

**MINUTES OF THE MEETING OF THE BOARD OF  
HIGHER EDUCATION OF THE CITY OF NEW YORK**

**HELD**

**JANUARY 22, 1973**

**AT THE BOARD HEADQUARTERS BUILDING  
535 EAST 80 STREET—BOROUGH OF MANHATTAN**

The Chairman called the meeting to order at 5:35 p.m.

There were present:

Luis Quero-Chiesa, Chairman  
David I. Ashe  
Herbert Berman  
Frederick Burkhardt  
Maria Josefa Canino  
Alexander A. Delle Cese  
Fileno DeNovellis  
Jean-Louis d'Heilly  
Frederick O'R. Hayes  
Norman E. Henkin

Minneola P. Ingersoll  
Robert Ross Johnson  
James Oscar Lee  
John A. Morsell  
Jack I. Poses  
Barbara A. Thatcher  
Eve Weiss  
Nils Y. Wessell  
Arleigh B. Williamson

N. Michael Carfora, Secretary of the Board  
Arthur H. Kahn, General Counsel

Chancellor Robert J. Kibbee  
President William M. Birenbaum  
President James A. Colston  
President Candido A. de Leon  
President Edgar D. Draper  
President Leon M. Goldstein  
President Leonard Lief  
Acting President Harold M. Proshansky  
President Donald H. Riddle  
President Kurt R. Schmeller  
President Joseph Shenker

President Herbert M. Sussman  
President Richard D. Trent  
President Clyde J. Wingfield  
Professor Nathan Weiner  
Mr. Alan R. Shark  
Deputy Chancellor Seymour C. Hyman  
Vice-Chancellor Julius C. C. Edelstein  
Vice-Chancellor Timothy S. Healy  
Vice-Chancellor J. Joseph Meng  
Vice-Chancellor Frank J. Schultz

The absence of Mr. Reid and Dr. Triffa was excused.

Upon motions duly made, seconded and carried, the following resolutions were adopted or action was taken as noted: (Cal. Nos. 1 through 9)

At this point the Chancellor reported on the Governor's proposed budget. (See Cal. No. 8)

**NO. 1. CHANCELLOR'S REPORT:** RESOLVED, That the Chancellor's Report for the month of January 1973 (including Addendum Items) be approved, as amended, as follows:

Items listed in PART H—ERRATA, to be withdrawn or changed, as indicated.

**NO. 2. APPROVAL OF MINUTES:** RESOLVED, That the minutes of the Board of Higher Education for the following meetings be approved as circulated:

Executive Committee Meeting - November 16, 1972

Regular Board Meeting - November 27, 1972

**NO. 3. COMMITTEE ON LAW:** No report.

**NO. 4. COMMITTEE ON COLLECTIVE BARGAINING AND STAFF RELATIONS:** RESOLVED, That the following resolution approved by the Committee on Collective Bargaining and Staff Relations be adopted:

**A. CAFETERIA EMPLOYEES AGREEMENT:**

RESOLVED, That the Agreement between the Board of Higher Education and Cafeteria Employees Union Local 302 for the period September 1, 1972 through August 31, 1973 be approved in principle.

EXPLANATION: The Agreement, reached after protracted bargaining between the parties, provides increases in salary and fringe benefit contributions (Pension and Welfare Fund). Provisions which appear in this Agreement for the first time relate to a single payment "Retirement Bonus" and to job and union security. The short term of the contract (one year) and the provision that contract bidders must offer jobs to current employees relate to the recommendation of the Committee on Collective Bargaining and Staff Relations that the direct operation of food services is an unnecessary drain on the resources of Queens, Hunter and City Colleges, and that these colleges arrange for food service on a contract basis effective September, 1973. The Agreement has been ratified by Local 302.

**NO. 5. CITIZENS' COMMISSION ON THE FUTURE OF THE CITY UNIVERSITY:** RESOLVED, That the following recommendations of the Citizens' Commission on the Future of The City University of New York, which have been reviewed and endorsed by the Board's Ad Hoc Committee on the Citizens' Commission Recommendations be endorsed by the Board and referred to the Chancellor for appropriate follow-up and reporting:

**A. SCOPE AND MISSION OF THE UNIVERSITY**

1. The University's policy of open admissions should be continued and improved upon. The University should develop more and better remedial programs.

2. The University should expand its continuing education programs for adults with emphasis on other than classroom instruction.

3. The University should continue its efforts to eliminate discriminatory practices and further to integrate its student body, faculty and administration.

4. The University should continue its aggressive recruitment campaigns to attract women as well as other minority groups to the faculty.

5. The University should intensify its efforts to train urban oriented and urban related teachers to meet the educational needs of the school population of New York City, especially the educationally deprived as well as those with proven potential.

6. Greater University involvement in community programs should be encouraged with emphasis on faculty and student community projects and the involvement of city residents in campus activities.

#### **B. INTER-INSTITUTIONAL RELATIONS**

1. The University should foster and involve itself in closer cooperation and collaboration both with the private colleges and with the State University.

2. The University should collaborate and cooperate with other institutions and associations of colleges and universities on matters of common concern with an eye towards the development of programs of federal financial assistance.

3. The federal government should assume a far greater role in the funding of public higher education.

#### **C. INTERNAL MANAGEMENT AND BUDGETING**

1. Full financial reports of the City University and its constituent units should be issued at the end of each fiscal year and made available to the general public.

2. University-wide program review, performance, and auditing and accounting systems should be improved.

3. Studies should be undertaken to identify possible economies in order to eliminate low priority expenditures.

4. The University should request, and the City and State should approve, specific funding to accelerate the development of comprehensive fiscal control and management information systems.

