

**MINUTES OF THE MEETING OF THE BOARD OF
TRUSTEES OF THE CITY UNIVERSITY OF NEW YORK**

HELD

SEPTEMBER 29, 1997

**AT THE BOARD HEADQUARTERS BUILDING
535 EAST 80TH STREET - BOROUGH OF MANHATTAN**

The Chairperson called the meeting to order at 4:34 P.M.

There were present:

**Anne A. Paolucci, Chairwoman
Herman Badillo, Vice Chairperson**

**Satish K. Babbar
John J. Calandra
Kenneth E. Cook
Michael C. Crimmins
Alfred B. Curtis
Edith B. Everett
Ronald J. Marino**

**John Morning
Susan Moore Mouner
James P. Murphy
George Rlos
Nilda Soto Ruiz
Richard B. Stone**

Sandi E. Cooper, ex officio

Ifeachor Potts, ex officio

**Secretary Genevieve Mullin
Robert E. Diaz, General Counsel and Vice Chancellor for Legal Affairs
Hourig Messerlian, Executive Assistant
Kisha Fuentes**

**Deputy Chancellor Laurence F. Mucciolo
President Raymond C. Bowen
President David A. Caputo
Acting President Emilie Cozzi
President Ricardo R. Fernandez
President Leon M. Goldstein
President Matthew Goldstein
President Frances Degen Horowitz
President Edison O. Jackson
President Charles C. Kidd, Sr.
President Vernon Lattin
President Gerald W. Lynch
President Yolanda T. Moses
President Antonio Perez**

**President Isaura S. Santiago
President Kurt R. Schmeller
President Allen Lee Sessoms
President Mariene Springer
President Carolyn G. Williams
Dean Kristin Booth Glen
Dean Stanford R. Roman, Jr.
Vice Chancellor Jay Hershenson
Vice Chancellor Emma E. Macari
Vice Chancellor Brenda Richardson Malone
Vice Chancellor Louise Mirrer
Vice Chancellor Richard F. Rothbard
University Dean Angelo B. Proto**

A. INTRODUCTION OF NEW TRUSTEE: Chairwoman Paolucci introduced and welcomed **John Morning** who was appointed by Governor Pataki in August to replace **Robert Price**. He was here at the last Academic Affairs meeting but this is his first Board meeting. Mr. Morning is a graphic designer and has a diverse background in banking, higher education, philanthropy, the visual arts, and historic preservation. A director of the Dime Savings Bank of New York since 1979, he was the former chairman of the Bank's Audit Committee. Mr. Morning is a director of the Charles E. Culpeper Foundation in Stamford, Connecticut; a member and Vice Chair of the New York City Cultural Affairs Advisory Commission; a director and Vice Chair of the Association of Governing Boards of Universities and Colleges in Washington, DC; a Trustee of the Brooklyn Academy of Music; a member of the Trustees' Committee on Education at the Museum of Modern Art; a Trustee and former Chairman of Pratt Institute; a director, Honorary President and former Chairman of Henry Street Settlement; a director of the Lincoln Center Theater, Vivian Beaumont Theater, and of Lincoln Center Institute; a Trustee of Wilberforce University in Ohio; a Trustee and former Co-Chair of the Museum for African Art in New York City; a Founding Trustee of the International Print Center, New York; and a director of the New York Landmarks Conservancy. Mr. Morning attended Pratt Institute where he received a Bachelor of Fine Arts degree, Wayne State University, and Harvard Business School Institute for Arts Administration. He was honored with the White House Presidential Recognition Award in 1984; the Lillian D. Wald Humanitarian Award of Henry Street Settlement in 1992; and the Pratt Institute Alumni Medal in 1972.

B. CONDOLENCES TO TRUSTEE COOK: Chairwoman Paolucci extended heartfelt condolences on behalf of the Board of Trustees and the Administration to Trustee Kenneth Cook on the loss of his mother in August.

C. COLLEGE HONORS: Chairwoman Paolucci announced the following:

1. **CITY COLLEGE** is one of nine institutions in the country to be awarded the 1997 Presidential Award for Excellence in Science, Mathematics, and Engineering Mentoring. The award, administered and funded through the National Science Foundation, recognizes outstanding efforts to increase the participation of underrepresented groups in science, mathematics, and engineering. City College was recognized for its Program for the Retention of Engineering Students.

D. FACULTY HONORS: Chairwoman Paolucci announced the following:

1. **Gheorghe Costinescu**, Professor of Music at **Lehman College**, has received a **Fulbright Award** to study in Romania during the 1997-98 academic year.

2. **Karin Giusti**, Assistant Professor of Art at **Brooklyn College**, and **Jacqueline Malone**, Associate Professor in the Department of Drama, Theatre, and Dance at **Queens College**, have received **Guggeheim Fellowships** in recognition of both past work and future promise.

3. **Ron Carter**, Distinguished Professor of Music at **City College**, has been named a **1998 American Jazz Master** by the **National Endowment for the Arts**. This Fellowship recognizes significant contributions to jazz, artistic excellence, and impact on the music field.

4. **Patricia Irons**, Professor and Chair of the Nursing Department at **Queensborough Community College**, has been elected to the position of Chair-elect from 1997 to 1999, and Chair from 1999 to 2001 of the Council of Associate Degree Programs of the **National League for Nursing**.

At this point Vice Chairman Badillo joined the meeting.

E. GRANTS: Chairwoman Paolucci presented for inclusion in the record the following report of Grants \$100,000 or above received by the University since the last Board meeting:

THE CITY COLLEGE

- a. \$100,000 **NASA** to Akins, D., Chemistry, "Exploitation of Properties of Aggregated Molecules for Optical Device Applications."
- b. \$120,783 **NIH** to Gresik, E., Branching Morphogenesis of Salivary Glands.'

- c. \$124,286 **NRC** to Miller, C., Civ Engineering, for "Hualien SSI Lsst Program."
- d. \$143,637 **AFSOR** to Dornsville, R., Elec Engineering, for "Organic Ultrafast Nonlinear Optical Devices."
- e. \$150,000 **NSF** to Baumslag, G., Mathematics, for "Computational Group Theory."
- f. \$170,000 **NSF** to Akins, D., Chemistry, for "Photoinduced Electron Transfer in Porphyrin-Bilayers: Raman Spectroscopy and Dynamics."
- g. \$174,210 **NIH** to Balogh-Nair, V., Chemistry, for "Novel Pharmacophores against OLS Related to Aids."
- h. \$185,800 **NSF** to Combettes, P., Elec. Engineering, for "Parallel Constraints Disintegration and Approximation Methods for Image Recovery."
- i. \$200,000 **NSF** to Moses, Y., PRE, for "Reform of Undergraduate Science & Engineering Education at the City College of New York."
- j. \$225,423 **DOE** to Alfano, R., ISUL, for "Investigation of High Efficiency Multi-Band-Gap Mow Solar Cells."
- k. \$300,000 **NSF** to Lemons, D., Biology, for "Interactive Multimedia for Developing Critical Thinking in Biology Based on the Bechmarks Curriculum Model."
- l. \$328,330 **NIH** to Wallman, J., Biology, for "Role of Vision in Etiology of Axial Myopia."
- m. \$400,000 **NSF** to Gosser, D., Chemistry, for "A Workshop Chemistry Curriculum."
- n. \$793,756 **NSF** to Banenson, G., Mech. Engineering for "City Technology Curriculum Guides."

