organized by Jennifer Mandel (University of Wisconsin, Platteville), Annual meeting of the Association of American Geographers; Boston, MA; April.


2006  Discussant, “Geographies of Labor Mobility,” Annual meeting of the Association of American Geographers; Chicago, IL; March.

1999  Respondent to Plenary Session: “Global cities from the ground up: A response to Peter Taylor,” Political Geography Specialty Group Plenary Lecture by Peter Taylor (Loughborough University, UK), "World cities and territorial states under condition of contemporary globalization." Co-respondents: Mike Douglass (University of Hawai'i) and Mike Shapiro (University of Hawai'i). Annual meeting of the Association of American Geographers; Honolulu, Hawai'i; March.

University-wide talks
2007  Guest Lecture in immigration law class, Sandra Day O'Conner School of Law, Arizona State University, November 7.

2007  "Membership as a Scalar Question: Neoliberalism and the shifting line between immigrants-as-people and people-as-immigrants” Institute for Humanities Research "Migration and Belonging" research seminar, Arizona State University, Fall 2007.

2007  “Immigration policing through the backdoor: City ordinances and the exclusion of undocumented day laborers” School of Planning, ASU, 5 April 2007

2007  “Immigration policing through the backdoor: City ordinances and the exclusion of undocumented day laborers” School of Geographical Sciences colloquium series, Arizona State University, 6 April.

Miscellaneous


TEACHING AND STUDENT ADVISING

Teaching Misc
• John Jay Writing Intensive certification (completed Fall 2011)
• attended Faculty Development Day, 25 Aug 11
• invited to attend Dean’s List Reception, 18 October 2011

Misc. Student Advising and Mentoring
Sam Frank, Enhanced Chancellor’s Fellowship Faculty Mentor. “NSF Project” (Spring 2011)
Undergraduate Courses, John Jay College/CUNY
Immigration and Politics (POL 244) Urban Politics (POL 206) Colloquium for Research in Government and Politics (POL 409)

Graduate Courses
Immigration and Justice (ASU, JUS 555), Spring 2008
Graduate Individualized Study and Reading Courses
Immigration and Border Politics, with Hunter Jackson (CUNY GC, EES 800, Research for the Doctoral Dissertation), Spring 2011 Space, Critical Geopolitics, and Geographical Thought, with Tyler Wall (ASU, JUS 790), Spring 2007
Undergraduate Courses, ASU
Research Methods in Justice Studies (JUS 301), Fall 2007 The Just City (JUS 394E), Spring 2007, Spring 2009

Student Advising, ASU
Sarah Giles Undergraduate Honors Thesis Committee Chair
Belinda Herrera Ph.D. co-chair Justice Studies
Olivia Salcido Ph.D. committee Justice Studies
Tyler Wall Ph.D. committee Justice Studies
Alissa Ruth Masters co-chair Justice Studies

HONORS AND AWARDS
‘These illegals’: Personhood, punishment, and the political economy of unauthorized immigrant othering.
Nativism in New Jersey: Are current immigration policies a reflection of community attitudes?

Constructing and Destructing San Francisco’s Chinatown: A Result of Xenophobic Society (completed Spring 2009)
Legal status and membership: Arizona’s justice and the citizenship dilemma among the 1.5 Mexican generation (completed Spring 2009)
The Criminal Justice System’s Response to Domestic Violence: A Comparative Study of U.S. Born and Latina Immigrant Victims/Survivors (completed Fall 2010)

War Nation: Military and Moral Geographies of the Hoosier Homefront (completed Spring 2009)
Undocumented students and their quest for higher education (completed Summer 2007)
2009 Invited participant for the Law and Society Association Early Career Workshop; Denver, CO. 25-27 May.
Competitive selection process.
2006 Invited faculty participant for the Summer Institute on International Migration, Center for Comparative Immigration Studies, UCSD, 19-23 June.
2005-6 Visiting Research Fellow (Postdoctoral Fellowship), Center for Comparative Immigration Studies (CCIS) and Center for U.S.-Mexican Studies (USMEX), University of California, San Diego
2001-2 University of California Institute for Labor and Employment Doctoral Dissertation Year Fellowship
1994-5 Teaching Assistant of the Year, Department of Geography, University of Washington
1993 Los Angeles Geographical Society Dr. Richard F. Logan Scholarship for Outstanding Achievement in Geography
PROFESSIONAL SERVICE
Elected Positions

Editorial Boards


Reviewer: Grant Proposals
National Science Foundation Social Sciences and Humanities Research Council of Canada (SSHRC) Netherlands Organisation for Scientific Research (NOW)

Reviewer: Books
Cornell University Press (declined) Routledge

Reviewer: Journals

Association Memberships
• Association of American Geographers, 1997¬
• Law and Society Association, 2006¬
• American Political Science Association, 2002¬

UNIVERSITY SERVICE
University-Wide Service
2007-8 Institute for Humanities Research, Arizona State University; Research Cluster facilitator, “Migration and Belonging”, with Karen Leong, Chair and Associate Professor, Asian Pacific American Studies, and Women and Gender Studies.

College-Wide Service
2011 John Jay Open House, Nov. 13
2011 Search committee, Student Life Manager
2011-College-wide Curriculum Committee (UCASC) 13
2011-UCASC, Programs Subcommittee 12
2010 John Jay Open House, Nov. 14
2010-Faculty Senate and College Council, John Jay College 11
Fall Urban Studies Major 2009¬present

Departmental Service
AY11-Chair, Departmental Curriculum Committee 12
Fall Departmental Treasurer 2010¬present
Fall Departmental Undergraduate Advisor

COMMUNITY SERVICE
2005 Member, UCLA Alumni Scholarship Review Committee
Media Appearances
• interviewed for column in Arizona Daily Star, 2005
• interviewed for article in Los Angeles Times magazine, 2005
• appearance on San Diego local TV/ABC news affiliate, 2006
• interviewed for article in Houston Chronicle, 2006
• appearance on Patt Morrison show, on public radio station KPCC (Los Angeles), 2006
• interview for La Voz, on day laborers in Phoenix, 15 Feb 2007
REFERENCES
Available upon request.