

**MINUTES OF THE MEETING OF THE BOARD OF
TRUSTEES OF THE CITY UNIVERSITY OF NEW YORK**

HELD

OCTOBER 25, 1993

**AT THE BOARD HEADQUARTERS BUILDING
535 EAST 80TH STREET - BOROUGH OF MANHATTAN**

The Chairperson called the meeting to order at 4:40 P.M.

There were present:

**James P. Murphy, Chairperson
Edith B. Everett, Vice Chairperson**

**Herman Badillo
Sylvia Bloom
Louis C. Cenci
Michael Del Giudice
Stanley Fink**

**William R. Howard
Charles E. Inniss
Harold M. Jacobs
Susan Moore Mouner
Thomas Tam**

Robert A. Picken, ex officio

Anthony Giordano, ex officio

**Secretary Genevieve Mullin
Robert E. Diaz, General Counsel and Vice Chancellor for Legal Affairs
Lillian W. Phillips, Executive Assistant**

**Chancellor W. Ann Reynolds
Deputy Chancellor Laurence F. Mucciolo
President Raymond C. Bowen
Acting President Leo A. Corble
Acting President Stephen M. Curtis
President Ricardo R. Fernandez
President Leon M. Goldstein
President Matthew Goldstein
President Vernon Lattin
President Edison O. Jackson
President Shirley Strum Kenny
President Paul LeClerc
President Gerald W. Lynch**

**President Charles E. Merldeth
President Yolanda T. Moses
President Isaura S. Santlago
President Kurt R. Schmeller
President Edmond L. Volpe
Vice Chancellor Richard Freeland
Vice Chancellor Emma E. Macarl
Vice Chancellor Brenda Richardson Malone
Vice Chancellor Elsa Nunez-Wormack
Vice Chancellor Richard F. Rothbard
Dean Haywood Burns
Dean Stanford R. Roman, Jr.**

The absence of Ms. Carrion was excused.

A. WELCOME TO NEW TRUSTEE - ANTHONY GIORDANO: Chairman Murphy welcomed the Board's newest member, Mr. Anthony Giordano, Jr., who was elected Chairperson of the University Student Senate on October 10, 1993, and offered congratulations on behalf of everyone present. The Board and the Chancellory look forward to working with him and his colleagues in the USS.

Mr. Giordano stated unhesitatingly that if he emulates the character and demeanor of a man like his predecessor Mr. Ronald Quartimon, he can serve his constituents no better. There is a new vigorous and energized group at the USS and they look forward to a prosperous year.

B. PRESIDENTIAL SEARCH COMMITTEE - HUNTER COLLEGE: Chairman Murphy announced that Vice Chairperson Edith B. Everett has been appointed Chair of the Hunter College Presidential Search Committee. Trustees Gladys Carrion, William Howard, and Thomas Tam will serve as members. Faculty, student, and alumni representatives will be chosen in due course.

C. CHANCELLOR W. ANN REYNOLDS FEATURED IN LEAR'S: Chancellor Reynolds is featured in the November, 1993 issue of Lear's Magazine. The article states that she might have "the toughest job in America," that of fulfilling CUNY's mission and making "the American dream real."

D. CONGRATULATIONS TO VICE CHANCELLOR HERSHENSON: On behalf of everyone present the Chairman extended congratulations to Jay Hershenson and his bride Becky Seawright. The Hershensons were married on Sunday, October 17, 1993.

E. FACULTY HONORS: (1) Guggenheim Fellows: Three members of the instructional staff received 1993 Guggenheim Fellowships:

- a. Billy Collins, Professor of English at Lehman College;
- b. Jane Connor Marcus, Distinguished Professor of English and Coordinator of Women's Studies at City College and the Graduate School; and.
- c. Michael Marcus, Professor of Mathematics at City College and the Graduate School.

(2) Leonard R.N. Ashley, Professor of English at Brooklyn College, has been elected to a second two-year term as president of the American Society of Geolinguistics.

At this point Vice Chairperson Edith B. Everett joined the meeting.

(3) Patricia Broderick, Associate Medical Professor in Pharmacology at the Sophie Davis School of Biomedical Education at City College, had her work in a new biosensor technology highlighted in the ABC-TV broadcast "Day One."

(4) Sandi E. Cooper, Professor of History at College of Staten Island received the 1991-92 Charles DeBenedetti Prize from the Council on Peace Research in History.

(5) Jane Katz, Professor of Health and Physical Education at John Jay College of Criminal Justice, won 13 gold medals in the 50-54 age group at the Masters swim meet held in Jerusalem this past summer.

(6) Dominick A. Labianca, Professor of Chemistry at Brooklyn College, received the Award for Innovations in College Science Teaching from the National Science Teachers Association, for the fourth time.

(7) Rebecca Weiner, Lecturer in the English Department and doctoral candidate in English at the Graduate School, is one of 11 scholars awarded the National Endowment of the Humanities (NEH) fellowship.

F. STAFF HONORS: (1) **Ruth Archibald, Senior Tutor in the Bronx Community College Continuing Education Academic Skills Laboratory, graduated from the College's Adult Basic Education Program, and received the New York City Literacy Recognition Award. The award was presented to the 56 year-old grandmother of six by Mayor David Dinkins.**

G. STUDENT HONORS: (1) **1993 Belle Zeller Scholars Awards:** Chairman Murphy called on Vice Chairperson Everett who reported that the following twelve students with outstanding records of academic achievement and community and college service will receive Belle Zeller Scholarships:

- a. **Diane Bertolotti, LaGuardia Community College**
- b. **Kerry Avanel Callender, Medgar Evers College**
- c. **Richard D. Ferentz, Borough of Manhattan Community College**
- d. **Cheryl J. Fish, Graduate School & University Center**
- e. **John Fitzpatrick, The College of Staten Island**
- f. **Granville Ganter, Graduate School & University Center**
- g. **Leota Lone Dog, Hunter College**
- h. **Kitty Lunn, John Jay College of Criminal Justice**
- i. **David Nieves, Borough of Manhattan Community College**
- j. **David Z. Solomon, Queens College**
- k. **Thomas Taaffe, The College of Staten Island**
- l. **Marla A. Vega, Hostos Community College**

(2) **City College:** Chairman Murphy reported that CCNY's engineering students made an unprecedented sweep of all major awards at the annual American Society of Mechanical Engineers (ASME) Region II conference, besting among others, Columbia, Rutgers and the U.S. Military Academy at West Point.

H. ALUMNI HONORS: (1) **Julia Oyewo, a 1976 Graduate of Borough of Manhattan Community College, was promoted to Associate Program Manager with the Federal Aviation Administration (FAA) at JFK Airport. She was formerly an electronics engineering specialist with the FAA in charge of weather systems, weather radar, and weather sensors for nine states on the East Coast.**

At this point Trustee Susan Moore Mouner joined the meeting.

