

**MINUTES OF THE MEETING OF THE BOARD OF
TRUSTEES OF THE CITY UNIVERSITY OF NEW YORK**

HELD

OCTOBER 26, 1992

**AT THE BOARD HEADQUARTERS BUILDING
535 EAST 80TH STREET - BOROUGH OF MANHATTAN**

The Chairperson called the meeting to order at 4:45 P.M.

There were present:

**James P. Murphy, Chairperson
Edith B. Everett, Vice Chairperson**

**Herman Badillo
Blanche Bernstein
Sylvia Bloom
William R. Howard**

**Harold M. Jacobs
Calvin O. Pressley
Thomas Tam**

Robert A. Picken, ex officio

**Secretary Genevieve Mullin
Robert E. Diaz, General Counsel & Vice Chancellor for Legal Affairs
Lillian W. Phillips, Executive Assistant**

**Chancellor W. Ann Reynolds
Deputy Chancellor Laurence F. Mucciolo
President Roscoe C. Brown, Jr.
Acting President Stephen M. Curtis
President Josephine Dunbar Davis
President Ricardo R. Fernandez
President Leon M. Goldstein
President Matthew Goldstein
President Frances Degen Horowitz
President Vernon Lattin
President Edison O. Jackson
Acting President Augusta Souza Kappner
President Shirley Strum Kenny**

**President Paul LeClerc
President Gerald W. Lynch
President Charles E. Merideth
President Isaura S. Santlago
President Kurt R. Schmeller
President Edmond L. Volpe
Sr. Vice Chancellor Donal E. Farley
Vice Chancellor Joyce F. Brown
Vice Chancellor Richard Freeland
Vice Chancellor Jay Hershenson
Vice Chancellor Richard F. Rothbard
Dean Haywood Burns
Dean Stanford R. Roman, Jr.**

The absence of Ms. Carrion, Mr. Cenci, Mr. Del Guldice, Mr. Fink, Mr. Inniss, and Mrs. Mouner was excused.

A. DEATH OF FORMER BOARD MEMBER: Chairman Murphy announced with deep regret the death of **Vincent R. Fitzpatrick** on Friday, October 23, 1992. Mr. Fitzpatrick was a member of the Board of Higher Education from 1974 to 1976. Mr. Murphy stated that he and Dr. Jacobs had been privileged to serve with Mr. Fitzpatrick during the difficult period in which the Board had to make the painful choice about whether the University would continue, or not continue or whether that long-standing tradition of free tuition would be discontinued. Mr. Fitzpatrick resigned rather than vote for the imposition of tuition. Mr. Murphy said that Mr. Fitzpatrick was a lawyer, a gracious and good person, and a fellow alumnus of Manhattan College in the Bronx. He will be missed. Dr. Jacobs added that he was a very dynamic individual. The Board will suitably communicate its condolences to his family.

B. PRESIDENTIAL HONORS: (1) **President Josephine Dunbar Davis (York College):** Chairman Murphy congratulated President Davis on her inauguration as President of York College on October 2, 1992. He said it was a splendid affair.

C. STAFF HONORS: (1) **Barbara W. Emerson, Director of the SEEK Program, and Dean of Special Programs at Queens College,** has been selected to be a member of the Leadership New York Class, 1992-93, co-sponsored by the CORO Foundation and the New York City Partnership, in recognition of her demonstrated leadership, commitment to New York City, and proven history of involvement in policy development.

At this point Mr. Ronald Quartimon, Interim Chairman of the University Student Senate (USS), joined the meeting.

D. SCHOOL HONORS: (1) **Baruch College:** In the October 26, 1992 issue of Business Week, Baruch College is prominently listed as one of the twenty MBA programs offering the highest quality and value, nation-wide. This recognition adds to the Forbes Magazine report of last winter which placed Baruch in the top ten schools for quality combined with value. The Chairman extended his congratulations to President Matthew Goldstein, as well as the faculty, staff, and students of Baruch College.

(2) **Lehman College:** For the second consecutive year the Lehman College chapter of the Golden Key National Honor Society has been honored with a Key Chapter Award, recognizing the chapter's activities and achievements for the 1991-92 academic year.

(3) **The City College:** The world's first laboratory for research in mediphotonics, an emerging medical technology that utilizes the special characteristics of light to detect and monitor human disease, was dedicated this past Friday at City College. The laboratory will receive approximately \$245,000 in funding in its first year.

E. GRANTS: The Chairperson presented for inclusion in the record the following report of Grants \$100,000 or above received by the University since the last Board meeting:

THE CITY UNIVERSITY OF NEW YORK:

a. \$5,000,000 NSF to Minority Students completing baccalaureates in science, engineering and mathematics.

THE CITY COLLEGE:

a. \$297,449 NSF to the Center for Minorities in Information Processing Systems.

b. \$240,804 NIH for Raman Vibrational Studies of Enzymes.

c. \$128,340 NIH for Marc Honors Undergraduate Research Training Program.

d. \$180,000 NYC Board of Ed. for Summer Enrichment Program in Math and Science.

e. \$217,107 NSF for Research Careers for Minority Scholars Program (Physical Science).

- f. \$203,994 NIH for Fatty Acid Metabolism in Heart and its Regulation.
- g. \$125,672 NIH for Metabolism of Unsaturated and Hydroxy Fatty Acids.
- h. \$405,000 AT&T to establish a Computer Communications Education Laboratory in its School of Engineering.

HUNTER COLLEGE:

- a. \$100,000 Aaron Diamond Foundation for the Center on Aids, Drugs, and Community Health.
- b. \$170,348 PHS/NIH/NIGMS for the Minority Access to Research Careers Program.
- c. \$162,189 PHS/NIH/NIGMS for the Cell-Cell Adhesion in 'Saccharomyces Cerevisae.'
- d. \$163,703 PHS/NIH/NIGMS for the Solution Conformation via Vibrational Optical Activity.
- e. \$240,874 PHS/NIH/NCI for the Adducts of Mitomycin C with Nucleotides.
- f. \$163,781 Edna McConnel Clark Foundation for Tri-State Network to Strengthen and Expand Family Preservation Initiatives.

QUEENS COLLEGE:

- a. \$138,357 US Dept. of Education Grant for Enhanced Science for Elementary Teachers-in-Training

YORK COLLEGE:

- a. \$213,475 US Dept. of Education for Student Support Services.
- b. \$210,442 US Dept. of Education for Talent Search.

LEHMAN COLLEGE:

- a. \$104,193 Dept. of Health & Human Services for Nurse Faculty Development in Alcohol & Other Drug Abuse.

KINGSBOROUGH COMMUNITY COLLEGE:

- a. \$180,000 RF SUNY for a Small Business Development Center.
- b. \$176,600 New York State Education Dept. for the Liberty Partnership Program.
- c. \$522,932 New York State Education Dept. for Vocational and Technical Education Act Funds.
- d. \$113,907 New York State Education Dept. for Education for gainful employment funding in support of Family College.

NEW YORK CITY TECHNICAL COLLEGE:

- a. \$249,990 NYS Educ. Dept. Vocational Education Act. for Tech Prep.
- b. \$356,492 NYC Dept. of Employment for Expanding Options for Teen Mothers.
- c. \$344,186 US Dept. of Education for Student Support Services Program.
- d. \$107,612 NYS Educ. Dept. Vocational Education Act. for Deaf and Hearing impaired Students.

- e. \$216,950 NYS Educ. Department for Adult Learning Center.
- f. \$331,063 NY State Dept. of Social Services for Public Assistance Comprehensive Employment Program.
- g. \$165,441 NYS Education Dept./NYC Literacy Project for Adult Learning Center.

THE GRADUATE SCHOOL & UNIVERSITY CENTER:

- a. \$265,269 NSF for Research and Training in Evolutionary Primatology.

F. ORAL REPORT OF THE CHANCELLOR: Chancellor W. Ann Reynolds welcomed Mr. Ronald Quartimon, USS Interim Chairman. She then reported the following.

