

MINUTES OF THE MEETING OF THE BOARD OF
TRUSTEES OF THE CITY UNIVERSITY OF NEW YORK

HELD

MARCH 22, 1999

AT THE BOARD HEADQUARTERS BUILDING
535 EAST 80TH STREET - BOROUGH OF MANHATTAN

The Chairperson called the meeting to order at 4:38 P.M.

There were present:

Anne A. Paolucci, Chairwoman
Herman Badillo, Vice Chairman

Satish K. Babbar
John J. Calandra
Michael C. Crimmins
Alfred B. Curtis, Jr.
Edith B. Everett

John Morning
James P. Murphy
Kathleen M. Pesile
Nilda Soto Ruiz
Richard B. Stone

Md. Mizanoor R. Biswas, ex officio

Bernard Sohmer, ex officio

Secretary Genevieve Mullin

Roy P. Moskowitz, Acting General Counsel and Acting Vice Chancellor for Legal Affairs
Hourig Messerlian, Executive Assistant

Kisha Fuentes
Tawana Spellen
Anthony Vargas
Towanda Washington
Judy Watson

Interim Chancellor Christoph M. Kimmich
Interim Deputy Chancellor Patricia Hassett
President Fred W. Beaufait
President Raymond C. Bowen
President David A. Caputo
Interim President Lois S. Cronholm
Interim President Dolores Fernandez
President Frances Degen Horowitz
President Edison O. Jackson
President Vernon Lattin
President Yolanda T. Moses
President Antonio Perez

President Kurt R. Schmeller
President Allen Lee Sessoms
President Marlene Springer
President Carolyn G. Williams
President Michael Zibrin
Dean Kristin Booth Glen
Dean Stanford R. Roman, Jr.
Interim Vice Chancellor Sherry Brabham
Vice Chancellor Jay Hershenson
Vice Chancellor Emma E. Macari
Vice Chancellor Brenda Richardson Malone
Vice Chancellor Louise Mirror

The absence of Trustees Cook, Marino, and Rios was excused.

A. VIDEOTAPING OF BOARD MEETING: Chairwoman Paolucci stated that she is pleased to announce, as always at the beginning of these meetings, that CUNY-TV is videotaping tonight's Board of Trustees' meeting. This is an important community service and will help provide the public with additional opportunities to observe the work of the University. I am grateful to the staff, as always, for their assistance in this.

B. GENERAL RULES FOR BOARD MEETINGS: Chairwoman Paolucci announced that individuals in the audience are asked not to speak or otherwise interfere with the proceedings of the meetings of the Board of Trustees. Any individual who does so may be removed from the room and subject to arrest.

C. BOARD OF TRUSTEES' BOROUGH HEARINGS: Chairwoman Paolucci announced that the Manhattan Borough Hearing will take place on Monday, April 12 from 5 to 8 P.M. at Board headquarters, 535 East 80th Street in Room 104.

D. BOARD OF TRUSTEES' ALBANY TRIP: Chairwoman Paolucci stated that she is pleased to report that Trustees Babbar, Calandra, Curtis, Morning, Pesile, Rios, Stone, Sohmer, Biswas, and I had a very successful trip to Albany on March 9 and 10. After learning that this event had been discontinued several years ago, I reinstated this annual trip last year because it is important that we meet directly with officials in Albany and have a chance to talk to them. This year proved even more successful than last year.

Interim Chancellor Kimmich, Vice Chancellors Hershenson and Mirrer, Interim Vice Chancellor Brabham, Budget Director Malave, Presidents Bowen, Horowitz, Moses, Perez, Springer, and Interim President Dolores Fernandez, Secretary of the Board Genevieve Mullin, Ms. Judy Watson and Dean Helene Hyland also participated. We also had a number of other people there.

At the reception held in the Well of the Legislative Office Building, we had the opportunity to engage in dialogues with more than 100 legislators and staff who attended. Mr. Andre Beckles quickly produced the wonderful montage of photographs taken at the reception that is on display in the lobby. We also had the opportunity to meet with the New York City Senate Republicans, Deputy Secretary to the Governor Jeffrey Lovell and his assistant Mr. Charles Williams, Senator Kenneth Lavalle and other members of the Senate Higher Education Committee, Speaker Sheldon Silver, Assemblyman Denny Farrell, and other staff to the Senate and Assembly leaders. I especially want to thank Eileen Goldmann and the Albany office staff for the arrangements, and Secretary Mullin and Vice Chancellor Jay Hershenson for developing and implementing the program.

