

BOARD OF TRUSTEES
THE CITY UNIVERSITY OF NEW YORK

COMMITTEE ON
FISCAL AFFAIRS

MINUTES OF THE MEETING
APRIL 3, 2017

The meeting was called to order by Committee Vice Chair Fernando Ferrer at 4:01 p.m.

The following people were present:

Committee Members:

Hon. Fernando Ferrer, Vice Chair (left @ 5:12 p.m.)
Hon. Una S. T-Clarke
Hon. Lorraine A. Cortés-Vázquez (joined @ 4:19 p.m.)
Prof. Kay Conway, faculty member
Ms. Cecilia Salvi, student member
President Felix V. Matos Rodriguez, COP Liaison

University Staff:

Chancellor James B. Milliken
Senior Vice Chancellor and Chief Financial Officer
Matthew Sapienza
Senior Advisor to the Chancellor Marc V. Shaw
Vice Chancellor Brian Cohen
Deputy Chief Information Officer James Haggard

Trustee Observers:

Hon. William C. Thompson, Jr.
Hon. Chika Onyejiukwa (left @ 5:16 p.m.)

Trustee Staff:

Senior Advisor to the Chancellor and Secretary of the Board Gayle M. Horwitz
Interim General Counsel and Vice Chancellor for Legal Affairs Jane Sovern
Deputy to the Secretary Hourig Messerlian
Ms. Towanda Lewis
Ms. Fenella Ramsami
Mr. Anthony Vargas

Cal. No.	DISPOSITION
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The agenda items were considered and acted upon in the following order:

I. ACTION ITEMS:

A. APPROVAL OF THE MINUTES OF THE MEETING OF FEBRUARY 6, 2017. Moved by Committee Vice Chair Ferrer and seconded by University Faculty Senate (UFS) Chair and Trustee Kay Conway, the minutes were unanimously approved as submitted.

B. POLICY CALENDAR

1. Baruch College and City College – Differential Tuition Schedule for the Master of International Affairs Degree Program. Committee Vice Chair Ferrer asked for the Committee’s approval to adopt a revised schedule of tuition charges at Baruch College and The City College of New York for the students of the Master of International Affairs degree program at 115 percent of the CUNY masters base tuition, effective Fall 2017 semester. The proposed tuition increase will be \$580 per semester for full-time students, \$50 per credit for part-time resident students, and \$90 per credit for full- and part-time non-resident students. New York State Education Law Section 6206 allows The City University of New York to charge differential tuition rates as long as there is no differential among like degree programs.

Baruch College Dean of the Marxe School of Public and International Affairs David Birdsell stated that the Master of International Affairs will be a new program, and the first students will arrive in the fall. At City College, the Master of International Affairs has been in existence for

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some time, so it will be a revised tuition schedule for the degree overall at CUNY but affecting an existing program at City College, and a new program at Baruch College. Differential tuition allows the University to make non-classroom investments in students, which is the most important positive benefit. Some of those investments are enjoyed by all students, for example, tutoring support and enhanced career services. Everybody comes to a first professional degree expecting to accelerate a career or to change careers in ways that are acceptable to them. They cannot do that without the kind of career support that they get at elite institutions, and that the University has the capacity to provide if able to do it through a differential tuition. Other kinds of support are available only to some students but on an as-needed and at-will basis, for example, the Master of Public Administration program's study-away program in the District of Columbia, where each year, eight to twelve students go and live on Capitol Hill, working in House or Senate offices, and at executive agency branches and policy oriented non-governmental organizations. They get tremendous experience that they would not be able to access without that kind of support. The differential tuition pays for their housing. Dean David Birdsell noted that Baruch College's competitors in this market are New York University and Columbia University School of International and Public Affairs. They have legions of people helping students to get jobs. They also have a terrific speaker series. They are taking students to study sites abroad. CUNY needs to be able to show that Baruch College not only has an excellent academic program but provides experiences that are equal to the experience that a student would get at those competitor organizations. The second major set of arguments has to do with equity. Baruch College has had a differential tuition for the Master of Public Affairs program since 2011, and that too is 115 percent of the masters base. Baruch College will be building out activities with the new revenue that it anticipates from the Master of International Affairs degree program, emphasizing more international issues than domestic issues, which are more appropriate for the Master of Public Administration. All students will take part in enhanced career and tutorial services, and the college wants to make sure that all students are also chipping into the program. Lastly, it is very important to understand that this will still be the least expensive Master of International Affairs degree program available within a 150-mile radius.