HUNTER COLLEGE

- a. \$150,000 **NEW YORK STATE DEPARTMENT OF EDUCATION** to Lupi, M., Special Education, for "Bilingual Special Education Center."
- b. \$217,115 **PHS/NIH/NATIONAL CANCER INSTITUTE** to Tomasz, M., Chemistry, for "Adducts of Mitomycin C with Nucleotides."
- c. \$332,464 **PHS/NIH/NATIONAL INSTITUTE OF GENERAL MEDICAL SCIENCES** to Lipke, P., Biological Sciences, for "Minority Access to Research Careers."

BROOKLYN COLLEGE

- a. \$128,102 **NATIONAL AERONAUTICS AND SPACE ADMINISTRATION** to Schreiber, M., Biology, for "Brain-Pituitary Axis Development in the Cebas Minimodule."
- b. \$139,743 **MOUNT SINAI SCHOOL OF MEDICINE** to Ralphan, T., Computer and Information Sciences for "Vestibulo-Cerebellar Control of Spatial Orientation."
- c. \$175,954 **US DEPT OF VETERANS AFFAIRS** to Silman, S., Speech, for "Acclimatization in Monaurally Fitted Adults."
- d. \$179,344 **NATIONAL INSTITUTES OF HEALTH** to Scalfani A., Psychology, for "Carbohydrate Appetite, Fat Appetite and Obesity."
- e. \$200,000 **NATIONAL SCIENCE FOUNDATION** to Lesser, P., Hainline, L., and Kogan, M., Physics, for "Quantitative Reasoning Across A Core Curriculum."
- f. \$220,870 **NATIONAL EYE INSTITUTE** to Ralphan, T., Computer and Information Science, for "Multidimensional Dynamics of the Vestibulo-Ocular Reflex."
- g. \$223,787 **US DEPT OF ED** to Tucker, J., Marquis, J., and Bell, M., Educational Services, for "Brooklyn College Talent Search Program."
- h. \$333,000 **LONG ISLAND TEACHERS ASSOCIATIONS** to Dederick, W., School of Education, for "Brooklyn School of Education Consortia/Long Island Teachers Associations cooperative project."
- i. \$972,141 **UNITED FEDERATION OF TEACHERS** to Dederick, W., School of Education, for "Brooklyn College School of Education Consortia/United Federation of Teachers Centers Cooperative Project."

QUEENS COLLEGE

- a. \$100,000 **US DEPT OF DEFENSE/OFFICE OF NAVAL RESEARCH** to Cadieu, F., Physics Department, for "Field Biasing and Thermal Stabilization of La-Manganite Magnetoresistive Thin Films."
- b. \$100,997 **NATIONAL SCIENCE FOUNDATION** to Blackwell, B., Geology Department, for "ESR Dating at Archeological Sites in Europe and Africa."
- c. \$113,872 **NIH/NATIONAL CANCER INSTITUTE** to Rotenberg, S., Chemistry and Biochemistry Department, for "Mechanism of Dequalinium Action in Metastatic Melanoma."
- d. \$115,000 **NEW YORK CITY BOARD OF EDUCATION** to Longo, P., The School of Education, for "Support Services and Innovative Educational Approaches at I.S. 227, Queens."
- e. \$171,198 **NIH/NAT INSTITUTE OF MENTAL HEALTH** to Borod, J., Psychology Department, for "Emotional Processing in Brain-Damaged Patients."
- f. \$174,703 **NIH/NATIONAL INSTITUTE OF MENTAL HEALTH** to Halperin, J., Psychology Department, for "Child Aggression and 5-HT: A Prospective Study."
- g. \$182,339 **US DEPT OF EDUCATION** to Rosa, C., Students Office, for "Student Support Services at Queens College."
- h. \$218,581 **NIH/NATIONAL LIBRARY OF MEDICINE** to Friedman, C., Computer Science Department, for "Unlocking Data From Medical Records with Text Processing."
- i. \$335,634 **NIH/NAT INSTITUTE ON ALCOHOL ABUSE & ALCOHOLISM** to Johnson, P., Nutrition and Exercise Department, for "Development of Alcohol Cognitions in Adolescence."
- j. \$357,013 **US DEPT OF ED** to Anderson, P., Psychology Department, for "Queens College Upward Bound Program."

JOHN JAY COLLEGE

- a. \$207,488 **US DEPT. OF EDUCATION** to Masters, L., for "Student Enrichment Program to provide 250 disadvantaged students through academic support and enrichment services."
- b. \$291,887 **US DEPT. OF EDUCATION** to Couture, J., for "Talent Search Program to provide supportive services to 850 Junior High and High School Students to encourage them to complete school and continue their education at the post-secondary level."
- c. \$292,649 **US DEPT. OF EDUCATION** to Delucca, K., for "Upward Bound Program to provide comprehensive set of college prep activities to 60 low-income high school students."
- d. \$501,163 **NATIONAL INSTITUTE ON DRUG ABUSE** to Hamid, A., Anthropology Department, for "Heroin in the 21st Century."
- e. \$974,593 **NYS EDUCATION DEPT.** to Guinta L., Communications Skills Department, for "Vocational Education Program to provide academic skills for the College's Associate degree students and adult non-credit I service population."

YORK COLLEGE

- a. \$107,000 **NEW YORK CITY COUNCIL** to Nelson, S., Admissions Office, for "Enhancing the York College Admissions Office."
- b. \$132,920 **NEW YORK CITY COUNCIL** to Strassberg, H., Mathematics, for "Mathematics Research Lab & Tutorial Initiatives."
- c. \$138,000 **QUEENS BOROUGH PRESIDENT'S OFFICE** to Huang C., Academic Computing/Educational Technology, for "Computer Drop-In Lab."
- d. \$160,405 **NEW YORK CITY BOARD OF EDUCATION** to Shilling, W., English, for "Literacy Enhancement Project."
- e. \$221,484 **NATIONAL INSTITUTES OF HEALTH** to Divale, W., Social Sciences, for "Minority Access to Research Careers."

- f. \$1,196,524 **NATIONAL INSTITUTES OF HEALTH** to Lewis, L., Natural Sciences, for "Minority Biomedical Research Support."

LEHMAN COLLEGE

- a. \$152,238 **NATIONAL INSTITUTES OF HEALTH** to Manfred, P., for "Minority Access to Research Careers."

