

**MINUTES OF THE MEETING OF THE BOARD OF  
TRUSTEES OF THE CITY UNIVERSITY OF NEW YORK**

**HELD**

**SEPTEMBER 29, 1994**

**AT THE BOARD HEADQUARTERS BUILDING  
535 EAST 80TH STREET - BOROUGH OF MANHATTAN**

In the absence of the Chairperson, the Vice Chairperson called the meeting to order at 4:42 P.M.

There were present:

**James P. Murphy, Chairperson  
Edith B. Everett, Vice Chairperson**

**Herman Badillo  
Herbert Berman  
Jerome S. Berg  
Gladys Carrion**

**Michael Del Giudice  
William R. Howard  
Charles E. Inniss  
Susan Moore Mouner  
Thomas Tam**

**Sandi E. Cooper, ex officio**

**Anthony Giordano, ex officio**

**Secretary Genevieve Mullin  
Robert E. Diaz, General Counsel and Vice Chancellor for Legal Affairs  
Lillian W. Phillips, Executive Assistant**

**Chancellor W. Ann Reynolds  
Deputy Chancellor Laurence F. Mucciolo  
Acting President Blanche Blank  
President Raymond C. Bowen  
Acting President Leo A. Corbie  
Acting President Stephen M. Curtis  
President Josephine Dunbar Davis  
President Ricardo R. Fernandez  
President Leon M. Goldstein  
President Matthew Goldstein  
President Frances Degen Horowitz  
Acting President Marcia V. Kelzs  
President Vernon Lattin**

**President Gerald W. Lynch  
President Charles E. Merideth  
President Yolanda T. Moses  
President Isaura S. Santiago  
President Kurt R. Schmeller  
President Marlene Springer  
Vice Chancellor Richard Freeland  
Vice Chancellor Jay Hershenson  
Vice Chancellor Emma E. Macarl  
Vice Chancellor Brenda Richardson Malone  
Vice Chancellor Elsa Nunez-Wormack  
Vice Chancellor Richard F. Rothbard  
Dean Stanford R. Roman, Jr.  
Acting Dean Merrick T. Rossein**

The absence of Mr. Fink, and Dr. Jacobs was excused.

**A. WELCOME TRUSTEES:** Vice Chair Everett introduced and welcomed two new Trustees, Mr. Jerome S. Berg, who was appointed by Mayor Giuliani, and Dr. Herbert Berman, who was appointed by Governor Cuomo. She also reported that Chairman Murphy, Trustees Badillo and Jacobs, and she had been reappointed by the Governor.

Vice Chair Everett noted that Trustee Jacobs regrets that he could not be present at today's meeting because of his recent accident. He appreciates deeply all the good wishes extended to him and thanks everyone for their thoughtfulness.

**B. WELCOME TO NEW ADMINISTRATORS:** Vice Chair Everett introduced and welcomed Dr. Marlene Springer, the new president of The College of Staten Island. She also welcomed Dr. Stephen M. Curtis in his new role as acting president of Queens College, Dr. Marcia V. Keizs in her new role as acting president of Borough of Manhattan Community College, and Dr. Merrick T. Rossein as acting dean of The City University School of Law.

**C. PRESIDENTIAL SEARCH COMMITTEE - CUNY SCHOOL OF LAW:** Vice Chair Everett reported that Trustee Herman Badillo has been appointed Chairperson of the Dean's Search Committee for The City University School of Law. Trustees Herbert Berman, Gladys Carrion, and Stanley Fink will serve as members of the Committee. Seymour Boyers, Chair of the Law School's Board of Visitors, will also serve as a member. Faculty and student representatives will be chosen according to University and Law School guidelines.

**D. PRESIDENTIAL HONORS:** Vice Chair Everett noted the following:

(1) **President Isaura Santiago Santiago, Hostos Community College**, has been appointed by President William Clinton to the President's Advisory Commission on Educational Excellence for Hispanics. She has also been appointed by Governor Mario Cuomo as a member of the Liberty Scholarship Task Force.

(2) **President Matthew Goldstein, Baruch College**, will receive the Jewish National Fund Tree of Life Award at an October 19, 1994, testimonial dinner in his honor, in recognition of his outstanding professional and humanitarian leadership, dedication to American-Israeli friendship, and devotion to world peace.

**E. CITY UNIVERSITY HONORS:** Vice Chair Everett announced that **The City University of New York** has received a \$1 million grant from the Humana Foundation, which will establish the Humana Foundation Minority Doctoral Fellowships at the Graduate School and University Center to encourage the presence of minority researchers and faculty in disciplines where they are presently underrepresented. Chancellor Reynolds is to be commended for presenting this proposal to the Humana Foundation, on whose Board she serves, and for obtaining this award. The Humana Foundation grant, the largest private grant for minority doctoral fellowships received in the history of CUNY, will enhance CUNY's leadership role in helping to address the critical need for additional minority scholars.

**At this point Trustee Howard left the meeting.**

**F. SCHOOL HONORS:** (1) **Baruch College** was ranked among the top 20 commuter colleges in the United States and among the top ten public commuter colleges nationwide, in the Money Magazine 1995 Guide, Your Best College Buys Now.

(2) **Baruch College**'s Chapter of The Golden Key National Honor Society has been selected as a Key Chapter Award recipient, for scholarship, service and recognition.

(3) **City College** is the recipient of three prestigious grants: a \$3.8 million NASA Institutional Research Award for a multidisciplinary science and engineering research project; a \$1 million grant from the U.S. Department of Transportation's Research and Special Programs Administration (RSPA), to operate CCNY's Region II University Transportation Research Center; and a \$1 million grant from the National Science Foundation for Project WeatherWatch, a program designed to increase teachers' knowledge of atmospheric science.

(4) **Hostos Community College** - Vice Chair Everett extended Congratulations to Hostos on its 25th Anniversary, which will be celebrated on October 14th with the opening of the **Hostos Center for the Arts & Culture**. All Board members are invited to attend this gala event.

