

**MINUTES OF THE MEETING OF THE BOARD OF
TRUSTEES OF THE CITY UNIVERSITY OF NEW YORK**

HELD

JANUARY 25, 1993

**AT THE BOARD HEADQUARTERS BUILDING
535 EAST 80TH STREET - BOROUGH OF MANHATTAN**

The Chairperson called the meeting to order at 4:48 P.M.

There were present:

**James P. Murphy, Chairperson
Edith B. Everett, Vice Chairperson**

**Herman Badillo
Sylvia Bloom
Louis C. Cenci
Michael J. Del Giudice
Stanley Fink
William R. Howard**

**Charles E. Inniss
Harold M. Jacobs
Susan Moore Mouner
Calvin O. Pressley
Thomas Tam**

Robert A. Picken, ex officio

Ronald Quartimon, ex officio

**Secretary Genevieve Mullin
Lillian W. Phillips, Executive Assistant
Robert E. Diaz, General Council and Vice Chancellor for Legal Affairs**

**Chancellor W. Ann Reynolds
Deputy Chancellor Laurence F. Mucciolo
President Roscoe C. Brown, Jr.
Acting President Stephen M. Curtis
President Ricardo R. Fernandez
President Leon M. Goldstein
President Matthew Goldstein
President Frances Degen Horowitz
President Vernon Lattin
President Edilson O. Jackson
President Shirley Strum Kenny**

**President Paul LeClerc
President Gerald W. Lynch
President Isaura S. Santiago
President Kurt R. Schmeller
Sr. Vice Chancellor Donal E. Farley
Vice Chancellor Richard M. Freeland
Vice Chancellor Jay Hershenson
Vice Chancellor Richard F. Rothbard
Dean Haywood Burns
Dean Stanford R. Roman, Jr.**

The absence of Dr. Bernstein, and Ms. Carrion was excused.

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A. CONDOLENCES: The Chairperson noted that unfortunately the University had suffered major losses within the past several weeks with the untimely deaths of Dr. Timothy S. Healy, who had served the University with distinction as Vice Chancellor for Academic Affairs and as Professor of English, and Dr. Robert E. Marshak, former President of The City College, who left a lasting imprint on the College, the University, and the City.

The Chairperson also noted the passing of Dr. Martin Barrell, former Chancellor of the Board of Regents, who was also a good friend of the University, an extraordinary citizen of the State of New York, and was prominent in many national undertakings. He expressed condolences on behalf of the Board and the University to Dr. Barrell's family.

B. TRUSTEE HONORS: The Chairperson reported the following honors accorded members of the Board of Trustees:

(1) Trustee Gladys Carrion was one of 25 people in the nation invited to participate in the National Hispanic Leaders Institution at Harvard University.

(2) Trustee Thomas Tam received an Award from the New York Chinese Bilingual Educators Committee at City Hall on Friday, January 22nd.

(3) Trustee Calvin O. Pressley received the Choose Life Award for advancing the work of the Black Leadership Commission on AIDS (BLCA), through the country's first African American Clergy AIDS Institute. The Chairperson noted the significance of being involved in such important work and offered congratulations for this particularly great honor.

C. PRESIDENTIAL HONORS: The Chairperson reported the following honors accorded Presidents of the University:

(1) Former Hunter College President Donna. E. Shalala has been appointed by President Clinton and confirmed by the U.S. Senate as Secretary of Health and Human Services. On behalf of the Board and the University he wished her all the best.

(2) President Matthew Goldstein of Baruch College has been appointed to the Board of Trustees of the Bronx-Lebanon Hospital Center.

(3) President Shirley Strum Kenny of Queens College has been appointed to serve on the National Advisory Committee on Institutional Quality and Integrity of the U.S. Department of Education. She has also been nominated for a three-year term on the Board of Directors of the American Council on Education.

(4) President Gerald W. Lynch of John Jay College is one of five persons invited by Police Commissioner Raymond Kelly to participate in the newly established Law Enforcement Advisory Panel.

D. STAFF HONORS: The Chairperson reported that Dr. Joyce F. Brown, former Vice Chancellor for Student Affairs and Urban Affairs, has been appointed by Mayor Dinkins as Deputy Mayor for Public and Community Affairs of The City of New York. On behalf of the Board and the University he wished her all the best in that leadership role.

E. FACULTY HONORS: The Chairperson reported that Nancy Duke S. Lay, Professor of English as a second language at The City College, has been selected President of the Chinese American Scholars Association, and to membership on the Executive Board of the National Council of Teachers of English/College Composition and Communication.

F. ALUMNI HONORS: The Chairperson reported the following achievements of University alumni:

- (1) Mario Runco, Jr., a 1974 alumnus of The City College (Meteorology and Physical Oceanography), was a crew member aboard the space shuttle Endeavor, launched from the Kennedy Space Center on January 13th, for a six day journey.
- (2) Dona De Sanctis, a 1983 alumna of The Graduate School and University Center (Comparative Literature), has been named Director of Communications for the National Italian American Foundation, a major advocacy group for Italian American affairs, based in Washington, D.C.
- (3) Enrique Forero, a 1972 alumnus of The Graduate School and University Center (Biology), has joined the New York Botanical Garden as the first Director of the Institute of Systematic Botany (ISB).

G. SCHOOL HONORS: The Chairperson reported the following:

- (1) The Baruch College Chapter of the Golden Key National Honor Society inducted Mayor David N. Dinkins as an honorary member.
- (2) Baruch College is the first academic sponsor of the Hispanic Mentoring Program which was established in 1989 by the Governor's Office of Hispanic Affairs.
- (3) The City College resident quartet, The Anderson Quartet, which is the first African American chamber ensemble to win a major classical music competition, was invited to perform at the Presidential Inaugural Ball at the Kennedy Center for the Performing Arts.

H. GRANTS: Chairperson Murphy presented for inclusion in the record the following report of Grants \$100,000 or above received by the University since the last Board meeting:

BOROUGH OF MANHATTAN COMMUNITY COLLEGE:

- a. \$210,036 Department of Health and Human Services to Avor Cave, Nursing, for "Special Project."

THE CITY COLLEGE:

- a. \$995,000 NSF to D. Akins, Chemistry, for "Center for Analysis of Structures and Interfaces."
- b. \$187,273 NSF to D. Akins, Chemistry, for "RCMS Activities at the Center for Analysis of Structures and Interfaces."
- c. \$110,000 NSF to H. Cummins, Physics, for "Experimental Studies of Phase Transitions."
- d. \$416,326 Howard Univ/NSF to Z. Dagan, Mech Engineering, for "Engineering Coalition of Schools for Excellence and Leadership (ECSEL)."
- e. \$114,699 Dunkers/CM Towers to J. Fillos, Civ Engineering, for "Monitoring Combined Sewer Overflow (CSO) & Pumpback of CSO and settled Solids."
- f. \$1,146,579 NIH to B. Harleston, Administration, for "Cellular/Molecular Basis of Development: Research Center."
- g. \$390,000 NSF to P. Ho, Elec Engineering, for "Photonic Research for Opto-electronics and Optical Communication Curriculum Development."
- h. \$226,967 US Dept of Trans to R. Paaswell, Transportation, for "University Transportation Center-Region II (Admin)."
- i. \$110,567 NIH to I. Schoenfeld, Social/Psych Fnd, for "Stress in One Occupational Group: Teachers."
- j. \$203,994 NIH to H. Schuitz, Chemistry, for "Fatty Acid Metabolism in Heart and Its Regulation."

