

**MINUTES OF THE MEETING OF THE BOARD OF
TRUSTEES OF THE CITY UNIVERSITY OF NEW YORK**

HELD

DECEMBER 22, 1980

**AT THE BOARD HEADQUARTERS BUILDING
535 EAST 80 STREET—BOROUGH OF MANHATTAN**

The Chairperson called the meeting to order at 4:37 P.M.

There were present:

**James P. Murphy, Chairperson
Edith B. Everett, Vice Chairperson**

**Paul P. Baard
Blanche Bernstein
James A. Cavanagh**

**Judah Gribetz
Albert V. Maniscalco
Robert L. Polk**

Ann M. Burton, ex officio

Leonard J. Shine, ex officio

**Martin J. Warmbrand, Secretary of the Board
David B. Rigney, General Counsel and Vice Chancellor for Legal Affairs**

**Chancellor Robert J. Kibbee
Deputy Chancellor Egon Brenner
President Roscoe C. Brown, Jr.
President Saul B. Cohen
President Robert L. Hess
President Leonard Lief
President Harold M. Proshansky
President Joel Segall
President Donna E. Shalala**

**President Joseph Shenker
President Joshua L. Smith
Acting President Arthur E. Tiedemann
President Edmond Volpe
Vice Chancellor Richard M. Catalano
Vice Chancellor Julius C.C. Edelstein
Acting Vice Chancellor Ira H. Fuchs
Vice Chancellor Jerald Posman
Vice Chancellor Leonard O. Roellig
Etta G. Grass, Assistant Secretary of the Board**

The absence of Mr. Badillo, Mr. D'Angelo, Dr. Jacobs, Mr. Rivera, Dr. Robinson and Ms. Titone was excused.

A. ORAL REPORT OF THE CHAIRPERSON: (1) On behalf of the Board the Chairperson welcomed back Etta Grass after an illness of several weeks.

(2) The Chairperson reported briefly on the ground breaking ceremony at York College on Wednesday, December 17, which signaled the start of the long-delayed construction of that College. This will be a great and needed addition to Central Queens and, hopefully, will be helpful to the economic development of that community.

(3) The Chairperson called to the Board's attention the "Chanukah and Christmas Gift" to the University from the Mayor of the City of New York, namely, the Mayor's decision not to pursue a tuition increase for the community colleges.

(4) The Chairperson announced plans for following up the November meeting with the Regents and leaders of the State Education Department to discuss matters of concern to the University. He commented on the past support of the Regents and stated that the Board is looking forward to working closely with them.

(5) The Chairperson announced the following changes to be made in the Board meeting format after the first of the year:

(a) In January an integrated and cooperative seating arrangement will be instituted whereby the Presidents and Vice-Chancellors will join the Board at the table.

(b) At each meeting special reports will be presented to the Board. In January a President of a senior college and a President of a community college will be asked to give short presentations, thereby enabling Board members to become better acquainted with these institutions. In February the Chancellor is being asked to report on the remediation efforts of the University.

(6) The Chairperson commended President Schwerin and the faculty of New York City Technical College for the very informative tour of the College provided Board members and the excellent luncheon prepared by the Hotel and Management Division. Tours of other colleges of the University are planned for the future.

Upon motions duly made, seconded and carried, the following resolutions were adopted or action was taken as noted: (Calendar Nos. 1 through 7)

NO. 1. UNIVERSITY REPORT: RESOLVED, That the University Report for December 22, 1980 (including Addendum Items) be approved, as amended as follows:

(a) Items listed in PART E - ERRATA, to be withdrawn or changed as indicated.

EXPLANATION: The University Report consists of annual instructional appointments at a salary of \$15,000 and above and other resolutions of a non-policy nature which require approval by the Board of Trustees.

The Chancellor called special attention to the designation of Mr. Donal E. Farley as Vice-Chancellor of Facilities Planning and Management and the Board congratulated Mr. Farley on this appointment.

NO. 2. CHANCELLOR'S REPORT: RESOLVED, That the Chancellor's Report for December 22, 1980 (including Addendum Items) be approved, as amended as follows:

(a) Items listed in PART E - ERRATA, to be withdrawn or changed as indicated.