I. GRANTS: The Chairperson presented for inclusion in the record the following report of Grants \$100,000 or above received since the last Board meeting:

BARUCH COLLEGE:

- a. \$279,249 **Private Sources (Various) to Professor Prakesh Sethi, Center for Management, for "Professional Development Program for Training South African Nationals."**
- b. \$124,000 **National Endowment for the Humanities to Professor Gail Levin, Art, for "Marsden Hartley: A Catalogue Raisonne."**

BOROUGH OF MANHATTAN COMMUNITY COLLEGE:

- a. \$450,000 **NYS Department of Social Services to Richard Jones for "College Opportunity to Prepare for Employment (COPE)".**
- b. \$336,164 **U.S. Department of Education to S. Bragg/J. Williams for "Student Support Services".**

THE CITY COLLEGE:

- a. \$381,621 **NYC Board of Education/NSF to H. Dyasi, Elem. Education, for "School Based Elementary Science Restructuring."**

- b. \$283,235 **NIH** to R. Callender, Physics, for "Raman Vibrational Studies of Enzymes."
- c. \$252,494 **USIA** to A. Posamentier, EducationAdmin, for "The Secondary School Student Initiative with the Newly Independent States (Short-term Exchange)."
- d. \$245,779 **Mediscience Tech Inc.** R. Alfano, Physics, for "Mediphotonic Laboratory."
- e. \$222,219 **NSF** to J. Barba, Elec. Engineering, with Co-Principal Investigators: Edmonson, Scheinberg, Troeger & Wolberg, for "Center for Minorities in Information Processing Systems."
- f. \$220,360 **NSF** to N. Parker, Transportation, for "Research Careers for Minority Scholars Program at City College (Physical Science)."
- g. \$216,002 **ONR** to N. Aubry, Levich Institute, for "Spatio-Temporal Structure of a Shear Flow Near a Free-Surface."
- h. \$213,484 **NIH** to H. Schulz, Chemistry, for "Fatty Acid Metabolism in Heart and its Regulation."
- i. \$180,000 **NYC Board of Education** to A. Posamentier, EducationAdmin, for "Summer Enrichment Program in Mathematics and Science."
- j. \$177,206 **NIH** to M. Gunner, Physics, for "Electron and Proton Transfer in Research Centers."
- k. \$175,000 **NSF** to C. Steiner, Chem. Engineering, for "Effects of Copolymer Structure on the Bulk and Microscopic Properties of Two-Phase Aqueous Networks Made From..."
- l. \$155,220 **NASA** to R. Alfano, Physics, for "Investigation of the Basic Physics of High Efficiency Semiconductor Hot Carrier Solar Cells."
- m. \$150,000 **NSF** to G. Tardos, Mech. Engineering, for "Development of a Particle Technology Option in Chemical Engineering."
- n. \$132,000 **NASA** to W. Pierson, IMAS, for "Studies of Radar Backscatter as a Function of Wave Properties & the Winds in the Turbulent Marine Atmosphere."
- o. \$131,777 **NYS DOT** to M. Saito, Transportation, "Transportation Demand Management (TDM) Strategies."
- p. \$128,000 **NSF** to J. Guyden, Biology, for "A Study of Thymic Nurse Cell Function."
- q. \$117,081 **U Cal at Davis** to S. Weinbaum, Mech. Engineering, for "A New Approach to Endothelial Cleft Structure."
- r. \$109,000 **ARO** to R. Alfano, Physics, for "Excited-State Absorption and Gain Dynamics in Cr⁴⁺-Doped Solid-State Laser Materials."
- s. \$100,000 **ONR** to Triantafyllou, Levich Institute, for "Control of Coherent Vortices and Fish Hydrodynamics."

THE CITY COLLEGE - cuny medical school:

- a. \$172,800 **NIH** to W. Stanhope, Medical School-Admin., for "Physicians Assistant Program."
- b. \$139,178 **NIH** to A. Kierszenbaum, Cell Biology/Ana, for "Bioregulation of Spermatogenesis."
- c. \$106,187 **NIH** T. Myers, Physiology, for "Microcirculation in Diabetes Mellitus."

GRADUATE SCHOOL AND UNIVERSITY CENTER:

- a. \$265,269 **NSF** to Professor Eric Delson for "Research and Training in Evolutionary Primatology."
- b. \$191,477 **NIDOC** to Professor Harry Levitt for "Video Processing of Speech for Hearing-Impaired Persons."
- c. \$150,000 **The Japan Foundation** to Professor Benjamin Rivlin for "The United States and Japan in the Changing Environment of Multi-lateral Organizations: Collective Security and Peace Enforcement."
- d. \$110,365 **NIMH** to Professor Suzanne Ouellette for "Research Training in Health Psychology."

JOHN JAY COLLEGE:

- a. \$251,801 **U.S. Department of Education** to Karen Delucca for "Upward Bound Program."
- b. \$180,000 **National Science Foundation** to Lily Christ, Science Department, for "John Jay Summer Computer Camp."
- c. \$171,374 **New York State Education Department** to Louis Guinta, Communication Skills Department, for "Vocational Educational Program."
- d. \$166,844 **U.S. Department of Education** to Lillian Masters for "Student Enrichment Program."
- e. \$110,000 **New York State Education Department** to Gregory Bryant for "Liberty Partnership Program."

NEW YORK CITY TECHNICAL COLLEGE:

- a. \$261,450 **New York State Education Department** to Sydelle Levy, Project Director for "Adult Learning Center."
- b. \$118,762 **Dwight D. Eisenhower Higher Education Competitive Inservice Training Grant** to Anne Gawkins, Project Director for "Higher Education Demonstration Proposal to Improve Student Performance in Mathematics and Science."

Chairman Murphy called on President Matthew Goldstein to introduce and acknowledge two very, very special people who are in the audience today. President Goldstein stated that it was a great pleasure for him to introduce William and Anita Newman. Baruch is very proud that William Newman, class of 1947, his father and brother are all graduates of the College. Today Mr. Newman is Chairman and Chief Executive Officer of New Plan Realty Trust, the largest REIT in the United States. The Newmans have given a \$5 million unrestricted gift to Baruch.

Chairman Murphy expressed thanks on behalf of the Board and stated that Mr. and Mrs. Newman had lifted the Board's spirits mightly.

Mr. Newman stated that few things have given him and his wife as much pleasure and felt so right as making this gift to his and his father's alma mater and to an institution that has provided education for the less fortunate and hopes to continue in the future in that vein. Thank you very much.

At this point Calendar No. 4 was considered.

NO. 4. COMMITTEE ON FACULTY, STAFF, AND ADMINISTRATION: RESOLVED, That the following item be approved:

A. BARUCH COLLEGE - NAMING OF THE LIBRARY AT 151 EAST 25TH STREET, THE WILLIAM AND ANITA NEWMAN LIBRARY:

RESOLVED, That the Board of Trustees of The City University of New York approve the naming in perpetuity of the new library of Baruch College, located at 151 East 25th Street, the "William and Anita Newman Library."

EXPLANATION: William Newman (Class of 1947) and Anita Newman have made an unrestricted gift to Baruch College of five million dollars (\$5,000,000). Mr. and Mrs. Newman are pleased to have this opportunity to expand educational opportunities for current and future Baruch College students. In discussing his commitment to Baruch College, Mr. Newman explained, "Few things are more important to our nation than the education of our young people. That is why I am pleased to return, in part, the great gift of education which members of my family received from this wonderful school."

The Newman family has a long tradition at Baruch College, starting with William's father, Morris, in the Class of 1926, William in the Class of 1947, and his late brother, Joseph, in the Class of 1950. After World War II, William joined his father's company, which has evolved into New Plan Realty Trust, and he is now the Chairman and Chief Executive Officer.

This most generous gift is a ringing endorsement of the importance of public higher education by someone who benefited from that education and wants to affirm its undiminished value to today's New Yorkers.

In recognition of the generosity of the Newmans, Baruch College wishes to name its library the "William and Anita Newman Library." At a commuter college, the library is a crucially important study space as well as a book repository, and the new library will triple the space of Baruch College's present facility. With a capacity of 1,450 seats, the library is to be a user-centered, technologically advanced facility, with carefully designed information and instructional services to cultivate independent, life-long learners. The President and the Chief Librarian enthusiastically support this resolution.

Vice Chairperson Everett added her personal congratulations, not only because of the size and generosity of the gift but that it is an unrestricted gift which is always extremely helpful to an institution. Unfortunately not enough people do it that way and the Newmans are to be commended for their generosity and the nature of their giving. Again, we all applaud you.

Mr. Newman responded that they had thought about this and realized that the people who were going to be spending the money know considerably more about education than they do. He and Mrs. Newman have the utmost confidence in the propriety of their decisions. They are also going to try to encourage some of their friends to join in this kind of effort.

