

**MINUTES OF THE MEETING OF THE BOARD OF  
TRUSTEES OF THE CITY UNIVERSITY OF NEW YORK**

**HELD**

**OCTOBER 31, 1994**

**AT THE BOARD HEADQUARTERS BUILDING  
535 EAST 80TH STREET - BOROUGH OF MANHATTAN**

The Chairperson called the meeting to order at 4:40 P.M.

There were present:

**James P. Murphy, Chairperson  
Edith B. Everett, Vice Chairperson**

**Jerome S. Berg  
Herbert Berman  
Michael Del Giudice**

**William R. Howard  
Charles E. Inniss  
Thomas Tam**

**Sandi E. Cooper, ex officio**

**Anthony Giordano, ex officio**

**Secretary Genevieve Mullin  
Robert E. Diaz, General Counsel and Vice Chancellor for Legal Affairs  
Lillian W. Phillips, Executive Assistant**

**Chancellor W. Ann Reynolds  
Deputy Chancellor Laurence F. Mucciolo  
Acting President Blanche Blank  
President Raymond C. Bowen  
Acting President Leo A. Corbie  
Acting President Stephen M. Curtis  
President Josephine Dunbar Davis  
President Matthew Goldstein  
President Frances Degen Horowitz  
Acting President Marcia V. Keizs  
President Vernon Lattin  
President Edison O. Jackson  
President Gerald W. Lynch**

**President Charles E. Merideth  
President Yolanda T. Moses  
President Isaura S. Santiago  
President Kurt R. Schmeller  
President Marlene Springer  
Vice Chancellor Richard Freeland  
Vice Chancellor Jay Hershenson  
Vice Chancellor Emma E. Macari  
Vice Chancellor Brenda Richardson Malone  
Vice Chancellor Elsa Nunez-Wormack  
Vice Chancellor Richard F. Rothbard  
Acting Dean Merrick T. Rossein**

The absence of Mr. Badillo, Ms. Carrion, Mr. Fink, Dr. Jacobs, and Mrs. Mouner was excused.

Calendar No. 3A. was considered next.

**NO. 3A. TRUSTEE EMERITUS:** RESOLVED, That the Board of Trustees designate the following as Trustees Emeriti of The City University of New York:

**Statement by Trustee Thomas Tam**

I am both privileged and pleased to be able to present the following resolutions in honor of Mrs. Sylvia Bloom and Mr. Louis C. Cenci, former Trustees who have during their tenure on the Board, thirteen and ten years respectively, brought their expertise and creative vision to this institution and to the deliberations of the numerous committees on which they have served as well as the deliberations of the Board. The public service rendered by Mrs. Bloom and Mr. Cenci is a testament to their unflagging dedication to higher education and to The City University of New York. The Board extends its heartfelt appreciation to Mrs. Bloom and Mr. Cenci.

**(a) TRUSTEE EMERITA - SYLVIA BLOOM:** WHEREAS, Mrs. Sylvia Bloom served in a distinguished manner as a member of the Board of Trustees of The City University of New York from July 2, 1981 to July 2, 1994; and

WHEREAS, As Chairperson of the Standing Committee on Public Affairs she was able to contribute her wide-ranging experience in governmental relations to the task of strengthening the University's legislative and social strategies; and

WHEREAS, Mrs. Bloom contributed significantly and substantially to the work of the Standing Committees on Faculty, Staff, and Administration; Student Affairs and Special Programs; and Fiscal Affairs, Facilities, and Contract Review; and

WHEREAS, During her tenure she served with distinction as Chairperson of the Robert J. Kibbee Awards Committee and as a member of the Special Committee on Student Life, the Ad Hoc Task Force on the Status and Future of Facilities, the Salk Scholarship Committee, the Nominating Committee on Guidelines for Trustees Emeritus, and the Trustee Committee on Chancellor Joseph S. Murphy's Inauguration; and

WHEREAS, As Chairperson of the Medgar Evers College Presidential Search Committee and as a member of the Presidential Search Committees of the Borough of Manhattan Community College and of New York City Technical College she participated in deliberations which helped to define and shape the leadership of these colleges; and

WHEREAS, Mrs. Bloom gave unstintingly of her time and energy to graciously represent the Board at many University conferences, meetings, and events; now

THEREFORE BE IT RESOLVED, That the Board of Trustees expresses its heartfelt appreciation to the Honorable Sylvia Bloom for her thirteen years of service to The City University of New York, its students, and the cause for higher education; and

BE IT FURTHER RESOLVED, That the Board of Trustees confers upon Sylvia Bloom the title and dignity of Trustee Emerita, to be permanently enjoyed and recognized.

**(b) TRUSTEE EMERITUS - LOUIS C. CENCI:** WHEREAS, Mr. Louis C. Cenci served in a distinguished manner as a member of the Board of Trustees of The City University of New York from March 7, 1984 through July 2, 1994; and

WHEREAS, Mr. Cenci's extensive educational experience as a former teacher, high school principal, and Schools Superintendent substantially enhanced the deliberations of the Standing Committee on Academic Policy, Program, and Research which he chaired; and

WHEREAS, He served with exemplary dedication and diligence as a member of the Standing Committees on Public Affairs and Long Range Planning, and as Chairman of the Ad Hoc Nominating Committee on Trustee Emeritus; and

WHEREAS, Mr. Cenci served admirably as Chairman and Vice Chairman of the New York City Technical College and Queens College Presidential Search Committees respectively, and participated significantly in defining and shaping the leadership and the future of the University as a member of The City College Presidential Search Committee, the 1990 Committee to Seek a Chancellor, and Trustee Representative to the Search Committee for Deputy Chancellor; and

WHEREAS, As the first Executive Director of the Italian American Institute (now known as the Calandra Institute), and throughout his tenure on the Board, Louis Cenci was an outstanding advocate as he worked with unflagging dedication for the advancement of Italian American Studies; and

WHEREAS, His staunch support for and devotion to The College of Staten Island was evidenced throughout his tenure; now

THEREFORE BE IT RESOLVED, That the Board of Trustees expresses its heartfelt appreciation to The Honorable Louis C. Cenci for his ten years of unceasing commitment to public higher education, specifically The City University of New York and its students; and

BE IT FURTHER RESOLVED, That the Board of Trustees confers upon Louis C. Cenci the title and dignity of Trustee Emeritus, to be permanently enjoyed and recognized.

**Statement by Trustee Susan Moore Mouner**

Dear Sylvia and Lou, I am sorry that I am unable to join you this afternoon but please let me take a minute to express my appreciation to you both.

Sylvia, I have not met anyone who loves the Bronx more than you. You are truly a special lady and a tireless Trustee. At every meeting and event your promptness was an example for all of us. My life is much richer from knowing you.

Lou, you are a man of much experience and wisdom. You have been a great colleague representing Staten Island. You hung tough through some difficult times and you know as well as I it was not easy. We shared, on occasion, that long commute and developed a sense of humor about it. You have tireless energy. Staten Island should be extremely thankful for having such a wonderful person who served all of Staten Island well. I know I am. Love to you both and stay well.

**Statement by Mrs. Bloom**

Thank you Jim, Edith, and everyone here. Before I say anything else I would like to acknowledge the presence of my daughter Lydia and my two sisters Frances and Blanche. When I was first appointed to the Board over thirteen years ago I did not realize how wonderful my work at City University would be. As I look back over my visits to all of the campuses, meeting with Trustees,

students, faculty, and staff, and the glorious graduation ceremonies, I want all of you to know that my heart will always be with CUNY. Someone asked me the other day, "Which CUNY college is your favorite?" I did not even hesitate and immediately said all of them. I have always been seeing the University as one large campus with many individual sections all with their own character, quality, and uniqueness. All are intertwined in a common effort to do the one CUNY thing it has always done so superbly, to educate as many students as possible. I look forward to staying in touch with all of you. Please always remember that the Bronx is still the only borough in New York City that is part of the mainland of the United States. The area code is still the same, 718, so please stay in touch and thank you for this very special designation.

