

**MINUTES OF THE MEETING OF THE BOARD OF  
TRUSTEES OF THE CITY UNIVERSITY OF NEW YORK**

**HELD**

**NOVEMBER 20, 2000**

**AT THE BOARD HEADQUARTERS BUILDING  
535 EAST 80TH STREET – BOROUGH OF MANHATTAN**

The Chairperson called the meeting to order at 4:34 P.M.

There were present:

**Herman Badillo, Chairman  
Benno C. Schmidt, Jr., Vice Chairman**

**Satish K. Babbar  
John J. Calandra  
Wellington Z. Chen  
Kenneth E. Cook  
Michael C. Crimmins  
Alfred B. Curtis, Jr.**

**Randy M. Mastro  
John Morning  
Kathleen M. Pesile  
George J. Rios  
Nilda Soto Ruiz  
Jeffrey S. Wiesenfeld**

**D. Michael Anglin, ex officio**

**Bernard Sohmer, ex officio**

**Secretary Genevieve Mullin  
Frederick P. Schaffer, General Counsel and Vice Chancellor for Legal Affairs  
Hourig Messerlian, Executive Assistant  
Lorrie Christian  
Anthony Vargas  
Towanda Washington**

**Chancellor Matthew Goldstein  
Executive Vice Chancellor Louise Mirrer  
Senior Vice Chancellor David H. Freed  
President Fred W. Beaufait  
President Dolores Fernandez  
President Ricardo R. Fernandez  
Interim President Evangelos John Gizis  
President Frances Degen Horowitz  
Interim President Russell K. Hotzler  
President Edison O. Jackson  
President Christoph M. Kimmich  
President Gerald W. Lynch**

**President Eduardo J. Marti  
President Gail O. Mellow  
President Antonio Perez  
President Edward V. Regan  
Int. Pres. and Dean Stanford R. Roman, Jr.  
President Carolyn G. Williams  
Dean Kristin Booth Glen  
Vice Chancellor Sherry Brabham  
Vice Chancellor Jay Hershenson  
Vice Chancellor Otis O. Hill  
Vice Chancellor Emma E. Macari  
Vice Chancellor Brenda Richardson Malone**

The absence of Trustee Ronald J. Marino was excused.

**A. VIDEOTAPING OF BOARD MEETING:** Chairman **Badillo** announced that as usual these proceedings will be transmitted over CUNY-TV, Channel 75 so that the public may be informed about what we are doing.

**B. TRUSTEE HONORS:** Chairman **Badillo** stated that on behalf of the Trustees and the administration, it is his pleasure to extend congratulations to Trustee **Jeffrey Wiesenfeld**, who was the guest of honor yesterday at a benefit concert for the Jewish Hospice of Greater New York. He was recognized for his distinguished career in community and civic affairs.

**C. TRUSTEE CONDOLENCES:** Chairman **Badillo**, on behalf of the Board of Trustees and the administration, extended condolences to Trustee **Ronald Marino** on the loss of his father, Romeo Marino, on November 3rd.

**D. GRANTS:** Chairman **Badillo** presented for inclusion in the record the following report of Grants of \$100,000 or above received by the University subsequent to the October 23, 2000 Board meeting:

#### **BOROUGH OF MANHATTAN COMMUNITY COLLEGE**

A. \$100,000 **NEW YORK CITY MAYOR'S OFFICE** to Deagan, D., for "Adult Literacy Program."

#### **BROOKLYN COLLEGE**

A. \$205,544 **NATIONAL INSTITUTE OF CHILD HEALTH AND HUMAN DEVELOPMENT** to Lepore, S. J., Psychology, for "Adjustment to Prostate Cancer."

B. \$168,332 **NATIONAL INSTITUTES OF HEALTH** to Sclafani, A., Psychology, for "Carbohydrate Appetite, Fat Appetite, and Obesity."

C. \$130,709 **NATIONAL SCIENCE FOUNDATION** to Perdikaris, S., and McGovern, T. H., Anthropology and Archaeology, for "Northern Science and Education Program."

D. \$113,250 **NATIONAL INSTITUTE OF CHILD HEALTH AND HUMAN DEVELOPMENT** to He, Q., Biology, for "Genes for Axon Guidance in the Drosophila Visual System."

#### **THE CITY COLLEGE**

A. \$463,282 **UNITED STATES DEPARTMENT OF EDUCATION** to Shapiro, N., Education, for "Preparing Tomorrow's Teachers to Use Technology ..."