1. On October 27th she will be testifying in Albany before the Division of the Budget at its annual hearing on the University's very thorough and well thought-out Budget proposal. She will also be meeting with Budget Director Patrick Bulgaro and other key staff members
2. A copy of the report of the Advisory Committee on Science, Engineering, Technology, and Mathematics (SETM) was circulated and comments were solicited. This committee had been established two years ago and was chaired by President Harleston. Over the summer University staff reviewed the report closely and created a draft response and sense of priority to the various recommendations.
3. Last week CUNY did receive the award letter for the \$5 million five-year grant from the National Science Foundation aimed at doubling the number of minority students completing baccalaureates in science, engineering, and mathematics. Thirteen CUNY campuses are involved in this collaborative project.
4. The University is working with City officials to seek relief from budget reductions currently under consideration by the Office of Management and Budget (OMB). It is strongly believed that, in the face of the major enrollment increases experienced by the community colleges and the very important efforts they are making with students to strengthen New York's economy through the training of the workforce, the University should be receiving more funding from the City. In addition, the University has participated in a series of meetings with Deputy Mayor Barry Sullivan to create a partnership in which the University can play a greater role in developing strategies for the economic revitalization of the City.
5. President Gerald Lynch was a member of the Search Committee which selected the new Police Commissioner, Raymond Kelly, with whom the University has worked closely over the years. The University is seeking to collaborate with Commissioner Kelly in expanding the CUNY cadet corps, as more police are needed to guard this City in the years ahead.
6. The University had a very active CUNY Voter Registration Project. Some thirty-six thousand new students participated. Eight of ten freshman and transfer students registered to vote. Mr. Quartimon's participation and active involvement in the John Jay drive was commended. Voter registration forms were available during class registration for all students. All of the campuses are now hosting debates or forums to encourage participation in the electoral process. The Chancellor encouraged all to turn out to vote on November 3rd. She thanked the Trustees, presidents, students and faculty for their efforts in making this project a success.

The Chancellor noted the achievements of two faculty members: The book of Dr. Morris Dickstein (Graduate School and Queens College), entitled "Double Agent: The Critic and Society," was prominently featured in the New York Times on October 15th. Professor Richard Berrett (Brooklyn College Conservatory of Music) directed a most triumphant production of Milhaud's Opera "Christo Colomb" at both Brooklyn College and at the Empire Center in Albany, which received excellent reviews. This was a wonderful achievement for that campus and that faculty.

Upon motions duly made, seconded and carried, the following resolutions were adopted (Calendar Nos. 1 through 6)

NO. 1. UNIVERSITY REPORT: RESOLVED, That the University Report for October 26, 1992 (including Addendum Items) be approved as revised as follows:

(a) **ADDENDUM:** Add the following:

D 6 BARUCH COLLEGE - AMENDMENT TO A RESOLUTION AUTHORIZING AWARD, UNIFORMED GUARD SERVICE: RESOLVED, that the Board of Trustees of The City University of New York amend the resolution adopted at the meeting of March 23, 1992, Cal. No. 4.A., for a contract for uniformed guard service for Baruch College, to authorize an increase in the estimated annual cost from \$875,000 to a new annual cost of \$1,209,456 chargeable to FAS Code 234801400 and to authorize an increase in the number of annual renewal options from three to four.

EXPLANATION: The increased cost is justified because the College's original estimate of guard service needs was less than actual requirements. The increase from three to four renewal options will bring Baruch's guard service contract into conformance with similar contracts at other senior colleges.

(b) Items listed in **PART E - ERRATA**, to be withdrawn or changed as indicated.

ERRATA: Add the following:

1. NEW YORK CITY TECHNICAL COLLEGE:

P B001 DESIGNATION OF DEPARTMENT CHAIRPERSON - The Explanation of action for Kathryn Richardson is revised to read: Designated Chair by President, effective 9/8/92-6/30/93.

2. MEDGAR EVERS COLLEGE:

P B001 APPOINTMENT OF HEO SERIES PERSONNEL WITH NO PRIOR SERVICE (AFFIRMATIVE ACTION REPORT ON FILE EXCEPT ACTING & SUBSTITUTE APPTS) (SW INDICATES WAIVER OF SEARCH) - On the entries for Vera Weeks, Gwendolyn Riddick and Andre Jervis, the SW, indicating search waiver, is to be added next to N/A.

EXPLANATION: The University Report consists of the highlights of the personnel actions and other resolutions of a non-policy nature which require approval by the Board of Trustees.

NO. 2. CHANCELLOR'S REPORT: RESOLVED, That the Chancellor's Report for October 26, 1992 (including Addendum Items) be approved.

(a) Items listed in **PART E - ERRATA**, to be withdrawn or changed as indicated.

EXPLANATION: The Chancellor's Report consists of standard resolutions and actions of a non-policy nature which require approval by the Board of Trustees.

NO. 3. APPROVAL OF MINUTES: RESOLVED, That the minutes of the regular Board meeting and the executive session of September 30, 1992 be approved.

NO. 4. COMMITTEE ON FISCAL AFFAIRS, FACILITIES AND CONTRACT REVIEW: RESOLVED, That the following items be approved:

At this point Calendar Nos 4.C. through 4.J. were considered next.

C. CENTRAL OFFICE - DESIGN, CONSTRUCTION AND MANAGEMENT - REVIEW AND UPGRADE OF INFORMATION SYSTEMS:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract with the firm of Acutech for review and upgrading of information systems at the Department of Design, Construction and Management, CUNY Project No. CA027-992. The total estimated cost shall not exceed \$90,000, chargeable to the State Capital Construction Fund. The contract shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: The Department of Design, Construction and Management has a local area network with forty workstations which provides information support for CUNY's Capital program. Information required for capital planning, budgeting, accounting, project scheduling and tracking, consultant selection and building violations monitoring is housed on the system.

However, changes in external requirements, the need to integrate a large new data base containing building condition assessment results, and the need to produce more complex and sophisticated management reports have made parts of the system inadequate to support Capital Program needs. The consultant will be hired to undertake an analysis of data processing needs, to recommend system enhancements and to provide assistance in implementing hardware and software modifications.

The selection of the consultant was made in accordance with procedures promulgated by the New York State Controller's Office.

D. HUNTER COLLEGE - ROOF REPLACEMENTS AT BROOKDALE AND VOORHEES CAMPUSES:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract with the firm of Laurence Werfel and Associates for architectural and engineering services for the design and supervision of construction for roof rehabilitation projects at Hunter College, Brookdale and Voorhees Campuses, CUNY Project No. HU039-092. The total estimated cost shall not exceed \$252,000, chargeable to the State Capital Construction Fund. The contract shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: The roofs of the Brookdale Campus buildings and the Voorhees building are old and deteriorated. They have exceeded their useful life. The project consists of the removal of the old roofing and installation of a new roofing system. Estimated construction cost is \$2,021,000.

The proposed firm was selected from six firms interviewed in accordance with procedures established by the City University and has been approved by the President of Hunter College.

E. NEW YORK CITY TECHNICAL COLLEGE AND THE CITY COLLEGE - VARIOUS REHABILITATION PROJECTS:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract with the firm of Goncher and Sput Architects and Planners for architectural and engineering services for the design and supervision of construction for various roof rehabilitation project at New York City Technical College and The City College, CUNY Projects No. CU100-092. The total estimated cost shall not exceed \$275,000, chargeable to the State Capital Construction Fund. The contract shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: The following roofs are old and defective and require replacement:

1. The City College - Y Building - replace a 35-year-old roof which has been leaking into the 3rd floor area. The building is used for academic departments, audiovisual departments, some classrooms and administrative departments. Estimated construction cost is \$577,000.
2. New York City Technical College - Replace the lower and upper main roof of Voorhees Hall, the main roofs of East Center and Pearl Hall, the north half of Namm Hall's main roof and two thirds of the main roof at Klitgord Hall. These roofs vary in age from 10 to 40 years with none of the roofs under guarantee. The roofs are leaking and have been patched frequently. Estimated construction cost is \$1,379,000.