**Statement by Mr. Cenci**

I must share with all of you that this evening is a bit more important than perhaps you know. I am being recognized for ten and a half years of service to the University which has been a wonderful, wonderful experience but what you don't know is that on the 29th of November I will complete 45 years in public education. The reason I bring that to your attention is that there are two of us, my partner, my wife Meese, who has shared all these adventures with me, as I left the blue collar world where I was an electrician, earning a good living at the trade, to become a teacher. Not only white collar but a world I didn't think would be possible for the son of immigrants who had been hit by the depression. In any event, I walked into McKee High School as a substitute teacher of electrical installation and thirty years later I left the Board of Education as a high school Superintendent. I've got to tell you that because that to me represented the top of the mountain -- the first Italian American high school Superintendent, the first electrician from organized labor, first from a vocational division, -- and those were wonderful things. I felt that that was it but then something happened to top that and that was when Borough President Tony Gaeta sent my name to the then Mayor, Ed Koch, who appointed me a Trustee. I didn't realize it but in the fog of my ignorance there was one more spire to the top of the mountain and that was service to this wonderful magnificent University. I want you to know that it capped everything I've ever done, everything Meese and I have ever done, and the experience has been a friendly one. It has been a pleasure and a privilege to be among all of you, the presidents, the vice chancellors, the students, the staff, the Chancellor, and Jim as Chairman of the Board, my fellow Trustees, every one of you. I'm not going to forget it because I've had nothing but a wonderful time. However, strangely enough you will do well even without me. I wish you well. I do have one little complaint with Jim Murphy though. I've got to share this with you. When I was fourteen I almost had to drop out of high school because we were broke. I needed a job. There was a Ralston grocery store in the neighborhood, run by an Irish immigrant named Barney Casey, who knew poverty Jim because he sent his paycheck home almost every week, keeping a little for his room and board, to support his family in Ireland so he knew what we were going through here in this country. I told him if he gave me a job I could finish high school. I only had two years to go and I wanted to make it. He said he would find a way and he gave me a job paying two dollars a week. Two years later he doubled my salary to four dollars a week. Jim, I've been a Trustee ten years and four months and you haven't doubled my salary. Actually I should pay all of you for what you have done for me. I wish you well and I close with Bob Hope's theme song, thanks for the memories. God bless you.

**A. MEMORIAL RESOLUTION MARKING THE DEATH OF HONORABLE ALFRED A. GIARDINO:**

**Statement by Chairman Murphy**

It is with a sad note that I ask at this point of the meeting that we memorialize just very briefly the passing of a great Chairman of this Board of Trustees, Al Giardino, who died as he was speaking to the Brooklyn College Alumni Class of 1934 a week ago Sunday night at Brooklyn College. Al served as Chair from 1974 to 1976. He had been appointed by Abe Beame. Both Harold Jacobs and I served with Al Giardino as members of that Board, as being appointees. Al had a great career. He had been the President of the Board of Education prior to being Chair of the Board of Higher Education, which was the name of this body prior to 1979, so it is with sadness that we remember Al Giardino, but it is with admiration. He lived a long life, he was 81 when he died. He practiced law right up until the week that he died with great energy and he looked the same when I saw him several months ago as he did when I first met him twenty years ago. There was a kind of a magical quality about his persistence and longevity.

**The following resolution was adopted:**

WHEREAS, The late and highly respected Alfred A. Giardino, a former member and chairman of the Board of Higher Education, (the statutory body charged with the operation of The City University of New York from 1927 to 1978) died of a heart attack on October 23, 1994; and

WHEREAS, The Honorable Alfred A. Giardino died at a Brooklyn College class reunion, Class of 1934, of which he was an active and dedicated member; and

WHEREAS, The Honorable Alfred A. Giardino had been appointed in 1974 to Membership and the Chairmanship of The Board of Higher Education, a position in which he served through 1976; and

WHEREAS, The Honorable Alfred A. Giardino served as Chairman of the Board of CUNY during one of its most parlous and difficult times - a time of budgetary contraction resulting in compression of units, postponement of construction and repairs, and faculty layoffs; and

WHEREAS, The Honorable Alfred A. Giardino was courageous in defending the interests, concerns and needs of The City University, as he saw them, during those difficult times; and

WHEREAS, When the Board of The City University was confronted with the legislative mandate to impose tuition charges upon the students of The City University, the Honorable Alfred A. Giardino resigned his membership and Chairmanship of the Board, maintaining that he could not, in good conscience, continue to serve on the Board, believing as he did in the principle of free tuition at CUNY, from which he, himself, had benefited as a student at Brooklyn College; now

THEREFORE BE IT RESOLVED, That the Board of Trustees of The City University express its deep regret at the passing of the former Chairman of this Board's predecessor body, and takes note of the arduous service he performed during his two years as Member and Chairman of the Board, and of the courage he displayed in the discharge of his responsibilities; and

BE IT FURTHER RESOLVED, That note be taken of the further public service he had performed as Member and President of the Board of Education from 1964 to 1967; and

BE IT FINALLY RESOLVED, That appropriate expression of the sense and feeling of this Board, in connection with the passing of the late Alfred A. Giardino, be conveyed to his widow, and to each of his two daughters.

**B. PRESIDENTIAL HONORS: (1) President Frances Degen Howortz of the Graduate School and University Center,** has been elected a Fellow of the American Association for the Advancement of Science (AAAS) in recognition of her pioneering studies on the behavior of young infants, as well as analysis and synthesis of developmental theory.

**(2) President Yolanda G. Moses'** October 6, 1994 inauguration as the 10th President of **The City College** was combined with the convocation of new students, and was a prominent part of City College's Homecoming Week. Congratulations on a splendid affair.

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**C. FACULTY HONORS:** (1) **Professor Teofilo Ruiz, of the Brooklyn College Department of History,** was named Outstanding Master's Universities and Colleges Professor of the Year for 1994-95 by The Carnegie Foundation for the Advancement of Teaching.

(2) **Distinguished Professor David Del Tredici of The City College,** who is a Pulitzer Prize winning composer, has been honored with the 1994-95 American Society of Composers, Authors and Publishers (ASCAP) Award.

(3) **Distinguished Professors Andreas Acrivos and Reuel Shinner of the Graduate School,** have been elected fellows of the New York Academy of Sciences, for their outstanding contributions to scientific advancement.

(4) **Ms. Leomi J. Simkin, Adjunct Professor in City College's Department of Elementary Education,** and noted reading specialist, has been named the winner of the 1994 New York State Reading association (NYSRA) Reading Teacher Award.

**D. STAFF AND ADMINISTRATION HONORS:** **Dean Miguel F. Cairol of Queensborough Community College** was honored by Queens Borough President Claire Shulman for his outstanding work as Dean of Faculty and Staff Relations at QCC and efforts in promoting awareness and appreciation of Hispanic culture in Queens.

**E. STUDENT HONORS:** **Paula Bomer, Patricia Ross and Frank Duba, City College graduate students, English Department,** were among a select group of students chosen to make a panel presentation at the prestigious Annual Virginia Woolf Conference held recently at Bard College.