E. LAGUARDIA COMMUNITY COLLEGE – PRESIDENT'S RETIREMENT: Chairwoman Paolucci announced that she has received a letter from President Raymond Bowen informing her of his intention is to retire effective September 30 of this year. I don't have to tell you Ray Bowen has done a great deal for the University. We know he is leaving a tremendous legacy and he has done many creative things at the College. I want to thank him publicly at this time for all that he has done for us. We will have many more occasions to express our gratitude to President Bowen in the months ahead.

Trustee Morning stated that President Bowen has done a remarkable job as President at LaGuardia Community College. It is one of our institutions that I think has basked in national publicity for innovative and creative efforts in higher education. He will certainly be missed, but most importantly I think it is appropriate that this Board should say how deeply grateful we are to him and his work.

F. PRESIDENT'S HONORS: Chairwoman Paolucci reported with great pleasure that President Frances Degen Horowitz of The Graduate School and University Center has been appointed to the Board of Scientific Advisors of the new Sackler Institute for Human Brain Development at Cornell Medical School. She has also become a member of the Board of Directors of the National Association of State Universities and Land Grant Colleges. Congratulations, President Horowitz.

At this point Trustee Babbar joined the meeting.

G. FACULTY HONORS: Chairwoman Paolucci stated that she is pleased to announce the following:

1. **Dr. Harry Levitt**, Distinguished Professor of Speech & Hearing Sciences at **The Graduate School and University Center** and **Dr. Andreas Acrivos**, New York State's Albert Einstein Professor of Science and Engineering at **The City College** have received the **1999 Mayor's Award for Excellence in Science and Technology**. These prestigious awards are presented every year to New York City's best scientists and engineers. They are designed to underscore the importance of science and technology to the City, and to recognize the role played by members of the scientific and engineering communities in addressing the City's health, social, and economic issues. We are very pleased at these awards which are terrific.

2. **Dr. Susan Forman**, Professor of Mathematics at **Bronx Community College**, has been appointed to the Editorial Board of the *Journal of Developmental Education*.

3. **Dr. Marie Ponsot**, Professor Emerita at **Queens College**, is the recipient of the 1998 National Book Critic Circle Award for Poetry. I think that's great. Congratulations to all.

H. COLLEGE HONORS: Chairwoman Paolucci announced the following:

1. The New York Landmark's Conservancy will present its Lucy G. Moses Award to the Hall of Fame for Great Americans at **Bronx Community College** in recognition of excellence in historic preservation. The presentation ceremony will take place on Monday, April 5th, at 7 P.M. in the New York Public Library Center for the Humanities at 42nd Street and Fifth Avenue.

2. **Hostos Community College** reports that 100% of the 1998 Dental Hygiene Program graduates passed the Northeast Regional Board Examinations. There are two parts to these exams: the Computer Simulated Clinical Exercise (CSCE), which contains written questions, and the actual clinical exercise. The average score on the clinical test was 96% and 40% of our 25 graduates had a perfect score of 100%. The CSCE passing score is 75% and Hostos graduates received an average score of 86.4%. Congratulations to the dental hygiene faculty and staff, and to the students, and to Interim President Dolores Fernandez.

I. GRANTS: Chairwoman Paolucci presented for inclusion in the record the following report of Grants \$100,000 or above received by the University subsequent to the February 22th Board meeting:

YORK COLLEGE

- A. \$242,959 **NEW YORK STATE EDUCATION DEPARTMENT** to Thomas, R. and Williams, M., Adult and Continuing Education, for "New York City Literacy Initiative."
- B. \$116,411 **NATIONAL INSTITUTES OF HEALTH** to Levinger, L., Natural Sciences, for "CCA Addition to the 3/ End of Drosophila tRNA."

LEHMAN COLLEGE

- A. \$277,978 **NEW YORK STATE EDUCATION DEPARTMENT** to Wolfe, M. and Campos, A., for "Adult Learning Center."
- B. \$120,000 **NEW YORK CITY DEPARTMENT OF RESOURCES** to Paull, M., for "Child Development Associate Professional Preparation Training."
- C. \$100,000 **NEW YORK CITY MUNICIPAL ASSISTANCE CORPORATION** to Wolfe, M. and Campos, A., for "Adult Learning Center."

NEW YORK CITY TECHNICAL COLLEGE

- A. \$467,060 **NEW YORK STATE DEPARTMENT OF EDUCATION** to Brooks, S., for "Adult Basic Education."
- B. \$269,795 **NEW YORK STATE DEPARTMENT OF EDUCATION** to Gawkins, A., for "Tech Prep Education Program."
- C. \$115,215 **NEW YORK STATE DEPARTMENT OF EDUCATION/VATEA** to Poyatt, M., for "College Learning Center."

LAGUARDIA COMMUNITY COLLEGE

- A. \$310,000 **THE FORD FOUNDATION** to Patterson, M., President's Office, for "The Queens Urban Partnership Program."

