

**MINUTES OF THE MEETING OF THE BOARD OF
TRUSTEES OF THE CITY UNIVERSITY OF NEW YORK**

HELD

MARCH 24, 1997

**AT THE BOARD HEADQUARTERS BUILDING
535 EAST 80TH STREET - BOROUGH OF MANHATTAN**

The Chairperson called the meeting to order at 4:36 P.M.

There were present:

**Anne A. Paolucci, Chairperson
Herman Badillo, Vice Chairperson**

**Satish K. Babbar
Jerome S. Berg
John J. Calandra
Michael C. Crimmins
Edith B. Everett
Ronald J. Marino**

**Susan Moore Mouner
James P. Murphy
Robert Price
George Rios
Nilda Soto Ruiz
Richard B. Stone**

Sandi E. Cooper, ex officio

**Secretary Genevieve Mullin
Robert E. Diaz, General Counsel and Vice Chancellor for Legal Affairs
Hourig Messerlian, Executive Assistant**

**Chancellor W. Ann Reynolds
Deputy Chancellor Laurence F. Mucciolo
President Raymond C. Bowen
President David A. Caputo
Acting President Emilie Cozzi
President Ricardo R. Fernandez
President Leon M. Goldstein
President Matthew Goldstein
President Frances Degen Horowitz
President Edison O. Jackson
President Charles C. Kidd
President Vernon Lattin
President Yolanda T. Moses**

**President Antonio Perez
President Isaura S. Santiago
President Kurt R. Schmeller
President Allen Lee Sessoms
President Marlene Springer
President Carolyn G. Williams
Vice Chancellor Jay Hershenson
Vice Chancellor Emma E. Macari
Vice Chancellor Brenda Richardson Malone
Acting Vice Chancellor Anne L. Martin
Vice Chancellor Elsa Nunez
Vice Chancellor Richard F. Rothbard
Dean Kristin Booth Glen**

The absence of Trustee Potts was excused.

CHAIRWOMAN PAOLUCCI stated that she is pleased to welcome you all this afternoon. It is my first time as Chairwoman of the Board of Trustees, so it's a very special occasion for me, but business as usual for the rest of us. I have some announcements to make and I also want to say just very briefly what I've said before, that I hope to continue the dialogue we have started with the main constituencies of the University, that is the Administration, the presidents, faculty, and students. One of the reasons for initiating joint meetings of committees such as the Academic Affairs Committee and the Fiscal Committee is precisely to exchange information and to allow the faculty, students, and presidents from here on in to address specific issues that we will target for those meetings, or anything relevant to those issues because we can't just talk about everything. I think it's a good format and I think it will work for us. The first thing I would like to do on behalf of the Board is to read two resolutions.

A. RESOLUTION OF APPRECIATION - JAMES P. MURPHY: WHEREAS, The Honorable James P. Murphy served with exemplary distinction as Chairman of the Board of Trustees of The City University of New York from September, 1980 to February, 1997; and

WHEREAS, The Board and the Administration have been the benefactors of his leadership, foresight, and wisdom; and

WHEREAS, He has vigorously defended and advanced the educational mission of CUNY to provide access and excellence to the individuals and citizens of New York as a whole; now therefore be it

RESOLVED, That the Board of Trustees extends its most sincere thanks and heartfelt appreciation to Mr. Murphy for the creativity, intelligence, energy, and dedication with which he carried out his duties as Chairman of the Board.

B. RESOLUTION OF APPRECIATION - EDITH B. EVERETT: WHEREAS, The Honorable Edith B. Everett has served with distinction as Vice Chairperson of the Board of Trustees of The City University of New York from September, 1980 to February, 1997; and

WHEREAS, The City University and its constituents have benefited from her wisdom and experience during her many years of dedicated service; and

WHEREAS, Mrs. Everett was instrumental in providing for the health and safety of the students, faculty, and staff of the University by insuring that it is a smoke free environment; now therefore be it

RESOLVED, That the Board of Trustees extends its most sincere thanks and deepest appreciation to Mrs. Everett for her outstanding service to The City University of New York as Vice Chair of the Board.

C. ESTABLISHMENT OF AD HOC COMMITTEES: Chairwoman Paolucci announced that we are in the process of organizing three ad hoc committees: one to survey the entire scenario of remediation across the University on all campuses and that will be chaired by Trustee Nilda Soto Ruiz; another ad hoc committee, a fact finding committee to be chaired by Vice Chairman Herman Badillo, which will focus on the performance and graduation rates across the University; and a third committee that will be surveying, studying, and making recommendations about the guidelines to be used for presidential searches. Those three committees will be in place shortly and will be reporting to us in due course.

D. BOARD MEETINGS: Chairwoman Paolucci announced that the Board will be meeting on a regular basis including a meeting in April, December, and February from here on in.

E. CONDOLENCES: Chairwoman Paolucci offered condolences on behalf of the Board and the University to President Matthew Goldstein on the death of his mother-in-law, Cynthia M. Sedlis.

F. CONGRATULATIONS: Chairwoman Paolucci extended congratulations on behalf of the Board and of the University to Trustee James Murphy on the recent birth of his grandchild, Julia Margaret.

Trustee Murphy expressed thanks and appreciation

G. TRUSTEE HONORS: Trustee Sandi Cooper, Chair of the University Faculty Senate, and Professor of History at the College of Staten Island and the Graduate School received a Special Award from the Women's History Month of the Professional Staff Congress on March 7th. Dr. Cooper was also presented with another Special Award by the national Network of Faculty Senates on March 15th in Washington, DC.

H. ALUMNI HONORS: Graduate School and University Center Alumnus Peter J. Delfyett, a 1988 graduate of the Doctoral Program in Electrical Engineering received the Presidential Early Career Award for Scientists and Engineers for his outstanding research contributions in ultrafast optics and photonic technologies.

I. FACULTY HONORS: 1) Dr. David Rumschitzki, Professor of Chemical Engineering at City College has been named a Humboldt Research Fellow for the 1996-97 academic year by the Alexander von Humboldt Foundation in Bonn, Germany, and was a co-recipient of the 1996 Melville medal awarded by the American Society of Mechanical Engineers (ASME).

2) Dr. Yaqi Huang - a former City College doctoral student in Mechanical Engineering, and his mentor Professor Sheldon Weinbaum - Director of City College's Center for Biomedical Engineering, were the other co-recipients of the 1996 Melville medal awarded by the American Society of Mechanical Engineers (ASME).

3) Dr. Patricia J. Thompson, Professor of Special Education at Lehman College received the medal of the University of Helsinki in December 1996. Chairwoman Paolucci extended special congratulations to Pat who is a colleague or a former schoolmate from Barnard College many decades ago.

4) Dr. John Corigliano, Distinguished Professor of Music at Lehman College and the Graduate School received three Grammy awards last month, presented for best classical album, best chamber album, and best classical contemporary composition.