**F. GRANTS:** Chairperson Murphy presented for inclusion in the record the following report of Grants \$100,000 or above received by the University since the last Board meeting:

#### **BROOKLYN COLLEGE**

- a. \$ 224,546 National Science Foundation to Professors Louise Hainline, Israel Abramov & Patricia Riddell, Psychology, for "Development of Human Sensory and Motor Binocularity."
- b. \$ 136,057 NIH/National Institute of Diabetes and Digestive Kidney Diseases to Prof. Antony Sclafani, Psychology, for "Carbohydrate Appetite and Obesity."
- c. \$ 102,727 NIH/National Institute of Mental Health to Prof. Antony Sclafani, Psychology, for "Research Scientist Award Carbohydrate Appetite and Obesity."

#### **THE CITY COLLEGE**

- a. \$1,425,000 NSF to D. Akins, Chemistry, for "Center, for Analysis of Structures and Interfaces."
- b. \$ 399,492 NASA to R. Alfano, Physics, for "Tunable Solid State Lasers and Optical Imaging Program."
- c. \$ 315,975 US Department of Ed to A. Garcia-Reyes, Special Programs, for "City College Student Support Service Program."
- d. \$ 300,000 NYC Bd. of Ed to S. Roberts, School Services, for "Professional Development Center at City College."
- e. \$ 296,355 NIH to R. Callender, Physics, for "Raman Vibrational Studies of Enzymes."
- f. \$ 295,110 MEDISCIENCE to R. Alfano, Physics, for "Mediphotonic Laboratory."
- g. \$ 240,047 AFOSR to K. Shum, Electrical Engineering, for "Hot Electron Ge/Si Lasers."

- h. \$190,916 HOWARD UNIV/NSF to B. Liaw, Mechanical Engineering, for "Engineering Coalition of School, for Excellences and Leadership (ECSEL)."
- i. \$ 180,000 NYC BD of ED to A. Posamentier, Education Administration, for "Summer Enrichment Program at New York Institute of Technology at Central Islip."
- j. \$ 176,400 NSF to D. Lindsay, Chemistry, for "Raman Spectra of Mass-Selected Metal Clusters."
- k. \$ 158,250 NSF to T. Venkatesh, Biology, for "Studies of Neuronal Development in the Drosophila Compound Eye."
- l. \$ 100,000 US Dept of Trans to N. Parker, Transportation, for "CUNY Student Training and Education Program (STEP)."

**GRADUATE SCHOOL AND UNIVERSITY CENTER**

- a. \$1,110,256 NYNEX to Profs. William Kornblum and Helen Birenbaum, for "Project TELL II: College Incentive Scholarship Program."
- b. \$ 916,643 ROBERT WOOD JOHNSON FOUNDATION to Prof. Leonard Saxe, for "Evaluation of the Fighting Back Program."
- c. \$ 150,000 Other Sources to Prof. Alice Halstead, for "Support, for the National Center, for Service Learning."
- d. \$ 135,828 ED to Professors Frank Reissman and Audrey Gartner, for "Education Careers for Minority High School Students."

**HUNTER COLLEGE**

- a. \$1,028,095 DeWitt Wallace-Reader's Digest Fund to Stephen Brier & Bret Eynon, Center, for "Media & Learning/American Society History Project, for Collaboration between American Social History Project and Middle College High School at LaGuardia Community College."
- b. \$ 925,046 US Department of Education to Jose Vazquez, Curriculum & Teaching, for "New York Multifunctional Resource Center."
- c. \$ 679,834 W.K. Kellogg Foundation to Janet Poppendieck & Suzanne Michael, Center for the "Study of Family Policy, for Training of Volunteer Bilingual Students as Interpreters to Improve Communications in Public Health Settings."
- d. \$ 383,529 NYC Department of Mental Health to Robert Salmon, Roberta Graziano, Rose Starr, & Eleanor Bromberg, School of Social Work, for an "An Education Program, for Minority Social Workers."
- e. \$ 309,191 PHS/NIH/National Institute of Environmental Health Sciences to Ann Henderson, Biological Sciences, for "Does Exposure of Human Cells to Electromagnetic Fields Cause Cancer?."
- f. \$ 314,594 PHS/Division of Associated & Dental Health Professions to Rose Dobrof, Brookdale Center on Aging, for "Geriatric Education Center."
- g. \$ 268,257 US Dept of Ed. to Louis Ray & Sylvia Fishman, Student Services, for "Student Support Services Program."
- h. \$ 250,123 NYC Mental Health, Mental Retardation & Alcoholism Services to Eleanor Bromberg, School of Social Work, for "Training in Intensive Case Management."
- i. \$ 230,000 NYS Dept. of Ed. to Elaine Walsh, Office of the Provost, for "Liberty Partnership Program."

## BOARD OF TRUSTEES

- j. \$ 184,888 PHS/NIH/National Institute of General Medical Sciences to David Lavalley & Peter Lipke, Sciences & Mathematics, for "Minority Access to Research Careers Program."
- k. \$ 165,000 NYS Dept. of Ed. to Mae Gamble, Curriculum & Teaching, for "Teacher Opportunity Corps."
- l. \$ 163,112 PHS/NIH/National Institute of General Medical Sciences to Peter Lipke, Biological Sciences, for "SCell- Cell Adhesion in 'Saccharomyces Cerevisiae.'"
- m. \$ 159,000 DOD/SDIO/The Pentagon to Ying-Chih Chen, Physics & Astronomy, for "Study of Solid-State Laser Material Doped with Saturable Absorbers."
- n. \$ 149,562 PHS/ADAMHA/NIMH to Gerald Turkewitz, Division of Social Sciences, for "Minority Access to Reserch Careers Programs."
- o. \$ 140,764 PHS/NIH/NIDA to Gordon Barr, Psychology, for "Opiates & Glutamate in PAG: Analgesia During Ontogeny."
- p. \$ 134,868 DOD/Naval Research Laboratory/Marine Physics Branch to Kathleen Crane, Geology & Geography, for "Managing and Interpreting Complex Multiparattmeter Environmental Databases/Arctic Espertise in Environmental Pollution."
- q. \$ 125,000 American Cancer Society to Laurel Eckhardt, Biological Sciences, for "The Negative Regulation of Immunoglobulin Genes."
- r. \$ 123,819 PHS/NIH/Division of Nursing to Kathleen Nokes, School of Nursing, for ".Subspecialization in Nursing of Clients with HIV/AIDS."
- s. \$ 120,000 Martin Marietta Energy Systems, Inc. to Ann Henderson, Biological Sciences, for "Exposure of Human Cells to Electromagnetic Fields."
- t.\$ 108,299 US Education Department to Rosanne Silberman, Special Education, for "Competency-Based Teacher Preparation Program, for Learners with Severe/Multiple Disabilities Including Deaf- Blindness."
- u. \$ 108,000 NYS Dept. of Ed. to Steven Wallace, School of Health Sciences, for "Science & Technology Entry Programs."
- v. \$ 105,728 US Department of Education to John O'Neill and Joan Buxbaum, Educational Foundations & Counseling Programs, for "Long Term Training Rehabilitation Counseling"
- w. \$ 105,000 NYS Dept. of Ed. to Steven Wallace, School of Health Sciences, for "Collegiate Science & Technology Entry Program."
- x. \$ 105,000 Rockefeller Brothers Fund to George Gonzalez, Curriculum & Teaching, for "Teacher Opportunity Corps."
- y. \$ 100,000 NY Community Trust to Evelyn Gioiella, School of Nursing, for "Hunter-Bellevue Nursing Fund."

## JOHN JAY COLLEGE

- a. \$ 272,486 US Department of Education to Marie Conti, for "Talent Search Program to Provide Supportive Services to Junior High and High School Students."
- b. \$ 193,697 US Department of Education to Lillian Masters, for "Student Enrichment Program to Provide Disadvantaged Students Support and Enrichment Services."



