

**MINUTES OF THE MEETING OF THE BOARD OF  
TRUSTEES OF THE CITY UNIVERSITY OF NEW YORK**

**HELD**

**MARCH 25, 1991**

**AT THE BOARD HEADQUARTERS BUILDING  
535 EAST 80TH STREET - BOROUGH OF MANHATTAN**

In the absence of the Chairperson, Vice Chairperson Edith B. Everett called the meeting to order at 4:45 P.M.

There were present:

**Edith B. Everett, Vice Chairperson**

**Blanche Bernstein  
Sylvia Bloom  
Louis C. Cenci  
Stanley Fink**

**William R. Howard  
Harold M. Jacobs  
Susan Moore Mouner  
Calvin O. Pressley  
Thomas Tam**

**Jean C. LaMarre, ex officio**

**Robert A. Picken, ex officio**

**Martin J. Warmbrand, Secretary of the Board**

**Robert E. Diaz, General Counsel and Vice Chancellor for Legal Affairs**

**Chancellor W. Ann Reynolds  
Deputy Chancellor Laurence F. Mucciollo  
President Raymond C. Bowen  
Acting President Joyce F. Brown  
President Roscoe C. Brown, Jr.  
Acting President Leo A. Corble  
Acting President Steven M. Cahn  
President Leon M. Goldstein  
President Matthew Goldstein  
President Robert L. Hess  
President Augusta Souza Kappner  
President Shirley Strum Kenny**

**President Paul LeClerc  
President Gerald W. Lynch  
President Charles E. Merideth  
President Kurt R. Schmeller  
President Edmond L. Volpe  
Sr. Vice Chancellor Donal E. Farley  
Vice Chancellor Ira Bloom  
Vice Chancellor Jay Hershenson  
Acting Vice Chancellor Tilden J. LeMelle  
Acting Vice Chancellor Richard F. Rothbard  
Dean Haywood Burns**

The absence of Mr. Murphy, Mr. Badillo Ms. Carrion, Mr. Del Giudice, and Ms. White was excused.

**A. DEATH OF STUDENT:** The Vice Chairperson expressed sympathy on behalf of the University to the family and friends of Paula Soto, the Lehman College student who died on March 19, 1991, after being hit by a bullet fired from off-campus during softball practice on the college's South field.

Chancellor W. Ann Reynolds gave a brief biography of Ms. Soto, who was an excellent student and a promising athlete.

Ms. Soto graduated from J.F. Kennedy high school in June of 1989 and came to Lehman College in the fall of 1989.

From the start Ms. Soto showed high promise. She took and passed the Basic Skills Assessment Tests with high scores; and maintained a high academic standing throughout her stay at Lehman.

She started with the college Womens' Softball Team on her first semester. She was the only freshman on the team and a major contributor, winning a Varsity award during her freshman year. The campus believes she had the potential to be a very successful athlete by the time she became a senior.

She had not yet declared her major, but she had indicated that she thought she wanted to be an elementary school teacher.

The Vice Chairperson called upon Provost Roseanne Wille, representing Lehman College President Ricardo R. Fernandez, who reported that the college was in shock and mourning. The students have responded warmly to Ms. Soto's family. Ms. Soto's passing was more poignantly felt because her funeral services yesterday coincided with services for the one-year memorial of the tragic fire at the "Happy Land" night club, in which many Lehman College students lost family and friends. This has been a very difficult week for the college's staff, faculty, and, particularly, the students. President Fernandez has spent considerable time with Ms. Soto's family during the past week, during the funeral services yesterday, and the funeral today.

The Vice Chairperson described this tragic incident as one more argument on behalf of gun control, and urged those attending to start addressing this problem privately.

**B. TRI-STATE CONFERENCE:** The Vice Chairperson announced that Trustees and University staff had participated in the Tri-State Conference "A Mirror on the Past, a Window to the Future," at the 1991 Tri-State Consortium on March 17-20, in East Brunswick, New Jersey.

**C. FACULTY HONORS:** The Vice Chairperson reported the following:

(1) Evelyn Barish, professor of English at The College of Staten Island is one of three scholars awarded the prestigious Christian Gauss Award of Phi Beta Kappa. Her book, Emerson: The Roots of Prophecy, was named the outstanding work of literary scholarship or criticism for 1990.

(2) Richard Karwoski, professor of Art at New York City Technical College, received the Salzman Award at the 92nd annual exhibiting artists members' exhibition of the National Arts Club for one of his watercolors. Several of his works on canvas are on view through March at the Hemisphere Club in the Time-Life Building.

(3) J.A. George Irish, director of the Caribbean Research Center and professor of Latin American and Caribbean Studies at Medgar Evers College, has been named by the secretary general of the Organization of American States to a panel of scholars and government leaders that will consider the future of hemispheric relations and the role of the O.A.S.

(4) Robert J. Myers, associate professor of Speech at Bernard M. Baruch College, has been elected president of the Association for Business Communication.

(5) Bruce Saylor, professor of Music at Queens College received the Ingram Merrill Foundation Award in January for his compositions. Works written and arranged by him were sung by soprano Jessye Norman during her Christmas Gala concert in the Cathedral of Notre Dame de Paris last December 19th. The event, which was televised in France, will be seen in this country next December.

**D. STUDENT HONORS:** The Vice Chairperson reported that James Gwynn, a third-year student at The City University of New York School of Law at Queens College, was named best oral advocate in the recent Frederick Douglass Moot Court Competition.