J. GRANTS: Chairwoman Paolucci presented for inclusion in the record the following report of Grants \$100,000 or above received by the University since the last Board meeting:

BROOKLYN COLLEGE

- | | | |
|----|-------------|---|
| a. | \$2,000,000 | UNITED STATES OFFICE OF NAVAL RESEARCH to Mcaloon, Arnow, Clark, Tretkoff, Whitlock, Computer and Information Science, for "Computer Science Tools and Computationally Demanding Applications." |
| b. | \$1,291,187 | N. Y. STATE EDUC DEPT to Persico, C., Adult and Community Education, for "EDGE: Begin to Work Study Program." |
| c. | \$998,829 | NATIONAL SCIENCE FOUNDATION to Welchman, R., School of Education, for "New York City Science and Mathematics Collaborative For Excellence In Teacher Preparation." |
| d. | \$695,390 | UNITED FEDERATION OF TEACHERS to Dederick, W., School of Education, for "Brooklyn College School of Education Consortia/United Federation of Teachers Centers Cooperative Project (SEC/UFT)." |
| e. | \$310,000 | AMERICAN CANCER SOCIETY to Eshel, D., Biology, for "Self-Regulation of Cytoplasmic Dynein." |
| f. | \$201,412 | N Y STATE EDUC DEPT to Morville, A., Adult and Community Education, for "EDGE: Child Care Provider Program." |
| g. | \$188,885 | NATIONAL SCIENCE FOUNDATION to Chamberlain, Aja, Geology, for "Renovation Of Research Facilities In Geology/ Biology, Brooklyn College." |
| h. | \$181,817 | N. Y. STATE DEPT OF SOCIAL SERVICES/REFUGEE COMMUNITY EMPLOYMENT ENHANCEMENT to Persico,C., Morville, A., Adult and Community Education, for "Adult Training and Employment Services: Medical Records Clerk Training Program." |
| i. | \$130,000 | DORMITORY AUTHORITY OF THE STATE OF N.Y./GRADUATE RESEARCH AND TECHNOLOGY INITIATIVE to Navin, R., McClelland, S., Art. for "Digital Media Center Generic 3-D, Broadcast Design and Publishing Technologies." |

BOARD OF TRUSTEES

- j. \$117,000 **CORPORATION FOR NATIONAL AND COMMUNITY SERVICE/ LEARN AND SERVE AMERICA HIGHER EDUCATION** to Romer, N., Psychology, for "PEACE: (Promoting Education And Community Empowerment)."
- k. \$102,727 **NATIONAL INSTITUTE OF MENTAL HEALTH** to Sclafani, A., Psychology, for "Carbohydrate Appetite, Fat Appetite and Obesity."
- l. \$100,000 **NATIONAL AERONAUTICS AND SPACE ADMINISTRATION** to Schreiberman, M., Biology, for "Brain-Pituitary Axis Development In The Cebas Minimodule."

THE CITY COLLEGE

- a. \$400,100 **HOWARD/NSF** to Liaw, BM., Mech Engineering, for "Engineering Coalition of Schools for Excellence and Leadership."
- b. \$377,189 **NIH** to Boto, W., Biology, for "Minority International Research Training Grant."
- c. \$342,701 **US DEPT OF TRANS** to Paaswell, R., Transportation, for "University Transportation Center-Region II (Admin)."
- d. \$295,823 **NSF** to Marin, M., Sec & Cont ED, for "The Young Scholars Discovery Program."
- e. \$290,842 **US DEPT OF ED** to Lavalley, D., Administration, for "Strengthening Institutions Program at the City College."
- f. \$285,454 **NIH** to Callender, R., Physics, for "Vibrational Studies of Enzymes."
- g. \$253,543 **BOCES/NYS ED** to Lafontant, M., Education-Admin, for "Haitian Bilingual ESL Technical Assistance Center."
- h. \$218,500 **NYS ED DEPT** to Slater, M., S-Med, for "Gateway to Higher Education to Increase the Number of Minority Students."
- i. \$200,000 **US AID** to Khanbilvardi, R., CIV Engineering, for "Development of Privatized Production of Modular Water Purification Systems for Ukraine."
- j. \$176,500 **NYS ED DEPT** to Roth, M., Special Programs, for "City College Academy for Professional Preparation."
- k. \$140,000 **NSF** to Callender, R., Physics, for "The Very Fast Dynamics of Protein Folding/Unfolding."
- l. \$123,918 **DOE** to Sivashinsky, G., Levich Institute, for "Studies in Combustion and Explosion."
- m. \$100,000 **AFOSR** to Alfano, R., IUSL, for "Optical Amplification and Non Linear Optical Processes in Random Scattering Media."

QUEENS COLLEGE

- a. \$150,000 **W. ALTON JONES FOUNDATION** to Barry C., Center for the Biology of Natural System, for "Exposure to Endocrine Disrupters from Long-Range Air Transport of Pesticides."

YORK COLLEGE

- a. \$232,398 **US EDUCATION DEPT** to Patrick G., Student Development/Counseling, for "Student Support Services."
- b. \$156,792 **NYC** to Ronald T., and Maria W., Adult & Cont Education, for "Adult Literacy (NYCALI)."
- c. \$110,000 **NYS GRTI** to Leslie L., Natural Sciences, for "Biomolecular Structure by 400Mhz NMR."

GRADUATE SCHOOL & UNIV. CENTER

- a. \$983,303 NYC TRANSIT AUTHORITY to DiBello, L., for "MIDAS Rollout Project."
- b. \$167,102 US - JAPAN FOUNDATION to Benjamin R., and Donald Z., for "Revitalizing the U.S. - Japan Alliance."

NEW YORK CITY TECHNICAL COLLEGE

- a. \$333,000 NYC DEPT OF EMPLOYMENT to Silverman, L., for "Technical Access Program."

BOROUGH OF MANHATTAN COMMUNITY COLLEGE

- a. \$355,597 US DEPT OF ED to Williams, J., for "Student Support Service Program."

BRONX COMMUNITY COLLEGE

- a. \$1,290,158 NYC/HRA to Kellawon, for "Begin Language Program."
- b. \$1,045,992 NYSDE to Savage, CE, for "VATEA."
- c. \$431,130 NYC/DOE to Essoka, CE, for "TAP Center #6."
- d. \$395,000 NYCDYS to Choi, CE, for "Mosaic-Beacon Center."
- e. \$368,156 USDE to Misick, CE, for "Student Support."
- f. \$332,882 USDE to Danvers, CE, for "Upward Bound (BXCC)."
- g. \$322,384 NYCDOE to Self, CE, for "Project H. I.R.E. - JTPA Title II."
- h. \$244,634 USDE to Grant, CE, for "NATL Workplace Literacy (Workshop in the Workplace)."
- i. \$236,564 NYCDOE to Self, CE, for "Mature Workers - JTPA Title II."
- j. \$223,473 NYC/DOE to Choi, CE, for "Mosaic Youth Training - JTPA Title II."
- k. \$199,698 NYSDE to Leinaeng, S., STW, for "VATEA - TECH PREP."
- l. \$155,612 NIGMS/NIH to Davis, CE, for "MBRSP."
- m. \$134,724 NYSDE to Kellawon, CE, for "Adult Education Program (AEA)."
- n. \$132,000 NYSDE to Hogg, P., CE, for "Liberty Partnership Program."
- o. \$129,000 COPE/CUNY to Washington, CE, for "Family College Program."
- p. \$104,968 NYSDE to Napper, CE, for "STW Career Development."
- q. \$101,221 NIGMS/NIH to Davis, CE, for "MBRSP."
- r. \$101,197 NYSDE to Napper, CE, for "Edge Welfare to Work (Job Developer)."