- c. \$ 145,000 NYS ED. DEPT. to Gregory Bryant, for "Liberty Partnership Program."
- d. \$ 123,727 NYS ED. DEPT. to Louis Quinta, Communication Skills, for "Vocational Educational Program."
- e. \$ 105,275 US Department of Education to Lawrence Kobilinsky and Robert Rothchild, for "Minority Science Improvement Program."

**LEHMAN COLLEGE**

- a. \$ 259,690 Department of Health and Human Services to Karyl B. Schwartz, for "Cognitive Psychology Research Development."
- b. \$139,985 Nihon Anzen Kizai Co. Ltd. to Pres. Ricardo F. Fernandez and Fred Phelps, for "Lehman Hiroshima Transition Program."

**NEW YORK CITY TECHNICAL COLLEGE**

- a. \$ 201,375 NYC Department of Employment to Sheila Turner- Moss, for "Expanding Options, for Teen Mothers."
- b. \$ 100,000 NYS ED. DEPT. -- VATEA to Marge Poyatt, for "College Learning Center."

**QUEENSBOROUGH COMMUNITY COLLEGE**

- a. \$ 500,000 National Science Foundation, for "Technology Instruction, for the 21st Century."

**YORK COLLEGE**

- a. \$ 214,096 NIH to Dr. William T. Divale, Anthropology, for "Minority Achievement Research Careers Program."
- b. \$ 150,000 NYS Department of Labor to Ronald C. Thomas, Adult and Continuing Education, for "Adolescent Vocational Exploration Program."

**G. ORAL REPORT OF THE CHANCELLOR:** The Chancellor reported the following:

1. Our two wonderful retiring Trustees have just left the room but I did want to add that the concept of lay governance as represented by this Board means so much in this nation today. It is lay governance -- having boards of trustees, boards of education -- on which the educational system in the United States was built. It is I think, without doubt, the reason that higher education in the United States is the finest in the world today and I add my personal note of gratitude to all of the Trustees here and the two very, very dear Trustees who are retiring from the Board.

2. The City budget continues to be a sort of blinking red light. We would like to move it back into the blinking yellow light category if we could. We're continuing to work around the clock on the City budget and we're remaining in very close touch with the City administration and elected officials to ameliorate now what is a proposed \$7 million cut. You will remember, and I communicated with all of the Trustees and presidents last week, that the original cut recommendation was higher. That has been pushed back to \$7 million. Today Vice Chancellor Rothbard, Ms. Mentone, and I met with Beverly Donohue from OMB and we are continuing to work with them on some budget options. The meeting today went well. We think we may together find some issues we can agree upon that will help cushion this. We will be meeting tomorrow or the next day with Deputy Mayor Segarra and others in the Mayor's office to proceed with these notions of how we can further push back this proposed cut. I want especially to thank Chair Murphy, Trustees Badillo and Howard, the community college presidents, and we have also pulled back into the fray Presidents Jackson and Springer because of their strong role in community colleges as well. All have been working very hard. I'm especially concerned about the potential impact of a cut coming this late. It means we have to absorb the whole cut during the spring term. The potential impact

now with a \$7 million proposed cut is 11,000 thousand first-time freshmen and 4,000 transfer students that are currently in jeopardy who are expected for the spring semester. As you will see again when we review the budget shortly, enrollment growth has been the major issue in front of the community colleges to which they have risen heroically. We currently have 5,000 students on waiting lists for allied health programs. We have tried with every way possible to take the very fine students entitled to come to us. Currently the City of New York provides only \$78.5 million or 24% of the total community college budget. The proposed \$7 million cut represents a 9% reduction. The CUNY Legislative Action Council met last Friday to plan a CUNY day at the City Council for this Wednesday. Teams of students, faculty, and alumni will be meeting with City Council members as the issue moves along.

3. The State Division of the Budget reported a small surplus today due to social service spending growing at a slower rate than anticipated. Those of you who are close budget followers in Albany know that that little trend is good news indeed. We will continue to monitor the State's fiscal situation as the University request moves through the process.

4. In your packets Board members will find a draft report outlining steps that have been taken to implement the University policy to combat bigotry and to promote pluralism. The draft report includes a screening of programs and activities established and under development at the colleges and the Central Office. A training program for student leaders to build on our efforts this last year is also included as are copies of all of the applicable Trustee resolutions and guidelines. I am providing this report as a draft so that any interested Trustee can make suggestions before we come out with a final copy. Please call either me or Vice Chancellor Hershenson if you have suggestions or wish to do some editing. I want to thank the college presidents and their staffs, this is truly a very major effort and a committed effort on each of our campuses, for their cooperation and assistance.

5. On Friday of last week we had a reverse site visit from the National Science Foundation on the Alliance for Minority Participation Grant. My sense was that it went very well. We have made a lot of progress in identifying early on students in CUNY who wish to become scientists and in mentoring and supporting their progress through our institutions. The thing that has emerged most clearly, the discerning issue for us is getting these students very quickly into a research experience. Where we can get them involved in research on our campuses very early on they persist, they stay, their commitment to science grows and it's a very successful initiative.

6. I urge all members of the University community to vote in the upcoming Statewide general election on Tuesday, November 8th, from 6:00 A.M., to 9:00 P.M. We have distributed a non-partisan letter throughout CUNY urging a strong turn-out, endorsed by Chair Murphy and the leadership of the University Student and Faculty Senates, the Professional Staff Congress, and District Council 37. I think this is a very, very important election, of course all elections are important. We have asked all the college presidents to do all that they can to encourage voting on November 8th.

7. Last Monday I had the great pleasure of joining President Lattin in Washington, D.C., to attend an event sponsored by the Carnegie Foundation for the Advancement of Teaching and the Council for the Advancement and Support of Education (CASE). As the Chair indicated, at this event Professor Teofilo Ruiz of Brooklyn College's history department was named Outstanding Master's Universities and Colleges Professor of the Year for 1994-95. Although I personally called to invite him here tonight, Professor Ruiz indicated to me that in his many years of teaching at Brooklyn College he had missed teaching class only twice. One of the times was to accept the award last Monday and he hoped you all would not be insulted but he really felt he needed to be at his class at Brooklyn College tonight, which I thought was a beautiful sentiment. The course that Professor Ruiz is teaching tonight, Halloween night, is called *History, Mystics, Alchemists, and Witches in Medieval and Early Modern Europe*.

**President Lattin** stated that Professor Ruiz is an example of the scholar-teacher at Brooklyn College and throughout The City University. He is a man who has dedicated his life to his students, to his research, and to The City University. He just recently came out with a book called *Crises in Continuity: Land and Town in Late Medieval Castile*. This book has been nominated for the Premio del Rio prize of the American Historical Society, and my bet it's going to win that prize. The fact is that if Teo Ruiz was here he would say to you that he is just one of many outstanding professors at Brooklyn College and throughout City University. And he would say to you, I am sure, that we should leave here bragging about him only because, and he is a very modest person, he is an example of the caring, dedicated teacher that works sometimes under budget cuts, under decaying facilities, with a heavy teaching load and yet continues to produce his scholarship and continues to work inside and outside the classroom to produce more graduates who go on to Ph.D.'s than most universities in this country, outstanding graduates who become Rhodes and Marshall and Mellon scholars, outstanding students and outstanding citizens. And so in honoring Teo Ruiz I hope we will honor every faculty member at City University, at Brooklyn College, and I ask all of you to keep in mind that this is just one of many, many examples of our faculty at City University.

**Chairman Murphy** extended congratulations to the entire faculty through Trustee Cooper for that great accomplishment, not only for Brooklyn but for the entire University.

