

**MINUTES OF THE MEETING OF THE BOARD OF  
TRUSTEES OF THE CITY UNIVERSITY OF NEW YORK**

**HELD**

**OCTOBER 24, 1983**

**AT THE BOARD HEADQUARTERS BUILDING  
535 EAST 80TH STREET – BOROUGH OF MANHATTAN**

The Chairperson called the meeting to order at 4:35 P.M.

There were present:

James P. Murphy, Chairperson  
Edith B. Everett, Vice Chairperson

Paul P. Baard  
Blanche Bernstein  
James A. Cavanagh  
Armand D'Angelo  
Judah Gribetz

Harold M. Jacobs  
Jules Kolodny  
Albert V. Maniscalco  
Joaquin Rivera  
Margaret Titone

Henry Wasser, ex officio

Melvin E. Lowe, ex officio

Martin J. Warmbrand, Secretary of the Board  
David B. Rigney, General Counsel and Vice Chancellor for Legal Affairs

Chancellor Joseph S. Murphy  
Deputy Chancellor Houston G. Elam  
President Milton G. Bassin  
President Roscoe C. Brown, Jr.  
President Saul B. Cohen  
President Flora Mancuso Edwards  
President Leon M. Goldstein  
President Bernard W. Harleston  
President Robert L. Hess  
President Leonard Lief  
President Gerald W. Lynch  
Acting President Denis F. Paul  
President Harold M. Proshansky  
President Kurt R. Schmeller

President Ursula Schwerin  
President Joel Segall  
President Donna E. Shalala  
President Joseph Shenker  
President Joshua L. Smith  
President Edmond L. Volpe  
Vice Chancellor Marguerite Ross Barnett  
Vice Chancellor Margaret L.W. Boepple  
Vice Chancellor Richard M. Catalano  
Acting Vice Chancellor Leo A. Corbie  
Vice Chancellor Donal E. Farley  
Vice Chancellor Ira H. Fuchs  
Vice Chancellor Jerald Posman  
Ms. Etta G. Grass, Assistant Secretary of the Board

The absence of Mrs. Bloom and Dr. Polk was excused.

**A. DEDICATION OF THE CITY UNIVERSITY SCHOOL OF LAW AT QUEENS COLLEGE:** President Cohen reported on the dedication of the Law School, stating that it was both a culmination and a beginning. He thanked the Board Chairperson, the Chancellor, the previous Board Chairperson, and the entire Board of Trustees, whose efforts have brought the University to the point where it can begin to create a Law School of which all can be proud. He expressed personal appreciation for the efforts of every one of the Members of the Board at different times and on different occasions to make the School the success that it will be.

Dean Halpern stated that the dedication was a wonderful event from a number of points of view. First of all, the Chairperson of the Board, the Chancellor, and the President of Queens College presented genuinely inspiring remarks for the faculty and students. The people who were responsible for the creation of the Law School were all heard from and had an opportunity to receive the credit they deserved for making the Law School a reality. Dean Halpern expressed appreciation to each of the Members of the Board over the past ten years for their support of the concept of the Law School.

Another reason for particular gratification was that some of the other New York law schools were initially less than enthusiastic about the opening of a new law school in the metropolitan area but have since come around and are supporting our endeavor. The extent to which they have now come to accept The City University School of Law at Queens College and support its particular mission is very gratifying.

The Dean concluded that it was a wonderful occasion, one in which people can take satisfaction in what has been accomplished and look forward to the future.

The Chairperson expressed the best wishes and support of the Board in the months and years ahead.

**B. GRANTS:** (1) **LEHMAN COLLEGE:** President Lief reported receipt of a grant of \$250,000 from the Mellon Foundation, in addition to a grant of a little over \$300,000 previously received from the National Endowment for the Humanities, for the implementation of the new curriculum at the College. He deemed this the most important single development in the history of a young institution. The Chairperson expressed the Board's congratulations on this accomplishment.