J. ORAL REPORT OF THE CHANCELLOR: 1) Chancellor Reynolds added her congratulations to Mr. and Mrs. Newman and noted what wonderful graduates of Baruch they have been. Clearly his learning ability and his ability to take root in all the wonderful things he learned at Baruch has made him and his family wonderfully contributing citizens. The University and Baruch thank both of them very, very much.

2) Many Trustees participated in the official dedication of The College of Staten Island campus, which was presided over by President Volpe and attended by Governor Cuomo.

3) She added her welcome to the Board's newest Trustee, Anthony Giordano. She knows him well and looks forward to a very productive year of working closely together with him.

4) Today a group from the National Science Foundation made a site visit on the AMP Program, which funds science education for minority students. The group is here visiting the 13 campuses currently involved in this program. The number of campuses participating will gradually be increased to 16.

5) Thanks to the efforts of President Merideth and other presidents, the University has just received a science initiative planning grant. These funds will be used to help the University put together a multimillion dollar grant to collaborate in science education with the public schools in New York City. This initiative will start gradually in Brooklyn and move to all CUNY campuses.

6) Bronx Community College celebrated the opening of the University's second Family College. The first Family College is located at Kingsborough Community College. It was a very auspicious opening involving some 40 welfare dependent students, very fine students, with their children who are in an excellent day care facility. The University plans to expand these family colleges to other campuses in the years ahead.

7) She congratulated President Leon Golstein of Kingsborough Community College and President Edison Jackson of Medgar Evers College on the successful opening of their brand new campus high schools. This is another example of the fine collaboration with the Board of Education. At this time the Administration is exploring possibilities for schools at other campuses.

8) The University has received a new grant from Chemical Bank to produce a college preparatory initiative film to be presented on television to encourage students to get the kind of preparation they need to come to CUNY.

Upon motions duly made, seconded and carried, the following resolutions were adopted: (Calendar Nos. 1 through 7)

NO. 1. UNIVERSITY REPORT: RESOLVED, That the University Report for October 25, 1993 (including Addendum Items) be approved, as revised as follows:

(a) **PART AA:** Add the following:

AA.3 RESIGNATION WITH WAIVER OF SERVICE CREDIT FOLLOWING FELLOWSHIP LEAVE (APPROVAL BY OFSR)

DEPT. TITLE	LAST NAME	FIRST NAME	SALARY RATE	PERIOD TO BE WAIVED	BYLAW SEC. TO BE WAIVED
Hunter College School of Health Sciences Assoc. Professor)	Gordon	Barbara	\$44,246	9/1/93-8/31/94	13.1

PART AA: Revise the following:

Page 1. AA2: The Bylaw Section be waived is revised to read 9.1B.

(b) **ADDENDUM:** Revise the following:

Page 1. D3: The effective date is revised to read 9/27/93.

Page 3. D8: The department for the appointment of Denise Garland is revised to read School of Biomedical Education.

(c) **ERRATA:** Add the following:

1. LAGUARDIA COMMUNITY COLLEGE

Page B-1, Appointment of Professoriate Staff (Affirmative Action Report on File Except Acting, Visiting and Substitute Appointments) (SW Indicates Waiver of Search) - The entry for Jaime Nieman is withdrawn.

2. MEDGAR EVERS COLLEGE

Page B-4&5, Appointment of HEO Series Personnel With Prior Full-Time Service (Affirmative Action Report on File Except Acting and Substitute Appointments) (SW Indicates Waiver of Search) - The entries for Roy Anderson, Fontaine Davis, Marlene Scovronick and Cynthia Gordon Cooper are withdrawn.

(d) Items listed in **PART E - ERRATA**, to be withdrawn or changed as indicated.

EXPLANATION: The University Report consists of the highlights of the personnel actions and other resolutions of a non-policy nature which require approval by the Board of Trustees.

Mr. Fink abstained.

At this point Mr. Del Giudice joined the meeting.

NO. 2. CHANCELLOR'S REPORT: RESOLVED, That the Chancellor's Report for October 25, 1993 (including Addendum Items) be approved, as revised as follows:

(a) **ERRATA:** Add the following:

1. BARUCH COLLEGE

Page B-2 Leave of Absence With Increment Credit Without Pay for Scholarly purposes (TIAA/ERS) - The entry for Joshua L. Smith is withdrawn.

2. LAGUARDIA COMMUNITY COLLEGE

Page B-1, Appointment Annual Other Than Professoriate (Affirmative action Report on File Except Visiting, Substitute and Graduate Assistant and Graduate Assistant Appointments) (SW Indicates Waiver of Search) - The entry for Jhony Nelson is withdrawn.

(d) Items listed in **PART E - ERRATA**, to be withdrawn or changed as indicated.

EXPLANATION: The Chancellor's Report consists of standard resolutions and actions of a non-policy nature which require approval by the Board of Trustees.

NO. 3. APPROVAL OF MINUTES: RESOLVED, That the minutes of the regular Board meeting and the executive session of September 27, 1993 be approved.

Statement by Mr. Badillo:

I'm sure that all of us have been deeply upset with the article that appeared in the LaGuardia Community College newsletter, The Bridge. I wrote a letter to the Chancellor because I was concerned about the fact that this article was published with student fees and I discovered that the Bylaws of the Board of Trustees already prohibits such activity. A prime concern is that it is not enough merely to have such prohibition in the Bylaws, but what needs to be recognized is that the problem is not, as the President of LaGuardia Community College wrote, only one in 35,000 students. What we have here, as other universities do, is a problem of bigotry on the campus. It happens that there is a pamphlet that is published by the American Jewish Committee called precisely that, **"BIGOTRY ON CAMPUS: A Planned Response,"** written by Kenneth S. Stern. This pamphlet covers bigotry on the campus, not just anti-Semitism, but against African Americans, Asians, Latinos, and any group. The irony is that the forward and the one who inspired this pamphlet was Dr. Robert Hess, the president of Brooklyn College. In fact, he says in the beginning of the forward, "In the fall of 1989, a group of Jewish students were attacked outside the Hillel building at Brooklyn College. They were beaten with fists, and assaulted with slurs." I point this out merely to indicate that this is not a problem from just now. It's a problem that's been going on for some time which, in my opinion, requires action from all levels of the University including the Trustees.

This pamphlet, as you will see, spells out in great detail what needs to be done at every level of the University, the Trustees, the college presidents, the students, and in fact everyone. For example, it says, "All members of the incoming class should undergo intergroup training workshops as part of their orientation. Faculty, administration and staff -- including janitors, telephone operators and secretaries -- should undergo this training as well. Everyone should be encouraged and empowered to take a stand when they encounter bigotry." There is an appendix which outlines what needs to be done.

Mr. Chairman I would recommend and move that this pamphlet be referred to the Committee on Public Affairs so that the Board may develop a planned response at the level of the Trustees to deal with bigotry in whatever form it may appear anywhere on the campuses of The City University.

Mr. Fink stated that he has no objection to referring this particular pamphlet from the American Jewish Committee to the Committee on Public Affairs for review, but asked if that means that that same Committee is precluded from reading anybody else's pamphlet? He further asked if this is a charge to that Committee to develop a program?

Mr. Badillo stated that he knew of this pamphlet, which is just an example of the kind of thing that can be done, because he happened to find it. But obviously there are many other people who have written similar proposals and he would expect that is why it is being referred to the Committee, and that the Committee will review any material that is available to develop the best possible plan. He only brought it up because, as he mentioned, President Hess was the one who had stimulated its publication.

Chancellor Reynolds stated that there were no taxpayer funds used in funding that student newspaper, which is funded by student activity fees. She also wanted to indicate that President Bowen took very strong and very authoritative action on the campus very, very quickly. She commended him for all the activities he has undertaken. He has prepared a book of all the things he has done to deal with the issue should any of the Trustees wish to review it.