QUEENSBOROUGH COMMUNITY COLLEGE

- a. \$189,295 **NATIONAL SCIENCE FOUNDATION** to Lieberman, D., and Cheung, T., for "Distance Learning and Virtual Laboratories for Technician Training."
 b. \$203,502 **NATIONAL SCIENCE FOUNDATION** to Mohr, B., Hotzler, R., Naples, B., and Chao, N., for "Technology Instruction for the 21st Century Phase II."
 c. \$463,268 **NYSED** to Beltzer, S., and Daum, M., for "VATEA Formula Funds."

NEW YORK CITY TECHNICAL COLLEGE

- a. \$108,702 **NEW YORK STATE EDUCATION DEPARTMENT VATEA** to Poyatt, M., for "College Learning Center."
 b. \$108,800 **NEW YORK STATE EDUCATION DEPARTMENT VATEA** to Gawkins, A., for "Tech Prep."
 c. \$169,399 **NEW YORK STATE EDUCATION DEPARTMENT VATEA** to Sanchez, I., for "Assistance for Students with Disabilities."

GRADUATE SCHOOL

- a. \$225,000 **NSF** Attewell, P., for "Graduate Research Traineeships in Organizational Effectiveness."
 b. \$225,000 **NSF** to Attewell, P., for "Graduate Research Traineeships in Organizational Effectiveness."
 c. \$273,426 **ED** to Flugman, B., for "Northeast Regional Technology Consortium - Net Tech."
 d. \$273,426 **ED** to Flugman, B., for "Northeast Regional Technology."

F. ORAL REPORT OF THE DEPUTY CHANCELLOR: Deputy Chancellor Mucciolo reported the following:

1. The University's enrollment this fall is approximately 202,000 students, which is about 1% less than it was last year at this time. Total enrollments, therefore, are essentially stable. In addition, the approximately 1,200 students enrolled in language immersion programs at various campuses are not included in the enrollment figure cited. At the senior colleges undergraduate enrollment is virtually unchanged. At the community colleges the enrollment is off by about 2% and this is essentially the same pattern with respect to freshman enrollment. Graduate enrollment at the senior colleges is down slightly in headcount terms and is, in fact, up slightly in FTE terms. Transfer student enrollments are up substantially at both the senior and community colleges. The Board will receive a comprehensive enrollment report in the very near future.
2. With respect to the State budget, there are no changes to report at this time. State revenues continue to be strong. The State Senate met last Monday but took no higher education related actions. The State Assembly is planning hearings on community college funding sometime at the end of October into early November.
3. With respect to CUNY's voter registration effort, October 10th, is the last day for members of the University community to register to vote in the November elections. In this connection I want to remind everybody that CUNY's non-partisan voter registration drive will continue on the campuses to insure that students have ample opportunity to register in a timely way.

Upon motions duly made, seconded and carried, the following resolutions were adopted: (Calendar Nos. 1 through 8)

NO. 1. UNIVERSITY REPORT: RESOLVED, That the University Report for September 29, 1997 (including Addendum Items) be approved, as amended as follows:

(a) **ERRATA**: add the following.

PART AA: ACTIONS REQUIRING WAIVER OF THE BYLAWS
 P-3 **QUEENS COLLEGE**: The Bylaw section to be waived for the appointment of Lorraine Giordano, Audrey Grimm, Lillian Jullian Juliano, Mary Monfredo, and Nancy Uri is revised to read 11.14.B. The Bylaws section to be waived for the appointment of William Rutland is revised to read 11.16.B.

PART B: APPOINTMENT OF PROFESSORIAL STAFF (AFFIRMATIVE ACTION REPORT ON FILE EXCEPT ACTING, VISITING AND SUBSTITUTE APPOINTMENTS) (SW INDICATES WAIVER OF SEARCH):
 PB-1 **HOSTOS COMMUNITY COLLEGE**: The entry for the appointment of Lourdes Vazquez as Associate Professor/Chief Librarian, effective 9/1/97-8/31/98 is withdrawn.

(b) **ADDENDUM**: add the following.

D 20 HOSTOS COMMUNITY COLLEGE - APPOINTMENT OF PROFESSORIAL STAFF (AFFIRMATIVE ACTION REPORT ON FILE EXCEPT ACTING, VISITING AND SUBSTITUTE APPOINTMENTS) (SW INDICATES WAIVER OF SEARCH):

DEPARTMENT	TITLE	LAST NAME	FIRST NAME	SALARY RATE	EFFECTIVE DATE
Library	Substitute Associate Professor (Acting Chief Librarian)	Vazquez	Lourdes	\$50,031	9/1/97-1/31/98

D 21 JOHN JAY COLLEGE OF CRIMINAL JUSTICE - ADMINISTRATIVE DESIGNATION:

DEPARTMENT	TITLE	LAST NAME	FIRST NAME	SALARY RATE	EFFECTIVE DATE
Office of the President	Vice President (Counsel and Vice President for Legal Affairs)	Diaz	Robert	\$107,707	10/27/97 SW

D 22 THE CITY UNIVERSITY OF NEW YORK - STANDARDS AND PROCEDURES FOR DISTRIBUTION OF STATE AID TO THE COMMUNITY COLLEGES:

RESOLVED, That the Board of Trustees of The City University of New York adopt the Standards and Procedures for the distribution of State aid to the community colleges (as appended) developed jointly by the Boards of Trustees of the State University of New York and The City University of New York as required by the New York State Education Law, Section 6304, and the adopted budget for fiscal year 1997-98.

A. Non-credit remedial programs

Non-credit remedial programs operated by community colleges can be included for State aid if the sponsor contributes its share of operating costs and each program meets the following: Instruction concerned with diagnosing, correcting or improving such basic skills as oral and written communications, reading, analytical concepts and general study habits and patterns, to overcome in part or in whole any particular marked deficiency which interferes with a student's ability to pursue an educational objective effectively. State financial assistance shall be allowed for all non-credit remedial programs, which programs may, as a prerequisite to enrollment, require specific educational requirements heretofore or presently undertaken by community colleges.

B. Basic State financial assistance.(1) Full opportunity colleges.

The basic State financial assistance for community colleges implementing approved full opportunity programs shall be the lowest of the following:

- (i) two-fifths of the net operating budget of the college, as approved by City University Trustees
- (ii) two-fifths of the net operating costs of the college, or
- (iii) for the college fiscal year [1996-97] 1997-98, the total of the following:
 - (a) the budgeted or actual number (whichever is less) of full-time equivalent students enrolled in programs eligible for State financial assistance multiplied by [~~\$1,850~~] \$1,900; and
 - (b) one-half of rental costs for physical space.

(2) Non-full opportunity colleges.

The basic State financial assistance for community colleges not implementing approved full opportunity programs shall be the lowest of the following:

- (i) one-third of the net operating budget of the college, or campus of a multiple campus college, as approved by the City University Trustees,
- (ii) one-third of the net operating costs of the college, or campus of a multiple campus college; or
- (iii) for the college fiscal year [1996-97] 1997-98, the total of the following:
 - (a) the budgeted or actual number (whichever is less) of full-time equivalent students enrolled in programs eligible for State financial assistance multiplied by [~~\$1,542~~] \$1,584; and
 - (b) one-half of rental cost for physical space.