THE GRADUATE SCHOOL AND UNIVERSITY CENTER

- A. \$343,097 **NICHD** to Mollenkopf, J., for "The Second Generation Immigrant in Metropolitan New York."
- B. \$230,000 **THE FORD FOUNDATION** to Mollenkopf, J., Kasinitz, P., and Waters, M., for "The Second Generation Immigrant in Metropolitan New York."
- C. \$150,000 **THE ROCKEFELLER FOUNDATION** to Mollenkopf, J., Kasinitz, P., and Waters, M., for "The Second Immigrant Generation in Metropolitan New York."
- D. \$121,500 **UJA-FEDERATION OF NEW YORK** to Mollenkopf, J., Kasinitz, P., and Waters, M., for "The Second Generation Immigrant in Metropolitan New York."

J. ORAL REPORT OF THE INTERIM CHANCELLOR: Interim Chancellor Kimmich reported the following:

1. We have just heard good news about the colleges, the faculty, and grants. Commendations from the outside are always welcome and a cause for congratulations and I would just like to add something to that. In the now annual college rankings by *U.S. News & World Report*, several CUNY colleges were given high marks for academic reputation, the quality of their students, and other characteristics. Baruch, Brookyn, and Hunter ranked in the top half of the regional universities, that is to say institutions with graduate programs in the northeast followed by City, Lehman, and Queens. Medger Evers and York were ranked among regional liberal arts institutions. This is really welcome recognition of the hard work done by the presidents, their faculty, and their administration colleagues. It is an annual pleasure to see those names, those titles there, and I am really very pleased for us.

2. The University was singled out last week by *PC Weekly*, a well-known highly respected trade journal in technology, as ranking among the most innovative educational institutions in the use of cutting edge networking technologies and applications. These rankings are part of an ongoing project, tracking to see how well the federal agencies, state governments, and public university systems use emerging technologies to deliver information and services. CUNY is ranked number six on a list encompassing all three sectors: federal agencies, state governments, and educational systems. In fact, among that list of 100, there are only two New York institutions of which CUNY is ranked first. Among the top ten university systems in the country, CUNY ranks fourth, ahead of Wisconsin, Georgia, California and SUNY, among others. That's really an enormous step forward for us when we give so much attention and so much devotion to technology at the University.

3. This comes hard on the heels of a major grant given CUNY by the Sloan Foundation to establish CUNY OnLine, an asynchronous learning network being developed under the auspices of the Office of Computer and Information Services. Eight of our colleges are involved in a one-year pilot project to develop sequences of graduate and upper division undergraduate courses to be offered electronically via the Internet and the World Wide Web. A faculty group is already planning the implementation of the first CUNY OnLine courses in fall 1999 so get ready to sign up. Congratulations are in order to Dean Ribaud, to his staff, and to the faculty and staff with whom they work on the

campuses.

Educational technology, as we all know, is a high priority item for the University. It is a significant part of our budget request. It has been a major element in campus planning. Interim Vice Chancellor Brabham and her colleagues will make a presentation to the Board's Fiscal Affairs Committee next week on the current status and future plans of our Information and Technology Services and you are all invited to join us for that presentation.

4. Chairwoman Paolucci has already mentioned the visit members of the Board and various presidents paid to Albany last week and I would like to thank all those who took time to join us. The size and importance of the delegation spoke volumes.

Our case in Albany for our budget and for the items that we would like to see included in the State budget consisted of four items: 1) the commitment to the restoration of TAP for our students; 2) a request for additional funds to cover our mandatory costs; 3) a chance to introduce and to implement a number of the programmatic initiatives that we had listed in the budget request; and 4) a reversal of the decision to shift \$5 million from our budget into the Schools budget. By and large we got a very positive response from the Assembly on this last issue and we also believe that we got a good hearing from members of the Senate and members of the Governor's office that we talked to.

Since then the Assembly has passed its budget bill, which includes substantial restorations and additions to the CUNY budget, as well as the restoration of the proposed cuts in TAP, which if enacted would have devastating consequences for our students and which was our top priority. We expect that the Senate will pass its budget bill this week, which is likely to include TAP restoration, an increase in base aid for the community colleges, and some of our mandatory costs.

5. Beyond this week the picture is not quite in focus. Clearly to arrive at a State budget requires the consent also of the Governor. The leaders have only met once since the Executive Budget was released in January and there have been no real interactions so far. What that means for us is that we will continue to work with the Office of the Governor, with the Division of Budget, and with the Legislature to seek improvements. Board members and presidents have participated in a number of Borough-wide legislative breakfasts, reaching out to State legislators and City Council members. The CUNY Legislative Action Council met last Friday to review our overall efforts to coordinate further steps. Student organizations have been active in working with the colleges on visits to legislators. We are also coordinating steps with our colleagues in the SUNY system and in other higher education sectors. I want to assure you that no stone really is being left unturned to make our case before the Legislature and before the Office of the Governor, and for that matter in City Hall.

