MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES OF THE CITY UNIVERSITY OF NEW YORK

HELD

SEPTEMBER 25, 1991

AT THE BOARD HEADQUARTERS BUILDING 535 EAST 80TH STREET - BOROUGH OF MANHATTAN

The Chairperson called the meeting to order at 4:38 P.M.

There were present:

James P. Murphy, Chairperson Edith B. Everett, Vice Chairperson

Herman Badiilo Blanche Bernstein Syivia Bloom Gladys Carrion Louis C. Cenci Stanley Fink William R. Howard Harold M. Jacobs Susan Moore Mouner Calvin O. Pressley Thomas Tam

Robert A. Picken, ex officio

Secretary Genevieve Mullin Robert E. Diaz, General Counsel and Vice Chancellor for Legal Affairs

Chancellor W. Ann Reynolds
Deputy Chancellor Laurence F. Mucclolo
President Raymond C. Bowen
President Roscoe C. Brown, Jr.
President Josephine Dunbar Davis
President Leon M. Goldstein
President Matthew Goldstein
President Bernard W. Harieston
President Robert L. Hess
President Frances Degen Horowitz
President Edison O. Jackson
President Augusta Souza Kappner
President Shirley Strum Kenny
President Gerald W. Lynch

President Charles E. Merideth
President Isaura S. Santiago
President Kurt R. Schmeller
President Edmond L. Volpe
Sr. Vice Chancellor Donal E. Farley
Vice Chancellor Ira Bloom
Vice Chancellor Joyce F. Brown
Acting Vice Chancellor Allan H. Clark
Vice Chancellor Jay Hershenson
Acting Vice Chancellor Marcia V. Keizs
Acting Vice Chancellor Richard F. Rothbard
Dean Haywood Burns
Dean Stanford R. Roman, Jr.

The absence of Trustee Del Gludice and Trustee LaMarre was excused.

Chairman Murphy noted that this meeting is the start of a new year in which many exciting things are happening and the University has much to do.

A. GREETING OF NEW PRESIDENTS: Chairman Murphy introduced three new presidents of the University, President Josephine Dunbar Davis of York College, President Matthew Goldstein of Bernard M. Baruch College, and President Frances Degen Horowitz of The Graduate School and University Center.

At this point Trustee Badillo Joined the meeting.

B. DESIGNATION OF ALBERT HOSMER BOWKER AS CHANCELLOR EMERITUS: WHEREAS, He served as a dynamic, innovative and courageous Chancellor, from 1963 through 1971, spearheading the growth of City University from seven campuses to nineteen; and

WHEREAS, As Chancellor, he extended higher educational opportunities to unprecedented numbers through open access and the establishment, implementation, and oversight of the Search for Education, Elevation and Knowledge (SEEK) and College Discovery Programs; and

WHEREAS, His pioneering in this area helped set a new admissions pattern at public institutions of higher education throughout the nation, enfranchising the socially deprived and the educationally underprepared; and

WHEREAS, He demonstrated his leadership for the future of higher education, as Chancellor of the University of California at Berkeley, and on the national level, as Assistant Secretary for Post-Secondary Education during President Carter's administration; and

WHEREAS, He conceptualized and personally led the fight for legislative approval of the Construction Fund, operating through the Dormitory Authority, and subsequently secured approval of plans for the vast expansion and renewal of the physical plant and facilities of The City University at an eventual cost of two billion dollars; and

WHEREAS, A scholar, a teacher, and a statesman, he serves as a member of Lt. Governor Stan Lundine's Task Force on State Support for High Technology Research, and provides The City University with his energy and vision, as Vice President of the Research Foundation;

THEREFORE BE IT RESOLVED, That the Board of Trustees, in recognition of his exceptional service and historic role in building this great institution, The City University of New York, designate Albert Hosmer Bowker Chancellor Emeritus of The City University of New York, effective September 25, 1991.

The resolution was unanimously adopted.

Chairman Murphy said that it was difficult to imagine the impact Al Bowker has had on so much higher education across the country, in addition to all the things he has done at the University and he is one of the superstars of his generation. He fought successfully to create the University as we know it today with its number of institutions and its programs of open access and opportunity. He said the honor was well deserved and does not match the great things Dr. Bowker has done. He asked that the following statement be entered into the record:

Statement of Chairman Murphy

What a special occasion this is, to honor Albert H. Bowker, our man of history -- the builder and shaper of The City University. CUNY was surely fortunate to have him as its Chancellor during seven of the most exciting and eventful years in the history of this University -- and of this City.

He was the first great builder of The City University. He came from a private university background to lead CUNY in its great breakthrough — the pioneering policy called open admissions. That was Dr. Bowker's pioneering innovation, to meet the special needs of the City of New York, and its changing kaleidoscope of population.

Under Dr. Bowker's leadership, CUNY established new colleges in every borough -- Manhattan, Brooklyn, Queens, The Bronx and Staten Island, and at every level -- community colleges, senior colleges, a professional school of social work, and a graduate division for doctoral work. Except for the four older senior colleges and three of our community colleges, there is no unit of The City University which was not conceived and chartered on the initiative of Albert H. Bowker.

The CUNY Construction Fund which made possible the launching of a two billion dollar campus construction project for CUNY — now in its final phase — was the product of the creative thinking of Albert H. Bowker. During the past 29 years, this vast building program has transformed CUNY from a University of slum buildings to a model urban University with first-rate campus facilities which have either been built or are in the final stages of building.

Above all, however, we owe to Albert Bowker the rebirth of the idea of The City University as the alma mater of the ambitious poor and of the striving disadvantaged, the University of opportunity for latecomers, for the children of the working class, and for the members of the minorities.

This was Al Bowker's seminal concept which was picked up and carried forward by each of the successive Chancellors who came after him -- Robert J. Kibbee and Joseph S. Murphy, and now W. Ann Reynolds -- and by the successive Boards of Trustees, of which I am proud to be the present Chair.

All hail to Albert H. Bowker -- and to his enlarged concept of the mission of The City University -- and to The City University itself -- its past, its present, and its future.

Trustee Badillo said the resolution does not cover all of Albert Bowker's achievements and noted that they could not be covered even if the Board stayed all evening. Many of the colleges of the University would not exist today were it not for Al Bowker. He asked that the following statement be included in the record:

Statement of Trustee Herman Badillo

My knowledge of Chancellor Bowker goes back further than that of any other member of the Board, I suppose. I knew him almost from the time he first came to The City University in 1963. I was then Commissioner of Relocation in the Cabinet of the late Mayor Robert F. Wagner, being the first Puerto Rican or Hispanic ever to be appointed to a City Commissionership. Chancellor Bowker was the second non-New Yorker to be appointed to the Chancellorship of The City University. (Dr. John Everett was the first.) The City University had struck a gold mine in California when it located Dr. Albert Bowker, then Dean of the Graduate School at Stanford University, and induced him to come East to become CUNY's second Chancellor.

I met him not long after he came here. He had accepted the leadership of a pioneering academic undertaking to create a new entity -- an educational laboratory for research and demonstration in the education of the disadvantaged. This was in 1963, mind you. That educational laboratory was not part of The City University but it involved The City University, and also Columbia University and NYU, as I remember. It was called the Center for Urban Education. The acronym was CUE. Al Bowker was the unsalaried Chairman or President of it. It was funded mostly by the Ford Foundation, as I remember. I knew about it particularly because my wife, Irma, served as Executive Secretary of it. Its Academic Director was a Dr. Robert Dentler, a famous experimental researcher on the faculty of Teachers College of Columbia University.

In this and in many other matters, Dr. Bowker was a risk-taking pioneer -- an academician with a heart. He was a nationally known and recognized mathematician and statistician. He was also a man with passionate beliefs in diversity and second-chance education -- and in education as the hope of the future. We became friends although we were from different worlds. We remain friends to this day.

I don't know why the Board of the University has waited this long to make him Chancellor Emeritus. If one person can be said to have created The City University as it is today, to have built and shaped it as it was and is, it is Albert H. Bowker.

Baruch as a separate College would not have been possible without his leadership. Lehman as a separate College would not have been possible without his leadership. Borough of Manhattan Community College would not have been possible without his leadership. LaGuardia Community College would not have been possible without his leadership. Hostos would not have been possible without his leadership. Hostos would not have been possible without his leadership.

Oh, other people were closely involved in shaping each of the colleges for instance, Joe Shenker, in shaping La Guardia. In my capacity as Borough President of the Bronx, I was certainly involved in the creation of Hostos, just as the late Senator Robert F. Kennedy was involved in the creation of Medgar Evers. But Bowker was the dynamo who put it all together.