5. The University should further develop its program performance budgeting practices. To the extent practical, the University should perform internally the functions related to receipts, disbursements and comparative reporting.

#### **D. RELATIONS WITH SECONDARY SCHOOLS**

1. The University should pursue its undertaking to operate five high schools under terms which will permit educational and administrative innovation and creativity.

2. Joint master planning between City University and the secondary school system should be promoted and advanced.

3. The University should play a key role in upgrading pre-collegiate academic preparation.

4. The University should explore with the Board of Education the sharing of physical facilities and the sharing of information with respect to students.

#### **E. GOVERNANCE AND JURISDICTION**

1. The Regents and the Executive Departments should devise flexible arrangements to avoid unnecessary duplication of prior approvals and controls on such matters as site selection, program additions and changes, and expenditure controls.

2. The University should be continued as a unified system, recognizing its various units as part of a comprehensive and interrelated whole, while at the same time maintaining the federated nature of the City University.

3. The City University should be maintained as a city institution with no change in the composition or method of appointment of members of the Board.

4. Further involvement of SUNY in New York City should be limited to cooperative and joint relationships with CUNY.

EXPLANATION: The Board's Ad Hoc Committee on the Citizens' Commission Recommendations notes that these recommendations were developed initially by the Citizens' Commission many months ago and that the University has since that time taken steps in many of the activities called for by the recommendations.

Briefly these include:

1. Efforts have been made to improve remediation including the expanded use of educational technology. Steps have also been taken to expand continuing education, such as free tuition for senior citizens. An Affirmative Action Committee has been formed to help eliminate discrimination and the Board has gone on record as intending to maintain continuous monitoring of recruiting and promoting practices. The Chancellor has appointed an advisory panel on the status of women in the University to help uncover many of the problems faced by women. The Dean of Teacher Education and the colleges are taking steps to train urban oriented teachers. Meanwhile, the individual campuses on their own are becoming more a part of their communities and an Office of Urban Policy and Programs has been formed to bring the city and the University closer together.

2. The Regents Advisory Council recommended the creation of a Coordinating Committee for Post-Secondary Education pursuant to the Citizens' Commission recommendation to the effect. The University, by creating a Washington Office, has indicated that major efforts to secure more federal aid are to be made and the possibilities are being explored to bring together universities from around the country with similar interests and needs to those of CUNY.

3. The University, as a public institution, has an obligation to account for the public funds it is allotted. The University is planning to issue a financial report this year. The concepts expressed in recommendations B through E are endorsed in principle. The Chancellor is asked to report back to the Board on the techniques of implementation.

4. Open Admissions has led the University to explore ways of helping to improve the quality of education in the city's elementary and secondary schools. The University is already active in this area with Prong II of the College Discovery Program.

The Chairman thanked the members of the Ad Hoc Committee on the Recommendations of the Citizens' Commission on the Future of The City University of New York for the fine job that was done.

**NO. 6. COMMITTEE ON CAMPUS PLANNING AND DEVELOPMENT: RESOLVED**, That the following resolutions approved by the Committee on Campus Planning and Development on January 16, 1973, be adopted:

A. PHASE I FACILITIES - YORK COLLEGE:

RESOLVED, That the Board approve the appointment of architects for the design of Phase I facilities for York College, which facilities (as reduced in the approved master plan to a net assignable area of about 450,000 square feet) were estimated in the November 1970 master plan construction cost estimate at about \$33 million; and be it further

RESOLVED, That the City University Construction Fund be requested to authorize the Dormitory Authority to execute contracts with the Architects and Engineers noted for the master plan adjustment and the design of the facilities indicated; and be it further

RESOLVED, That the following item is hereby approved and shall be made a part of the Note Project (City University Note Issue) by appropriate inclusion in a future Supplemental Note Agreement supplementing the Note Agreement by and among the Dormitory Authority of the State of New York, the City University Construction Fund and the Board of Higher Education in the City of New York, dated as of June 12, 1967. The Chairman of the Board of Higher Education in the City of New York is hereby authorized and directed to execute a Supplemental Note Agreement including such item and to cause the seal of such Board to be affixed thereto. The Secretary of such Board is hereby authorized and directed to affix his signature thereto in attestation of such seal; and be it further

RESOLVED, That such items are as follows:

Note Facility:

ARCHITECT: Gruzen and Partners

DESCRIPTION: Phase I Building Complex for York College

LOCATION: In Queens, on a site bounded on the west by 160th Street; on the south by Liberty Avenue; on the east by New York Boulevard; and on the north by the Main Line of the Long Island Railroad.

ESTIMATED COST: \$2,000,000 (Planning and miscellaneous costs only)

ESTIMATED OCCUPANCY DATE: September 1977

and be it further

RESOLVED, That the item hereinabove set forth is included in the Master Plan of the City University, as approved by the Board of Regents and incorporated into the Regents Plan or general revision thereof for the expansion and development of higher education in the State as thereafter approved by the Governor, and that with respect to such item the appropriate reference thereto is as follows:

Included as an amendment to the 1968 Master Plan of The City University of New York as approved by the Board of Regents on July 28, 1971 and by the Governor on July 26, 1972.

and be it further

RESOLVED, That the City University Construction Fund and the Dormitory Authority are hereby requested to approve such item as hereinabove set forth and to take appropriate action to authorize the conclusion thereof in a future Supplemental Note Agreement; and be it further

RESOLVED, That this resolution shall take effect immediately.