The proposed firm was selected from six firms interviewed in accordance with procedures established by the City University and has been approved by the Presidents of New York City Technical College and The City College.

F. QUEENS COLLEGE - VARIOUS RENOVATION PROJECTS:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract with the firm of Rothzeid, Kaiserman, Thomson and Bee Architects and Planners for architectural and engineering services for the design and supervision of construction for various rehabilitation projects at Queens College, CUNY Project No. CU101-092. The total estimated cost shall not exceed \$288,588, chargeable to State Capital Construction Fund. The contract shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: In order to implement the University's 1992-93 Capital Construction Program at Queens College, the firm now proposed was selected in accordance with procedures established by the City University to provide design and supervision of construction services for the rehabilitation projects which have an estimated construction cost of \$1,733,413.

The projects consist of:

1. Rehabilitation of Campbell Dome for the main lecture hall and site-work modifications. This project includes asbestos removal. (QC002-089).

sub-total cost = \$343,000.

2. Roof removal and replacement for Rathaus and King Hall roofs. (QC045-092).

sub-total cost = \$494,000.

3. Toilet renovations, including asbestos removal, for the physically disabled. (QC048-092).

sub-total cost = \$476,413.

4. Construction of a Tennis Center Air structure enclosing six (6) tennis courts for physical education classes and community use, which is partly financed with private matching funds. (QC004-088).

sub-total cost = \$420,000.

G. QUEENS COLLEGE - CHILLER REPLACEMENT IN POWDERMAKER HALL:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract with the firm of Kallen & Lemelson for engineering services for the design and supervision of construction for replacement of the chiller in Powdermaker Hall at Queens College, CUNY Project No. QC025-090. The total estimated cost shall not exceed \$165,000 chargeable to the State Capital Construction Fund. The contract shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: In order to implement the University's 1992-93 Capital Construction program at Queens College, the firm now proposed was selected in accordance with the procedures established by the City University to provide design and supervision of construction services for the chiller replacement project which has an estimated construction cost of \$746,800.

The existing chiller is 27 years old and has not been in operation for the last three years since it is deteriorated and beyond repair. The project involves the replacement of the existing steam absorption chiller and the associated equipment and controls with a new chiller of equal capacity, after a study of alternative chillers is completed. The scope of work also includes the replacement of the existing cooling tower, chilled and condenser water pumps, piping and other associated equipment of adequate capacity including controls to match the capacity of the new chiller. This project shall also include asbestos abatement through a licensed asbestos subconsultant.

H. HUNTER COLLEGE - XEROGRAPHIC PAPER:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract on behalf of Hunter College to furnish and deliver xerographic paper for copiers at the College's Duplication offices. The contract shall be awarded to the lowest responsible bidder after public advertisement and sealed bidding by the College pursuant to law and University Regulations. Such purchase shall not exceed a total estimated cost of \$70,000 for the period January 1, 1993 to June 30, 1993, chargeable to FAS Code 229601200. The contract shall include a one-year option from the College to renew in the amount of \$140,000 in its best interest. The contract shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: The paper is required to meet the high volume of demand for major duplication services required by the various areas of the College. This major duplication service is essential to the daily operations of the College and must be done on high speed copiers, since departmental copiers cannot handle the volume of reports, announcements and instructional requirements. The cost is also reduced by maintaining a supply room stock to eliminate the high cost of individual departmental orders. This paper order supplies the Brookdale Campus, School of Social Work and Voorhees Campus as well as the 68th Street Campus.

I. THE COLLEGE OF STATEN ISLAND - COMPUTER EQUIPMENT:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract on behalf of The College of Staten Island to purchase a 6262 high speed impact printer and a 4390/A41 magnetic tape drive system from the International Business Machine Corporation (IBM) under existing New York State Contract Number P36865, pursuant to law and University Regulations. Such purchase shall not exceed a total estimated cost of \$160,000 chargeable to FAS Code 221201309.

EXPLANATION: This equipment is being acquired to replace existing obsolete hardware and will be configured for use with a mainframe system (IBM 4381, 3380 high speed disk drives, 3880 disk controller, and 3725 expanded communications controller) being donated to the College by the University Computer Center. This newly outfitted system will significantly increase the processing, storage, and communications capabilities of the College's administrative systems (student registration, advisement, financial aid, and billing). At the same time, the College will realize significant cost avoidance through the redeployment of the equipment being acquired from the University Computer Center.

J. CENTRAL OFFICE - COMPUTER EQUIPMENT:

RESOLVED, That the Board of Trustees of The City University of New York authorize the University Application Processing Center (UAPC) to purchase an AS400 system from the IBM Corporation under existing New York State Contract Number P36865 pursuant to law and University Regulations. Such purchase shall not exceed a total estimated cost of \$400,000 chargeable to FAS Code 329320309; and be it further

RESOLVED, That the Board of Trustees of The City University of New York authorize the University Application Processing Center (UAPC) to purchase three (3) upgrades to existing 3390 Direct Access Storage Devices (DASD) from the IBM Corporation under existing New York State Contract Number P36865 pursuant to law and University Regulations. Such purchase shall not exceed a total estimated cost of \$200,000 chargeable to FAS Code 329320309; and be it further

RESOLVED, That the Board of Trustees for The City University of New York authorize the University Application Processing Center (UAPC) to purchase two (2) OPSCAN 21/100 Readers from the National Computer Systems Company (NCS) under existing Board of Education of the City of New York Contract Number 6961301, pursuant to law and University Regulations. Such purchase shall not exceed a total estimated cost of \$200,000 chargeable to FAS Code 329320309.

EXPLANATION: The University Application Processing Center has been assigned responsibility for implementing several new projects including 1) Enrollment Verification for the Human Resources Administration, 2) implementation of the College Preparatory Initiative and 3) establishment of a health services data base for continuing students. These are in addition to on-going responsibilities, such as admission and financial aid application processing. All of these projects require the Center to upgrade its computer capabilities to meet the demands associated with these tasks.

The number of applications to the City University has steadily increased, for example, compelling the Center to explore new opportunities to manage the process, i.e. filing, matching, checking, copying, analyzing, and retrieving applications and support documentation. On a routine basis, thousands of freshman, transfer, and international student applications must be accurately assembled, assessed, processed, and transmitted to CUNY's seventeen colleges.

The AS/400 imaging system will allow the University to streamline processing procedures, significantly improve overall performance, effectively eliminate any incidence of lost transcripts and, in particular, financial aid applications (critical for federal, state and local audit compliance), expedite admissions notifications, and subsequent to installation, achieve a reduction in staff at least equivalent to the cost of acquisition.

Streamlining admissions procedures and improving processing time will benefit prospective students along with the receiving CUNY colleges. Imaging involves a different approach to filing and retrieval, reducing the amount of time needed to match documents in order to render an application complete and arrive at an admissions determination.

Earlier notification of admission also provides the prospective student with additional time to apply for financial aid and participate in orientation and placement testing programs. The earlier a student is admitted, the more opportunity a college has to secure a commitment on the part of the student to enroll. Such a commitment is essential for those colleges eager to enhance their show-rates, persistence, and overall rates of retention.

The OPSCAN 21/100 scanners are necessary for UAPC to effectively process the nearly 10 million scannable documents it receives yearly. Scanning is an integral part of the work performed at UAPC and is a vital resource for data collection. Utilization of this system is critical to the success of the HRA Enrollment Verification Project because of its ability to accurately record attendance.

The added storage capacity of the DASD will enhance the University's ability to store and retrieve data related to the College Preparatory Initiative (CPI), The HRA Enrollment Verification Project and the health services database. These projects require additional capacity to ensure proper maintenance and accurate reporting of data. The acquisition of DASD also enables CUNY to continue to provide admissions and financial aid processing services. Further, the expanded use of DB2 software by all users has increased demand for storage, necessitating additional DASD to support an ever growing number of DB2 users.