There are almost endless instances of historical associations which link Albert H. Bowker to The City University of New York. Many of them are mentioned in the resolution pending before us. Many others are not. It would be impossible to include everything that Bowker did for, to, and with The City University. I would like to mention one other important direction in which Dr. Bowker steered The City University during his years as Chancellor, and that was the linkage between The City University and the City of New York — the service linkage. Dr Bowker took up the idea of offering the services of The City University to the City government and to the boroughs and neighborhoods of this City. This is now an everyday activity on the part of almost every one of our colleges, working with one or another of the City departments, with City Hall, with the City Council, with the Borough Presidents and with the Board of Education and with the individual high schools...and elementary schools, too. In Dr. Bowker's time this was a new and uncharted direction for our colleges. Dr. Bowker started the University and the colleges off in this direction.

For the above and for many other reasons. I am glad to be able to join with my fellow Trustees in saluting the contributions and achievements of Dr. Bowker, and in bestowing upon him the permanent title of Chancellor Emeritus of The City University.

C. APPRECIATION OF SERVICES -- TRUSTEE BRENDA FARROW WHITE: WHEREAS, The Honorable Brenda Farrow White joined the Board of Trustees of The City University of New York in 1984; and

WHEREAS, For seven and one-half years she has been a dedicated and active Trustee, chairing the Board of Trustees' Committee on Student Affairs and Special Programs, leading in the development of policies relating to the quality of student life at the University; and

WHEREAS, She provided exemplary leadership in her service on numerous Board committees, including chairing the Search Committee for a new president of Medgar Evers College, and as a member of the Presidential Search Committees for Queens College, Eugenio Maria de Hostos Community College, and Herbert H. Lehman College; and

WHEREAS, The Honorable Brenda Farrow White won the admiration and affection of her colleagues in the University community due to her unflagging dedication to the educational mission of The City University of New York; and

WHEREAS, She represented The City University on many occasions at internal and external events and ceremonies, with extraordinary grace, dignity and leadership;

THEREFORE, BE IT RESOLVED, That the Board of Trustees extends its most sincere thanks and deepest appreciation for her outstanding service to The City University of New York.

The resolution was unanimously adopted.

- D. DEATH OF REGENT EMERITUS LOUIS E. YAVNER: Chairman Murphy acknowledged with regret the death of Regent Emeritus Louis E. Yavner in June of this year. He was a member of the Wayne Commission on The City University of New York and the Regents Ad Hoc Committee to save CUNY in 1976.
- E. ALUMNA HONOR: Gertrude Elion, 1988 Nobel Prize winner and graduate of Hunter College, was recently named to the Women's Hall of Fame in Seneca Falls, NY.
- **F. FACULTY HONORS:** 1) Dennis Sullivan, Distinguished Professor of Mathematics and Albert Einstein Professor of Science at Queens College and the Graduate School, has been elected a fellow of the American Academy of Arts and Sciences.
- 2) Richard H. Schwartz, Associate Professor of Mathematics at The College of Staten Island, has received the 1991 Award for Outstanding Contributions to Mathematics Education from the New York State Mathematics Association of Two Year Colleges.
- 3) Deborah Partridge Wolfe, Professor Emerita of Education at Queens College, received an honorary Doctor of Engineering degree from Stevens Institute of Technology in June.

Vice Chair Everett left the meeting at this point.

- 4) Phyllis Chesler, Professor of Psychology at The College of Staten Island has joined the Editorial Advisory Board of the new international professional journal Feminism and Psychology.
- 5) Donna Hill, Professor Emerita (Library) at Hunter College, has received the Ruth Mack Havens Scholarship from the New York State Division of the Delta Kappa Gamma Society International, an honorary organization of women educators.
- **G. GRANTS:** Chairman Murphy presented for inclusion in the record the following report of grants \$50,000 or above received by units of the University.

1. BARUCH COLLEGE:

- a. \$352,437 NYS Dept. of Social Services to Prof. H. Jack Shapiro for Child Support Enforcement Training.
- b. \$85,900 Board of Education to Prof. Susan Carnochan for Special Education Professional-In-Training Program.
- c. \$205,000 NYS Dept. of Educ.-Liberty Partnership Programs to Acting Dean Audrey Williams (SEES) and Dr. Hiawatha Baron (SEES) for continuation support for bridge program on dropout prevention with two neighboring high scholls and one intermediate school.
- d. \$215,000 U.S. Dept. of Educ. (sub-contract with NYU) to Professor and Assoc. Dean Herminio Martinez, School of Education and Education Services, for National Origins Center for Educational Equity Project.
- e. \$384,046 U.S. Army Research Institute to Prof. Judith Komaki, Psychology, for What Leaders Can Do To Motivate Teams Conducting Interdependent Tasks (3 year award).

2. BROOKLYN COLLEGE:

- a. \$180,459 U.S. Department of Education to Laura Barbanel, School of Education, for Bilingual School of Psychology Training Program at Brooklyn College (year one of three-year project).
- b. \$168,281 National Institutes of Health to Anthony Sclafini, Psychology, for Carbohydrate Appetite and Obesity (renewal award).
- c. \$50,000 National Science Foundation to David Arnow, Computer and Information Science, for Core Approach to Computer Science for the General Student.

- d. \$267,232 National Institutes of Health/National Institute of General Medical Science to Fitzgerald Bramwell, Chemistry, for MARC: Biomedical Research Training for Minority Undergraduates (continuation grant for year eight of a ten-year grant).
- e. \$131,030 National Institutes of Health/National Eye Institute to Louise Hainline, Psychology, for Oculomotor Development in Human Infants (continuation grant).
- f. \$126,690 National Science Foundation to Carl Shakin and Louis Celenza, Physics, for Theoretical Nuclear Physics (renewal grant for year one of three-year renewal award period).
- g. \$110,000 (with offer of \$30,000 in federal matching funds) National Endowment for the Humanities to Madeline Grumet, School of Education, for Reclaiming Humanities Texts and Traditions for Teacher Education.
- h. \$60,000 New York State Education Department to Mary Oestereicher, Office of the Dean of Undergraduate Studies, for Community Tutoring Project in Mathematics and Science for High-Risk ESL Immigrant Students (renewal grant for year four of project).

3. HUNTER COLLEGE:

- a. \$187,383 PHS/NIH/National Institute of General Medical Sciences to David LaVallee, Chemistry, for Minority Access to Research Careers Program.
- b. \$65,000 Dept. of Energy to Ann Henderson, Biological Sciences, for Gene Transcription and Electro-magnetic Fields.
- c. \$43,500 Electric Power Research Institute to Ann Henderson, Biological Sciences, for Relationship of Chromosome Structure and Behavior to Chromosome Aberration.
- d. \$305,571 PHS/NIH/National Institute of Environmental Health Sciences to Ann Henderson, Biological Sciences, for Does Exposure of Human Cells to Electromagnetic Field cause Cancer?
- e. \$233,817 PHS/NIH/National Cancer Institute to Maria Tomasz, Chemistry for Adducts of Mitomycin C with Nucleo-tides.
- f. \$200,000 Quantum Elec. Technology/U.S. Air Force to Ying-Chih Chen, Physics & Astronomy, for Detection of Single Shot Picosecond Laser Pulse using Nonlinear Optics.
- g. \$58,871 NYS Dept. of Social Services to Harold Weissman, School of Social Work, for Workshops for Minority Managers/Management Training.
- h. \$900,000 Ford Foundation to Frank Bonilla, Centro de Estudios Puertorriquenos, for Inter-University Program for Latino Research.

4. JOHN JAY COLLEGE:

- a. \$72,093 NYS Division of Substance Abuse Services for the operation of a Substance Abuse Program (Parent Leadership Project) in Comm. School District 9 in the Bronx.
- 5. LEHMAN COLLEGE:
- a. \$2,987,102 National Institutes of Health to Karyl Schwartz for Minority Biomedical Research Support Program (seventh of ten years).
- b. \$2,951,000 DeWitt Wallace-Reader's Digest to Carla Asher and Richard Sterling for "National Writing Project Urban Sites Network.
- c. \$123,687 National Institutes of Health to Susan Pollock for "Professional Nurse Traineeship."

- d. \$68,199 New York City Board of Education to Carla Asher and Richard Sterling for New York City Mathematics Project Achieve.
- e. \$64,890 U.S. Department of Education, FIPSE to Marcia Wolfe and Richard Sterling for The Adult Educators Development Project) (second of three years).