B. \$268,023 **UNITED STATES DEPARTMENT OF EDUCATION** to Gresham, H., Education, for "Upward Bound Program."

C. \$160,613 **NEW YORK CITY BOARD OF EDUCATION** to Lewis, L., Education, for "Certification Test Preparation."

D. \$138,000 **ARMY** to Gertner, I., Computer Sci., for "Designing Radar Waveforms Possessing the Thumbtack ..."

#### **THE CITY UNIVERSITY OF NEW YORK MEDICAL SCHOOL**

A. \$113,400 **NIH** to Roman, S., Admin., for "Physician Assistants Program."

#### **EUGENIO MARIA DE HOSTOS COMMUNITY COLLEGE**

A. \$419,012 **NEW YORK STATE EDUCATION DEPARTMENT** for "College-Wide Academic and Support Services to Students Enrolled in Vocational and Occupational Education Programs."

B. \$190,861 **NEW YORK STATE EDUCATION DEPARTMENT** to The Office of Academic Affairs, for "Educational Enrichment and Academic Support Services for At-Risk High School Students in

the South Bronx.”

- C. \$122,200 **NEW YORK STATE EDUCATION DEPARTMENT** to The Office of Continuing and Workforce Education, for “Adult Basic Education.”
- D. \$114,000 **NEW YORK CITY DEPARTMENT OF CULTURAL AFFAIRS** for “The Hostos Center for the Arts & Culture.”
- E. \$100,000 **NEW YORK CITY OFFICE OF THE MAYOR** to The Office of Continuing and Workforce Education, for “Adult Basic Education.”

#### **LAGUARDIA COMMUNITY COLLEGE**

- A. \$1,519,988 **UNITED STATES DEPARTMENT OF EDUCATION** to Kahn, A., and Patterson, M., Academic Affairs Division, for “The Queens Gear Up Project (Year II).”
- B. \$1,302,712 **NEW YORK CITY DEPARTMENT OF CORRECTIONS** to Cyril, J., Adult and Continuing Education Division, for “The Inmate Education Program.”
- C. \$536,096 **NEW YORK CITY EDUCATION DEPARTMENT** to Dick, M., Adult and Continuing Education Division, for “The Workforce Investment Act.”
- D. \$424,950 **UNITED STATES DEPARTMENT OF EDUCATION (TITLE V)** to Arcario, P., Academic Affairs Division, for “The Strengthening Institutions – Hispanic Serving Institutions.”
- E. \$342,467 **UNITED STATES DEPARTMENT OF EDUCATION** to Levine, R., Academic Affairs Division, for “The Upward Bound Program.”
- F. \$251,500 **NEW YORK STATE EDUCATION DEPARTMENT** to Galvin, S., Academic Affairs Division, for “The Liberty Partnership Program.”
- G. \$218,689 **NEW YORK STATE EDUCATION DEPARTMENT (VATEA)** to Zaritsky, J., and Gantzer, J., Academic Affairs Division, for “Augmenting Classroom Instruction.”
- H. \$213,828 **NEW YORK STATE DEPARTMENT OF LABOR** to Watson, S., Adult and Continuing Education Division, for “The Senior Green Team Program.”
- I. \$203,872 **UNITED STATES DEPARTMENT OF EDUCATION** to Kranis, J., Adult and Continuing Education Division, for “The Low Incidence (Year II) Program.”
- J. \$156,467 **UNITED STATES DEPARTMENT OF EDUCATION** to Kranis, J., Adult and Continuing Education Division, for “The Interpreter Education Project.”
- K. \$155,590 **NEW YORK STATE EDUCATION DEPARTMENT (VATEA)** to Bieber, J., Academic Affairs Division, and Baldonado, C., Adult and Continuing Education Division, for “The Career Preparation for a Changing Marketplace: New Technology Program.”
- L. \$150,000 **NEW YORK CITY HUMAN RESOURCES ADMINISTRATION** to Watson, S., Adult and Continuing Education Division, for “The Youth Employment Program.”
- M. \$143,878 **UNITED STATES NATIONAL INSTITUTES OF HEALTH** to Wu, C., Academic Affairs Division, for “The Bridges to the Future Program.”
- N. \$119,609 **NEW YORK STATE EDUCATION DEPARTMENT (VATEA)** to Gantzer, J., Academic Affairs Division, for “The Sustaining and Enhancing Language Development in Vocational and Technical Degree Programs through Faculty Development.”
- O. \$119,217 **NEW YORK STATE EDUCATION DEPARTMENT (VATEA)** to Gazzola, J., Student Affairs and Enrollment Management Division, for “Counseling/Advisement/Support Services.”
- P. \$106,000 **NEW YORK STATE EDUCATION DEPARTMENT (VATEA)** to Bieber, J., Academic Affairs Division, and Baldonado, C., Adult and Continuing Education Division, for “Career Preparation

for a Changing Marketplace: New Technology.”