**E. DEAN, THE CITY UNIVERSITY SCHOOL OF LAW AT QUEENS COLLEGE -- HONORS:** The Vice Chairperson announced that Dean Haywood Burns has received several honors:

(1) Dean Burns was awarded the Education Award of the New York State Black and Puerto Rican Caucus "in recognition of leadership, scholarship and dedication to the achievement of education excellence."

(2) Dean Burns was named to the Board of Directors of the Society of American Law Teachers.

(3) Dean Burns was chosen as the Hoftra Public Justice Foundation's Public Interest Person of the Year.

The Vice Chairperson noted the abundance of honors and offered congratulations to Dean Burns.

**F. FEMINIST PRESS HONORED:** Brentano's honored the University's Feminist Press on the occasion of its 21st birthday, and in commemoration of Women's History Month, on March 24, 1991, at its Fifth Avenue location. The afternoon was billed as "An Afternoon with Feminist Press Authors."

**G. STAFF HONORS:** The Vice Chairperson announced that Roberta D'Oyen, Esquire, a Labor Relations Associate in the Office of Faculty and Staff Relations, is leaving the University, having been appointed Deputy Commissioner of the Department of Consumer Protection by Connecticut Governor Lowell Weicker.

**The Vice Chairperson congratulated all honorees.**

**H. GRANTS:** The Vice Chairperson presented for inclusion in the record a report of grants received by several units of The City University of New York since the last Board meeting.

Grants \$50,000 or above received by units of The City University since the last Board meeting:

1. Bronx Community College: a. \$79,000 Brookhaven National Laboratories to Dean of Students Evelyn Kish to provide classroom instruction in environmental science.

b. \$624,390 New York State Education Department to Mr. Modi Essoka, Continuing Education, to provide job placement services to refugees receiving public assistance.

c. \$273,024 National Institute of Health to Dr. Richard Heller, Biology, to increase minority representation in the biomedical science professions while supporting biomedical research at the college.

d. \$207,528 U.S. Department of Education to Dean Carl Polowczyk and Ms. Michelle Danvers, Academic Affairs, to provide students between the ages of 14 and 21 with college admissions counseling, financial aid, and career counseling through the College's Talent Search program.

e. \$128,545 New York City Board of Education to Ms. Jean Napper, Continuing Education, to continue an eight-grade extension program on campus in cooperation with Community School District Ten.

f. \$62,923 U.S. Department of Education to Dr. Richard Donovan, Networks, to assist students in the transfer process from 2-year to 4-year institutions.

- g. \$95,248 The University of the State of New York and The New York State Education Department to Ms. Blanche Kellawon, Continuing Education, to provide assessment and instruction in English and citizenship education to eligible legalized aliens seeking to attain permanent resident status under provisions of The State Legalization Impact Assistance Grant (SLIAG).
- h. \$157,381 The University of the State of New York and The New York State Education Department to Mr. Claude Grant, Continuing Education, to provide computer training to member businesses of the Hunts Point Local Development Corp.
- i. \$244,588 New York State Division of Substance Abuse to Dr. Reid Strieby and Dr. Jerry Mandel, Social Science, to establish a street-based Community Health Outreach Worker Training Program in the Bronx.
- j. \$280,579 U.S. Department of Education to Dean of Students Evelyn Kish and Dr. Ingrid DeCicco, Academic Affairs, to continue the tutoring and counseling services of the College's Student Support Services project for academically disadvantaged students.
- k. \$66,000 The University of the State of New York and The New York State Education Department to Dr. Reid Strieby, Social Science, to provide residents of the Bronx and Upper Manhattan with community health education and AIDS prevention instruction.
- l. \$197,361 U.S. Department of Education to Dr. Joseph O'Sullivan, Academic Affairs, to strengthen the college's fiscal administration procedures; initiate academic program improvement; to assure increased student competency in writing skills and to enhance student services.
- m. \$70,325 U.S. Department of Energy to Dean of Students Evelyn Kish to provide scholarships, books, and laboratory fees for minority students preparing for careers in energy-related fields.
- n. \$216,579 U.S. Department of Education to Dean Carl Polowczyk and Ms. Michelle Danvers, Academic Affairs, to counsel high school students with a goal of reducing the dropout rate in the primary target area, the South Bronx.
2. Borough of Manhattan Community College: a. \$107,500 New York State Education Department to Dean Sandra Poster for a Professional Video Training Program/Structural Unemployment.
- b. \$179,904 New York State Department of Economic Development to Dean Sandra Poster for a Economic Skills Training Program.
3. The Graduate School and University Center: a. \$58,361 National Science Foundation to Professors Stanley Brodsky and Arthur Roitstein for Staff Development to Provide Associate Degree Science and Engineering Technology Faculty with the Experience to Incorporate Computer Based Data Acquisition Techniques in their Laboratories.
- b. \$172,500 Ford Foundation to Professor Benjamin Rivlin for a Conference on "The Impact of the Changing International Political Climate on the Role of the United Nations Secretary-General."
- c. \$800,000 U.S. Air Force to Professor Richard Tolimieri for Applied Harmonic Analysis.
4. Hunter College: a. \$138,772 Public Health Service to Catherine Wondolowski, Nursing, for "Master's Level Gerontological Nurse Practitioners Program."
- b. \$70,000 Aaron Diamond Foundation to Mae Gamble, Education, for "Teacher Opportunity Corps."
- c. \$75,000 Rockefeller Brothers Fund to Mae Gamble and George Gonzalez, Education, for "Support of Education, Training & Induction of Minorities into the Teaching Profession."
- d. \$62,500 New York Community Trust to Rose Dobrof and Janet Buelow, Brookdale Center on Aging, for "Entry to Community Respite Alzheimer's Services."
- e. \$50,000 New York State Interest on Lawyer Income Account to Rose Dobrof and Barbara Collins, Brookdale Center on Aging, for Advocacy and Training for Programs Serving the "Elderly Poor in Harlem."