(2) **HUNTER COLLEGE:** President Shalala reported receipt of a grant of \$500,000 from the United States Education Department for the College's bilingual program, which is one of the premier centers in the country on bilingual work. It may be one of the largest one-year grants ever received by the College and it is expected to be renewable. The Chairperson congratulated President Shalala and the College on this event.

**C. FULBRIGHT-HAYS AWARD:** The Chairperson announced that Jo Anne Kraus, a student at The Graduate School and University Center, has received a Fulbright-Hays Award for 1983-84 for the study of Languages and Literature in Belgium.

Upon motions duly made, seconded and carried, the following resolutions were adopted or action was taken as noted: (Calendar Nos. 1 through 7)

**NO. 1. UNIVERSITY REPORT:** RESOLVED, That the University Report for October 24, 1983 (including Addendum Items) be approved, as revised as follows:

(a) Items listed in PART E - ERRATA, to be withdrawn or changed as indicated.

EXPLANATION: The University Report consists of annual instructional appointments at a salary of \$15,000 and above and other resolutions of a non-policy nature which require approval by the Board of Trustees.

**NO. 2. CHANCELLOR'S REPORT:** RESOLVED, That the Chancellor's Report for October 24, 1983 (including Addendum Items) be approved, as revised as follows:

(a) Items listed in PART E — ERRATA, to be withdrawn or changed as indicated.

EXPLANATION: The Chancellor's Report consists of standard resolutions and actions of a non-policy nature which require approval by the Board of Trustees.

**NO. 3. APPROVAL OF MINUTES:** RESOLVED, That the minutes of the Board meeting of September 26, 1983 be approved as circulated.

**NO. 3X. ORAL REPORT OF THE CHANCELLOR:** The Chancellor presented the following report on matters of Board and University interest:

1) The Chancellor echoed the expressions of congratulation at the opening of the Law School, stating that it was a meaningful day in the history of the University and of Queens College. He acknowledged Mrs. Titone's interest in a school of veterinary medicine.

2) There has been a 20% increase in this fiscal year in the number of grants and the total amount of money in grants through the Research Foundation. This is an important area for the University, and Matthew Goldstein and his associates in the Research Foundation are to be congratulated. Most importantly, this testifies to the vitality of the faculty's efforts to increase the amounts of money available for research. If the University holds at this rate during the course of this fiscal year, it will have done extremely well vis-a-vis the competition in the State and the country since most of these grants are based on competitive applications by scientists, researchers, scholars, etc.

3) Although no precise figures are as yet available, the enrollment at The City University this September is at its highest level since 1978.

4) The University is engaged in the process of budget submission. On Friday, October 24, the first in the series of hearings on the University's budget request will be held in Albany. The Chancellor referred to the article in *The New York Times* which was an abstract from the budget request before the Board.

5) There is every indication, though there is no final approval, that the University will be receiving a fairly substantial job training award. Some of the colleges who will be participating in this know who they are, but the amounts involved will not be announced at this time. This will not become final or official until the Federal Government actually transmits the money to Albany and it is distributed throughout the University system.

**NO. 4. COMMITTEE ON FACILITIES PLANNING AND MANAGEMENT AND CONTRACT REVIEW:** RESOLVED, That the following items be approved:

**A. THE CITY COLLEGE — DEACTIVATION OF FUEL OIL TANKS — NORTH AND SOUTH CAMPUS:**

RESOLVED, That the Board of Trustees of The City University of New York approve the contract documents, specifications and expenditures and authorize The City College to advertise for, receive and open bids and award contract to the lowest responsible bidder for Deactivation of Fuel Oil Tanks and related equipment located on the North and South Campus, The City College, at an estimated cost of \$100,000, chargeable to Capital Project No. N203, 1983-84 (Project No. CC-804-082), subject to financial ability.

EXPLANATION: The above equipment is obsolete due to activation of the new North Academic Complex boiler room. New York City Fire Department regulations mandate the above requirement.