**G. FACULTY HONORS:** (1) **Mary Theresa Ortiz**, Professor in the Department of Biological Sciences at Kingsborough, served as a Faculty Project Counselor for NASA's 1994 Space Life Sciences Training Program during the summer at the Kennedy Space Center in Cape Canaveral, Florida.

(2) **Myriam Sarachik**, Professor of Physics at City College and the Graduate School, has been elected a member of the National Academy of Sciences because of her "distinguished and continuing achievements in original research."

At this point Trustee Howard rejoined the meeting.

(3) **Effie Papatzikou Cochran**, Assistant Professor in the Department of Academic Skills at Baruch College, received an American Council of Learned Societies Summer 1994 Fellowship.

(4) **Jane M. Horburger**, Associate Professor of Educational Services at Brooklyn College, was appointed Chair of the Nila Baton Smith Award Subcommittee of the International Reading Association.

(5) **Nancy Drake S. Lay**, Professor of English as a Second Languages at City College, has been named to the Chancellor's Asian Pacific American Advisor Council of the New York City Board of Education.

(6) **J. David Lichtenthal**, Associate Professor of Marketing at Baruch College, has been named editor of the Journal of Business-to-Business Marketing.

(7) **Michi Itami**, Assistant Professor of Art at City College, has been elected to the Board of Directors of the College Art Association and appointed chairperson of the CAA's Committee on Cultural Diversity.

At this point Trustee Berman joined the meeting.

**H. STUDENT HONORS:** (1) **Israel Halpern**, currently enrolled in City College's Communications, Film & Video program, and three former students of that Program, **Afshar Arda**, **Esther Bell** and **Valter Nato**, have combined their ethnic diversity and talents to produce "Uptown Shorts," four original short films written and directed by each student. The films, which deal with significant problems facing today's society, were shown at the internationally known Angelika Film Center in New York City.

(2) **Josephine S. Guevarra**, a Ph.D. candidate at the Graduate School and University Center, was recently honored for her scholarship with awards from the New York State Black and Puerto Rican Legislative Caucus and the Pamela S. Galiber Memorial Award Committee.

**I. ALUMNI HONORS:** (1) **Janet Lennon**, City College alumna, who previously spent three years as Special Counsel to ex-Police Commissioners Lee Brown and Raymond Kelly, was appointed NYC Deputy Police Commissioner for Legal Matters. She will command a 900-employee bureau that handles legal matters and plays a key role in developing and executing NYPD enforcement strategies.

(2) **Joyce Stephens**, alumna of the John Jay College of Criminal Justice, was promoted to captain. She is the only African American among 14 female captains in the NYC Police Department.

**J. STAFF HONORS:** (1) **James Mulzet**, graduate of the NYC special education system and a staff member at City University Central Office, was featured prominently in the *NAPMR Quarterly Publication*. The leading article highlighted Jimmy's life story and his momentous meeting with Pope John Paul II in Denver, Colorado last year.

**K. GRANTS:** Vice Chair Everett presented for inclusion in the record the following report of Grants \$100,000 or above received by the University since the last Board meeting:

#### **BOROUGH OF MANHATTAN COMMUNITY COLLEGE**

a. \$957,823      NYSed to Sandra Poster, for "VATEA -- Post-Secondary."

**BROOKLYN COLLEGE**

- a. \$140,414 Corporation for National and Community Service to Prof. Nancy Romer, Psychology, for "PEACE (Promoting Education and Community Empowerment)."

**THE CITY COLLEGE:**

- a. \$272,255 NSF to J. Barba, Electrical Engineering, for a "Center for Minorities in Information Processing Systems."
- b. \$260,000 NSF to G. Baumslag, Mathematics, for "Computational Group Theory."
- c. \$254,421 NIH to J. Wallman, Biology, for "Role of Vision in Etiology of Axial Myopia."
- d. \$223,418 NIH to R. Callender, Physics, for "Spectroscopic Studies of Visual Pigments."
- e. \$221,523 NIH to H. Schulz, Chemistry, for "Fatty Acid Metabolism in Heart and its Regulation."
- f. \$163,170 NIH to W. Stanhope, Medical School Administration, for "Physicians' Assistants Program."
- g. \$157,812 AFOSR to S. Ahmed, Electrical Engineering, for "Novel Multiplexing Techniques for High-Speed Optical Transmission Systems Using Optical Amplifiers."
- h. \$148,072 NASA to R. Alfano, Physics, for "Investigation of the Basic Physics of High Efficiency Semiconductor Hot Carrier Solar Cells."
- i. \$136,475 ORPHAN MEDICAL, to M. Lev, Med, for "Monitoring of Lipid Levels in White Blood Cells and in Plasma of L-Cycloserine."
- j. \$134,970 NSF to G. Benenson, Mechanical Engineering, for "Evaluation of City Science Center."
- k. \$134,970 NSF to G. Benenson, Technology, for "The Urban Environment as the Vehicle for Elementary School Science Teaching."
- l. \$128,000 NSF to J. Guyden, Biology, for "A Study of Thymic Nurse Cell Function."
- m. \$115,460 NIH to T. Myers, Physiology, for "Microcirculation in Diabetes Mellitus."
- n. \$102,263 NYSED to O. Patterson, Elementary Education, for "Skills and Language Development Program."
- o. \$100,000 Aaron Diamond FDT to C. Moore, Med, for "AIDS Student Oriented Research Project: Cell Wall Effects of Bleomycin on AIDS Opportunistic Fungal Pathogens."

**THE COLLEGE OF STATEN ISLAND**

- a. \$142,582 NYC/MH to Carol Sonnenblick, for "Creative Exchange Program."
- b. \$138,500 NYS-DSS to Marianne McLaughlin and Cynthia Murphy, for "Child Care and Development Block Grant."
- c. \$102,000 NYSED to Leonard Ciaccio and James Sanders, for "Science Discovery Project-Honors Research Internship."