- Q. \$100,714 **NEW YORK STATE EDUCATION DEPARTMENT** to Zaritsky, J., and Gantzer, J., Academic Affairs Division, for “Augmenting Classroom Instruction.”
- R. \$100,000 **NEW YORK STATE EDUCATION DEPARTMENT** to Dick, M., Adult and Continuing Education Division, for “The Mayor’s Office of Adult Literacy Program.”

#### **THE GRADUATE SCHOOL AND UNIVERSITY CENTER**

- A. \$155,300 **RACOLIN FOUNDATION** to Martinsons, B., for “The Community and College Fellowship: Re-Entry Program for Ex-Offenders.”
- B. \$123,383 **BRANDEIS UNIVERSITY** to Rindskopf, D., for “Fighting Back National Evaluation: Phase VI.”

#### **HERBERT H. LEHMAN COLLEGE**

- A. \$959,333 **NATIONAL INSTITUTES OF HEALTH** to Swartz, K. B., for “Minority Biomedical Research Support for Continuous Research Excellence at Lehman College.”
- B. \$233,500 **NEW YORK STATE EDUCATION DEPARTMENT** to Rothstein, A. L., for “Liberty Partnerships Program.”

#### **KINGSBOROUGH COMMUNITY COLLEGE**

- A. \$617,000 **NEW YORK STATE DEPARTMENT OF EDUCATION** to Fuhr, M., for “Vocational and Applied Technology Act.”
- B. \$495,000 **NEW YORK CITY BOARD OF EDUCATION** to Fuhr, M., for “Train NYC Teachers to Teach Reading & Math.”
- C. \$400,000 **NEW YORK CITY HUMAN RESOURCES ADMINISTRATION** to Hill, O., Student Development, for “Assist Parents of Families Receiving Aid for Dependent Children to Achieve AAS Degree & Job Placement.”
- D. \$227,000 **GREENTREE FOUNDATION** to Fuhr, M., for “To Provide Tutorials to Underachieving High School Students.”
- E. \$207,052 **NEW YORK STATE DEPARTMENT OF EDUCATION** to Wilson, R., Student Development, for “To Help at Risk 9<sup>th</sup> to 12<sup>th</sup> Grade H.S. Students.”
- F. \$192,000 **UNITED STATES DEPARTMENT OF EDUCATION** to Colarossi, A., Student Services, for “Provide Support Services for Special Needs Students.”

#### **MEDGAR EVERS COLLEGE**

- A. \$432,000 **NATIONAL INSTITUTES OF HEALTH** to Catapane, E., Biology Department, for “‘Bridges to the Baccalaureate,’ a Collaborative Program with Kingsborough Community College.”
- B. \$399,663 **UNITED STATES DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT** to Oliver, E. T., Continuing Education and External Programs, and Egbe, C., School of Business, for “The Establishment of a Community Outreach Partnership Center.”
- C. \$340,920 **NEW YORK STATE EDUCATION DEPARTMENT** to Withers, D., Office of Institutional Assessment and Accountability, for “The VATEA Program Supporting Occupational Education.”
- D. \$263,426 **UNITED STATES DEPARTMENT OF EDUCATION** to Oliver, E. T., Continuing Education and External Programs, for “The Establishment of a ‘GEAR-UP’ Program.”

- E. \$246,985 **UNITED STATES DEPARTMENT OF EDUCATION** to Heusner, W., Continuing Education and External Programs, for "The Talent Search Program."
- F. \$245,000 **NATIONAL AERONAUTICS AND SPACE ADMINISTRATION** to Johnson, L., Physical Sciences Department, for "Space Science Research Alliance."
- G. \$194,688 **UNITED STATES DEPARTMENT OF EDUCATION** to Oliver, E. T., School of Continuing Education and External Programs, for "The Student Support Services Program."
- H. \$110,000 **NEW YORK STATE EDUCATION DEPARTMENT** to Catapane, E., Biology Department, for "The Collegiate Science and Technology Program."
- I. \$100,000 **NATIONAL AERONAUTICS AND SPACE ADMINISTRATION** to Johnson, L., Physical, Computer, and Environmental Sciences Department, for "Atmospheric/Ocean and Environmental Science."