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- k. \$186,852 NYS Ed Dept to N. Shapiro, Social/Psch Fnd, for "Strengthening the Contexts for Schooling: A Proposed Liberty Partnership Consortium."
- l. \$102,500 DOE to G. Sivashinsky, Levich Institute, for "Studies in Premixed Combustion."
- m. \$350,525 NSF to C. Moore, for "Cloning and Characterization of BLM Genes."
- n. \$110,000 NYS Ed Dept to M. Slater, Med School-Admin, for "Gateway to Higher Education."

GRADUATE SCHOOL AND UNIVERSITY CENTER:

- a. \$175,000 The Andrew W. Mellon Foundation to Dr. Anne Morris, for "Management Training Program in Market Economy Logistics."
- b. \$106,579 ED to Prof. Mildred Lee, for "Project Aspire."
- c. \$143,338 NEH to Prof. Renee Waldinger for "A Model in French with a Proficiency Orientation."
- d. \$277,800 The Pew Charitable Trusts to Profs. Roger Hart and Bert Flugman for "Survey of School Children on Environmental Issues."

HUNTER COLLEGE:

- a. \$120,000 NYS Department of Labor to Nicholas Freudenberg, Health Sciences, for "Center for Community Action to Prevent AIDS."
- b. \$100,000 NYS Department of Health to Nicholas Freudenberg, Health Sciences, for "HIV Prevention & Supportive Services for Women."
- c. \$187,500 NYS Department of Social Services to Nicholas Freudenberg, Health Sciences, for "Case Management Training for New & Existing HRA Workers."
- d. \$787,007 U.S. Department of Education to Jose Vazquez, Curriculum Teaching, for "New York Multifunctional Resource Center."
- e. \$1,668,814 PHS/NIH/Division of Research Resources to Paul LeClerc and Erwin Fleissner. Offices of the President & Dean of Sciences & Mathematics, for "Research Center in Minority Institutions: Center for Gene Structure and Function/AIDS Infrastructure Grant."
- f. \$198,050 PHS/ADAMHA/National Institute of Mental Health to H. Philip Zeigler, Psychology, for "Neural Control of Behavior."
- g. \$125,000 HHS/Administration on Aging to Yvonne Asamoah, Martha Haffey & Judith Ivry, School of Social Work, for "Minority Management Traineeship Program."
- h. \$689,000 DeWitt Wallace Reader's Digest Fund to Irwin Epstein & Michael Fabricant, School of Social Work, for "Evaluation of the Settlement Human Resource Development Program."
- i. \$359,685 HHS/Administration on Aging to Harry Moody, Brookdale Center for Aging, for "National Eldercare Institute on Human Resources Development."
- i. \$100,000 Aaron Diamond Foundation to Frank Bonilla and Diana Caballero, Centro de Estudios Puetorriquenos, for "Puerto Rican/Latino Education Roundtable."

JOHN JAY COLLEGE:

- a. \$525,000 NYC Health & Hospital Corporation for "Certified Basic Training and Subsequent Periodic Retraining of Security Personnel."

HERBERT H. LEHMAN COLLEGE:

- a. \$100,000 The Rockefeller Foundation to Joseph Pereira for "Latino Urban Policy Initiative"

New York City Technical College:

- a. \$210,530 NYS Education Department to Lois Rosado for "Brooklyn Educational Opportunity Center."

QUEENS COLLEGE:

- a. \$106,800 NYC Department of Education to Dr. Paul Longo, School of Education, for "Louis Armstrong Mathematics School Program."
- b. \$136,217 US Department of Defense/AFOSR to Dr. Cadieu, Physics, for "The Synthesis of Microwave Magnetic Material as Oriented Sputtered Film."

COLLEGE OF STATEN ISLAND:

- a. \$128,997 FIPSE to Leonard Ciaccio and James Sanders for "Project Discovery."
- b. \$163,640 NYSED to Carolyn Fazzolari, for "Liberty Partnership."
- c. \$320,565 NSF to Ruth Stark for "Acquisition of High Field Spectrometers for Solution"

I. ORAL REPORT OF THE CHANCELLOR: The Chancellor presented the following report on matters of Board and University interest:

(a) The Chancellor welcomed back University Budget Director Sherry Brabham and noted that on her first day back from maternity leave, which was Martin Luther King, Jr., Day, she was deeply involved in getting information on the Governor's budget which had been released that morning. The Chancellor also thanked Dean James Murtha for filling in so ably while Ms. Brabham was engaged in caring for her new daughter Elizabeth.

(b) Over 14,700 freshmen and 10,300 transfer students have been admitted for the spring semester. Undergraduate admissions overall are up 11.1% over last year. The largest increase in admissions is at the community colleges where enrollment is up 27.8% over last year.

(c) The Mayor's January Financial Plan is scheduled to be released next Friday. The Chancellor recalled that in November the City had indicated that the community colleges would be faced with another \$6.4 million cut for next year. Vice Chancellor Richard Rothbard, President Edison Jackson, representing the community colleges, and she have had very productive meetings with Deputy Mayor Norman Steisel and Budget Director Philip Michael, who strongly supported the University, and as a result of those meetings this cut has been reduced to \$2 million, based in large part on the increased enrollments at the community colleges and the very, very important role those colleges are playing in the City's economic rebirth. Chancellor Reynolds noted that the City still faces enormous financial difficulties as it tries to deal with a \$1.6 billion deficit for next year and that the University and the Administration will have to continue to work very closely with the City Administration and City Council. She added that the University is also working very closely with Deputy Mayor Barry Sullivan so that CUNY can play a major role in the City's new Economic Development Initiatives. The University is also going to be seeking State Aid for the community colleges as part of its overall legislative strategy.

(d) The Administration is gratified that as a result of the very strong stand taken by the Trustees that the tuition increases of the last two years were too much and that the Board feels strongly that the erosion in State support has been critical for the University's student body constantly being put forth in Albany no tuition increase is expected in the University's budget this year. This budget will also enable the University to move forward with its capital program and major renovation projects. For the first time the University will also receive new monies from the State with \$1 million in support for its Workforce Initiative which, it is hoped, will be augmented further in the spring and in the years ahead. Included in the budget is a plan, which is tied to the City Budget, to address the funding of New York City Technical College and John Jay College of Criminal Justice. The Administration is very pleased that \$5 million in new equipment money for research equipment for undergraduate and graduate research is included. The Administration is also pleased that the proposed legislation on senior college status for Medgar Evers is in the Governor's recommendations as well. Staff is in the process of preparing the University's 30 day amendment list. These are principally technical adjustments which give the University some opportunity to address additional items that were not included in the budget.

(e) The Chancellor advised that she will be testifying before the Assembly Ways and Means Committee and the Senate Finance Committee on Wednesday, February 10th. The Administration will be working hard to preserve both the gains it has achieved for the University in the State budget and the trust put in the Administration by the Governor and his budget people, as well as to address fully the real funding needs for the University. She then called upon Vice Chancellor Rothbard, Sr. Vice Chancellor Farley, and Dean Proto to give an overview of the Governor's Executive Budget.