Vice Chairperson Everett stated that she and the Chancellor's office have been having some long conversations on this issue and this is not the first time she has addressed it at Board meetings. Over a period of a couple of years discussions have been ongoing about doing something proactively in terms of curriculum development of some sort and she has to confess that she is really not satisfied with the progress that has been made. She thinks Chancellor Reynolds is prepared to make every effort to see this thing gets accelerated.

Mr. Howard stated that after some of the difficulties the University has had and continues to have at City College, Trustee Inniss and he had spent maybe five or six hours with Dr. Gordon. He would suggest that if the Public Affairs Committee is going to be charged at all that Dr. Gordon be invited to review some of the ideas and recommendations that he has proposed for the entire institution so that nothing is left out. It seems to him that the materials Dr. Gordon provided to Trustee Inniss and himself would be very useful and very helpful to the Committee.

President Bowen stated that, as all the Trustees are aware, racism, homophobia, anti-Semitism, etcetra, has been going on at many colleges and universities throughout the nation. This weekend in Washington he met with people from the Anti-Defamation League. They and people from the New York City Human Rights Commission are going to come to LaGuardia to work on a program that, hopefully, could be disseminated not only throughout CUNY but throughout colleges and universities within the country. It's not enough to just say things are bad or to get up and apologize because certain things that you find unconscionable have happened. It's more important to get a meaningful program so with the help of our own network at the College, the Anti-Defamation League, and the Human Rights Commission, we hope to come up with a meaningful program to combat all that which is destroying our schools. He will continually work with the Committee and he thinks that they will be able to hopefully assure that this won't happen again.

Mr. Giordano stated that he believes everyone realizes that the statements that were made in that paper are no reflection on LaGuardia. The student government president and their body assured him that they had condemned those statements immediately. He thought their statement came out even prior to President Bowen's statements of condemnation. He would also recommend that this is greater than a public relations problem and thinks this situation should also be referred to the Student Affairs Committee for a deeper inspection. If possible those same materials should be sent to the Student Affairs Committee as well for introspection. There has to be some mechanism for dealing with such problems. He cautioned against infringing on First Amendment rights, but at the same time the Board and the Administration cannot allow hate speech or bigotry to be evident in CUNY's colleges.

Chairman Murphy stated for the record that the mandate to the Committee is to develop a program and to use the pamphlet and other materials in conjunction therewith. The University cannot dissipate its ability to continue to do the great things that have just been acknowledged by the wonderful gift and the great things that Frances Fox Piven talked about in The New York Times in her article yesterday by any manifestation of hatred directed at any group and he thinks this is the highest priority for the Board and the University. He further noted that all these suggestions are very constructive and that

there will be consultation with the Student Affairs and Faculty, Staff Committees. He stated that he will work closely with the Committee as well, and since there is no December meeting an interim report from the Committee would be forthcoming in January.

The motion recommending the referral of this issue with the mandate for a program and full consultation utilizing materials extent is clear, and was adopted.

Vice Chairperson Everett stated that it was many, many months ago that she brought up the issue of trying to get the University, all of the colleges, into the status of being smoke free. Although there was a lot of support and applause at that meeting and the student and faculty representatives were very much in favor of it, she does not believe very much has happened. She has been told of instances where a students who have asthma cannot find a place to go between classes at their college where there are no smokers. She thinks it's unconscionable that the Board and the Administration continues to allow this institution to have smoking privileges wherever students want to smoke. She knows this varies from school to school but hopes that the faculty will in some timely way get moving on this issue since it was mentioned that they do support it. The USS chairperson she knows personally supports it although he has not yet sought the sponsorship of the Student Government and just to spur him on she is going to give him a hat that says "SMOKING KILLS" and she is going to give Steve Kleinberg a sweatshirt that says "YES WE DO HAVE A SMOKING SECTION." She does hope there will be some movement on this because the numbers that are dying from smoking seem to grow, not diminish, every year. She asks everyone's help, Presidents particularly, and students especially, and the faculty as well.

Mr. Giordano responded that he personally supports Mrs. Everett in this endeavor and is an avid non-smoker. As a representative of a larger constituency he will bring it back to the steering committee at its first meeting on Friday for further discussion.

NO. 5. COMMITTEE ON FISCAL AFFAIRS, FACILITIES AND CONTRACT REVIEW: RESOLVED, That the following items be approved:

A. KINGSBOROUGH COMMUNITY COLLEGE - UNIFORMED SECURITY GUARD SERVICE:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract on behalf of Kingsborough Community College to purchase contract guard services. The contract shall be awarded to the lowest responsible bidder after public advertisement and sealed bidding by the College pursuant to law and University regulations. Such purchase shall not exceed a total estimated cost of \$1,300,000 for the annual period from January 1, 1994, to December 31, 1994, chargeable to FAS code 2-348-01-419. The contract shall include a provision to continue the contract for three (3) additional six-month periods ending June 1996, in the College's best interest. The contract shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: This service is required to provide security guards on the College campus during the interim period between the expiration of the current contract and the implementation of the Chancellor's initiative for University employed guards.

Statement by Mr. Howard:

It is with great pleasure, Mr. Chairman, that I have the opportunity to introduce the following resolution. In 1984 The City University of New York was a leader among the institutions that had disinvested their funds in companies doing business with South Africa. We did so to express our disgust with apartheid systems and to support the people of South Africa who had been denied their human rights. We also did so in order to help bring about change. Our efforts and those of many others have helped bring about this change. The African National Congress President, Nelson Mandela, who urged from prison to join in the battle against apartheid now urges all nations to help build the new South Africa and remove economic sanctions. It is in this spirit that this resolution is being brought to the Board.

Statement by Mr. Giordano:

Mr. Chair, I would like to declare my support for this item, although I must admit that I can only give cautious praise for the measure. I believe that it is essential that the Board of Trustees be explicit in its position: that should progress in South Africa cease, or take a turn for the worse, that the University is prepared to once again divest its holdings in companies that do business with or in South Africa. Moreover, it should be noted that it is only because of a world-wide request by Nelson Mandela that we even consider such a resolution.

I would also like to emphasize the fact that The City University adopted its policy of divestment prior to similar action by the City of New York; and has been properly cautious in ending the policy. The University should be proud of its record of leadership in this area.

Finally, I believe that it is important to remember that it was students working with the leadership of the University Student Senate that helped encourage the University's divestiture from South Africa almost a decade ago.

I urge that this item be adopted. Thank you.

B. SOUTH AFRICA - INVESTMENT POLICY:

WHEREAS, By resolution adopted on September 24, 1984, the Board of Trustees of The City University of New York expressed its opposition to the system of Apartheid by divesting its funds from financial institutions or companies doing business in the Republic of South Africa; and

WHEREAS, The City University recognizes the recent dramatic political developments and call for free elections in South Africa; and

WHEREAS, Nelson Mandela, President of the African National Congress in an address to the United Nations on September 24, 1993 has requested the removal of all economic sanctions; and

WHEREAS, The New York City Employees Retirement System and the Teachers Retirement System of The City of New York have repealed their divestiture resolutions; now therefore be it

RESOLVED, That the Board of Trustees of The City University of New York hereby removes any prohibitions on investment of the University Trusts and Gifts funds in financial institutions or companies doing business in the Republic of South Africa.

Mr. Howard stated that all issues relating to the investment of University funds are monitored closely by Vice Chancellor Rothbard and his staff. He further pointed out that there is one investment company but the actual securities are held by another company and both of these companies are very closely monitored by the Chancellor and her staff.

C. THE CITY UNIVERSITY OF NEW YORK - REHABILITATION PROJECTS FOR COMMUNITY COLLEGES:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute an agreement with the Dormitory Authority of the State of New York to enable the Authority to implement the design and construction of rehabilitation projects for community colleges in order to correct critical building deficiencies. Funding will be provided through the New York City Capital Budget with fifty percent (50%) City capital dollars and fifty percent (50%) State funds.