(3) Notwithstanding the provisions of paragraphs (1) and (2) of this subdivision, a community college or a new campus of a multiple campus community college in the process of formation shall be eligible for basic State financial assistance in the amount of one-third of the net operating budget or one-third of the net operating costs, whichever is the lesser, for those colleges not implementing an approved full opportunity program plan; or two-fifths of the net operating budget or two-fifths of the net operating costs, whichever is the lesser, for those colleges implementing an approved full opportunity program during the organization year and the first two fiscal years in which students are enrolled.

(4) Federal Personal Responsibility and Work Opportunity Reconciliation Act of 1996.

Notwithstanding any other provision of law, rule or regulation, the chancellor or designee of The City University may allocate any portion of such basic State financial assistance on a matching basis to implement programs for the provision of education and training services to individuals eligible under the federal personal responsibility and work opportunity reconciliation act of 1996.

C. Funded enrollment.

Notwithstanding the provisions of this section, assistance payable for the [1996-97] 1997-98 community college fiscal year on the basis of full-time equivalent credit enrollment and non-credit remedial enrollment shall be paid on an aidable college enrollment defined to be the greater of:

- (1) The actual full-time equivalent credit enrollment and non-credit remedial enrollment for the [1995-96] 1996-97 community college fiscal year; or
- (2) The sum of the following: 50 percent of the actual full-time equivalent credit enrollment and non-credit remedial enrollment for college fiscal year [1995-96] 1996-97 plus 30 percent of the actual full-time equivalent credit enrollment and non-credit remedial enrollment for college fiscal year [1994-95] 1995-96 plus 20 percent of the actual full-time equivalent credit enrollment and non-credit remedial enrollment for college fiscal year [1993-94] 1994-95. For such enrollment full assistance is payable as provided in clause (a) of subparagraph (iii) of paragraph (1) and clause (a) of subparagraph (iii) of paragraph (2) of subdivision (c) of this section.

D. Excess student revenues.

Local sponsors may use funds contained in reserves for excess student revenue, excluding any excess student revenues attributable to the [1996-97] 1997-98 community college fiscal year, for operating support of the community college program even though said expenditure may cause expenses from student revenues to exceed one-third of the college's net operating budget provided that such funds do not cause the college's revenues from the local sponsor's contributions in aggregate to be less than the comparable rates for the previous community college fiscal year.

E. Student tuition and fees.

The full-time tuition rate for residents of the sponsorship area, and nonresidents of the sponsorship area presenting certificates of residence, shall not exceed \$2,500 per academic year of two semesters or three quarters.

F. Tuition limitations.

- (1) In accordance with the provisions of chapter [309] 389 of the Laws of [1996] 1997, community colleges of the City University of New York for the college fiscal year [1996-97] 1997-98, may increase tuition and fees above that allowable under paragraph d of section 6304 of the Education Law, provided the local sponsor's contribution either in the aggregate or per full-time equivalent student shall be no less than the comparable actual rates for the [1995 -96] 1996-97 community college fiscal year.
- (2) In no event shall tuition rates exceed the maximum limitations provided in subdivision (e) of these guidelines.

EXPLANATION: The 1997-98 New York State adopted budget and the New York State Education Law require The City University of New York and State University of New York to develop joint regulations for administration of State aid to community colleges. The City University of New York and State University of New York administrations have worked collaboratively to develop appropriate changes to existing rules to allow the distribution and allocation of State aid in accordance with the 1997-98 State adopted budget.

The Board of Trustees of the State University approved a resolution for the adoption of the Standards and Procedures at its September 23, 1997 meeting.

EXPLANATION: The University Report consists of the highlights of the personnel actions and other resolutions of a non-policy nature which require approval by the Board of Trustees.

Trustee Marino commented that some of the appointment items come before the Committee on Faculty, Staff, and Administration while some others are not required to, but I do think when we are appointing someone to a pretty major position in the University it's probably worthwhile for the Administration to probably talk to us about that at the Committee meetings. For example, today in the University Report, Item D18, Central Office Administrative Designation, it appears we're appointing Dr. Alvin Halpern as acting president at the Research Foundation. Clearly the Research Foundation is an intricate part of the University. I think I would like to know who the next University

Dean, even unpaid, and head of the Research Foundation is prior to finding out through an item kind of buried in the University Report. I'm not looking to quibble or to make a real serious issue, but it is one I think in terms of our fiduciary responsibility when we do have less significant positions that legally must come before the Committee on Faculty, Staff, and Administration (FSA). In terms of the knowledge that we should have as Trustees, I think we should know who the head of the Research Foundation is. Certainly I wouldn't claim that this position is on the par with a president but it is a somewhat important major position since this person is going to head the Research Foundation. I would be interested to have both University Counsel and Trustees' Counsel maybe opine on the legal relationship.

At this point Trustee Everett joined the meeting.

Deputy Chancellor Mucciolo advised that the appointment as Acting President of the Foundation is done by the Foundation. The position is now filled on a temporary basis, and communication could certainly be handled either formally or informally before any permanent appointment is made. The appointment that appears in the University Report is a separate non-salaried position with respect to certain staff responsibilities in the Office of Academic Affairs. We eliminated the separate salary position of University Dean for Research some years ago and asked the president of the Research Foundation to assume those responsibilities with respect to the Office of Academic Affairs. The appointment with respect to the designation as a University Dean does come before the Board. It can come before the Committee if that's the Board's pleasure. We would be happy to have such CUNY related appointments come before (FSA). I think it would be excellent and helpful for counsel to examine the relationship because it is a complicated one. There are benefits obviously by maintaining a degree of independence for various purposes and I think you need to know and understand what they are but there certainly is no issue in terms of communication and the availability of information. At the Research Foundation there is a Board that consists mainly of presidents, faculty, and some people outside the University.

Chairwoman Paolucci advised that she asked **Mr. Hess** to consult with **Vice Chancellor Diaz** on this issue.

At this point Trustee Babbar joined the meeting.

Trustee Murphy stated that FSA has not been interviewing and approving directly appointments below the rank of vice president. We did have a discussion on a couple of dean situations at our last meeting because it was requested by a member of the Committee. What we have worked out is getting a list of dean appointments across the University so that they can be more visibly noted in the course of the deliberations of the Committee. I think this discussion on being more explicit about the Research Foundation and looking at or reexamining the relationship issues that are involved is a very appropriate one and I think had this happened at next month's meeting when Vice Chancellor Malone would provide such a list, we would have seen it. The Board should know that we are endeavoring in that Committee to at least take a look at senior appointments without acting on them below the vice presidential level. I also want to make it clear I support the discussion with respect to the Foundation that we've just had.