At this point Mr. Del Giudice and Mr. Fink joined the meeting.

Vice Chancellor Rothbard reported that the State General Fund, which excludes debt service and capital costs, is up 1.6% from 1992-93 to \$31.5 billion. Expenditures break down to 68.3% going to local governments, 19.0% to State operations, and 12.7% to other. This budget does contain an overall State reduction in the workforce which does not affect City University. To fund this budget more than one-half the revenue comes from personal income taxes with the remainder divided up between user taxes and other kinds of fees and taxes. Some of the proposed new taxes and fees in support of this budget are a 21 cent per pack increase in the cigarette tax which would generate about \$180 million to support various health care initiatives; deferral of the \$1 billion planned income tax cut which would generate about a billion dollars in unplanned income; approximately \$86.7 million in additional taxes and fees; and a new Keno game which would generate about \$25 million. Several of these proposals are certain to be controversial when they reach the Legislature and their progress will have to be monitored closely in terms of protecting whatever advances have been made for the University in the Executive Budget Recommendations. Major State initiatives outside the higher education budget include the proposed \$130 million cut in school aid; a five-year, \$25 billion capital construction program which would create approximately 300,000 permanent jobs in the construction industry; major investments in high technology, physical infrastructure, and mass transit in the State; enactment of debt reform most notably to reduce the annual spring borrowing; the restructuring of various State agencies; a salary study of high level positions throughout the State; and various forms of property tax relief and alternatives including the suggestion that localities be given the option of using a local income tax as a source of education funding.

Specific recommendations for the University include an increase in the operating budget of \$7.9 million (0.9%) to a total of \$824.7 million; no recommended tuition increase; and a proposal for the creation of a City University Tuition Reimbursable Account which will be a repository for tuition in excess of the budgeted amounts which can be used by the University in accordance with a plan to be filed with the State Budget Director. Article VII bills accompanying the budget include: 1) The elimination of the City's prefinancing of senior college costs thereby placing CUNY senior colleges on the same kind of cash basis as other State agencies are without categorizing CUNY as a State agency. This legislation is being tied to the City's continued funding of associate degree programs at New York City Technical and John Jay Colleges, and 2) Enhanced budget flexibility to be consistent with what SUNY has been enjoying for the last several years. In contrast to last year's approximately \$90 million loss in State aid, the loss to the senior colleges for 1993-94 is \$4 million. Recommended funding for new and continuing initiatives include \$1 million for the Workforce Initiative, \$8.8 million to support new building openings, \$300,000 for the Diamond Fund matching grant, \$1.1 million for OTPS inflation, and \$6.3 million for the additional cost of fringe benefits. In moving from 1992-93 to 1993-94, the University has achieved some stability for CUNY's senior colleges with identical funding sources of 62% from State aid, 3% from City aid, and 35% from tuition, and in terms of dollars per FTE that each of those funding sources represents.

Vice Chancellor Rothbard further reported that in terms of the community colleges the \$1,600 per FTE funding formula will be continued in 1993-94. \$5.5 million in additional State aid will be generated by the continued enrollment growth and rental needs to accommodate these increases. There is a recommendation that the \$552,000 for the Youth Internship Program be eliminated. This item will be resubmitted during the 30 day amendment period. All other categorical funds including \$3 million for student support services, \$900,000 for child care, and \$800,000 for College Discovery, remain at the 1992-93 levels. The community colleges have also achieved some stability in funding sources for their operating budgets and in terms of dollars per FTE basis.

Sr. Vice Chancellor Farley reported that on the capital side there is a recommendation of \$51.9 million of new funding for the senior colleges which includes advanced appropriations for bonded projects of \$28.5 million for the continued restoration of Shepherd Hall, \$5 million for the procurement of graduate and technical equipment accessible only on the basis of a 50-50 match, and \$12 million to meet recommendations that will come out of the building condition surveys currently underway for all University facilities. Although there is no appropriation there is a recommendation for a redesign of Baruch College's Site B with a total cost of \$200 million, and \$6.4 million in hard dollars for renovation and rehabilitation. With respect to the bond cap, and Article VII bill accompanying this budget will adjust the University's current bond cap to reflect recommended bonded appropriations for 1993-94.

Mr. Cenci asked if an additional appropriation will be needed to complete the new campus for The College of Staten Island and Sr. Vice Chancellor Farley responded that the needs to complete the project have been reduced significantly because of the current economic climate and the fact that the University has been able to purchase construction at very low bids. It is believed that the campus can be completed without additional appropriations.

University Dean for Student Services Angelo B. Proto reported that with respect to student aid, there is a recommendation that the TAP budget be cut by \$30.1 million Statewide. To accomplish this cut the maximum award for new undergraduate students would be reduced by \$200. This affects students at independent colleges, not at CUNY. The income assessment criteria will be increased from 1% to 4% and this will affect approximately 5,500 CUNY students for an approximate loss of \$1 million in student aid. TAP will be eliminated for new graduate students and this will affect approximately 300 CUNY students for an approximate loss of \$300,000 in student aid. Aid to part-time students (APTS) will remain at the current \$11.1 million level. Bundy aid for the private institutions will be reduced to the 1992-93 Executive Budget level of \$36 million, and the Liberty Partnership Program will be eliminated.

Vice Chancellor Rothbard added that there is going to be a program bill in support of Medgar Evers senior college status identical to the bill submitted by the Governor's office last year which calls for the conversion to be phased in over a five-year period with the State setting the overall budget and the City providing for the associate degree costs.

Vice Chancellor Rothbard reported that by comparison, SUNY's operating budget increased 3.4% to \$50.3 million. The percentage increase is double CUNY's but that includes \$50.2 million for the cost of their recently concluded collective bargaining negotiations. SUNY also received \$3.9 million for new buildings and \$9.1 million for OTPS inflation but those increases are offset by the \$13 million which the hospitals are expected to generate in increased income. The community colleges are treated the same as CUNY's community colleges. In addition, there is also a lump sum cut of \$11.8 million which is about three times the cut for CUNY; the creation of an analogous State University Tuition Reimbursable Account similar to CUNY's; a \$200 million capital program for SUNY within its existing bond cap and that includes \$10 million for the Graduate Research Initiative for matching funds for the purchase of graduate and research equipment. In comparison CUNY received \$5 million for that program.

Vice Chancellor Rothbard further reported that the total percentage devoted to higher education in the 1993-94 Executive Budget is 11%, virtually no change from 1992-93.

Dr. Jacobs expressed concern about the decay of the infrastructure at some of the colleges and cited the facilities at Brooklyn College as an example. He noted that in general the structures of some of the buildings, particularly the older ones, are dangerous. He asked if any monies are to be allotted for rebuilding old buildings or to repair dangerous structures and suggested that there should be one person within the University responsible for inspecting the infrastructure on an ongoing basis.