**GRADUATE SCHOOL & UNIVERSITY CENTER**

- a. \$332,000 NSF to Prof. Jo Landers, for "Teacher Education Equity Project."
- b. \$210,692 NIDOCDC to Prof. Harry Levitt, for "Video Processing of Speech for "Hearing Impaired Persons."
- c. \$154,384 Lilly Endowment to Profs. Anthony Stevens-Arroyo and Ronald Hellman, for "National Research Network and Consultation Project for Latino Religion."
- d. \$150,000 Aaron Diamond to Associate Provost Pamela Reid, for "Aaron Diamond Fellowship Programs."
- e. \$129,000 NSF to Prof. Dennis Sullivan, for "Dynamical Systems, Geometry and Quasiconformal Homeomorphisms."
- f. \$111,174 NICHD to Prof. David Bearison, for "Peer Interaction and Cognitive Development."

**LEHMAN COLLEGE**

- a. \$105,100 Department of Health and Human Services to Joseph Rachlin, for "Minority Access to Research Careers at Lehman College."

**NEW YORK CITY TECHNICAL COLLEGE**

- a. \$109,586 NYSED-VATEA to Dr. Lois Blades-Rosado, for "Brooklyn Educational Opportunity Center."
- b. \$100,000 NYSED-VATEA to Prof. Mary Nilles, for "Global-Local Linkages: Fostering an International Dimension Through Business-Education Partnerships."

**QUEENS COLLEGE**

- a. \$318,862 US Department of Education to Paula Anderson, for "Upward Bound Program at Queens College/CUNY."
  - b. \$187,733 NYC Board of Education to Dr. Ron Scapp, School of Education, for "Townsend Harris Collaboration FY1995."
  - c. \$180,000 National Endowment for the Humanities to Dr. Elizabeth Nuxoll, History, for "The Papers of Robert Morris, 1781-1784."
  - d. \$150,442 NIH/National Institute of Mental Health to Dr. Jeffrey Halperin, Psychology, for "Serotonergic Function in Childhood Aggression."
  - e. \$150,250 The Joyce Foundation to Dr. Barry Commoner, Center for the Biology of Natural Systems, for "Economically Constructive Conversion of the Sources Contributing to the Chemical Pollution of the Great Lakes."
  - f. \$119,070 US Department of Defense to Dr. Harry Gafney, Chemistry and Biochemistry, for "Photodeposition in Glasses."
  - g. \$107,422 USDE to Dr. Sophia Demetriou, for "Queens College Cooperative Education Program."
  - h. \$100,000 NSF to Dr. Harry Gafney, Chemistry and Biochemistry, for "Photodeposition in Porous Glasses."
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**L. ORAL REPORT OF THE CHANCELLOR:** Chancellor Reynolds joined in welcoming Trustees Berg and Berman, and expressed delight at the reappointment of Chairman Murphy, Vice Chair Everett, and Trustees Badillo and Jacobs. She added her welcome to the presidents and expressed thanks to Vice Chancellor Elsa Nunez-Wormack for serving as acting president at The College of Staten Island this past summer. She reported the following:

1. Student enrollment has risen to almost 213,000 this year, an increase of 2.5% over last fall. Undergraduate enrollment alone is up about 4.3%; graduate student enrollment about 2%, which is consistent with the Board's projections and evidence that New Yorker's recognize the opportunities available at our colleges. We have endeavored also to make the Board aware of the changing demography. We have seen large numbers of students coming to us from the New York public schools where the student enrollments are increasing rapidly. I would remind the Board as well that we are welcoming better prepared students--students that take more contact hours.
2. On the city budget, the city administration's estimated budget gap for the remainder of this year of about \$1 billion dollars--you'll remember that just before the Board left for the summer at our June Board meeting we were close to resolution on the city budget. It was resolved and then the ensuing budget gap we learned of this fall. The final decisions on how to deal with this budget shortfall are due in about the next two weeks. The Office of Management and Budget (OMB) is considering recommending a \$6 million cut at the community colleges, which would be especially harmful in light of enrollment increases. We have almost 70,000 in the community colleges, over 2,000 students more than last year, so this is a very serious and a very real issue for us. This afternoon we met with the community college presidents on an emergency basis to help us in our coordinated efforts with the city administration and the city council. We are also in conversations with Trustees about this as well and we will continue to keep the Board informed as we move along.
3. The state budget is a little more stable. State revenues seem to be running on target. I had a conversation with State Budget Director Rudy Runko about a week ago and it looks like a solid year as far as they are concerned in Albany which is good news indeed. After the state elections in the fall when tax revenues are put forth we will keep the Board abreast of how the state tax revenues continue to run.
4. The University has been engaged in a non-partisan CUNY voter registration drive which was successfully implemented on our campuses during the class registration process. Trustee Giordano was deeply involved in this. We want to thank college presidents, the University Student and Faculty Senates, the Professional Staff Congress, and student governments and organizations for their support and work. New York Newsday provided tens of thousands of brochures emphasizing citizenship opportunities through voting. Trustees have received samples of the posters and buttons that were distributed. I urge all members of the CUNY community, faculty and students, to get out and vote on November 8.
5. There was a wonderful, brand new scholars student symposium held at the New York Public Library this week for CUNY students. These were top students on our campuses who would be good candidates for Mellon, Rhodes, Fulbright and other scholarships if nominated.

**Upon motions duly made, seconded and carried, the following resolutions were adopted: (Calendar Nos. 1 through 8)**

**NO. 1. UNIVERSITY REPORT:** RESOLVED, That the University Report for September 29, 1994 (including Addendum Items) be approved, as amended as follows:

(a) **ADDENDUM:** Add the following:

**D 36 THE CENTRAL OFFICE - STANDARDS AND REGULATIONS FOR DISTRIBUTION OF STATE AID TO COMMUNITY COLLEGE:**

RESOLVED, That the Board of Trustees of The City University of New York adopt the Standards and Regulations for the distribution of state aid to the community colleges developed jointly by The City University of New York as required by the New York State Education Law, Section 6304, and the adopted budget for fiscal year 1994-1995.