#### **NEW YORK CITY TECHNICAL COLLEGE**

- A. \$302,994 **NEW YORK STATE EDUCATION DEPARTMENT** to Poyatt, M., for "Computer Proficiency Prep/WAS."
- B. \$286,331 **NASA/UNCF** to Woytowich, R., for "Computer Engineering Technology Computer-Based Control."
- C. \$169,881 **NATIONAL SCIENCE FOUNDATION** to Schaefer, A., for "Bridges to the Baccalaureate."

#### **THE COLLEGE OF STATEN ISLAND**

- A. \$480,000 **UNITED STATES EDUCATION DEPARTMENT** to Ciaccio, L., for "GEAR-UP."
- B. \$199,202 **NSF** to Kress, M., Baruch College, for "Multisensory Calculus for Visually Impaired People."
- C. \$113,146 **NEW YORK CITY BOARD OF EDUCATION** to Ciaccio, L., and Sanders, J., for "Tech Prep."

#### **YORK COLLEGE**

- A. \$734,911 **NATIONAL INSTITUTES OF HEALTH** to Johnson, L., Natural Sciences, for "Minority Biomedical Research Support Program (MBRS)."
- B. \$281,090 **UNITED STATES EDUCATION DEPARTMENT** to Thomas, R., and Bernardin, J., Adult and Continuing Education, for "Talent Search."

#### **E. ORAL REPORT OF THE CHANCELLOR: Chancellor Goldstein** reported the following:

May I begin by wishing all of the Trustees, our presidents, faculty, students, and others a happy and joyous Thanksgiving.

1. I am pleased to report that the Council of Presidents and the chancellery had a very successful and productive retreat held on November 8 through the 10th. The focus included follow-up and implementation of policy issues identified in the CUNY Master Plan. We also had **Chancellor Harold Levy** talk about the collaborative programs that continue to work and expand between our two great systems. **Ira Fuchs**, the former Vice Chancellor for Information Technology and head of the Technology Initiative of the Mellon Foundation, came to talk about areas that this University may find useful as we look to the challenges ahead.

**At this point Trustee Calandra joined the meeting.**

2. **Chairman Badillo, Vice Chairman Schmidt** and I met with **Mayor Giuliani** and **Deputy Mayor Anthony Coles** prior to the press conference that occurred last week. I am delighted by the reception that we received from the

Mayor, and the show of support for the University. We are hoping, as we go through the budgetary process with City Hall, that some of that goodwill will be created into additional resources for the University. I have a sense that we will see some continued support.

3. We continue to work very closely with the Governor's office on a number of initiatives that the University is pursuing. **Chairman Badillo, Vice Chairman Schmidt**, and I have rescheduled the meeting with the Governor that had to be cancelled because of his scheduling problems. We look forward to an honest and thorough sit down with the Governor.

4. The other day I met with **Speaker Sheldon Silver** and over twenty-five legislators that he brought together for lunch at his office. We were there for about two and a half-hours of a very in-depth discussion about where the University has been over the past couple of years, and where we will be going. It was a good spirited discussion, with a good question and answer session after the presentation I made. I was delighted by that goodwill as well.

5. I have a meeting in Albany tomorrow with **Senate Majority Leader Joseph Bruno** to discuss the University's budget request that we are in the process of hopefully approving this evening. Then we will forward it to the Governor and talk about some initiatives that we think will be very helpful. We are working assiduously with the campuses to prepare for the upcoming legislative session that will begin officially after the Governor releases his executive budget, which will occur some time in January.

6. In your folders are some additional data on enrollment changes at the large senior colleges where we implemented the change in the remediation policy, and also data on ethnicity and race that builds on the data that I discussed briefly with the Board last month. As you will see, there are very little changes in race and ethnicity across the University both at the senior colleges and at the community colleges. There are some shifts that are going on in the City of New York and we will know about this in much greater detail when the census data are released some time in January. There are dramatic changes that are occurring in certain of our boroughs and that, indeed, must inform what it is that we look at here in the University. Issues of race and ethnicity in the University certainly need to be informed by what is happening in the City and what is happening in the schools. I would imagine a very thorough discussion will probably take place around the March Board meeting when we have had an opportunity to digest some of these data and the trends that are occurring in the City.

7. At the last Faculty, Staff, and Administration Committee meeting I discussed in some detail the performance objectives and compensation issues for the Executive Compensation Plan. I told the committee at that particular time that I have essentially met now with all of the presidents and we have discussed all of their goals and objectives and the indicators of those goals and objectives. We will have exit interviews with the presidents as the end of the year comes about. This has now become very institutionalized in the whole life of how we bring together all of the campuses consistent with the overall objectives in the Master Plan.