6. The City budget is scheduled to be released on the 26th of April. It will, of course, be influenced by the disposition of the State budget and it is impossible at this point to predict the outcome. We are and must be concerned that the Mayor's Financial Plan released in January did not budget for College Now and for continuing the student stipends we were able to award this year. We have scheduled a breakfast with City Council members early in May in which we hope to plead our case and I hope we have a good turnout.

7. At the Board's meeting last month, I mentioned a retreat the college presidents and the Chancellery had scheduled for early this month. The retreat took place as scheduled and it was very productive. The focus was on strategic planning for the University, following up on our multi-year budget request with particular emphasis on questions of system integration, mission differentiation, the working relationship between the Central Office and the campuses, collaboration with the schools and the like. Dr. Benno Schmidt joined us for a morning session to talk about his sense of the University as a system and how it functioned, and that became a very useful dialogue. He did not discuss the Task Force Report which, in the current best sense that we have, is scheduled to be made public April 15th. The retreat concluded with an action plan involving all the participants and as we flesh out individual plans and especially if they have policy implications, we will, of course, seek out your advice.

8. Economic development is one of our budget request priorities, as you know, and we continue to work on it. I met last week with Robert Kiley, the head of the New York City Partnership, to forge closer relations on economic

development opportunities both with the Partnership and with its business and corporate members. It was a very positive meeting, and I will be reaching out to Trustees and presidents to enlarge the range of collaboration, whether on state-of-the-art research, on technology transfer, or on work force development, all of which are topics of great interest to the Partnership and its members. You can, incidentally, observe what the University does in this respect at the CUNY Jobs Fair, an annual event that will be held the end of April and once again at the Javits Center, the biggest place we could find. We will be sending out invitations to Trustees and presidents to join us at a pre-Jobs Fair breakfast with corporate and agency representatives. Last year, there were well over 100 firms offering employment opportunities and well over 5,000 graduating seniors and recent alumnae looking at these opportunities. We are, as a University, very much a part of the economic life of the City and these initiatives are consistent with our overall involvement. I hope to see as many of you there as possible.

9. With respect to the master plan update, there is an agreement between the State Education Department and the University to provide the State Education Department with a Master Plan update by the first of July. That update will cover all the areas that the University has entered into, all the initiatives that it has undertaken since the last time such a plan was submitted which is now eight years ago, and will also include the most recent policy change and that is the January resolution. We have to wait until we have the implementation plans from the colleges and these will then, if approved by the Board be included in that master plan draft.

Upon motions duly made, seconded and carried, the following resolutions were adopted: (Calendar Nos. 1 through 8)

NO. 1. UNIVERSITY REPORT: RESOLVED, That the University Report for March 22, 1999 (including Addendum Items) be approved:

(a) ADDENDUM: Revise the following:

D. 10 LEHMAN COLLEGE - CHANGE IN SALARY SUPPLEMENT OF REM PERSONNEL: The functional title for Marion Lahn is revised to read "Special Assistant for Legal Affairs and Labor Relations."

NO. 2. CHANCELLOR'S REPORT: RESOLVED, That the Chancellor's Report for March 22, 1999 (including Addendum Items) be approved.

NO. 3. APPROVAL OF MINUTES: RESOLVED, That the minutes of the regular Board meeting and Executive Session of February 22, 1999 be approved.

NO. 4. COMMITTEE ON FISCAL AFFAIRS: RESOLVED, That the following items be approved:

A. LAGUARDIA COMMUNITY COLLEGE - INSTRUCTIONAL COMPUTER LABORATORIES:

RESOLVED, That the Board of Trustees of The City University of New York authorize LaGuardia Community College to purchase computer equipment from Dell Computer, Inc., under existing State of New York Contract Number PT00109, pursuant to law and University regulations. Such purchase shall not exceed a total estimated cost of \$125,000, chargeable to City Capital Budget, Project Number LG062-099.

EXPLANATION: The upgrade of two Instructional Computer Laboratories will enable the Continuing Education Department to replace outdated computer equipment. The current computers will be recycled for other College uses.

B. MEDGAR EVERS COLLEGE - INFORMATION TECHNOLOGY:

RESOLVED, That the Board of Trustees of The City University of New York authorize Medgar Evers College to purchase computer equipment from Dell Marketing L.P., under existing New York State Contract Number PT00109, pursuant to law and University regulations. Such purchase shall not exceed a total estimated cost of \$700,000,

chargeable to the City Capital Budget, Project Number K001 ME090-099, during the fiscal year ending June 30, 1999.