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Sr. Vice Chancellor Farley responded that approximately one year ago a program was begun to have professional architectural engineering firms survey the condition of every building within the University. By late spring the Administration should have the full results of that effort and those surveys will identify the deficiencies in each building by category -- health and safety, preservation, and so forth -- and will recommend the timetable and budget necessary to cure those deficiencies. The surveys are computer based and it is anticipated that the data they provide will generate a ten-year capital plan. There is \$12 million recommended in the Executive Budget to begin to implement the high priority health and safety projects that are identified in the survey and the expectation is that funding will continue. The surveys will give the Administration a very objective analysis of what the deficiencies are and those areas that are of the highest priorities will be dealt with first. The Chancellor added that the Presidents have been urged to focus on these kinds of issues as a top priority and then bring them to the attention of the Administration so they can be corrected.

Dr. Jacobs questioned the effectiveness of security at the campuses and asked what progress is being made to train the University's own security guards so that the colleges will not have to depend on contract guard service. He also asked if the Administration is aware of several serious incidents that have taken place on the various campuses and why Trustees are not informed when an incident occurs. He added that adequate security is very important for the students, faculty, and staff.

Mr. Jose Ellque, University Director of Security, responded that currently the University has 79 Level III officers who have been trained and are assigned to nine colleges: Bronx, Brooklyn, City, Hostos, John Jay, LaGuardia, Lehman, Medgar Evers, and New York City Tech. Level III officers receive eight weeks of extensive training with an emphasis on communication skills and the penal law as well as the enforcement duties they are required to perform. There will be approximately another 80 hired in the latter part of May, trained at John Jay College for approximately eight weeks and will then be assigned to all the campuses in Queens. Over the course of the next three years or so the 79 Level III officers will be increased to approximately 250. There will be an additional 750 Level I officers, or patrolmen, throughout the system within three to four years and they will gradually replace all the contract security guards. This will provide the University with some standardization in terms of the kind of training these peace officers have received. The experience thus far of having these trained peace officers on campuses has been excellent.

Mr. Howard noted that the question was why the Trustees were not informed when a serious incident takes place on a campus and not how many guards or people there are. Chancellor Reynolds responded that when a very serious incident takes place on a campus, particularly if it is late at night or on a weekend, the Administration notifies Board Chairman Murphy and Vice Chair Everett, who are acting on behalf of the Board. The incidents, many of which did not take place on a campus, always make the media the next day and those clippings are circulated. She also noted that an assessment report of all security incidents and how the University is rated is produced on an annual basis. Chancellor Reynolds further stated that when she arrived at the University one of her first priorities was to address the issue of security. She asked President Edison Jackson to chair the group whose recommendations were the basis from which this University Security Initiative has grown. The Administration has a very real concern and awareness of security.

President Lattin reported that, as Dr. Jacobs indicated, a policy has been instituted to limit access to the campus. All faculty, staff, and visitors must have identification to enter the campus. Brooklyn College is also in the process of accelerating the move from contract guards to CUNY's Security Officers as Mr. Ellque has pointed out. The College is working with the police department in the areas immediately surrounding the campus and has its own security patrolling the perimeter to try to help, particularly late at night, even though it is outside the campus. The College is also examining the entire campus to see whether there is sufficient lighting and fencing, and if other types of security measures are necessary including putting in new panic alarms and cameras throughout the campus as part of the capital project.

Prof. Picken asked if the State is going to fund whatever collective bargaining agreement is reached at CUNY from an additional appropriation. Vice Chancellor Rothbard responded that the Administration is in discussions with the State about the timing of a separate pay bill that the University will have to submit once contracts are agreed to and ratified. The State has indicated during the briefing on the Executive Budget that cash has been set aside in their cash plan separate and apart from the Executive Budget recommendations to fund the anticipated contract.

Chairman Murphy stated that he appreciated the presentations that have been made by the Chancellor and the Vice Chancellors and others on the budget and thinks that the Board has to give the Chancellory a strong endorsement for some very aggressive and very creative work. It's the least worst budget in four years but it does contain in its totality some very encouraging signals. There has been a great interaction between the Fiscal Affairs Committee, which Mr. Howard chairs, with its very strong membership, and the full Board with the Chancellory on the budget and this is more than the end of the beginning. There is a process now in the Legislature and there has to be a preservation strategy because as shown in some of the detail provided to give the Board a context in which the University's budget exists there is still only a finite amount of money. The University is going to have to preserve what it has but there are several critical areas in which it needs clarification and enhancements and it will be looking to the Legislature for that, assuming that many of those will not be acceded to in the 30 day amendment comments. The University has a kind of good news basically with some concerns. It has had a lot of pain and suffering in the last three--four years. There has been an accumulation of that pain but the fact that the University seems to be turning the corner is very encouraging. It would be inappropriate not to acknowledge that the Chancellor and her staff have done a superb job of taking the University to this point and that the Board has been very much engaged in and supportive of what is the priority of need. The Board and the Administration must now hang in there together over the next several months and try to come through the session with some very positive things which will enable the University to do the many things that it wants. The thing to keep in mind is that the demand for places in this University is tremendous and it can be anticipated that the transfer and the new enrollment just for the spring semester will read itself into the fall. That may even be greater because of some of the constraints that the privates are facing but City University is not in competition with them. CUNY is a public system serving all of New York City, indeed the State so there are some positives here and let's go on and try to build on them.

Upon motions duly made, seconded and carried, the following resolutions were adopted: (Calendar Nos. 1 through 7)

NO. 1. UNIVERSITY REPORT: RESOLVED, That the University Report for January 25, 1993 (including Addendum Items) be approved, as revised as follows:

(a) **ADDENDUM:** Add the following:

D. 12 NEW YORK CITY TECHNICAL COLLEGE - ADMINISTRATIVE DESIGNATION - COMMITTEE APPROVAL NOT REQUIRED (EXECUTIVE COMPENSATION PLAN - AFFIRMATIVE ACTION REPORT ON FILE EXCEPT ACTING APPOINTMENTS) (SW INDICATES WAIVER OF SEARCH)

Dept./Title	Last Name	First Name	Salary Rate	Eff. Date
Liberal Arts & General Education Acting Assoc. Dean (Acting Assoc Dean for Liberal Arts and General Education)	Walter	Judith	\$86,103	1/26/93
Engineering Technology Acting Assoc. Dean (Acting Assoc. Dean for Engineering Technology)	Hull	Howard	\$86,103	1/26/93

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D. 13 THE CENTRAL OFFICE - ADMINISTRATIVE DESIGNATION - COMMITTEE APPROVAL NOT REQUIRED (EXECUTIVE COMPENSATION PLAN - AFFIRMATIVE ACTION REPORT ON FILE EXCEPT ACTING APPOINTMENTS) (SW INDICATES WAIVER OF SEARCH)

Dept./Title	Last Name	First Name	Salary Rate	Eff. Date
Office of the Vice Chancellor for Academic Affairs University Dean (University Dean for Undergraduate Studies and Deputy to the Vice Chancellor for Special Programs)	Nunez-Wormack	Elsa	\$96,180	1/26/93

(b) **ERRATA:** Add the following:

1. QUEENS COLLEGE

P B001 ADMINISTRATIVE DESIGNATION COMMITTEE APPROVAL NOT REQUIRED (EXEC COMP PLAN-AFFIRMATIVE ACTION REPORT ON FILE EXCEPT ACTING APPTS) (SW INDICATES WAIVER OF SEARCH) On the entry for Mesrob H. Zadoian the SW, indicating search waiver, is to be added next to N/A.