LAGUARDIA COMMUNITY COLLEGE

- a. \$321,405 NYSDE to Miller S., Continuing Education Division, for "AEA/NYCALI."
- b. \$114,995 US DEPT OF EDUCATION to Duda, D., Continuing Education Division, for "The Model Demonstration Project for Individuals with Disabilities."
- c. \$101,108 NYSDE to Schulman, J., Continuing Education Division, for "Edge Welfare-To-Work program."

K. ORAL REPORT OF THE CHANCELLOR: Chancellor Reynolds reported the following:

1. Since this is indeed the first Board meeting since the appointment of Chairwoman Paolucci and Vice Chairman Badillo by Governor Pataki, I want to express my congratulations to both of you distinguished leaders and to indicate how much I look forward to working together with you both on behalf of the advancement of this magnificent University. I also express my deepest appreciation to Trustee James Murphy and Trustee Edith Everett for their seventeen years of dedicated leadership on behalf of the University community.
2. The State budget is now at the very top of our action list because the Legislature is in session and there are active budget negotiations ongoing. I was in Albany last week meeting with legislative leaders including Senate Majority Leader Joseph Bruno, Senate Higher Education Committee Chair Kenneth LaValle, Senator Roy Goodman, Assembly Ways and Means Chair Denny Farrell, Assembly Higher Education Committee Chair Edward Sullivan, Black and Puerto Rican Caucus Chair Jeff Aubrey, and other key lawmakers as well. We're also keeping in close touch with the Governor's office and the Division of the Budget as the formal State budget deadline of April 1st nears and discussions on revenue and expenditure levels continue. As you are aware from media reports, no agreements have been reached on these items and so there is still lots of negotiations underway.

Last week I testified before Assemblyman Sullivan at a legislative hearing, held at his request at Hunter College, along with Presidents Caputo and Williams, and Trustee Cooper. Others testified as well at that hearing. We've sent copies of that testimony to the Board of Trustees. We remain hopeful and we're trying awfully hard. We have all the presidents and the CLAC committees involving faculty and students from all the campuses working towards substantial restorations to both financial aid and to the base budget of the senior colleges, as well as additional support for the community colleges. I thank everyone for this effort but urge everyone to continue to get enough rest and sleep and to keep pushing on this terribly important issue of getting adequate support back into CUNY so that we can continue to educate the deserving students that come to us.

3. We are working with a new higher education coalition that has already been effective in getting the Center for Applied Technology grants restored with, again, good help from Senator Bruno and from Governor Pataki. That group includes President Hunter Rollings of Cornell, President Ruff of Columbia, President Olivia of NYU, Chancellor Ryan from SUNY, Chancellor Shaw from Syracuse, President Jackson of the University of Rochester, Father O'Hare of Fordham, and our good Bank Street colleague Gussie Kappner. I, with all of those distinguished people, met with the Governor and legislative leaders in a unified approach to higher education issues about four weeks ago.
4. I and fellow vice chancellors testified before the City Council Education Committee last week. Many City Council members were there. The reactions of both Chair Priscilla Wooten and Council members were very supportive of the University.
5. At the federal level I want to thank Trustee Rios for working with us on facilitating citizenship opportunities, a continuing program for CUNY.
6. Finally I want to join with the entire University community in honoring the memory and legacy of Trustee Stanley Fink who will always be remembered for his lasting contributions to the well-being of CUNY, both as Speaker of the Assembly and as a Trustee, amongst his numerous accomplishments.

Upon motions duly made, seconded and carried, the following resolutions were adopted:(Calendar Nos. 1 through 7)

NO. 1. UNIVERSITY REPORT: RESOLVED, That the University Report for March 24, 1997 (including Addendum Items) be approved, as revised as follows, with the exception of Addendum Item D1 - Bronx Community College which was withdrawn:

(a) ADDENDUM: Add the following:

D 17 LEHMAN COLLEGE- APPOINTMENT OF HEO SERIES PERSONNEL WITH PRIOR FULL-TIME HEO SERIES SERVICE (AFFIRMATIVE ACTION REPORT ON FILE EXCEPT ACTING AND SUBSTITUTE APPOINTMENTS) (SW INDICATES WAIVER OF SEARCH)

<u>Dept. Title</u>	<u>Last Name</u>	<u>First Name</u>	<u>Salary Rate</u>	<u>Salary. Rate</u>	<u>Effec Date</u>
College Relations Hea (Publications Manager)	Cardillo	Barbara	aHEO	\$37,172	3/1/97

D 18 THE CENTRAL OFFICE - ADMINISTRATIVE DESIGNATION - COMMITTEE APPROVAL NOT REQUIRED (EXECUTIVE COMPENSATION PLAN - AFFIRMATIVE ACTION REPORT ON FILE EXCEPT ACTING APPOINTMENTS) (SW) INDICATES WAIVER OF SEARCH)

<u>Dept. Title</u>	<u>Last Name</u>	<u>First Name</u>	<u>Salary Rate</u>	<u>Effec. Date</u>
Office of the Secretary University Administrator (Secretary of the Board)	Mullin	Genevieve	\$101,869	4/1/97 SW

D 19 APPOINTMENT WITH WAIVER OF THE BYLAWS - COMMITTEE APPROVAL NOT REQUIRED

<u>Dept. Title</u>	<u>Last Name</u>	<u>First Name</u>	<u>Salary Rate</u>	<u>Effec. Dates From To</u>	<u>Bylaw Section To Be Waived</u>
Office of the Secretary Sub.HEA (Executive Assistant to the Secretary)	Messerlian	Hourig	\$60,212	4/1/97-6/30/97	11.16.B

(b) ADDENDUM: Revise the following:

D 1 BRONX COMMUNITY COLLEGE-SPECIAL ACTION-VARIANCE IN F GRADE POLICY: The entry is withdrawn.

D 7 BARUCH COLLEGE-ADMINISTRATIVE DESIGNATION COMMITTEE APPROVAL NOT REQUIRED (EXECUTIVE COMPENSATION PLAN-AFFIRMATIVE ACTION REPORT ON FILE EXCEPT ACTING APPOINTMENTS) (SW INDICATES WAIVER OF SEARCH): The title for the administrative designation for Robert Ptachik is revised to read "Associate Administrator."

D 8 YORK COLLEGE-APPOINTMENT OF HEO SERIES PERSONNEL WITH NO PRIOR SERVICE (AFFIRMATIVE ACTION REPORT ON FILE EXCEPT ACTING AND SUBSTITUTE APPOINTMENTS) (SW INDICATES WAIVER OF SEARCH): Add "SW" at the end of the entry for Loretta Blake.