EXPLANATION: The College will purchase approximately 350 computers for faculty use, student instruction, and administrative information technology. These computers will allow multimedia capability for faculty, and networked workstations in the student learning laboratory will reinforce classroom instruction.

C. MEDGAR EVERS COLLEGE - LOCAL AREA NETWORK AND TELECOMMUNICATION SYSTEM:

RESOLVED, That the Board of Trustees of The City University of New York authorize Medgar Evers College to purchase and install a local area network and telecommunication system from Williams Communications Solutions Inc., under existing General Service Administration Contract Number GS-35F-1130D, pursuant to law and University regulations. Such purchase shall not exceed a total estimated cost of \$150,000, chargeable to the City Capital Budget, Project Number ME087-097 or FAS Code 2-220-01-422, during the fiscal year ending June 30, 1999.

EXPLANATION: This equipment to be installed at Medgar Evers College's new office space (One Metro-Tech Center) will enable the College to move selected administrative offices, thereby freeing up valuable space for student services and classroom instruction. The local area network and telecommunication system will provide integrated computer resources and telecommunications that will connect the administrative and academic components of the College to the University and other sites. The Brooklyn Borough President has contributed funds towards the acquisition of the above equipment.

D. MEDGAR EVERS COLLEGE - MASS COMMUNICATIONS CENTER:

RESOLVED, That the Board of Trustees of The City University of New York authorize Medgar Evers College to purchase video electronic equipment from B&H Photo Video, Inc., under existing New York State Contract Number P051984, pursuant to law and University regulations. Such purchase shall not exceed a total estimated cost of \$192,000, chargeable to the City Capital Budget, Project Number ME001-092, during the fiscal year ending June 30, 1999.

EXPLANATION: The Mass Communications Center will upgrade its equipment in order to enhance existing hardware, facilitate broadcast productions, and prepare for the migration of audio and video to digital domain.

E. MEDGAR EVERS COLLEGE - PURCHASE OF OFFICE FURNITURE AND EQUIPMENT:

RESOLVED, That the Board of Trustees of The City University of New York authorize Medgar Evers College to purchase office furniture and equipment from JFD Sales Consulting Services, under existing General Service Administration Contract Number GS-28F-2034D, pursuant to law and University regulations. Such purchase shall not exceed a total estimated cost of \$550,000, chargeable to FAS Code 2-220-01-304, during the fiscal year ending June 30, 1999.

EXPLANATION: The College will purchase office furniture and equipment to facilitate the relocation of the College's administrative, technological, and operational services to One Metro-Tech Center. As a result of this relocation, existing space on campus will become available to accommodate other key operating services vital to student services and instruction.

NO. 5. COMMITTEE ON ACADEMIC POLICY, PROGRAM, AND RESEARCH: RESOLVED, That the following items be approved:

A. HOSTOS COMMUNITY COLLEGE - CERTIFICATE IN LICENSED PRACTICAL NURSE:

RESOLVED, That the program in Practical Nursing leading to a Certificate to be offered by Eugenio Maria de Hostos Community College be approved, effective September, 1999, subject to financial ability.

EXPLANATION: The purpose of the proposed program is to provide students with the educational preparation necessary so they may qualify to sit for the National Council Licensure Examination for Practical Nursing. Licensed Practical Nurses are licensed members of the health care team who, usually working under the supervision of Registered Nurses, provide a range of services in almost all health care settings. The demand for licensed practical nurses in New York City is very high, vacancies exist in hospitals and long-term care facilities.

The proposed program is an appropriate addition to the College's curricular offerings and supports its mission to offer Allied Health and career programs to residents of the community it serves. The program is designed as an entry-level nursing program that represents the first step of a career ladder in the nursing profession. Graduates of the program will have earned thirty credits toward the College's AAS degree program in Nursing, which prepares students to become Registered Nurses.

B. NEW YORK CITY TECHNICAL COLLEGE - AMENDMENT TO MASTER PLAN:

WHEREAS, On September 28, 1998, the Board of Trustees approved a program in Computer Systems leading to the Bachelor of Technology Degree to be offered by New York City Technical College; and

WHEREAS, The New York State Education Department has determined that an amendment to the College's Master Plan is required as this program will be the College's first baccalaureate program in the "Physical Science" discipline; therefore be it

RESOLVED, That the Board of Trustees requests that the New York State Board of Regents amend the Master Plan of New York City Technical College so as to permit the College to offer the above-cited program in Computer Systems leading to the Bachelor of Technology degree.