EXPLANATION: The City University of New York and the Dormitory Authority of the State of New York (DASNY) are conducting extensive assessments of the condition of various campus facilities. These assessments are identifying specific deficiencies throughout the campuses which must be corrected. Authorization for \$12 million in DASNY bond funds was included in the FY 1993-94 Capital Budget to correct critical health and safety building deficiencies at senior colleges. DASNY will be implementing the program of corrective actions funded by the \$12 million. In addition, \$1.5 million was included in the Capital Budget for community colleges.

Since DASNY will be implementing a large program of corrective actions at the senior colleges, it would be faster and more efficient to have them also run a program of corrective work at the community colleges. In order to transfer funding from the City Capital Budget to the Dormitory Authority of the State of New York, an agreement is needed. By incorporating these projects under Dormitory Authority Management, they will be subject to that agency's affirmative action program which has been successful in the hiring of consultants and instructors.

D. LEHMAN COLLEGE - REHABILITATION OF PARKING LOTS:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract on behalf of Lehman College for construction of Rehabilitated Parking Lots, Project No. LM035-091, and Associated Lighting, Project No. LM003-092. The contract shall be awarded to the lowest responsible bidder after public advertisement and sealed bidding by the Department of Design, Construction and Management pursuant to law and University regulations. The contract shall not exceed a total estimated cost of \$1,470,000, chargeable to City Capital Budget, Project No. HNX004 and HNY242. The contract shall be subject to approval as to form by the University Office of General Counsel; and be it further

RESOLVED, That the Director of the City Office of Management and Budget be requested to approve the funding necessary to award this contract.

EXPLANATION: The College utilizes a 900-car parking area, half of which is unpaved. The paved portion of the lot is severely deteriorated. Potholes and broken paving are common. Ponding occurs because of lack of drainage and the present inadequate lighting poses a severe security problem. This project will provide a modern, rehabilitated on-grade parking facility with proper drainage, lighting, fencing and security/control booths.

The construction documents were prepared by the firm of Vollmer Associates who were approved by the Board of Trustees on June 22, 1992, Cal. No. 4.E.

E. QUEENSBOROUGH AND LAGUARDIA COMMUNITY COLLEGES - ABSORPTION CHILLER AND COOLING TOWER REPLACEMENT:

RESOLVED, that the Board of Trustees of The City University of New York amend the resolution adopted at the meeting of June 22, 1992 (Cal. No. 4.F.) for the design and supervision of construction of absorption chiller replacements for the cafeteria and library buildings at Queensborough Community College, Project No. QB002-088, and the cooling tower replacement at LaGuardia Community College Project No. LG001-087 to authorize an increase in the estimated cost from \$283,700 to a new cost of \$400,000 chargeable to City Capital Project No. HN206.

EXPLANATION: This amendment is necessary because of the following reasons:

1. In 1988, Queensborough Community College requested the replacement of chillers and pumps in the library and cafeteria buildings. Based on the building condition assessment reports done recently and a survey done by the department of General Services, the College found that the cooling towers need replacement for efficient operation of the system. This will require additional contract documents and construction supervision services by the consultants.
2. For the cooling tower replacement at LaGuardia Community College, asbestos abatement documents need to be prepared as a result of asbestos containing material found in the fill material of the cooling tower. In addition, the contract documents need to be modified to accommodate field conditions identified in design during the last two years.

This amendment would allow this work to be added to Kallen and Lemelson's contract and enable this necessary work to be completed expeditiously. On January 25, 1988, Cal. No. 4.(2), the Board of Trustees adopted a resolution that approved a service contract with the firm of Kallen and Lemelson, Consulting Engineers.

F. THE GRADUATE SCHOOL & UNIVERSITY CENTER - LEASED SPACE: - Item withdrawn**G. BARUCH COLLEGE - LEASED SPACE:**

RESOLVED, That the Board of Trustees approve a ten-year lease for approximately 75,000 square feet of space at 225 Park Avenue South, Borough of Manhattan, for use by Baruch College; and be it further

RESOLVED, That the Board authorize the Secretary of the Board to sign the appropriate lease document after it has been approved by the General Counsel and Vice Chancellor for Legal Affairs.

EXPLANATION: Baruch College currently occupies approximately 176,000/S.F. of space at this building under a separate lease. The proposed new lease will give the College an additional 75,000 square feet of space on the entire Seventh and Eighth Floors, part of the Eighteenth and the entire Nineteenth and Twentieth Floors. The proposed lease will start upon substantial completion of Tenant requested Landlord work. The base annual rent for the new space is \$1,725,000 (\$23.00/S.F.). Landlord will provide services including but not limited to cleaning, heat and air conditioning, elevator service and exterior and structural repair.

The base rent will escalate by eighty cents per square foot (\$.80/S.F.) each year to compensate the Landlord for increases in annual operating costs for the demised premises. Tenant will pay for its share of increases in annual real estate taxes over the base year.

Landlord, at Landlord cost, will perform alteration in the demised premises per work specifications approved by Tenant.

At this point Mr. Badillo left the meeting.

Statement by Chancellor Reynolds

I have asked Vice Chancellors Richard Rothbard and Emma Macari to prepare a brief presentation for the Board on both the operating and capital budget requests for 1994-95. The major themes and objectives of this request have already been reviewed thoroughly by this Board, both in full session and in committee.

Today's presentation will review highlights of the request and, hopefully, answer any questions that Trustees may have. The Administration's efforts in the request concentrate on the academic program, consistent with the June 28th resolution by this Board, and the support structures necessary to address the challenges posed by dwindling public resources and growing enrollments. She also called the Board's attention to the letter to Governor Cuomo dated October 22, 1993 stressing University-wide academic program planning, capital investment, and one very interesting number in there which is the fact that during the 1992-93 academic year there were approximately 8,700 students in pre-nursing programs, competing for fewer than 2,000 clinical seats available throughout the University. The Administration is particularly concerned with restoring the proper balance between full- and part-time teaching, as everyone is determined to strengthen CUNY's liberal arts programs.

The University gives its testimony on November 12th, before the State Division of the Budget and the new director there, Mr. Rudy Runko. The Administration is cautiously optimistic that recent statements and actions by the Governor and CUNY's friends in the Legislature, as well as the good stance that was given to the University in the recent Regents Commission Report, will result in additional resources for CUNY in 1994-95.

Vice Chancellor Rothbard reported that the Chancellor's 1994-95 Budget Request for The City University of New York and the Chancellor's 1994-95 Capital Budget Request reflect the top priorities of each of the campuses, even if those seem to be a little repetitive with each other from campus to campus. The community college budget request represents a combination of additions and subtractions including adjustments in the building rental numbers based on some additional information, an emphasis on allied health programs, changes in maintenance costs, fringe benefits, and a downward adjustment in estimated tuition and other revenue coming into the budget in 1994-95. On the senior college side tuition is up \$2.7 million as a result of additional enrollment estimates, and as a result State aid is down \$2.7 million.