Trustee Marino noted that there is a resolution in the University Report for Brooklyn College for a contract for advertising services for a sum not to exceed \$50,000. My question is shouldn't this type of activity either be done through Jay Hershenson's office, or through your existing office, or are these offices not required? Should we have a number of contracts then operating from different colleges? Is there a policy that we have that relates to expenditures of this type? I know you're out there trying to recruit students. My question is, is this a good expenditure? Is it duplicative of a function that should come out of Jay's office? Should there be a unified policy on this amongst all 20 colleges or should we do this individually?

President Lattin responded that this is a practice that we've done for a number of years and I believe it's done at the other colleges. It's specifically to contract out so that you can then develop a recruitment plan for students as well as a public relations plan for the college as distinct from what might be the same thing at the CUNY level for CUNY. We also have a college relations office which is responsible for working with whoever we hired to place these ads or help us plan these ads. The students come to the colleges, the reputation is at the colleges, and the people who are working at the colleges can best develop a plan for recruiting and advertising and public relations for

that college. That doesn't exclude some kind of general policy but my position would be to decentralize it not centralize it.

Deputy Chancellor Mucciolo added that this does not in fact duplicate any functions that are now provided through the University Office of University Relations.

Trustee Marino commented that in going through the Reports there seems to be a number of acting appointments. We have continuing actings for long periods of time. We talked about this at the last FSA meeting. I just bring this up because I would like to see the University come to a basic conclusion. Why do we need to continue to have acting members, and some of these are very senior positions such as vice presidents and deans. Should we be looking at examining many of these positions in administration because maybe they are superfluous? Maybe we could ask that if someone is a repetitive acting it could be listed in the University and Chancellor's Report so that we know this might be the person's second or third or fourth year, moving through as an acting. I have no problem with someone being acting for one year. If it's the second, third, or fourth consecutive year of someone acting we should come to some conclusion about that.

Chairwoman Paolucci stated that this came up at the last meeting. It was going back to Committee for discussion. The Committee should take that in hand and come back with a resolution on how long one can serve in an acting title.

Deputy Chancellor Mucciolo stated that there is a distinction between someone who is serving in a senior administrative position on an acting basis and individuals who have substitute appointments. With respect to substitute appointments, there is generally a limit of a two-year period of time that a person can serve. There is no such limit, however, with respect to acting executive appointments and they do not have end dates because they are at-will appointments.

Vice Chancellor Malone explained that actings within the Executive Compensation Plan are for the most part usually serving while a search is being done because they are high-level positions and the colleges need to have a body in place. A list will be prepared for the next FSA meeting.

NO. 2. CHANCELLOR'S REPORT: RESOLVED, That the Chancellor's Report for September 29, 1997 (including Addendum Items) be approved:

(a) **ERATTA**. Revise the following:

PB 4 SPECIAL INCREMENT WITHIN TITLE (OTHER THAN NEW STEPS):
BOROUGH OF MANHATTAN COMMUNITY - EDUCATIONAL OPPORTUNITY CENTER

The entries for Joseph Young and Steven Jacobs are withdrawn. The current salary rate for Ronald Pettaway is revised to read \$54,034.

EXPLANATION: The Chancellor's Report consists of standard resolutions and actions of a non-policy nature which require approval by the Board of Trustees.

At this point Trustee Cook joined the meeting.

NO. 3. APPROVAL OF MINUTES: RESOLVED, That the minutes of the regular Board meeting of June 23, 1997, and the minutes of the special Board meeting of August 25, 1997 be approved.

NO. 4. COMMITTEE ON FISCAL AFFAIRS, FACILITIES, AND CONTRACT REVIEW: RESOLVED, That the following items be approved:

A. UNIVERSITY CONTRACTING OFFICE - AUDIT OF COLLEGE ASSOCIATIONS AND AUXILIARY ENTERPRISE BOARDS:

RESOLVED. That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract or contracts on behalf of the University Contracting Office for the auditing of college associations and auxiliary enterprise boards. The contract or contracts shall be awarded after public advertisement and sealed bidding on a Request for Proposal pursuant to law and University regulations. The initial term shall be for one year and the contract shall include up to four one year options for the University to renew in its best interest. Such purchase shall not exceed a total estimated cost of \$300,000, chargeable to the appropriate colleges' FAS codes. The contract shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: Each college maintains several types of not-for-profit entities, such as College Associations, and Auxiliary Enterprise Boards. These campus-based not-for-profit entities operate, manage, and promote educationally related services for the benefit of the student body and campus community. Although separate and independent legal entities, they are subject to University oversight and are included in the University's annual combined financial statements.

The "Bylaws of the Board of Trustees of The City University of New York" require that each college conduct annual audits of the bodies by an independent certified public accountant. As directed by the Fiscal Affairs Committee of the Board of Trustees, the University is seeking certified public accounting firm(s) to provide uniform auditing services for the 1997-98 fiscal year. The purpose of securing these system-wide accounting services is to correct several operational deficiencies with the current, fragmented, ad hoc system of association and auxiliary board financial statements. Financial statements and management letters will be issued so as to achieve standardization and timeliness in reporting, consistency in audit coverage, and greater adherence to generally accepted governmental accounting standards.

B. UNIVERSITY CONTRACTING OFFICE - INVESTMENT MANAGER:

RESOLVED. That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract on behalf of the University Contracting Office to provide the services of an additional Investment Manager. The contract shall be awarded on the basis of best value to a responsive and responsible offeror after public advertisement and sealed bidding on a Request for Proposal pursuant to law and University regulations. The solicitation and evaluation process shall be conducted by the University. The contract will be funded from income generated by the accounts managed and may be terminated by either party upon thirty days' notice. The contract shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: The Investment Sub-Committee of the Committee on Fiscal Affairs authorized the hiring of an additional investment manager. The firm selected will complement the two investment managers currently under contract to the University. The Investment Sub-Committee will recommend a final selection to the Committee on Fiscal Affairs.

C. BRONX COMMUNITY COLLEGE - CAFETERIA ADDITION:

RESOLVED. That the Board of Trustees of The City University of New York amend the resolution adopted at the meeting of February 5, 1996, Calendar No. 4.J., for construction of an addition to the cafeteria of the Gould Student Center of the Bronx Community College, to authorize an increase in the estimated cost from \$386,498 to a new cost of \$470,000 chargeable to City Capital Budget, Project No. HN-Y206 and HNX-002, and CUNY Project No. BX009-090.

EXPLANATION: Actual bids taken for the project at two different times have been higher than the amounts originally estimated and approved in the prior resolution.