The source of funding for the purchase of the AS/400 imaging system, the OPSCAN 21/100 optical mark reading system, and the 3390 Direct Access Storage device comes from non tax levy monies, and the acquisition of this equipment will result in significant cost savings as well as cost avoidance for the University, reflected in projected reductions in personnel, supplies, equipment, maintenance, and repair.

At this point Calendar Nos 4.A. and 4.B. were considered.

A. 1993-94 OPERATING BUDGET: Upon motions duly made, seconded and carried, the resolution was moved and seconded.

Chancellor Reynolds announced that Sr. Vice Chancellor Donal Farley, and Vice Chancellors Richard Rothbard and Richard Freeman would give a detailed oral summary accompanied by a slide presentation of charts and graphics.

Vice Chancellor Rothbard explained that there were several general principles staff attempted to follow in framing the 1993-94 Budget Request, placing them in the context of recent budget cuts experienced from both the City and State, as well as adjustments in the tuition charges that the University has had to make: (1) Achieve funding balance by framing the request in such a way that the City is called upon to renew its commitment to the University, particularly at the community colleges where the City has dramatically reduced its support in the last several years from a high of approximately 40% to a low of approximately 20%. The largest funding source per FTE is tuition and the lowest source is City support. The Budget Request is seeking to redress that issue, as well as the issue of ultimately achieving an appropriate balance of one-third City support, one-third State support, and one-third revenue financing of the budget. (2) Achieve structural equity, most notably restoring full State funding for the associate degree programs at New York City Technical and John Jay Colleges, as well as restoring senior college status to Medgar Evers College which remains a priority of the Board of Trustees. (3) Rebuilding the faculty. The success of initiatives included in the Budget Request depends on having a solid base of faculty at both the senior and community colleges. This becomes all the more important in view of the budget cuts sustained over the last several years combined with two early retirement incentives in a two-year period. This has really

reduced faculty ranks substantially, especially at the upper levels. (4) Advancement of the Master Plan goals. The Budget Request had to be consistent with the goals outlined in the 1992-96 Master Plan. Many issues expressed in the Budget Request coincide very closely with the Master Plan and promote the first-year portions of many of the multi-year Master Plan goals adopted by the Board at its September 30, 1992 meeting.

Vice Chancellor Rothbard then proceeded to describe the four major sections of the Request: (1) Funding equity, which he had already referred to when he described structural equity. (2) Economic development issues involving the Workforce Development Initiative, the Graduate Research Initiative, and the Science, Engineering, Technology, and Mathematics Initiative. These three areas are really responsive to suggestions from the Governor, Mayor, and other State and City government officials. (3) Academic improvements and student success issues, many of which appear in the Master Plan. These include adjunct conversion, student success and freshman year programs, collaborative programs with the New York City public schools including the College Preparatory Initiative, and community college funding improvements. He added that as always CUNY has conferred with its colleagues at SUNY regarding community college issues and concurs with the request that is being formulated by both universities for State aid improvements to the community colleges statewide. (4) Academic support needs which include the campus security initiative, adequate staffing for new building operations and infrastructure support, and the ongoing management, productivity, and systems initiatives which are seeking to capitalize on the ability to coordinate the purchase of goods and services on a University-wide basis thereby generating savings to the colleges.

Vice Chancellor Rothbard reiterated the unique characteristics of CUNY students who are non-traditional in every sense of the word, noting that despite the severe budget cuts endured by the University over the last several years, the University continues to increase its headcount and FTE's and, as the Master Plan projects, that trend will continue through the year 2001. Enrollment is at a 15-16 year high of 203,000 this fall. The University is emphasizing that it cannot continue to accept this increased enrollment without a recognition from the City and State that additional support is necessary to make it possible to provide the essential services required by students who continue to come. He further noted that national data on the rapid increase in tuition charges at public four-year institutions indicates that since 1990-91 the percentage increases at CUNY are significantly ahead of what public four-year institutions around the country have experienced. Tuition charges at CUNY's community colleges have, for several years, been near the top of the charts in terms of charges relative to other institutions nationwide. The total operating budget comes to just under \$1.2 billion, an overall increase of approximately \$80 million, which represents an increase of just under 8% for the senior and community colleges.

Vice Chancellor Rothbard called attention to two additional items. The first is adjunct conversion. In the face of growing enrollment and dwindling full-time resources as a result of budget cuts, retirement incentives initiatives, and so forth the University has come to rely more and more on part-timers in the classroom to provide instructional services. The Board adopted a Master Plan goal of seeking to have 70% of all undergraduate course work across the University taught by full-time staff or CUNY graduate fellows by the fall 1996. The 1993-94 Budget Request advances that initiative by requesting a first-year funding that would make that possible and put it on the appropriate track to achieve that 70% rate by 1996.

The second is community college issues. They are points of entry for so many CUNY students who may have been particularly hard hit by virtue of the fact that both the State and City have had hard times and those hard times have transferred onto the community colleges. Tuition is up and State aid and City support are down. Over the last two years both CUNY and SUNY have sustained cuts in base State aid of \$125 per FTE and both CUNY and SUNY are seeking to have that \$125 reduction restored in the Executive Budget. The University is also seeking continuation of lump sum funding currently being received for child care, critical student support services, and other programs for the community colleges of CUNY. The community colleges have a large role to play in the Workforce Development Initiative and the Administration is seeking City support for that. Community colleges will be opening, renovating, or occupying new facilities that either have not yet been fully funded or that were only partially funded in terms of the staffing and other support needed to make them fully operational and to maintain them appropriately. These are one hundred million dollar investments by the State and the City taxpayers and the Administration wants to make sure that it can take care of them and it needs the staff to be able to do that.

Vice Chancellor Rothbard concluded his report by noting that details on the other initiatives, academic and otherwise, have appeared in previous budgets and are familiar to everyone present.

Vice Chancellor Freeland reported that the overall focus of the University's Budget Request was to identify initiatives through which CUNY can build its capacity to address the State's economic needs and simultaneously rebuild its severely depleted academic strength. The first of these three interrelated initiatives is the Workforce Development Initiative (WDI) which represents a targeted response to regional workforce needs in areas of growth and job needs in education, health care, business services, and new technologies. WDI consists of six central themes, the first of which is to address the critical shortage of properly trained and certified teachers, particularly in areas of high demand such as mathematics, science, bilingual education, and special education. The second theme is to prepare undergraduates for immediate workforce needs in areas such as the allied health professions, emerging technological areas especially in the information and biomedical sciences, and business services, where there are jobs and where the New York economy needs well trained people. The third theme is retraining displaced workers and upgrading worker skills. CUNY proposes to create a worker retraining center which will provide a single point of contact to assist other institutions, corporations, unions, and government agencies in creating and developing specific worker retraining programs. The fourth theme is fostering new jobs through applied scientific and technical research, and training experts in emerging technologies. The University will target the \$15 million that it anticipates receiving in support for facilities through the Higher Education Applied Technology program into ultrafast photonics, molecular biology, neuroscience, and environmental science, four fields where CUNY has particular scholarly strength. The fifth theme of WDI is promoting small business and entrepreneurship and here the University proposes to establish in each borough of the City a small business incubator staffed by highly competent professionals. This is a service operation and these professionals will be trained in areas of financial planning, marketing, management, and staffing, to provide advice to entrepreneurs wishing to develop, expand, or save small businesses, thereby creating jobs, adding to the economy, and also providing learning opportunities for CUNY's students. The sixth and final theme of WDI is planning for economic renewal through labor market research. CUNY proposes to create a Workforce Research Institute which will provide precise information on evolving workforce needs in the New York area for educators and training experts to enable them to plan appropriate education and training programs. These are the six themes of WDI and they come to a little over \$12 million in the first year. This is the first year of what is anticipated to be a three-year program. The Administration believes that the Workforce Development Initiative is directly responsive to the needs of the State's economy as perceived by the business leadership, whose responses to a survey asking what they felt had to be done to strengthen the State's economy were: (1) strengthen public education; (2) strengthen higher education; (3) address the needs of unemployed workers; and (4) strengthen job training programs.