EXPLANATION: The Academic Core is to be the first phase of construction for the Permanent Campus for York College. The Governor, in his July 26, 1972 letter of approval, ordered reductions to the sizes of the facilities described in the Master Plan. The College, with the assistance of the University staff, has determined the distribution of the area cuts in the planned space program.

Prorated reductions to the original master cost estimate would indicate that the first phase of construction herein proposed encompassing about 450,000 square feet of net programmed area can be provided at a construction cost of about \$33 million (November 1970 cost estimate basis).

The indicated Architectural firm has been selected by the College, in consultation with the University and in conformance with the procedures established by the Architectural Advisory Committee established by the Board.

#### **B. RENOVATION PROJECT - MEDGAR EVERS COLLEGE:**

RESOLVED, That the Board approve final plans, specifications and final estimate of cost of \$3,037,500 which is based on a December 1, 1972 estimate of \$2,969,813 to which is added an estimated \$67,687 for cost escalation to a projected bid date of May 1973, for the renovation of the former Brooklyn Preparatory School for use by Medgar Evers College as prepared by Johnson-Hanchard, Architects in compliance with the terms of their agreement with the Dormitory Authority of the State of New York for preparation of contract documents; and be it further

RESOLVED, That the City University Construction Fund be requested to approve the aforesaid final plans, specifications and final estimate of cost and to authorize the Dormitory Authority to advertise and receive bids for the construction of the project.

EXPLANATION: On October 24, 1972, Calendar No. 4, the Board approved the preliminary plans, specifications and preliminary estimate of cost of \$2,824,618, as of September 20, 1972, for the renovation of the former Brooklyn Preparatory School for use by Medgar Evers College as prepared by Johnson-Hanchard, Architects in compliance with the terms of their agreement with the Dormitory Authority of the State of New York for preparation of contract documents.

The escalation for the period from September 1972 to December 1972 is estimated to be 1.35% which would equate the preliminary estimate to \$2,862,750 as of December 1972. The final estimated cost of \$2,969,813 is \$107,063 higher than this escalated preliminary estimate. The Department of Design and Construction Management feels that this difference is reasonable under the circumstances and does not represent any change in the scope of the program but is due to the ability to more closely scan the conditions and factors affecting costs now that the final plans are completed.

The area of the building is 151,947 square feet and the estimated cost of the alteration is \$19.54 per square foot, which is reasonable for this type of alteration.

#### **C. ALTERATION PROJECT AND APPROVAL OF ARCHITECT - RICHMOND COLLEGE:**

RESOLVED, That the Board approve a project for alterations for Richmond College in spaces on the fourth and street level floors of 130 Stuyvesant Place, Staten Island, the major part of which is now occupied by the New York Telephone Company and which is expected to be available in the Fall of 1973. The total estimate cost involved is \$440,000, which includes design, construction, furnishings and equipment, contingencies and anticipated cost escalation to November 1973; and be it further

RESOLVED, That the Board approve the selection of Holden, Yang, Raemsch and Terjesen, Architects, 251 Park Avenue South, New York City for the design of the aforesaid work; and be it further

RESOLVED, That the City University Construction Fund be requested to approve the proposed alteration to the premises, as described above and authorize the dormitory Authority to engage the services of Holden, Yang, Raemsch and Terjesen to prepare complete drawings, preliminary and final, specifications and estimates of the

EXPLANATION: The building at 130 Stuyvesant Place was acquired by the Dormitory Authority in 1967 as an initial facility for Richmond College. The building was acquired by purchase subject to existing leases for some space within the structure, one of which was with the New York Telephone Company, which currently occupies the entire fourth floor (12,990 gross square feet) and a portion of the first floor (1,650 gross square feet).

The Telephone Company has expressed its intent to terminate its lease for the subject space in the Fall of 1973.

The College has proposed to alter the subject space to permit its use for classrooms, faculty offices, lounges, etc. In addition it is proposed to convert a former College bookstore area of 3,010 gross square feet on the first floor to a lecture hall seating approximately 170 people.

A tentative project cost is estimated as follows:

Alteration Cost (Nov. 1972) (17,650 sq. ft. at \$17/sq. ft.)	\$300,000
Furniture and equipment	\$80,000
Fees, contingencies, miscellaneous, cost escalation, etc.	\$60,000
<b>TOTAL</b>	<b>\$440,000</b>

**D. EXTENSION OF CONTRACT - THE CITY COLLEGE:**

RESOLVED, That the Board approve the extension of a contract for the services of the indicated Architect/Planner firm at the estimated additional fee of \$61,000 as follows:

		CONTRACT PERIOD			ESTIMATED COST	
COLLEGE ARCHITECT/PLANNER		STARTING DATE	ESTIMATED COMPLETION	EXISTING CONTRACT	INCREASE	TOTAL FEE
City	John Carl Warnecke	11/21/67	2/28/74	\$290,000	\$61,000	\$351,000

and be it further

RESOLVED, That the City University Construction Fund be requested to take appropriate action to authorize the Dormitory Authority of the State of New York to extend the aforesaid contract; and be it further

RESOLVED, That the next Supplemental Note Agreement be amended to increase by \$61,000 the amount listed for "estimated planning and designing costs for the Note Project necessary to develop the Note Project and determine the facilities to be made Note Facilities, which costs are not allocable to any specific Note Facility."

EXPLANATION: The firm of John Carl Warnecke has been employed as Architect/Planner for The City College under a service contract which was initiated on November 21, 1967. The contract provided for payment of a fee on the basis of actual salary costs multiplied by a factor of 2.5, plus additional reimbursement for other actual costs incurred by the firm in connection with the planning of The City College campus. To date a total fee of \$290,000 has been authorized for such services.