EXPLANATION: The Chancellor's Report consists of standard resolutions and actions of a non-policy nature which require approval by the Board of Trustees.

NO. 3. APPROVAL OF MINUTES: RESOLVED, That the minutes of the meeting of the Board of Trustees held November 24, 1980 be approved as circulated.

NO. 4. COMMITTEE ON FACILITIES PLANNING AND MANAGEMENT AND CONTRACT REVIEW: RESOLVED, That the following items be approved:

A. LEHMAN COLLEGE - ALTERATION WORK RE RELOCATION OF DEPARTMENT OF FAMILY AND CONSUMER STUDIES:

RESOLVED, That the Board of Trustees of The City University of New York approve the contract documents as prepared by Joseph Tonetti & Associates and authorize the Office of Facilities Planning and Management to advertise, bid and award the contracts to the lowest responsible bidders for furnishing all labor, materials and equipment required to permit the relocation of the Lehman College Department of Family and Consumer Studies from an off-campus leased facility to Gillet Hall, at an estimated cost of \$104,745, chargeable to Capital Project HN-203.

EXPLANATION: The altered facility will provide laboratory space, presently located at the rented Poe Center (2641 Grand Concourse) to be relocated on to the main campus on the fourth floor of Gillet Hall for use by the Family Consumer Studies Department. Completion of said work will permit the University to terminate use of the leased facility.

The amount of \$104,745 includes escalation to bid date and construction contingencies.

B. BARUCH COLLEGE - LABORATORY MODERNIZATION:

RESOLVED, That the Board of Trustees of The City University of New York approve a service contract with the firm of Justin Architects for Architectural and Engineering Services for the design and construction supervision for Science Laboratory Renovation - Phase II at Baruch College at a fee not to exceed \$36,846; and be it further

RESOLVED, That the Director of the Budget be requested to approve said contract in the amount not to exceed \$36,846, chargeable to Capital Project HN-238; and be it further

RESOLVED, That the Board of Estimate be and is hereby requested to approve said contract.

EXPLANATION: In order to help implement the University's 1980-81 Capital Rehabilitation Program at Baruch College, the firm of Justin Architects was selected in accordance with procedures established by the Board to provide design and field supervision services for a second phase of laboratory renovation work having an estimated construction cost of \$216,000.

C. HUNTER COLLEGE - ALTERATION WORK RE CHEMISTRY RESEARCH LABORATORY:

RESOLVED, That the Board of Trustees of The City University of New York approve final specifications and plans and authorize the Business Manager of Hunter College to advertise for, receive, and open bids and award a contract to the lowest responsible bidder for furnishing and supplying all labor and materials necessary for the alterations on the 14th floor - Rooms 1406-1409, the Chemistry Department in 695 Park Avenue, New York, at an estimated cost of \$154,400.00 chargeable to the Division of Science and Math - Minority Bio-Medical Support Grants, or any other non-tax levy funds.

EXPLANATION: The Chemistry Department is in need of a modern research facility for staff and an instrumentation lab for graduate and undergraduate work.

Renovation for these facilities fall within the space allocations for the Chemistry Department as per the Master Plan. The upgraded facilities will be conducive to professional research and skilled undergraduate work.

D. ACQUISITION OF COMPUTER SYSTEM EQUIPMENT:**(1) BOROUGH OF MANHATTAN COMMUNITY COLLEGE:**

RESOLVED, That the Board of Trustees of The City University of New York authorize the Borough of Manhattan Community College to acquire an IBM 4331 processor to support the administrative systems needs at the college, pursuant to the requirements contract between IBM and the University for this hardware, negotiated as a result of competitive bidding; and be it further

RESOLVED, That the total estimated cost of this procurement, subject to fiscal ability, will be \$110,000, chargeable to capital budget code HN 192.