The second initiative is the Graduate Research Initiative (GRI). Because the interest this year is on the State's economic development needs, the University is focusing a first phase of the GRI on the link between what CUNY is doing in scientific research and scientific education at the doctoral level and economic development in the State. The anticipated \$15 million for the Higher Education Applied Technology (HEAT) Program will push resources toward highly targeted, highly selected areas of the University's scientific disciplines. The University is planning, through GRI, to take advantage of the momentum and the leverage provided by this infusion of support through the HEAT Program to begin to rebuild its strength in the basic disciplines across the board in science. In particular it plans to do three things for this initiative: (1) Begin to replace faculty where they have been lost, particularly in areas of science adjacent to those being emphasized in the HEAT Program so it can take advantage of that new excitement and new momentum in attracting talented people. (2) Build the kind of technical, staff, and laboratory support needed to sustain excellence in its scientific disciplines. (3) Address the critical problem of student financial aid in science. This is a three-part submission with respect to the Graduate Research Initiative totalling \$5.6 million in the Operating Budget.

The third initiative, the Science, Engineering, Technology, and Mathematics (SETM) Initiative, is very much related to and integrated with WDI and GRI. As Chancellor Reynolds mentioned the proposals flow out of the work of a committee chaired by former President Harleston of City College. Out of that report the Administration has identified four priorities for immediate attention. The first priority is maintaining and achieving true scholarly distinction in selected fields. Choices will have to be made and the Administration is looking to a planning process which will identify some targets of opportunity where the University has strength and can build even greater strength. The second major theme is maximizing the University's potential through increased collaboration. If CUNY is to sustain distinction in the fields of physics, biology, and mathematics, it is because it can draw on the resources across campus lines in these disciplinary areas. The Administration is looking to a linked planning process through the disciplines and across institutional lines to bring the strongest resources into the total system that it can. The third theme in this area is instituting significant improvements in teacher education in SETM fields. Strengthening teacher education in science and mathematics is a major priority for the

University. There is an absolutely crucial need to increase the flow of undergraduate students into majors in science and engineering fields. This nation faces a desperate problem of too few young people going into science, engineering, and technology. The Administration will be calling upon colleagues on the campuses to work with it to develop imaginative approaches to increase the flow of students, and particularly to increase the flow of women and minority students, into these fields. The particular request under this heading is for equipment to begin the rebuilding of our laboratory facilities in both the community and senior colleges. That is a total of a \$3 million request for the two levels in fiscal 1993-94. The three initiatives just described constitute a total package of approximately \$21 million addressed to meeting the economic needs of the State and beginning to replenish CUNY's severely depleted academic resources.

Sr. Vice Chancellor Farley advised that the Capital Budget is cumulative. The four major projects that either have just been completed or will be completed this fiscal year include: (1) the major renovation of the 1907 Shepherd Hall at City College to restore it to the quality that the building was originally; (2) the utility system upgrade at Queens College which includes the electrical and heating line distribution on the campus as well as the heating plant upgrading; (3) the East Academic Complex on the east side of the Grand Concourse for Hostos Community College which will be the completion of the additional facilities at Hostos which will include physical education, theater, as well as classrooms and office facilities and; (4) the just completed Klapper Hall renovation at Queens College, which has been converted to a facility for the Art and English Departments and the "D" Building which has been restored for office space. The major projects that are in construction are the Willowbrook Campus at The College of Staten Island; modernization of Steinman Hall Engineering Building at City College; library, computer center and administrative offices at Baruch College; new physical education facility at Lehman College; and renovation of the North Hall at Hunter College. Funding has been authorized for the acquisition of a site for expansion of Baruch College which will replace the \$25 million a year of rented space that Baruch now occupies; renovations to provide for the biomedical program at City College; the design money for the renovation of buildings at Brooklyn College; and the preliminary design funds for the retrofitting of existing buildings at Hostos and LaGuardia Community Colleges that have had substantial amounts of space vacated in those buildings with movement into the new buildings on those two campuses.

In summary, the budget request for next year is \$166 million, \$121 million of which is for advanced funding by the Dormitory Authority. These are major projects that will be authorized by the City University Construction Fund and financed and implemented by the Dormitory Authority. There is \$44 million in for rehabilitation projects which includes general upgrading of roofs, windows, and similar kinds of work in existing buildings to keep them in shape. The major new project request in the budget includes design money for the new facilities that will be built on the site that is being acquired on Lexington Avenue for Baruch College's major new addition. The exterior renovation of Shepherd Hall at City College is continuing in phases. There is money for land banking of a site adjacent to John Jay College. The Administration does want to move to acquire the land so that the opportunity to build on that site is not lost to the University in the future. Additionally there is a computer center consolidation at Lehman College which has been designed and been on hold. This will have significant operating budget savings. The next project is to automate the elevators in Hunter College's North Building. As mentioned at the last meeting, there is ongoing a University-wide building assessment program and although it will not be completed until next spring it is anticipated that the University will want to begin design of some of the more critical health and safety work that will be identified in those studies, so \$20 million has been included for that purpose. There also is \$20 million for the acquisition of science and technology equipment.

In overall summary the Dormitory Authority funded projects will include only \$32 million for construction. There is \$41 million in design which reflects the fact that nothing has gone into the pipeline in the last couple of years. A lot of major projects are being finished but this design will leverage into substantial additional construction dollars a year or two hence. The amount that is indicated as new facilities under rehabilitation projects is really master planning money for a couple of colleges so that the University can identify particular projects in the future.

Mrs. Everett noted that the \$41 million in design indicates a very substantial building program and inquired if there were any criteria to determine the ratio between design dollars and construction dollars. Sr. Vice Chancellor Farley responded that that really includes all of the design and construction supervision fees that would be paid. On some of the larger projects where the University is bound by the Wicks Law more dollars are spent in construction management than in actual design. It would vary from project to project but probably 20% is a kind of an average number.

Dr. Jacobs asked where the funds to pay the \$10 million for the acquisition of the site for John Jay would come from. He also asked if the site would be held *ad infinitum* until a decision to build is made some years from now. Sr. Vice Chancellor Farley responded that the State would fund the debt service. The Dormitory Authority would sell bonds in the first instance and then the repayment on the bonds annually in the State budget. He noted that in the relative priorities obviously Baruch is the next project to be undertaken, but that if the University loses that site at John Jay there is no place to go in that area. That is really the only expansion site that is available because Roosevelt Hospital is built across the street and there is an apartment house just north of it.

Chairman Murphy added that if the University is successful in getting funding to acquire the land that's a pretty good signal that within a reasonable timeframe additional monies will be forthcoming to proceed with a specific construction project. He further added that there are some very important programmatic initiatives such as, CPI, the status of Medgar Evers as a four year college and the funding equity issues relating to City Tech and John Jay, and although they were not discussed in detail they are not diminished or denigrated in any way.

Statement by Robert A. Picken - Concerning The Chancellors 1993-94 Budget Request:

The Budget Request that comes before the Board of Trustees this evening is the product of considerable effort and is particularly significant in that, in a number of ways, it would appear to chart new directions for the University. While I recognize the time constraints under which the document was prepared and while I also understand that the new orientations were developed in response to interests expressed by the Governor, I must state that members of the University Faculty Senate at our October plenary meeting last week expressed dismay that the schedule utilized to produce the Request effectively precluded any public discussion of it. No faculty at any of the colleges had the draft in time to read it and, if they had issues to discuss, register for the public hearing scheduled for October 19. The reason that no faculty registered to speak in public session was not a lack of interest or a lack of concern about the new directions described in the document, but rather the lack of the document. A similar situation occurred last month with the 1992 Master Plan which was not available to the public in time for interested parties to register for the public hearing. I hope these two instances do not signal a change in what heretofore has been this Board's admirable policy of free and open public discussion of important policy matters.