5. New York City Technical College: a. \$87,621 New York State Education Department/Vocational Education Act to Acting Dean Anisia Quinones for Access for Women in Technical Careers.

b. \$53,449 New York State Education Department/Vocational Education Act to Dr. James Goldman for Joint Apprentice Committee Elevator Industry Trade Related Skills Training.

c. \$100,000 Aaron Diamond Foundation to Dr. Ellen Goldsmith for Intergenerational Reading.

6. Queens College: a. \$50,000 Aaron Diamond Foundation to Dr. Barry Commoner, Center for the Biology of Natural Systems, for "An Environmental Internship Program for Low-Income Minority Neighborhoods."

b. \$112,934 National Institutes of Health to Dr. Claire Poulson, Psychology, for "Operant Analysis of Imitation in Infants."

c. \$113,551 U.S. Department of Energy to Dr. Charlotte Schreiber, Geology, for "Evaporites as a Source of Oil."

d. \$270,840 U.S. Department of Education to Ms. Paula Anderson, Dean of Students Office, for "Upward Bound."

7. York College: a. \$50,000 New York State Department of Education to V.P. James C. Hall and Mr. Ronald C. Thomas of Adult & Continuing Education, for a State Legalization Impact Assistance Grant.

**I. ORAL REPORT OF THE CHANCELLOR:** The Chancellor reported on budgetary matters.

State Budget -- The Chancellor noted that there is less than one week before the April 1st deadline, but, as noted in the media, budget deliberations are basically at a standstill. Governor Cuomo has revised his projections on the State deficit to include an additional \$435 million shortfall. Additional agency cuts were recommended, but CUNY and SUNY were exempted from those cuts. The total deficit for the State is now some \$6.5 billion. Late last week Speaker Miller recommended a separate, long-term plan which would provide partial restorations to The City University of New York, if enacted. The Speaker's program seeks to ameliorate the State's budgetary "crisis" over a three-year period, would reduce the proposed \$500 tuition increase to \$200 for the 1991-92 year at the senior colleges, and to \$100 at the community colleges of CUNY, and increase over each of the next three years. Other details of this proposed budget, which include a partial restoration of TAP funds, are currently being reviewed in the Assembly Democratic conference. The fate of the plan is uncertain, given the public response of the Governor and Senator Marino, as well as the larger issues revolving around proposed tax revenues. In the meantime the University is continuing to press forward with its campaign. A letter-writing drive has produced close to 6,000 letters so far, and it is hoped that this number will be doubled. Three colleges were noted for producing an enormous amount of support; New York City Technical College, Baruch College, and Kingsborough Community College. Queens College was also noted. The Chancellor thanked the colleges' presidents, faculty, students, alumni organizations, and the labor unions, for being supportive of The City University, its fine student body, and its special needs. The Chancellor indicated that she would be in Albany again this week and that she plans to continue with special meetings and trips while the budget negotiations continue. She plans to meet next week with Speaker Miller, Senator LaValle, Assemblyman Sullivan, the Black and Puerto Rican Caucus members, and other legislators. The Chancellor said she will continue to keep the Board informed and to press ahead with University concerns for as long as the budget process takes.

City Budget -- Last week Mayor Dinkins announced an additional \$800 million budget deficit for the coming year. The University's share of that cut, although in a protected category, is \$19 million. The University plans to appeal because the \$19 million cut, accompanied by all other budget cuts, comes to a total of well over \$56 million for community colleges. The Chancellor indicated that the University is now in the same protected category as the Police Department, and, therefore, there is significantly lower damage in comparison to most other City agencies. Today, the City Council developed and sent a letter to the Mayor which calls for a reduction of the \$19 million cut assigned to the University to \$4 million. This budget is similar to Speaker Miller's proposal, a series of budget cuts and recommendations that take place over a multi-year period. Earlier today the Chancellor met with the community college presidents to bring them up to date and to get their help on current budget issues in the City budget. She thanked all of the college presidents for their continuing help.

Search Committee for Vice Chancellor for Budget, Finance and Computing -- The Chancellor announced the establishment of a Search Committee for the Vice Chancellor for Budget, Finance and Computing. President Edmond Volpe has accepted the Chairmanship. Also serving are Presidents Ricardo Fernandez and Leon Goldstein, and Deputy Chancellor Lawrence Mucciolo. The Chancellor has asked for a representative from the University Faculty Senate and a representative from the University Student Senate. To provide campus representation on this important search, the Chancellor has asked Dean Iliana Rodriguez of Hostos Community College to serve. Trustee Edith Everett has agreed to be the non-voting member of this committee.