ADDED ITEM

D. AGREEMENT WITH THE CITY UNIVERSITY CONSTRUCTION FUND AND DORMITORY AUTHORITY OF THE STATE OF NEW YORK:

RESOLVED. That the proposed Fifth Supplemental Agreement and Lease, dated as of October 15, 1997 ("Fifth Supplemental Lease Agreement"), among the Dormitory Authority of the State of New York, the City University Construction Fund and The City University of New York, relating to Dormitory Authority of the State of New York City University System Consolidated Third General Resolution Revenue Obligations, providing for the leasing by the Construction Fund from the Dormitory Authority of facilities for the use of The City University and the financing by the Dormitory Authority of such facilities, by the issuance of bonds and notes pursuant to the Dormitory Authority of the State of New York City University System Third General Revenue Bond Resolution, adopted May 25, 1994, be, and the same hereby is, approved; and be it further

RESOLVED. That, in conformity with Section 2.6 of the By-Laws of The City University, the Secretary of the Board of Trustees is hereby authorized and directed to execute the Fifth Supplemental Lease Agreement on behalf of The City University and is authorized to cause the seal of The City University to be affixed thereto; and be it further

RESOLVED. That the Chairperson or the Vice Chairperson of the Board of Trustees is hereby authorized to make such amendments to the Fifth Supplemental Lease Agreement as she or he shall deem appropriate or necessary in accordance with the advice of General Counsel to the Board of Trustees, including the deletion or addition of facilities for which this Board has previously approved and recommended to the New York State Division of the Budget a capital budget request, that any such change shall be communicated to the Secretary of the Board of Trustees by the General Counsel and that the signature of the Secretary of the Board of Trustees on the Fifth Supplemental Lease Agreement, as so amended, shall be conclusive evidence of the approval by the Board of Trustees of such amendments; and be it further

RESOLVED. That any one of the following officers of the City University of New York is hereby authorized and directed to execute on behalf of The City University any certificate, agreement or other document required by the underwriters, the trustee or any other interested party with respect to the issuance of any obligation by the Dormitory Authority in connection with the Fifth Supplemental Lease Agreement: the Secretary of the Board of Trustees, the Chancellor, the Deputy Chancellor, the Vice Chancellor for Budget, Finance and Information Services, the Vice Chancellor for Facilities Planning, Construction & Management and the Vice Chancellor for Legal Affairs.

EXPLANATION: The 1997 New York State Legislature approved a Capital Budget for The City University for fiscal year 1998 that included appropriations and reappropriations for site acquisitions, facility improvements and the construction of new facilities for The City University of New York and this Capital Budget was signed into law by the Governor. The foregoing Resolution authorizes the execution and delivery on behalf of The City University of a Supplemental Lease Agreement and related certificates, agreements and other documents that, among other things, will enable the Dormitory Authority to issue obligations to finance, undertake and complete the projects contained in the 1998 Capital Budget for The City University. A list of all of the projects that will be funded through the 1997 City University System bond issuance is attached.

**CITY UNIVERSITY CAPITAL PROJECTS TO BE INCLUDED
IN 1997 CITY UNIVERSITY SYSTEM BOND ISSUE**

<u>Senior Colleges</u>	<u>State Share In Millions</u>	<u>City Share In Millions</u>
Baruch College - New Facility at Site B	\$107.5	
Brooklyn College - LaGuardia Hall Renovations	54.4	
City College - Sophie B Davis Renovation	13.393	

John Jay College - Phase II Site Acquisition	4.0	
Queens College - B Building Renovation	7.5	
University-wide - Facilities Preservation/Condition Assessment	8.0	
University-wide - Health and Safety/Condition Assessment	15.0	
University-wide - Health and Safety/Asbestos Abatement	5.0	
University-wide Access for Physically Disability	6.0	
<u>University-wide Education Technology Initiative</u>	<u>4.0</u>	
TOTAL:		\$224.793

Community Colleges

LaGuardia Community college - Site Acquisition	\$14.4	\$14.4
Medgar Evers college - Land Acquisition	1.4	1.4
<u>University-wide - Miscellaneous Community College Projects</u>	<u>7.0</u>	<u>7.0</u>
TOTAL	\$22.8	\$22.8

TOTAL PROJECT VALUE BOND ISSUE: \$270,393,000.00

NO. 5. COMMITTEE ON ACADEMIC POLICY, PROGRAM AND RESEARCH: RESOLVED, That the following items be approved:

A. KINGSBOROUGH COMMUNITY COLLEGE - CERTIFICATE IN ENTREPRENEURIAL STUDIES:

RESOLVED, That the program in Entrepreneurial Studies leading to a Certificate to be offered at Kingsborough Community College be approved, effective January, 1998, subject to financial ability.

EXPLANATION: The purpose of the proposed program is to provide students with the specific knowledge and skills necessary to establish and operate a small business. The certificate program is intended particularly for adults returning to study who wish to develop their entrepreneurial skills to enhance their business/employment opportunities. At the completion of the program, graduates will be prepared to assess opportunities and threats in the external and internal environment of a small enterprise by analyzing personal goals and needs, alternative marketing strategies, profit-loss projections, cashflow needs, and potential sources of financing. Students completing the certificate program will be able to transfer into Kingsborough's A.A.S. program in Business Administration with no loss of credit.

The program is cost effective. Only four new courses are necessary to offer the certificate program. Full-time faculty in the Department of Business are prepared to teach those courses and to direct the program. Modest additional resources will be required for a small increase in adjunct hours and in expenditures for reference and instructional materials. These additional expenditures should be more than matched by revenues from additional enrollment attracted by the program.

B. LAGUARDIA COMMUNITY COLLEGE - ABOLITION OF THE DEPARTMENT OF OFFICE TECHNOLOGY:

RESOLVED, That the Department of Office Technology be abolished at LaGuardia Community College, effective October 1, 1997.

EXPLANATION: Pursuant to a thorough review and with agreement of the affected department and all affected faculty, LaGuardia Community College proposes to abolish the existing Department of Office Technology and to appoint one (1) instructional staff member of the Department of Office Technology to the Department of Academic Computing effective October 1, 1997; three (3) instructional staff members of the Department of Office Technology to the Department of Accounting/Managerial Studies, effective October 1, 1997; two (2) instructional staff members of the Department of Office Technology to the Department of Computer Information Systems effective October 1,

1997, one (1) instructional staff member of the Department of Office Technology to the Division of Continuing Education effective October 1, 1997, one (1) instructional staff member of the Department of Office Technology to the Division of Cooperative Education effective October 1, 1997; and one (1) instructional staff member of the Department of Office Technology to the Department of Humanities effective October 1, 1997. This action is intended to provide greater efficiency as well as to promote faculty collaboration in the related curricula in Computer Information Systems, Accounting/Managerial Studies, Cooperative Education, and Adult and Continuing Education, which are all highly enrolled.

A separate resolution has been submitted to the Board of Trustees via the University Report regarding the personnel actions. Contingent upon approval of the Board of Trustees, designated faculty members from the Department of Office Technology will be transferred effective October 1, 1997.

These actions follow consultations with the individual departments and affected faculty, the College Personnel and Budget Committee, the College Senate and Senate Executive Council. The proposed actions are strongly endorsed by the College Administration and faculty.

C. RESOLUTION EXTENDING THE CWAT REQUIREMENT TO ALL ASSOCIATE DEGREE GRADUATES:

RESOLVED, That the Board of Trustees require that no student shall be eligible to graduate with an associate degree from a senior college in the CUNY system unless he or she has passed the CUNY Writing Assessment Test.