The overall objectives of the budget request are to 1) Recognize a continued enrollment growth at the University which it expects to sustain in the coming years with a projected enrollment of 226,000 headcount and 164,000 FTE students by fall of 1996. That number will grow to nearly 250,000 by the turn of the century. 2) Restore the balance among funding sources. As a result of recent

budget cuts and the dependence on tuition increases to fill the gaps, tuition has risen to a much too high percentage of the overall budget in both the senior and community colleges. City and State support have fallen as a percentage and the Administration seeks to redress that at a reasonable rate in the budget request. 3) Rebuild the full-time faculty base. On average at the colleges 50% or more of undergraduate teaching is done by adjunct faculty. This request asks for funding for 200 additional full-time faculty at senior and community colleges. This request will put the University on the road to achieving the master plan goal of 70% teaching by full-time faculty by 1996. 4) Revitalize the regional economy. Building on the success this year of the Workforce Development Initiative, the Administration is seeking to enhance that initiative in 1994-95 and expand efforts beyond those successful programs that have already been implemented. 5) Reinvest resources in academic programs and student support structures. These areas have been especially hard hit recently not only by the budget cuts but by the effect of two early retirement programs in 1990 and 1992 that saw a lot of staff leaving the institution. The University is now in the situation of having to play catch-up to restore vital services in academic and academically related areas of the budget request. 6) Redress the lack of adequate facilities, equipment, and materials. Libraries and laboratories have been particularly hard hit over recent years, and instructional equipment has fallen into disrepair or obsolescence in many programs. 7) Renew the commitment to a safe and secure environment for learning and research.

Vice Chair Everett asked if it was correct that an excess of \$2.7 million came to the University through additional student enrollment and as a result it lost \$2.7 million from other sources.

Vice Chancellor Rothbard responded that as a result of the re-estimate of what the enrollment is going to be for next year, the amount the University needs to request in additional State aid is \$2.7 million less than had been thought a couple of weeks ago. The University hasn't cut the request, it has cut the requested State aid increase because it is unnecessary to fulfill the budget request bottom line. Three weeks ago the Administration did not have the fall flash enrollment for the senior colleges and community colleges. It now has the fall flash enrollment and knows that enrollment is stronger than originally anticipated for 1994-95. The original estimate was based upon certain enrollment assumptions but the revenue collections have been stronger than originally anticipated. As a result while CUNY estimates serving the same number of students, the revenue that those students will be bringing in as a result of the fall actuals and the collection rates over the last couple of months are stronger than originally anticipated.

In terms of enrollment at the senior colleges, over the last couple of years headcount has been rather flat with a projected strong growth in 1994-95. Even though headcount has been relatively flat, students are enrolling in a greater number of credits and as a result FTE enrollment, which is the basis for funding, continues to grow steadily. Growth is even more dramatic at the community colleges which are really the point of entry for many CUNY students. Both the headcount and the FTE enrollment has been extremely strong over the last couple of years and is expected to continue on that steep slope in the coming year, 1994-95, of the request.

The major program areas contained in the budget request are identical for both the senior and the community colleges although some of the elements may apply only to one or the other. Strengthening Academic Programs includes such things as once again seeking senior college status for Medgar Evers College, the undergraduate teaching initiative, strengthening libraries, and various academically oriented enterprises. Promoting Student Success addresses issues of financial aid, retention, services to disabled students especially under the ADA, child care, and counseling and advisement services. Expanding Public and Private Partnerships deals with the Workforce Development Initiative, Board of Education collaborative programs, and collaborations with other State and City agencies. Creating and Disseminating Knowledge deals with instructional equipment, especially emanating from the SETM report, graduate financial aid, educational technology, and organized research. Protecting People and Property addresses facilities support, security, repairs of CUNY's facilities, and the Cadet Corps. And finally College-wide and University Operations deals with such things as building rental costs and leases, fringe benefits, utilities, and collective bargaining costs.

The University is starting to attempt, through the budget request, to shift responsibility for funding the request away from tuition and towards its tax levy partners. In the senior college case that is mostly the State. The Administration is seeking to reduce tuition from 33% to 30% in the budget. On the community college side the Administration is seeking to restore the City's historic role, going from 24% to 28% of City support and reducing tuition dependency from 39% to 35%.

Mr. Fink noted that there is a request for a \$4.5 million increase for programs that improve retention such as the skills immersion programs and freshman year programs. He asked what the base number was that this \$4.5 million is to be added to, and what percent increase it is for those programs? For the past couple of years spending money to improve retention has been a major thrust of many of the Board members and the freshman year program that many had worked on was thought to be rather successful.

Vice Chancellor Rothbard responded that there is a base of between \$15 and \$16 million in those programs at the senior and community colleges so that would be about a 25% increase.

Vice Chancellor Marcari reported that the capital budget request is asking for \$321 million. Several projects totaling \$750 million have been completed in the past year. They include the College of Staten Island for \$310 million, the \$65 million East Academic Complex at Hostos Community College, renovation of portions of three floors in the North Building at Hunter College, and a new physical education facility at Lehman College. Projects under construction which are nearing completion include the new library at Baruch College, two projects at City College dealing with the modernization and rehabilitation of Steinman Hall and the Great Tower, and renovations of the heating plant and electrical distribution systems and other infrastructures at Queens College. At City College restoration of the landmark Shepard Hall building continues. The Performing Arts Center and the gymnasium at the College of Staten Island will be completed for a total of five new buildings and 14 renovations. At Hostos Community College a modular facility is being built on the site of the Savoy Manor to house some temporary facilities and swing space while the 500 Grand Concourse building is being renovated. The 1993-94 capital budget provided authorization for site acquisition and the hiring of planning and design consultants for Baruch College's Site B. The Administration is working with the College in its attempts to acquire a site that could be developed in conjunction with the Dormitory Authority for the relocation of the single room occupants who now reside in the Site B facility. At City College a consultant is helping with space allocations so that the Sophie Davis Biomedical Program can be housed at the College. Funding has been authorized for land acquisition and planning for phase II at John Jay College; \$10 million for the design for renovation work in buildings at Brooklyn College; renovation of the power plants at Lehman and Queens Colleges; and renovation of buildings at Hostos and LaGuardia Community Colleges. This year new and/or updated master plans will be prepared for several colleges such as Brooklyn and Medgar Evers Colleges. The University has gone through a major Building Condition Assessment Initiative to identify all the deficiencies that exist in its buildings. This is a two phase project starting with the buildings that are owned by the City University or the State and then moving on to the buildings owned by the Dormitory Authority. This condition assessment survey identifies several projects that will be taken care of in the next capital budget.

The main focus of the capital budget request continues to be the identification of projects for rehabilitation and modernization. Health and safety projects that will provide code compliant fire exits and fire alarm systems represents about \$71.7 million and is a large part of the request. Similar types of projects will be the rehabilitation and extended use of facilities. The condition assessment report will focus on proposing projects to protect the State investment in CUNY's facilities. A large portion of this request includes \$40 million for rehabilitation of Brooklyn College's infrastructure.

The third focus of the request is for modernization and improved utilization of existing buildings to meet programmatic needs. Facilities will be updated by reconfiguring spaces to provide teaching and research laboratories to bring 21st century technology to the classrooms and for state-of-the-art audiovisual equipment and computers. In this initiative we are also following the Chancellor's Initiative to evaluate existing restrooms and then proposing projects to reconfigure facilities to provide equity and a fair distribution of restrooms.

The fourth initiative which is focused on represents about 19.6% of the capital budget and is to accommodate enrollment growth by providing classrooms, faculty offices, student study areas, and other spaces to support the academic program. This category contains the first major initiative to provide for master planning for facilities following an intensive space and space allocations study so that in these tight times resources can be allocated to those whose needs are the greatest. These space studies will be dealing with space deficits and not just the quantity of space but the quality of space.

The University is also requesting funds to deal with providing accessibility to its buildings. At this time the request is for studies to follow the ADA and then in the next capital budget there will be a request for construction dollars. The University has done an excellent job in the first phase of energy conservation. Most of its buildings were relamped and a lot of money was saved. The next phase of energy conservation projects will deal more with energy management systems, controls, the

replacement of antiquated chillers with high efficient ones, etc. The University should realize considerable energy savings and apply for rebates from utilities companies and other federal grants. A lot of University dollars are going for construction projects that have been identified in the building condition assessment report. 17% of the request is basically for consultant fees for the design of projects for the rehabilitation of facilities. There is a \$20 million request for equipment, \$15 million allocated for the senior colleges and \$5 million for the community colleges. In the senior colleges \$5 million is requested to continue funding for the graduate research initiative that was funded for the first time in the last capital budget. In the community colleges a large portion of the \$5 million requested will be targeted for improving equipment for the health sciences, allied health, and the nursing programs. There is a small portion of the capital budget for land acquisition, mainly for Phase II of Medgar Evers College. That concludes a brief summary of our capital budget.

