

MINUTES OF THE MEETING OF THE BOARD OF HIGHER
EDUCATION OF THE CITY OF NEW YORK

HELD

MARCH 24, 1969

AT THE BOARD HEADQUARTERS BUILDING
535 EAST 80 STREET - BOROUGH OF MANHATTAN

The Chairman called the meeting to order at 5:30 p.m.

There were present:

Porter R. Chandler, Chairman
David I. Ashq
Herbert Berman
George Brown
Frederick H. Burkhardt
Norman E. Henkin
Minneola P. Ingersoll
Robert Ross Johnson
Francis Keppel

James Oscar Lee
Benjamin F. McLaurin
Louis Nunez
Jack I. Poses
Louis Quero Chiesa
Edward D. Re
Ella S. Streater
Arleigh B. Williamson

N. Michael Carfora, Secretary of the Board
Arthur H. Kahn, General Counsel

Chancellor Albert H. Bowker
President Buell G. Gallagher
President Joseph P. McMurray
Actg. President George A. Peck
President Robert C. Weaver
President Milton G. Bassin
President William M. Birenbaum
President Murray H. Block
President James A. Colston

Dean Candido de Leon
President Jacob I. Hartstein
President Kurt R. Schmeller
Vice-Chancellor Robert Birnbaum
Vice-Chancellor Julius C. C. Edelstein
Vice-Chancellor T. Edward Hollander
Vice-Chancellor Seymour C. Hyman
Dean Benjamin Rosner
Dean Joseph Shenker

The absence of Dr. Azzari, Mr. Schultz and Mrs. Shoup was excused.

NO. A. EXPRESSION OF REGRET: Motion made, seconded and unanimously carried expressing the Board's regret and sympathy to the Chancellor and his family on the death of his father.

NO. B. NEW BOARD MEMBER: The Chairman formally introduced Mr. Norman E. Henkin, newly appointed member of the Board and welcomed him to his first meeting.

NO. C. MRS. PEARL MAX: The Chairman read the following letter from Mrs. Max:

Dear Mr. Chandler:

May I express to you and to the members of the Board of Higher Education and the Administrative Council my deep appreciation for the good wishes extended to me on my retirement, for the delightful party and for the variety of beautiful gifts.

The warmth and friendliness of many whom I have come to know during 31 years of work with the Board were particularly heartwarming. Much as I look forward to the pleasures of retirement, I shall miss the day to day collaboration of those who are laboring in the City University vineyards of higher education.

I hope you will all find the magic wand to reopen Governor Rockefeller's and Mayor Lindsay's budget for CUNY, so that funds will be forthcoming to expand the great work of a magnificent institution.

With all good wishes,

Sincerely yours,

2/25/69

/s/ Pearl Max

NO. D. ASSOCIATION OF GOVERNING BOARDS OF UNIVERSITIES AND COLLEGES: The Chairman reported that the Association of Governing Boards of Universities and Colleges will hold its annual meeting April 20-22, at the University of Missouri in Columbia and asked that if any Board members plan to attend they notify his secretary.

NO. 1. COMMITTEE ASSIGNMENTS: The Chairman's report of the appointment of the following committees was noted:

BROOKLYN COLLEGE PRESIDENTIAL SEARCH COMMITTEE

Minneola P. Ingersoll, Chairman
Herbert Berman
James Oscar Lee

Jack I. Poses
Edward D. Re
Porter R. Chandler, ex officio

Albert H. Bowker

COMMITTEE FOR EXPANDED EDUCATIONAL OPPORTUNITY

Luis Quero Chiesa, Chairman
Robert Ross Johnson, Vice-Chairman
Herbert Berman

Minneola P. Ingersoll
Porter R. Chandler, ex officio

NO. 2. NEW BOARD MEMBER: The Chairman reported that the Mayor has appointed Norman E. Henkin, Esq. of Brooklyn to the position on the Board made vacant by the resignation of Miss Gladys M. Dorman.

The Chairman further reported that he has appointed Mr. Henkin to serve as a member of the Committee on Law.