EXPLANATION: At its May 27, 1997 meeting, the Board of Trustees established a policy that no student shall be eligible to graduate from a community college without passing the CUNY Writing Assessment Test (CWAT). Passage of this resolution achieves the Board's objective to make the CWAT a University-wide requirement that must be adhered to by all colleges awarding associate degrees.

Trustees Everett and Potts voted NO.

ADDED ITEMS

D. THE CITY UNIVERSITY OF NEW YORK - PROPOSED RESOLUTION CONCERNING USE OF THE FRESHMAN SKILLS ASSESSMENT TESTS AT CUNY:

WHEREAS, over the years the Freshman Skills Assessment Tests have been used in The City University of New York for three distinct purposes: placement of students in remediation, exit from remediation, and assessment of readiness to undertake upper-division study; and

WHEREAS, this use of the same tests for multiple purposes has been questioned; and

WHEREAS, the Board of Trustees wishes to address this problem and to clarify and consolidate previous Board resolutions, administrative guidelines, and practices that have grown up concerning testing at The City University of New York and to eliminate inconsistencies in the application of policy; therefore be it

RESOLVED, That all freshmen and transfer students entering degree or certificate programs at The City University of New York shall be required to take the Freshman Skills Assessment Tests in Reading, Writing, and Mathematics prior to registering for their first semester at CUNY, for purposes of placement; and be it further

RESOLVED, That the only exceptions to this policy shall be entering students with an earned bachelor's degree from an accredited institution and incoming students who have taken the SAT or ACT and have scored at a level to be identified by the Chancellor and the Council of Presidents as adequately demonstrating basic academic skills; and be it further

RESOLVED, That the Chancellor and Council of Presidents, with appropriate faculty consultation, shall review the three Freshman Skills Assessment Tests and make any revisions that may be necessary to improve the placement

of students in the appropriate courses; and that such review shall take into consideration the rigor of the tests, scoring and monitoring procedures, and use of test results to target remediation more accurately; and that proposed revisions shall be introduced beginning with freshman and transfer students admitted for the Fall 1998 semester; and be it further

RESOLVED, That the three Freshman Skills Assessment Tests shall cease to be used to determine students' readiness to undertake upper-division study in a baccalaureate program at a senior college or transfer into such a program as soon as a separate proficiency examination developed by the Chancellor, in consultation with the faculty and Council of Presidents, and approved by the Board, is implemented.

EXPLANATION: This resolution clarifies existing policies and lays the basis for improvements in tests that are currently required. The resolution codifies the requirement that all incoming students are required to take the FSAT's for placement, and it provides for the improvement of placement testing at CUNY. Two exceptions to the requirement of placement testing will be allowed, and reasonable accommodations shall be made in the administration of the Freshman Skills Assessment Tests for students covered by the Americans with Disabilities Act, as required by law.

The resolution also provides that the FSAT's shall cease to be used for certification of a student's ability to undertake upper-division work, as provided in the Board's resolutions of April 5, 1976, and June 24, 1985, as soon as a replacement proficiency exam is developed, tested, and approved by the Board. The resolution clarifies that those subject to the current certification policy include all CUNY students and all transfer students wishing to move into upper-division study at CUNY.

E. THE CITY UNIVERSITY OF NEW YORK - ESTABLISHMENT OF A NEW PROFICIENCY TEST:

WHEREAS the Board of Trustees, University and college administrators, and faculty have expressed dissatisfaction with the current use of the Freshman Skills Assessment Tests for multiple purposes, including placement of incoming students and certification of student readiness to undertake upper-division study; therefore be it

RESOLVED, That the Chancellor, in consultation with faculty and campus administrators, shall develop a new proficiency examination to assess student readiness to undertake upper-division study at CUNY; and that this examination shall be designed to replace the use of the Freshman Skills Assessment Tests for this purpose.

EXPLANATION: The use of the Freshman Skills Assessment Tests for determination of student readiness to undertake upper-division study has been widely criticized as inappropriate and tending to undermine the efficacy of the FSAT's. Faculty groups, notably the English Discipline Council, have proposed alternative examinations more appropriate to this task. The Chancellor is charged with considering these and other alternatives and, in consultation with the faculty and campus presidents, with developing a substitute for the FSAT's for the purpose of demonstrating college-level proficiency in reading and writing.

Pilot testing of the new examination shall take place during the 1997-98 academic year. While introduction of the exam during the 1998-99 academic year is deemed desirable, the exam format and an implementation schedule is subject to a specific recommendation from the Chancellor and approval by the Board of Trustees.

Trustee Everett complemented **Committee Chair Ruiz** for moving this forward in an expeditious way and for allowing a very significant amount of give and take at the meeting to come up with this final shared resolution. I wanted to say that I think we have to be careful, because these resolutions are very careful to distinguish freshman skills from proficiency exams. I hear people saying them as if they were the same thing. They are different and we need to recognize that all the time. It does state very clearly in the next to last resolve that test results would be used to target remediation more accurately, and to the extent that these diagnostic tests are also prescriptive, I think we will have a better learning and teaching experience for our students so, hopefully, their scores will be better than they've been heretofore.

Trustee Murphy stated that he was not part of the process nor present at any of the meetings, but enthusiastically supports both of these resolutions because they show that it is very, very probable going forward that with the kind of

give and take that took place between Board leadership, the Committee members, faculty, Central Administration, and campus administrations, that we forged a very promising process in which to deal with what has been a very sensitive issue over these past months.

Chairwoman Paolucci stated that she knows the faculty has been tremendously helpful in this and wants to thank them and Trustee Cooper publicly. I want to also thank Trustee Everett who, although she is not a member of the Committee on Academic Policy, Program, and Research, faithfully came to the meetings and provided us with insights and information.

Committee Chairperson Nilda Soto Ruiz added her thanks to Trustee Cooper, who has been very supportive and has really worked right along.

NO. 6. COMMITTEE ON FACULTY, STAFF, AND ADMINISTRATION: RESOLVED. That the following items be approved:

A. SENIOR AND COMMUNITY COLLEGES - ESTABLISHMENT OF THE OPEN PERIOD FOR THE 1997 EARLY RETIREMENT INCENTIVE:

WHEREAS, The Board of Trustees on June 23, 1997 passed a resolution authorizing participation by the senior and community colleges of The City University of New York in the 1997 State Retirement Incentive Program enacted into law by Chapter 41 of the Laws of 1997; and

WHEREAS, The Board of Trustees authorized the Chancellor to implement said program pursuant to Chapter 41 of the Laws of 1997 and within the time frame beginning November 1, 1997 and January 31, 1998; therefore be it

RESOLVED, That the open period for "college faculty," as defined within Chapter 41 of the Laws of 1997, commence on November 3, 1997 and conclude on January 31, 1998; and be it further

RESOLVED, That the open period for eligible employees other than "college faculty" commence on November 3, 1997 and conclude on December 31, 1997.