Upon motions duly made, seconded and carried, the following resolutions were adopted: (Calendar Nos. 1 through 5)

**NO. 1. UNIVERSITY REPORT: RESOLVED**, That the University Report for October 31, 1994 (including Addendum Items) be approved, as amended as follows:

(a) **ADDENDUM:** Add the following:

**D 10 PROMOTION IN PROFESSORIAL RANKS**

UNIT DEPT TITLE	LAST NAME	FIRST NAME	PRIOR TITLE HELD	CURRENT RATE	PRIOR RATE	EFFECTIVE DATE
CUNY LAW SCHOOL CUNY Law School Law School Associate Professor	Loffredo	Stephen	L.S. Ass.Prof.	\$66,067	\$66,067	11/1/94

(b) **ADDENDUM:** Revise the following:

**D 5 THE CITY COLLEGE - APPOINTMENT WITH TENURE (AFFIRMATIVE ACTION REPORT ON FILE) (SW INDICATES WAIVER OF SEARCH):** The salary rate for the appointment of Henry Macari is revised to read \$69,478.

(c) **ERRATA:** Add the following:

**1. QUEENS COLLEGE**

Page B003 - APPOINTMENT OF HEO SERIES PERSONNEL WITH NO PRIOR SERVICE (AFFIRMATIVE ACTION REPORT ON FILE EXCEPT ACTING AND SUBSTITUTE APPOINTMENTS) ((SW INDICATES WAIVER OF SEARCH): The functional title for Charles I. Lloyd is revised to read Director of the SEEK Committee on Scholastic Standing.

**2. BRONX COMMUNITY COLLEGE**

Page B002 - APPOINTMENT OF HEO SERIES PERSONNEL WITH PRIOR FULL-TIME HEO SERIES SERVICE (AFFIRMATIVE ACTION REPORT ON FILE EXCEPT ACTING AND SUBSTITUTE APPOINTMENTS) (SW INDICATES WAIVER OF SEARCH): At the end of the entry for Mattie Y. Slates, add "SW."

**3. MEDGAR EVERS COLLEGE**

Page B001 - ADMINISTRATIVE DESIGNATION COMMITTEE APPROVAL NOT REQUIRED (REM - AFFIRMATIVE ACTION REPORT ON FILE EXCEPT ACTING AND SUBSTITUTE APPOINTMENTS) (SW INDICATES WAIVER OF SEARCH): The appointment of Allen J. Singleton is revised as follows: The department is revised to read School of Business and Public Administration. The title is revised to read Assistant Professor/Acting Assistant Dean "A." The functional title is revised to read Acting Assistant Dean.

**4. MEDGAR EVERS COLLEGE**

Page B003 - APPOINTMENT OF HEO SERIES PERSONNEL WITH NO PRIOR SERVICE (AFFIRMATIVE ACTION REPORT ON FILE EXCEPT ACTING AND SUBSTITUTE APPOINTMENTS) (SW INDICATES WAIVER OF SEARCH): The entry for Allen J. Singleton is withdrawn.

(d) **AA SECTION:** Revise the following:

AA.2 BARUCH COLLEGE - APPOINTMENT WITH WAIVER OF THE BYLAWS (COMMITTEE APPROVAL NOT REQUIRED) (APPROVAL BY OFSR) (SW INDICATES WAIVER OF SEARCH): The effective dates of the waiver for the appointment of Leon Wynter are revised to read 9/1/94-8/31/96.

(e) Items listed in **PART E - ERRATA**, to be withdrawn or changed as indicated.

EXPLANATION: The University Report consists of the highlights of the personnel actions and other resolutions of a non-policy nature which require approval by the Board of Trustees.

**NO. 2. CHANCELLOR'S REPORT:** RESOLVED, That the Chancellor's Report for October 31, 1994 (including Addendum Items) be approved, as amended as follows:

(a) **ERRATA:** Add the following:

**1. THE CITY COLLEGE**

Page B001 - APPOINTMENT ANNUAL OTHER THAN PROFESSORIAL (AFFIRMATIVE ACTION REPORT ON FILE EXCEPT VISITING, SUBSTITUTE AND GRADUATE ASSISTANT APPOINTMENTS) (SW INDICATES WAIVER OF SEARCH): The "SW" at the end of the entry for Abdejalr Maad is deleted.

**2. JOHN JAY COLLEGE**

Page B002 - LEAVE OF ABSENCE WITHOUT PAY (INSTRUCTIONAL STAFF): The entry for Stergios Mourgos is withdrawn.

(b) Items listed in **PART E - ERRATA**, to be withdrawn or changed as indicated.

EXPLANATION: The Chancellor's Report consists of standard resolutions and actions of a non-policy nature which require approval by the Board of Trustees.

**NO. 3. APPROVAL OF MINUTES:** RESOLVED, That the minutes of the regular Board meeting September 29, 1994 be approved.

**NO. 4. COMMITTEE ON FISCAL AFFAIRS, FACILITIES AND CONTRACT REVIEW:** RESOLVED, That the following items be approved:

**At this point the Calendar items were considered in the following order:**

**B. BROOKLYN COLLEGE - MASTER PLAN:**

RESOLVED, That the Board of Trustees of The City University of New York accept the Brooklyn College Campus Master Plan as prepared by Grumman Samton/Kimment & Halsband, Associated Planners and Architects; and be it further

RESOLVED, That the Board of Regents be requested to authorize a total of 1,455,729 net assignable square feet for the Brooklyn College Campus.

EXPLANATION: On June 28, 1993, Cal. No. 6.B., the Board of Trustees approved the selection of the aforementioned firms to develop a master plan for the physical upgrading of the Brooklyn College Campus. The Associated Planners and Architects, working with the College and the University Central Office, have prepared the Campus Master Plan now presented to the Board of Trustees.

The goal of the master plan effort was to translate into physical form the College's objective to be "the model liberal arts college of the twenty-first century." Specific objectives include revitalizing science education and broadening research opportunities, developing undergraduate research and supporting an Applied Science Institute, improving student life and enhancing the effectiveness of student services, encouraging collaboration among college departments, creating a physical environment that enhances learning, research and recreation, establishing an electronic campus and enhancing opportunities for adults to learn. The architects and planners, using the academic program plan developed by Dr. Paul Wyche, translated into physical form the academic plans described in the Brooklyn College 2000 report.

In developing the master plan, the consultant compiled detailed analyses of existing and required space and physical conditions of existing buildings. The evaluation revealed that all the buildings can be restored and adapted for new program requirements except for the Plaza Building where basic flaws of siting, design and construction cannot be corrected within reasonable budget parameters. The overall plan seeks to knit together the east and west campuses, to cluster related disciplines, to disperse student and community outreach to locations where they can best serve their constituents, and to make the most intensive and economical use of existing structures. The Plan provides a blueprint for development to be phased over the next several years as budgetary resources become available and the approval of specific projects by the Trustees is recommended.

**C. LEHMAN COLLEGE - PERFORMING ARTS CENTER STAGE WOOD FLOOR REPLACEMENT, PERFORMANCE LIGHTING REPLACEMENT AND NEW COMPUTERIZED LIGHT DIMMING CONTROL SYSTEM:**

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract or contracts on behalf of Lehman College to purchase all material and labor necessary to supply and install a new maple stage wood floor system, performance lighting and a new computerized light dimming control system in the Performing Arts Center (CUNY Project No. LM052-993). The contract or contracts shall be awarded to the lowest responsible bidder after public advertisement and sealed bidding by the College pursuant to law and University regulations. Such purchase shall not exceed a total estimated cost of \$152,000 chargeable to Capital Project HN-X004. The contract or contracts shall be subject to approval as to form by the University Office of General Counsel; and be it further

RESOLVED, That the Director of the New York City Office of Management and Budget be requested to approve the funding necessary for said contract or contracts

EXPLANATION: The existing softwood finish flooring on the stage is splintered, worn and beyond repair and has lost its resiliency. It will be replaced by a hardwood floor system which is beyond the capability of the College's staff to install. The existing manual light dimmer control system is outdated and has reached the end of its life expectancy. The existing performance lighting will be replaced with energy efficient fixtures.