(c) ERRATA: Add the following:KINGSBOROUGH COMMUNITY COLLEGE

P B-2 APPOINTMENT OF HEO SERIES PERSONNEL WITH NO PRIOR SERVICE (AFFIRMATIVE ACTION REPORT ON FILE EXCEPT ACTING AND SUBSTITUTE APPOINTMENTS) (SW INDICATES WAIVER OF SEARCH): Add "SW" at the end of the entry for Elizabeth Basile.

EXPLANATION: The University Report consists of the highlights of the personnel actions and other resolutions of a non-policy nature which require approval by the Board of Trustees.

NO. 2. CHANCELLOR'S REPORT: RESOLVED, That the Chancellor's Report for March 24, 1997 (including Addendum Items) be approved, as revised as follows: Brooklyn College Item AI:4.2 which was laid over; and CUNY Law School Item AII:5.14 which was amended by deleting the phrase "and class actions in federal court.":

(a) **ADDENDUM:** Revise the following:

D 2 QUEENS COLLEGE-AFFILIATION AGREEMENT WITH THE SCHOOL OF COOPERATIVE TECHNICAL EDUCATION: The entry is withdrawn.

(b) **ERRATA:** Add the following:

BRONX COMMUNITY COLLEGE

P AIII SECTION AII: NEW COURSE-EXPERIMENTAL: DEPARTMENT OF ENGLISH: The entry is withdrawn.

BRONX COMMUNITY COLLEGE- ROUTINE ACADEMIC MATTERS

P AI SECTION AIII: CHANGES IN EXISTING COURSES: DEPARTMENT OF COMMUNICATION ART AND SCIENCES: The entry is withdrawn.

EXPLANATION: The Chancellor's Report consists of standard resolutions and actions of a non-policy nature which require approval by the Board of Trustees.

VICE CHAIRMAN BADILLO stated that for some reason that goes back to resolutions passed by previous Boards of Trustees many, many years ago, none of these items comes up in the Committee, and it puts us at a very serious disadvantage. We get these added items, for example the item just removed that involved a change in the F grade policy for Bronx Community College, coming in at the last minute, and I am always against added items because I'm also concerned that if there is an added item when we get a Report like this, and this for the benefit of the record, is an inch thick, the item does not come before a committee. What Trustees Berg, Ruiz, Marino and I are saying is perhaps because we have a new group of Trustees, this whole issue should be reviewed because we all have to vote on these items sooner or later, so it should be addressed by a committee.

CHAIRWOMAN PAOLUCCI suggested that a timetable is needed otherwise some of these items come in rather late and they are included in the Chancellor's Report, and that's part of the problem. They should wait until the committees have had a chance to look at them.

NO. 3. APPROVAL OF MINUTES: RESOLVED, That the minutes of the regular Board meeting and executive session of January 27, 1997 (Held on February 10, 1997) be approved.

The Board considered calendar items in the following order:

NO. 5. COMMITTEE ON FACULTY, STAFF, AND ADMINISTRATION: RESOLVED, That the following items be approved, and report noted:

A. VISITING DISTINGUISHED PROFESSOR: RESOLVED, That the following be designated Visiting Distinguished Professor in the department, and the college, and for the period indicated, with compensation of \$20,000 per annum in addition to his regular academic salary, subject to financial ability:

<u>COLLEGE</u>	<u>NAME</u>	<u>DEPARTMENT</u>	<u>EFFECT.</u>
John Jay College of Criminal Justice	Matti Joutsen	Law & Political Science & Criminal Justice Administration	Sept. 1, 1997

B. BARUCH COLLEGE - THE NAMING OF THE "STEVEN L. NEWMAN HALL":

RESOLVED, That the Board of Trustees of The City University of New York approve the naming of the facility located at 137 East 22nd Street, "Steven L. Newman Hall."

EXPLANATION: The Baruch College Fund has just received \$500,000 as the first installment of a two and a half million dollar (\$2,500,000) gift from William and Anita Newman. In recognition of this latest gift and of the longstanding and extraordinary generosity of the Newmans, Baruch College wishes to name the facility at 137 East 22nd Street, "Steven L. Newman Hall."

In 1994, based on a five million dollar (\$5,000,000) gift, the names of William Newman (Class of 1947) and Anita Newman were placed on the newly opened library at Baruch College. In 1995, the couple gave one million dollars (\$1,000,000) to the Baruch College Fund with which the College established the Steven L. Newman Institute for Real Estate and Metropolitan Development. This was done in memory of the late Steven Newman who had followed the successful lead of his father and grandfather in real estate. The Newman family has a long tradition at Baruch College, starting with William's father, Morris (Class of 1926), William (Class of 1947) and his late brother Joseph (Class of 1950). After World War II, William joined his father's company which has evolved into New Plan Realty Trust; William is currently the Chairman and Chief Executive Officer.

Upon completion of a major renovation, the building at 137 East 22nd Street will house the School of Public Affairs within which are several prominent research institutes, including the Center for Business and Government and the Steven L. Newman Institute for Real Estate and Metropolitan Development. The School of Public Affairs, established in 1994, meets a growing need in New York City for better policy analysis and implementation. It is also unique within the University and has established itself as a significant new member of the national public affairs community.

The President of Baruch College enthusiastically supports this resolution.

C. CUNY LAW SCHOOL - THE NAMING OF "THE SHANARA GILBERT LAW LIBRARY FOR THE MAIN STREET LEGAL SERVICES CLINICAL PROGRAM":

RESOLVED, That the Board of Trustees of The City University of New York approve the naming of the Clinic Library on the second floor mezzanine at the CUNY School of Law, "The Shanara Gilbert Law Library for the Main Street Legal Services Clinical Program."

EXPLANATION: In recognition of the late Shanara Gilbert who was killed, along with former Dean Haywood Burns, in a tragic car accident, the CUNY School of Law wishes to name the Clinic Library on the second floor mezzanine at the CUNY School of Law, "The Shanara Gilbert Law Library for the Main Street Legal Services Clinical Program."

Shanara Gilbert was the founder of the Defender Clinic of Main Street Legal Services at the CUNY School of Law. Professor Gilbert came into the clinical program in the summer of 1989 and from that time until her death played an instrumental role in the development of both the clinic itself and the clinical program as a whole. In addition to her work with the clinic, Professor Gilbert was admired by all for her dedication to her students and her clients. On her own, Professor Gilbert took on the pro bono representation of several highly visible and important New York criminal justice cases, thereby serving the greater community and providing a role model for her students.

Professor Gilbert was a leader in the National Conference of Black Lawyers and through her initiative achieved recognition for the national organization and the New York City chapter. In addition, she played a major role in the development of the South Africa Clinical Exchange Program and was able to witness the fruits of her labor when, in the winter of 1996, the first group of South African clinical law professors visited The City University of New York and other area law schools.

The naming of the library at the CUNY Law School as "The Shanara Gilbert Law Library for the Main Street Legal Services Clinical Program" is a fitting tribute to the life and work of Professor Gilbert.

This resolution is enthusiastically supported by the faculty and the Dean of the CUNY School of Law.

D. THE CITY UNIVERSITY OF NEW YORK - IMPLEMENTING OF THE NEW YORK STATE ETHICS LAW:

RESOLVED, That the Board of Trustees of The City University of New York, in accordance with Parts 930 and 932 of the Regulations of the New York State Ethics commission implementing the State Ethics Law, hereby designates the president of each community college of The City University of New York to serve as the approving authority to review requests for approval of honoraria and travel reimbursements, and outside activities; and the Chancellor of The City University of New York to serve as the approving authority for the presidents of the community colleges.