6. THE CITY COLLEGE OF NEW YORK:

- a. \$145,634 NIH to M. Fishman, Chemistry, for MARC honors undergraduate research training program.
- b. \$200,000 NAT'L Academy Science to M. Ghosn, Civil Engineering, for Redundancy in Highway Bridge Superstructures.
- c. \$75,600 -NYS Ed. Dept. to M. Gillespie, Education-Admin., for Principals' Center In New York (Manhattan).
- d. \$57,600 NYS Ed. Dept. to M. Gillespie, Education-Admin., for Principals' Center in New York (Bronx).
- e. \$83,997 ONR to E. Hindman, Earth/Atmos. Science, for Understanding of Ship-Trails.
- f. \$58,883 NIH to P. Ho, Elec. Engineering, for Time Gate Ballistic Imaging For Mammograph.
- g. \$85,531 NIH to S. Hoskins, Biology, for Directed Axon Growth Hormonal Control and Gene Expression.
- h. \$150,000 NASA, to J. Johnson, Physics, for The Measurement of Reynolds Stresses in Turbulent Compressible Flow.
- i. \$117,940 NSF to J. Koplik, Levich Institute, for Molecular Dynamics of Fluid-solid Systems.
- j. \$100,000 NASA to J. Koplik, Levich Institute, for Molecular Dynamics of a Fluid-solid System.
- k. \$60,000 The Pioneer Fund to M. Levin, Philosophy, for Philosophical Implications.
- 1. \$83,100 NSF to D. Lindsay for Raman Spectroscopy of Mass Selected Metal Clusters.
- m. \$650,000 NSF to M. Mariri, Education-Admin, for Science in the Twerity-First Century.
- n. \$102,000 NYS Ed. Dept. to M. Marin, Education-Admin, for CCNY Teacher Opportunity Corp.
- o. \$132,000 NASA to W. Pierson, IMAS, for Studies of Radar Backscatter as a Function Wave Properties & The Winds in Turbulent Marine Atmosphere.
- p. \$150,000 NYS Dept. of Trans. to M. Scherr, Transportation, for Metropolitan Transportation Network: Forums and Training Programs for the New York Region.
- q. \$182,251 NIH to H. Schulz, Chemistry, for Metabolism of Unsaturated and Hydroxy Fatty Acids.
- r. \$67,177 NSF to R. Shirinar, Chem. Engineering, for Novel Separation Processes Using Solvents with a Critical Point of Miscibility.
- s. \$62,053 NSF to W. Sit, Mathmematics, for A Laboratory/Classroom for Computational Mathematics.
- t. \$115,707 NIH to A. Slade, Psychology, for Infants and Their Mother: Pathways to Secure Attachment.
- u. \$115,498 NIH to M. Steinberg, Chemistry, for Protease Inhibitor Effects in Epithelial Transformation.
- v. \$133,133 NYC Bd. of Ed. to H. Stolov, Physics, for Enhancing Elementary Science (NSF Prime Contract).

- w. \$50,000 Chiang Ching Kuo Fdn. to B. Sung, Asian Studies, for Archival Records of Early Chinese Immigrants Resource Materials for Historical Research.
- x. \$100,000 NSF to G. Tardos, Chem Engineering, for Pyrolytic Synthesis of Aluminum Nitide Via Fluid Bed Calcination of Metal-Organic Precursors.
- y, \$94,133 NIH to V. Tartter, Psychology, for Auditory Feedback and Speech Production.
- z. \$220,426 NIH to S. Weinbaum, Mech. Engineering, for Regulation of Microcirculatory Muscle-Skin Heat Tranfer.
- aa, \$105,694 U Of Cal., Davis/NIH to S. Weinbaum, Mech. Engineering, for A New Approach to Endothelial Cleft Structure.
- bb. \$144,789 NIH to A. Kierszenbaum, Cell Biology/ANA, for Biregulation of Spermatogenesis.
- cc. \$121,045 NIH to S. Roman, Med. School-Admin., for Physicians Assistance Program.
- dd. \$137,249 NIH to M. Slatter, Med. School-Admin, for Bridge to Medicine Program.
- ee. \$65,562 NSF to N. Aubry, Levich Institute, for Presidential Young Investigator Award.
- ff. \$53,000 NSF to G. Baumslag, Mathmatics, Mathmatical Sciences: Finitely Presented Groups.
- gg. \$207,576 NSF to G. Baumslag, Mathematics, for Computational Group Therapy.
- hh. \$51,400 NCAA to P. Bobb, Phys/Health Ed., for 1991 National Youth Sports Program.
- ii. \$191,373 NIH to R. Callender, Physics, for Resonance Raman Studies of Rhodopsin Pigments.
- ij. \$82,981 NSF to S. Cowin Mech. Engineering, for Microstructural Modeling of the Bone Implant Interface.
- kk. \$71,589 AFOSR to F. Delale, Mech. Engineering, for Micromechanical Prediction of Tensile Damage for Ceramic Matrix Composites Under High Temperature.

7. THE COLLEGE OF STATEN ISLAND:

- a. \$67,761 NIH to Ruth Stark for Research Career Development Award.
- b. \$72,448 NIH to Ruth Stark for Spectroscopic Studies of Model Digestive Systems.
- c. \$51,680 Celanese to Nan-Loh Yang for Cationic Copolymerization of Trioxane.

8. QUEENS COLLEGE:

- a. \$60,300 NYS Education Department for the Support of a Community Outreach Program Entitled 'Queens Inter-Ethnic Project.'
- b. \$63,881 NIH/National Institute on Aging Grant for the Support of Research Entitled 'Cell Death in a High Connectivity in Vertebrate Model.'
- c. \$64,519 National Science Foundation Grant for the Support of Research Entitled 'Geometric Structures, Discontinuous Groups, Moduli Spaces and Surface Symmetries.
- d. \$89,792 From the National Science Foundation Grant for the Support of an Equipment Grant Entitle 'A Multiprocessor Library.'
- e. \$100,000 National Science Foundation Grant for a Research Grant Entitled 'Rod-cone Interaction in Vertebrate Vision.'

- f. \$130,218 NIH/National Institute of Mental Health Grant for A Reseach Grant Entitled 'Validation of Inattentive and Agressive AD HD Subtypes.'
- g. \$138,040 U.S. Department of Energy for 'Opimization of Film Aynthesixed Rare Earth Transition Metal Permanent Magnet Systems.'
- h. \$164,007 NIH/National Insitute of Mental Health Grant for a Research Grant Entitle 'Emotional Processing in Braindamage Patients.'

9. YORK COLLEGE:

- a, \$798,192 National Institutes of Health to Dr. Leslie A. Lewis, Natural Sciences for Minority Biomedical Research Support.
- b. \$75,000 -NYS Dept. of Education, to V.P. James Hall/Mr. Ronald Thomas, Adult & Continuing Education for Counseling, Instruction.

10. BRONX COMMUNITY COLLEGE:

- a. \$177,313 NYS Dept. of Labor to provide counseling service for displaced homemakers, assist them in making career choices and help them to obtain job training.
- b. \$351,985 Department for the Aging to provide case management services and have call services for homebound seniors.
- c. \$420,480 NYC Dept. of Employment to provide academic upgrading in English as a Second Language, basic education and high school equivalency examination prepartation for JTPA.
- d. \$186,706 Dept. for the Aging to serve a nutritious hot lunch and to provide a program of education and recreational services to local senior citizens.
- e. \$51,300 U.S. Dept. of Agriculture to provide daily lunches and snacks to children participating in the College's Summer Youth Sports Program.
- f. \$60,200 National Collegiate Athletic Assoc. to provide a summer sports program for disadvantaged children who live in the college's catchment area.
- g. \$235,666 NYC Dept. of Employment to train unemployed and underemployed Bronx residents for careers in the building maintenance/trade field.
- h. \$74,541 SUNY, NYS Education Dept. to provide computer training to industries located in the Bathgate area of the South Bronx.
- i. \$146,062 NYC Dept. of Employment to provide customer service and patient representative job training for dislocated workers residing in the Bronx and Manhattan.
- j. \$397,638 Human Resources Administration to provide Home Health Attendant training leading to New York State certification.
- k. \$64,939 SUNY, NYS Education Dept. to provide course offerings for Home Health Aide, Nurse's Aide, and other allied health entry level positions to students participating in instruction at the Bronx Educational Opportunity Center located in the South Bronx.
- I. \$144,847 SUNY, NYS Education Dept. to conduct cooperative activities involving the high schools, the teachers and staff, and the parents of high school students.
- m. \$1,228,755 Human Resources Administration/City University of New York to provide intensive English as a Second Language instruction to welfare recipients.

