The meeting was called to order at 4:05 p.m.

There were present:

**Committee Members:**
- Hon. Freida D. Foster, Chair
- Hon. Wellington Z. Chen
- Hon. Charles Shorter
- Prof. Michael Barnhart, faculty member
- Hon. Cory Provost, student member
- President Jennifer Raab, COP liaison

**University Staff:**
- Chancellor Matthew Goldstein
- Executive Vice Chancellor and Chief Operating Officer Allan Dobrin
- Vice Chancellor Iris Weinshall
- Vice Chancellor Eduardo Marti

**Ex-officio:**
- Hon. Benno Schmidt

**Trustee Observer:**
- Hon. Hugo Morales
- Hon. Sandi Cooper

**Trustee Staff:**
- Senior Vice Chancellor and Secretary of the Board Jay Hershenson
- Senior Vice Chancellor and General Counsel Frederick Schaffer
- Deputy to the Secretary Hourig Messerlian
- Mr. Steven Quinn

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The agenda items were considered in the following order:

I. **ACTION ITEMS:**

A. **APPROVAL OF THE MINUTES OF THE MEETING OF NOVEMBER 1, 2010.** The minutes were unanimously approved as submitted.

B. **POLICY CALENDAR**

1. **York College – Master Plan Amendment.**

   Vice Chancellor Iris Weinshall stated that there has not been a York College Master Plan since 1975, and that the University is thrilled that to be able to create a new plan for York. Perkins+Will was chosen as a consultant after a long process to do this master plan. The administration believes that the proposed plan hits all the points that need to be covered in a master plan.

   York College President Marcia Keizs stated that when this plan comes to life it will change not only the image of York College but how people learn at York College, involving interactive aspects not now present. It could even go so far as to become iconic.
for Jamaica, Queens. This plan looks to the future with the new numbers that have been projected, envisioning the pharmacy school being sited at York.

** PRESENTATION BY TONY ALFIERI, ASSOCIATE PRINCIPAL AT PERKINS+WILL **

In response to a question, Mr. Alfieri stated that the campus will be defined and stitched together by creating a unified visual vocabulary using specific landscape guidelines, street furniture, street beautification, dedicated street crossings, street plantings along the college edge, and, particularly along the Long Island Railroad, reconsideration of the obstacles under which visitors pass to come on campus.

In response to a question regarding the 30 percent projected enrollment growth, Meghan Moore-Wilk, Director of Space Planning and Capital Budget stated that for every master plan the first activity is to work with institutional research to provide the colleges with a five year enrollment history broken by discipline. The college then produces projections ten years out looking at both what students might come and what funding and resources will they have to support them. Vice Chancellor Logue's office looks at the projections to make sure that they are in line with programs that have been approved by the state and in the pipeline for being approved. Associate Vice Chancellor Matthew Sapienza makes sure that the budgeting pieces will be in place and realistic. After that the architects will usually have an educational programmer on their team generate contact hours and seat requirements based on those projections.

In response to a question regarding the planned conversion of tablet chair classrooms to flexible and group based setups, Ms. Moore-Wilk stated that all of the new master plans have been looking at 20 to 25 square feet per student instead of the sixteen square feet seen over the past ten years. Tablet arm chairs are nice and convenient to fill a room, but it is not what the faculty need. The new plans allow a little more space per student in every room to be able to have tables and chairs that can be used not only in traditional formats but also in group setups.

In response to a question, Chancellor Matthew Goldstein confirmed that the pharmacy school would offer potential for a public-private partnership. When the University started talking about a pharmacy school it caught the attention of the FDA.

In response to a question Ms. Moore-Wilk, stated that there is no real restriction on building at York College in terms of the zoning restrictions. The parcels are large enough that the University would never build to what the zoning would allow.

Following discussion, the item was unanimously approved for submission to the Board.

2. **College of Staten Island – Campus-wide Site Security System.**

Vice Chancellor Weinshall noted that the existing campus security system was installed in 1989 and the technologies used have since become obsolete. This system would be replaced with a new and expanded state of the art security system which would provide for more efficient and reliable redundancies to be built in for future expansion.

Following discussion, the item was unanimously approved for submission to the Board.
3. **Hostos Community College – New Lease at the Gateway Center, River Avenue and 149th Street, The Bronx.**

Vice Chancellor Weinshall stated that Hostos Community College was awarded a Workforce Development grant by the City of New York and as part of that grant they got overhead money for rent and for staff. This is a great location with a lot of visibility and the University is hoping for a lot of walk in traffic. The lease will be for 11,000 square feet and the landlord will build out the space for the University.

Following discussion, the item was unanimously approved for submission to the Board.

4. **The City University of New York – New Lease at 5030 Broadway, New York, NY.**

Vice Chancellor Weinshall stated that CUNY in the Heights is a collaboration between Hostos Community College and BMCC that provides continuing education and professional studies opportunities for the Washington Heights community. Since 2005 this program has been renting space from the Good Shepherd School at 108 Cooper Street, near 207th Street on a year-to-year basis. This school has been put on the list as a possible closure by the Catholic Church and if the school were to go out then either CUNY would be required to take over the responsibility for the entire building which would be very costly, or move out altogether. The Good Shepherd School, although located in an interesting area, is not an adequate space to conduct the type of programs that we are trying to have up in Washington Heights so over the last few years we have been in search of a new home.

Vice Chancellor Weinshall stated that the proposed site is located at 5030 Broadway, a Verizon building which was bought by a developer and has been reconstructed into both an office complex and in the back a storage complex. It is a storefront space with the entrance on Broadway, a busy area in Washington Heights which would be great visibility for Hostos and BMCC and for the university. The space is ADA compliant and centrally located to mass transit; the subway lets out in the back of this building. It is a modern space and one that we feel that we would be able to use very well for the students and for the program. It is 15,000 square feet and the landlord is prepared to build out the space as we need it.

Chancellor Goldstein stated that if it were not for Trustee Hugo Morales, who was determined in pushing for the space to bring CUNY to this community, this would not have been accomplished.

Trustee Hugo Morales stated that this is indeed a great thing. It is a young vibrant community that needs educational opportunities and this facility will give them that.

Following discussion, the item was unanimously approved for submission to the Board.

In response to a question Chancellor Goldstein stated that Fiterman Hall is fully financed and designed and in the process of being built.

Vice Chancellor Weinshall added that the steel is up and almost topped off and the equipment is going into the basement of the building. The administration is confident that the builders are going to make the September 2012 date for the opening of Fiterman Hall.
In response to question, Vice Chancellor Weinshall stated that the Facilities Financial Working Group is looking at opportunities throughout the University. One potential opportunity is the sale of part or all of the Hunter College Brookdale site on 25th Street. It is a site that the University could sell and then take that cash and invest it in a new state of the arts science building for Hunter College. Another opportunity involves the planned relocation of the Hunter art building and the day care program to a new site. They are currently in an owned site near the bus terminal which would cost the University a minimum of $60 million to upgrade. The University is better off moving to a new facility and has found spectacular lease space for this new facility at 205 Hudson Street, just north of TriBeCa. There has been interest in the current location from Hudson Yards as well as from the MTA. With the new 7 Line expansion they are looking for a site to put the new station and it appears that this building is right where they want to be.

The meeting was adjourned at 4:57 p.m.