2. GRADUATE SCHOOL & UNIVERSITY CENTER

P B001 APPOINTMENT OF PROFESSORIAL STAFF (AFFIRM ACTION REPORT ON FILE EXCEPT ACTING, VISITING & SUBSTITUTE APPOINTMENTS) (SW INDICATES WAIVER OF SEARCH) On the entry for Anna Santiago the Department and Title are to be revised as follows:

PH.D. Program in Hispanic and Luso-Brazilian Literature
Assistant to HEO
Program Assistant

3. KINGSBOROUGH COMMUNITY COLLEGE

PART AA: page 1 Item AA.1 PERSONNEL ACTION- APPOINTMENT WITH EARLY TENURE WITH WAIVER OF THE BYLAWS FOR SERVICE REQUIREMENT WITH COMMITTEE APPROVAL (AFFIRMATIVE ACTION REPORT ON FILE) (SW INDICATES WAIVER OF SEARCH) - On the entry for Patricia Hopkins the salary rate is revised to read: \$53,249

(c) Items listed in **PART E - ERRATA**, to be withdrawn or changed as indicated.

EXPLANATION: The University Report consists of the highlights of the personnel actions and other resolutions of a non-policy nature which require approval by the Board of Trustees.

NO. 2. CHANCELLOR'S REPORT: RESOLVED, That the Chancellor's Report for January 25, 1993 (including Addendum Items) be approved, as revised as follows:

(a) **ERRATA:** Add the following:

1. THE CITY COLLEGE

P B008 DISCONTINUANCE OF INSTRUCTIONAL STAFF PERSONNEL MANDATED BY FINANCIAL EXIGENCY - All entries are withdrawn.

(b) Items listed in **PART E - ERRATA**, to be withdrawn or changed as indicated.

EXPLANATION: The Chancellor's Report consists of standard resolutions and actions of a non-policy nature which require approval by the Board of Trustees.

NO. 3. APPROVAL OF MINUTES: RESOLVED, That the minutes of the regular Board meeting of November 23, 1992 be approved.

Vice Chair Everett stated that she would like to comment on three items, two pertaining to preceding actions and one independent. She reported that she had been approached by some members of the University faculty and staff after the Environmental Protection Agency Report had been issued and the City Council had voted to eliminate smoking from all of the public schools in the City, with the suggestion that smoking anywhere within this University be prohibited since it is a hazard to everyone or anyone who is near a smoker. She is not sure whether this should be taken up at the individual campuses or centrally but the nature of the hazard is clear now and it puts the University in jeopardy by not protecting the people who attend it either as employees or as students.

The second comment relates to the adoption of curricula changes that have to do with the question of pluralism and diversity in the University. In 1988 or 1989 this Board voted to establish a committee whose purpose was to promote this diversity and an understanding of one and other in the City and certainly within the University. At her request Vice Chancellor Freeland has been working assiduously on a follow-up report, which should be forthcoming in the next month or two, on what has been happening in that area. She would like to urge that those campuses that are in fact working to develop a curriculum should, as one president recently wrote her and she thinks is correct, "that students should have access in their undergraduate years to coursework that stresses the contributions that all Americans have made to our national culture, and more broadly, that stresses the contributions that all people have made to world culture." In another report it says that they are trying to help students understand the connections among cultures and historical experiences including those from which the students themselves spring. If the University is serious about doing this job it behooves the faculty and administrators to get this thing going and to devise new, exciting, interesting, creative ways to bring this material to the University's students. It can be interdisciplinary. It can be through departments but a lot of thought still needs to be given to this subject and the involvement of everyone in this very, very important issue would be appreciated.

The third comment relates to budgetary matters. In the last several days during registration she has been hearing some terrible war stories from students about people who are shut out completely or are taking courses that really don't have relevance for them in their course sequence because they don't want to stay out for a semester. She knows it's a question of money but also feels that in some way the Administration needs to be in touch with these students so there is a helping hand for them. She has gotten calls from students because they feel she can make a phone call and help. But what about the tens of thousands or anyway thousands of students who are in a situation where there is nobody to help them. Perhaps the Administration could devise some sort of ombudsman's office on each of the campuses or at least provide an address where a student who gets foreclosed can go and get some immediate relief. It's heartbreaking when students can't graduate when they are supposed to and they can't move forward in their careers. It's very sad for the Board and the University.

Chancellor Reynolds responded that Trustee Everett had raised some important points. With respect to the first issue on the University's progress in attempting to deal with making its campuses smoke free environments, there have been initiatives on each of the campuses to discuss this with Presidents to see how it's going and where the University is now in light of current assessments, most particularly with respect to the passive intake of smoke which is of a growing concern as more data have come forth. On the second issue, Trustee Everett explained very well her concern that the University truly does focus on what will truly be a multicultural curriculum as these are moved through the Academic Affairs Committee. On the third issue, the terrible difficulties on campuses are a reality. Vice Chancellor Rothbard has an accurate quote that at the senior colleges in the last three years 10,000 class sections have been eliminated. The University has had severe numbers of faculty take early retirement and has programmatically ached, hurt, and been in agony. The Presidents are terribly concerned about this and as each campus has worked, it has attempted to give a priority to graduating students. The Administration keeps focusing on it and is hoping the more stable budget will let it plan more, and most critically, as the University begins to recruit more young faculty and move through the academic program planning initiative, that it will start to see some relief from this situation.

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Mr. Quartimon stated that as the Board member who has most recently undergone the registration process just last Monday he wanted to reinforce the points made by Vice Chair Everett. He also knows personally that many of CUNY's students are concerned about what courses they can substitute if they are not able to select a course that fits into their immediate tracking system in accordance with their major. In addition to Mrs. Everett's suggestions he would like the Presidents to consider independent study. He knows this may be somewhat infringing upon the academic freedom policy that so many of the University's faculty enjoy but perhaps in order to facilitate graduation, as Mrs. Everett indicated, the Administration might want to look into that.

Dr. Tam suggested that it might be an appropriate moment to look into the possibility of cross registration across the campuses so that the University can answer those needs more appropriately.

Chairman Murphy added that if there is any flexibility to do that even on a temporary basis or on an interim basis not without begging the question of the more fundamental study that's going on it ought to be looked at as well.

Dr. Jacobs inquired if item D13 in the University Report is a new position at \$96,000 at the Central Office. Deputy Chancellor Mucclolo responded that the position had been filled for this fiscal year on an acting basis and the appointment tonight is the result of a search. It does not add to the number of executive staff at the Central Office.

NO. 4. COMMITTEE ON FISCAL AFFAIRS, FACILITIES AND CONTRACT REVIEW: RESOLVED, That the following items be approved, and report noted:

A. THE GRADUATE SCHOOL AND UNIVERSITY CENTER - REPLACEMENT OF ALL WINDOWS:

RESOLVED, That the Board of Trustees of The City University of New York amend the resolution adopted at the meeting of April 23, 1990 (Cal. No. 4.D.) for the replacement of windows at the Graduate Center to authorize an increase in the estimated cost from \$565,100 to a new cost of \$993,000 chargeable to the State Capital Construction fund.