- n. \$227,408 US Dept. of Educ. to counsel high school students with the goal of reducing dropouts in the primary target area, the South Bronx.
- o. \$315,664 US Dept. of Educ. to continue the tutoring and counseling services of the College's Student Support Services project for academically disadvantaged students.
- p. \$183,361 CUNY to provide remedial instruction to students planning to enter college in the Fall.
- q. \$386,020 National Institute of Health to increase minority representation in the biomedical science professions while supporting biomedical research at the College.
- r. \$50,000 Brookhaven National Laboratories to provide necessary personnel and facilities to assist Brookhaven in conducting an "Environmental Educ. Outreach for Minorities" program.

11. QUEENSBOROUGH COMMUNITY COLLEGE:

- a.\$60,000 NYS Assembly Queens Delegation to Shulman, William L. for Holocaust Resource Center and Archives.
- b. \$50,000 NYS Legislature to Shulman, William L. for Holocaust Resource Center and Archives.
- c. \$54,669 NSF to Lieberman, David for An Undergraduate ND-YAG Laser Laboratory.
- d. \$266,315 ~ NYS Dept. of Education to Carl D. Perkins for Vocational and Technical Education Act (VATEA) Postsecondary Programs.
- e. \$192,780 U.S. Dept. of Education to Parra, Merrill for Student Support Services Program Continuation.
- f. \$226,000 N.Y.S. Educ. Department for a one-year renewal of Queensborough's Liberty Partnerships Project, titled Project Prize.

Vice Chair Everett joined the meeting at this point.

H. ORAL REPORT OF THE CHANCELLOR: Chancellor Reynolds welcomed, in addition to the three new college presidents, Dr. Allan Clark, Acting Vice Chancellor for Academic Affairs and Dr. Marcia Keizs, Acting Vice Chancellor for Student Affairs. She announced with pleasure the hiring of Jose Elique, who will become the University Director of Security. He is currently an inspector at the Port Authority in charge of security for Newark Airport.

All of the Trustees have received copies of admissions data for the colleges. She reported that preliminary enrollment figures are in for all of the colleges except LaGuardia Community College which is on a different calendar system. The highlight is that CUNY, for the second year in a row, is serving over 200,000 students. The University's FTE enrollment is up 1.1% overall and headcount enrollment is very stable at both senior and community colleges. Full-time enrollment at the community colleges is up almost ten percent. At the senior colleges headcount enrollment is down 2.1%.

She said this is the first opportunity she has had to express her appreciation to the Board for its support on the funding of New York City Technical College and John Jay College of Criminal Justice. Following the August 1st Board meeting which declared fiscal exigency for those colleges, the University received \$19 million of the \$23 million needed to support the associate degree programs at both colleges from Mayor Dinkins and the City Administration. The University is grateful to Mayor Dinkins, Budget Director Michael, the deputy mayors and the many legislators, business, community and union leaders who helped push this much needed funding through. She thanked Presidents Merideth and Lynch as well as students and faculty for their hard work and strong support. The University is working on a longer term solution to this end and she has met with members of the Governor's Office and budget staff to press for the necessary funding for these two colleges in next year's executive budget.

Governor Cuomo has approved the amendment to the University's Master Plan, authorizing the expansion of the facilities at Medgar Evers College. This action is helpful both to the college and to the University. She also praised President Jackson's achievement in increasing enrollment by 75% during the past two years, which became a convincing argument for the need of the amendment to the Master Plan.

She noted the involvement of The City College and Hostos Community College in the Consortium for Minorities and Teaching Careers which just received \$1 million dollars. This consortium, which includes several colleges from other states and Puerto Rico, will identify and work with pre-college minority students to enter teaching careers and represents just one of the new collaborative efforts the University is encouraging between the University's colleges for funding efforts. The University has also made the finalists list for a major grant from the NSF to move more minority students into Math and Science careers. She hopes to report more on that at the next Board meeting. She proceeded to call on Acting Vice Chancellor Marcia Keizs for a report on University Student Senate matters.

Acting Vice Chancellor Marcia Kelzs stated that the extensive media coverage and articles have focussed on allegations that the Student Senate engaged in excessive expenditures of student activity fees. She noted that in March 1978, the Board of Trustees established a \$.50 per student per semester student government activity fee for the administration and operation of the University Student Senate. In 1984 the Board approved an increase to \$.85. Also in 1984, the University, after consultation with the Board Committee on Student Affairs and Special Programs, Implemented expenditure categories and created a Fiscal Handbook for the Control and Accountability of Student Activity Fees.

Over the last three years, the Income of the University Student Senate has remained roughly between \$300,000 and \$400,000. The funds are expended by the duly elected representatives of the Student Senate.

The history of this fee is linked to two fundamental principles: student responsibility and fiscal accountability. It is clear that the system the University uses must bridge these two principles.

She further stated that on an Interim basis, the Administration is applying State guidelines to proposed expenditures for travel and transportation from the University Student Senate, effective September 24, 1991. In addition, the Administration will identify and implement the application of State guidelines, as appropriate, for other expenditures.

This action is intended to supplement the currently existing University Fiscal Handbook and put immediately into place stricter guidelines.

She said she was concerned that the Administration address the fundamental principles in a thorough manner. She will, therefore, commit to working with the Board Committee on Student Affairs and Special Programs, which begins its meetings on October 8, 1991, to address these matters and, where appropriate, to recommend reform. In this regard, also, the Office of Internal Audit has been asked to provide assistance to her and to the Committee.

Trustee Jacobs asked if the Administration is going to do anything to counteract the negative media publicity the University has received because of the University Student Senate situation.

Vice Chancellor Jay Hershenson responded that on September 24, 1991 the University released a statement to the media and the editorial boards specifically stating that the Office of Student Affairs would be working to implement State regulations in place of the existing guidelines and applying those guidelines to all proposed expenditures for travel and transportation for the University Student Senate, as well as implementing guidelines in other areas as appropriate. The media have also been informed that the University uses a system where the elected student representatives of the University Student Senate, as well as campus student governments, do have authority and responsibility with respect to the expenditure of student activity fees.

Trustee Jacobs asked if the University has the authority to audit the University Student Senate's books and was advised by Chancellor Reynolds that the Administration would be conducting an audit. He then asked that Acting Vice Chancellor Keizs's statement be sent to the press.

Chancellor Reynolds reported that the search for a Vice Chancellor for Budget, Finance and Computing under the leadership of President Volpe is in progress and should complete its work later this fall. Two new search committees will be convened in the near future. One is the search for a Vice Chancellor for Academic Affairs, chaired by President Paul LeCierc, the other, for a Vice Chancellor for Student Affairs, chaired by President Edison O. Jackson. These committees would be staffed by Dr. Brenda Spatt, who is assuming responsibility for the Search and Evaluation Office since Dr. Richard Barsam has left the University.

Chairman Murphy noted that the Board, through its committee structure and the Student Affairs Committee, has a responsibility to see that procedures and policies are in place so that funds that are raised by students from students are appropriately expended. He is confident that the Committee will look at the situation, including the student activity fee situation, which is sort of a permanent tax on students, as to whether or not a sunseting of those fees periodically might not enliven democracy among student leadership and student participation so that there can be accountability of students to students, with respect to expenditure of funds.

Trustee Picken said the University Faculty Senate met in plenary session September 24 and devoted extended time to reports on the impact of the budget reductions on the academic programs at the colleges. At that meeting Acting Vice Chancellor Rothbard made a very clear and helpful presentation on a variety of budget matters, but the primary focus was on receiving reports that had been prepared over the past month by faculty of the 18 units of the University.

All campuses reported that enrollments have been increasing throughout the system, especially in the community colleges, and the number of instructional staff has been decreasing. The obvious result is fewer sections and higher class size. Many colleges reported that section reductions had occurred most often in upper-level courses, and faculty are already encountering cases in which students will have to postpone completion of their studies because needed courses are not available. As to class size, the numbers are often misleading. Although the increase may only be 2 or 3 per semester, over the past three years, many classes have doubled in size. In some cases, there is not enough room in the classrooms for all registered students. The use of essay examinations and writing assignments will be curtailed as faculty cannot adequately respond to 150 papers a week or 150 essay examinations. The class size is most salient for students at risk. Section limits in remedial courses and composition sections have been increased far beyond the limits set by national accrediting bodies. He anticipates that this will become a difficult issue for upcoming accreditation reviews.