Trustee William Howard indicated that the Committee had a good cadre of individuals, but encouraged the Chancellor to include an individual with a financial background who could evaluate the resumes, since the position of Vice Chancellor for Budget, Finance and Computing is one of the most key positions in the University. The Chancellor noted that Trustee Everett has a considerable financial background. Trustee Howard concurred, but emphasized the need for someone with a background in accounting, indicating that a great deal of what is received by the Board of Trustees Committee on Fiscal Affairs concerns the City and State budgets. The Chancellor asked that Trustee Picken and the University Faculty Senate provide a faculty member with considerable expertise in finance and accounting. Trustee Picken said that the University Faculty Senate plans to do so. The Chancellor thanked Trustee Howard for a good suggestion.

**J. TRUSTEE JEAN LAMARRE:** Indicating that he had to depart early, Trustee LaMarre requested of the Vice Chairperson and received, under personal privilege, leave to make a brief statement regarding an incident at the March 19, 1991, student rally in Albany. He said he would be sending out a letter concerning what occurred, because there have been a lot of rumors and misrepresentations of the facts. Trustee LaMarre indicated that he has previously extended himself to the members of the Board and to the college presidents, and has today invited students to come to the Board meeting. As one of the key organizers of the March 19th rally, in conjunction with the State University representative, Ms. Kahina R. Van Dyke, Trustee LaMarre stated that the students' intentions were not violent, nor do they condone violence. He noted that an unprecedented 7000 City University and State University students were brought together for the March 19th rally at the State Capital. Trustee LaMarre said he believed the rally was successful because it effectively impacted on the State legislature, bringing student and educational concerns to the front of the legislative agenda. He indicated that the student effort may have been the spark that was needed for Speaker Miller to come out in support of raising taxes, and alternative means of balancing the budget.

Trustee LaMarre reported that last week he testified before the Congressional Sub-Committee on Education about the existing need for national funding of higher education, specifically geared to The City University of New York. Mr. LaMarre told the Committee that, in human terms, the effects of the lack of funding by the national government, and continuing denial of access to higher education to the majority of the people, would be an increase in crime, drugs, and homelessness in the City.

Trustee LaMarre continued that on March 19th the students resorted to activism. He said the student leadership now has some sense that some enemies may have been made, even on the Board, but the student leadership is not here to weigh political interest. Trustee LaMarre stated that the thrust towards selective education must end, and the reservation of education for those who are privileged, and can afford it, must stop.

Trustee LaMarre noted the passing of Leo Benjamin, who devoted his life to spreading the message of Free Tuition. Trustee LaMarre indicated that he had thought the idea of Free Tuition impractical, but now, upon reflecting on the devotion of Leo Benjamin to the cause, thinks that there is some degree of substance to it.

Trustee LaMarre made a plea to his fellow Board members, to use their political weight to make sure that The City University of New York does not deteriorate. He indicated that he has made almost fifteen trips to Albany and urged the other Trustees to make some trips. He applauded those who have done so. Trustee LaMarre concluded with a request that the Trustees also visit the campuses to keep in touch with those whom they represent.

**Upon motions duly made, seconded and carried, the following resolutions were adopted or action was taken as noted: (Calendar Nos. 1 through 7)**

**NO. 1. UNIVERSITY REPORT:** The resolution was moved and seconded.

Trustee Blanche Bernstein asked why there were so many waivers of tuition. Deputy Chancellor Mucciolo indicated that virtually all of the waivers in question are part of contractual agreements with outside agencies and funding sources which provide instructional and administrative costs and a certain amount of overhead. As part of that contract the University agrees not to charge direct tuition to the individual whose education is being funded. He advised that the University carefully scrutinizes the amount of the grants in relation to the amount of tuition and fees waived. By-and-large the contract grants exceed the amount of tuition waived.

The following resolution was adopted.

RESOLVED, That the University Report for March 25, 1991 (including Addendum Items) be approved as revised as follows:

(a) Items listed in PART E -- ERRATA, to be withdrawn or changed as indicated:

Additional Errata item:

(1) Hunter College -- Reappointment With Early Tenure: The entry for Migdalia Romero is withdrawn.

EXPLANATION: The University Report consists of the highlights of the personnel actions and other resolutions of a non-policy nature which require approval by the Board of Trustees.

**NO. 2. CHANCELLOR'S REPORT:** The resolution was moved and seconded.

Trustee Howard stated that where contracts extending over two three-year periods are renegotiated, whether with increase or decrease, the item should be referred back to the Committee on Fiscal Affairs before they come before the Board, so that they can be cataloged, and confusion can be avoided. The Chancellor agreed that such changes should go back to the Committee on Fiscal Affairs and indicated that her response to Trustee Howard's letter concerning this matter is in the mail.

The following resolution was adopted.

RESOLVED, That the Chancellor's Report for March 25, 1991 (including Addendum Items) be approved.

EXPLANATION: The Chancellor's Report consists of standards resolutions and actions of a non-policy nature which require approval by the Board of Trustees.

**NO. 2X. REPORT ON CAPITAL FACILITIES:** Senior Vice Chancellor Donal E. Farley reported that The City University's Capital Program has three primary components:

1. The most familiar program provides new buildings and major renovations, that is, projects proposed by the University, included in the annual State capital budget and implemented under a tripartite agreement among the University Construction Fund, chaired by Dr. Pressley, The City University, and the State Dormitory Authority. He explained that, in essence, the agreement is an arrangement whereby the Dormitory Authority finances and contracts for the provision of facilities for the University, which it leases to The City University Construction Fund for use by The City University. The Construction Fund makes annual rentals to the Dormitory Authority. The funds for such payments come as annual City and State appropriations to the Construction Fund, and do not flow through the University's budget.