The present proposal is to provide reimbursement to the firm for expenditures incurred beyond the contract amount and to extend the contract to permit additional architect/planner services as may be desirable or required during the next year. The \$61,000 supplementary fee is to be analyzed as follows:

- A. Total of Invoices covering the original contract requirements and changes made necessary by the amendments to the original Master Plan by the State . . . . . \$288,427.05
- B. Additional costs to evaluate and plan (at the request of the College):
  - 1. Placement of a Center for Performing Arts within the South Academic Complex.
  - 2. Plan for consolidation of new construction at center of campus to allow space for future expansion.
  - 3. Evaluation of extent and source of new mechanical services to accommodate Center for Performing Arts and Building Renovations.

Total "B" Invoices . . . . .	22,405.40
"A" + "B" . . . . .	310,832.45
Authorization . . . . .	290,000.00
Balance Invoiced but Unauthorized . . . . .	20,832.45

C. Estimated cost of 2,000 man hours to continue coordination of landscaping, architectural and mechanical services of the various new projects in the Master Plan such as:

1. Meet with various architects for new projects to review the compatibility with the Master Plan and the NAC and the impact that this may have on these proposed facilities.
2. Establish guideline standards and coordinate developments including planting, lighting, paving, etc., to provide consistency throughout the campus.
3. Advise CCNY, CUNY, and the DA of adjustments or modifications in the Master Plan required by subsequent Master Plan decisions.
4. Establish guidelines for tie-in of future or renovated buildings to the Central Heating and Refrigeration Plant in the NAC for HTHW, chilled water, automation center and mechanical electrical services that require interconnections.
5. Meeting with various AE teams on the various projects to clarify and review any problems that may be raised concerning such facilities.
6. Maintain a record of service loads as they develop and advise the College and CUNY of adjustments or modifications required to maintain the H&R plant at proper operating efficiency.
7. Develop a program study of piping and conduit runs from the NAC to the new or renovated facilities that are not covered by current contracts.

Total "C" . . . . .	40,000
Total amount of Supplementary Agreement (rounded out) . . . . .	61,000

**E. PRESIDENT'S RESIDENCE—JOHN JAY COLLEGE: Item withdrawn.**

**F. CONSTRUCTION OF A TEMPORARY BOILER PLANT - KINGSBOROUGH COMMUNITY COLLEGE:**

RESOLVED, That the Board approve final plans, specifications and estimate of cost in the low bid amount of \$50,000 for construction of a temporary boiler plant at Kingsborough Community College; and be it further

RESOLVED, That the Bureau of the Budget amend Certificate CP-6717, dated August 3, 1971, to increase the construction cost limitation approved therein from \$71,660 to \$95,720, to be charged to Capital Project HN-206; and be it further

RESOLVED, That the State University of New York be requested to make appropriate budgetary provision for the work.

EXPLANATION: On August 3, 1971 the Bureau of the Budget approved an aggregate cost limitation of \$71,660 for (a) rehabilitation of Buildings S-102 and T-103 and (b) a new temporary boiler plant for Buildings S-204 and S-205.

Subsequent to the above, contract documents were completed and a contract awarded for the rehabilitation of Buildings S-102 and T-103. The work has been completed at a final contract price of \$43,200, leaving a balance of \$28,440 within the approved cost limitation to fund the temporary boiler plant.

This plant is needed to supply heat to two temporary renovated barracks buildings housing classrooms, laboratories and faculty offices which must continue in use until completion of Phase I construction of the permanent Master Plan. It will replace the existing boiler plant which must be demolished in order to make way for permanent construction scheduled to begin in mid-year 1973.



In early 1972 the plans for the boiler plant as substantially completed were estimated at about \$30,000. It was decided to complete the documents and advertise for bids to see if a low bid might permit the work to be advanced within the approved cost limitation. After review of the plans by the Building Department, substantial modifications were required to be made to plan for the proposed temporary building which included such things as relocating the building from a distance of 10 feet to a distance of 25 feet from Building S-204 (requiring additional trenching, piping, etc.), redesigning the structure to be completely fireproof, etc.

On October 25, 1972 three bids for the work were received in the amounts of \$56,000, \$67,493 and \$67,687. Since these bids substantially exceeded the earlier estimate and the available funds it was decided to readvertise the work. On December 14, 1972 five bidders submitted bids as follows: \$50,000, \$53,303, \$55,550, \$57,923 and \$66,995.

In consideration of the number and range of bids received it appears to be in the best interest of the University to award the contract to the lowest bidder.

#### G. RENTAL OF SPACE - JOHN JAY COLLEGE:

RESOLVED, That the Board approve the rental of 14,000 square feet of space at 303 Park Avenue South for use by John Jay College; and be it further

RESOLVED, That the Department of Real Estate be requested to execute a lease for the aforementioned space.

EXPLANATION: John Jay College is in need of twelve classrooms and a nominal amount of faculty office space for the Spring 1973 semester. This space is required for classes that have already been scheduled but for which no space presently exists.

The Department of Real Estate has negotiated a lease for the subject premises for a period commencing January 15, 1973 and expiring June 30, 1973, at a monthly rental of \$2,917 (\$2.50 per square foot per year.) The lease provides that the landlord will provide heat, hot water and elevator service during the hours from 8:30 a.m. to 10:30 p.m. on weekdays and from 8:30 a.m. to 1:00 p.m. on Saturdays. The tenant will provide its own cleaning and pay for all electricity.