He expressed concern over the increasing reliance on adjuncts in the absence of funds to replace early retirees. In one English department, for example, 70% of the sections are taught by adjuncts. Other issues include support for graduate students, libraries, laboratories, books, and equipment; clerical support for teaching faculty; availability of libraries and maintenance of collections. One college reported that language, reading, and math labs are open only three days a week and then for only 6 or 7 hours.

He said those teaching have already had altogether too much experience in trying to find ways in which academic programs can be offered without required resources. A number of his colleagues pointed out that since many colleges front-load their instructional budgets, it is difficult to imagine how programs can be maintained and the teaching mission of the University successfully accomplished during the spring semester should either the City or the State again impose mid-year budget reductions as they did last year.

On behalf of the faculty he thanked the Board, the Chancellor, and her staff for their efforts during the past budget cycle to secure adequate funding for the University, especially the last minute rescue of the associate degree programs at New York City Tech and John Jay. He called for a redoubling of efforts to make a more persuasive case to our elected officials and to the public not to undo the progress the University has recently been making in increasing the diversity of the instructional staff, in improving the retention and completion rates of students, and in turning the promise of "access" into meaningful education.

Trustee Fink joined the meeting at this point.

Trustee Howard asked if the authority which had been given to the Chancellor under the fiscal exigency declaration for New York City Technical College and John Jay College needed to be rescinded now.

Chancellor Reynolds said that the resolution was contingent upon not receiving further funding. Since the funding had been received it is no longer an issue.

Trustee Jacobs asked if there had been a further report on property damage and theft incurred at The City College and John Jay College during last spring's student protests.

Senior Vice Chancellor Farley responded that the colleges had been surveyed on two occasions, the first time asking just for property damage, and the second time also asking about theft. Both surveys were reported to the Board and the total damage was in the \$300,000 range.

Trustee Jacobs said that it was his impression that the figure was greater and asked who would pay for it.

Chancellor Reynolds said that the costs basically had to be absorbed by the colleges.

Upon motions duly made, seconded and carried, the following resolutions were adopted or action was taken as noted: (Calendar Nos. 1 through 7)

NO. 1. UNIVERSITY REPORT: Trustee Picken, stressing that he was not questioning the qualifications of the individuals concerned, questioned the procedure of two appointments. First, the appointment of Dr. Spatt as Associate Dean for Executive Search, who is being appointed without a search. The University Faculty Senate has always been on record as asking for searches for senior level appointments in the same way that searches are conducted for faculty. He asked what does the phrase "Affirmative Action Report on File" mean, since to him that implies that a search has been conducted.

Chancellor Reynolds responded that they are saving a position by asking Dr. Spatt to add to her workload.

Vice Chancellor Ira Bloom said that the phrase in question means either that the report on the search is on file, or that there has been a request and approval of a walver of the search procedure, which can occur in certain situations.

Trustee Picken said that the University Report and the Chancellor's Report should reflect whether or not a search has been conducted because they are public documents and should accurately reflect the procedures followed.

Trustee Picken also asked about the appointment of Dr. Ronald Berkman as Acting Assistant Dean for Urban Affairs. He said he had many problems with this appointment and referred to the minutes of the September 24, 1990 Board meeting where he had expressed his fears that that would become a permanent appointment. He had also expressed his concern over the number of appointments of HEOs with REMs. He also asked if the position would go out of existence upon the return of Vice Chancellor Joyce Brown from her duties as Acting President of Bernard M. Baruch College. At that time Vice Chancellor Bloom said that it was his assumption that the position would go out of existence when Dr. Brown returned to the Vice Chancellorship.

Trustee Picken said that there are other troubling aspects. It is said that the appointment is subject to affirmative action search procedures, but to his knowledge there has been no search. Finally, if this is an Acting Assistant Dean for Urban Affairs and a new position, when will there be advertisement of vacancy and a search?

Chancellor Reynolds noted that Trustee Picken had been provided with the information he requested regarding HEO appointments. With regard to Dean Berkman, she noted that as the year went on he assumed a tremendous workload with respect to the College Preparatory Initiative, which has resulted in the awarding of several grants to the University and the running of the Urban summit. Dr. Joyce Brown maintained a close oversight of Dr. Berkman's activities while she was at Baruch and they are now preparing for the upcoming City Summit.

Trustee Pressley moved that the two personnel actions be taken up in Executive Session. The motion was seconded and approved.

The following resolution was adopted with the exception of the appointment of Dr. Brenda Spatt as University Associate Dean for Executive Search, and the appointment of Dr. Ronald Berkman as Acting Assistant Dean for Urban Affairs from the Central Office Section of the University Report:

RESOLVED, That the University Report for September 25, 1991 (including Addendum Items) be approved as revised as follows:

(a) ADDENDUM: Additional Addendum Items:

1.THE CENTRAL OFFICE:

D12 CENTRAL OFFICE - GUIDELINES FOR DISTRIBUTION OF STATE AID TO COMMUNITY COLLEGES:

A, NON-CREDIT REMEDIAL PROGRAMS

Non-credit remedial programs operated by community colleges can be included for State aid if the sponsor contributes its share of operating costs and each program meets the following: Instruction concerned with diagnosing, correcting or improving such basic skills as oral and written communications, reading, analytical concepts and general study habits and patterns, to overcome in part or in whole any particular marked deficiency which interferes with a student's ability to pursue an educational objective effectively. State financial assistance shall be allowed for all non-credit remedial programs, which programs may, as a prerequisite to enrollment, require specific educational requirements heretofore or presently undertaken by community colleges.

B. BASIC STATE FINANCIAL ASSISTANCE

(1) Full opportunity colleges

The basic State financial assistance for community colleges implementing approved full opportunity programs shall be the lowest of the following:

- (i) two-fifths of the net operating budget of the college, as approved by City University Trustees
- (ii) two-fifths of the net operating costs of the college, or
- (iii) the total of the following:
 - (a) the budgeted or actual number (whichever is less) of full-time equivalent students enrolled in programs eligible for State financial assistance multiplied by \$1680 plus a \$35 increment if, in the college fiscal year 1989-90, the financial contribution to the operating costs of the college by the local sponsoring jurisdiction is no less than the equivalent in dollars of one-half mill (50 cents per \$1,000) as calculated against the total valuation of taxable real property in such jurisdiction as most recently tabulated by the State Board of Equalization and Assessment;
 - (b) the budgeted or actual total average number (whichever is less) of full-time disadvantaged students multiplied by \$212 if the average number of full-time disadvantaged students coming from the sponsorship area as a percentage of the total average number of full-time students coming from the sponsorship area is no less than the average number of disadvantaged in the population of the sponsorship area for the calendar year immediately preceding the year in which the community college fiscal year commences as a percentage of the total population in the sponsorship area, as reported in the most recently available census; and
 - (c) one-half of rental costs for physical space.

(2) Non-full Opportunity Coileges

The basic State financial assistance for community colleges not implementing approved full opportunity programs shall be the lowest of the following:

- (i) one-third of the net operating budget of the college, or campus of a multiple campus college, as approved by The City University Trustees,
- (ii) one-third of the net operating costs of the college, or campus of a multiple campus college; or
- (iii) the total of the following:
 - (a) the budgeted or actual number (whichever is less) of full-time equivalent students enrolled in programs eligible for State financial assistance multiplied by \$1400 plus a \$29 increment if in the college fiscal year 1989-90 the financial contribution to the operating costs of the college, by the local sponsoring jurisdiction, is no less than the equivalent in dollars of one-half mill (50 cents per \$1,000) as calculated against the total valuation of taxable real property in such jurisdiction as most recently tabulated by the State Board of Equalization and Assessment;
 - (b) the budgeted or actual total average number (whichever is less) of full-time disadvantaged students multiplied by \$177 if the average number of full-time disadvantaged students coming from the sponsorship area as a percentage of the average number of total full-time students coming from the sponsorship area is no less than the average number of disadvantaged in the population of the sponsorship area for the calendar year immediately preceding the year in which the community college fiscal year commences as a percentage of the total population in the sponsorship area, as reported in the most recently available census; and
 - (c) one-half of rental cost for physical space.
- (3) Notwithstanding the provisions of paragraphs (1) and (2) of this subdivision, a community college or a new campus of a multiple campus community college in the process of formation shall be eligible for basic State financial assistance in the amount of one-third of the net operating budget or one-third of the net operating costs, whichever is the lesser, for those colleges not implementing an approved full opportunity program plan; or two-fifths of the net operating budget or two-fifths of the net operating costs, whichever is the lesser, for those colleges implementing an approved full opportunity program during the organization year and the first two fiscal years in which students are enrolled.