**D. THE CITY UNIVERSITY OF NEW YORK - INDEPENDENT AUDIT SERVICES:**

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract on behalf of the University Contracting Office to provide an audit of the University's financial statements. The contract shall be awarded after public advertisement and sealed bidding on a Request for Proposal pursuant to law and University Regulations. The solicitation and evaluation process shall be conducted by a University-wide committee. The results of the RFP process will be brought to the Committee on Fiscal Affairs, Facilities and Contract Review. The initial term shall be one year and the contract shall include up to four one year options for the University to renew in its best interest. Such purchase shall not exceed a total estimated cost of \$400,000, chargeable to FAS code 211101400, during the fiscal year ending June 30, 1995. The contract shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: Section 6233 of the New York State Education Law mandates that City University submit to the Governor, the State Comptroller, the Legislature and the Mayor of the City of New York, within one hundred twenty days after the close of each City University fiscal year, an annual financial statement which has been audited by an independent certified public accountant.

**E. NEW YORK CITY TECHNICAL COLLEGE - VOORHEES ENDOWMENT:**

RESOLVED, That the Board of Trustees of The City University of New York authorize the expenditure of a sum not to exceed \$300,000 of income from the Voorhees Endowment Fund, for the purchase of educational supplies, equipment, and temporary services to support the technical and industrial educational programs of the New York City Technical College during fiscal year 1994-95.

EXPLANATION: Under the terms of the court order which transferred the assets of the Voorhees Technical Institute to the Board of Higher Education, "...income from the endowment fund, ...shall be used by the Board of Higher Education to support the technical and industrial educational programs in such areas as library resources, educational equipment, supplies and materials, student financial aid, facilities renovation and other such items that will improve Technical Educational programs."

**F. SOPHIE DAVIS MEDICAL PROGRAM - TEACHING INTRODUCTION TO MEDICINE:**

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute contract on behalf of The City College to purchase teaching courses in Introduction to Medicine from the Maimonides Medical Center, a member of the Urban Primary Care Education Network, without competitive bidding and pursuant to law and University regulations. Such purchase shall not exceed a total \$249,890 for the initial one year term, chargeable to FAS Code 218901400, during the fiscal year ending June 30, 1995. The contract shall include four one year options for the College to renew in its best interest. The contract shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: The Sophie Davis School of Biomedical Education/CUNY Medical School provides its students with courses required for medical school. Previously, the Introduction to Medicine course was provided by the New York Medical Center of Queens and Long Island Jewish Medical Center. However, that agreement expired and will not be renewed because they are no longer willing to teach this course. Maimonides Medical Center, in collaboration with Long Island Jewish Medical Center, will assume responsibility for teaching the Introduction to Medicine course for 1994-95. Maimonides Medical Center's ability to meet our curricular needs, their willingness to teach the Introduction to Medicine course, and their prior experience in undergraduate and postgraduate medical education, as well as the fact that it is within commuting distance of our student population makes this institution a suitable choice for this course. Due to physical limitations of facilities at the City College, it is impossible to provide instruction for the Introduction to Medicine course on our campus.

**G. SOPHIE DAVIS MEDICAL PROGRAM - TEACHING OF PHYSICAL DIAGNOSIS:**

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract on behalf of The City College to purchase teaching courses in Physical Diagnosis from the Maimonides Medical Center, a member of the Urban Primary Care Education Network, without competitive bidding and pursuant to law and University regulations. Such purchase shall not exceed a total \$137,517 for the initial one year term, chargeable to FAS Code 218901400, during the fiscal year ending June 30, 1995. The contract shall include four one year options for the College to renew in its best interest. The contract shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: The Sophie Davis School of Biomedical Education/CUNY Medical School provides its students with courses required for medical school. Previously, the Physical Diagnosis course was provided by the New York Medical Center of Queens. However, that agreement expired and will not be renewed because they are no longer willing to teach this course. Maimonides Medical Center will assume responsibility for teaching the Physical Diagnosis course for 1994-95. Maimonides Medical Center's ability to meet our curricular needs, their willingness to teach the Physical Diagnosis Course, and their prior experience in undergraduate and post-graduate medical education as well as the fact that it is within commuting distance of our student population makes this institution a suitable choice for this course. Due to physical limitations of facilities at the City College it is impossible to provide instruction for the Physical Diagnosis course on our campus.

**I. THE CITY COLLEGE: PREPARATION OF A MASTER PLAN:**

**RESOLVED:** That the Board of Trustees of the City University of New York authorize the Secretary of the Board to execute a contract with the firm of Pasanella & Klein for the preparation of a master plan for the City College of New York, CUNY Project No. CC040-093. The estimated cost shall not exceed \$750,000, chargeable to the State Capital Construction Fund. The contract shall be subject to approval as to form by the University Office of General Counsel.

**EXPLANATION:** The City College of New York campus consists of 17 buildings on the site, including the original buildings which were constructed in the first decade of the century in a gothic collegiate style. The current Master Plan was completed in 1969. During the past 24 years, there have been many academic program, enrollment and building changes on the campus. It is now time to update the adopted Physical Master Plan. The proposed Master Plan will define the educational facilities program, space requirements, provide alternative solutions, and derive a proposed physical Master Plan for the campus. The Master Plan architect will also take into consideration the urban setting of the campus and its historic context, as well as the changing programmatic needs of the academic curriculum. Special consideration needs to be given to the age and condition of campus buildings, their maintenance and preservation requirements, as well as their ability to adapt to new academic needs. In accordance with State Finance Law Section 136-a, Education Law Section 6218, and the Economic Development Law Article 4c, the CUNY Central Office Division of Facilities Planning, Construction and Management developed a Request for Qualifications (RFQ) soliciting licensed firms who might be interested in undertaking this commission to submit their interest. The required advertisement was published on December 20, 1993 in the New York State Contract Reporter. A due date of 2 PM on January 28, 1994 was given along with customary contact sources for questions and details. On January 28, 1994 by 2 PM, the due date, a total of 36 firms responded to the advertisement. Between January 28th and May 23rd the RFQ's were reviewed by the Division's Chief of Architecture, Howard Seltzer, and all were found to be minimally complete submittals, though they varied in depth of experience. After continuing review by Mr. Seltzer and the Central Office's Acting Director of Design and Construction, Corwin Frost, 8 firms were found to be the most responsive of the group since they demonstrated the strongest track record for this type of commission. On May 23, 1994 the Central Office invited the campus to also participate in the selection process, believing that a better planning process would result. Mr. Frost submitted the total list of firms and the recommended short list of 8 firms to the campus for their review and comments. Then on July 6, 1994 the campus responded through its Vice President for Administration, Nathan Dickmeyer, that the short list of 8 firms was satisfactory with them. The Central Office invited the 8 firms to visit the campus in scheduled visits and to prepare themselves for an oral interview with the selection panel. Interviews with the 8 semifinalist firms occurred over two days, July 18 and 19, 1994, at the Central Office located at 1555 Third Avenue, New York, New York. The 6 member selection panel consisted of three members from the Campus and three members from the Central Office, as follows: City College: Nathan Dickmeyer, Vice President for Administration; Gordon Gebert, Acting Dean School of Architecture; Joan Hill, Campus Facilities Officer. Central Office: Emma Macarai, Vice Chancellor for Facilities Planning, Construction and Management; Corwin Frost, Acting Director for Design and Construction; Norman Becker, Assistant Chief Architect. During the interviews the firms introduced themselves, explained other similar projects they had performed, presented visual aids as they wished and answered questions. At the conclusion of the interviews the selection panel members individually rated the firms in their rank order of preference and then a group ranking was compiled from all inputs. The joint venture of Pasanella and Klein, Architects, in association with Dober, Lidsky, Craig and Associates, Inc., academic space planners, was considered by the selection panel to be the outstanding choice for this assignment. This joint venture is favored because:

1. They have successfully performed similar space programming and physical Master Planning work for other higher education clients (for example the University of Virginia, SUNY Fredonia, and the New York City School Construction Authority).
2. They have a demonstrated track record at handling complex planning and architectural assignments of the degree of difficulty of this assignment (for example Mt. Sinai Hospital, Seagram Building, and Columbia Presbyterian Hospital).
3. The principals and project leaders for the project seem the most interested and personally best qualified to perform this assignment compared with other firms.