Upon motions duly made, seconded and carried, the following resolutions were adopted or action was taken as noted: (Calendar Nos. 3 through 17)

NO. 3. PLANS AND SPECIFICATIONS FOR ADDITION TO HEATING PLANT - BROOKLYN COLLEGE:

RESOLVED, That the Board approve contract documents including plans and specifications and an estimate of cost of construction in the amount of \$432,000 for the Addition to Heating Plant - Brooklyn College - Phase 2, such costs being chargeable to Capital Budget Project No. HN-141.

EXPLANATION: At its meeting of May 27, 1968 under Calendar No. 38, the Board approved preliminary plans and estimate of cost for Phase 2 Construction of this project.

The Bureau of the Budget approved the preliminaries for this project with a cost limitation of \$453,200 under Certificate CP 2544 dated August 26, 1968. The Board is now requested to approve the final documents. The final estimate is within the cost limitation approved by the Bureau of the Budget.

It is necessary to do this work in order to enlarge the Heating Facilities of this Institution to provide for the new Plaza and Academic Building.

The plans and specifications have been thoroughly reviewed by the Office of Campus Planning and Development and are satisfactory and ready for bidding.

NO. 4. 2804-06 GLENWOOD ROAD, REHABILITATION AND MODERNIZATION - BROOKLYN COLLEGE:

RESOLVED, That in compliance with the Budget Director's certificate CP 3133, the Board enter into an agreement with the City of New York pursuant to which the City will expend not more than \$95,217.00 from Capital Project HN-203 and \$65,800.00 will be expended from Brooklyn College Stabilization Funds for the rehabilitation and modernization of 2804-2806 Glenwood Road, Brooklyn, New York for use by the Psychology Department of Brooklyn College. The principal purpose of the agreement is to assure the City that the premises will be used for the purposes of Brooklyn College. The form of said agreement is to be approved by General Counsel and signed by the Secretary.

EXPLANATION: The Budget Director has approved the plans and specifications for the above rehabilitation and has approved an expenditure by the City in the sum of \$95,217.00 for said purpose. Title to the premises is in the name of the Board of Higher Education. An agreement with the City of New York is required to effectuate said appropriation because the City is not the owner of the premises but is being asked to expend City Funds for the rehabilitation.

NO. 5. AMENDMENT OF MINUTES: RESOLVED, That the last two paragraphs of Calendar No. 28 of the minutes of the Board meeting held February 24, 1969 be amended to read as follows:

RESOLVED, That Dr. George A. Peck, Professor of English, be named Acting President of Brooklyn College, effective February 25, 1969, at a salary rate of \$35,000 per annum subject to financial ability; and be it further

RESOLVED, That Dr. Peck be granted a leave of absence from his position as Dean of Administration.

EXPLANATION: The above action amends the resolution approved by the Board in that Dr. Peck retains his status as a Professor of English and is granted a leave of absence only from his position of Dean of Administration.

THE CITY UNIVERSITY
(Calendar Nos. 6 through 10)

NO. 6. REPORTS OF THE CHANCELLOR: I'm going to ask Vice-Chancellor Hollander to talk about the budget situation. It's really hard to say exactly how we're doing. We don't have very good information.

There's been a very active mobilization of alumni, community organizations and staff. Members of the Board have gone to Albany. I've been there and the students, some 13,000 strong, were there. I've been trying to publicize our crisis as much as possible on television and radio.

The bills which were introduced in the Legislature to cut aid back further in 70-71 are now going to be put aside. There is a lot of talk about the possibility of some additional funds for SEEK, and this would be extremely important because in terms of admissions next year, all the balances we have available are funded from the regular operating budget. We will have to make some allocations of the freshman class, and this will be a very provocative process and will exacerbate the racial tensions which already affect the City.

I must say that the general impact of the new Mayor's Budget for our financial position hasn't been very good. I had a luncheon meeting with the Budget Director last week. He has been very firm about any kind of funds.

Ted Hollander can tell you something about that.