(4) Federal Jobs Opportunities and Basic Skills Program

Notwithstanding any other provision of law, rule or regulation, the Chancellor or designee of The City University may allocate any portion of such basic State financial assistance on a matching basis pursuant to a memorandum of understanding between The City University and the Department of Social Services, to community colleges consistent with federal requirements to implement a program for the provision of education and training services to adults eligible for the federal Jobs Opportunities and Basic Skills (JOBS) program. Services to be provided by community colleges receiving such allocation may include, but not be limited to, high school equivalency, basic education, job skills training, English as a second language, post secondary education, job readiness training, job placement services, case management career counseling, and assessment and employability planning.

C. SUPPLEMENTAL STATE FINANCIAL ASSISTANCE

Community colleges shall be eligible for supplemental State financial assistance in the 1991-92 community college fiscal year in the amount of \$195 for each full-time equivalent student enrolled in technical programs and \$82 for each full-time equivalent student enrolled in business programs, the actual number of which shall be certified by City University Trustees. A community college which changes its status from non- full opportunity to full opportunity effective with the 1991-92 college fiscal year shall be entitled to receive supplemental State financial assistance. With the exception of a community college which changes its status from non-full opportunity to full opportunity effective with the 1991-92 college fiscal year, or any community college located in a city with a population of 1,000,000 or more, such supplemental State financial assistance shall be made available only if the college's revenues from local sponsor's contributions either in the aggregate or per full-time equivalent student coming from the sponsorship area, and

full-time and part-time student tuition rates, are maintained at not less than the comparable actual rates in the 1990-91 community college fiscal year. The total State aid paid to any college for the 1991-92 community college fiscal year may exceed the statutory limitations of one-third or two-fifths of operating costs of the college only if the amount of aid for full-time equivalent students in technical and business programs approved for a college pursuant to this section would cause the statutory limitations to be exceeded. In such cases the amount that the total State aid may exceed the statutory limitations shall not be greater than the amount of supplemental State financial assistance approved pursuant to this section for full-time equivalent students in technical and business programs.

- (1) Notwithstanding the provisions of this section, assistance payable for the 1991-92 community college fiscal year on the basis of full-time equivalent credit enrollment and non-credit remedial enrollment shall be paid on an aidable college enrollment defined to be the greater of:
 - (i) The actual full-time equivalent credit enrollment and non-credit remedial enrollment for the 1990-91 community college fiscal year; or
 - (ii) The sum of the following: 50 percent of the actual full-time equivalent credit enrollment and non-credit remedial enrollment for college fiscal year 1990-91, plus 30 percent of the actual full-time equivalent credit enrollment and non-credit remedial enrollment for college fiscal year 1989-90, plus 20 percent of the actual full-time equivalent credit enrollment and non-credit remedial enrollment for college fiscal year 1988-89. For such enrollment full assistance is payable as provided in clause (a) of subparagraph (iii) of paragraph (1) and clause (a) of subparagraph (iii) of paragraph (2) of subdivision (c) of this section.
- (2) Local sponsors may use funds contained in reserves for excess student revenue, excluding any excess student revenues attributable to the 1991-92 community college fiscal year, for operating support of the community college program even though said expenditure may cause expenses from student revenues to exceed one-third of the college's net operating budget provided that such funds do not cause the college's revenues from the local sponsor's contributions in aggregate to be less than the comparable rates for the previous community college fiscal year.

State financial assistance for part-time students. Notwithstanding any other provisions of this subchapter, community colleges operating under the program of The City University of New York shall be eligible, within the amounts appropriated therefore, for State financial assistance for the 1991–92 community college fiscal year in an amount for each part-time student enrolled in credit-bearing courses equal to the proportion of part-time students enrolled in credit-bearing courses in each community college to the total enrollment of part-time students in credit-bearing courses in all community colleges multiplied by the State financial assistance available for part-time students in the 1991–92 community college fiscal year. Notwithstanding any other provisions of these guidelines, community colleges sponsored by The City University of New York shall be eligible, within the amounts appropriated therefore, for State financial assistance for the 1991–92 community college fiscal year in an amount for each part-time student enrolled in credit-bearing courses equal to the proportion of part-time students enrolled in credit-bearing courses in each community college to the total enrollment of part-time students in credit-bearing courses in all community colleges multiplied by the State financial assistance available for part-time students in the 1991–92 community college fiscal year. For purposes of this subdivision, a part-time student is one who is enrolled in not more than eleven credit hours. Such financial assistance is provided to meet the costs of services for part-time students enrolled in credit-bearing courses including, but not limited to, student support services.

D. STUDENT TUITION AND FEES

The full-time tuition rate for residents of the sponsorship area, and nonresidents of the sponsorship area presenting certificates of residence, shall not exceed \$1,750 per academic year of two semesters or three quarters.

D.16 APPOINTMENT OF HEO SERIES PERSONNEL WITH ADMINISTRATIVE DESIGNATION (COMMITTEE APPROVAL NOT REQUIRED-REM)

DEPT./ TITLE

LAST NAME FIRST NAME SALARY RATE

ANNUAL STIPEND EFF. DATE

Deputy Chancellor

HEO/Univ. Asst. Admin. A.

(Univ. Director of Security) Elique Jose \$66,310 \$8,522 11/11/91

(b) Items listed in PART E - ERRATA, to be withdrawn or changed as indicated.

Additional ERRATA items:

- 1. THE CENTRAL OFFICE:
- a. The entry in the Errata for PB-1, is withdrawn
- (c) ERRATA: Add the following:
- 1. THE COLLEGE OF STATEN ISLAND

Part B: PERSONNEL MATTERS:

PB001 APPOINTMENT OF PROFESSORIATE STAFF (SUBJECT TO AFFIRMATIVE ACTION SEARCH PROCEDURES - EXCEPT SUBSTITUTES): The department for the appointment of Carol Jackson is revised to read "Student Services."

EXPLANATION: The University Report consists of the highlights of the personnel actions and other resolutions of a non-policy nature which require approval by the Board of Trustees.

NO. 2. CHANCELLOR'S REPORT: RESOLVED, That the Chancellor's Report for September 25, 1991 (including Addendum Items) be approved as revised as follows:

(a) ADDENDUM: Additional Addendum items:

1. THE COLLEGE OF STATEN ISLAND

<u>D.11. Renewal of Copier Rental Contract:</u> RESOLVED, That the Board of Trustees of The City University of New York approve the renewal of the contract N000079 entered into on July 1, 1986 with Eastman Kodak Company, EAB Plaza, Glen Curtiss Blvd., Uniondale, NY 11556, for the rental of an Eastman Kodak Model 300 AF duplicator for the period July 1, 1991 through June 30, 1992, at an estimated cost of \$25,800, chargeable to code 229601620 or such funds as may be available.

EXPLANATION: This machine is the largest high speed copier available in this price range and is capable of producing between 5,000 and 6,000,000 copies per year. The College's Reprographics Department has found that the operation of this machine is the most economical and labor-saving means to duplicate large quantities of material.

D. 12. Renewal of Copier Maintenance Contracts: RESOLVED, That the Board of Trustees of The City University of New York approve the renewal of service contracts N000165 and N000166 entered into on July 1, 1988 with Eastman Kodak Company, EAB Plaza, Glen Curtiss Blvd., Uniondale, NY 11556 for the maintenance and service of Eastman Kodak EKTAPRINT Model 225AF copiers for the period July 1, 1991 through June 30, 1992 at an estimated cost of \$21,360 each, chargeable to code 229601437 or such funds as may be available.

EXPLANATION: These high speed copiers (one each at the Sunnyside and St. George campuses) require expert diagnostics that only the manufacturer's service personnel can provide. The College uses each of these machines to produce approximately 2,500,000 copies per year. Eastman Kodak provides immediate telephone diagnostic service assistance and on-site service within 4 to 5 hours, thus minimizing down-time.

(b) Items listed in PART E - ERRATA, to be withdrawn or changed as indicated.

Additional ERRATA items:

1. THE CITY COLLEGE:

Part B: PERSONNEL MATTERS:

PB001 APPOINTMENT ANNUAL INSTRUCTIONAL STAFF MEMBERS OTHER THAN PROFESSORIATE (SUBJECT TO AFFIRMATIVE ACTION SEARCH PROCEDURES - EX SUBSTITUTES): The end date of the appointment for Hailu Habtu is revised from 8/31/92 to 1/31/92.