4. The presentation demonstrated a keen interest in securing this assignment and a better in-depth understanding during this brief exposure to the campus and its complexities and planning issues, which led the panel to conclude they will likely bring this fresh enthusiasm and understanding to their assignment.
5. They are licensed in the State of New York to perform this work and are professionally appropriately certified and trained.

**J. NEW YORK CITY TECHNICAL COLLEGE: PREPARATION OF A MASTER PLAN:**

RESOLVED, That the Board of Trustees of the City University of New York authorize the Secretary of the Board to execute a contract with the firm of Ehrenkrantz and Eckstut Architects for the preparation of a master plan for New York City Technical College, CUNY Project No. NY057-094. The estimated cost shall not exceed \$700,000, chargeable to the State Capital Construction Fund. The contract shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: The current physical Master Plan for New York City Technical College was completed in 1971. During the past 23 years, there have been many academic program, enrollment and building changes on the campus. The campus is spread over 13 buildings with many of the facilities outmoded and inadequate for the current academic programs of the College. It is now time to update the adopted Physical Master Plan. The proposed Master Plan will define the educational facilities program, space requirements, provide alternative solutions, and derive a proposed physical Master Plan for the campus. The Master Plan architect will also take into consideration the urban setting of the campus and its historic context, as well as the changing programmatic needs of the academic curriculum. Special consideration needs to be given to the age and condition of campus buildings, their maintenance and preservation requirements, as well as their ability to adapt to new academic needs. In accordance with State Finance Law Section 136-a, Education Law Section 6218 and the Economic Development Law Article 4c, the CUNY Central Office Division of Facilities Planning, Construction and Management developed a Request for Qualifications (RFQ) soliciting licensed firms who might be interested in undertaking this commission to submit their interest. The required advertisement was published on December 20, 1993 in the New York State Contract Reporter. A due date of 2 PM on January 28, 1994 was given along with customary contact sources for questions and details. On January 28, 1994 by 2 PM, the due date, a total of 42 firms responded to the advertisement. Between January 28th and May 23rd the RFQ's were reviewed by the Division's Chief of Architecture, Howard Seltzer, and all were found to be minimally complete submittals, though they varied in depth of experience. After continuing review by Mr. Seltzer and the Acting Director of Design and Construction, Corwin Frost, 8 firms were found to be the most responsive of the group since they demonstrated the strongest track record for this type of commission. On May 23, 1994 the Central Office invited the campus to participate in the process. Vice Chancellor Emma Macari submitted the total list of firms and the recommended short list of 8 firms to the campus for their review and comments. Then on June 23, 1994 the campus responded through its Provost Emily Cozzi that the short list of 8 firms was satisfactory with them. The Central Office invited the 8 firms to New York City Technical College for scheduled visits and to prepare themselves for an oral interview with the selection panel. Interviews with the 8 semifinalist firms occurred over two days, July 18 and 19, 1994, at the Central Office located at 1555 Third Avenue, New York, New York. The 6 member selection panel consisted of three members from the Campus and three members from the Central Office, as follows: City College: Emily Cozzi, Provost; Will Richardson, Vice President for Administration; Frank Genese, Campus Facilities Officer; Central Office: Emma Macari, Vice Chancellor for Facilities Planning, Construction and Management; Corwin Frost, Acting Director for Design and Construction; Norman Becker, Assistant Chief Architect. During the interviews the firms introduced themselves, explained other similar projects they had performed, presented visual aids as they wished and answered questions. At the conclusion of the interviews the selection panel members individually rated the firms in their rank order of preference and then a group ranking was compiled from all inputs. The joint venture of Ekrenkrantz and Eckstut, Architects, in association with MGT, Inc., academic space planners, was considered by the selection panel to be the outstanding choice for this assignment. This joint venture is favored because:

1. They have successfully performed similar space programming and physical Master Planning work for other higher education clients.
2. They have a demonstrated track record at handling complex planning and architectural assignments of the degree of difficulty of this assignment.
3. The principals and project leaders for the project seem the most interested and personally best qualified to perform this assignment compared with other firms.



4. The presentation demonstrated a keen interest in securing this assignment and a better in-depth understanding during this brief exposure to the campus and its complexities and planning issues, which led the panel to conclude they will likely bring this fresh enthusiasm and understanding to their assignment.
5. MGT, Inc. is a nationally known academic space programming firm. They have performed major commissions for the California State Legislature through its Postsecondary Education Commission to review and over-haul all of that State's public higher education space standards based upon changing academic pedagogy program delivery changes which occurred during the past 25 years. In addition, they have had commissions with the University of California system and several other state systems of public higher education.
6. The Architects are licensed in the State of New York to perform this work and are professionally certified and trained.

**ADDED ITEM - K. ESTABLISHMENT OF THE OFFICE OF UNIVERSITY AUDIT: - LAID OVER**

At this point items A. & H. were considered next.

**A. 1995-96 OPERATING BUDGET REQUEST: RESOLVED,** That the Board of Trustees of The City University of New York approve the Chancellor's 1995-96 Operating Budget Request of \$1.4 billion.

EXPLANATION: The Chancellor's 1995-96 Operating Budget Request is \$1.4 billion, an increase of \$135.6 million, or 10.7% over the 1994-95 appropriated base. This amount represents mandatory cost increases of \$33.3 million, and program initiative cost increases of \$102.3 million.

At the senior colleges, the overall request is \$1.0 billion, an increase of \$96.2 million, or 10.2 percent over the 1994-95 base of \$947.0 million. The community college request is \$362.5 million, an increase of \$39.4 million, or 12.2 percent, over the 1994-95 base of \$323.2 million.

The request seeks to strike the necessary balance between the critical needs of the University and the fiscal realities confronting the State and City. It maintains the University's commitment to open admissions and academic excellence by strengthening the instructional and physical infrastructure. The request begins the process of restoring State and City support in recognition of past and future enrollment growth; it also continues programs that target new resources, especially full-time faculty, to those areas identified by the colleges as top priorities. The University also continues to promote student success and expand its partnership with the public school system. The University seeks additional support for the Workforce Development Initiative, Graduate Fellowships, New Facilities, Campus Safety and Security, and other University priorities.

In 1995-96 enrollment is expected to continue to grow. The 1995-96 Chancellor's budget request represents the level of funding required to provide necessary classroom and support services to our current 213,000 student, and the additional 7,000 expected next year consistent with the University's Master Plan.

**H. CAPITAL BUDGET REQUEST FOR 1995-96: RESOLVED,** That the Board approve a 1995-96 Capital Budget Request for \$539.8 million, including \$511.2 million for major project costs authorized by the City University Construction Fund and funded through Dormitory Authority of the State of New York bonds, and \$28.6 million for capital rehabilitation work funded through City/State capital appropriations; and be it further

RESOLVED, that the Master Plan for the University be and is hereby amended as necessary to provide for the capital proposal.