EXPLANATION: The New York State Ethics Law has been amended (Chapter 283 of the Laws of 1996) to expand its coverage to include the community colleges of the City University. The senior colleges had already been covered. The New York State Ethics Commission has regulations which regulate certain outside employment and certain other activities of employees holding policy making positions within New York State agencies, including the colleges of The City University of New York. The regulations provide that outside activities paying more than \$1,000 (\$4,000 for other public sector employment) per year from one source must be approved by the employer and activities with earnings from one source in excess of \$4,000 per year must also be approved by the New York State Ethics Commission.

The State Ethics Commission also has regulations regarding the receipt of honoraria and travel reimbursements, which requires honoraria and travel reimbursements to be approved and/or reported by the employer. There is an exception for instructional staff employees with appointments in academic departments, who are exempt from the approval process within, or in connection with, their disciplines. The regulations prohibit the receipt of honoraria and travel reimbursements from a person or organization which negotiates with, does business with, or has contracts with the University. Approvals and reports of honoraria and travel reimbursements are required to be filed with the State Ethics Commission.

This resolution provides the same orderly procedure for implementing these regulations within the community colleges, as now exists for the senior colleges.

E. REPORT OF THE COMMITTEE CHAIRMAN: Trustee Murphy reported that the Committee did preliminarily look at collective bargaining issues, but that issue is to be dealt with by the Board as a committee of the whole later on. We are beginning to review, as was directed at the February meeting, under the then Chairmanship of Vice Chairman Badillo, items relating to the search process and review of senior administrators, and we view that as helping to inform the more general review of those issues of the Board as a whole.

NO. 4. COMMITTEE ON FISCAL AFFAIRS, FACILITIES, AND CONTRACT REVIEW: RESOLVED, That the following items be approved, and report noted:

A. BOROUGH OF MANHATTAN COMMUNITY COLLEGE - INFORMATION TECHNOLOGY:

RESOLVED, That the Board of Trustees of The City University of New York authorize Borough of Manhattan Community College to purchase Pentium PCs, printers, network servers and related accessories from CompUSA Inc., under existing General Services Administration contract number GS-35F-4050D, pursuant to law and University regulations. Such purchase shall not exceed a total estimated cost of \$385,000 chargeable to FAS Code 222001309, during the fiscal year ending June 30, 1997.

EXPLANATION: The College will establish or upgrade five (5) networked computer laboratories each containing thirty (30) Pentium class PCs for use in the following disciplines and areas: Business Management (new laboratory); Accounting (new laboratory); Office Automation (replacement laboratory); Office Administration (replacement laboratory); and a new general purpose Business Multimedia Training laboratory. Students using these laboratories will gain experience with computers using information retrieval techniques and discipline specific software such as accounting, business management and office support packages such as Microsoft Office. Each laboratory will be connected to the College wide area network for access to CUNY Plus and the Internet. These laboratories may be available as open laboratories for student use when not scheduled for classes. The College will acquire 150 PCs, 10 printers, 5 servers and related networking equipment.

B. KINGSBOROUGH COMMUNITY COLLEGE - INFORMATION TECHNOLOGY:

RESOLVED, That the Board of Trustees of The City University of New York authorize Kingsborough Community College to purchase one hundred twenty-five personal computers from Dell Computer Corporation, and one hundred twenty-five personal computers from Government Computer Sales, Inc., under existing State of New York Contract Numbers PT00109 and PT00061, respectively, pursuant to law and University regulations. Such purchase shall not exceed a total estimated cost of \$576,000 chargeable to FAS code 212101309, during the fiscal year ending June 30, 1997.

EXPLANATION: During the past three years, the College has been systematically and prudently working toward integrating its computing and information systems technology. This includes incorporating mainframe system access to the information system for registration and advisement; in addition, the College is facilitating faculty and staff access to electronic mail, Internet web access, and data transfer to desktop processors. The College has begun expanding the fiber backbone system for the communications network facility in the Library building to include access to all faculty offices and student laboratories.

As part of this initiative, the College has been systematically upgrading faculty workstations to insure that all full-time faculty are operating on a platform that will permit them to discharge their instructional and research responsibilities. During fiscal year 1995-1996, the College acquired a hundred seventy five Pentium processors for instructional use. These additional two hundred fifty Pentium processors will ensure that all remaining full-time faculty have desktop computing capabilities with access to the new technology.

C. UNIVERSITY CONTRACTING OFFICE - PRINTING OF CLASS SCHEDULES:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract or contracts on behalf of the University Contracting Office to purchase University-wide printing of class schedules. The contract or contracts shall be awarded to the lowest responsive and responsible bidder or bidders after public advertisement and sealed bidding by the University Contracting Office pursuant to law and University regulations. Such purchase(s) shall not exceed a total estimated cost of \$192,000 for the initial one year term, chargeable to the appropriate colleges' FAS codes, during the fiscal year ending June 30, 1998. The contract or contracts shall include one one-year option for the University to renew in its best interest. The contract or contracts shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: During the past four years, the University has consolidated college class schedule printing contracts and replaced them with unified and comprehensive University-wide contract(s), which are awarded by Borough to several bidders or in entirety to one bidder, in the University's best interest. This consolidation effort has achieved volume discount savings to the University. For fiscal year 1990-1991, \$215,000 was spent on printing class schedules; in addition to saving approximately \$50,000 a year under the existing contract, additional savings have been achieved in reduced administrative costs.

D. UNIVERSITY CONTRACTING OFFICE - BOOKBINDING SERVICES:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract on behalf of the University Contracting Office to purchase bookbinding services. The contract shall be awarded to the lowest responsive and responsible bidder after public advertisement and sealed bidding by the University Contracting Office pursuant to law and University regulations. Such purchase shall not exceed a total estimated cost of \$150,000 for the initial one year term, chargeable to the appropriate colleges' FAS codes, during the fiscal year ending June 30, 1998. The contract shall include up to four one year options for the University to renew in its best interest. The contract shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: During the past five years, the University has consolidated college bookbinding service contracts and replaced them with a unified and comprehensive University-wide contract. The consolidation effort has achieved volume discount savings to the University. The contract provides the University's libraries with bindery services for annual collections of journals and periodicals as well as repair to damaged books.

E. QUEENSBOROUGH COMMUNITY COLLEGE - REPLACEMENT OF HEAT DISTRIBUTION SYSTEM OAKLAND BUILDING: - This resolution was inadvertently placed on the Calendar, it was Laid over at the Committee.

F. BOROUGH OF MANHATTAN COMMUNITY COLLEGE - EXPANSION OF CHILD CARE CENTER:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract with the firm of Caples Jefferson Architects for architectural and engineering services relating to the expansion of the Child Care Center at Borough of Manhattan Community College, CUNY Project No. MC032-093. The total estimated cost shall not exceed \$54,117 chargeable to Capital Project No. HN-210. The contract shall be subject to approval as to form by the University Office of General Counsel; and be it further

RESOLVED, That the Director of the New York City Office of Management and Budget be requested to approve the funding necessary to award this contract.