**D12 CENTRAL OFFICE - GUIDELINES FOR DISTRIBUTION OF STATE AID TO COMMUNITY COLLEGES:****A. NON-CREDIT REMEDIAL PROGRAMS**

Non-credit remedial programs operated by community colleges can be included for state aid if the sponsor contributes its share of operating costs and each program meets the following: Instruction concerned with diagnosing, correcting or improving such basic skills as oral and written communications, reading, analytical concepts and general study habits and patterns, to overcome in part or in whole any particular marked deficiency which interferes with a student's ability to pursue an educational objective effectively. state financial assistance shall be allowed for all non-credit remedial programs, which programs may, as a prerequisite to enrollment, require specific educational requirements heretofore or presently undertaken by community colleges.

**B. BASIC STATE FINANCIAL ASSISTANCE****(1) Full opportunity colleges.**

The basic state financial assistance for community colleges implementing approved full opportunity programs shall be the lowest of the following:

- (i) two-fifths of the net operating budget of the college, as approved by City University Trustees
- (ii) two-fifths of the net operating costs of the college, or
- (iii) for the college fiscal 1994-95 the total of the following:
  - (a) the budgeted or actual number (whichever is less) of full-time equivalent students enrolled in programs eligible for state financial assistance multiplied by \$1,800;
  - (b) the budgeted or actual total average number (whichever is less) of full-time disadvantaged students multiplied by \$212 if the average number of full-time disadvantaged students coming from the sponsorship area as a percentage of the total average number of full-time students coming from the sponsorship area is no less than the average number of disadvantaged in the population of the sponsorship area for the calendar year immediately preceding the year in which the community college fiscal year commences as a percentage of the total population in the sponsorship area, as reported in the most recently available census; and
  - (c) one-half of rental costs for physical space.

**(2) Non-full Opportunity Colleges.** The basic state financial assistance for community colleges not implementing approved full opportunity programs shall be the lowest of the following:

- (i) one-third of the net operating budget of the college, or campus of a multiple campus college, as approved by the City University Trustees,
- (ii) one-third of the net operating costs of the college, or campus of a multiple campus college; or
- (iii) for the college fiscal 1994-95, in accordance with the provisions of Chapter 259 of the Laws of 1993, as amended, the total of the following:
  - (a) the budgeted or actual number (whichever is less) of full-time equivalent students enrolled in programs eligible for state financial assistance multiplied by \$1,500;]

(b) the budgeted or actual total average number (whichever is less) of full-time disadvantaged students multiplied by \$177 if the average number of full-time disadvantaged students coming from the sponsorship area as a percentage of the average number of total full-time students coming from the sponsorship area is no less than the average number of disadvantaged in the population of the sponsorship area for the calendar year immediately preceding the year in which the community college fiscal year commences as a percentage of the total population in the sponsorship area, as reported in the most recently available census; and

(c) one-half of rental cost for physical space.

(3) Notwithstanding the provisions of paragraphs (1) and (2) of this subdivision, a community college or a new campus of a multiple campus community college in the process of formation shall be eligible for basic state financial assistance in the amount of one-third of the net operating budget or one-third of the net operating costs, whichever is the lesser, for those colleges not implementing an approved full opportunity program plan; or two-fifths of the net operating budget or two-fifths of the net operating costs, whichever is the lesser, for those colleges implementing an approved full opportunity program during the organization year and the first two fiscal years in which students are enrolled.

(4) **Federal Jobs Opportunities and Basic Skills Program.** Notwithstanding any other provision of law, rule or regulation, the chancellor or designee of The City University may allocate any portion of such basic state financial assistance on a matching basis pursuant to a memorandum of understanding between the City University and the department of social services, to community colleges consistent with federal requirements to implement a program for the provision of education and training services to adults eligible for the federal Jobs Opportunities and Basic Skills (JOBS) program. Services to be provided by community colleges receiving such allocation may include, but not be limited to, high school equivalency, basic education, job skills training, English as a second language, post secondary education, job readiness training, job placement services, case management career counseling, and assessment and employability planning.

#### **C. SUPPLEMENTAL STATE FINANCIAL ASSISTANCE**

Community colleges shall be eligible for supplemental state financial assistance in the 1994-95 community college fiscal year in the amount of \$195 for each full-time equivalent student enrolled in technical programs and \$82 for each full-time equivalent student enrolled in business programs, the actual number of which shall be certified by City University Trustees. A community college which changes its status from non-full opportunity to full opportunity effective with the 1994-95 college fiscal year shall be entitled to receive supplemental state financial assistance. With the exception of a community college which changes its status from non-full opportunity to full opportunity effective with the 1994-95 college fiscal year, or any community college located in a city with a population of 1,000,000 or more, such supplemental state financial assistance shall be made available only if the college's revenues from local sponsor's contributions either in the aggregate or per full-time equivalent student coming from the sponsorship area, and full-time and part-time student tuition rates, are maintained at not less than the comparable actual rates in the 1991-92 community college fiscal year. The total state aid paid to any college for the 1994-95 community college fiscal year may exceed the statutory limitations of one-third or two-fifths of operating costs of the college only if the amount of aid for full-time equivalent students in technical and business programs approved for a college pursuant to this section would cause the statutory limitations to be exceeded. In such cases the amount that the total state aid may exceed the statutory limitations shall not be greater than the amount of supplemental state financial assistance approved pursuant to this section for full-time equivalent students in technical and business programs.