#### H. LAND TRANSFER - QUEENSBOROUGH COMMUNITY COLLEGE:

RESOLVED, That the Board of Higher Education, on behalf of Queensborough Community College of New York hereby surrenders to the City of New York jurisdiction over parcels of land now part of the campus of Queensborough Community College upon which it is intended to construct a new Medical Arts Building, Services Building, Administration and Business Building, Technology Building Addition and alterations to an existing Science Building and Health and Physical Education Building, with the understanding that said parcels of land will be conveyed by the City of New York to the Dormitory Authority of the State of New York, and upon further understanding that said parcels to be so conveyed will be appropriately described by metes and bounds descriptions as shown by a survey to be prepared; and be it further

RESOLVED, That the City University Construction Fund be requested to request the Board of Estimate of the City of New York to convey to the Dormitory Authority of the State of New York the aforesaid parcels in accordance with the provisions of Chapter 782 of the Laws of 1966 as amended by Chapter 464 of the Laws of 1972 in order to permit said Authority to construct thereon the new buildings described.

EXPLANATION: This resolution is necessitated by a section of the City University Construction Fund act which provides that before the Dormitory Authority may proceed to erect buildings upon lands hitherto assigned to the Board of Higher Education such lands must be conveyed to the Dormitory Authority in the manner prescribed by law.

#### I. AMENDMENT OF CUNY MASTER PLAN:

RESOLVED, That the Master Plan of the City University be amended to include approval of the campus master plans for Kingsborough, Queensborough, Staten Island, Borough of Manhattan, New York City and LaGuardia Community Colleges, the last named being for initial facilities only, all of which campus master plans have been on various dates heretofore approved by the Board of Higher Education; and be it further

RESOLVED, That the Trustees of the State University be requested to approve amendments to the Master Plan of the State University including approval of such campus master plans; and be it further

RESOLVED, That the Board of Regents be requested to approve and incorporate approval of such campus master plans as amendments to the Regents Plan for Expansion and Development of Higher Education in the State; and be it further

RESOLVED, That the Governor of the State of New York be requested to approve such amendments.

EXPLANATION: On September 25, 1972 (Cal. No. 4, 1C) the Board adopted a resolution to initiate the transition of the community college construction program from its prior funding arrangement under the New York City Capital Budget to the City University Construction Fund/New York State Dormitory Authority arrangement authorized by 1972 legislation. In that resolution the terms "campus master plan" and "facility plan" were used interchangeably. The purpose of this resolution is to clarify the wording of the earlier resolution to indicate more clearly that the Board was requesting that amendments to the Master Plans for the City University and State University each be amended to include therein the 1975 campus master plans prepared by architectural firms under the direction of the City University in consultation with the staffs of the State University, the colleges, etc. and which were each heretofore approved and accepted by the Board.

**J. LICENSE AGREEMENT - MOUNT SINAI SCHOOL OF MEDICINE:**

RESOLVED, That the Board on behalf of the City University Graduate Center enter into a licensing agreement with the Mount Sinai School of Medicine of The City University of New York, for the use of the Basic Sciences Building of the Mount Sinai School of Medicine located at 10 East 102nd Street, New York, New York, upon its acquisition from the Mount Sinai School of Medicine by the Dormitory Authority of the State of New York for the use of the City University; and be it further

RESOLVED, That the Secretary of the Board be authorized to sign the licensing agreement.

EXPLANATION: The affiliation agreement with the Mount Sinai School of Medicine dated July 31, 1967 provides that Mount Sinai provide various courses of instruction in the Graduate Center and for various undergraduate programs. Most of these courses are being provided in the Basic Sciences Building of Mount Sinai at 10 East 102nd Street, New York, New York. By resolution adopted by the Board on June 23, 1969, Cal. No. 16, and amended by the Board on June 21, 1971, Cal. No. 7(b) G.1.9, the Board approved the acquisition of the Basic Sciences Building for the use of the Graduate Center and requested the City University Construction Fund to authorize the Dormitory Authority of the State of New York to acquire said building. On November 1, 1971 the Fund and on December 14, 1971 the Authority, approved the acquisition. Supplemental Note Agreement No. 21 was entered into between the Board, the Fund and the Authority on December 14, 1971, providing for the lease of the Basic Sciences Building to the Fund for the use and occupancy by the Graduate Center, subject to conditions stated in a letter from the Governor of the State of New York to the Chancellor of City University, dated December 22, 1969, which approved the acquisition with the proviso that initial payments therefor are to be made no earlier than 1975 subject to reconsideration if further expansion of City University justifies earlier acquisition.

The purpose of this resolution is to authorize the negotiation for and signing of a licensing agreement which will insure that Mount Sinai will continue to provide courses of instruction at the Basic Sciences Building and to formalize the rights and obligations of the Board and Mount Sinai in the use of the building, upon its acquisition by the Dormitory Authority for the use of the City University.

**NO. 7. COMMITTEE ON THE ACADEMIC PROGRAM:** RESOLVED, That the following resolutions approved by the Committee on the Academic Program be adopted:

**A. TRANSFER OF GRADUATE CREDITS:**

RESOLVED, That in the Graduate Division of Arts and Sciences, Engineering and Business in the senior colleges, up to 12 credits may be approved for transfer from other colleges; and be it further

RESOLVED, That the Master Plan be so amended.

EXPLANATION: This resolution supersedes the Board resolution of September 28, 1959, Cal. No. 8, which states that up to six graduate credits can be accepted for transfer. By increasing the number of credits accepted for transfer from other colleges, City University provides greater flexibility for students and brings the University's policy in line with that of the major graduate schools in the country.