Contained in the Budget Request are an array of initiatives, some new and some continuations of ongoing programs. Each of these has a price tag which may or may not be accepted by our fiscal masters in Albany and at City Hall. To cite the most important examples: Workforce Development, a total of \$12.3 million; Graduate Research Initiative, \$5.6 million; Science, Engineering, Technology & Mathematics, \$3.0 million; Adjunct Conversion, \$3.0 million; Student Success and the Freshman Year, \$14.6 million; Collaborative Programs, \$1.0 million; and the Campus Security Initiative, \$5.2 million @ these initiatives alone totalling \$44.7 million. While I fully subscribe to most of the initiatives that the Board is about to adopt as University priorities for the next year, I sincerely wonder if all will receive the support we are requesting. In the past, the University has taken it upon itself to support various system-wide initiatives in the absence of direct support from the State and the City. This year, however, the scope of University-wide initiatives and their projected cost is much greater than in the past. I was reassured by Chancellor Reynolds's commitment at the special meeting of the Fiscal Affairs Committee to consult with the Trustees in those cases where funding is not approved by the State or the City but the University feels that the initiative must nonetheless be undertaken. I look forward to a continuing dialogue on the implementation of these initiatives as University priorities.

Chancellor Reynolds thanked Trustee Picken for his statement, commenting that she was glad he supported the initiatives, since there has been strong faculty involvement in the preparation of all the initiatives. She noted that the budget proposal this year was extraordinarily comprehensive, and has been fully consultative. The Workforce Initiatives were thoroughly reviewed by the Academic Council, as well as the presidents and their campuses, which she emphasized was another source of faculty input. In response to Dr. Picken's concern about the allowance of time for consideration and public discussion the Budget Request, the Chancellor proposed that a draft of the Budget Request be made available for presentation and discussion at the September meeting of the Board, in preparation for the final budget which must be ready for review at the October Special Meeting of the Committee on Fiscal Affairs, and acted upon by the full Board at its October meeting.

Mr. Quartimon stated that he felt the budget proposal should not be approved without clarification of many of the WDI programs, with regard to the employment of students and the first year programs, which he felt were somewhat vague and raised questions about preparation for the jobs and who would be receiving them. In response, it was noted that neither the student representative nor the student alternate on the Fiscal Affairs Committee had attended meetings for approximately six months as this budget had evolved. It was also noted that the report provided at the meeting was a summary and that a detailed report on the Workforce Initiative could be made available. Chairman Murphy indicated that the Offices of Academic Affairs and Fiscal Affairs would be more than happy to meet with the student representative and his colleagues to review the material.

Mr. Quartimon questioned the decision which disallowed his vote, as the representative of the student body, on the Budget Request proposal and asked for a clarification of this decision. He also asked where the reference could be found that designates when a term of office is over and the particular time during a Board meeting when the new Student Senate chair is to be seated.

Chairman Murphy noted with deep regret that, unfortunately, Mr. Quartimon was not a voting member of this Board by virtue of the process that the Student Senate has to go through. The Board certainly wants his voice here today and would hope that that legal aspect will be cleared up hopefully by the next meeting.

Vice Chancellor Diaz explained that the position of chair of the University Student Senate is an elected office, and under Board bylaws elections for the new chair have to occur before a new chair can be seated at this October meeting. Mr. Quartimon was elected as an interim chair which was sufficient to complete the prior Trustee's term of office but in order to sit as the new elected chair the delegates have to elect him for a new term. The elections which took place were to elect someone to fill an interim term. Until an election takes place and is certified by the USERC indicating that he or anybody else has been elected for this year's term of office there will be a vacancy in the USS chair. Vice Chancellor Diaz also advised that a 1987 Board of Trustees' resolution establishes the time line for USS elections.

Chairman Murphy encouraged the active participation of student representatives on all Board committees, and emphasized that the University wants students to have input and fully participate in the governance process of this University. However, there is a process that has to be adhered to so that the legality of Board action regarding the Budget Request will not be questioned at a later time because the Board didn't follow process. The University is in a very fragile fiscal situation and the Board wants to make sure that each step that it takes is fully in compliance with the governance and the laws of the State, as well as the regulations and Bylaws of this Board. He urged the students to schedule a full election as expeditiously as possible so that the students once again have a voice on the Board.

The following resolutions were adopted:

RESOLVED, That the Board of Trustees approves the Chancellor's 1992-93 Operating Budget Request for The City University of New York of \$1.2 billion.

EXPLANATION: The Chancellor's 1993-94 Operating Budget Request is \$1.2 billion, an increase of \$90.1 million over the 1992-93 appropriated base. This amount represents mandatory cost increases of \$37.2 million, and program initiative cost increases of \$52.9 million.

At the senior colleges, the overall request is \$872.1 million, an increase of \$55.2 million, or 6.8 percent over the 1992-93 base of \$816.9 million. The community college request is \$326.5 million, an increase of \$34.9 million, or 12.0 percent, over the 1992-93 base of \$291.6 million.

The request seeks to strike the necessary balance between the critical needs of the University and the fiscal realities confronting the State and City. It maintains the University's commitment to open admissions and academic excellence by strengthening the instructional and physical infrastructure. Once again, a top priority of the University is a resumption of full State funding for associate degree programs at New York City Technical College and John Jay College. The request also seeks the return of full senior college status to Medgar Evers College. Programmatic support is requested for the University's Workforce Development Initiative, Graduate Education and Research Initiative, Student Success, Adjunct Conversion, Management and Productivity Initiatives, Collaborative Programs, New Facilities, Safety and Security, and other University Priorities.

In 1993-94, enrollment is expected to continue to grow. The 1993-94 Chancellor's budget request represents the level of funding required to provide necessary classroom and support services to our more than 200,000 students, as well as to achieve the goals described in the recently approved 1992 Master Plan.

B. CAPITAL BUDGET REQUEST FOR 1993-94: RESOLVED, that the Board approve a 1993-94 Capital Budget Request for \$166.1 million, including \$121.5 million for major project costs authorized by the City University Construction Fund and funded through Dormitory Authority of the State of New York bonds, and \$44.6 million for capital rehabilitation work funded through City/State capital appropriations; and be it further

RESOLVED, that the Master Plan for the University be and is hereby amended as necessary to provide for the capital proposal.

The Capital Budget Request and the schedule of funded projects are on file in the Office of the Secretary of the Board.

EXPLANATION: The Capital Budget addresses the major construction, rehabilitation and capital equipment needs of the City University. The City University capital program will again focus on critical health, safety and regulatory requirements as well as continued support for new initiatives previously programmed.

Major projects that have been or will be completed this fiscal year total \$232 million and include:

- Exterior (phase I) & interior renovations of Shepard Hall at City College (\$81 million),
- Upgrading of utility systems at Queens College (\$21 million),
- The East Academic Complex at Hostos Community College (\$84 million),
- Renovation of Klapper Hall and the "D" Building at Queens College (\$46 million).

The following major projects totalling \$670 million are under construction:

- The new Willowbrook Campus of the College of Staten Island (\$374 million -- several buildings will be completed this fiscal year),
- Modernization of Steinman Hall engineering building at City College (\$67 million),
- Renovation of a commercial/industrial building for a library, computer center and administrative offices at Baruch College (\$152 million),
- New physical education facility at Lehman College (\$57 million),
- Renovation of the North Hall Building at Hunter College (\$20 million).

Design is progressing on a modular facility to accommodate relocation needs during the implementation of Hostos Community College's master plan construction as well as on the rehabilitation of the boiler plant and distribution system at Lehman College.