Vice Chairperson Everett noted that this is an important issue, that the process is complex and asked that it be spelled out. Sr. Vice Chancellor Farley, in anticipation of this problem, has described how the arrangement works between the three entities in the report "City University Construction Fund Annual Report 1989-90" (page 14), which he has provided, along with other submissions, for Board review.

**Trustee Howard added that the Committee on Fiscal Affairs has periodic reviews and that interested Trustees, students, and faculty can be invited to attend.**

Sr. Vice Chancellor Farley provided a list of current programs being funded through the Construction Fund arrangement. He reported that the program is large, including, (1) projects which have been completed within the last 6-18 months, (2) projects under construction, (3) projects currently being advertised, (4) sites being acquired and, (5) projects being funded for design -- for a total of about \$1 billion, 400 million. Over the last six-to-eight months, six projects, at cost of more than \$94 million, have been completed. \$900 million in projects is currently under construction. \$200 million is being advertised for bids and will be soon awarded. Sr. Vice Chancellor Farley noted that The City University of New York probably has the largest construction program of any university in the country at present, and one of the larger public construction programs in the country. He also noted that the timing is very fortunate, given the high competition in the marketplace which allows the University to buy construction at 10%-15%-20% under estimates. He also noted that July 5th is the 25th anniversary of the Construction Fund. Through this arrangement the Fund and the University have been provided with 10.5 million square feet of space, approximately 60% of the University's current space, and approximately 3.5 million square feet of space is being acquired.

The Sr. Vice Chancellor reported that the present problem is the new requirement of a cap, or limit on the amount of Dormitory bonds which can be sold for The City University construction program. Prior to 1986 there was no limit, but in exchange for a restructuring of the program there was negotiated a limit of \$1.325 billion, on the assumption of a five-year need. Then Speaker Stanley Fink led the fight to get the University that amount. The University has now bonded out all but \$4 million of that cap, and is back in Albany for approval of an extension. A bill which came out of the Assembly Higher Education Committee last week, will probably be voted on tomorrow. The Senate had it referred to the Corporations Committee. It is expected that there will be a meeting between the Counsel for the Senate Higher Education Committee and the Counsel to the Corporations Committee sometime later this week. The legislation provides that the Community Colleges will no longer be limited by the cap, and will retroactively free up about \$288 million of senior college borrowing capacity.

II. The Sr. Vice Chancellor reported that the second element of the Capital Program is the Building and Equipment Reserve Fund Program. This program was developed about ten years ago when the University captured interest earnings on reserve funds held by the Dormitory Authority. Those reserve funds generate about \$20 million per year which can be used for extraordinary repairs to buildings provided by the Dormitory Authority. It is flexible, off-budget money which lets the University maintain its buildings in a way that most public agencies cannot. The \$20 million a year has been fed back into the University's Capital Program without going through the budgeting process. The University has been very careful in the use of this money, basically using it for elevator repairs, mechanical repairs, roofs, and window structures, thus avoiding criticism, meeting any challenges, and maintaining this built-in ability to maintain assets. In this program there are currently 62 projects in construction and 46 being designed, with a total value of \$60 million.

The Sr. Vice Chancellor mentioned that the Board's Committee on Fiscal Affairs and Facilities, chaired by Trustee Howard, and The City University's Construction Fund, chaired by Trustee Pressley, and vice chaired by Trustee Sylvia Bloom, have been strong advocates of the Dormitory Authority's Affirmative Action Program. The work force statistics are very good and during the last two years the Dormitory Authority awarded 418 contracts to minority-owned and women-owned business enterprises for a total value of \$131 million -- probably one of the more impressive affirmative action programs in the State.

III. The final element of the Capital Program described by Sr. Vice Chancellor Farley is CUNY's Capital Rehabilitation Program -- projects not funded through the Dormitory Authority, but awarded through The City University. This program provides for the rehabilitation of laboratory equipment, fire alarm systems, elevators, etc. There are currently about 200 projects involved. Some serious concerns have come about as the result of the State's budgetary problems. While the University has about \$99 million of reappropriations in next year's recommended State budget, an expenditure cap of \$2.7 million has been put on the advancement of those projects. The University has two projects underway which will probably consume the \$2.7 million. The University will continue to lobby for relief in this area.

Finally, Sr. Vice Chancellor Farley indicated that future emphasis will not be on expansion, but on the rehabilitation or replacement of obsolete facilities, and replacement of rented space which currently costs the University about \$40 million a year from the operating budget. Rented space has decreased from 20% of total space in 1976 to about 8% now. The University is also initiating a program to examine all of its buildings from top to bottom. There are five pilot projects now, with five buildings selected and five architectural engineering design teams investigating those buildings. The design teams will come back to the University with a detailed program of

elements that need to be rehabilitated, cost estimates, and time frames. This pilot program will be used to go into a larger program to inventory the condition of every building in The City University, and from that develop a prioritized program for capital investment at the colleges over the next several years. There will be certain campuses where Master Plans will be developed because of serious deficiencies in the quantity of space, but the major emphasis in the next decade will be to eliminate rented space, replace rented space, and maintain the condition of buildings.

Trustee LaMarre thanked Sr. Vice Chancellor Farley for a fine presentation.

At this point Trustee LaMarre left the meeting.