EXPLANATION: Following the State Education Department's review of NYCTC's proposal for a Bachelor's of Technology Degree in Computer Systems, it was determined that this baccalaureate program should be classified in the "Physical Science" discipline. As this program will be the College's first baccalaureate program in the "Physical Science" discipline, an amendment to the College's Master Plan is required. (Pursuant to Memorandum 95-17 of the Deputy Commissioner of Education to Chief Executive Officers of Institutions of Higher Education -- September 22, 1995).

C. BARUCH COLLEGE - LAWRENCE N. FIELD CENTER FOR ENTREPRENEURSHIP AND SMALL BUSINESS:

RESOLVED, That the Lawrence N. Field Center for Entrepreneurship and Small Business be established at Baruch College in accordance with the Policy Guidelines on Research Centers and Institutes set forth by the Board of Trustees, February, 1995.

EXPLANATION: The purpose of the proposed Center is to broaden the basic understanding of the entrepreneurial enterprise and its economic impact on local, national, and global business. The Center will coordinate extensive research and services by working with real businesses on real business problems. The Center builds upon the success of the Small Business Lab, which has been in existence for more than five years. Currently, the established outreach offices work with more than 2,000 businesses annually. Thus, there are excellent opportunities to have access to a large and diverse sample of entrepreneurs for the purpose of learning more about the process of entrepreneurship.

The proposed Center will be housed at Baruch College's Zicklin School of Business and will be supported by a \$3,000,000 gift to the Baruch College Fund. It is in recognition of this gift that the Center is named in honor of Lawrence N. Field (Class of 1952). The approval for the naming of the Center has been referred to the Committee on Faculty, Staff, and Administration for consideration at its March 1999 meeting.

NO. 6. COMMITTEE ON FACULTY, STAFF, AND ADMINISTRATION: RESOLVED, That the following items be approved:

A. BARUCH COLLEGE - NAMING OF THE LAWRENCE N. FIELD CENTER FOR ENTREPRENEURSHIP AND SMALL BUSINESS:

RESOLVED, That the Board of Trustees of The City University of New York approve the naming of the Center at the Zicklin School of Business at Baruch College the "Lawrence N. Field Center for Entrepreneurship and Small Business".

EXPLANATION: Baruch College's undergraduate and graduate programs in Entrepreneurship and Small Business Development are an integral part of Baruch's mission and command high priority at the College. The recently established Center for Entrepreneurship and Small Business at the Zicklin School of Business coordinates the extensive research and service functions of these programs.

In recognition of the importance of the Center and its programs, Lawrence N. Field, Class of 1952, has made a gift to the Baruch College Fund of \$3,000,000. To acknowledge this gift, the College seeks approval to name the Center the "Lawrence N. Field Center for Entrepreneurship and Small Business."

This gift will be used to:

- enhance the B.B.A. and M.B.A. programs in Entrepreneurship and Small Business Management;
- create a Lawrence N. Field Professorship in Entrepreneurship;
- create the Lawrence N. Field Faculty Mentors, who assist the Small Business's Lab's patrons;
- introduce and fund the Lawrence N. Field Fellows Program to provide scholarships and stipends to outstanding students;
- create an Advisory Board to enrich the connection between practitioners with expertise in entrepreneurship and the practices of the academic programs;
- establish an annual Lawrence N. Field Entrepreneurship Lecture Series, national forum for the discussion of entrepreneurship and small business; and
- establish conferences in small business and entrepreneurship designed for the community, as well as faculty and students.

B. VISITING DISTINGUISHED PROFESSOR: RESOLVED, That the following be designated Visiting Distinguished Professor in the department, and the college, and for the period indicated, with compensation of \$20,600 per annum in addition to their regular academic salary, subject to financial ability:

COLLEGE	NAME	DEPARTMENT	EFFECTIVE
Queens College	Ghosh, Amitav	Comparative Literature	September 1, 1999

NO. 7. COMMITTEE ON FACILITIES, PLANNING, AND MANAGEMENT: RESOLVED, That the following items be approved:

A. NEW YORK CITY TECHNICAL COLLEGE - ROOF REPLACEMENT:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a construction contract on behalf of New York City Technical College for roof replacement. The contract shall be awarded to the lowest responsive and responsible bidder after public advertisement and sealed bidding pursuant to law and University regulations. The contract cost shall be chargeable to the State Capital Construction Fund, Project No. NY083-097, for an amount not to exceed \$200,000. The contract shall be subject to approval as to form by the University Office of the General Counsel.

EXPLANATION: The project consists of replacing three leaking roofs: the Atrium Building roof [which connects the Allied Health Building (Pearl Building) with Namm Hall], the Pearl Annex Building roof and a small roof at the rear of Namm Hall. The Atrium Building and Pearl Annex Building roofs were constructed in 1987 of a single ply roof system with stone ballast while the small Namm Hall roof consists of an asphalt membrane roof system with a gravel surface. This project will replace all three roofs with a modified bitumen roof membrane system (2 ply) with a mineral surface over tapered insulation to the existing roof drains.