**NOTE: The Capital Budget Request and the schedule of projects are on file in the Office of the Secretary of the Board.**

EXPLANATION: The Capital Program addresses the major construction, rehabilitation and capital equipment needs of the City University. The program focuses on critical health, safety, code compliance and facility rehabilitation projects, expansion and modernization of facilities to accommodate enrollment growth by providing instructional, faculty and student support space. Projects to upgrade and modernize CUNY facilities to support the needs of CUNY academic programs identified in campus master plans are also proposed.

Major projects that have been or will be completed this year total over \$670 million and include:

- Seventeen of the nineteen facilities on the new Willowbrook campus of the College of Staten Island (\$310 million),
- Renovation of a commercial/industrial building for a library, computer center and administrative offices at Baruch College (\$155 million),
- Construction of the East Academic Complex including classrooms, faculty offices, cafeteria, theatre and physical education facilities at Hostos Community College (\$85 million),
- Renovation of the "I" Building at Queens College (\$5 million),
- A new physical education facility at Lehman College (\$58 million),
- Renovation of the Playhouse at Hunter College (\$6 million).

The following major projects totalling \$86 million are under construction:

- The second phase of rehabilitation of the Shepard Hall facade at City College (\$28 million),
- Construction of the Gymnasium and Performing Arts Center Theater at the College of Staten Island (\$50 million),
- Construction of a modular facility on the site of the Savoy Manor to house student and administrative services at Hostos Community College (\$8 million).

This year, master plans have been or are under preparation for the Graduate School and University Center, Borough of Manhattan Community College, Kingsborough Community College, Brooklyn College, City College, Medgar Evers College, New York City Technical College, Bronx Community College, and LaGuardia Community College. Planning and design are underway for the correction of deficiencies identified in the Building Condition Surveys.

In addition, the following projects are in the acquisition, planning or design stage and portions of their costs are part of the FY1995-96 request:

- Initial design for the renovation of Fiterman Hall at BMCC, Phase I (\$6.4 million),
- Design for a new building that will complete Baruch College's master plan and replace expensive and inadequate leased space (\$46 million for land acquisition and design),
- Design for renovation work in buildings at Brooklyn College, following the updated master plan (\$5.4 million) and upgrade of the mechanical systems throughout the campus (\$45 million),
- Design for the rehabilitation of 500 Grand Concourse at Hostos Community College (\$8.6 million),

- Design for the creation of classrooms and offices in North Hall at Hunter College (\$0.5 million),
- Design of a Computer Center and campuswide fire and security system at Lehman College (\$11.6 million total),
- Design for the renovation of "B" Building and Powdermaker Hall and the acquisition of the Student Union at Queens College (\$8.3 million total).

In continuing response to the results of CUNY's comprehensive Building Condition Assessment program, the 1995-96 Capital Budget Request is focused on urgently needed health and safety projects, rehabilitation and modernization of facilities, accessibility for people with disabilities and energy conservation. The 1995-96 request also continues to respond to the impact of enrollment growth on CUNY facilities by updating the rest of the CUNY campus master plans.

The following is a breakdown of the requests for projects funded with Dormitory Authority Bonds:

Health & Safety	53.7 million
Rehabilitation & Extended Use	121.5 million
Modernization & Improved Utilization	56.8 million
Programmatic Initiatives/New Facilities	249.8 million
Accessibility for People with Disabilities	16.9 million
Energy Conservation	12.5 million
<b>TOTAL</b>	<b>511.2 million</b>

Included in this total are several major capital projects, including:

- Elimination of health and safety, facility preservation and accessibility deficiencies identified in the condition assessment (\$145.0 million),
- Implementation of the first phase of the master plans at Brooklyn College (including LaGuardia Hall Renovation), Medgar Evers College, Bronx Community College, and Kingsborough Community College (\$46.3 million),
- Renovation of the 500 Grand Concourse Building at Hostos Community College (\$46.7 million),
- Phase III of the restoration of Shepard Hall facade at City College (\$34.3 million),
- Renovation of Fiterman Hall at BMCC (\$60.8 million),
- Acquisition/renovation of new facilities to accommodate enrollment growth at John Jay College, Graduate School and University Center, and LaGuardia Community College (\$111.8 million),
- Educational technology initiatives and upgrade of communications and computer infrastructure throughout CUNY (\$7 million),
- Renovation of "B" Building at Queens College (\$5.2 million)

In addition to the major construction projects funded by the Dormitory Authority, the City and State Capital Budgets provide appropriations for rehabilitation work such as replacement of roofs and windows, facade stabilization, upgrading of mechanical and electrical systems, and interior alterations to accommodate changing programmatic needs of the colleges. The University's 1995-96 Capital Request includes \$28.6 million for such projects. The following programs are included in this total:

Health & Safety	1.3 million
Rehabilitation & Extended Use	12.5 million
Modernization & Improved Utilization	1.6 million
Programmatic Initiatives/New Facilities	7.0 million
Accessibility for People with Disabilities	3.6 million
Day Care	2.6 million
<b>TOTAL</b>	<b>28.6 million</b>

The costs of the proposed senior college projects will be borne entirely by the State, whereas the cost of the community college projects will be shared equally by the State and the City.

**NO. 5. COMMITTEE ON ACADEMIC POLICY, PROGRAM, AND RESEARCH:** RESOLVED, That the following items be approved:

**A. LAGUARDIA COMMUNITY COLLEGE - RESTRUCTURING OF LIBERAL ARTS AND HUMAN SERVICES PROGRAMS:**

RESOLVED, That the following actions affecting programs at LaGuardia Community College be approved, effective February 1, 1994, subject to financial ability:

1. The program in "Gerontology" leading to the AA degree be renamed "Human Services: Gerontology."
2. The program in "Social Sciences, Humanities and Human Services" leading to the AA degree be renamed "Liberal Arts: Social Sciences and Humanities," and the Child Development and Mental Health options be deleted from this program.
3. The program in "Mathematics and Science" leading to the AS degree be renamed "Liberal Arts: Mathematics and Science."
4. The Child Development Option of the current program in "Social Sciences Humanities and Human Services" be registered as a program in Human Services: Child Development leading to the AA degree.
5. The Mental Health Option of the current program in "Social Sciences, Humanities and Human Services" be registered as a program in Human Services: Mental Health leading to the AA degree.

EXPLANATION: The proposed restructuring of Liberal Arts and Human Services at LaGuardia Community College consists of technical changes requested by the State Education Department following its review of the College's catalogue. The first three actions listed in the resolution are name changes that would normally be approved via the Chancellor's Report but are included here because of their relationship to the last two actions, which approve the registration of two programs. The two programs approved for registration - Human services: Child Development and Human Services: Mental Health-have both been offered at LaGuardia for over 20 years as options in the Social Sciences, Humanities and Human Services program. These programs will now be separately registered to clarify the program offerings for students and to comply with the State Education Department's requirements on options and free-standing programs. No changes are proposed in the curricula. No additional resources are required to effect the proposed changes.

**B. THE CITY COLLEGE - M.S. IN ED. IN EARLY CHILDHOOD EDUCATION:**

RESOLVED, That registration of the program in Early Childhood Education leading to the M.S. in Ed. at The City College be approved, effective immediately, subject to financial ability.

EXPLANATION: This is not a new program, but a technical registration matter requested by the State Education Department. The City College has offered a master's program in Early Childhood Education leading to permanent certification since 1956. In a recent review of the College's programs, the State Education Department found no indication of State registration of the program. The Department asked the College to submit basic information on admissions standards, curriculum, and faculty through the normal channels for new program registration. Since no changes are proposed in the currently offered program, registration will entail no new courses, no additional faculty, and no new resources.

**Upon motions duly made, seconded and carried, the meeting was adjourned at 6:23 P.M.**

**SECRETARY GENEVIEVE MULLIN**