Trustee Howard asked if the University could tie in the new renovation projects at various institutions, where there is no threat to life or safety, to pluralism and diversity. Those institutions that are moving forward with the mandated plans would be rewarded faster than campuses that decide they want to continue things as they are, not move forward. He noted that if the University continues to have budget shortfalls over a number of years, perhaps it should look at those campuses that are not doing the right thing and think about whether or not they should be closed up. Affirmative action should be clearly spelled out. The Board is trying to make sure the University carries out what the State has mandated be done with their funds. The Chancellor responded that Trustee Howard's point was well taken, and indicated that the top priority for this State is clearly endorsed by the Board, and pluralism and diversity is a major mandate for each of the campuses. The University provided a status report to the Board last fall, and will continue to do so. However, where a campus is not moving effectively or is moving too slowly, it is truly the responsibility of the Chancellor and the Board to make sure that that President and administrative team do move more effectively. The Chancellor mentioned the need for facilities at Hostos Community College and indicated that campus facilities benefit all University students. She added that no students should be deprived of the science facilities, the space facilities, the lecture classroom facilities, because some administrator is not doing what he or she should do. The Chancellor promised that she and the college presidents would see that the real needs in pluralism and diversity are met.

Trustee Howard asked when the Chancellor would get back to the Board regarding the status of pluralism and diversity on the campuses. He noted that there are still a fair amount of problems at some of the campuses, i.e., Baruch College. He said that there are some hard facts, and hard decisions have to be made because the attitudes of individuals cannot be changed. The Chancellor indicated her pleasure in working with Baruch College's Acting President Joyce Brown, who is very committed to the goals espoused by Trustee Howard. The search for the Baruch College president is in progress. The Presidential Search Committee, chaired by Trustee Del Giudice, recently reopened the search in order to get a wider, more diverse, stronger pool of applicants. The issue of pluralism and diversity is at the top of the agenda and will be discussed with each of the candidates.

**NO. 3. APPROVAL OF MINUTES: RESOLVED,** That the minutes of the regular Board meeting of February 25, 1991 be approved.

**NO. 4. COMMITTEE ON FISCAL AFFAIRS, FACILITIES AND CONTRACT REVIEW: RESOLVED,** That the following items be approved:

**A. NEW YORK CITY TECHNICAL COLLEGE -- LEASE OF SPACE:** The resolution was moved and seconded.

President Charles Meredith described the move as a swapping of space which would be a positive move for the College, in terms of the college having a presence in the Metrotech Center development, with built-in financial advantages as well.

The following resolution was adopted:

RESOLVED, That the Board of Trustees of The City University of New York approve a lease termination agreement for approximately 19,029 square feet of office space at 1 Pierrepont Plaza, Brooklyn, and approve a new ten-year lease for approximately 19,029 square feet of office space at 2 Metrotech Center, Brooklyn, to be used by New York City Technical College; and be it further

RESOLVED, That the Board authorize the Secretary of the Board of Trustees to execute the appropriate lease documents, after they have been approved by the General Counsel and Vice Chancellor for Legal Affairs.

EXPLANATION: In October 1988, after an extensive site selection effort, the University executed a ten-year lease for the use of approximately 19, 029 square feet of office space on the 16th floor at 1 Pierrepont Plaza, Brooklyn, for New York City Technical College. The base annual rent is \$475,725 (\$25.00/S.F.) for the first five years and \$532,812 (\$28.00/S.F.) for the second five years. The rent started on May 18, 1989, after the completion of Landlord construction work.

A few months ago, the Landlord informed the University that a Federal agency was seeking to rent a large block of office space at 1 Pierrepont Plaza and that the College space on the 16th floor -- if available -- would be suitable for their needs. The Landlord advised that the College, if willing, could be relocated, under a comparable lease, to another facility owned by the Landlord known as 2 Metrotech Center. This is a newly constructed facility, which offers very similar space to that of 1 Pierrepont Plaza, and is much closer to the College's main campus.

If the College and University consent to move to 1 Metrotech Center, the Landlord will agree to a new ten-year lease that includes the following:

1. The Landlord, at its own cost, will completely construct a new installation pursuant to College specifications.
2. The new ten-year term will begin upon completion of alteration work by the Landlord. The rent schedule of \$25.00/S.F. for the first five years and \$28.00/S.F. for the second five years will start anew from the point of occupancy at 2 Metrotech Center.
3. The University will get a three (3) month rent concession at the beginning of the term of the new lease.
4. All escalation base years for real estate taxes and operating costs will be revised from the original dates set forth in the 1 Pierrepont Plaza lease, therefore lowering our current reimbursement payments for these items.
5. The Landlord will pay all costs for moving and telephone installations.
6. The College will get two free parking spaces at 2 Metrotech Center.

All other terms and conditions of the lease at 1 Pierrepont Plaza will be applicable to the new lease at 2 Metrotech Center.

The College has advised that it approves of this proposed move from 1 Pierrepont Plaza to Metrotech Center.

Trustee Fink abstained.

**B. BRONX COMMUNITY COLLEGE -- VIDEO PRODUCTION AND EDITING EQUIPMENT:** The resolution was moved and seconded:

Trustee Howard indicated that the funding for this project from the City Capital Budget came through the Borough President.

The following resolution was adopted:

RESOLVED, That the Board of Trustees of The City University of New York approve the contract documents and specifications and authorize Bronx Community College to advertise for, receive and open bids, and award a contract to the lowest bidder for video production and editing equipment at an estimated cost of \$400,000 chargeable to Capital Project HN 246 (CUNY Project No. BX008-989).