City College Interim Provost Mary Driscoll stated that this proposal originated in large part with Baruch College and conversations with City College Interim President Vincent Boudreau and the College fully supports it. City College currently has a smaller and more established program, so it is not anticipating a tremendously large amount of revenue, but it would be dedicated to exactly the same student support Dean Birdsell referenced. City College also has off-campus programs that are tailored to international affairs students. This differential tuition would help to provide additional support as it is important to maintain excellence in the teaching of the program. City College's Master of International Affairs degree program is a well-established professional program whose students will fully benefit from these additional revenues.

In response to questions from Ms. Cecilia Salvi on a) whether any students were consulted, b) whether this went to the Student Government Association (SGA), and c) whether the SGA approved:

Dean Birdsell stated that since there are no Master of International Affairs students at Baruch College as of yet, none were consulted. The College did go through a full-on campus process for the differential tuition for the MPA program so the SGA was involved. Student organizations have been briefed on a regular basis about how their money is used. The money is actually directly responsive to student needs. Their clearest and first interest is in career services as they really want to make sure that when they get out they can have a good job. Their second major interest is in the experiential front—internships and study-away experiences both in the District of Columbia and abroad.

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Interim Provost Driscoll stated that City College did have a consultation process with the students, led by City College Acting Dean Kevin Foster, about the benefits and issues attached to this proposal.

Acting Dean Foster stated that when the students heard the proposal, they were initially resistant and admitted that, but when they heard the details of the program, many of them stated that they shopped around as this is a professional degree, that they are getting a tremendous value at CUNY, and that the differential tuition is entirely reasonable and maybe even necessary to continue providing the exceptional quality that is offered at City College. The students said that this program offers a tremendous experience, that they liked the small classes, and having a lot of interaction with the faculty.

In response to another question from Ms. Salvi on a) whether City College met with students at-large, and b) whether City College met with student representatives:

Acting Dean Foster stated that he found the time to meet with ten of the about twenty students in the program.

In response to a question from UFS Chair and Trustee Conway on whether the differential tuition process has gone through faculty governance:

Interim Provost Driscoll stated that the process required student and faculty consultation. The faculty who were consulted on this were the faculty in the program as well as the faculty in the department and at the division.

Dean Birdsell stated that in the case of Baruch College, it was a local decision by the school—the executive committee and faculty—that is sponsoring the differential tuition proposal.

In response to a question from Ms. Salvi on whether a specific plan can be provided regarding how the money is going to be used:

Dean Birdsell stated that revenue is dependent to a large extent on actually realized enrollments and on the mix of students. For example, projecting thirty-six students in the first cohort, twelve of them coming in on a full-time basis and twenty-four of them coming in on a part-time basis, for the degree program overall, that generates about \$260,000 in revenue or about \$130,000 a year. If Baruch College were to have the revenue available, the college would roughly double its enhanced internship oversight support. Presently, Baruch College has a person who was formerly a president of the JPMorgan Chase Foundation who connects students with opportunities that are significantly more interesting than those that they can pick up on their own. Thinking about this \$130,000 a year figure, the college would try to send another twenty students abroad each year, for the most part short-term—on an intensive 2-3 week study program basis—and continue to assemble partnerships around the globe. Baruch College has not developed a specific schedule at this point, as it wants to maintain flexibility with scalable programs like study abroad or study away in the District of Columbia, because they can actually be responsive to the different levels of tuition received. Baruch College would make relatively few hires based upon these numbers, precisely because they can be volatile. If this program is projected out three years, anticipating that fifty students will be recruited to join the thirty-six students who would not have completed their degree in the second year, and another fifty students to follow them, the College would have about 120 students on hand by the third year of the program. At that stage, the College would be much more comfortable thinking about using roughly forty percent of the budget to support

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salaries for tutors, career service staff, and internship enhancement, with the rest going to the direct experiential component of the student life.