EXPLANATION: The Board of Trustees approved a resolution on November 19, 1979, Calendar No. 5.A. authorizing the replacement of obsolete computer hardware at the colleges, via a Request For Proposal (RFP) procurement process. A University-wide committee was formed to develop this RFP and evaluate responses. The Request For Proposal was advertised in The City Record for 45 days. Proposals were then sent to all interested computer vendors, approximately 30. Four vendors responded. The committee determined that the IBM proposal was the lowest in cost and met the mandatory performance requirements of the RFP.

This resolution has the approval of the Vice Chancellor for University Systems.

(2) BRONX COMMUNITY COLLEGE:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Bronx Community College to acquire IBM 3370 disk drives and IBM 3278 terminals to support the administrative systems needs at the college, pursuant to the requirements contract between IBM and the University for this hardware, negotiated as a result of competitive bidding; and be it further

RESOLVED, That the total estimated cost of this procurement, subject to fiscal ability, will be \$100,000, chargeable to capital budget code HN 192.

EXPLANATION: The Board of Trustees approved a resolution on November 19, 1979, Calendar No. 5.A. authorizing the replacement of obsolete computer hardware at the colleges, via a Request For Proposal (RFP) procurement process. A University-wide committee was formed to develop this RFP and evaluate responses. The Request For Proposal was advertised in The City Record for 45 days. Proposals were then sent to all interested computer vendors, approximately 30. Four vendors responded. The committee determined that the IBM proposal was the lowest in cost and met the mandatory performance requirements of the RFP.

This resolution has the approval of the Vice Chancellor for University Systems.

(3) KINGSBOROUGH COMMUNITY COLLEGE:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Kingsborough Community College to acquire IBM 3278 terminals, an IBM 3203-5 printer, and an IBM 3803-2 controller to support the administrative systems needs at the college, pursuant to the requirements contract between IBM and the University for this hardware, negotiated as a result of competitive bidding; and be it further

RESOLVED, That the total estimated cost of this procurement, subject to fiscal ability, will be \$100,000, chargeable to capital budget code HN 192.

EXPLANATION: The Board of Trustees approved a resolution on November 19, 1979, Calendar No. 5.A. authorizing the replacement of obsolete computer hardware at the colleges, via a Request For Proposal (RFP) procurement process. A University-wide committee was formed to develop this RFP and evaluate responses. The Request For Proposal was advertised in The City Record for 45 days. Proposals were then sent to all interested computer vendors, approximately 30. Four vendors responded. The committee determined that the IBM proposal was the lowest in cost and met the mandatory performance requirements of the RFP.

This resolution has the approval of the Vice Chancellor for University Systems.

(4) NEW YORK CITY TECHNICAL COLLEGE:

RESOLVED, That the Board of Trustees of The City University of New York authorize the New York City Technical College to acquire IBM 3370 disk drives and IBM 3278 terminals to support the administrative systems needs at the college, pursuant to the requirements contract between IBM and the University for this hardware, negotiated as a result of competitive bidding; and be it further

RESOLVED, That the total estimated cost of this procurement, subject to fiscal ability, will be \$110,000, chargeable to capital budget code HN 192.

EXPLANATION: The Board of Trustees approved a resolution on November 19, 1979, Calendar No. 5.A. authorizing the replacement of obsolete computer hardware at the colleges, via a Request For Proposal (RFP) procurement process. A University-wide committee was formed to develop this RFP and evaluate responses. The Request For Proposal was advertised in The City Record for 45 days. Proposals were then sent to all interested computer vendors, approximately 30. Four vendors responded. The committee determined that the IBM proposal was the lowest in cost and met the mandatory performance requirements of the RFP.

This resolution has the approval of the Vice Chancellor for University Systems.

NO. 5. COMMITTEE ON ACADEMIC POLICY, PROGRAM, AND RESEARCH: RESOLVED, That the following items be approved:

A. BROOKLYN COLLEGE - INSTITUTE FOR THE STUDY OF THE BOROUGH OF BROOKLYN:

RESOLVED, That there be established at Brooklyn College an Institute for the Study of the Borough of Brooklyn to serve as a research and resource center that will enable Brooklyn College to contribute to the revitalization of the Borough of Brooklyn.