#### **D FUNDED ENROLLMENT**

Notwithstanding the provisions of this section, assistance payable for the 1994-95 community college fiscal year on the basis of full-time equivalent credit enrollment and non-credit remedial enrollment shall be paid on an aidable college enrollment defined to be the greater of:

- (1) The actual full-time equivalent credit enrollment and non-credit remedial enrollment for the 1993-94 community college fiscal year; or

(2) The sum of the following: 50 percent of the actual full-time equivalent credit enrollment and non-credit remedial enrollment for college fiscal year 1993-94, plus 30 percent of the actual full-time equivalent credit enrollment and non-credit remedial enrollment for college fiscal year 1992-93, plus 20 percent of the actual full-time equivalent credit enrollment and non-credit remedial enrollment for college fiscal year 1991-92. For such enrollment full assistance is payable as provided in clause (a) of subparagraph (iii) of paragraph (1) and clause (a) of subparagraph (iii) of paragraph (2) of subdivision (c) of this section.

#### **E. EXCESS STUDENT REVENUES**

Local sponsors may use funds contained in reserves for excess student revenue, excluding any excess student revenues attributable to the 1994-95 community college fiscal year, for operating support of the community college program even though said expenditure may cause expenses from student revenues to exceed one-third of the college's net operating budget provided that such funds do not cause the college's revenues from the local sponsor's contributions in aggregate to be less than the comparable rates for the previous community college fiscal year.

#### **F. STUDENT TUITION AND FEES**

The full-time tuition rate for residents of the sponsorship area, and nonresidents of the sponsorship area presenting certificates of residence, shall not exceed \$2,100 per academic year of two semesters or three quarters.

#### **G. TUITION LIMITATIONS**

(1) In accordance with the provisions of chapter 53 of the laws of 1994, community colleges of the City University of New York for the college fiscal year 1994-95 may increase tuition and fees above that allowable under paragraph (d) of section 6304 of the Education Law, provided the local sponsor's contribution either in the aggregate or per full-time equivalent student shall be no less than the comparable actual rates for the 1993-94 community college fiscal year.

(2) In no event shall tuition rates exceed the maximum limitations provided in subdivision (c) of this section.

**EXPLANATION:** The 1994-1995 New York State adopted budget and the New York State Education Law require The City University of New York and State University of New York to develop joint regulations for the administration of state aid to community colleges. The City University of New York and State University of New York administration have worked collaboratively to develop appropriate changes to existing rules to allow the distribution and allocation of state aid in accordance with the adopted budget. The changes in the rules will permit full allocation of budgeted funds to the City University community colleges, including assistance for business and technical programs.

(b) **ADDENDUM:** revise the following:

**D 8 MEDGAR EVERS COLLEGE - ADMINISTRATIVE DESIGNATION COMMITTEE APPROVAL NOT REQUIRED (EXECUTIVE COMPENSATION PLAN - AFFIRMATIVE ACTION REPORT ON FILE EXCEPT ACTING APPOINTMENTS) (SW INDICATES WAIVER OF SEARCH):** The duplicate entries for Nan Williams and Arthur Taylor are withdrawn.

**D.10 JOHN JAY COLLEGE OF CRIMINAL JUSTICE - ADMINISTRATIVE DESIGNATION COMMITTEE APPROVAL NOT REQUIRED (EXECUTIVE COMPENSATION PLAN - AFFIRMATIVE ACTION REPORT ON FILE EXCEPT ACTING APPOINTMENTS) (SW INDICATES WAIVER OF SEARCH):** The effective date of the administrative designation for Barbara Price is revised to read 8/1/94.

(c) **ERRATA:** Add the following:

#### **THE CENTRAL OFFICE**

**P B-1 A - ADMINISTRATIVE DESIGNATION COMMITTEE APPROVAL NOT REQUIRED (SW INDICATES WAIVER OF SEARCH):** The duplicate entry for Anne L. Martin is withdrawn.

(d) Items listed in **PART E - ERRATA**, to be withdrawn or changed as indicated.

EXPLANATION: The University Report consists of the highlights of the personnel actions and other resolutions of a non-policy nature which require approval by the Board of Trustees.

**NO. 2. CHANCELLOR'S REPORT:** RESOLVED, That the Chancellor's Report for September 29, 1994 (including Addendum Items) be approved, as amended as follows:

(a) **ADDENDUM:** Add the following:

**D 8 THE CENTRAL OFFICE - CHANGE IN SIGNATORIES:**

RESOLVED, That the Board of Trustees of The City University of New York authorize any one of the following personnel to sign checks from the account listed below:

<b>BANK</b>	<b>ACCOUNT NO.</b>	<b>PURPOSE</b>
Norstar Bank University Management-Depository Account	0941-000903	Application Fees

Angelo B. Proto, University Dean for Student Services  
Lester Jacobs, University Director of Admissions  
Mary Beth Reilly, Project Administrator

EXPLANATION: The above resolution reflects a change in the signature authorization required because of changes in personnel.

(b) Items listed in **PART E - ERRATA**, to be withdrawn or changed as indicated.

EXPLANATION: The Chancellor's Report consists of standard resolutions and actions of a non-policy nature which require approval by the Board of Trustees.

**NO. 3. APPROVAL OF MINUTES:** RESOLVED, That the minutes of the regular Board meeting and executive session of June 27, 1994 be approved.

**At this point Calendar No 5 was considered next.**

**NO. 5. COMMITTEE ON FACULTY, STAFF, AND ADMINISTRATION:** RESOLVED, That the following items be approved:

**A. CUNY-WIDE - PROHIBITION OF SMOKING:**

WHEREAS, As the largest urban university in the country, The City University is committed to promoting the health and well-being of its faculty, students and staff; and

WHEREAS, The health hazards of tobacco use are well-documented and directly linked to the death of an estimated 390,000 Americans a year; and

WHEREAS, Exposure to environmental tobacco smoke has been associated with the occurrence of many diseases, such as lung cancer and heart disease in nonsmokers and low birthrate in the offspring of nonsmokers; and

WHEREAS, Environmental tobacco smoke represents one of the strongest sources of indoor air contaminants in buildings where smoking is permitted; therefore

BE IT RESOLVED, That smoking is prohibited inside all facilities owned, leased, or operated by The City University of New York, effective January 1, 1995.