In addition, funding has been authorized for the following programs:

- Site acquisition for a new building that will complete Baruch College's master plan (\$22 million), something missing
- Biomedical Program space expansion/renovations at City College (\$14 million),
- Design for renovation work in buildings at Brooklyn College (\$10 million),
- Preliminary design work to retrofit existing buildings at Hostos and LaGuardia Community Colleges and for asbestos abatement at the community colleges.

In view of the current budget constraints, the 1993-94 Capital Budget Request is primarily limited to urgently needed health & safety, preservation of facilities, energy conservation or handicap accessibility projects. Work commenced this year on the condition assessment for all CUNY facilities. These assessments are scheduled to be completed during 1993 and will be instrumental in obtaining future appropriations by outlining the complete scope of needed improvements and ranking their urgency. However, results from the full condition assessment reports received to date indicate the need for a substantial amount of corrective work to begin as soon as possible. In order to respond quickly to the most critical needs, \$20 million is requested.

The 1993-94 Capital Budget Request funded with Dormitory Authority of the State of New York bonds totals \$121.5 million including \$28 million for urgently needed structural repair work at City College's Shepard Hall and \$32 million for completion costs of other major projects now being designed or constructed; \$20 million in Equipment funds are requested for the purchase of laboratory research equipment, replacement of obsolete scientific instrumentation, telecommunications infrastructure support and other computer equipment needs related to the University's Graduate Research and SETM Initiatives. Design totalling \$28 million is requested for a new building at Baruch College for which site acquisition has already been appropriated. Funds for site acquisition for the phase II expansion of John Jay College (\$10 million) are also requested.

In addition to the major construction projects funded by the Dormitory Authority, the City and State Capital Budgets also provide appropriations for rehabilitation work such as replacement of roofs and windows, facade stabilization, asbestos identification and abatement, removal of barriers to the handicapped, upgrading of mechanical and electrical systems, and interior alterations to accommodate changing programmatic needs of the colleges.

The University's 1993-94 Capital Request includes \$44.6 million for such projects. The following programs are included in this total:

- \$23.1 million for health and safety projects,
- \$15.3 million for preservation of facilities,
- \$ 3.6 million to accommodate the physically disabled, and
- \$ 2.6 million for minor rehabilitations and new facilities.

The costs of the proposed senior college projects will be borne entirely by the State, whereas the cost of the community college projects will be shared equally by the State and the City.

NO. 5. COMMITTEE ON STUDENT AFFAIRS AND SPECIAL PROGRAMS: RESOLVED, That the following items be approved:

A. HOSTOS COMMUNITY COLLEGE - STUDENT ACTIVITY FEE DECREASE:

RESOLVED, That the college student activity fee paid by students at Hostos Community College be decreased from \$37.15 to \$20.00 for full-time and from \$25.15 to \$13.00 per semester for part-time students, effective the Spring 1993, in accordance with the following schedule:

EARMARKED ALLOCATING BODY	CURRENT FEE	PROPOSED FEE
	FT / PT	FT / PT
College Association	\$33.15/25.15	\$17.00/13.00
Student Government	\$4.00/0.00	\$3.00/0.00
Total College Student Activity Fee	\$37.15/25.15	\$20.00/13.00

The summer session fees shall be the part-time student activity fee.

EXPLANATION: The student activity fee schedule represents a decrease of \$17.15 in the full-time and \$12.15 in the part-time college student activity fees. A referendum was held in conjunction with student government elections on May 11 and 12, 1992. The vote was 487 in favor and 32 opposed to the decrease, with 17% of the eligible student body voting. The students supported the decrease because of the economic recession and recent tuition increases. The College President supports the decrease.

Within the College Association fee, the following local earmarkings will exist for full-time and part-time students: Day Care (2.00/0.00), Student Health Services (1.00/1.50), Graduation and Yearbook (2.00/2.50), Commencement Ceremonies (2.00/2.00), Clubs & Organizations (5.00/4.00), Media and Communication (1.50/0.00), Student Government Organization Information Center (0.50/1.00), Leadership Development (1.50/0.00) and College Association (1.50/2.00). Local earmarkings at the College have been established and are subject to change at the College in accordance with the referendum process set forth in University Bylaw Section 16.12 provided there is no change in the total fee. The earmarkings set forth in the resolution may only be changed by further Board action.

B. BROOKLYN COLLEGE - STUDENT ACTIVITY FEE INCREASE - COLLEGE OF LIBERAL ARTS AND SCIENCES (DAY SESSION):

RESOLVED, That the College student activity fee paid by College of Liberal Arts and Sciences (Day Session) students at Brooklyn College be increased from \$76.70 to \$77.70 per semester, effective Spring 1993, in accordance with the following schedule:

EARMARKED ALLOCATING BODY	CURRENT FEE	PROPOSED FEE
Student Government	\$8.50	\$8.50
Student Center Board	\$27.50	\$27.50
College Association	\$33.70	\$34.70
College Assn./Student Govt.	\$4.00	\$4.00
NYPIRG	\$3.00	\$3.00
Total College Student Activity Fee	\$76.70	\$77.70

EXPLANATION: The student activity fee schedule represents an increase of \$1.00 which will be locally earmarked for the Student Organization For Every Disability United for Progress (SOFEDUP) and allocated by the College Association. The \$1.00 fee will be used to provide enhanced services for disabled students. A referendum was held in accordance with University Bylaw Section 16.12, in conjunction with student government elections held May 11, 12, and 13, 1992. The vote was 552 in favor and 506 opposed to the increase, with 12.9% of the eligible students voting. The College President supports the increase.

Within the \$34.70 semester College Association fee, the following local earmarkings will exist: \$20.10 for Athletics, \$5.00 for the Career Services Center, \$2.00 for the Emergency Medical Service, \$1.00 for the Student Concerts, \$1.00 for the Radio Station, \$3.50 for the Academic Club Association, \$.20 for the Drop in Center, \$1.00 for SOFEDUP (disabled students), and \$.90 for the Student Forensics Society. Within the \$8.50 Student Government fee, the following local earmarkings exist: \$.20 for the Riverrun Journal, \$.50 for the Broeklundia yearbook and \$.50 for the Student Film Society, with the remaining \$7.30 going to student government, clubs and other activities. Four dollars (\$4.00) of the student activity fee is jointly allocated by the College Association and student government, with \$2.50 locally earmarked for student newspapers and \$1.50 to the Lay Advocate Program. Both the student government and the College Association must approve the budgets for the student newspapers and the Lay Advocate Programs. Local earmarkings at the College have been established and are subject to change at the College in accordance with the referendum process set forth in University Bylaw Section 16.12, provided there is no change in the total fee. The earmarkings to the allocating bodies as set forth in the resolution may only be changed by further Board action. The student activity fee allocated by NYPIRG is refundable, in accordance with procedures subject to the approval of the College President.

C. QUEENS COLLEGE - DISTRIBUTION OF ASSETS OF STUDENT ACTIVITIES CORPORATION:

RESOLVED, That the Board approve the transfer of the assets of the Student Activities Corporation at Queens College to the Queens College Association and Queens College Auxiliary Enterprise Association, as follows: of the cash assets of the Student Activities Corporation, 14% (\$14,832 as of June 30, 1992) is transferred to the Queens College Association and 86% (\$91,108 as of June 30, 1992) is transferred to the Queens College Auxiliary Enterprise Association; the fixed assets of the Student Activities Corporation as of June 30, 1992 are transferred to the Queens College Association and the Queens College Auxiliary Enterprise Association based on the activities carried on by the respective Associations and in accordance with the distribution plan proposed by outside auditors and on file with the Secretary of the Board. Under the distribution plan, the Queens College Association receives \$23,625 in fixed assets and the Queens College Auxiliary Enterprise Association \$641,631 in fixed assets.