Interim Provost Driscoll stated that given the current number of students, City College anticipates that it would generate about \$10,000 in the first year. Plans are not ambitious at present but this would allow the college to maintain class size at the level it should be for seminars in a masters professional program, and also to provide additional support for students with offsite experiences where they can work with some of the organizations where they might later be employed.

In response to a question from Trustee Una Clarke on how do the colleges choose where students go to study aboard:

Dean Birdsell stated that Baruch College, to the best extent possible, tries to match the student's interest. For example, if a student in the Master of International Affairs program wants to do development programs in Africa, they are partnered with the University of Johannesburg. Baruch College has multiplied its partnerships so that the students can receive 2-week intensive experiences as well as full semester study abroad opportunities, but it is very difficult for many CUNY students to pick up and go abroad for an entire semester. They have family and job responsibilities. He added that Baruch College has 2-week intensive partnerships in South America, Mexico, Canada, China, Hong Kong, Singapore, and throughout Western Europe; and, it had wonderful ones in Turkey but the college cannot operationalize those right now for unfortunate reasons.

Trustee Clarke stated that she would like to suggest the Caribbean as another option, and if access to those nations is needed, she can help both with the University of the West Indies and the University of Technology in Jamaica.

Dean Birdsell stated that Baruch College has been working with the Foreign Ministry of the Dominican Republic as well. He added that currently there are no existing programs but the College would love those contacts.

Moved by UFS Chair and Trustee Conway and seconded by Trustee Clarke, and following discussion, the item was approved for submission to the Board. Ms. Salvi voted no.

2. College of Staten Island – Contract for Bus Transportation Services. The item was withdrawn.
3. Hunter College – Academic Excellence Fee for the Masters of Science in Geoinformatics Graduate Program. Committee Vice Chair Ferrer asked for the Committee's approval to adopt a schedule of academic excellence fees for students in the Master of Science in Geoinformatics (GIS) in the School of Arts and Sciences at Hunter College, effective in the Fall 2017 semester at \$160 per credit. The Academic Excellence Fee shall be collected for each student's first 33 credits in the program. Students who transfer into the program shall be charged the academic excellence fee only on credits earned while they are matriculated in the program. Students who have matriculated in the program before Fall 2017 shall be exempt for the academic excellence fee.

President Jennifer Raab stated that there is significant interest in this new Masters program. Hunter College has one of the strongest GIS programs in the Eastern seaboard that it has been expanding through certificate programs into this first Masters in Science. This request for additional fees, adding \$160 per credit for the first thirty-three credits of this degree, will enable Hunter College to launch this program with excellence. The fee will fund the expenses for a variety of cloud services, to accelerate the computer placement programs, to provide

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membership fees in a variety of professional organizations, to support internships and job placement, as well as to begin integrating this program into the technology industry in the New York City area. The great interest in this program, and the high salary that students will be recruited for after completing the program—estimated at over \$100,000, underscores the need and the importance of having an excellent program and the reason why students will accept the extra fees above the normal tuition for a Masters program at CUNY. This is one of only two programs launched in the country specializing in GIS. It is a professional program so it is not in the Ph.D. pipeline.

In response to a question from Ms. Salvi on whether the Hunter College SGA was consulted:

President Raab stated that since this is a new program, she would have to find out whether the college consulted with the students who are currently in the program about the next cohort of students coming in, but it has worked very closely with the faculty.

Ms. Salvi stated that she would like to suggest that the students always be consulted whenever there is an increase, not just tuition increases but academic excellence fees, or any kind of increase should go through the SGA, at least for consultation. Ms. Salvi added that going forward the explanation should include what group of students were consulted.

President Raab stated that Hunter College always consults with the students who will be affected by a fee. She added that the college actually had a meeting with the students, and it also conducted a survey in the classes where students were studying GIS regarding the implementation of the fees, with the indication of how they would be used, and the survey came back unanimously in favor of the fees.