EXPLANATION: The Institute for the Study of the Borough of Brooklyn is to serve as the primary academic locus for the study of Brooklyn's past and present, as a research center to contribute to the future development of Brooklyn, and as the nexus between the college community and the larger community of the Borough which it serves. Unless there is significant outside funding to support the activities of the Institute by the end of its fourth year, the Institute will cease to exist.

B. BROOKLYN COLLEGE - B.A. IN JOURNALISM (DUAL MAJOR):

RESOLVED, That the major program in journalism leading to the B.A. degree, to be offered at Brooklyn College, be approved effective February, 1981, subject to financial ability.

EXPLANATION: This program is designed as a dual major, which a student can complete only in conjunction with a second, independent major. The journalism major formalizes what is now an elective concentration in the English Department.

As dual majors, journalism students would be provided with more than training in the skills necessary to perform as beginning journalists; they would also be equipped with knowledge of another academic field, thereby broadening their approach as reporters and writers. This program, by reinforcing a student's liberal arts preparation with specific job skills, would enable that student upon graduation to compete on a more equal footing for openings in the field.

C. QUEENS COLLEGE - M.S. IN EDUCATION (TEACHING ENGLISH AS A SECOND LANGUAGE):

RESOLVED, That the program in Education and Linguistics leading to the Master of Science Degree in the Teaching of English as a Second Language at Queens College of The City University of New York be approved, effective Spring 1981, subject to financial ability.

EXPLANATION: This is a program to prepare teachers of English as a Second Language for all levels of education from elementary school through adult education. The teaching of English as a Second Language is recognized today as a discrete professional area requiring specialized academic training in university settings, distinct from the preparation of language arts teachers, foreign language teachers, or teachers of English literature. The focus of this professional preparation is in areas related to the linguistic structure of English, to an analysis of the psycholinguistic and sociolinguistic aspects of second language learning, and to the specific methodologies and techniques for teaching English to speakers of other languages. This field is represented by the TESOL (Teachers to Speakers of Other Languages) organization with an international membership of approximately 8000. Many states have already instituted special certification of teachers of English as a Second Language, thus recognizing its professional uniqueness.

The degree is proposed as a thirty credit program and will include both academic and in-class practice experience. Supplementary courses will be available for students wishing to enter elementary or secondary school teaching who lack the necessary education background. All courses will be held on the Queens College campus.

NO. 6. COMMITTEE ON FACULTY, STAFF, AND ADMINISTRATION: RESOLVED, That the following item be approved:

A. BARUCH COLLEGE - MARVIN M. SPEISER CHAIR IN FINANCE AND ECONOMICS:

RESOLVED, That the Board of Trustees of The City University of New York approve the establishment of the Marvin M. Speiser Chair in Finance and Economics at Baruch College effective January 1, 1981.

EXPLANATION: Marvin M. Speiser has provided The Baruch College Fund, Inc. an endowment fund of approximately \$750,000 to establish the Speiser Chair in Finance and Economics. The recipient of the Chair shall be appointed in accordance with the Board's bylaws and regulations. The income from the endowment fund shall be used at the discretion of the President of Baruch College to provide a salary and/or salary supplement and/or support services to the holder of the Chair.

NO. 7. COMMITTEE ON STUDENT AFFAIRS AND SPECIAL PROGRAMS: RESOLVED, That the following item be approved:

A. BROOKLYN COLLEGE - PERMANENT INCREASE IN STUDENT ACTIVITY FEE:

RESOLVED, That the temporary increases in the student activity fees at Brooklyn College approved by the Board on June 23 and August 4, 1980 for the Fall 1980 semester be made permanent, according to the following schedule:

COLLEGE OF LIBERAL ARTS & SCIENCES	OLD FEE SPRING 1980	EFFECTIVE JANUARY 2, 1981
Student Center	12.50	17.50
Athletics	7.00	9.00
Student Activities	5.50	5.50
NYPIRG	2.00	2.00
Emergency Medical Fee	1.00	1.00
University Student Senate	.50	.50
Student Concerts	---	1.00
Consolidated Fee	28.50	36.50