**B. THE CITY COLLEGE – MAINTENANCE ON ALL HEATING AND COOLING CONTROLS IN THE NORTH ACADEMIC COMPLEX, DAVIS CENTER AND BASKERVILLE HALL:**

RESOLVED, That the Board of Trustees of The City University of New York authorize The City College to award contract without competitive bidding to Robertshaw Controls Co. – 1065 Old Country Road, Westbury, N.Y. 11590, for furnishing all the necessary labor, materials, tools and equipment required to perform full Service and Maintenance on all HVAC controls located in the North Academic Center, Davis Center and Baskerville Hall at The City College for the period commencing July 1, 1983 through June 30, 1984, at an estimated cost of \$120,000, chargeable to code 70020-176-8401-806-2-21770-14-00, subject to financial ability.

EXPLANATION: The above mentioned heating and cooling system is manufactured by Robertshaw Company and is newly installed and contains sophisticated equipment, service and maintenance of which is beyond the expertise of the College's employees, thereby necessitating this request for non-competitive bidding.

Previously submitted and approved on the Policy Calendar of June 27, 1983, Cal. No. 4. L. for contract bidding.

**C. THE COLLEGE OF STATEN ISLAND – CLEANING AND MAINTENANCE SERVICES:**

RESOLVED, That the Board of Trustees of The City University of New York authorize The College of Staten Island to advertise for, receive and open bids, and award contract to the lowest responsible bidder for Cleaning and Maintenance Service as required at the St. George Campus, for the period July 1, 1983 through June 30, 1984, with the option to renew for two (2) consecutive years, at an estimated cost not to exceed \$800,000 chargeable to code 70-486052-1A-84-55950 (217701400), and/or such other funds as may be available.

EXPLANATION: The College of Staten Island, St. George Campus, since its inception, has always contracted for the general cleaning and daily maintenance services required for the safety and health of faculty, staff and students.

**D. BARUCH COLLEGE – RENTAL OF SPACE:**

RESOLVED, That the Board approve the ten-year rental of approximately 44,000 square feet of space constituting two floors of the building known as 225 Park Avenue South, Borough of Manhattan, for use by Baruch College; and be it further

RESOLVED, That the Board authorize the Secretary of the Board of Trustees to execute the appropriate lease document after it has been approved by the General Counsel and Vice Chancellor for Legal Affairs.

EXPLANATION: Baruch College currently occupies approximately 132,000 square feet of space on the ninth, tenth, eleventh, thirteenth, fifteenth and sixteenth floors of 225 Park Avenue South. The proposed new lease will give the College approximately 44,000 square feet of badly needed additional space on the 8th and 12th floors of the building or any other two floors acceptable to the College.

The indicated lease will be for a maximum ten-year period, from date of occupancy, at an annual rental not to exceed \$660,000 for each floor (\$30.00/S.F.). The landlord will alter the space as per plans and specifications prepared by Baruch College. The landlord will supply heat, hot and cold water, elevator service, ventilating and air conditioning equipment and service and cleaning services. Landlord will be responsible for repairs, maintenance and operation of all mechanical systems, elevators and make structural repairs.

The University will pay directly to the public utility company for electricity it consumes in the demised premises. It will also be responsible for real estate tax and porter's wage escalation above base year as detailed in the lease. The University will have the right to cancel this lease with one year's prior written notice as detailed in the lease.

**E. HOSTOS COMMUNITY COLLEGE – DEVELOPMENT OF MASTER PLAN:**

**RESOLVED**, That the Board of Trustees approve the selection of the firm of Montoya Rodriguez to develop a facility master plan for Hostos Community College and be it further

**RESOLVED**, That the City University Construction Fund be requested to authorize the Dormitory Authority to enter into a contract for the services of the indicated firm.

**EXPLANATION:** The 1983-84 State Budget authorized Dormitory Authority financing for master planning and site acquisition for expansion of the Hostos campus. In order to proceed, it is now proposed that the firm of Montoya Rodriguez be commissioned to develop a master plan, which effort would include an analysis of the educational goals of the college and the development of a space program to accommodate these goals, a facility development plan to indicate appropriate college reuse of the existing facilities and identification of the size, use and cost of new facilities, and other related work.