EXPLANATION: This policy will further strengthen the current Smoking Policy of The City University of New York, approved by the Council of Presidents at its meeting of May 7, 1990, which prohibited smoking in over ninety percent of the space in campus buildings, including classrooms, auditoriums, elevators, hallways, restrooms and other common areas. The significant health hazards associated with tobacco smoke for both smokers and non-smokers alike clearly indicates, the necessity of creating a University smoke-free environment.

**Vice Chair Everett** stated that she is a happy person. She felt as though she was hitting a wall and it has suddenly disappeared. This is wonderful and when history is written on this subject we will all be very proud to have been in the forefront for being concerned for our students' health. She recommended that the presidents follow up on enforcement of this policy.

**Trustee Howard** suggested that the University look into the possibility of including a clause in all construction contracts that would prohibit smoking on the premises during the construction period.

**B. BROOKLYN COLLEGE - NAMING OF THE STUDENT DISABILITY CENTER IN JAMES HALL, THE MAMIE AND FRANK GOLDSTEIN RESOURCE CENTER:**

RESOLVED, That the Board of Trustees of The City University of New York approve the naming of the Student Disability Center in James Hall, The Mamie and Frank Goldstein Resource Center.

EXPLANATION: Stanley Goldstein, Brooklyn College, Class of 1959, and Edith Goldstein Isaacs, Brooklyn College, Class of 1958, have made a total pledge of \$25,000 (\$10,000 has been received and the remainder to be fulfilled over a three-year period) to Brooklyn College in honor of their parents. The funds will be used to renovate and furnish the Student Disability Center in James Hall comprised of four small tutorial rooms and an office used by the association for students with disabilities. The equipment will include such items as computerized support services work stations for expanded scanning and computer-synthesized reading of text material, voice activated input and Braille printing.

**C. DISTINGUISHED PROFESSOR: RESOLVED,** That the following be designated Distinguished Professor in the department, and the colleges, and for the period indicated, with compensation of \$20,000 per annum in addition to their regular academic salaries, subject to financial ability:

<u>COLLEGE</u>	<u>NAME</u>	<u>DEPARTMENT</u>	<u>PERIOD</u>
Queens College	Yevtushenko, Yevgeny Aleksandrovich	Germanic, Slavic & East European Languages	9/1/95

At this point Trustee Badillo left the meeting.

**NO. 4. COMMITTEE ON FISCAL AFFAIRS, FACILITIES AND CONTRACT REVIEW: RESOLVED,** That the following items be approved:

**A. BOROUGH OF MANHATTAN COMMUNITY COLLEGE - MASTER PLAN PROGRAM:**

RESOLVED, That the Board of Trustees of The City University of New York approve a theoretical space requirements program totaling 1,177,584 net assignable square feet (NASF) for the Borough of Manhattan Community College; and be it further

RESOLVED, That the Board of Trustees of The City University of New York approve an amendment to the CUNY Master Plan to include such space program; and be it further

RESOLVED, That the Board of Regents of the State of New York be requested to incorporate this amendment of the CUNY Master Plan into the Regents Statewide Plan for Higher Education.

EXPLANATION: As a pre-requisite to the implementation of a future capital development plan for the college, there must be a space program included in the Master Plan for The City University and also be incorporated into the Regents Statewide Plan for Higher Education. A space analysis was undertaken to identify space needs of the Borough of Manhattan Community College (BMCC) ten years from now, to the year 2003-04. Enrollments at BMCC are projected to rise from the current (1993-94) 16,195 headcount and related 12,099 FTEs by 25% to a future headcount of 20,364 with related FTE's of 14,418 FTE's by the year 2003-04. The college's main facility at Chambers and West Streets which opened in 1983 was designed to accommodate 5,000 FTE students. In the year 2003-04, if CUNY space standards are theoretically applied, Borough of Manhattan Community College will require 1,177,584 NASF to accommodate its projected enrollment and programs. (If the space standards were applied to the current enrollment, a space requirement of 991,842 NASF can be supported.) The college's main building currently provides 450,525 NASF. The recent addition of the donated Fiterman Hall at 30 West Broadway (now only partially used pending required renovations to retrofit it for college use) will eventually add about 270,000 NASF.

Approval by the Board of Trustees of the recommended space program is a first step in defining and implementing a long-range capital development plan for the college. It will also permit a rational programming for the retrofitting of Fiterman Hall for which planning funds have been provided in the current capital budget.

**Trustee Berman** stated that this resolution was approved because of time constraints and the importance of having an approval of the Board with respect to the capital budget. Although the Committee technically approved and submitted it, it is subject to further review and amendment if necessary.

**Trustee Howard** recommended that as the master plans for the colleges are brought forward more detailed information be provided and that the recommendations of the Office of Academic Affairs be included so that space planning is consistent with academic program planning and the anticipated increase in enrollment.