SCHOOL OF GENERAL STUDIES AND GRADUATE DIVISION	OLD FEE SPRING 1980	EFFECTIVE JANUARY 2, 1981
Student Center	12.50	17.50
Student Activities	2.50	2.50
Emergency Medical Fee	1.00	1.00
University Student Senate	.50	.50
Consolidated Fee	16.50	21.50

EXPLANATION: The increase in the Athletics Fee and the establishment of a separate part of the consolidated fee to be allocated to student concerts were approved by referendum of the CLAS Student Body, certified by the Honest Ballot Association and the College-wide Election Review Committee and are recommended by the President. The \$2 increase for athletics is necessary in order to effectively continue the athletics and recreation program in the face of inflation. The \$1 increase to create a separate concert fund will insure money for these concerts without diminishing the general student activities funds.

The increase in the Student Center portion of the Consolidated Fee was approved by the Student Center Board (made up only of students), the Brooklyn College Student Center Corporation (Student Officers and College Administrators) and the CLAS, SGS and Graduate Division Student Governments. The increase will enable the Student Center to maintain its services to students in the face of inflation. The President recommends this increase.

NO. 7B. VICE-CHANCELLOR DOLORES CROSS: The Chancellor called the Board's attention to the appointment by the Governor of Vice-Chancellor Dolores Cross as President of the Higher Education Services Corporation. He stated that the appointment by Governor Carey of Vice-Chancellor Cross to this post brings an honor to the University. Mrs. Everett commended Vice-Chancellor Cross and congratulated her on this appointment.

NO. 7C. NOMINATION OF STUDENT MEMBERS OF BOARD COMMITTEES: Mr. Shine presented the names of his nominees to serve as student members of the Board's standing committees.

NO. 7D. COMMITTEE ON PUBLIC POLICY AND EXTERNAL RELATIONS: Mr. Maniscalco presented the following report on behalf of the Committee:

The Committee on Public Policy and External Relations has endorsed as a major legislative objective for 1981 a change in the community college funding formula.

As most Trustees are aware, our proposal last session to increase the State's community college contribution formula by \$45.00 a student was not enacted. We tried hard, but did not succeed in our effort. Nevertheless it is clear that many legislators will support an improvement in the present formula.

The present formula is not responsive to inflationary costs, among other cost-expanding factors. Consequently, rather than fight again in 1981 for an increase under the present formula, we think that the University should develop and then seek coalition agreement on a new, comprehensive, long-range formula which will eliminate our need to go to the Legislature each year for supplementary funding. Instead, we must develop and present a comprehensive rationale for a long-term funding formula based upon reasonable criteria.

In order to solicit the widest possible support for this in the executive and legislative branches, we must develop a strong coalition with the upstate community colleges of SUNY.

The details of such a proposal must be worked out between CUNY and SUNY colleges.

With a well planned campaign directed toward both the executive and legislative branches, I hope we can be successful.

I urge this Board to be prepared to adopt as a prime legislative objective for 1981, such a comprehensive change in the community college funding formula.

I would like to report to the Board that the Public Policy Committee has endorsed the initiatives of Chairman Murphy and Chancellor Kibbee, to seek an informal meeting, or series of meetings, of selected Trustees with selected members of the Regents, in order to establish closer and better communications between The City University and the Regents, and also with the State Department of Education.

The agreement to establish such a working group, based upon the proposal made by Chairman Murphy through Mr. D'Angelo at the dinner meeting of November 19th, is a significant and substantial step in this direction.

I would also like the Board to know that at its December 1st meeting the Public Policy Committee enacted a resolution expressing the support of the Committee and inferentially that of the entire University for the efforts which the Italian American Institute of The City University planned to make to assist in the City-wide, State-wide, and Nation-wide effort to help the victims of the recent tragic earthquake in Italy. The resolution consisted only of words, but with those words went the heartfelt wishes of all the Trustees and Staff of our Committee who are concerned with this catastrophic and heart-rending development.

7E. PSC/CUNY FEDERAL CREDIT UNION: Upon motions duly made, seconded and carried, the following resolution was adopted:

RESOLVED, That the Chancellor be authorized to enter into agreements with the PSC/CUNY Federal Credit Union for the making of payroll deductions, authorized by City University employees, to the PSC/CUNY Federal Credit Union. Such agreements shall be subject to the approval of the General Counsel.