Vice-Chancellor Hollander said that the City is working with two budgets:

The first is the austerity budget which they think we should have, considering the terrible financial crisis that the City has. It contains provision for personnel costs, a minimum

amount for workload costs, mandated costs, but eliminates all new programs and most of the workload increases. That comes to \$229,000,000. However, they can only afford \$189,000,000. Therefore, they propose that somehow we raise the funds for the difference. Their proposals ran something as follows:

- 1) that fees be increased for graduate students, and undergraduate students, to raise \$15,000,000;
- 2) that we revise our schedule of existing fees and restate them in an amount \$2,000,000 higher than they are now shown in the budget;
- 3) that we transfer amounts for educational equipment out of the operating budget into the capital budget. They assure us there is provision in the capital budget to cover the amount.
- 4) that we reduce expenditures in the last quarter of this year at an annual rate of \$45,000,000 so that we would generate \$11,000,000 in new savings. Seven million dollars of that eleven million would go to help the City in the last quarter of this year, but the other four million we could use for next year, and since we are able to reduce our level of spending by \$11,000,000 in the last quarter, we can have that \$11,000,000 back next year.

Thus, they plan to close the \$40,000,000 gap.

After this discussion, I asked one last question. If we should agree to their proposals, do we have any assurance that they would not increase our mandated savings sometime during the year? The reply was that they might very well have to.

If we carry this approach forward for seven years, our budget will gradually be reduced to zero, while enrollment doubles every seven years.

Chancellor Bowker continued:

I think I'll come back to this in executive session. It's again one of these situations which you think could not possibly happen, that somehow money will be found, and that if the Mayor is unwilling to provide it, we will go to the Board of Estimate and the City Council and fight for it. In the past they have made minor adjustments in the Mayor's budget, but they have never shifted money in the sums that we are talking about.

I don't think they care whether they keep the University going or not. As far as the Administration is concerned, they think it is a luxury. Other agencies are not being cut this much. We are also instructed to reserve money for salary increases. This is an absolutely impossible situation, and it may break fairly fast. There may be some things happening in Albany within the next few weeks and we may need quick consultation with the Board and the Executive Committee.

We also face the fact that the Mayor has to run in the Republican primary, and it is hard to see how he can do so on this budget. I haven't talked to him myself. Some of his aides tell me he is extremely irritable and annoyed, and it wouldn't be a good time. In general, they feel that I'm overstating the case and it's the Governor's fault. The Governor feels that I'm overstating the case, and it's the Mayor's fault. I'm not overstating the case, and I don't see the end of it. I'll talk more after dinner.

Our main man in Albany today was Buell Gallagher. He was up and met legislators. I'd like Buell to give his report of the situation as he sees it.

President Gallagher reported briefly on his efforts at the State Capitol, following up the mass visit by some 13,000 students on the previous Tuesday. He had spent the day calling on members of both the Senate and the Assembly, and felt that the effort had been worth while. His letter to the TIMES (which is here included) was the basis of his conversations, and he reported that there appeared to be some small likelihood that results would be noticed in the final legislative action on the budget.

March 21, 1969

To the Editor of the NEW YORK TIMES:

Your editorial "City University in Need" (March 20, 1969) is a welcome statement of support in the current fiscal crisis faced by the University.

However, while serving notice on the State that it has an inescapable obligation to support all public higher education in the State equitably, your editorial leaves the impression that only \$4 million is at stake and that everything would be all right next year if that amount were restored in the State budget for the City University. Actually, the picture is ten times worse than that.

A device, called the "expenditure ceiling" is now proposed by the State, under which the actual reduction in funds we can spend would be not \$4 million but \$11 million. And the loss of City matching funds would mean double that amount--\$22 million--to be cut from the original level recommended by the Governor.

On top of the foregoing comes the City's assertion that it cannot match even the reduced State funds. The net result of the domino effect of State-plus-City reductions is that our request for \$270 millions turns out, at this writing, to be a probable \$180 millions. This is at least \$40 million short of the amount necessary merely to continue at the present level of operation.

So, it is not \$4 million, but \$40 million we are talking about. But even if that were restored and nothing else were done, we could admit no new students to the separately funded SEEK program, and 3,500 fewer freshmen than anticipated would be taken in in September.

Only if the Governor's budget is restored to its original levels, additional funds are provided for SEEK, the "expenditure ceiling" is eliminated, complete flexibility of budget control within the University is permitted, and the City is mandated to match the State--only then can we face next September with assurance.