**B. PROGRAM IN GUIDANCE AND COUNSELING-HUNTER COLLEGE:**

RESOLVED, That the Program in Guidance and Counseling leading to the M.S. in Education to be given at Hunter College be approved in principle, effective February, 1973 subject to financial ability and to the approval of the New York State Board of Regents; and be it further

RESOLVED, That two years after approval in principle, the Committee on the Academic Program will initiate a preliminary review in consultation with the President of the College/Division; and be it further

RESOLVED, That five years after initiation of the program, the Committee on the Academic Program will initiate a substantive review in consultation with the President of the College/Division; and be it further

RESOLVED, That the Master Plan be so amended.

EXPLANATION: This program, developed in response to the new and expanded requirements for the school counselor certificate issued by the New York State Department of Education, follows a model cooperatively designed by the faculties of the six units of the City University which offer master's degree programs in Guidance and Counseling. The objectives of the program are to prepare graduates to serve as counselors in schools, in a variety of social agencies and institutions, in community action programs, in one-to-one and group counseling relationships, and in consultative and coordinative capacities. The revised curriculum takes into consideration the new skills demanded of counselors, especially in urban and metropolitan areas. It offers a wide range of study and practice options to permit specialization in the newer as well as traditional counselor roles, and includes intensive field experience, independent study and research.

Based on the estimated enrollment for the next three years the program will incur only minimal costs in excess of income to be generated from tuition and fees.

**C. PROGRAM IN URBAN COMMUNITY STUDIES-RICHMOND COLLEGE:**

RESOLVED, That the Program in Urban Community Studies leading to the B.A. Degree to be given at Richmond College be approved effective February, 1973 subject to financial ability and to the approval of the New York State Board of Regents.

EXPLANATION: This program is designed to acquaint students with both the techniques of urban planning and the interdisciplinary knowledge required to implement plans in a practical, sensitive way. The program has been developed during the past year by a group of interested faculty and representatives of local community organizations and aims at making the college community an important participant in the effort at Staten Island to maintain a viable human community. The curriculum combines regular course work with fieldwork experience chosen to give students practical experience in community oriented projects.

The College anticipates that costs can be absorbed within workload allocations.

**D. MAJOR IN PHYSICS-RICHMOND COLLEGE:**

RESOLVED, That the Major in Physics leading to the B.S. Degree to be given at Richmond College be approved effective September, 1972 subject to financial ability and to the approval of the New York State Board of Regents.

EXPLANATION: This major in Physics will provide an indispensable base for graduate study or professional work in a wide range of physical sciences. The existence of the physics major will also give engineering students at Richmond access to a richer selection of science courses and provide a much needed link between the theoretical and practical interests of students in this field.

No additional costs will be incurred for the first two or three years; subsequent additional costs are expected to be minor.

**E. MAJOR IN JUDAIC STUDIES-LEHMAN COLLEGE:**

RESOLVED, That the Major in Judaic Studies leading to the B.A. Degree to be given at Lehman College be approved effective February, 1973 subject to financial ability and to the approval of the New York State Board of Regents.

EXPLANATION: Judaic Studies have long been recognized as an indispensable key to the understanding of the foundations of Western Civilization. This major will provide a knowledge of the Judeo-Christian heritage and prepare students for careers in Jewish community and religious life. A major in Hebrew language and literature has been in existence at Lehman, and the major in Judaic studies will formalize and enhance the present program.

For the foreseeable future, the College expects to be able to handle enrollment without an increase in faculty or other costs.

**F. CURRICULUM OF SELF DETERMINED STUDIES-LEHMAN COLLEGE:**

RESOLVED, That the Curriculum of Self Determined Studies leading to the B.A. or B.S. Degree to be given at Lehman College be approved effective February, 1973 subject to financial ability and to the approval of the New York State Board of Regents.

EXPLANATION: This program is designed to give the exceptionally able student an opportunity to design his own curriculum under faculty supervision. It offers novel course work, independent research, and special seminars to the talented student and provides those enrolled in the program with many of the advantages of a small college.

The program, previously called the Experimental Curriculum Program, has been in existence on an experimental basis for three years. During this period it has proved successful in offering greater intellectual stimulation to qualified students and now deserves permanent status in the curriculum. No additional expense is anticipated.

**G. BOROUGH OF MANHATTAN COMMUNITY COLLEGE ACADEMIC EVALUATION: Item withdrawn.**

At this point the Chairman reported that former President Johnson had passed away and asked that all present stand for a moment of silence.

Upon motions duly made, seconded and carried, the following resolutions were adopted:

WHEREAS, The Presidency of the United States of America is this country's highest post of leadership and world influence whose incumbents continue to influence the course of history long after they cease to occupy the active office; and

WHEREAS, Ex-President Harry S. Truman, who guided the nation and inspired the free world through one of its most critical periods in history, died on December 22, 1972; and

WHEREAS, Ex-President Lyndon B. Johnson, who did more to make the American dream of human equality a reality than any other leader in the twentieth century, died unexpectedly on January 22, 1973; now therefore be it

RESOLVED, That the Board of Higher Education of the City of New York pay special tribute to these valiant leaders for their contributions to human progress from which the City of New York and the City University have been greatly rewarded, in keeping with Asia, Europe and all the peoples of America.

**NO. 8. UNIVERSITY REPORT:**

The Chancellor presented his oral report on matters of Board and University interest:

Let me try to speak of the Governor's Executive Budget which he presented to the Legislature last week. As you recall, the certified level of support for the City University that was presented by the Mayor was for \$521,000,000. This was some \$29,000,000 less than the request that we had submitted to the Mayor. Last year the initial budget request of the Governor was for no additional funds for the operation of the City University for 1972-73. We ended up with \$442,000,000, some \$13,000,000 less than the Mayor had certified for us. This year, the Governor's budget calls for an increase of \$26,000,000 for the operation of the senior colleges, \$11,400,000 of State funds for the operation of SEEK which, if doubled, would be \$22,800,000, \$9,000,000 for the State's share of the Construction Fund monies, and an amount of money for the community colleges which is at this moment undeterminable.