EXPLANATION: The proposed equipment is for Bronx Community College instructional classroom use.

**C. COGENERATION SYSTEM SCREENING REVIEW FOR CUNY CAMPUSES:**

RESOLVED, That the Board of Trustees of The City University of New York approve a service contract with the firm of Burns and Roe Industrial Services Company for a cogeneration system screening review for CUNY Campuses, CUNY Project No. CA002-090, at a fee not to exceed \$70,000 chargeable to the State Capital Construction Fund.

EXPLANATION: Cogeneration, where feasible, can reduce energy consumption and costs. As part of CUNY's effort to identify energy conservation and cost saving measures, a preliminary cogeneration study will be undertaken.

The project consists of a cogeneration screening review for all CUNY campuses with economic, technical and physical plant considerations and identification of the CUNY campuses most suitable for more detailed feasibility studies of the installation of a cogeneration system producing electrical and thermal energy.

**NO. 5. COMMITTEE ON ACADEMIC POLICY, PROGRAM AND RESEARCH: RESOLVED,** That the following items be approved, and report noted.

At this point Calendar No.5.B. was considered next.

**B. THE CITY COLLEGE -- M.A. IN MANAGEMENT ECONOMICS AND INTERNATIONAL FINANCE:** The resolution was moved and seconded.

Trustee Blanche Bernstein indicated that she had inquired whether Baruch had any objection to the proposed program, as possibly competitive with its business programs. She was advised that Baruch had no objection.

The following resolution was adopted.

RESOLVED, That the Program in Management Economics and International Finance leading to the Master of Arts degree to be offered at City College be approved, effective September, 1991, subject to financial ability.

EXPLANATION: The proposed program is intended to enhance career opportunities for graduates to work in business enterprises as well as government agencies by offering graduate education in quantitative methods and theoretical and applied economics within an international context. The proposed program includes an introduction to modern managerial, production, and marketing techniques and skills and has two specializations: 1) China; and 2) Market Economies. The "China" specialization is intended to teach Americans how to do business with China. The "Market Economies" specialization is intended to teach Chinese Nationals how to do business with the United States.

With its specializations, the proposed program responds to an important need in the New York metropolitan area for individuals well-prepared to contribute to business projects between China and market economies. Trade/investment specialist, trade negotiator or representative, and international business executive are but a few of the specific careers for which graduates of the program will qualify.

The proposed curriculum is comprised mostly of existing courses that are currently offered on a regular basis at the college, and qualified faculty are already in place to offer all the courses in the program. No new faculty will be needed. The program is therefore cost effective. In addition, the program will contribute an important new dimension to the College's ongoing educational goals in international studies.

**A. HOSTOS COMMUNITY COLLEGE -- A.A.S. IN GERONTOLOGY:**

RESOLVED, That the program in Gerontology leading to the Associate in Applied Science degree to be offered at Hostos Community College be approved, effective September, 1991, subject to financial ability.

EXPLANATION: The purpose of the proposed program is to provide students with the knowledge, skills, and attitudes necessary to work effectively with aging individuals and their families. The program is intended to prepare students for entry-level positions in senior centers, home health care and family service agencies, nursing homes and a variety of agencies that provide services to well, ill, and frail elderly. In addition, for the purpose of career development and advancement, the program will provide working adults who are currently serving the elderly the opportunity to upgrade their knowledge, skills, and awareness of the needs of the aged.

The New York State Department of Commerce reports that the above-sixty age group in New York is expected to grow at fifteen times the rate of the rest of the population. The borough of the Bronx currently has an estimated two hundred thousand residents who are over the age of sixty-five; and one-fourth of these residents are living at or near the poverty level. This large and growing segment of the population makes ever increasing demands for services that cannot be met by existing agencies and the current limited number of adequately trained personnel. The proposed program is in direct response to this identified need.

**NO. 5X. COMMITTEE ON PUBLIC AFFAIRS: RESOLVED,** That the following item be approved and report noted:

**A. REPORTS:** Trustee Bloom reported that the Committee did not meet in March 1991, but is scheduled to meet on April 8, 1991.

Trustee Bloom noted that the Adult Literacy Student Recognition Ceremony, with Ms. Joyce Dinkins, the First Lady of New York City, was an extraordinary event, covered by WABC-TV, and with student participants who were a credit to the programs. Trustee Bloom also mentioned that over 3300 CUNY students and recent graduates participated in the CUNY Job Fair which had almost 100 corporations, firms, and agencies available.

**B. ADDED ITEM:** Trustee Bloom called upon Trustee Thomas Tam, Vice Chair of the Public Affairs Committee, to introduce a resolution on Asian American Heritage Month. Trustee Tam read the resolution into the record. The resolution was moved and seconded.

**The following resolution was adopted:**

**ASIAN AMERICAN HERITAGE MONTH:**

WHEREAS, Students, faculty and staff of The City University of New York originate from the many countries of Asia: and

WHEREAS, Asian American students are the fastest growing minority group in American higher education today, and in the City University have demonstrated a five-fold increase in enrollment in little more than a decade, currently constituting almost one in ten students; and

WHEREAS, The University has a growing number of distinguished Asian American alumni; and

WHEREAS, The purpose of Asian American Heritage Month is to create a public awareness of the quality, potential, and diversity of the contributions of Asian Americans in the past and today; and

WHEREAS, Last year's highly successful Asian American Heritage Festival and Forum, held at John Jay College, simultaneously exemplified the common aspirations, unique contributions to the world of each culture, and the diversity and distinction of the University's student population; and

WHEREAS, The colleges and schools of The City University of New York are hosting festivals and forums to celebrate and communicate to all students and New Yorkers the accomplishments of Asian Americans;

THEREFORE, BE IT RESOLVED, that the Board of Trustees of The City University of New York endorses the designation of the month of April, 1991, as Asian American Heritage Month; and encourages the participation of the University community in due observance of the month.