EXPLANATION: There is a large unsatisfied demand for child care at Borough of Manhattan Community College. The current facility is located at 199 Chambers Street. The proposed project will increase the present accommodations by adding two classrooms, each serving 23 children, ages 3-5. The project will also address the inadequate administrative space by redesigning and enlarging the Center's administrative area.

The proposed firm was selected in accordance with law and the procedures established by the University.

G. BROOKLYN COLLEGE - EXTERIOR SIGNAGE:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract with the firm of Giesecke/Rhodes Architects for architectural and engineering services relating to exterior signage at Brooklyn College, CUNY Project No. BY065-097. The total estimated cost shall not exceed \$14,450 chargeable to Capital Project No. HN-K002. The contract shall be subject to approval as to form by the University Office of General Counsel; and be it further

RESOLVED, That the Director of the New York City Office of Management and Budget be requested to approve the funding necessary to award this contract.

EXPLANATION: The purpose of this project is to install a system of exterior signage at Brooklyn College which will correct the existing inadequate signage, enabling students, faculty, visitors and especially disabled persons to be more efficiently guided around the campus.

The proposed firm was selected in accordance with law and the procedures established by the University.

H. BROOKLYN COLLEGE - WHITMAN THEATER RESTROOM REHABILITATION:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract with the firm of Stephen Ely Architect for architectural and engineering services for bathroom rehabilitation at Brooklyn College, CUNY Project No. BY063-097. The total estimated cost shall not exceed \$8,355 chargeable to Capital Project No. HN-K002. The contract shall be subject to approval as to form by the University Office of General Counsel; and be it further

RESOLVED, That the Director of the New York City Office of Management and Budget be requested to approve the funding necessary to award this contract.

EXPLANATION: The bathrooms in the basement of the Whitman Theater have not been renovated since the building began its operation 43 years ago. The purpose of this project is to upgrade the existing bathrooms to make them ADA compliant and to provide a more equitable distribution of fixtures.

The proposed firm was selected in accordance with law and the procedures established by the University.

I. APPROPRIATION OF FUNDS FOR TRUSTEE STAFF:

RESOLVED, That an appropriation of up to \$1.0 Million be allocated for the purpose of providing the Chairperson and Trustees with staff to perform their fiduciary duty efficiently and expeditiously, and the Chairwoman shall, after consultation with relevant committees and Trustees, present on an ongoing basis proposals for specific expenditures under this appropriation.

EXPLANATION: The Trustees require a small number of staff and/or consultants to conduct analysis in a number of areas including academic policy, finance, management and organization, legal, and clerical. Efficiencies in the existing Central Office budget will be created to accommodate this appropriation.

Trustee Marino stated that this is the item in which we request an appropriation of up to one million, although in my view I would think on an annualized basis the expenditure would be considerably less. But this is to hire probably in the range of three to five staff; two in the area of research, one possible person in the area of some legal guidance, and the addition of two clerical staff to the Secretary's Office. I believe these items can be funded either through efficiencies that, hopefully, we will be able to create with Vice Chancellor Rothbard's assistance, and possibly the research might be eligible for funding from the Research Foundation. So that is basically the explanation, and I think I'd be happy to answer any questions of the Trustees.

Statement of Trustee Everett regarding the hiring of staff: The appropriation of up to \$1 million for the use of the CUNY Chair and Board of Trustees for hiring staff, I believe, is ill considered and ill-advised. A careful reading of the resolution and the explanation that follows it reveals an inherent contradiction. The resolution states that the Board needs \$1 million to help it function more efficiently and expeditiously. The explanation that follows it states that the Central Office, by giving up the \$1 million, would become more efficient. The Board needs the million to become more efficient. The Central Office has to relinquish it to become more efficient. I find that reasoning rather remarkable. Regarding the Central Administration, I believe the Board should know before further consideration of this resolution what functions of services would be eliminated or sacrificed as a result of this budget reduction, particularly now, putting more and more information and time is required of the Central Office staff. Parenthetically, let me add, if \$1 million was so readily available, I would prefer to direct it to improving student services, hiring full-time faculty, or stocking inadequate libraries. Most people, including political leaders, these days believe that when it comes to bureaucracy, less is more. Why, then, is the Board seeking to vote itself \$1 million or up to \$1 million to create a shadow bureaucracy of its own? I'm not convinced that this is not just the beginning. The request for hiring additional personnel should at least be accompanied by a compelling argument to support it. Instead, we are asked to vote today for some broad, generalized, unsupported request for funds so the Board can go into business for itself. Recently, some Trustees asked for a list of all University-wide administrative positions, the wage paid to each employee, and a one-sentence job description. While that may be perfectly reasonable, this Board resolution doesn't provide even that basic information to us. The CUNY Board of Trustees' is a policy-making, not an operating entity. It already has access to considerable professional staff. If, however, deficiencies are identified, they should be brought to the appropriate committee for discussion and with a full explanation and specific recommendations the Board could then consider the need for hiring additional staff. Superimposing a Board bureaucracy on the Central Office structure is wrong. The Board cannot substitute itself for the Central Administration. That is not the way to effect change. Instead, it presents an adversarial stance that is wasteful to the taxpayer and unhealthy for the University. In summary, let me restate my reasons for rejecting this proposal; one, the Board of Trustees, again, is a policy-making, not an operating entity. Trustees observe, question, collect, and review information which will serve as a basis for Board discussion and final determination of policy; two, there is currently an adequate Central Administration professional staff that, according to our own Bylaws, works for the Board. The implication of diverting funds from the Central Office to the Board are not clear; three, no reasons have been advanced satisfactorily

explaining the need for the Board to hire additional staff and allocating to itself \$1 million. Should a specific need arise, it should be appropriately discussed by the Board and a determination made; finally, a duchy need not be created in order to make a change in the University. The impression given by this resolution is one of a takeover or a junta rather than an orderly transition of new Trustees and leadership for CUNY. What is needed now is thoughtful, knowledgeable, creative leadership. It is my hope that through a democratic, deliberative process we together can move the University forward in important and significant ways. Thank you, Chairman.

Chairwoman Paolucci stated that there was one point of clarification she would like to make before we continue the discussion. The relationship between the Administration and the Board, you mentioned something there that I thought was somewhat misleading. The Board is the policy-making body of the University and the Administration is there to help and to implement in every way and it's that kind of relationship. As policy makers, we have been looking at a number of things that require work and research, or require a lot of things that we estimated a cost for. The need is very urgent for these things and we've got to get moving on them. To work on something like remediation is an ongoing project, and that means having the staff and everything else that goes with it to put the materials in position. We need to get the information. It's very important to us, and it's a big project, not a small one. I'm talking especially now of the ad hoc committees and things of that kind. The ad hoc committees also contain outsiders. They contain a very good group of experienced people. The faculty, students, and presidents will have an input here. All of that processing has to be taken care of. We came to this determination after giving it considerable thought in terms of the needs and whatever else it might cost.