EXPLANATION: The legislation granting the University the opportunity to participate in the State's Early Retirement Incentive program (ERI) prescribes that the open period cannot exceed 90 days in length and further prescribes that for "college faculty" (instructional staff) said period must end no later than January 31, 1998, while for other eligible employees said period must end no later than December 31, 1997.

The Board of Trustees expressed its desire that the ERI fall within a certain window at its June 23, 1997 meeting. This resolution identifies the exact dates of the open period within that expressed framework.

B. HUNTER COLLEGE - ESTABLISHMENT OF THE MARIA A. CHIANTA AND ALICE M. STOLL CHAIR:

RESOLVED, That the Board of Trustees of The City University of New York approve the establishment of The Maria A. Chianta and Alice M. Stoll Chair in the Department of Chemistry and Physics at Hunter College.

EXPLANATION: Alice M. Stoll, Hunter College, Class of 1938, has pledged an endowment of \$500,000 to the Hunter College Foundation and has already given \$322,433.48 toward the establishment of The Maria A. Chianta and Alice M. Stoll Chair in Chemistry and Physics. The remainder of the pledge will be given to the Foundation within the next five years from the sale of real estate and/or other resources or from the donor's estate, whichever is applicable. This gift is given in memory and in honor of Ms. Maria A. Chianta, a colleague and friend of Ms. Stoll's.

The purpose of The Maria A. Chianta and Alice M. Stoll Chair in Chemistry and Physics will be to recognize exceptional scholarship and research in either discipline. The income from the endowment shall be used to provide an annual salary supplement for research support and the purchase of equipment and supplies. Specific amounts will be determined by the Provost of the College.

The Maria A. Chianta and Alice M. Stoll Chair will be approved by the Dean of Sciences and Mathematics in consultation with the chairs of the Chemistry and Physics departments and with the Provost of the College. The College anticipates that the first holder of the Chair will be selected by the beginning of the 1998-99 Academic Year.

C. QUEENS COLLEGE - ESTABLISHMENT OF THE DANIEL GORENSTEIN CHAIR:

RESOLVED, That the Board of Trustees of The City University of New York approve the establishment of the Daniel Gorenstein Chair in the Department of Mathematics at Queens College.

EXPLANATION: Daniel Gorenstein, a former Mathematics professor at Rutgers University and an internationally-renowned group theorist, passed away in 1992. A donation has been made by a donor, who wishes to remain anonymous, to establish the Daniel Gorenstein Chair in Mathematics at Queens College.

Queens College is already in receipt of approximately \$517,000. The donor has pledged to supplement the yield of the endowment to ensure the \$75,000 annually, until the endowment reaches \$1 million. The funds will be invested and the income will be used at the discretion of the President and the Provost of Queens College to support the salary and auxiliary expenses of the professorship.

D. CITY UNIVERSITY OF NEW YORK - CAMPUS WORKFARE:

WHEREAS, New York State has enacted the Welfare Reform Act of 1997; and

WHEREAS, The law provides that, after consultation with The City University of New York, New York City shall assign a student to a work site on the campus where the recipient is enrolled, if an approved work assignment is available; and

WHEREAS, The law also provides that New York City shall, to the extent possible, assign a student to a work site within reasonable proximity to the campus where the recipient is enrolled, if a campus work assignment is not available; now therefore be it

RESOLVED, That each college president shall be responsible for developing an implementation plan that identifies appropriate positions on campus and monitoring procedures for program administration, including an academic review process, to ensure that all participating students meet the requirements of the law; and be it further

RESOLVED, That each president shall submit their implementation plan to the Chancellor on or before October 17, 1997 so that information can be provided to the New York City Human Resources Administration for their consideration and that a status report be submitted by each campus to the Chancellor on or before February 1, 1998 for distribution to the Board of Trustees by its February 23, 1998 regular meeting.

Trustee Everett stated that the original legislation did not read this way, and I think it's to the credit of all of those here at 80th Street, Dr. Reynolds and her staff, and whoever else was involved, for pressing for this accommodation for our students. A major effort was made to allow this to happen and I think it should be in the record that we are grateful for that.

AMENDED RESOLUTION

NO. 7. HONORARY DEGREES: RESOLVED, That the following honorary degrees, approved by the appropriate faculty body and recommended by the Chancellor, be presented at the commencement exercises as specified:

COLLEGE**DEGREE****QUEENS COLLEGE**

Mr. Richard Clurman

Doctor of Humane Letters

*(To be awarded posthumously at the June, 1998 Commencement)***HUNTER COLLEGE**

Dr. Margaret Dixon

Doctor of Humane Letters

*(To be awarded at the January, 1998 Winter Commencement)***NO. 8. AD HOC COMMITTEE ON PRESIDENTIAL SEARCH GUIDELINES:** Item tabled.

Trustee Mournner stated that as Chair of the Committee on Student Affairs and Special Programs she would like to take a moment to acknowledge the service of **Elsa Nuñez** to the University for many years. She was the Vice Chancellor for Student Affairs as well as a Dean in the Office of Academic Affairs. She had a tremendous amount of energy and enthusiasm for her work.

Trustee Marino reported that the Committee to Review the Security Policy would start to meet hopefully by the end of this month. The aim is to come back to the Board with a proposal by the end of the year. **Trustee Rios, President Gerald Lynch, and Mr. Jose Elique**, two or three additional presidents, and faculty, and student representation will comprise the Committee.

He also commended **Deputy Chancellor Mucciolo, Vice Chancellor Rothbard, Mr. Ernesto Malave, and Mr. Donald Glickman** for their good, creative work on the budget proposal for the 1998-99 fiscal year.

Trustee Ruiz reported that the Committee on Seamless Transition had a very productive meeting on September 18th, and she wanted to thank **Trustee Crimmins, Presidents Leon Goldstein, Santiago, and Springer**, and Board of Education representative, **Dr. Margaret Harrington**. The Committee will be considering a draft of a proposal to address the needs of students who come directly from high schools into CUNY. The Committee is fully aware that this is not the entire population that needs to be considered. Future meetings will deal with adults who have had gaps in their education and students who come to us from other countries.

Chairwoman Paolucci thanked **Trustee Ruiz** for chairing the Committee, which she personally considers one of the more important tasks ahead of us. A lot of work remains to be done. In fact, it has to be done for the first time along those lines. In doing that work, much will be resolved of the kinds of things that we're looking at including remediation and ESL. Many of those problems may find, not a solution, but a beginning toward a solution in what we discover and may be able to do once we get information and have this Committee report back. We want to commend the Board of Education and you, **Trustee Ruiz** as a member of that Board, also Chancellor Rudy Crew and his group for helping in this way. I think it's a very important task and I just wanted to say a few words about it here.

Upon motions duly made, seconded and carried, the Meeting was adjourned at 6:08 PM..

SECRETARY GENEVIEVE MULLIN

(This is a detailed summary of the Board of Trustees' meeting. The tapes of the meeting are available in the Office of the Secretary of the Board for a period of three years.)