**F. 1984-85 CAPITAL BUDGET REQUEST:**

**RESOLVED**, That the Board approve a 1984-85 Capital Budget request for \$335.6 million, including \$256.0 million for major new projects and \$79.6 million for capital rehabilitation and related work; and be it further

**RESOLVED**, That the Master Plan for the University be amended as necessary to provide for the capital proposal.

The Capital Budget Request is on file in the Office of the Secretary of the Board.

**EXPLANATION:** The Capital Budget addresses the major construction, rehabilitation and equipment (for furnishing newly built facilities) needs of The City University. Major construction or alteration projects are funded through New York State Dormitory Authority bond issues. Rehabilitation work in existing facilities is funded through the annual city and state capital budgets.

Major facilities already completed or to be completed in the current year include a new campus for Borough of Manhattan Community College, the North Academic Center at City College, the Two Tower Complex at Hunter College and the Selective Energy Plant at Bronx Community College. Projects currently under construction include the Academic Core at York College, a Science Building at Queens College and major renovations for the Fine Arts Department at Lehman College and the School of Architecture at City College. Major projects already authorized for construction and now in design development include a new building at Medgar Evers College, as well as major renovations for the CUNY Law School at Queens College and for buildings at Bronx and Hostos Community Colleges. Design has also started or will soon start for a new library at Queens College and major renovations at New York City Technical College, Baruch College and LaGuardia Community Colleges.

The CUNY capital program continues to emphasize the replacement or upgrading of obsolete elements of the University's physical plant. It is also directed to the eventual elimination of expensive leased space and temporary buildings and the consolidation of campus plants thereby allowing for more efficient and economic operations. In a few cases, expanded plants are proposed to relieve severe overcrowding. Funding proposed for the senior colleges includes construction of the new Queens College library, alterations and additions at the Brooklyn Campus of New York City Technical College to permit closing of its obsolete Voorhees Campus, and renovations of the main building of Hunter College and of an annex building being acquired for Baruch College. Planning funds are proposed for consolidation of The College of Staten Island at the South Beach site, completion of the York College Campus, a new Music Building for Queens College, a Fine Arts Building for City College and a new facility to replace the rented South Hall Building of John Jay College. Planning funds are also proposed for major renovation of certain buildings at Queens and York Colleges.

Community college projects include construction of alterations in an annex building being acquired for LaGuardia Community College, planning for additional facilities for Hostos Community College, planning and site acquisition funds for expansion of Medgar Evers College and planning for facilities to replace temporary buildings at Kingsborough and Bronx Community Colleges.

In addition to these major projects some 250 smaller projects for partial building modernizations and rehabilitation are included in the proposal.

**G. BOROUGH OF MANHATTAN COMMUNITY COLLEGE – PURCHASE OF COMPUTER EQUIPMENT:**

RESOLVED, That the Board of Trustees of The City University of New York approve the contract documents and specifications and authorize Borough of Manhattan Community College to advertise, receive and open bids and award contracts to the lowest responsible bidders, and where appropriate to use existing University contracts, for the purchase of computer equipment for the College for a total of \$730,000, chargeable to capital budget code HN 192.

EXPLANATION: The College received a special capital budget allocation from the Office of Manhattan Borough President Andrew Stein for the purchase of certain computer hardware, to be housed at the College for instructional computing purposes. Consequently, the College wishes to upgrade its existing IBM 4331 J1 computer to an L2, and to add a number of disks, printers and tape drives to it. It also wishes to purchase 60 IBM personal computer systems for computer labs; 20 Apple micro computer systems for its Learning Center; and multiplexors.

This resolution has the approval of the Vice Chancellor for University Systems.

**H. HOSTOS COMMUNITY COLLEGE – TELEPHONE SYSTEM:**

RESOLVED, That the Board of Trustees of The City University of New York approve the specifications and contract documents and authorize Hostos Community College to advertise for, receive and open bids, and award a contract to the lowest responsible bidder for the purchase and installation of a telephone system and wiring all the buildings occupied by Hostos Community College, at an estimated cost of \$348,000, of which \$225,000 is chargeable to New York City Capital Budget for 1983-84 and \$50,000 is chargeable to code 366-01-300 in the fiscal year 1983-84.