The design firm of Superstructures Architects and Engineers was approved by the Board of Trustees of The City University of New York on April 27, 1998, Cal. No. 6.F.

B. QUEENS COLLEGE - CENTER FOR MOLECULAR AND CELLULAR BIOLOGY:

Trustee Babbar noted that when this project was conceived a budget of \$30 million was put in place, of which \$15 million was funded by the State, and the remainder from the City and other components. I would like to ask President Sessoms where are we in terms of the rest of the \$30 million and what is the progress on that? Excluding the \$15 million from the State could you give me the bottom line of how much of that \$30 million we have in our bank or in our accounts today? Is the commitment progressing in a good progression and do we have some documentation to that effect? Could you send the copies of that documentation to me?

President Sessoms responded that we have a letter of commitment for \$10 million from a pharmaceutical/biotechnology firm in California partly owned by the Japanese who have recommitted themselves as of the weekend before last to that sum. In our last written report to the Board a couple of months ago we distributed letters written by the Chairman of the Board and the president of the company, committing themselves. We have, in addition, entered into negotiations the weekend before last with an exceptionally wealthy individual for a gift of \$10 million to the Center for Molecular and Cellular Biology. We will have a clear indication whether that additional \$10 million will become available within the next month and a half. We have also begun using the auspices of the Queens College Foundation to approach a number of wealthy individuals and foundations looking for a total sum of an additional \$10 million. Presently we have in cash in the bank \$6 1/2 million and we have the commitment of \$10 million. We expect transfers to begin next year on that \$10 million commitment. I wouldn't say we are overconfident, we are absolutely sure that this entire budget is not a problem. These funds are not just for the building and equipment, but also for the research program and so on in the long-term sense. We have also had major discussions with the Director of the National Cancer Institute, who was tremendously supportive of this and we had begun developing the research program in collaboration with NIH.

Trustee Stone asked if the \$10 million commitment from the pharmaceutical company includes any understanding by the company as to rights that they may have with respect to discoveries made in the Center? Can you give me a most general summary of what the anticipated division of product is? Is the \$10 million commitment earmarked in part as research funds or is it all building funds? Is some of that \$10 million going to end up earmarked, designated for projects with respect to which they will have an interest in the product? Does the funding entail any restriction in the direction that the research and the Center would take?

President Sessoms responded that we had to develop a CUNY policy for this purpose. We worked with the Research Foundation of The City University and looked at policies at the University of Wisconsin and the University of California. We have developed a policy similar to theirs that has been tailored to The City University, which has been accepted by the pharmaceutical companies for all intellectual property as developed. For research funded by the companies, they would have the opportunity to have right of first refusal for the commercialization of those products, the intellectual property resides with The City University. The \$10 million is primarily equipment funds, to give them the opportunity to invest in research in the Center. Some of the funding will be designated for specific research projects to which the companies will have an interest in the product, as does the National Institutes of Health. The NIH does not have a proprietary interest so there is no sharing arrangement as with the other companies. But you can't keep those results to yourself. You have to make them available generally, because it is federally funded. When a private company invests specifically in a certain line of research, it doesn't get the intellectual property but it has certain rights associated therewith with the outcomes, whether they are profit making or not. The intellectual property resides with the institution, and the individual principal investigator, which is

normally the case. There are no commitments to do research in any particular area. The restrictions come with the research grants and contracts, as they come from the National Institutes of Health. You have to do research in a certain area because that is what they granted the money for. And that's true sort of across the board. In the institute itself there are no restrictions on the nature of the research except as defined by the institution, which for us is AIDS and cancer and other viral based diseases.

Trustee Murphy stated that it would be useful to have the Board briefed on intellectual property, our rights and responsibilities, just so that we know. I think it is under the category of we should know in case there is a reason to be involved in that knowledge going forward. I think the Board ought to know in greater detail what these procedures are and what are our legal rights. I don't know what Committee would be appropriate to do that, but I leave that to the Chair to decide.

RESOLVED, That the Board of Trustees of The City University of New York accept the design of the Center for Molecular and Cellular Biology at Queens College, as prepared by Rafael Vinoly Architects, with a project budget of \$30,000,000; and be it further

RESOLVED, That the City University Construction Fund be requested to authorize the Dormitory Authority of the State of New York to complete the contract documents, to bid and award contracts, and to supervise the construction of this project.

EXPLANATION: This new facility of approximately 33,000 gross square feet will house the recently established Center for Molecular and Cellular Biology at Queens College. The first director of the Center will be Dr. Luc Montagnier, a world renowned research virologist who, with his team of researchers, first isolated the Human Immunodeficiency Virus (HIV-1). The Center will work together with other research centers to become a hub for global research in HIV/AIDS treatment, and collaborate with Queens College through undergraduate and graduate research programs and courses.