**C. WAR VETERANS:** Trustee Harold Jacobs suggested that the University give a reception to recognize the efforts of the students, faculty, and staff who served in the Persian Gulf. He indicated that the Committee on Faculty, Staff, and Administration is considering making changes with regard to pensions, etc., to this end. He said the University should not overlook a response to these young men and women. The Chancellor agreed with Trustee Jacobs. She also noted that the City is planning a big affair, that General Powell is an alumnus of The City College, and that the University is hoping to coordinate its recognition in conjunction with the City's festivities. The University had 160 persons in the Gulf.

The Vice Chairperson indicated that given the unfortunate circumstances of the Vietnam War, and the concern in America for the way those servicemen were received after the war, there may be some way for City University students who participated in that war to get some recognition. She said it was sad to see the comparative treatment of these two groups of veterans.

President Roscoe C. Brown, as one of the Mayor's designees to the Operation Welcome Home Committee, indicated that a significant part of the operation will involve honoring some of the CUNY participants. But more importantly, President Brown and Tom Evans, who is chairing the committee called The Living Memorial, will focus on using excess funds which are developed, for education, counseling, health assistance, and job development. Vice Chancellor Goldstein and the Research Foundation will be involved. President Brown noted Dr. Jacobs' suggestions. The Committee will come to the Board, if need be, for any official recognition.

At this point Calendar No. 7. was considered next.

**ADDED ITEM**

**NO. 7. COMMITTEE ON FACULTY, STAFF, AND ADMINISTRATION:** RESOLVED, That the following item be approved:

**A. NAMING OF THE GRADUATE SCHOOL AND UNIVERSITY CENTER'S AUDITORIUM:** The resolution was approved by acclamation.

RESOLVED, That the Board of Trustees of The City University of New York approve the naming of The Graduate School and University Center's Auditorium, located in the 33 West 42nd Street building, the Harold M. Proshansky Auditorium.

EXPLANATION: President Proshansky received his Bachelor's Degree from The City College in 1941. After graduate work at Columbia University and New York University, Dr. Proshansky joined the Psychology faculty of Brooklyn College in 1952. He became a member of the Doctoral Faculty in 1963, and served consecutively at the Graduate Center as Executive Officer of the Ph.D. Program in Psychology, Dean of Graduate Studies, Provost and Deputy to the President, and President.

Members of the Graduate School and University Center's Board of Visitors, faculty, and student body, as well as friends of Dr. Proshansky, have already contributed to the Harold M. Proshansky Fund, created in his honor at the Graduate Center. These funds have been dedicated to improvements in the Auditorium and the enrichment of its offerings.

Naming the Graduate Center's 250-seat Auditorium in Dr. Proshansky's honor, as a tribute to his many years of service to the University, and, in particular, his seventeen years of leadership as President of the Graduate School and University Center, will provide an appropriate public and continuing recognition of Dr. Proshansky's extraordinary dedication and service.

Trustee Howard asked if Dr. Proshansky's family would be notified. Acting President Steven Cahn indicated that there will be a ceremony in which the family will be involved.

**NO. 6. HONORARY DEGREES:** RESOLVED, That the following honorary degrees, approved by the appropriate faculty body and recommended by the Chancellor, be presented at the commencement exercises as specified:

THE CITY COLLEGE

Erich Block	Doctor of Science
Faith Ringold	Doctor of Fine Arts
Herbert Robinson	Doctor of Laws
Edwin Torres	Doctor of Laws

THE COLLEGE OF STATEN ISLAND

Oliver W. Sacks	Doctor of Humane Letters
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QUEENS COLLEGE

John Birks "Dizzy" Gillespie	Doctor of Humane Letters
Raymond C. Kurzweil	Doctor of Science

CITY UNIVERSITY HONORARY DEGREE

Father Joseph O'Hare	Doctor of Humane Letters
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The resolution was approved by acclamation.

## BOARD OF TRUSTEES

Trustee Louis Cenci recommended that the Board make sure that the appointment of an individual is an accomplished fact before sending a letter of congratulations, or awarding an honorary degree, to avoid embarrassment on the part of the University and to the individual involved.

Trustee Robert Picken asked on what occasion it is proposed to award Father O'Hare The City University Honorary Degree, since there is no 'City University' commencement. President Paul LeClerc indicated that the degree would be awarded at Hunter College.

Trustee Jacobs suggested that the body recognize the presidential representatives attending the meeting. The Chancellor thanked Trustee Jacobs for the suggestion and introduced the following representatives:

Dr. Robert Pfeffer, representing President Harleston, The City College;  
Dr. Dominic Nwasike, representing President Jackson, Medgar Evers College;  
Dr. Eugenio Barrlos, representing President Santiago, Hostos Community College;  
Dr. Roseanne Wille, representing President Fernandez, Lehman College.

The Vice Chairperson wished all a good holiday.

Upon motions duly made, seconded and carried, the meeting was adjourned at 5:55 P.M.

SECRETARY MARTIN J. WARMBRAND