Vice Chairperson Everett stated that in the design of any future buildings or the redesign of current ones, she would like to urge that careful consideration be given to the ventilating systems so that in fact people can live in and breath healthfully in them. The University has some sealed buildings that have been very problematic because the air is not filtered properly and the filters do not get cleaned. She also thinks that building designs always ought to keep security in mind with respect to the minimum number of doors and locking systems and alarm systems and so forth, because they are cheaper to have installed during construction than when they have to be installed later on.

Chancellor Reynolds concurred. She also noted that one other priority in the years ahead as the University remodels is the inclusion of single faculty offices, which are too few in the present facilities.

H. 1994-95 OPERATING BUDGET REQUEST:

RESOLVED, that the Board of Trustees approves the Chancellor's 1994-95 Operating Budget Request for The City University of New York of \$1.3 billion.

EXPLANATION: The Chancellor's 1994-95 Operating Budget Request is \$1.3 billion, an increase of \$119.6 million over the 1993-94 appropriated base. This amount represents mandatory cost increases of \$71.0 million, and program initiative cost increases of \$48.6 million.

At the senior colleges, the overall request is \$960.6 million, an increase of \$81.8 million, or 9.3 percent over the 1993-94 base of \$878.8 million. The community college request is \$349.9 million, an increase of \$37.8 million, or 12.1 percent, over the 1993-94 base of \$312.1 million.

The request seeks to strike the necessary balance between the critical needs of the University and the fiscal realities confronting the State and City. It maintains the University's commitment to open admissions and academic excellence by strengthening the instructional and physical infrastructure. The centerpiece of the request is the University's commitment to strengthen academic programs. The University also seeks to promote student success and expand its partnership with the public school system. The request seeks the return of full senior college status to Medgar Evers College. The University seeks expansion of the Workforce Development Initiative, and additional support is sought for Graduate Fellowships, New Facilities, Campus Safety and Security, and other University Priorities.

In 1994-95 enrollment is expected to continue to grow. The 1994-95 Chancellor's budget request represents the level of funding required to provide necessary classroom and support services to our 208,000 students, as well as to achieve the goals described in the University's 1992 Master Plan.

I. CAPITAL BUDGET REQUEST FOR 1994-95: RESOLVED, That the Board approve a 1994-95 Capital Budget Request for \$320.8 million, including \$302.5 million for major project costs authorized by the City University Construction Fund and funded through Dormitory Authority of the State of New York bonds, and \$18.3 million for capital rehabilitation work funded through City/State capital appropriations; and be it further

RESOLVED, that the Master Plan for the University be and is hereby amended as necessary to provide for the capital proposal.

The Capital Budget Request and the schedule of projects are on file in the Office of the Secretary of the Board.

EXPLANATION: The Capital Program addresses the major construction, rehabilitation and capital equipment needs of the City University. The program focuses on critical health, safety, code compliance and facility rehabilitation projects, expansion and modernization of facilities to accommodate enrollment growth by providing instructional, faculty and student support space and projects to upgrade and modernize CUNY facilities to support the needs of CUNY academic programs identified in campus master plans.

Major projects that have been or will be completed this year total \$750 million and include:

- All facilities on the new Willowbrook campus of the College of Staten Island (\$310 million) except for the Performing Arts Center and the Gymnasium,
- Renovation of a commercial/industrial building for a library, computer center and administrative offices at Baruch College (\$155 million),
- Construction of the East Academic Complex including classrooms, faculty offices, cafeteria, theatre and physical education facilities at Hostos (\$85 million),
- Modernization of Steinman Hall engineering building and rehabilitation of the Great Tower at City College (\$101 million),
- A new physical education facility at Lehman College (\$58 million),
- Renovation of portions of three floors in the North Building at Hunter College to provide classrooms, labs and offices for biology, music, film, theatre and communications (\$22 million).

The following major projects totalling \$86 million are under construction:

- The second phase of rehabilitation of the Shepard Hall facade at City College (\$28 million),
- Construction of the Performing Arts Center and the gymnasium at the College of Staten Island (\$50 million),
- Construction of a modular facility on the site of the Savoy Manor to house student and administrative services at Hostos Community College (\$8 million).

This year new and/or updated master plans will be prepared for several colleges such as Brooklyn College and Medgar Evers College. Planning and design are proceeding for the correction of the most urgent condition assessment deficiencies funded in the FY1993-94 Capital Budget.

In addition, funding has been authorized for the following programs:

- Design for a new building that will complete Baruch College's master plan and replace expensive and inadequate leased space (\$24 million),
- Alteration of facilities for the Sophie Davis Biomedical Program at City College (\$14 million),
- Design for renovation work in buildings at Brooklyn College (\$10 million),
- Design for the rehabilitation of 500 Grand Concourse at Hostos Community College and the Main building at LaGuardia Community College,
- Land acquisition and planning for phase II construction at John Jay College (\$10 million),
- Design for the renovation of "B" Building at Queens College.

In response to the results of CUNY's comprehensive Building Condition Assessment program, the 1994-95 Capital Budget Request is focused on urgently needed health and safety projects, rehabilitation and modernization of facilities, accessibility for people with disabilities and energy conservation. The 1994-95 request also proposes to initiate critically important efforts to respond to the impact of enrollment growth on CUNY facilities. The request includes several projects which provide additional classroom, faculty and student support facilities and a major initiative to update CUNY campus master plans.

The following is a breakdown of the requests for projects funded with Dormitory Authority Bonds:

Health & Safety	68.1 million
Rehabilitation & Extended Use	102.1 million
Modernization & Improved Utilization	66.8 million
Programmatic Initiatives/New Facilities	60.3 million
Accessibility for People with Disabilities	0.8 million
Energy Conservation	4.4 million
TOTAL	302.5 million

Included in this total are several major capital projects, including:

- Elimination of health and safety deficiencies identified in the condition assessment (\$65 million),
- Rehabilitation of the Brooklyn College infrastructure (\$48 million),
- Master plan updates at selected CUNY campuses (\$7 million),
- Renovation of the 500 Grand Concourse building at Hostos Community College (\$48 million),
- Phase III of the restoration of Shepard Hall facade at City College (\$33 million),
- Consolidation of computer operations and creation of computer classrooms at Lehman College (\$11 million),
- Creation of additional classrooms and faculty offices at Hunter College (\$5 million),
- Upgrade of campus mechanical systems at Kingsborough and Queensborough Community College (\$11.5 million),
- Design for alteration of the Carroll Street Building at Medgar Evers College (\$8 million).

In addition to the major construction projects funded by the Dormitory Authority, the City and State Capital Budgets provide appropriations for rehabilitation work such as replacement of roofs and windows, facade stabilization, upgrading of mechanical and electrical systems, and interior alterations to accommodate changing programmatic needs of the colleges. The University's 1994-95 Capital Request includes \$18.3 million for such projects. The following programs are included in this total:

Health & Safety	3.6 million
Rehabilitation & Extended Use	7.6 million
Modernization & Improved Utilization	2.5 million
Programmatic Initiatives/New Facilities	2.2 million
Accessibility for People with Disabilities	2.0 million
Day Care	0.4 million
TOTAL	18.3 million

The costs of the proposed senior college projects will be borne entirely by the State, whereas the cost of the community college projects will be shared equally by the State and the City.