The consulting firm of Rafael Vinoly Architects was selected for the design and was approved by the Board of Trustees of The City University of New York on November 24, 1997, Cal. No 4.E.

NO. 8. HONORARY DEGREES: RESOLVED, That the following honorary degrees, approved by the appropriate faculty body and recommended by the Interim Chancellor, be presented at the commencement exercise as specified:

COLLEGE

DEGREE

JOHN JAY COLLEGE

Richard Falk, Esq.

Doctor of Laws

Mr. James J. Fyfe

Doctor of Laws

Elaine R. Jones, Esq.

Doctor of Humane Letters

Bruce Sales, Esq.

Doctor of Science

Dr. John Edgar Wideman

Doctor of Humane Letters

(To be awarded at the June 2, 1999 Commencement)

THE GRADUATE SCHOOL AND UNIVERSITY CENTER

David R. Jones, Esq.

Doctor of Humane Letters

(To be awarded at the May 28, 1999 Commencement)

QUEENS COLLEGE

Mr. Valery Giscard d'Estaing Doctor of Humane Letters
(To be awarded at the Fall, 1999 Convocation)

QUEENS COLLEGE

Mr. William Styron Doctor of Humane Letters
(To be awarded at the June 1, 1999 Convocation)

QUEENS COLLEGE

Dr. Albert Kapikian Doctor of Science

Dr. Nicholas Rescher Doctor of Science

Dr. Doris Wethers Doctor of Science
(To be awarded at the June 3, 1999 Commencement)

NEW YORK CITY TECHNICAL COLLEGE

Ms. Eleanor Josaitis Doctor of Humane Letters
(To be awarded at the June 9, 1999 Commencement)

Statement of Trustee Everett regarding Trustees' offices:

In the interest of time and I don't want to belabor the point, I just want to read part of a statement. There was, as everybody around the table knows, a *Newsday* article today about the construction of offices in the central office building that dates back to 1997. I believe it was improper and I know that this was never addressed by this Board.

On July 1, 1997, Chairperson Paolucci directed the administration to remove the legal staff from their offices by the end of the month. The ostensible reason for their removal was that the Trustees desperately needed that space. I wrote to the Trustees on July 15, 1997, calling attention to the Chair's directive and was shocked at the Board's indifference.

Several months ago I inquired as to the cost of the construction because walking around there and seeing the Trustee space largely empty, I inquired as to the cost of this whole project and learned that it was in excess of half a million dollars. To me that's still a lot of money. I am in the investment business and I deal with multi-millions, but half a million is nothing to sneeze at.

That the Chairwoman has unilaterally directed an expenditure of this magnitude without any committee or Board approval is a serious matter that requires immediate attention even at this late date.

Although not everyone here was a member of the board in July of 1997, I will skip the details and I would like to get back quickly to the recommendations because I think that this situation should be ameliorated in the best possible way.

There are three major issues that need to be resolved in my opinion. First, the issue of process and the moral and legal obligation of the Board to be responsible for major expenditures should be of paramount concern. That there was no consultation by a Board committee or the full Board to approve this construction has to be regarded as a significant dereliction. The authority of the Chair needs to be limited.

Two, the space allocated by the Chair to the Trustees should be reviewed by the Facilities Committee to determine the proper use of the area. What needs the Trustees have should be provided for them. The excess space should be given to those people who need it, who work here every single day at least eight hours a day, and are sometimes in very cramped quarters.

Three, the March 24, 1997 Board resolution allowing the Chairperson to spend up to \$1 million does not indicate the source of the funds. It says, however, that an appropriation of up to \$1 million be allocated for the purpose of providing the Chairperson and Trustees with the staff to perform their fiduciary duty efficiently and expeditiously and the Chairwoman shall, after consultation with relative committees and Trustees, present on an ongoing basis proposals for specific expenditures under this appropriation. This process has been totally ignored. It would seem that the Board would have some interest in seeing to it that its own rules are followed.

I believe the Chair has gone beyond her authority in a manner of sufficient magnitude to warrant a full discussion by the Board and at a special meeting as soon as possible. I hope these issues can be resolved in a pleasant manner so that we can move forward in a constructive way. Thank you, very much.

Trustee Curtis recommended that this item be received as an information item.

Upon motions duly made, seconded and carried, The Public meeting was adjourned at 5:38 P.M.

SECRETARY GENEVIEVE MULLIN

(This is a detailed summary of the Board of Trustees' meeting. The tapes of the meeting are available in the Office of the Secretary of the Board for a period of three years.)

