The meeting was called to order at 6:32 p.m.

There were present:

**Committee Members:**
- Hon. Wellington Z. Chen, Chair
- Hon. Rita DiMartino
- Hon. Charles A. Shorter
- Prof. Karen Kaplowitz, faculty member
- President Russell K. Hotzler, COP liaison

**University Staff:**
- Executive Vice Chancellor and University Provost Vita Rabinowitz
- University Dean David Crook

**Trustee Staff:**
- Senior Vice Chancellor and Secretary Jay Hershenson
- Ms. Towanda Lewis
- Ms. Fenella Ramsami

<table>
<thead>
<tr>
<th>Cal. No.</th>
<th>DISPOSITION</th>
</tr>
</thead>
</table>

The agenda items were considered and acted upon in the following order:

**I. ACTION ITEMS:**

A. **APPROVAL OF THE MINUTES OF THE MEETING OF APRIL 4, 2016.** The minutes were approved as submitted.

B. **POLICY CALENDAR**

1. **John Jay College – MA in Human Rights.** Executive Vice Chancellor and University Provost (EVC&UP) Vita Rabinowitz stated that the MA in Human Rights is an interdisciplinary curriculum that will help students develop and employ practice-oriented skills necessary for a variety of post-graduate applications such as fact-finding, report-writing, advocacy, project management and media outreach. Graduates from the proposed program, which is unique at CUNY, will be well-prepared for a variety of rapidly growing professions in the non-profit, government, and private sectors, including those in development, public health, international affairs, environmental sciences, humanitarian aid, corporate social responsibility and diplomacy in governance. This 36-credit program is one that John Jay College can launch immediately and will require few external new resources.

   Prof. Karen Kaplowitz stated that this program is a wonderful addition to work in justice, not just criminal justice. Human rights is a very important part of the College’s program of study.

   Following discussion, the item was approved for submission to the Board.

2. **Lehman College – MS in Organizational Leadership.** Dr. Vita Rabinowitz stated that the purpose of this program is to prepare candidates to assume various leadership positions within a variety of fields, including higher education, not-for-profit, corporate and health care. These are all fields with tremendous opportunity in the Bronx. The program will provide opportunities for high-quality, accessible and affordable graduate leadership education for residents in the Bronx and surrounding areas. Lehman College would be the only CUNY institution to offer this innovative 30-credit degree.
Prof. Kaplowitz stated that this is a great program for CUNY students and their education.

Following discussion, the item was approved for submission to the Board.

3. **New York City College of Technology – BS in Business and Technology of Fashion.** Dr. Rabinowitz stated that this innovative BS in Business and Technology of Fashion will combine basic courses in accounting and marketing with cutting-edge courses in merchandising, textiles and e-commerce, thus providing graduates with a valuable set of skills and knowledge relevant to the fashion industry, which of course is one of the largest employers in New York City. This program builds on New York City College of Technology’s AAS program which will soon become an AS program, and the demonstrated need for the program requires few new resources, although there is plan for up to two new faculty lines depending on enrollment growth and a dedicated textile lab.

Following discussion, the item was approved for submission to the Board.

4. **LaGuardia Community College – AS in Therapeutic Recreation.** Dr. Rabinowitz stated that LaGuardia Community College proposes to establish an Associate of Science Degree in Therapeutic Recreation. The program will be offered through the Department of Health Sciences and aims to equip students with the necessary skills and competencies required to function effectively as a recreation therapist and recreation leader or assistant. This program was developed with the vision of providing a first-degree program for the many students who have an interest in allied health careers, and the program has an articulation agreement with a Bachelor’s Degree in Therapeutic Recreation already existing with Lehman College.

Following discussion, the item was approved for submission to the Board.

5. **Lehman College – Establishment of the Department of Computer Science.** Dr. Rabinowitz stated that pursuant to a very deliberate process of academic and institutional renewal and following consultation by the President and Provost with the faculty involved, and with college governance, Lehman College proposes to create a new academic department called the Department of Computer Science. Since the Computer Science programs and courses will henceforth reside in the new Department of Computer Science, the Department of Mathematics and Computer Science will be renamed the Department of Mathematics. The new departments will better reflect the diverse academic disciplines in which the current mathematics and computer science faculty are credentialed. It is anticipated that the post-organizational change will promote program synergy and growth, improve curricular development and increase educational opportunities for students in these growth areas, as well as aiding more focused faculty recruitment, enhanced scholarship and research, and provide faculty development opportunities in both departments. The faculty for the new Department of Computer Science will be identified through their academic qualifications and credentials to teach in the designated place.

Prof. Kaplowitz stated that it is wonderful that the computer science faculty will have their own department and be distinguished from the mathematics faculty as there are sufficient numbers of faculty for two viable departments.

Following discussion, the item was approved for submission to the Board.

6. **The City University of New York – CUNY Master Plan 2016-2020.** Dr. Rabinowitz stated that the University is pleased to present the CUNY Master Plan 2016-2020. The effort of
the Plan is to both chronicle the progress CUNY has made in the last four years and set forth its ambitions for the next four. It represents a great deal of work from a great number of people throughout the Central Office, and was distributed to the entire CUNY community for comment. The timeframe was challenging but the final document is a worthy one.

In response to a question from Trustee Charles Shorter, Dr. Rabinowitz stated that all comments have been incorporated into the Master Plan, and it is available online.