In response to a question from UFS Chair and Trustee Conway on whether all fee changes go through the faculty governance process:

President Raab stated that Hunter College approached the implementation of academic excellence fees in a slightly different way than the implementation of differential tuition. Historically, fees were covered by the Hunter College Senate so all requests to add new, or to increase existing fees, went through the Hunter College Senate. This fee was brought to the Hunter College Senate Budget Committee and then to the full Senate where it was approved in an advisory capacity. The differential tuition, which obviously has a more limited universe, because the requirement that every program in CUNY agree on the request for differential tuition has more of a University focus. In such an instance, Hunter College has not gone to the Faculty Senate for a vote but has worked through the departments. This proposal did not go through the Faculty Senate, but this was not an oversight of consultation, it was a focus of consultation. The faculty of the program were consulted as they are going to be responsible for making sure that this fee is well used; they are the ones who are often asking for additional resources to support the work of the college.

Moved by Trustee Clarke and seconded by UFS Chair and Trustee Conway, and following discussion, the item was approved for submission to the Board. Ms. Salvi voted no.

4. Hunter College and College of Staten Island – Increase in Differential Tuition for Doctor of Physical Therapy. Committee Vice Chair Ferrer asked for the Committee’s approval to adopt a revised schedule of tuition charges at Hunter College and the College of Staten Island (CSI) for students admitted in the Doctor of Physical Therapy (DPT) program beginning with the cohort starting in academic year 2017-2018.

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President Raab stated that she wanted to thank her colleagues at Staten Island as this has always been a really collegial and supportive relationship. Both of these programs at CUNY are some of the finest in the country, and because of their quality and accessible cost they are in high demand. Last year alone, Hunter College had a thirteen percent acceptance rate with an average student GPA of 3.5. Almost every student near graduation is offered a job. The programs have a 100 percent job placement record in three months and a 100 percent rate of passing the national licensing exam. Both colleges came forward together for this differential tuition request because these programs, in training the next generation of physical therapists, require extensive investment of resources. Both colleges need to maintain morgues to continue the training of the students. They have intensive computer needs in addition to being doctoral programs. A few years ago, accrediting institutions moved the programs at both the colleges from Masters of Physical Therapy to Doctor of Physical Therapy, and therefore a research component to this degree was required. Both schools moved into more intensive research training and support for the students to do their research work. Both schools also feel strongly about supporting these very high licensing achievement rates by the students. Together the colleges are very proud of providing some of the best clinicians and physical therapists in the country. That again necessitates resources to do all sorts of professional development for the instructors so they remain on the cutting edge. Given the high demand for physical therapists in the city and the extraordinary demand on these programs, Hunter College has been pushing to increase the number of students each year. As mentioned, the acceptance rate at thirteen percent keeps both colleges incredibly competitive, and the tuition rate, which will be under \$45,000 for the three years, will be extremely competitive when looking at the numbers of some of the private competitors that range from \$100,000 to \$200,000 for the same degree.

CSI Interim Dean for the School of Health and Sciences Maureen Becker stated that the most unique thing about the program was that when both colleges switched to a doctoral program, they had to give the degree out of The Graduate Center. It was not until about three to four years ago that The Graduate Center released the clinical programs back to their home campuses. Hunter College left a year prior to CSI, and CSI is now fully at its home campus. That is why both colleges are coming together. She added that there was a two tiered system at The Graduate Center for doctoral students. It did not really fit the clinical students. Somewhere in the middle of the Physical Therapy (PT) program, one and a half years in, the tuition actually went down. The PT students were still taking a full load of classes and doing their clinical internships. So it is proposed that—as already done by Hunter College—CSI's program would be a single tier so the tuition rate would remain steady throughout the whole program. Even by raising the tuition, it is still the lowest PT program cost-wise, but one of the finest programs compared to other colleges around the metropolitan area and throughout the country. CSI's cutting edge research has brought in over \$2.5 million this last three years, and eighty-five percent of that was through the PT program. Interim Dean Becker stated that CSI would really like to continue that trajectory of research with its clinical scholars. For both colleges, this was the first doctoral program that was held at each campus, setting a high bar for where the colleges want to go in the future. Also, CSI does have a study abroad trip for the PT students in Costa Rica. Currently, only a small number of students go but if the differential tuition is increased, more students would be able to go. In fact, there is a conference known as the Combined Sections Meeting which is the largest PT conference. Columbia University closes their school for the whole week so that their students can attend, and CSI is only able to support around two to three students. CSI would like to be able to have more of its students present at this conference because they will have the opportunity to attend numerous educational sessions, as well as present their research and do presentations. Having this money would enhance what CSI can do with the students. The other enhancement would be for the clinical scholars program. The students spend thirty-four weeks of their education in clinics at four different sites. So CSI would like to give back to

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these clinics by helping them to develop their clinical faculty. Lastly, CSI would like to really focus on inter-professional education but to do that it would need additional funds to develop the program further.