<u>EXPLANATION:</u> The Chancellor's Report consists of standard resolutions and actions of a non-policy nature which require approval by the Board of Trustees.

NO. 3. APPROVAL OF MINUTES: RESOLVED, That the minutes of the regular Board meeting and the executive session of June 25, 1991 and the special Board meeting and the executive session of August 1, 1991 be approved.

Trustee Howard reported that the Committee received reports from Acting Vice Chancellor Rothbard on the Operating Budget and from Senior Vice Chancellor Farley on the Capital Budget. Trustee Howard was relieved to hear about the resolution of the \$19 million for the New York City Technical College and John Jay College funding problem, and that there had been a ciarification and understanding regarding budget language for the maintenance of effort of New York City which had further threatened the funding of the community colleges.

NO. 4. COMMITTEE ON FISCAL AFFAIRS, FACILITIES AND CONTRACT REVIEW: RESOLVED, That the following items be approved:

A. LAGUARDIA COMMUNITY COLLEGE - CLOSED CIRCUIT SECURITY SYSTEM:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary to execute a contract on behalf of LaGuardia Community College for a Security Closed Circuit Television System in newly renovated space for the fiscal year July 1, 1991 to June 30, 1992 with the lowest responsible bidder after advertisement and public bidding by the College pursuant to law and University Regulations at a total estimated cost of \$150,000 chargeable to code 234801300 for the fiscal year ending June 30, 1992 or such other funds as may be available.

EXPLANATION: The College has entered into a lease to rent additional classroom, labs, and office space to accommodate an increase in enrollment. The Security Closed Circuit Television System is necessary in order to provide adequate security protection for the College community facilities, equipment, and supplies at the Center III building. This system will help control the cost of contract security services for the new facility.

B. LAGUARDIA COMMUNITY COLLEGE - EMERGENCY POWER SYSTEM:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary to execute a contract on behalf of LaGuardia Community College for a Emergency Power System for the Animal Health Technology Center in the newly renovated space for the fiscal year July 1, 1991 to June 30, 1992 with the lowest responsible bidder after advertisement and public bidding by the college pursuant to law and University Regulations, at a total estimated cost of \$225,000 chargeable to code 218401400 for the fiscal year ending June 30, 1992 or such other funds as may be available.

<u>EXPLANATION</u>: The College has entered into a lease to rent additional classroom, labs, and office space to accommodate an increase in enrollment. The Emergency Power System is necessary in order to operate the Animal Health Technology Center in compliance with all Building and Health Departments Codes and Regulations at the Center III building.

C. LAGUARDIA COMMUNITY COLLEGE - TELEPHONE CABLE:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary to execute a contract on behalf of LaGuardia Community College for new telephone cabling in newly renovated space for the fiscal year July 1, 1991 to June 30, 1992 with the lowest responsible bidder after advertisement and public bidding by the college pursuant to law and University Regulations, at a total estimated cost of \$200,000 chargeable to code 236601420 for the fiscal year ending June 30, 1992 or such other funds as may be available.

EXPLANATION: The College has entered into a lease to rent additional classrooms, labs, and office space to accommodate an increase in enrollment. Telephone cable must be installed in order to provide service to the facility.

D. THE CITY COLLEGE - SERVICE AND SUPPORT MAINTENANCE FOR TELEPHONE SYSTEM:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary to execute a sole source contract on behalf of City College with the ROLM Company, 237 Park Avenue, New York, N.Y. 10017 for the purpose of providing support maintenance and service on the IBM/ROLM telecommunication system for the period of July 1, 1991 through June 30, 1992 at a total cost of \$172,637.00 chargeable to code 176-9201-806-2-23660-14-60 or such funds as may be available; said contract to contain five (5) options by the college to renew at the same cost plus escalation not to exceed 4% per annum.

EXPLANATION: The telecommunication system on The City College campus was purchased through a COPS issue from IBM/ROLM, now ROLM Company, and final acceptance of the equipment was effective on June 18, 1990. In compliance with the original contract, NCP0101, the first (base) year of support maintenance was provided at no charge. Contract NCP0101 provides for an additional six (6) yearly support maintenance agreements. Since parts and additional equipment are available only from the original vendor, it is imperative that support maintenance be provided by the manufacturer. A request for exemption from competitive bidding has been submitted to the Chief Auditor of State Expenditures and upon approval of the exemption a notice will be submitted to the NYS Contract Reporter for inclusion.

Trustee Fink left the meeting at this point.

E. CENTRAL OFFICE - INTEGRATED LIBRARY SYSTEM:

RESOLVED, That the Board of Trustees approve specifications and appropriate contract documents and authorize the University to bid on, and award to the lowest responsible bidder, or purchase under existing State contract, equipment required for the implementation of the integrated library system, including telecommunications equipment, multiplexors, communication lines, terminals, printers, barcode scanner, and other related peripheral equipment not to exceed \$375,000 chargeable in fiscal year 1991/92, to Code No. 242555-1A-92 and other funds as available and appropriate, and not to exceed \$1,600,000 in fiscal years 1992/93 - 1995/96, chargeable to Code No. 242555-1A-93 and other funds as available and appropriated for this project.

BE IT FURTHER RESOLVED, That the Board of Trustees authorize purchase of such equipment from IBM, General Data Communications Corp., NYNEX, Timeplex, LOGON, and AT&T or equivalent vendors under State or Federal contracts.

EXPLANATION: The Integrated Library System automates all library functions through access over remote communication lines to software loaded at the University Computer Center. Since 1987, the system, known as CUNY+, has been installed at twelve of eighteen campuses. During fiscal years 1991/92, the system will be extended to Lehman and York Colleges and to the remaining community colleges: Bronx, Hostos, LaGuardia and Queensborough. Over the next several years the system will be expanded to include access to external databases, periodical files, inter-library/intercampus loan services, and document delivery.

Trustee Fink joined the meeting at this point.

F. CENTRAL OFFICE - SOFTWARE MAINTENANCE FOR INTEGRATED LIBRARY SYSTEM:

RESOLVED, That the Board of Trustees of The City University of New York, on the basis of efficiency, economy, and standardization, enter into an agreement with NOTIS Systems, Inc. for software maintenance and related customized software and services, such agreement to be for the period July 1, 1991 through June 30, 1992 with the option to renew for four (4) subsequent years at an

estimated cost not to exceed \$120,000 in 1991/92, chargeable to budget code 242555-1A-92 and/or other funds as may be available, subject to financial ability.

EXPLANATION: The City University of New York has a Permanent License Agreement with NOTIS Systems, Inc. under which the University runs NOTIS Software for the University-wide Integrated Library System, CUNY+. A software maintenance agreement signed in 1988 has expired with the end of fiscal year 1990/91. A new agreement must be signed in order for the University to continue to receive software upgrades and support.

Trustee Jacobs asked how much money was in the capital codes.

Senior Vice Chancellor Farley responded that for the community colleges the figure is about \$5-6 million, but is all earmarked for the particular projects that come before the Board.

Trustee Howard reported that at the Board's direction his Committee had undertaken reviews of all of the campuses. At the Committee's first meeting the Chancellor's staff reported on the combining of programs on hazardous waste removal, printing, ventilation systems and maintenance, long distance phone calls, computer hardware and software, insurance, security, and libraries. He further reported that the Committee had directed staff to audit all organizations or quasi organizations or member organizations at all of the campuses and to bring their report back to the Fiscal Affairs Committee. He has been advised by staff that this is being done.

He noted that several members of the Committee were concerned that \$400,000 could have been expended out of student fees while at the same time the University had to raise tuition. He said that he as Chairperson and the Fiscal Affairs Committee would like to investigate how this could have happened and report back to the Board within 30 days.

Chairman Murphy stated that while the fiscal aspects are relevant, the fundamental jurisdiction is with the Committee on Student Affairs and Special Programs, and he is sure that Trustee Carrion, Chair, the Committee, and staff will reach out to the Fiscal Affairs Committee for its expertise and assistance as they conduct their review of the situation.

Trustee Howard concurred and expressed the hope that the student representative on the Committee will participate in the review.

Trustee Jacobs asked who pays the tultion walvers listed in the University Report.

Acting Vice Chancellor Rothbard responded that in general most of the walvers were in return for contract courses that colleges operate for various enterprises around the City, and the contract specifies that those enterprises pay for the cost of the tuition of those students. In the few instances when tuition is walved and not covered by the contract, that is absorbed in the overall revenue target of the individual college. The colleges do not assume the responsibility for a contract which includes a tuition walver it could not cover through their regular tuition revenue collections.