Mr. Howard stated that this year the budget process was tedious, hard, and short and that there were complaints from all kinds of areas and people in the institution. He is happy to say that the Chancellor and Vice Chancellor Rothbard and the staff have singularly met at least 95% of our goal of meeting with anyone that wanted to talk about budget and he thinks it went reasonably good. There are still a few complaints out there but he thinks that overall the University is moving forward and he is happy that it is moving forward very rapidly tying together both the budget process and the review of academic programs.

Chairman Murphy concurred that the committee has worked hard and a lot of people have worked very hard and he thinks it's excellent work.

Mr. Cenci stated that with the concurrence of President Jackson, he is requesting that the following resolution be withdrawn pending further consideration by the Committee on Academic Policy, Program, and Research.

NO. 6. COMMITTEE ON ACADEMIC POLICY PROGRAM, AND RESEARCH: RESOLVED, That the following item be approved:

A. MEDGAR EVERS COLLEGE - CERTIFICATE PROGRAM IN PRACTICAL NURSING: - ITEM WITHDRAWN

NO. 7. COMMITTEE ON PUBLIC AFFAIRS: RESOLVED, That the following item be approved, and report noted:

A. REPORT: Mrs. Bloom reported on the following:

1. Mrs. Bloom reported that this year the CUNY student voter registration project resulted in nearly 30,000 voter registration forms being distributed during the summer and fall class registration and freshman orientation periods. Since the program started in 1987, more than 216,000 voter registration forms have been distributed to students during class registration periods.
2. Bronx Community College dedicated the University's second Family College, the first in the Bronx, on October 12. Mrs. Joyce Dinkins and Borough President Fernando Ferrer participated in the ceremony. This program is modeled on the very successful Family College at Kingsborough Community College and is a collaborative effort between the University, the Human Resources Administration, and the New York City Public Schools. It offers parents on public assistance an education that will prepare them for careers as well as an excellent early childhood education on campus for their young children while their parents attend classes.
3. Approximately 200 members of the faculty who have won major national and international awards and grants over the past year will be honored at this year's Distinguished Faculty reception on November 23. It will be held at the United Nations Delegates Dining Room. This is always a wonderful occasion and one that all Trustees will enjoy.
4. On behalf of her colleagues on the Board, she expressed warmest congratulations to Vice Chancellor Jay Hershenson on his recent marriage to Becky Seawright.

B. ASIAN AMERICAN HIGHER EDUCATION COUNCIL/INDIAN RELIEF FUND: The resolution was moved and seconded.

Dr. Tam stated that most of us have learned about the earthquake disaster in India through the New York Times and other news media. Even though news items did not appear recently about the disaster, immense suffering is still going on in that country. AAHEC, an organization not unknown to this body, has decided to take up a collection specifically to help the victims of the earthquake in India. Professor Sankar Sastri, a department chair at New York City Technical College, is responsible for that project. In about two months' time, it will turn over the entire collection to an appropriate agency in India. A ceremony will be held where a check of the entire sum will be delivered to the Consulate General of Indian Government. He hoped the Board will help facilitate this project by adopting the resolution.

Mr. Inniss asked if the University has a policy on how it conducts business when receiving funding for various activities and concerns like these? More specifically, does the University have a policy on how it goes about collecting funds from the various constituencies of the University for anything? If not, he would hope that the Administration looks at developing a policy on how funds are collected throughout the campuses.

Chancellor Reynolds noted that the University, for example, is very active in United Way and if members of the University family wish to contribute to United Way they can do so by a payroll deduction. There are at various times on campuses individual fund drives for various projects that are handled in a campus specific manner. She does not know if there is anything more to add to that. The University does have organized means for some of the very big civic drives but thinks Trustee Tam was indicating on this ad hoc drive a manner by which funds could be handled and channeled to the appropriate group.

Chairman Murphy noted that from time to time when there have been major international disasters such as the Indian situation there have been University-wide projects to raise funds and appropriate vehicles were found. What he would suggest is that the Secretary review the minutes and begin to kind of tap into the institutional memory in which those situations have occurred, review what processes were used then. He thinks this is appropriate for the Public Affairs Committee to look at and in due course give the Board some kind of recommendation.

The following resolution was adopted:

WHEREAS, The recent tragedy of the earthquake in India has claimed thousands of lives and devastated the lives of thousands of survivors who are in desperate need of aid; and

WHEREAS, The Asian American Higher Education Council (AAHEC), an organization comprised of Asian American faculty, students, and staff of The City University of New York, has established the "Indian Relief Fund" in order to try to alleviate some of the suffering of the survivors of the earthquake; now

THEREFORE, BE IT RESOLVED, The Board of Trustees of The City University of New York encourages the members of the University community to support the Asian American Higher Education Council (AAHEC), in their activity to mitigate the suffering of the earthquake victims in India.

Mr. Howard requested that at some point the Chancellor report to the Trustees on the status of the sexual harassment case at Queensborough Community College. Specifically, there is no mechanism to remove involved persons from the payroll in such cases. At some point the Trustees should be advised of the status of such cases.

Chancellor Reynolds responded that this is both a personnel and legal matter but that Trustees would be kept informed.

Upon motions duly made, seconded and carried, the Board went into executive session to consider a personnel matter. The public meeting was adjourned at 6:00 P.M.

SECRETARY GENEVIEVE MULLIN

**MINUTES OF THE EXECUTIVE SESSION OF THE BOARD OF
TRUSTEES OF THE CITY UNIVERSITY OF NEW YORK**

HELD

OCTOBER 25, 1993

**AT THE BOARD HEADQUARTERS BUILDING
535 EAST 80TH STREET - BOROUGH OF MANHATTAN**

The Chairperson called the executive session to order at 7:00 P.M.

There were present:

**James P. Murphy, Chairperson
Edith B. Everett, Vice Chairperson**

**Sylvia Bloom
Louis C. Cenci
Michael J. Del Giudice
Stanley Fink
Charles E. Inniss**

**William R. Howard
Harold M. Jacobs
Susan Moore Mouner
Thomas Tam
Anthony Giordano, Jr., ex officio**

Robert A. Picken, ex officio

**Secretary Genevieve Mullin
Vice Chancellor and General Counsel Robert E. Diaz
Lillian W. Phillips, Executive Assistant**

**Chancellor W. Ann Reynolds
Deputy Chancellor Laurence F. Mucciolo
Dean David Fields
Dean Brenda Spatt**

The absence of Trustees Carrion and Badillo was excused.

Upon motion duly made, seconded and carried, the following resolution was adopted:

E.1. PRESIDENTIAL TRANSITION AT THE COLLEGE OF STATEN ISLAND: RESOLVED, That the Board of Trustees approve the replacement of the incumbent President of The College of Staten Island effective immediately and endorse the establishment of a Presidential Search Committee and that the Chairperson appoint the members of the Search Committee pursuant to Board policy, and be it further

RESOLVED, That the Board delegate four Trustees, two of whom shall be the Chairperson and the Vice Chairperson of the Board, its authority to approve, upon the recommendation of the Chancellor, the appointment of an Acting President of The College of Staten Island with an effective date to be established by the four Trustees, and be it further

RESOLVED, That the four Trustees be authorized, upon the recommendation of the Chancellor, to appoint the incumbent President as a University Professor with an effective date and term to be established, and be it further

RESOLVED, That if designations are made by the four Trustees pursuant to this resolution, a report of such actions shall be included in the University Report of a regularly scheduled meeting of the Board of Trustees, and be it further

RESOLVED, That should the President decide to tender his resignation effective no later than December 31, 1993 by midnight, October 25, 1993, this resolution is hereby withdrawn.

EXPLANATION: The transition in leadership at The College of Staten Island is in keeping with President Volpe's commitment in early 1991 to step down following the opening of the college's new campus.

Mr. Giordano abstained.

Upon motions duly made, seconded and carried, the executive session was adjourned at 7:00 P.M..

SECRETARY GENEVIEVE MULLIN