In response to a question from Ms. Salvi on whether all the students are in support of the program:

President Raab stated that many of the students are in support of the program as they were at the information session. As both colleges can attest, students who are accepted in these programs feel extremely fortunate because the quality of this education is so extraordinary. Columbia University is charging more than double the tuition, and NYU is charging four times the tuition for their PT program. She added that the faculty was also consulted as usual, and that she started this process by asking President William Fritz if he would be interested. He then spoke to faculty and leaders on the CSI campus. President Raab stated that it is now up to both colleges to continue to grow these programs. The biggest challenge will be how the colleges would expand capacity.

Ms. Salvi stated that she is grateful to President Raab for providing the Committee with a letter of approval for the PT program but she has two concerns. The first is that the letter was written by a faculty member and then signed, but not initiated by the students in the program. Again, the SGA should be consulted because they are the elected representatives of the particular college. She added that she is again requesting that this be something that the Committee continues to advocate. The other concern is that there is no schedule outline detailing how these potential funds might be used.

President Raab stated that both she and Interim Dean Becker were clear about the needs for clinical and research support as these are research programs. At the end of the day, the colleges are training clinicians who are expected to have research experience. Within CUNY's budget, there is very little flexibility to support the excellence and the research experience wanted for the students, and, as Interim Dean Becker mentioned, travel to conferences. All of these things are extra. This presentation and the materials that were submitted originally to the Office of Academic Affairs and the Office of Budget and Finance (OBF), laid out a number of examples and costs.

Interim Dean Becker stated that past schedules are available so if it is needed it would be very easy to show how the monies are spent.

President Raab stated that historically this is the second request for an increase of tuition for the PT program. The last increase may have been when it was a Masters program. The original request to increase the tuition for the Masters program was because of the issue of excellence: the needs of the program, the lack of available resources, and the fact that CUNY's PT program was lower priced than any program with a high percentage of well-paid job placements.

Ms. Salvi stated that she would feel much better about voting in favor of this proposal if she were provided with the difference in the first increase and the proposed increase.

President Raab stated that the difference was included in the original materials but a more detailed schedule can be provided.

Moved by Trustee Clarke and seconded by UFS Chair and Trustee Conway, and following discussion, the item was unanimously approved for submission to the Board.

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5. The Central Office – CUNYfirst Hosting Bridge Contract. Committee Vice Chair Ferrer asked for the Committee's approval to authorize the General Counsel to execute a three-year contract for CUNYfirst application hosting services. The current contract will end on May 15, 2017, and in order to avoid interruption of services, the University is entering an interim contract with Sierra-Cedar, Inc., the subcontractor that is currently providing the hosting through CUNY's contract with Oracle. The University will enter into a three-year contract directly with Sierra-Cedar for a cost not to exceed \$29,263,100. During the term of the contract, Sierra-Cedar will provide hosting services to CUNYfirst, equipment upgrades, application management and related services including services to support the implementation of a critical system upgrade, and services necessary to the migration of the CUNYfirst systems to a new vendor. A solicitation for CUNYfirst application hosting services was issued in July 2014, but a contract was not able to be awarded. The Office of the State Comptroller approved the plan to enter into an interim contract with Sierra-Cedar, subject to the final review of the contract.