Trustee Jacobs asked if the University paid anything for its affiliations with different hospitals, etc.

Acting Vice Chancellor Rothbard responded that the University pays for services rendered.

Vice Chancellor Bloom said that in most cases these affiliations, which are for the clinical training of students, do not involve any cost to the institution.

Trustee Howard asked if the Student Affairs Committee would report back within 30 days.

Chairman Murphy stated that the Committee would report as expeditiously as possible and if a special meeting of the Board is necessary to hear the findings, the Board would do what is appropriate. The Board, the Chancellor, and the Administration are all cognizant of the seriousness of this matter and have made it a top priority.

Trustee Howard left the meeting at this point.

NO. 5. COMMITTEE ON FACULTY, STAFF, AND ADMINISTRATION: RESOLVED, That the following items be approved:

A. KINGSBOROUGH COMMUNITY COLLEGE - NAMING OF PHYSICAL FITNESS CENTER:

RESOLVED, That the Board of Trustees of The City University of New York approve the naming of the Physical Fitness Center in the Physical Education Building at Kingsborough Community College, the Anthony F. Russo Fitness Center.

EXPLANATION: Professor Anthony Russo served Kingsborough Community College for 26 years. He joined the Kingsborough Community College faculty in its second year, September 1965, and served as a faculty member, as a coach, and as chairperson of the Department of Health, Physical Education and Recreation. In 1971, he was appointed Dean of Students and continued in that position until his untimely death in November of 1990.

Dr. Russo's many contributions to Kingsborough Community College have been widely recognized by his colleagues at the College, by his associates at the University, by groups outside the institution, and by the students of Kingsborough Community College. His enthusiastic participation in all aspects of Health, Physical Education, and Recreation, and his deep commitment to students have been broadly acclaimed.

The resolution was unanimously approved.

B. BROOKLYN COLLEGE - NAMING OF ROOM 202 AT WHITEHEAD HALL:

RESOLVED, That the Board of Trustees of The City University of New York approve the naming of Room 202 in Whitehead Hall at Brooklyn College, the Nathan Schmukler Investment and Accounting Library.

EXPLANATION: Nathan Schmukler, a Brooklyn College alumnus, class of 1942, served the College and the Department of Economics with devotion and distinction for more than 40 years as an outstanding teacher, a faculty leader, and Dean of the School of Social Science. Brooklyn College alumni, his former students, have contributed and committed funds in excess of \$75,000 to provide electronic equipment, books, and other furnishings for the Investment and Accounting Library in order that students of economics and accounting may have access to a state-of-the-art facility. This recommendation is supported by the Department of Economics and by the President of the College.

The resolution was unanimously approved.

Trustee Howard joined the meeting at this point.

NO. 6. COMMITTEE ON PUBLIC AFFAIRS: RESOLVED, That the following item be approved and report noted:

A. SUPPORT FOR FUNDING FOR TITLE XI OF THE HIGHER EDUCATION ACT: The resolution was moved and seconded.

Trustee Bloom said that the resolution called for the funding of collaborative programs at urban universities as part of the new higher education act currently under review by Congress. Although support has been authorized in the past, it has never received an appropriation. The City University of New York, as the largest urban University in the nation is playing an important leadership role in seeking to secure the necessary dollars to translate this legislation into reality. Chancellor Reynolds is working with leaders of urban colleges in other states and it is very important that the Board of Trustees support this policy initiative.

The following resolution was adopted:

WHEREAS, Legislation has been introduced in both houses of Congress calling for the reenactment of Title XI of the Higher Education Act; and

WHEREAS, Funding for Title XI includes competitive grants to urban universities enabling collaboration with their respective cities on programs and activities important to urban constituencies; and

WHEREAS, The Senate Appropriations Committee has approved a \$10 million item for Title XI under current law, for FY 1992; and

WHEREAS, The approval by the full congress of the \$10 million appropriation for FY 1992 for Title XI would have a positive effect on the future of Title XI which has been authorized for a decade but never received an appropriation;

THEREFORE BE IT RESOLVED, That we urge members of both the House and the Senate to approve the \$10 million appropriation for Title XI for FY 1992, and

BE IT FURTHER RESOLVED, That a copy of this resolution be forwarded to appropriate offices of members of the Congress, for their consideration.

Chairman Murphy stated that this was a crucial item, and that the whole Higher Education Reauthorization Act is up for renewal. He commented that the University is the largest Pell Grant consumer in the nation and the University is at risk if the act is not renewed.

B. REPORTS: Trustee Bloom reported the following matters:

- 1) Edward C. Sullivan, the chair of the New York State Assembly Higher Education Committee will receive the Friend of CUNY Award at the annual Belle Zeller scholarship dinner on Thursday, October 17, at the Empire State Ballroom of the Grand Hyatt Hotel.
- 2) The Brooklyn Borough Hearing will be held on Thursday, October 24, in the Court Room of the Brooklyn Borough Hall, 209 Joralemon Street. She urged the Board members to attend these two important events.
- 3) She attended the graduation of 650 students of LaGuardia Community College this past Sunday on behalf of the Board. She congratulated the college on its wonderful achievement.

Trustee Tam thanked the Board of Trustees, the Chairman, the Chancellor, her staff and all the presidents of the CUNY colleges, noting that through their strong support, the Asian American Higher Education Council, which consists almost entirely of faculty, staff, and students of The City University of New York was able to be established in November 1990. He reported that on November 14, 1991 the Council will hold its second annual banquet to celebrate the occasion, and all were invited to participate.

NO. 7. COMMITTEE ON ACADEMIC POLICY AND PROGRAMS: RESOLVED, That the following report be noted:

A. REPORT: Trustee Bernstein reported the following:

(1) Trustee Bernstein reported that at its last meeting, the Committee heard a proposal to eliminate the department of Health Care Administration at Bernard M. Baruch College and to arrange for the exiting Health Care Administration MBA program to be administered by an academic director reporting to the Dean of the School of Business and Public Administration. She indicated that some members of the Committee had serious qualms about this proposal, even though it would save a substantial amount of money. Because the Committee lacked a quorum, she asked that the issue be postponed to the next meeting. She said it is an important issue which will come up at the next meeting and expressed the hope that all Committee members would attend the next meeting.

Chairman Murphy Introduced the newest Officer of the University, Ms. Genevieve Mullin, who is Secretary of the Board of Trustees. He expressed the best wishes of the Board and the Administration for her great success in her new and important role.

Upon motions duly made, seconded and carried, the meeting was adjourned to go into executive session at 5:45 P.M.

SECRETARY GENEVIEVE MULLIN

MINUTES OF THE EXECUTIVE SESSION OF THE BOARD OF TRUSTEES OF THE CITY UNIVERSITY OF NEW YORK

HELD

SEPTEMBER 25, 1991

AT THE BOARD HEADQUARTERS BUILDING 535 EAST 80TH STREET - BOROUGH OF MANHATTAN

Chairman Murphy called the Executive Session to order at 5:50 P.M.

There were present:

James P. Murphy, Chairperson Edith B. Everett, Vice Chairperson

Herman Badillo Blanche Bernstein Sylvia Bloom **Gladys Carrion Louis Cenci**

Stanley Fink William R. Howard Harold M. Jacobs **Susan Moore Mouner** Calvin O. Pressley **Thomas Tam**

Robert A. Picken, ex officio

Secretary Genevieve Mullin Robert E. Diaz, General Counsel and Vice Chancellor for Legal Affairs Lillian W. Phillips, Secretary

Chancellor W. Ann Reynoids **Deputy Chancelior Laurence F. Mucciolo** Vice Chancellor ira Bioom

The absence of Trustees Michael Del Gludice and Jean C. LaMarre was excused.

E1. PERSONNEL MATTERS: The following personnel actions were Approved.

a. ADMINISTRATIVE DESIGNATION:

DEPT **CHANCELLOR'S** TITLE

NAME

SALARY

EFFECTIVE

ASSOCIATE DEAN

Spatt, Brenda

\$76.226.00

10/01/91

OFFICE

Associate Dean for

Exec. Search & Evaluation

b. APPOINTMENT OF HEO SERIES PERSONNEL:

DEPT URBAN TITLE

NAME

SALARY

EFFECTIVE

HE OFFICER

Berkman, Ronald

\$63,902.00

09/01/91-06/30/92

AFFAIRS

Acting Assistant

Dean of Urban Affairs

Upon motions duly made, seconded and carried, the meeting was adjourned at 7:28 P.M.

SECRETARY GENEVIEVE MULLIN