EXPLANATION: The balance of \$73,000 plus finance charge will be paid for in FY '85. The installation of an owned electronic telephone system will enable the College to save an estimated \$100,000 per year for 340 stations and allow for closer monitoring of local and long distance calls. In addition to cost savings, the system will provide flexibility in the assignment and use of individual lines and has numerous time saving features such as call forwarding and queuing. The College will be effectively upgrading its current level of telephone service while saving money.

This resolution has the approval of the Vice Chancellor for University Systems.

**I. QUEENS COLLEGE – RENTAL OF SPACE:**

RESOLVED, That the Board approve a three year lease for approximately 43,200 square feet of space constituting the entire building known as 163-03 Horace Harding Boulevard, Flushing, Borough of Queens for use by Queens College; and be it further

RESOLVED, That the Board authorize the Secretary of the Board of Trustees to execute the appropriate lease agreement after it has been approved by the General Counsel and Vice Chancellor for Legal Affairs.

EXPLANATION: Queens College will need temporary rented space to accommodate departments and functions currently housed in buildings which are scheduled for demolition in connection with new construction projects.

A deal has been negotiated with the landlord of 163-03 Horace Harding Boulevard for the rental of the entire building totalling approximately 43,200 square feet. The proposed new lease will be for a three year period from December 1, 1983 at an annual rental of \$552,960 (\$12.80/S.F.). The University will have three one-year renewal options at an annual cost of \$572,400 (\$13.25/S.F.) for the first option, \$583,200 (\$13.50/S.F.) for the second option and \$594,000 (\$13.75/S.F.) for the third option upon one year's prior written notice. The total amount of space occupied by the college may be reduced during each of the renewal option periods.

Queens College will have use of the adjacent parking lot at no additional cost. The landlord will make minor repairs to the building (e.g. replace broken windows, stretch carpeting, relamp entire building, etc.) prior to the commencement of the lease. The landlord will provide cleaning as per the University's specifications on a pass through basis as detailed in the lease.

The University will pay real estate taxes above the base year as defined in the lease as well as pay directly to the public utility companies for electricity and gas it consumes in the demised premises.

At this point, Mr. Gribetz and Mr. Lowe joined the meeting.

**NO. 5. COMMITTEE ON ACADEMIC POLICY, PROGRAM, AND RESEARCH: RESOLVED,** That the following item be approved:

**A. THE GRADUATE SCHOOL AND UNIVERSITY CENTER – PH.D. IN COMPUTER SCIENCE:**

RESOLVED, That the program in Computer Science leading to the Ph.D. degree to be offered at The City University of New York be approved subject to financial ability.

EXPLANATION: This program is designed to provide individuals with the preparation required to assume leadership in Computer Science in the areas of Theoretical Computer Science, Programming and Information Systems, Computer Architecture and Communication Systems, Scientific and Statistical Computing, and Artificial Intelligence and Cognitive Systems. The doctoral program will train students in the broadest sense in addition to requiring them to obtain knowledge of a specialized area and perform independent research. The City University possesses the faculty resources and facilities to undertake this program. Placement opportunities for graduates of this program are excellent and there is strong evidence of significant student demand. A Ph.D. track for Computer Science presently exists under the Ph.D. Program in Engineering. The proposal is to remove that track from Engineering and establish it as an independent program on the same consorsial basis as CUNY's other doctoral programs.

At this point, Mr. Baard joined the meeting.

**NO. 6. COMMITTEE ON FISCAL AFFAIRS: RESOLVED,** That the following item be approved:

**A. 1984-85 OPERATING BUDGET REQUEST:**

In moving the budget, Mr. D'Angelo complimented the Chancellor and his staff on the excellent presentation of the budget request.

The following resolution was seconded and adopted:

RESOLVED, That the Chancellor's 1984-85 Operating Budget Request of \$889.3 million be adopted. (A copy of the Budget Request is on file in the Office of the Secretary.)