EXPLANATION: At its June 22, 1992 meeting the Board authorized the President of Queens College, on its behalf, to accept the assets of the Student Activities Corporation, whose authority was terminated June 30, 1992, and to transfer those assets to its successor entities, the Queens College Association and Queens College Auxiliary Enterprise Association in accordance with the distribution plan proposed by outside auditors, subject to review, ratification and modification by the Board. This enabled a smooth transition and the continuation of student activities and auxiliary enterprises pending final audit of the finances of the Student Activities Corporation. This audit for the fiscal year ending June 30, 1992 has been completed. The percentage of cash assets to be transferred to the Queens College Association was determined by calculating, for a three-year period, the average percentage that student organization unexpended cash balances comprise the total amount of net auxiliary enterprises revenues and student organization unexpended balances. That average percentage amounts to 14% of the total; the balance, 86%, is transferred to the Queens College Auxiliary Enterprise Association. The fixed (physical) assets of the Student Activities Corporation, which were included in the audit, are transferred to the appropriate association to be used in their operations.

NO. 6. COMMITTEE ON PUBLIC AFFAIRS: RESOLVED, That the following report be noted:

A. REPORT: Mrs. Bloom reported that a special reception to honor members of the faculty who received major awards and fellowships during the past year would be held at the New York Public Library on Thursday, November 19th, from 5:00 P.M. to 7:00 P.M. She announced that the next Borough Hearing would be held in Manhattan on January 14, 1993, from 4:00 P.M. to 8:00 P.M. p.m. in the Public Hearing room of City Hall. Mrs. Bloom also reminded everyone that Congressman Jose Serrano will be honored at the Belle Zeller Scholarship Dinner on November 5th.

The Chairman accepted the following letter for inclusion in the record:

October 26, 1992

Dr. Joyce P. Brown
Vice Chancellor for Student Affairs & Urban Programs
535 E. 80th Street
New York, New York 10021

Dear Ms. Brown;

We are in receipt of a letter made available to us by Mr. Ron Quartimon, Acting Chairperson of the University Student Senate. This letter states that you, Chairman Murphy and Vice Chair Everett, will allow Mr. Quartimon to be seated at the table but you will not permit him to vote or make motions. This is a violation of State Law that specifically say that the Chairperson the the University Student Senate be a full Board member with rights and privileges as any Board member.

It is ironic that you are not following your own rules when it come to replacements of officers. Since the summer your office and the Board of Trustees have denied students their representation on the Board. Ms. Kim Ray was officially as the successor to serve as the Acting Chairperson by Mr. Jean C. LaMarre and you refuse to recognize her. Consequently after the delegates at the October 4th meeting of the USS elected and interim Chairperson you still refuse to acknowledge their decision.

Is it your mission to decide who the leadership should be and not the students? You are in violation of not only the USS rules but your own conflicting policies that are written by the trustees to confuse students regarding their rights.

As college students it doesn't take much to understand what was written as rules by the students that founded this organization. In section 8.9B they speak of two situations pertaining to the rules; 1. If a chairman has not officially resigned the Steering Committee can replace if he had not done so. "In no case serve for longer than the

unexpired portion of the Chairman's term." The founding students were concerned that since this person was another officer and the term of the Chairperson had expired it would be only right that the Senate would be empowered to elect someone to serve. This is why they added the portion that pertains to "A period of longer than forty-five days, dies or is otherwise removed and has not designated another officer as his or her successor." Section 8.9A applies that "the Senate at its next regular meeting shall fill the unexpired portion of the officer's term."

In addition under Section 4.9 Officer Election Procedures States that "The officer shall serve for one(1) year and until their successor are elected." Furthermore, your own policies of March 26, 1990 specifically states that in the event of vacancy in an office, the outgoing officer shall have the right to make and appointment of a qualified interim officer until a successor is elected by the USS. (This quote is from your own resolution of March 26, 1990.)

Who is qualified? As you know the Bd of Trustees policy on the scheduling of student government elections states: "The newly elected student government(s) where such is the practice, shall elect delegates and alternates delegates to the University Student Senate no later than August 10 from the elected members of the Student Government. Where delegates and alternates delegates are directly elected by their student bodies, such elections shall be held in conjunction with regular student government elections. The college presidents shall certify the newly elected delegates and alternates delegates to the University Student Senate to the Vice Chancellor for Student Affairs and Special Programs with respect to procedures and eligibility criteria. To date all students had been certified by the Vice Chancellor office that voted on October 4th. Also per your resolution of March 87, you changed the date of the USS elections in conflict with the bylaws of USS. Your date states the election should be held in October and that officers elected shall serve until the next election and certification of officers.

Since the elections of officers was rescheduled until November 8th (due to Board interference) We demand that Mr. Quartimon be seated and afforded the same rights and privileges (including voting right and allowed to make motions) as any other Board members are afforded.

Finally, the Bd of Trustee also have three members seated and their term has expired, in some cases by more than 2 years (Dr. Blanch Bernstein, Mr. William Howard and Mr. Louis Cenci). Never the less, they are still serving as full Board members. Since State law dictates that they may serve until a successor is appointed, they are not in violation and neither are the students. However, if you deny Mr. Quartimon his rightful seat on the Board, you will be in violation for a second month and yes, your actions will withstand legal scrutiny.

The struggle continues.

Kim Ray
Delegate USS
Hunter College

Mr. Quartimon presented the following statement for inclusion in the record and gave a synopsis of his position with regard to his representation of the student body:

October 26, 1992

MEMORANDUM

TO: Board of Trustees
FROM: Ronald Quartimon, Interim Chairperson, USS
RE: Decision to prohibit USS Interim Chairperson from enjoying full privileges

I write this statement not as the Interim Chairperson of USS who is directly involved in this decision, but as a student of the University who is greatly affected by it. The decision of the Board to restrict the Interim-Chairperson of USS from voting and/or making motions is one that questions the value of student input before the Board. Representation without voice is no representation at all. It is paramount to our process of democracy, and is deeply ingrained into every aspect of governance in our nation.

BOARD OF TRUSTEES

However, as the duly elected Interim-Chairperson for USS, it is incumbent upon me to represent the students of this university at every level including the Board of Trustees. Restricting the privileges of voting and making motions severely inhibits my ability to carry out my official duties. How can I actively defend the rights of the students when I am not permitted to speak. The students need a strong voice to carry their concerns to the Board, not just someone to warm a seat. On issues relating to the University a much needed student point-of-view is invaluable.

The New York State Higher Education Law is specific in not restricting the USS Chairperson of full parliamentary privileges. The current decision of the Board is illegally attempting to override that law. Furthermore, section 6204i, clearly states that "in the event of a vacancy occurring in the office of trustee by death, resignation or otherwise, a successor shall be chosen in the same manner as was the trustee whose office became vacant, to serve for the balance of the term." This statement is in concurrence with the by-laws of USS. Therefore, my election as Interim-Chair affords me the same parliamentary privileges that were to be granted to my successor.

In its present decision the Board is committing a major transgression against the students of CUNY. I urge them to reconsider their decision and not violate state law. If the Board chooses to continue on its present course, I emphatically state that I will not be a party to these actions.

Mrs. Everett indicated that she would like to revisit the question of Mr. Quartimon's status on the Board with staff attorneys, to see if there is a possibility of reinterpretation for the future. She said the Board very much wanted student participation, and that personally, she felt Mr. Quartimon was a fine contributor to the student government process. Mrs. Everett personally thanked him for participating in the Board's deliberations today.

Chairman Murphy asked that Mrs. Carrion, Chairman of the Student Affairs Committee, Dr. Joyce Brown, Vice Chancellor for Student Affairs, and Vice Chancellor Robert Diaz, CUNY General Counsel, sit down with Mr. Quartimon to review the process, and work to resolve this situation, so that at the next meeting of the Board the USS would have a Chair seated and fully participating in the vote. He concluded with the observation that the University has a tough year ahead of it and may have an exciting prospect, based upon the presidential elections, to really jump-start this University in terms of its fiscal problems, not necessarily in one bite, but certainly having a trend that would be helpful.

Upon motions duly made, seconded and carried, the public meeting was adjourned at 6:16 P.M.

SECRETARY GENEVIEVE MULLIN