**B. AGREEMENT, ETC. WITH THE CITY UNIVERSITY CONSTRUCTION FUND AND NEW YORK STATE DORMITORY AUTHORITY:**

RESOLVED, That the proposed First Supplemental Agreement and Lease dated as of August 10, 1994 among the Dormitory Authority of the State of New York, The City University Construction Fund and The City University of New York, relating to Dormitory Authority of the State of New York City University System Consolidated Third General Resolution Revenue Obligations, providing for the leasing by the Fund from the Dormitory Authority of facilities for the use of The City University and the financing by the Dormitory Authority of such facilities by the issuance of bonds and notes pursuant to the Dormitory Authority of the State of New York City University System Consolidated Third General Resolution Revenue Obligation Resolution dated as of May 25, 1994, between the Dormitory Authority, the fund and The City University be approved; and be it further

RESOLVED, That the Chairperson or Vice Chairperson is hereby authorized and directed to execute the First Supplemental Agreement of Lease on behalf of The City University and is authorized to cause the seal of The City University to be affixed thereto; and be it further

RESOLVED, That the Secretary of the Board of Trustees is hereby authorized and directed to sign the First Supplemental Agreement in attestation of the signature of the Chairperson or Vice Chairperson and/or of the seal of The City University and to cause the First Supplemental Agreement to be delivered on behalf of The City University to the other parties thereto; and be it further

RESOLVED, That the Chairperson or Vice Chairperson of the Board of Trustees is authorized to make such changes in the First Supplemental Agreement as he or she shall deem appropriate or necessary in accordance with the advice of the General Counsel of the Board of Trustees, including the deletion or addition of facilities for which this Board has previously approved a capital budget request to the State Budget Division, and the signature of the Chairperson or Vice Chairperson of the Board of Trustees and the attestation of such signature by the Secretary shall be conclusive evidence of the approval by the Board of Trustees of such changes.

EXPLANATION: The 1994 Legislature approved a Capital Budget which authorized a number of facility improvements to continue The City University Construction Program. This resolution will authorize an agreement and procedures needed to permit the Dormitory Authority to finance and provide both senior and community college facilities for The City University of New York.

Trustee Del Giudice abstained.

**C. NEW YORK CITY TECHNICAL COLLEGE - CONTRACT GUARD SECURITY:**

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract on behalf of New York City Technical College to purchase unarmed uniformed guard services. The contract shall be awarded to the lowest responsible bidder after public advertisement and sealed bidding by the college pursuant to law and University regulations. Subject to the receipt of bids, such purchase shall not exceed a total estimated cost of \$390,000 for the initial nine-month term, chargeable to FAS Code 234801409, during the fiscal year ending June 30, 1995. The contract shall include up to four one-year options for the University to renew in its best interest. The contract shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: This service is required to provide security guards on the college campus during the interim period between the expiration of the current contract and implementation of the Chancellor's initiative for college employed guards. This service will cease when college employed guards are fully trained and working at the college.

**D. COLLEGE OF STATEN ISLAND - FIBER OPTICS NETWORK INFRASTRUCTURE MAINTENANCE SERVICE:**

RESOLVED, That the Board of Trustees of The City University of New York authorize The College of Staten Island to purchase fiber optics network infrastructure maintenance service from Ungermann-Bass, Inc. under existing General Service Administration Contract Number GS00K94AGS5367 pursuant to law and University regulations. Such purchase shall not exceed a total estimated cost of \$190,000 for the initial nine month term October 1, 1994 through June 30, 1995, chargeable to FAS Code 259601434, during the fiscal year ending June 30, 1995.

EXPLANATION: The College's campus-wide fiber optics network consists of eighty-nine intelligent hubs, two SNA gateways and two remote routers. This network links the college's computer equipment in faculty and staff offices and in the instructional and research laboratories. This provides the computing and information highway for academic and administrative functions. A maintenance service contract is essential to ensure that academic and administrative computing and informational services are provided with a minimum of service disruption to faculty, students and staff after the installer's warranty expires. Any failure has the potential of affecting large sections of the campus network. This maintenance contract will ensure that the college will have timely responses to failures, guaranteed repairs of defective equipment and upgrades to the critical software that administers and manages the network.

Pursuant to action taken by the Board of Trustees on June 25, 1984 (Cal. No. 6.R.), approval of the following resolution was reported to the Board and certification of such approval is on file in the Office of the Secretary of the Board.

**E. APPRECIATION OF SERVICES - DORMITORY AUTHORITY OF THE STATE OF NEW YORK:**

WHEREAS, On June 5, 1966 the Governor signed into law a bill known as The City University Construction Fund Act which authorized the Dormitory Authority of the State of New York to finance and construct facilities for the senior colleges of The City University of New York; and

WHEREAS, The City University Construction Fund Act was amended in 1972 to also provide facilities for the University's community colleges; and

WHEREAS, The Dormitory Authority has acquired, constructed and/or renovated over 13.5 million square feet of senior and community college facilities for The City University - over two-thirds of its physical plant; and

WHEREAS, The Authority has expended over \$2.5 billion to accomplish this in an efficient, effective, and scandal-free program unparalleled in the history of public construction; and

WHEREAS, Many of the new and modernized buildings have received awards and public acclaim for exceptional architectural merit and have had significant and positive impact on the neighborhoods of the city where they are located; and

WHEREAS, The authority has incorporated into this program aggressive affirmative action policies which have resulted in the unprecedented participation of women and minorities not only in the workforce but also as contractors and designers of the facilities and underwriters for their financing; and

WHEREAS, Most importantly the over 200,000 students who attend the colleges of The City University each year, as well as their faculties and staffs, have enjoyed the benefit of learning, teaching, and working in modern and well-equipped educationally conducive environments; therefore be it

RESOLVED, That the Trustees of The City University of New York congratulate the Trustees and staff of the Dormitory Authority of the State of New York on the Fiftieth Anniversary of its founding; and be it further

RESOLVED, That The City University express to the Trustees and staff of the authority its appreciation for the partnership which has expanded and modernized the physical plant of The City University and indicate its hope that the successful relationship that has been established and developed between our organizations during the past twenty-eight years will continue and improve in the years ahead.

(Approved by James P. Murphy (9/12/94), William R. Howard (9/12/94), Charles Inniss (9/12/94), and Susan Moore Mouner (9/12/94)).