Dr. Rabinowitz added that as the Office of Academic Affairs (OAA) was developing the Master Plan 2016-2020, Chancellor James Milliken was also leading an effort to launch the CUNY Strategic Framework for the same time period of 2016-2020, and some of the bolder directions that the University intends to take will be included in it.

In response to a question from Prof. Kaplowitz, Dr. Rabinowitz stated that the CUNY Strategic Framework was launched by Chancellor Milliken last summer. The Steering Committee was composed of a group of presidents, faculty, and others recommended by college leadership, and the committee met about once a month for the first six or seven months after it was launched. The committee was also assisted by AKA Associates’ Anthony Knerr, and his consulting group also assisted with SUNY’s Strategic Framework. OAA is incorporating all comments, aligning the CUNY Strategic Framework with the Master Plan, hoping to provide a draft copy to this Committee by the summer.

University Dean David Crook added that there was wide consultation with about six or seven different councils and EVC&UP Rabinowitz to get thorough input into their thinking about the directions of the University and the Master Plan.

In response to a question from Trustee Shorter, University Dean Crook stated that a number of Trustees were interviewed for this Master Plan, but not all.

Dr. Rabinowitz added that there were also interviews with prominent New Yorkers and national leaders who have a perspective on CUNY.

In response to a question from Prof. Kaplowitz, Dr. Rabinowitz stated that Mr. Knerr is still working with OAA as a consultant, just not in the same capacity. The Steering Committee is taking charge of the next step. She added that the CUNY Strategic Framework will be shared with this Committee once completed.

In response to another question from Prof. Kaplowitz, Dr. Rabinowitz stated that aside from the Steering Committee there were three separate committees: a committee on student affairs that involved Vice Presidents from the colleges and other stakeholders, and it was led by President Félix Matos Rodriguez; a subcommittee on global CUNY that was led by President Chase Robinson; and a digital CUNY subcommittee, co-lead by Special Advisor to the Chancellor Ann Kirschner.

In response to a question from Prof. Kaplowitz, Dr. Rabinowitz stated that once the CUNY Strategic Framework is completed it will be brought to the Committee on Academic Policy, Programs and Research (CAPPDR) for approval for submission to the full Board, with sufficient time and consultation.

President Russell Hotzler stated that the Master Plan is a compliance document that CUNY and SUNY have to submit to New York State Education Department. The private and the for-profit sectors are required to submit one as well. These documents are
reported to the Regents and give an overview of what the cross-section of universities in the state are doing. This practice is repeated every four years.

President Hotzler added that the Master Plan is a more comprehensive document, and it fulfills the expectation with regard to the State. The CUNY Strategic Framework provides an appropriate direction.

In response to a question from Prof. Kaplowitz, Dr. Rabinowitz stated that the CUNY Strategic Framework will not read like a well-researched report. As President Hotzler mentioned, it is a compliance document.

In response to a question from Committee Chair Wellington Chen, Dr. Rabinowitz stated that the process of the Master Plan was abbreviated in part because of a very tough timeline that did not permit an extension. The CUNY Strategic Framework, on the other hand, has no hard and fast deadline so it will go through the process appropriately.

In response to a question from Trustee Shorter, Dr. Rabinowitz stated that the University will be in violation of a mandate if the Master Plan is not approved at the June 27th Board meeting.

In response to a request from Prof. Kaplowitz, Dr. Rabinowitz agreed that the reference to a charge to the University Faculty Senate (UFS) that they would provide the framework for open access would be deleted. She added that UFS has been collegial and cooperative throughout this process.

In response to a comment from Trustee Shorter, Dr. Rabinowitz stated that she will propose to the Chancellery that the CUNY Strategic Framework be brought to all the Standing Committees of the Board of Trustees, not just CAPPR.

Trustee Shorter stated that he supports this resolution with reservations and expects to have them resolved going forward, including the clarification of where CUNY is going and how it is going. He added that he is also not impressed by the fact that the CUNY Strategic Framework is open-ended. It should have deadlines as well so that CAPPR is well-informed of the milestones.

In response to a comment from Trustee Shorter, Dr. Rabinowitz stated that the Master Plan refers to the CUNY Strategic Framework but it does not define what their relationship is. Now that the framework is more developed, it will clearly define its relationship to the Master Plan.

Following discussion, the item was approved for submission to the Board. Prof. Karen Kaplowitz ABSTAINED.

II. INFORMATION ITEMS:

A. Graduate School of Public Health and Health Policy – Center for Systems and Community Design

Dr. Vita Rabinowitz stated that the mission of the Center is to converge faculty, students, and external experts to develop and test new prevention strategies for the promotion of effective and sustainable systems and community change for health. Given the recognized complexity of public health challenges today with many interacting factors and sectors across biological, behavioral, social, and political economic domains, the Center is founded on the principle that a
solution-oriented complex systems approach is necessary for achieving lasting change and improving health equity.

Dean Ayman El-Mohandes stated that system science is a science that was embraced from industry in public health and public policy, which tackles the issue of the very diverse nature of variables that impact on health, be they economic, ecological, personal, psychological, or otherwise, and the usual approach towards seeking and understanding solutions from the very traditional perspective lacks efficiency and efficacy. Therefore, the adoption of system science in dealing with public health problems is innovative and much needed, and will put the CUNY Graduate School of Public Health and Health Policy on the map for its competence in this important area.

The meeting was adjourned at 7:13 p.m.