Vice Chairman Badillo stated that he wanted to speak in support of the resolution, because, as the Trustees have heard today, we have three new committees that have been appointed. Subsequent to that we had a discussion on the need to review the University and Chancellor's Report. The difficulty is that the people in the Administration are quite busy now. We need to have resources to be able to do this work. If the Board is going to be able to carry out its activities, it needs resources. The Deputy Chancellor and other people have their responsibilities, and this is a very small amount to try to provide us with the resources that we need to discharge our duties. For that reason, I am in full support of the resolution.

Trustee Cooper stated that she knows the new Trustees have every right to collect as much data and information as they want and have every responsibility to do that. There is currently, in this University, a considerable number of research institutes. There is a considerable depth of experience of faculty and others who have worked on remediation for 25 or 30 years. It is my hope that, if you do intend to pursue these issues, you can do it in a scholarly and rational way. To be trashed regularly in the *Daily News* and the *New York Post* and other places like that is not going to encourage the sort of involvement and devotion that's keeping this University afloat. I have no problem with collecting real data, but I do have a problem with reports whose conclusions are written before the research is concluded.

Trustee Price stated that many boards of trustees have outside counsel representing them. Many boards of trustees have independent auditors. I'm speaking about public companies. So for the Trustees to have independent people to review what is being done is not unusual on the American scene. I'll be frank about this, I'm very impressed with certain people and unimpressed with others. I've conveyed that to them directly, and I hope we can all work together. I want to say that I think we need supplemental guidance. I need supplemental legal advice. Nobody intends, least of all Dr. Paolucci, to waste one bit of money. We spend a lot of daily time of our own on telephone calls, travel, and everything else, and none of us is dying to get one penny out of here. The only money we request is to do our jobs appropriately and efficiently, and I for one think that the Board of Trustees needs some outside help available, and not have to go around each time with a question and say, "I know you're busy. Drop what you're doing. Where's my list of controllers at each college?" I think we need our own people. We're going to ask only for what we need to do what the Legislature had asked us to do. There is no adversary feeling on the part of any of us, least of all me. I think the Chancellor and the staff does a very good job. But we need some help on our own to be certain of all this. We'll all work together. We have 300,000 students to take care of, and that's why we're giving a lot of time and energy.

Trustee Marino stated that part of this funding would not be going for staff, but actually going for big six accounting firms or management firms who might be able to help us look at certain issues. We did talk a little bit about that at the March 3rd joint meeting of the Academic Affairs and Fiscal Affairs Committees. As I said in my opening comments, there will probably be no more than two or three people actually working on some research with the Board and with the Chairwoman directly on some of these issues. If there is a need for legal counsel, that would be on a per hour basis. So as I said earlier, I think the one million is a probably high amount, and on an annualized basis would probably be less. I would just want to repeat some of the comments that Trustee Price made on the need for some independence or separation at times between the Board of Trustees or between any board of directors and either the not-for-profit or for-profit corporation, and that's when you do go out and ask for the assistance, seek the assistance of the professions in certain fields. That's what this resolution is truly aimed at.

Trustee Berg stated that he is very happy to hear both Trustees Price and Marino refer to the big six and audit, because in the explanation that term is left out, and I would suggest that it be introduced. Back in October of 1995 the Board voted to appropriate \$300,000 for the purpose of auditing and it's never been implemented. If we incorporate audit in this, because I deem this one of our most extreme problems, I would like to advise the Board that we have three to seven independent corporations on each campus, which in essence are not being audited. I've worked with Vice Chancellor Rothbard on presenting a uniform use of terms so that we can understand these audit reports when we do get them. This is a very, very extreme problem, and we are basically sending the wrong message to campuses.

Trustee Stone stated that he finds himself extremely conflicted about this resolution. I sympathize with what I think is the slightly less than fully articulated thrust of this resolution, which is that the Board could perform its functions with a greater faith to its responsibility if there were outside consultants, at least, and possibly even staff that were funded, that were appointed directly by the Board and in some way more responsible to the Board even than the administration of the University. I would like to hear more from those who have thought more thoroughly about it. I am, however, quite concerned and contemplating an abstention on the resolution, because of the extraordinary lack for a brand new concept, of explanation as to where exactly the million dollar figure came from, other than that it's probably too much, but it's really not a big number, and what it's designed to cover. Is there a budget, should there be a budget? Expenditure by expenditure, who is going to make the decision how this money is spent, whether it's a million or whether it's less? There's simply no breakdown of what's contemplated. And if they are going to be staff people, it seems to me that that's something that we could know. Staff people suggests a permanent position that in the normal carrying out of our duties we could know about what staff people are contemplated and roughly what they're going to cost before staff people are appointed. Between now and the next full meeting of the Board, is any of this million dollars going to be spent? I just think that in terms of appropriateness, given that this is a brand new concept in the history of this Board, that some greater detail of what this million dollar figure means would make it a lot easier for me to vote for the resolution.

Trustee Marino responded that if we had someone who was working with the Board on a number of the issues that we discussed on the University and Chancellor's Report today we could have a lot of those issues clarified prior to coming to the full meeting. The same with many of the issues that have come up in Fiscal Affairs on the capital side, where Trustees Berg and Babbar use their background in construction. If we could have someone working with the vice chancellors, since none of us have enough time because of our work to devote, I think you could accelerate some of the concerns and questions that have been developing. But I think what we do need is really the way that I think the United States government and most state governments or city governments operate, which is to get an appropriation and then to specify the expenditures of those appropriations with specific actions, so that if we're going to look at some reorganization of the administration, we're going to come back with a proposal to say we'd like to go out and seek a consultant to help us with certain administrative or management changes, revisions in the University, the entire University. I would hope that at our next joint meeting, and at other committee meetings, some proposals might be generated to be voted on at the next Board meeting, and maybe bring on someone to begin to work with the Chair and Vice Chair on some specific daily administrative tasks.

Trustee Price stated that he thought about it and several trustees have thought about it. At the Fiscal Affairs meeting Trustee Berg clearly said that the budget for the separate audit would be part of the million dollars and it should have been in here specifically. The million dollars was just taken out as a number, and it will probably never be reached. Nobody will be hired without the Trustees knowing it. That's not the purpose of my motion or of the

Chairperson or Vice Chairperson. And I'm confident, based on my own limited experience here, that some money is needed for the Trustees for a researcher and personal secretary for Dr. Paolucci and other people that we, as Trustees, are doing without. If Trustee Everett and Vice Chancellor Rothbard find any degree of waste, I will undertake personally to raise in the community the amount of money that you think has been wasted -- and I'm putting this on the record -- to make up to 80th Street. That's how confident I am that there won't be any waste.