Vice Chancellor Brian Cohen stated that recently the Computing and Information Services (CIS) department began an outreach process, as done in years prior, to various groups around the University who rely upon CUNYfirst on a day-to-day basis, such as department chairs, students, and administrative staff, to get their feedback on CUNYfirst and to find out how it can be improved. That process, along with the process that the McKinsey effort went through in the Administrative Excellence Initiative that Chancellor James Milliken and SVC&CFO Sapienza reported to the Board in January 2017, really set the roadmap for the improvements that can be made to CUNYfirst going forward. He added that the building of CUNYfirst over the course of the last several years, while having a roadmap based upon the implementation and the deployment, was not a set process, as there were enhancements and changes made to CUNYfirst along the way. Examples include the Pathways initiative where the University rolled out additional schools that were not part of the original plan, like the CUNY School of Medicine, Guttman Community College, and the CUNY Graduate School of Public Health and Health Policy. These were all additions that had to be accommodated for in the overall schedule.. It is a very integrated solution, but it is not always the best solution. An example of where it was not the best solution is in the degree audit area when CUNY needed a better solution called Degree Works. So CIS has looked at where better solutions can be found if in fact CUNYfirst was not the best solution for that particular business need. Vice Chancellor Cohen stated that going forward he will be working with SVC&CFO Sapienza and Vice Chancellor Gloriana Waters to look at how the University can use CUNYfirst or other solutions to address some of the other initiatives that have been identified, and those include strategic sourcing, onboarding for CUNY employees, and diversity reporting, to support the work of the University and the Board.

Moved by Chairperson William C. Thompson, Jr. and seconded by Trustee Cortés-Vázquez, the item was opened for discussion.

See attached Vice Chancellor Cohen's presentation on Briefing on CUNYfirst.

In response to a question from Chairperson Thompson on what kind of system does SUNY use:

Vice Chancellor Cohen stated that SUNY also has an Enterprise Resource Planning (ERP) system. They have a common system for their HR and finance that run centrally, but their student solutions are different across the board. They have some PeopleSoft, Banner, and customized solutions. There are 63 different SUNY solutions supporting their student information systems.

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In response to questions from Trustee Lorraine Cortés-Vázquez on a) how does CUNYfirst protect access to the data, b) what is the capacity of CUNYfirst, c) what is the functionality of CUNYfirst, and d) what are the user reactions to CUNYfirst:

Vice Chancellor Cohen stated that to protect access to the data CUNYfirst has roles that have been identified and created by the business users. Faculty, HR professionals, and students will each have a particular role which defines what they can see and what they can access within the system. Then there are further controls that are put into the system to make sure that when the data is entered, it meets the data integrity rules. They are built into the field level, or in some cases a dropdown table. That did not exist in the University's previous systems but it exists today. User roles are complex, and constantly being reviewed to make sure that the right access or restrictions are in place. With capacity, CUNYfirst has 250,000 student users but the system was actually designed to handle at least 300,000. But it also depends upon the value of the hosting environment and how many servers there are and the number of virtualized servers that can be put into the system so CIS is constantly pushing it by having performance testing that report how many students the University can actually serve. Presently, CIS tests each time changes are made for CUNYfirst or it rolls out something new. As far as how the CUNYfirst system is functioning from a technology perspective, it is doing what the University hoped it would do. It allows for the registration of a set number of students every academic semester as well as allowing them to add or drop their classes, pay their bills, and get their schedules to start class. As to feedback from the students and faculty, reactions will be different. CIS is planning to improve the system, so those reactions will help feed into how improvements are made. Some things are easier to fix than others. The biggest reaction to the system is that it is not the same type of screens expected in a modern day system. It should be more icon-based. This is what PeopleSoft provides. CUNY can definitely customize this more, making it much more user-friendly; however, customization becomes very expensive to maintain because as PeopleSoft and Oracle roll out upgrades, each one of those screen modifications now needs to be upgraded as well. So CIS has to decide whether or not the investment is worth the customer use perspective, and that is a business decision that CIS will definitely want to have consultations on.

In response to a question from Trustee Clarke on what are the guarantees put in place in CUNYfirst with regard to student and faculty privacy:

Vice Chancellor Cohen stated that privacy goes back to the whole roles based process. For instance, students' and employees' dates of birth, addresses, and social security numbers are all built into the system so only those people who actually are supposed to see that information because it is part of their day-to-day job will see it. In previous systems, a social security number was viewed by everybody. Students' records were accessed by their social security number. Today students and employees are known by what we call "emplID" numbers. It is unique to CUNYfirst. By using this unique ID, the University protects the integrity of the students' IDs and social security numbers.