EXPLANATION: The Chancellor is recommending to the Board of Trustees an Operating Budget Request for 1984-85 of \$889.3 million, an increase of \$117.8 or 15.3 percent over the 1983-84 base budget of \$771.5 million.

The senior college increase is \$93.7 million or 16.0 percent on a base of \$585.0 million. The community college increase is \$24.1 million or 12.9 percent on a base of \$186.5 million. The requested increases for both senior and community colleges are necessary to rectify long-standing funding deficiencies in numerous areas, initiatives in other areas and projected enrollment increases of both full-time equivalent (FTE) and headcount students.

The senior college budget request is divided into individual campus items and overall university-wide requests that if received would be allocated by the Central Office to the colleges. Among the most critical items in the individual campus requests are

funds for inflation, energy, instructional supplies and equipment and positions in all areas that support the teaching program. The university-wide items include joint programs with the Board of Education, implementation of instructional cost models, child care, development, computer acquisitions and programs with special emphasis on retaining students.

The community colleges' most important need is the improvement of the extremely poor student to faculty ratio that currently exists. The improvement from 20.4 to 1 to 19.0 to 1 would cost \$5.2 million. Additional priorities include instructional equipment, counselors and tutors, a building repair fund and security personnel and equipment. Funds also are requested for community college programs with the Board of Education.

Proposed revisions in the community college State aid formula would increase the State's share of funding to 32.2 percent of the total budget, still much less than the statutorily recommended level of 40 percent but more than the current 29.1 percent State funding.

Mr. D'Angelo suggested to the Chancellor that when the budget is discussed in Albany, it be made clear that a number of Trustees are interested in discussing the question of free tuition with the authorities in Albany and would like to achieve that, if possible.

**NO. 7. MEDGAR EVERS COLLEGE:** The Chairperson asked the Chancellor to give an update on developments with respect to Medgar Evers College and requested that Mr. Rivera, the vice-chairperson of the Search Committee, report on the progress of the search for a President.

**A. COLLEGE REHABILITATION:** The Chancellor reported that at the last meeting of the Board there appeared to be a misunderstanding as to the efforts made and to be made by the University as to the physical facilities of the College. The rehabilitation of the entrance is still a problem, but assurances have been given that the work will be accelerated and completed by December. New windows have been installed in one of the wings of the main building, with new windows to be installed in others. Roofing has recently been placed on Wing "A" at a cost of \$174,000, and a contract for reroofing of Wing "C" has been awarded at a cost of \$63,000. The Santini Building is a problem and will require major rehabilitation. An agreement has been made with the landlord about elevator service, which has been a source of frequent breakdowns.

A number of supportive management initiatives have been taken, including the transfer of a Director of Facilities Management from one of the other colleges and the beginning of a search for a permanent Director.

In terms of funding, although the decrease in enrollment might have justified a decrease in the budget, the budget has been held steady. There was a certain amount of confusion with regard to some construction projects which the University is trying to rectify. Until a new facility is completed, there will continue to be difficulties with marginal buildings. However, in August 1983, through the Dormitory Authority, the University has acquired title to the entire block bounded by Bedford Avenue, Montgomery Street, Franklin Avenue, and Crown Street. Preliminary architectural plans for the new facility have been completed and a model is under construction. In the summer the Chairperson of the Board, the Chairperson of the Construction Fund, and the Chancellor transmitted a letter to the Chairperson of the Dormitory Authority requesting acceleration in the sale of the bonds providing for the construction of the new building. After three or four months the delay in the bond sale became apparent, which is a difficulty the University has had with the Dormitory Authority in the past. However, assurances have been given that the bonds will be sold in December.

**B. PRESIDENTIAL SEARCH:** Mr. Rivera reported that a total of 97 applications were received, and a number of people were interviewed. The interviews have been completed, and campus visits are being arranged. These should take place within the next ten days, and it is hoped to have a new President named before the New Year.

**Upon motions duly made, seconded and carried, the meeting was adjourned at 5:05 P.M.**

**Martin J. Warmbrand  
Secretary of the Board**