EXPLANATION: The original scope of work called for the replacement of all windows on all four facades of the building. The construction budget of \$993,000 was for complete window replacement. The existing East and West windows are lot line windows; they are fire rated. At the time of design, 1989-90, the only available replacement for these lot line windows was an exact duplicate, which was not energy efficient, but single-glazed with wire glass. The East and West lot line windows were deleted from the scope of work during design because the College resolution approved April 23, 1990, reflected the reduced scope and the \$565,000 was for replacement of the North and South windows only. The design documents were completed in March, 1990, but the project was placed on hold due to budget constraints. In June, 1992 the project was reactivated. During the intervening time a new type of lot line glazing and frame assembly has been developed which does not utilize wire glass and is energy efficient. As such, the East and West windows have now been reincluded and the design documents revised accordingly. This amendment requests authorization to utilize the balance of the original construction funds.

B. JOHN JAY COLLEGE - INSTALLATION OF STORM ENTRANCE AT NORTH HALL:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract on behalf of John Jay College of Criminal Justice for the construction of a storm entrance at North Hall. The contract shall be awarded to the lowest responsible bidder after public advertisement and sealed bidding by the Department of Design, Construction and Management pursuant to law and University regulations. The contract shall not exceed a total estimated construction cost of \$388,000 chargeable to the State Capital Construction Fund, Project No. JJ002-087. The contract shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: A number of meetings were held with College Officials regarding the outstanding concerns of the handicapped. Accordingly, design of the entrance was revised, which widened the ramp and created a larger level platform in front of the entrance doors.

C. HOSTOS COMMUNITY COLLEGE - NURSING LABORATORY:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract on behalf of Hostos Community College for the construction of a Nursing Laboratory at 575 Walton Avenue. The contract shall be awarded to the lowest responsible bidder after public advertisement and sealed bidding by the College pursuant to law and University regulations. The contract shall not exceed a total estimated cost of \$130,000 chargeable to FAS Code 2-177-01-460. The contract shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: A new Nursing Laboratory has been mandated by the State Education Department in order for the Nursing Program to maintain its accreditation. In the past the College has been provided laboratory space at Lincoln Hospital. This year, Lincoln Hospital reduced the available labs from three to two. The project will consist of demolition of the existing partitions and ceilings of the first floor of the 575 Walton Avenue Building. Construction shall consist of new partitions, ceilings and an HVAC system.

D. LEHMAN COLLEGE - PURCHASE OF TWO KODAK EKTAPRINT COPIER MACHINES:

RESOLVED, That the Board of Trustees of The City University of New York authorize Lehman College to purchase two Kodak Ektaprint copier machines from Eastman Kodak under existing State of New York Contract Number P003385 pursuant to law and University Regulations. Such purchase shall not exceed a total estimated cost of \$145,000, chargeable to FAS Code 229601304.

EXPLANATION: These copier machines are needed to replace two leased machines in the in-house print shop. The Office of the State Comptroller Bulletin G-80 requires that equipment costing less than \$250,000 must be purchased outright. The rental agreements for the copiers in use expire on February 28, 1993 and March 25, 1993. The average monthly volume is 850,000 copies. The purchase is urgently requested on the basis of efficiency, reliability, economy and to provide continuous service. These machines will provide the service to meet the needs of the faculty and staff in reproducing items that are needed in large quantities such as exams, handouts and contracts.

E. THE COLLEGE OF STATEN ISLAND - PHYSICIAN ASSISTANT TRAINING PROGRAM:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract on behalf of The College of Staten Island with Bayley Seton Hospital, 75 Vanderbilt Avenue, Staten Island, New York to implement the Physician Assistant Program. Bayley Seton Hospital will provide clinical and practical experience in physician assistant studies for up to fifteen (15) College of Staten Island students for the period July 1, 1993 through June 30, 1994 (the first year of the program) at an estimated yearly cost of \$89,625 (\$5,975 per student) and an estimated yearly cost of \$179,250 (\$5,975 per student for up to thirty (30) students) for each succeeding year. The cost of the program will be chargeable to code 267401400. The contract shall include up to four annual options for the College to renew in its best interest.

EXPLANATION: At its May 28, 1991 meeting, the Board of Trustees approved a resolution to establish a Physician Assistant Program leading to the Bachelor of Science degree at The College of Staten Island. This contract will enable students enrolled at the College to receive the health science instruction and clinical experience necessary for the Bachelor Science degree at the College and to fulfill the eligibility requirements for Physician Assistant Certification by the National Board of Medical Examiners. The College will provide the first two years of liberal arts and science curriculum. Bayley Seton Hospital, which is accredited by the American Medical Association, will provide the two-year clinical phase of the program. The College retains the right and responsibility to review and approve the curriculum and quality of instruction for its students assigned to the Hospital. This program will represent a contribution toward filling the need for well-trained primary care personnel. (This contract will provide for the cancellation of a previous affiliation agreement entered into in April 1991 between The College of Staten Island and Bayley Seton Hospital)

F. REPORT: Mr. Howard reported that at the last meeting a Trustees asked whether or not the contracts for managing the University's investment funds could be issued to more than one manager. Staff has advised that 35 proposals were sent out and nine have been returned. Those proposals were for independent management or joint management so that seems to be moving along reasonably well. Within the next 30 to 60 days the Committee should have some sort of formal answer on the management of the various funds. And last but not least Mr. Chairman, as Chair of Fiscal Affairs, the Committee would obviously like to thank Sr. Vice Chancellor Donal Farley for many, many years of service to it and for making its life a little easier in terms of what's really

happening with respect to construction at the various campuses. He would like to cite just two things that Mr. Farley did that Fiscal Affairs was very, very pleased with, one of which was the John Jay reconstruction. It was taken out of the Dormitory Authority hands at the time and Mr. Farley and his staff and the other members of senior staff provided almost a \$70 million savings in terms of the structuring, rebuilding, and renovation of John Jay College. The University has gotten all kinds of awards for that building and they're really Mr. Farley's awards. He's the one that sort of stayed on it and kept it going. The other thing, as far as affirmative action as it relates to contracts on the various campuses, one of the individuals who has been real sensitive to the needs of both the University and the needs of the communities around those campuses has been Mr. Farley. He has worked out several programs with the Dormitory Authority and he has worked out several programs with Vice Chancellor Rothbard in terms of the continued involvement of people who want to do business with this institution. As Chair of Fiscal Affairs Mr. Howard said he has really enjoyed the seven years that he has sort of worked with Mr. Farley and hopes there will be another seven somewhere along the line that they sort of bump into each other. The Fiscal Affairs Committee really appreciates the work he has done for it.

Chairman Murphy said that the Board was going to acknowledge that this is Sr. Vice Chancellor Don Farley's last meeting. He is delighted that Mr. Howard, who has worked very closely with him, has brought it up -- his spectacular career here and outstanding and selfless public service of the most brilliant kind. He would recognize Rev. Calvin Pressley if he wished to make a comment because he has worked very closely with Mr. Farley as Chairman of the Construction Fund.

At this point Mr. Del Giudice left the meeting.