EXPLANATION: The PSC has formed a credit union approved by the National Credit Union Administration pursuant to the Federal Credit Union Act. The PSC/CUNY Federal Credit Union seeks to provide the instructional staff of the University with an adequate return on their savings and affordable loan rates. The availability of payroll deductions for savings and loan repayments to the Credit Union will enhance its ability to serve the greatest number of individuals.

At this point Mr. Gribetz joined the meeting.

7F. UNIVERSITY GUIDELINES FOR THE USE OF DISCRETIONARY FUNDS: Laid over.

NO. 8. COMMITTEE FOR LONG-RANGE PLANNING: RESOLVED, That the following item be approved:

A. STATUS REPORT/MASTER PLAN OF THE UNIVERSITY: Upon motions duly made, seconded and carried, the following resolution was adopted:

RESOLVED, That the Board of Trustees of The City University of New York adopt "THE CITY UNIVERSITY OF NEW YORK FOR THE NEXT DECADE" for submission to the Board of Regents as the University's Master Plan for 1980 and for submission to the Governor of the State of New York and the Mayor of the City of New York, the temporary president of the State Senate and the Speaker of the State Assembly as the University's assessment of its future as required by Section 6206(2) of the State Education Law; and be it further

RESOLVED, That the policy initiatives regarding University mission, enrollments, admissions, and college missions described in the report and summarized in the ensuing text become University guidelines; and be it further

RESOLVED, That the University's mission statement be considered to characterize the mission of The City University of New York during the decade of the 1980's; and be it further

RESOLVED, That the Chancellor be charged with the responsibility of setting enrollment goals for each of the colleges; and be it further

RESOLVED, That the Chancellor be charged with setting admissions goals in order to achieve these enrollment goals; and be it further

RESOLVED, That the Chancellor report to the Board annually on the enrollment and admissions goals he has set; and be it further

RESOLVED, That missions of each of the colleges as reflected in the report be considered as guidelines for the colleges to follow in their development; and be it further

RESOLVED, That the Chancellor be authorized to solicit City and State approvals to implement the priorities for construction, rehabilitation and renovation of University and college facilities as described in the report.

EXPLANATION: During the course of the last year, The City University has reviewed those critical issues which it will face in the next several years. In preparing the report the Chancellor has engaged in wide consultation within the University involving the colleges, their faculties and students.

It is understood that some of the options described in "The Faculty Resources of The City University of New York" could be implemented only by significant changes in State statutes and/or negotiated contractual agreement with the Professional Staff Congress. In considering implementation of these options relating to permanent appointments, the University is committed to negotiations with its collective bargaining agent. We will, of course, further consult with the Professional Staff Congress and where appropriate with the University Faculty Senate, on the implementation of other options outlined in the "Faculty Resources" section of the report.

The Board has considered the report at length and with care; public hearings were held thereon. The adoption of the report serves three purposes as follows: First, the report satisfies the mandate of submitting a special status report to the Governor, the Mayor, and the legislative leadership as required by the University's governance legislation of 1979. Second, the report serves appropriately as the University's 1980 Master Plan submission to the Regents. Finally, as the University moves into the next decade, the report will furnish guidelines and guideposts for the University's development and progress.

The process of planning is a continuing one. The policies and analyses reflected in this report will, undoubtedly, be subject to change in the future as conditions change and as new issues emerge. This report, then, should be considered as part of that continuing process of planning which should be responsive to changing needs and conditions.

A copy of the report is on file in the Office of the Secretary.

NO. 9. RATIFICATION OF ACTIONS: Upon motions duly made, seconded and carried, the following resolution was adopted:

RESOLVED, That Calendar Items 1,2,3,4,5,6, and 7, and the additional calendar item concerning the PSC/CUNY Federal Credit Union be approved and ratified in all respects.

Upon motions duly made, seconded and carried, the meeting was adjourned at 5:55 P.M.

MARTIN J. WARMBRAND
Secretary of the Board