Let's speak first about the senior college part of the request. There is a \$20,000,000 gap between the Governor's recommendation and the Mayor's certified level. Essentially, the Governor's proposal takes care of the mandated increases of the University and leaves virtually nothing for the estimated additional enrollment of the University. The amount of money in the Governor's budget would provide about \$100 for each additional student. However, at this stage there is a significant improvement over last year. He started off by recommending a sizeable amount of money, but it still will not meet the needs of the University as specified in the certified budget. The certified budget provides \$1500 per additional student. The Governor's budget provides \$100.

There is another aspect. The extent to which the Governor's budget meets the mandated increases depends on the faculty contract. The amount that the Governor has allocated for SEEK leaves the University about \$3,500,000 below the level of last year. If the University is to be able to operate the SEEK Program in terms of its present level of expenditures and the increased number of students, then the budget is short of the amount needed to do that.

Let me speak a moment about the community colleges and why it is a little difficult to estimate what is at hand. The Governor set aside an amount of \$105,000,000 for the community colleges which includes all the community colleges in the State. Traditionally, we get about 40% of that. He also included an amount of \$14,000,000 without specifying how it is to be distributed. The specifics are expected to be included in the recommendations of the Keppel Commission which will come in late February. The community college allocation is tied in with a proposal that the Governor will make with respect to altering the administration of community colleges. As a fillip it provides additional funding from the State and less from the local sponsor, but how that will work out is not clear yet, and the extent to which the colleges of the City of New York will be involved is also not clear. So we cannot now say exactly what that means in terms of the Governor's budget. We estimate that the community college budget is some 4 to 5 million dollars below the amount necessary to meet the Mayor's certified level. What it really means is that the budget as provided for in the Governor's request is something around the \$490,000,000 level as compared to the \$521,000,000 certified level.

At this time we know that we have funds in the Executive Budget of \$490,000,000. The unfortunate thing is that that is not sufficient. We are in relatively good shape compared to where we were last year at this time, but we are short by a significant amount of the amount necessary to carry on the University's operations in a realistic way next year. So it is a mixed report I give you. Relatively we are in good shape. Realistically we are not in such good shape, and it remains to be seen how far we can move from one point to another.

There is an additional item on the budget that deserves mention. Each year the Governor asks for a deficiency appropriation dealing with last year's budget. This year there was an item of \$17,000,000 for City University.

There are three major items that I would like to discuss with you tonight. One of them is a matter of concern to all of you. This is in regard to collective bargaining. I know that some members of the Board have been in receipt in the past few weeks of several communications from the Professional Staff Congress regarding a number of issues or a number of specific items. I have done two things to try to bring to you the point of view of my office and that of the negotiators and to try to give you a perspective in which to judge these statements. The first is a brief small review of what has happened in the negotiations over the past seven months. That will be distributed to you this evening. I also have prepared a statement which I am sending to you concerning the last Professional Staff Congress letter that raised nine specific points, and I have tried to answer each of these nine points in terms of what I think they mean.

Collective bargaining is in the fact-finding stage. We have had six meetings with the fact finders. The next is scheduled for the 29th of January, and there are some five or six beyond that point that have been scheduled. One of the difficulties with the fact-finding process is that we have a panel of three fact-finders who are able to give us only a few days away from work because of THEIR schedule. We may have two or three sessions a week and then nothing for two or three weeks. This has tended to draw out the fact-finding stage so that the last meetings that have been scheduled are early in March. There is nothing much we can do to shorten the process. I certainly would be willing at this time to answer any questions.

The Chancellor introduced his new Executive Assistant, Miss Maria Perez, and then continued:

There are a number of things that I would like to talk to you about and hopefully they will be less controversial than the first two things I spoke about. I'd like to review something about the community colleges that the Board ought to be aware of. There are in the State thirty-eight public community colleges which are theoretically part of the community college system in the State. They have certain relationships with local sponsors and certain relationships with the State University of New York. The practical effect of this has been minimal as far as the eight community colleges in the City of New York are concerned. All the community colleges have to have certain kinds of action approved first by this Board and then by the State University Board but this has been generally a PRO FORMA process. There has been growing up among the community colleges outside of the City a number of very serious problems. Each community college has a local sponsor which is usually a governmental agency that has tax levying powers. It is usually a county. In our case it is the City of New York. They have a board of trustees. Outside the City there are nine members, five appointed by the local sponsor and four by the Governor. In the City of New York the Board of Higher Education acts as the board of trustees of all the community colleges. In a number of institutions there has been interference by the local agency in the operations of the community colleges. This has created serious problems throughout the State. To deal with these problems specifically and with other problems a task force has been created by the State University under the direction of Mr. Ingler, deputy to Chancellor Boyer. This task force, on which President Shenker served, came out with a report in the middle of December. The report was a difficult one for us to deal with because the problems of the community colleges with which it concerned itself had no particular relevance to the situation in the City of New York. We might really say there was a studied neglect in the report of the situation in the City of New York. It dealt almost exclusively with problems in the public community colleges in outlying areas. The suggestion in this report was to minimize the influence of the local sponsor in terms of the kind of power the local sponsor could exert. It suggested that the board of trustees have four members appointed by the local sponsor and five by the Governor and it would increase the administrative supervision of the State University in the affairs of the community college. In return for this the State would presumably provide additional funds for the community college and less would have to be provided by the local sponsor.