Yours sincerely,

Buell G. Gallagher
President

BGG:mr

NO. 7. OPERATING BUDGET MODIFICATIONS: The report of operating budget modifications (a) pending in the Budget Office and (b) approved by the Mayor was noted.

NO. 8. TUITION EXEMPTION FOR HERBERT H. LEHMAN FELLOWS: RESOLVED, That students matriculated for a graduate degree at The City University of New York who hold a Herbert H. Lehman Fellowship be exempt during the tenure of their Fellowship from payment of tuition and fees for courses in which they are enrolled that are creditable toward the degree; and be it further

RESOLVED, That this resolution be retroactive to September, 1966.

EXPLANATION: In order to make the graduate schools of New York State equally competitive to Herbert H. Lehman Fellows, it was agreed at a meeting of graduate deans of the universities in the State of New York held in Albany in the fall of 1966 that Lehman Fellows would pay neither tuition nor non-instructional fees while on fellowship tenure. The City University of New York has, therefore, remitted tuition and fees to all Herbert H. Lehman Fellows enrolled in doctoral programs. This resolution would convert a practice consistently engaged in into official University policy.

NO. 9. STABILIZATION FUND ACCOUNT - DIVISION OF TEACHER EDUCATION: RESOLVED, That the Board approve the following, chargeable to Stabilization Funds in a total amount of \$525,000:

- (a) Establishment of an education library to support doctoral programs in education -----\$250,000
- (b) Establishment of an educational technology laboratory to service the research and development components of instructional programs in educational technology -----\$200,000
- (c) Purchase of furniture and office equipment for space on a new floor in the Graduate Center allocated to doctoral programs in education -----\$ 75,000

EXPLANATION: The anticipated introduction of doctoral programs in education during 1969-70 necessitates an initial outlay of funds for the establishment of a supportive library and a demonstration laboratory to service the instructional, research and development components of the doctoral programs, with special reference to the applications of modern educational technology. Additional funds are required to purchase office furniture and instructional equipment in preparation for two doctoral programs.

NO. 10. FACULTY SENATE: RESOLVED, That the Board extend an invitation to the Chairman of the Faculty Senate as a member of the Administrative Council to attend meetings of the Board.

EXPLANATION: At the Board meeting held 2/24/69, Cal. No. 27, the Chairman of the Board reported that he had received a request from the Faculty Senate that (a) in addition to the Chairman of the Faculty Senate being a member of the Administrative Council, the Vice-Chairman of the Senate be an ex officio member of the Administrative Council; and (b) both the Chairman and the Vice-Chairman of the Faculty Senate be invited to Board of Higher Education meetings as are other members of the Administrative Council.

It was agreed at the Board meeting that the matter be referred to the Administrative Council for recommendation to the Board.

The Administrative Council at its meeting held 3/10/69, agreed that the Vice-Chairman of the Faculty Senate be a member of the Administrative Council without vote and agreed to request the Board to extend an invitation to the Chairman of the Faculty Senate to attend meetings of the Board.

THE CITY COLLEGE
(Calendar Nos. 11 and 12)

NO. 11. PROFESSORIAL APPOINTMENT AND DESIGNATION AS DEPARTMENT CHAIRMAN: RESOLVED, That Mervin Jules be appointed as Professor in the Department of Art, with tenure, effective September 1, 1969, at the annual salary rate of \$26,000, subject to financial ability; and be it further

RESOLVED, That Professor Jules be designated Chairman of the Department of Art.

NO. 12. STUDENT LOAN COLLECTION: RESOLVED, That a pilot project be established at The City College to test and validate processes of collecting outstanding student loans, the project to be funded from the Stabilization Fund.

EXPLANATION: In recent years The City College has become faced with a progressively worsening situation in the area of student loan collection. Critical audit reports and review have been received on both Federal and College programs. It is imperative that the services of trained personnel be secured at an early date to put loan collection on a sound basis.

It is planned to establish an experimental, pilot project in the critical area of loan collection. However, before application for funds from the Stabilization Account can be made for this pilot project, the above resolution must be approved.