Rev. Pressley said that Mr. Howard is always stealing his thunder but he certainly speaks on behalf of the Trustees of the companion organization, the City University Construction Fund. As some of the Trustees and staff may well know there is some overlap connected with the Trustees of the Construction Fund and the Trustees of the University. Chairman Murphy serves on the City University Construction Fund. The Vice Chairperson of the Construction Fund, Sylvia Bloom, is a Trustee of The City University's Board of Trustees and he is Chairman of the Construction Fund and also serves on the Board. The Board has been privileged to have Mr. Farley who is Senior Vice Chancellor for Facilities Planning but he also shares the responsibility as the Executive Director of the Construction Fund. He has done a tremendous job for the Fund and for the University. Rev. Pressley had the good fortune of being a part of a smaller gathering that was saying thank you to Mr. Farley and he just wanted to share the sentiments of the people, the other Trustees of the Fund, when they said his responsibilities to the Fund were exercised in a more excellent way and you can't get any better than more excellent. The English teachers might work on that a little bit but he thought that the Board accepts his more excellent performance. This tribute that the Board of Trustees takes this moment to make certainly he would hope that everyone would share the Board's sentiments and its love for Mr. Farley for his long and tireless service to this University. Someone told him the only way to get things on the record so they don't get lost is to do it in the public meeting and so you've been blindsided Mr. Chairman. The Fund is going to recommend that one of these institutions - determine the one Mr. Farley did the most for - that he's worthy of a doctorate from this University so take that into consideration.

At this point Mr. Del Giudice rejoined the meeting.

Chairman Murphy responded that the University will have an opportunity to celebrate and to thank Mr. Farley in a very special way. There are many anecdotes and stories and good things -- all of them good -- that we would have to say and many of them amusing and there will be an opportunity to do that.

NO. 5. COMMITTEE ON ACADEMIC POLICY, PROGRAM, AND RESEARCH: RESOLVED, That the following items be approved, and report noted:

A. COMMITTEE RESOLUTION IN MEMORY OF DR. TIMOTHY S. HEALY:

The Committee on Academic Program, Policy and Research has learned with great sadness of the death of Dr. Timothy Healy, President of the New York Public Library. For seven years, between 1969-1976, he worked with this Committee as Vice Chancellor for Academic Affairs. In that capacity, he served the University with distinction and had a major impact on early development of CUNY as a University System. The Committee expresses its deep sympathy to Dr. Healy's family. He will be sorely missed by all of his colleagues.

B. B.S. IN COMPUTER SCIENCE - QUEENS COLLEGE:

RESOLVED, That the program in Computer Science leading to the Bachelor of Science degree to be offered at Queens College be approved effective September 1993, subject to financial ability.

EXPLANATION: Queens College currently offers both the Bachelor of Arts and the Master of Arts in Computer Science. In order to accommodate student and employer demand for additional professional preparation of baccalaureate recipients, the College is proposing to offer students the option of completing a Bachelor of Science degree in Computer Science. The major requirements for the Bachelor of Science degree (68 credits) go beyond those for the Bachelor of Arts (54 credits). The curriculum for the Bachelor of Science degree is designed to better prepare students as problem solvers in the formal methods of scientific research as well as to strengthen their backgrounds in the theoretical aspects of Computer Science. It is believed that this preparation would increase the likelihood of student success in both gaining admission to and completing graduate studies as well as competing in the marketplace for jobs in the computer science field.

All of the courses required in the program are currently offered on a regular basis at the College. No new faculty, facilities or equipment will be required to offer the proposed program. The program is therefore cost-effective and an appropriate addition to the career programs offered at the College.

C. BYLAW AMENDMENT: RESOLVED, That Sections 6.6 b., 8.3 and 8.15 of the Bylaws of the Board be amended as follows:

Section 6.6 b. Except for the appointment of persons [to the cuny institute of marine and atmospheric sciences at city college or of persons] whose sole educational duties shall be administrative, all original appointments to the instructional staff shall be made to a department. All appointments shall be for one year or less except that the board may, in appropriate instances, make appointments for a period not exceeding two years.

Section 8.3 THE FACULTY, EXCEPT IN THE CITY COLLEGE[,] AND THE UNIVERSITY GRADUATE DIVISION [, AND THE CUNY INSTITUTE OF MARINE AND ATMOSPHERIC SCIENCES AT CITY COLLEGE]. The faculty (except in the city college[,] and the university graduate division [, and the cuny institute of marine and atmospheric sciences at city college]) shall consist of all persons having faculty rank or faculty status and such other individual members of the instructional staff as the faculty may add because of their educational responsibilities except that members with faculty rank in the hunter college high school and the hunter college elementary school shall have membership in the faculties of their respective schools, and shall have membership in the faculty of hunter college only if they have faculty rank or status concurrently in the faculty of hunter college.

[Section 8.15 CUNY INSTITUTE OF MARINE AND ATMOSPHERIC SCIENCES AT CITY COLLEGE: There shall be a cuny institute of marine and atmospheric sciences within the organization of the City College. Its purpose shall be to coordinate and integrate, at all degree levels, and at whatever campus of the city university of New York, existing training, research and advisory service programs in oceanography and marine resources and the organization at all degree levels of new programs. The organizational structure of the institute shall be as provided in the bylaws of the institute.]

and be it further

RESOLVED, That section 8.16 of the Bylaws of the Board be renumbered Section 8.15.

NOTE: Matter underlined is new; matter in brackets to be deleted.

D. REPORT: Mr. Cenci reported that the Committee discussed two major curricular revisions that are included in this month's University Report. These are the adoption of a Core Curriculum for associate and baccalaureate degree programs at New York City Technical College and the adoption of the pluralism and diversity requirement for all students at Hunter College. The Committee also discussed the Report of the Chancellor's Advisory Committee on Academic Program Planning and was briefed on the responses to the Report of the Chancellor's Advisory Committee on the Freshman Year.

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Mr. Howard asked if the Administration is taking into consideration the new programs that are in the pipeline as they relate to the overall review of all of the campuses. Vice Chancellor Freeland responded that as new programs come into the Office of Academic Affairs they are being related specifically to the analysis in the report of the Committee on Academic Program Planning and more generally to the spirit of that report which called for a much closer scrutiny of the program, much greater emphasis on articulation issues, and to the relationship of programs on various campuses.

NO. 6. COMMITTEE ON PUBLIC AFFAIRS: RESOLVED, That the following resolutions be approved, and report noted:

A. MEMORIAL RESOLUTION MARKING THE DEATH OF DR. TIMOTHY S. HEALY, S.J.:

WHEREAS, Dr. Timothy S. Healy, distinguished scholar, academician, champion of the causes of academic freedom and civil rights, Vice Chancellor for Academic Affairs and Professor of English of The City University of New York from 1969 to 1976, beloved friend and colleague; and

WHEREAS, Dr. Healy's support for The City University of New York and its educational mission was widely perceived and most often a function of his eloquence on behalf of higher education opportunity for all of the people and his leadership in the establishment of the Open Admissions policy; and

WHEREAS, Dr. Healy was an acknowledged scholar and prolific contributor to a wide variety of publications and the media; a Fellow of St. Cross College, Oxford, Executive Vice President at Fordham University, President of Georgetown University, President of the New York Public Library, and honored by his peers with the Distinguished Urban Fellow Award; therefore

BE IT RESOLVED, That Dr. Timothy S. Healy is remembered for his deep and abiding devotion to higher education, to the City of New York, and, in particular to The City University of New York. We extend our sincere condolences to his family. His humor and intelligence will be sorely missed.