In response to another question from Trustee Clarke on where is CUNYfirst hosted:

Vice Chancellor Cohen stated that the system is hosted by Sierra-Cedar in Atlanta, Georgia.

In response to a question from Trustee Cortés-Vázquez on whether this system would allow access, at any given point, according to students' level of activity, movement within the system, or finances:

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Vice Chancellor Cohen stated that when the new admissions system goes live, it will be a part of CUNYfirst. All the data from application to graduation will eventually be in CUNYfirst.

In response to a question from Chairperson Thompson on what is the timeline of the new system:

Vice Chancellor Cohen stated that potentially Spring 2018 would be the first class that would be entered but CIS is trying to figure out how large of a scope will go live on admissions as they are trying to maintain risk.

In response to another question from Chairperson Thompson on whether CUNY is going to join the rest of the world in using Common Application (Common App) for its admission process:

Vice Chancellor Cohen stated that the CUNYfirst system was not designed for Common App. He added that he would have to defer to those who are involved in the admissions process because there is a separate application for CUNY that is built into this new admissions system.

Chairperson Thompson stated that since it is an additional expense and difficulty for students, when might CUNY accept Common App? It does not have to be answered now, but he will come back to it at some point.

SVC&CFO Sapienza stated that he would like to address Trustee Cortéz-Vásquez' very good point about students, and the integration of the finance and student systems. In one real world example, CUNYfirst helped individual colleges with collections. In the old system, if a student attended Queens College and wanted to transfer to Baruch College but owed Queens College \$300, Baruch College would not become aware that a balance was owed and might have accepted the student without knowing this. Meanwhile, Queens College would have been chasing after that student trying to collect the balance. Under CUNYfirst, every CUNY institutions is aware of what each students' balances are if they are in the system.

In response to a question from UFS Chair and Trustee Conway on whether the University is limited in terms of finding a replacement for Sierra-Cedar for hosting:

Vice Chancellor Cohen stated that while in the world of hosting there are a lot of vendors, in the world of hosting PeopleSoft, specifically for student administration, there is a much smaller subset. When CIS went out with the procurement, five vendors responded to the original RFP so CIS knows that there is more than one vendor, which is very comforting. So, CIS hopes to see more competition going forward.

II. INFORMATION ITEM:

A. Report by SVC&CFO Matthew Sapienza on the FY 2018 State Budget

SVC&CFO Sapienza stated that since today is April 3rd, OBF was hoping to report to the Committee today on an adopted State Budget but an agreement has not yet been made. Governor Andrew Cuomo issued two bills earlier today for budget extenders which would essentially provide appropriate levels of funding based on last fiscal year levels for the next two months to keep state operations running through May 31st. Those budget extenders were issued very early today, and were approved by the Senate. The Assembly is due to take them up at some point this evening. He reported that the extenders would not have an effect on CUNY

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operations. The University's Operating Budget is appropriated on an academic year basis so CUNY will run through June 30th regardless.

In response to a question from UFS Chair and Trustee Conway on whether this is the first time Governor Cuomo has issued an extender:

SVC&CFO Sapienza stated that extenders have been done in the past; however, this is the first time Governor Cuomo has issued one.

Chairperson Thompson moved to go into Executive Session at 5:25 p.m. The motion was seconded by Trustee Cortés-Vázquez.

CONVENING OF EXECUTIVE SESSION:

Chairperson Thompson called for an Executive Session pursuant to Section 105, Article 7, of the Public Officers Law, for the purpose of discussing potential litigation related to contracts. The Committee met in Executive Session from 5:27 p.m. to 5:47 p.m.

The Committee reconvened in Public Session at 5:49 p.m.

ACTION ITEMS:

B. POLICY CALENDAR, continued

5. The Central Office – CUNYfirst Hosting Bridge Contract.

Moved by Chairperson Thompson and seconded by Trustee Cortés-Vázquez, the item was approved for submission to the Board.

Upon motion duly made by Chairperson Thompson, and seconded by UFS Chair and Trustee Conway, the meeting was adjourned at 5:50 p.m.