Trustee Murphy stated that this is the third time he has listened to a lengthy discussion of this proposal. My sense is that there is a felt concern and need on the part of many members of this Board for resources to help them to deal with a number of functions of the University, audit, fiscal, legal, and research. Those resources are in place, but there's also a sense that maybe some redirection and modification of how those resources are applied would be in order. In listening to what has been discussed by the proponents here, I'm reading it as a kind of facilitating move and enhancement move, some part of a reorganization thrust. My concern is that I really feel that there has to be a consultative and approval process involving all Trustees with respect to how this million dollars would be expended and I think that's underlying a number of the concerns. I propose that the resolution be amended by adding to what's in the body there, "Resolved that an appropriation of up to \$1 million be allocated for the purpose of providing the Chairperson and Trustees with staff to perform their fiduciary duty efficiently and expeditiously, and that the Chairwoman will present from time to time to this Board, after consultation with the relevant committees and Trustees, specific proposals for the expenditure of the \$1 million." I'm not talking about a \$500 or a \$1,000 expenditure, but if it's to retain someone for \$50,000 or \$100,000 or what have you in the audit area, I think we ought to know about this and work within the process we have. I think this would go a long way toward responding to some of the concerns about lack of specificity and motive, et cetera, and I would be very comfortable with it.

Chairwoman Paolucci stated that her point was, her intention was to make these kinds of reports on a regular basis.

Trustees Crimmins and Mouner abstained. Trustee Everett voted NO.

J. REPORT OF THE COMMITTEE CHAIRPERSON: Trustee Marino reported that there will be a second joint meeting of Academic Affairs and Fiscal Affairs on April 7th. We would like to make sure that the faculty has an opportunity to speak since they didn't the last time. Presidents David Caputo and Matthew Goldstein and Trustee Ifeachor Potts also did not get an opportunity to speak so I want to make sure that they have the opportunity to make their views known at the next meeting.

NO. 6. COMMITTEE ON ACADEMIC POLICY, PROGRAM, AND RESEARCH: RESOLVED, That the following item be approved:

A. HUNTER COLLEGE - JOINT/DEGREE PROGRAM LEADING TO THE M.S.W. AT HUNTER COLLEGE AND THE M.S. IN INFANT AND PARENT DEVELOPMENT AND EARLY INTERVENTION AT BANK STREET COLLEGE OF EDUCATION:

RESOLVED, That the Joint/Dual Degree Program leading to the M.S.W. at Hunter College and the M.S. in Infant and Parent Development and Early Intervention at Bank Street College of Education be approved, effective September 1997, subject to financial ability; and be it further

RESOLVED, That the Board of Trustees of The City University of New York authorize the President of Hunter College, or his designee, to sign an agreement with the President of Bank Street College of Education, or her designee, setting out the terms of cooperation between the two colleges in the joint/dual degree program. The agreement shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: The need for infant and family intervention programs and services is evident. The increase in families affected by AIDS, substance abuse, homelessness, violence and poverty has been devastating for the mental and physical development of very young children. The number of infants and toddlers in foster care has doubled in the past ten years. In response to these needs, Hunter College and Bank Street College propose to offer

a unique combination of existing curricula, which will prepare social workers with specialized knowledge in assessment of infant development and family formation. The curriculum of the combined programs is designed to educate professionals with the skills and credentials necessary to assume leadership roles in children's services, particularly those with a focus on disabilities, child welfare and mental health.

Enrollment in the program will be limited to 10-15 students, when fully phased in. Students will be dually enrolled and will receive a separate degree from each institution after completing requirements at both institutions. Because of the small enrollment and the reliance on existing courses at both institutions, the program will require no additional resources.

ADDED ITEM

NO. 7. HONORARY DEGREES: RESOLVED, That the following honorary degrees, approved by the appropriate faculty body recommended by the Chancellor, be presented at the commencement exercises as specified:

BARUCH COLLEGE

DEGREES

Stuart Subotnick

Doctor of Laws

Jack Nash

Doctor of Humane Letters

(To be awarded at the June 1997 Commencement)

BROOKLYN COLLEGE

Donald Kramer

Doctor of Humane Letters

Spike Lee

Doctor of Fine Arts

(To be awarded at the June 1997 Commencement.)

THE CITY COLLEGE

Ossie Davis

Doctor of Humane Letters

Arthur Gelb

Doctor of Humane Letters

William T. Golden

Doctor of Science

Leonard Kleinrock

Doctor of Science

Sadako Ogata

Doctor of Humane Letters

(To be awarded at the June 1997 commencement)

CUNY LAW SCHOOL

Nathaniel R. Jones

Doctor of Laws

Linda Greenhouse

Doctor of Laws

Margaret Fung

Doctor of Laws

(To be awarded at the May 1997 Commencement)

JOHN JAY COLLEGE OF CRIMINAL JUSTICE

Geoffrey Canada

Doctor of Humane Letters

Rosario Ferre

Doctor of Humane Letters

Constance Baugh

Doctor of Humane Letters

Tom Feelings

Doctor of Humane Letters

John Monahan

Doctor of Laws

(To be awarded at the June 1997 Commencement.)

BOARD OF TRUSTEES

HUNTER COLLEGE

Paul LeClerc	Doctor of Letters
Bob Herbert	Doctor of Letters
Wendy Wasserstein	Doctor of Letters
Dorothea Zucker-Franklin	Doctor of Science

(To be awarded at the June 1997 Commencement)

LEHMAN COLLEGE

Ghilleen T. Prance	Doctor of Science
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(To be awarded at the June 1997 Commencement)

QUEENS COLLEGE

Charles C. Hennekens	Doctor of Science
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(To be awarded at the June 1997 Commencement)

YORK COLLEGE

Neil DeGrasse Tyson	Doctor of Science
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(To be awarded at the June 1997 Commencement)

THE CITY UNIVERSITY HONORARY DEGREE

Kevin M. Cahill	Doctor of Humane Letters
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Upon motions duly made, seconded and carried, the Public Meeting was adjourned at 6:18 PM. to go into executive session to discuss contract negotiations.

SECRETARY GENEVIEVE MULLIN

(This is a detailed summary of the Board of Trustees' meeting. The tapes of the meeting are available in the Office of the Secretary of the Board for a period of three years.)

**MINUTES OF THE EXECUTIVE SESSION OF THE BOARD OF
TRUSTEES OF THE CITY UNIVERSITY OF NEW YORK**

HELD

MARCH 24, 1997

**AT THE BOARD HEADQUARTERS BUILDING
535 EAST 80TH STREET - BOROUGH OF MANHATTAN**

The Chairperson called the Executive Session to order at 6:47 P.M.

There were present:

**Anne A. Paolucci, Chairwoman
Herman Badillo, Vice Chairperson**

**Satish K. Babbar
Jerome S. Berg
John J. Calandra
Michael C. Crimmins
Edith B. Everett
Ronald J. Marino**

**Susan Moore Mouner
James P. Murphy
Robert Price
George Rios
Nilda Soto Ruiz
Richard B. Stone**

Sandi E. Cooper, ex officio

Ifeachor Potts, ex officio

**Secretary Genevieve Mullin
Robert E. Diaz, General Counsel and Vice Chancellor for Legal Affairs
Hourig Messerlian, Executive Assistant**

**Chancellor W. Ann Reynolds
Deputy Chancellor Laurence F. Mucciolo
Vice Chancellor Brenda Richardson Malone**

**Mr. Raymond O'Brien
Mr. Eric Washington**

The Board went into Executive Session to discuss labor contract negotiations.

The Executive Session was adjourned at 10:57 P.M.

SECRETARY GENEVIEVE MULLIN