B. MEMORIAL RESOLUTION MARKING THE DEATH OF DR. ROBERT E. MARSHAK:

WHEREAS, Dr. Robert E. Marshak, a distinguished scholar, an honored colleague and beloved friend, served as eighth president of The City College of The City University of New York from 1970 to 1979, leading the College burdened by deep financial problems; and

WHEREAS, President Emeritus Marshak, a son of New York City, born in the Bronx of immigrant parents, worked to extend access to The City University to a larger number of qualified students, and to provide them with greater opportunity for a brighter future, through higher education; and

WHEREAS, Dr. Marshak was an acknowledged international expert on theoretical physics, acclaimed as the first to advance the theory of heavy and light subatomic particles, a distinguished professor emeritus at Virginia Polytechnic Institute and State University and, honored by the scientific community as the initial recipient of a prize from the American Association for the Advancement of Science for efforts to foster international scientific cooperation; therefore

BE IT RESOLVED, That Dr. Robert E. Marshak is remembered for his deep and abiding devotion to The City College of The City University of New York and to higher education. We extend our sincere condolences to his family. He will be sorely missed.

C. REPORT: Mrs. Bloom reported that the Board of Trustees held its Manhattan Borough Hearing on January 14th. It was attended by Chairman Murphy and Trustees Cenci, Tam, Picken, Quartimon, and herself. Mrs. Bloom urged the Trustees to attend the reception inaugurating the New York State Consortium for Disability Studies on Monday, February 1st, from 4:30 to 6:00 P.M., in the Trustees Lounge.

ADDED ITEM

NO. 7. HONORARY DEGREES: RESOLVED, That the following honorary degrees, approved by the appropriate faculty body and recommended by the Chancellor, be presented at the commencement exercises as specified:

BARUCH COLLEGE	DEGREE
Leonard Riggio	Doctor of Commercial Science
Sonia Sanchez	Doctor of Letters

(To be presented at the June 1993 Commencement exercises)

THE GRADUATE SCHOOL AND UNIVERSITY CENTER

Andrew Heiskell	Doctor of Humane Letters
Daniel Kronenfeld	Doctor of Humane Letters
Lucille Lortel	Doctor of Fine Arts

(To be presented at the May 1993 Commencement exercises)

Mr. Quartimon informed the Board that on March 2nd the University Student Senate will hold its City Government Conference at Borough of Manhattan Community College from noon to 4:00 P.M.. The Mayor and City Council will be in attendance. Also attending will be the student government presidents and representatives from the school newspapers. The purpose of the conference is to reestablish lines of communication that have been eroded by previous student government administrations. Mr. Quartimon extended an invitation to the Trustees and Presidents and urged their participation. He also advised that the University Student Senate is organizing debates around the University within the various districts for candidates for the City Council in order to give the students an opportunity to meet these candidates and have the opportunity to get to know their prospective Council member. Mr. Quartimon further noted that the USS Reform Committee has been working very hard on changing its bylaws. Substantial progress has been made in that area and the Senate is anxious to have a draft available for the Board before the February meeting.

Upon motions duly made, seconded and carried, the public meeting was adjourned at 6:15 P.M.

SECRETARY GENEVIEVE MULLIN

**MINUTES OF THE EXECUTIVE SESSION OF THE BOARD OF
TRUSTEES OF THE CITY UNIVERSITY OF NEW YORK**

HELD

JANUARY 25, 1993

**AT THE BOARD HEADQUARTERS BUILDING
535 EAST 80TH STREET - BOROUGH OF MANHATTAN**

The Chairperson called the executive session to order at 6:17 P.M.

There were present:

**James P. Murphy, Chairperson
Edith B. Everett, Vice Chairperson**

**Herman Badillo
Sylvia Bloom
Louis C. Cenci
Michael J. Del Giudice
Stanley Fink**

**William R. Howard
Charles E. Inniss
Harold M. Jacobs
Susan Moore Mouner
Calvin O. Pressley
Thomas Tam**

Robert A. Picken, ex officio

Ronald Quartimon, ex officio

**Secretary Genevieve Mullin
Robert E. Diaz, General Council and Vice Chancellor for Legal Affairs
Lillian W. Phillips, Executive Assistant**

**Chancellor W. Ann Reynolds
Deputy Chancellor Laurence F. Mucciollo
Dean Brenda Spatt**

The absence of Dr. Bernstein, and Ms. Carrion was excused.

BOARD OF TRUSTEES

Upon motions duly made, seconded and carried, the following items were adopted:

NO. E1. APPOINTMENT OF ACTING VICE CHANCELLOR FOR FACILITIES PLANNING, CONSTRUCTION, AND MANAGEMENT: RESOLVED, That the Board of Trustees of The City University of New York approve the appointment of Robert E. Buxbaum as Acting Vice Chancellor for Facilities Planning, Construction, and Management, effective January 26, 1993, at the established salary level for a Vice Chancellor, subject to financial ability.

EXPLANATION: Robert E. Buxbaum has served as Director of the Department of Design, Construction, and Management since 1987. Prior to his current University appointment, Mr. Buxbaum held the position of Director of the Capital Budget Division of the New York City Transit Authority. He has also held staff positions in New York State and New York City government. Mr. Buxbaum replaces Senior Vice Chancellor Donal Farley, who is retiring.

NO. E2. APPOINTMENT OF ACTING VICE CHANCELLOR FOR STUDENT AFFAIRS: RESOLVED, That the Board of Trustees of The City University of New York approve the appointment of Dr. Elsa Nunez-Wormack as Acting Vice Chancellor for Student Affairs, effective January 26, 1993, at the established salary level for a Vice Chancellor, subject to financial ability.

EXPLANATION: Dr. Joyce F. Brown, the Vice Chancellor for Student Affairs and Urban Affairs has been appointed Deputy Mayor for Public and Community Affairs. Dr. Elsa Nunez-Wormack currently serves as University Dean for Undergraduate Studies and Deputy to the Vice Chancellor for Special Programs. Prior to her current service at the Central Office, Dr. Nunez-Wormack has served as Associate Dean of Faculty at The College of Staten Island, where her responsibilities included various academic student support services. She was also an American Council on Education Fellow in Academic Administration.

NO. E3. APPOINTMENT OF VICE CHANCELLOR FOR FACULTY AND STAFF RELATIONS: RESOLVED, That the Board of Trustees of The City University of New York approve the appointment of Brenda Richardson Malone as Vice Chancellor for Faculty and Staff Relations, effective April 1, 1993, at the established salary level for a Vice Chancellor, subject to financial ability.

EXPLANATION: Brenda Richardson Malone, Esq. is recommended for appointment as Vice Chancellor for Faculty and Staff Relations following a national search. Ms. Malone is currently the Deputy General Manager and General Counsel at the Suburban Mobility Authority for Regional Transportation (SMART) in Detroit, Michigan. She held various senior positions in human resources administration and labor relations at SMART. At Wayne State University, she held the position of Assistant Vice President for Labor Relations. Ms. Malone is admitted to the State Bar Association of Michigan.

Upon motions duly made, seconded and carried, the executive session was adjourned at 6:38 P.M.

SECRETARY GENEVIEVE MULLIN