#### Statement of Vice Chair Everett

Before I turn the floor over to the Chancellor and her staff who will introduce a presentation on the 1995-96 budget request, by way of background, I would like to remind the Trustees of the sequence of events that we put in place several years ago. In earlier times, the Chancellor would come forward with the detailed Chancellor's budget request at the October meeting of the Board of Trustees after it had been presented at the October Fiscal Affairs Committee meeting. This schedule did not always afford sufficiently early opportunity to review the main emphases of the request and to suggest additions or deletions prior to final presentation for approval. There was a lot of discussion at that time and dissatisfaction with that process and in an effort to address that, at the Chairman's request, the Chancellor agreed to provide a preliminary review at the September meeting to encourage a dialogue on major request themes. That is what we are being presented with this afternoon. We will still receive a detailed report, complete with all the relevant numbers, at the October meeting. As was the case last September, today's presentation describes the contextual framework within which the request is being formulated, consistent with the policies and priorities of the Board.

Trustee Howard stated that Vice Chancellors Rothbard and Macari respectively will be making presentations on the operating and capital budget requests. As indicated, at the October 12 meeting of the Fiscal Affairs Committee the resolutions prepared for both requests and the details supporting them will be reviewed. As has become standard practice, all Trustees are invited to attend this Committee meeting. There will be ample opportunity for public comment at the October 24 public hearing.

Vice Chancellor Rothbard reported that the University had achieved several major victories in the 1994-95 executive budget, i.e., no tuition increase or lump sum budget reductions, senior college status for Medgar Evers College, and an increase of 7.2% (\$63.4 million) over 1993-94 for an adopted budget of \$947 million. There were increases for full-time faculty positions and security personnel, libraries, services for disabled students, new building openings, PSC research awards, the Neighborhood Work Project, salary annualizations, and OTPS inflation. State aid, as a funding source, has increased to 65% while tuition has declined slightly to 32%. On the community college side, there was no tuition increase, there was an adopted budget of \$323.2 million, a net increase in city support of \$2 million, a state base aid increase of \$115 per FTE which provided an additional \$12.1 million for 1994-95, and a \$1 million lump sum in new funding for strengthening academic programs in nursing and allied health programs. At the community colleges tuition is the largest funding source.

The university is, at the present moment, facing the possibility of a \$6.0 million budget reduction from the city. If implemented, it would violate the State mandated maintenance of effort provisions for local support of community colleges. This cut would also impact on associate degree programs at The College of Staten Island, New York City Technical College, and John Jay College of Criminal Justice. Final decisions concerning 1994-95 reductions will become known when the city updates the Mayor's Financial Plan shortly.

A major goal of the 1995-96 budget request is state and city recognition of enrollment growth through the provision of base funding per FTE student, with each providing one-fifth of the funding required to restore support for CUNY to the 1990-91 level of per student funding. Between 1994-95 and 1995-96 this would increase state aid for senior colleges to \$149 per FTE and provide an additional \$14.4 million. City aid for the community colleges would increase to \$206 per FTE, providing an additional \$10.8 million.

At this point Chairman Murphy joined the meeting.

Vice Chancellor Rothbard further reported that other goals address serving the CUNY student of the year 2000 by determining future student numbers, needs, and characteristics and establishing language immersion centers; improving the preparation of New York City high school students for college and the workplace through the college preparatory initiative and collaborative programs with the NYC Board of Education; providing opportunities for adults to re-enter the education system through partnership programs developed for special populations (REACH, COPE, and BEGIN programs); assuring access to college for all who fulfill admissions criteria and assisting students who may be underprepared for college life through financial aid, services for the disabled, child care, counseling and advisement, the coordinated freshman program, SEEK/CD, academic skills, and vocational preparation; giving students the tools they need for lifelong learning; preparing students to enter the workforce or to seek advanced education; Workforce Development Initiative; Worker Education; promoting partnerships between CUNY and business; insuring access to graduate programs and enhancing the quality of CUNY's programs; developing New York's economy through applied research; and protecting the public's investment in CUNY by providing a safe and clean environment and maintaining the infrastructure to avoid costly repairs in the future.

At this point Trustee Inniss left the meeting.

Vice Chancellor Macari reported that the University received a total of \$144.6 million from state and city adopted budgets in 1994-95, which shows a recovery from recent years' appropriations. Capital projects completed in 1994-95 total \$669 million, and projects in construction total \$96 million. The building condition assessment report has identified over \$500 million in infrastructure deficiencies that have to be corrected. Capital projects in planning/ design/acquisition total \$151 million. The major focus of the 1995-96 capital budget request will be the continuation of rehabilitation projects to eliminate building deficiencies identified in the condition assessment; correction of building deficiencies to provide access to people with disabilities; continuation of modernization projects to reconfigure and upgrade facilities (laboratories, technology, equipment); master plan implementation and master planning projects to update campus plans; and expansion projects to accommodate enrollment growth and replace leased facilities.

At this point Trustee Del Giudice left the meeting.

**NO. 6. COMMITTEE ON ACADEMIC POLICY, PROGRAMS, AND RESEARCH:** Report noted.

**A. REPORT:** Trustee Tam reported that the Committee was briefed by the Office of Academic Affairs and the Office of Institutional Research on a range of topics relating to Open Admissions. The Committee felt that the University's mission, access to excellence, is most relevant and that the issue of standards and the value of a CUNY education continues to be a very important topic and that the Committee will continue to address these issues in the coming months.

**NO. 7 HONORARY DEGREES:** RESOLVED, That the following honorary degree, approved by the appropriate faculty body and recommended by the Chancellor, be presented at the commencement exercises as specified:

**LEHMAN COLLEGE**

**DEGREE**

Maryse Conde

Doctor of Humane Letters

(To be Awarded October 5, 1994)

Chairman Murphy announced that today is the fourteenth anniversary of Mrs. Everett's tenure as Vice Chair, as well as his anniversary as Chairman.

Upon motions duly made, seconded and carried, the public meeting was adjourned at 6:25 P.M.

SECRETARY GENEVIEVE MULLIN