HUNTER COLLEGE
(Calendar Nos. 13 through 15)

NO. 13. DIVISION AND TRANSFER OF PRIZES, AWARDS AND/OR GIFT AND TRUST ACCOUNTS (Phase 1):
RESOLVED, That the following prizes, awards and/or gift and trust accounts be transferred wholly to Herbert H. Lehman College under the same name and in accordance with the provisions contained in the original resolution establishing such prize, award and/or gift or trust at Hunter College:

American Society of Women Accountants	A. Joseph Geist
Marjorie Anderson Scholarship	Maxine Heller Memorial Award
New York State Society of Certified Public Accountants Award	William C. Hess Memorial Award
Bronx Student Aid Fund	Inter Fraternity Council Award
Grace A. Croft Memorial Prize for Poetry	Maureen Sullivan Wenz Memorial Prize

and be it further

RESOLVED, That the following prizes, awards and/or gift and trust accounts be divided equally between Hunter College and Herbert H. Lehman College and that they be established at the Herbert H. Lehman College under the same name and in accordance with the original resolution establishing such prize, award and/or gift or trust at Hunter College:

*Alpha Chi Alpha Prizes	Good Neighbor Federation Inc.
American Chemical Society	Guidance Bureau
American Statistical Association	Farband Labor Zionist Award
Brohmer Award	Free Sons of Israel Award
Ella D. Burstein	James Picker Fund
Adolf Busse	Hebrew Culture Council Award
El Circulo Espanol	Literary Society Foundation
Edith Chase Memorial Fund	Picker Lecture Fund
Edgar Dawson Prizes	Margaret Barclay Wilson Faculty & Staff Loan Fund
Anders Emile Choir Award	Women's Trade Union League Fund
Estelle Forcheimer	George N. Shuster Faculty Fellowship Fund

*At Hunter College to be the Frances Morehouse Alpha Chi Alpha Prize; at Herbert H. Lehman College to be the Margaret Spahr Alpha Chi Alpha Prize.

and be it further

RESOLVED, That the Business Manager of Hunter College and the Business Manager of Herbert H. Lehman College be authorized to arrange for the transfer of the necessary funds to implement the above resolutions.

EXPLANATION: Where necessary permission has been received from the donors or executors of the funds involved.

NO. 14. FORMATION OF THE LEHMAN-HUNTER ALUMNI ASSOCIATION: RESOLVED, That the Board notes with approval the formation of the Lehman-Hunter Alumni Association and extends its best wishes for the establishment through this organization of a firm basis for cooperation between Lehman College and its graduates.

EXPLANATION: This organization is the first to represent Lehman College graduates, but it will also be composed of alumni who graduated from the College when it was known as Hunter College in the Bronx, which explains the hyphenated name adopted by the Association.

NO. 15. EXTENSION OF SICK LEAVE OF ABSENCE WITH WAIVER OF THE BYLAWS: RESOLVED, That Julia O'Sullivan, an Associate Professor in the Department of Educational Foundations, be granted an extension of sick leave of absence from 2/1/69 through 3/19/69, with full pay, thereby waiving the bylaws of the Board.

EXPLANATION: Professor O'Sullivan, who is over 65 years of age, has been on sick leave from 2/1/68 through 1/31/69, with full pay. The bylaws state that anyone over 65 years of age cannot be granted a sick leave for more than one year. Waiver of the bylaws is requested for the extension for the period 2/1-3/19/69. Professor O'Sullivan has been a dedicated member of the Hunter College Faculty for more than 41 years, and because of an arthritic condition must retire sooner than anticipated.

THE CITY UNIVERSITY
(Calendar Nos. 16 and 17)

NO. 16. CHANCELLOR'S REPORT: RESOLVED, That the Chancellor's Report for the month of March, 1969 be approved. (The complete report is on file with these minutes in the Office of the Secretary.)

NO. 17. GENERAL DISCUSSION - POLICY PROPOSALS FOR FUTURE BOARD CONSIDERATION: No further action.

At this point the Board went into Executive Session.

Upon motion duly made, seconded and carried, the meeting adjourned at 9:50 p.m.

N. MICHAEL CARFORA
Secretary of the Board