This report came out and was discussed in a meeting of community college presidents and the chairman of the boards of trustees of community colleges on January 4 in Albany. In preparation for that meeting we prepared a statement on the concerns of the community colleges in the City of New York, explaining our attitude that we had a system of higher education in New York City of which our community colleges are an integral part. The statement was delivered by Jim McGrath of the Central Office rather than by one of the community college presidents. I think we sent a copy of this to members of the Board. We also have a number of resolutions following up on the Board's recommendations supporting the Wagner Commission recommendation that the community colleges of the City of New York be made DE JURE as well as DE FACTO parts of the City University. It is difficult to expect the task force as well as those in Albany to take a position recommending that our community colleges should be under the City University. It is a State University task force and very sensitive to the concerns of the Governor. Although there was some feeling at the Albany meeting that they were willing to discuss our concerns we recognize, and they recognized, that there was nothing they could officially do to make this a part of the task force report. As you also know, this problem has come up in relation to the construction program. Last year community college construction was put under the City University Construction Fund. This year our proposals for community college construction in the City University went through the State University Board and presumably appear in the Governor's budget. To work out problems of getting that program started a conference was proposed between Deputy Chancellor Hyman and Mr. Dunham, the Budget Director of the State. Mr. Dunham said he would have a meeting in New York with respect to the senior colleges, but with regard to the community colleges there would be a meeting in Albany involving the State University people. The whole thing is tied up with the Governor's conception of control of higher education in the State of which this happens to be a part.

There was another meeting last week by the State University of New York at Glen Cove. It was a caucus of community college presidents and officials from the State University. Our community college presidents presented our position to Mr. Ingler and Mr. Block of the State University. Tempers got a little short in the course of this discussion. It wasn't quite as chummy as the one in Albany. I don't think any real resolution of this problem will take place outside the political arena. It becomes very difficult for the chancellor of the State University to do anything about it. They are pushing legislation along the lines of the task force report, and there we will introduce our bill to place our community colleges under the Board of Higher Education. It is quite possible that an accommodation can be worked out in the Legislature. The community colleges outside the City are anxious for a rearrangement of their relationships since they feel they will fare better under the State rather than the local sponsor. If they believe the New York delegation would oppose this vigorously in the Legislature, a detente might be arranged. It is something that is going to be an issue in the current Legislature, and I thought you should be advised at least in general what the problem is.

Although the presidents of the community colleges outside of the City and perhaps the boards of trustees outside the City would support the task force report, it is less clear that the local governmental units would support it. It is quite possible that although a president might think this is a great idea, a county chairman might not think it is a good idea to follow the task force report. They might need the support of the New York delegation. We should try to get the New York delegation to support it only if we are not in it.

There is another thing that may affect the City University although we are not sure yet exactly how. There was a commission created by the Regents, an outside of the State commission, to study the whole question of doctoral programs in the State. The Regents had a moratorium for two years and are currently out to open up the question again. The commission was headed by Robin Fleming, president of the University of Michigan. They went around and talked with people in various university centers and came up with a set of guidelines which would guide them in their report to the Regents. They discussed these again with institutions operating doctoral programs and then went to write their report. The essence of their guidelines was essentially that the State should

support those doctoral programs which were either strong or give promise of becoming strong. They would evaluate each doctoral program, university by university. Out of this would come a list of programs which were worthy of State support, which the Regents would then recommend to the Legislature. There was a lot of discussion of these guidelines and whether or not these will be followed I don't know. The Fleming Commission will make its report to the Regents next week. The Regents will make the report public early in February and it will be open for discussion by people who might be interested, and sometime later the Regents will come up with their formal action. It may have some real significance for doctoral programs in the City University. If the guidelines are followed, each program would be examined and then the Regents would make some recommendation as to whether or not they should be supported by State funds. As soon as the report comes out, I'll send each of you a copy of it, and we'll have an opportunity to discuss it before the Regents act.

There are a few other things I want to report on. The N.Y.U. campus is in a mediation stage. N.Y.U. decided it wasn't going to get far in direct negotiations, and they took the problem to the Budget Director of the State of New York, asking him to appoint a review examiner who would make a third appraisal or a review of the two already made. Unfortunately, the State Budget Director would rather not have to do this. It costs about \$100,000 to get an assessor to do this. They suggested informally that the representatives of CUNY and NYU see if they could work out an agreement. That has begun. Dr. Hyman and a few others are going to Albany to meet with Mr. Miller, the Deputy Budget Director, and they are going to have or have had a meeting with the N.Y.U. people. They hope that maybe out of this they can see some way in which an agreement can be reached. Seymour is in fine fettle. The way he has it worked out, they will pay us to take the campus.

The final thing I wanted to mention was that as you know, a year ago I established a commission on the Status and Needs of Women in the City University. That commission has been at work for a year. They worked very hard and they came out with a report that was distributed to you by hand. As you know, the first report on it was in the Daily News this morning. The commission held a press conference this afternoon. Presumably other papers will carry the story, whatever the story is. I will be coming to you eventually with a series of recommendations. Some of the recommendations they have included can be handled by administrative action. Some we may not want to deal with. It was a good commission. It produced a lot of data. It gives us a perspective to deal with the problems of women in this University. And I hope that most of you will read as much of it as you can.

**NO. 9. GENERAL DISCUSSION:** The Chairman congratulated Mr. Alan Shark on his reelection as Chairman of the University Student Senate.

Upon motion duly made, seconded and carried, the meeting adjourned at 9:10 p.m.

**N. MICHAEL CARFORA**  
Secretary of the Board