8. I was pleased to be present when **Trustee Wellington Chen** was honored by the Asian American Higher Education Council on November 16th. Congratulations to him for that extended honor.

9. I join you as well in expressing condolences to **Trustee Ronald Marino** on the passing of his father.

**Upon motions duly made, seconded and carried, the following resolutions were adopted: (Calendar Nos. 1 through 7)**

**NO. 1. UNIVERSITY REPORT:** RESOLVED, That the University Report for November 20, 2000 (including Addendum Items) be approved:

**(a) ADDENDUM:** Revise the following:

D.5, P.2      THE CENTRAL OFFICE – ADMINISTRATIVE DESIGNATION – COMMITTEE APPROVAL  
NOT REQUIRED (EXECUTIVE COMPENSATION PLAN – AFFIRMATIVE ACTION REPORT

ON FILE EXCEPT ACTING APPOINTMENTS) (SW INDICATES WAIVER OF SEARCH): The effective date for Spiro D. Alexandratos is revised to read "2/1/01".

**NO. 2. CHANCELLOR'S REPORT:** RESOLVED, That the Chancellor's Report for November 20, 2000 (including Addendum Items) be approved:

**NO. 3. APPROVAL OF MINUTES:** RESOLVED, That the minutes of the regular Board meeting of October 23, 2000 be approved.

**NO. 4. COMMITTEE ON FISCAL AFFAIRS:** RESOLVED, That the following item be approved:

**A. THE CITY UNIVERSITY OF NEW YORK – 2001-2002 OPERATING BUDGET REQUEST:**

RESOLVED, That the Board of Trustees of The City University of New York approve the 2001-2002 Operating Budget Request of \$1.473 billion, an increase of \$99.2 million, or 7.2%, over the 2000-2001 adopted budget level. This amount includes \$23.9 million in baseline needs, and \$75.3 million in programmatic initiatives.

At the senior colleges, the overall request is \$1.086 billion, an increase of \$67.4 million, or 6.6%, over 2000-2001. Of this amount, an increase of \$18.0 million (1.8%) is sought for baseline needs, and \$49.4 million (4.9%) is sought for critical program enhancements that will be allocated in accordance with a strategic multi-year plan. At the community colleges, the overall request is \$387.5 million, an increase of \$31.8 million, or 8.9%, over 2000-2001. Of this amount, an increase of \$5.9 million (1.6%) is sought for baseline needs, and \$26.0 million (7.3%) is sought for critical programmatic initiatives that will be allocated in accordance with a strategic multi-year plan.

EXPLANATION: The 2001-2002 Budget Request is based on the University's 2000-2004 Master Plan approved by the New York State Board of Regents. It is focused on five areas that are critical to implementing the Master Plan and strengthening CUNY. The Request will support: 300 new full-time faculty; 100 instructional support staff; 50 student services positions; digital core and research library; doctoral student support; management information technology, and infrastructure improvements.

- **Creating a Flagship Environment:** CUNY has embarked upon a focused strategy to enable it to take its place among the top public institutions of higher education in the country. To help achieve this goal the University is establishing a "flagship environment" that will foster national prominence in targeted undergraduate liberal arts and science programs and professional and graduate programs, particularly in areas where high academic quality allows CUNY to play a unique role among institutions. Plans for the development of flagship programs will be comprehensive. As CUNY becomes an integrated system with nationally prominent programs and recognized excellence in important fields, more and better faculty and students will be attracted to the system and the advantages that follow from a highly valued degree will ensue.
- **Supporting Student Success and Academic Achievement:** The quality of a CUNY education depends as much on the preparation and support of its students as it does on the excellence of its programmatic offerings. The University will emphasize and invest in pre-collegiate and collegiate academic advising, counseling, and tutoring. Pre-collegiate activities will entail the expansion of the College Now program, which provides academic enrichment services and advisement concerning the demands of college-level work to students in every public high school in New York City.
- **Expanding the Use of Technology in Teaching and Learning:** The University is mounting technology initiatives designed to enhance instruction and equip graduates with the skills they need to contribute to the City's and State's economic vitality in the new information-based economy. The University has already paved the way for such a move. Well-placed initiatives and grant-funded projects, notably CUNY Online (supported by a grant from the Sloan Foundation), have created a base from which to build.

- **CUNY-wide Economic Development:** CUNY plans a comprehensive economic development initiative, which will include a number of specific targeted initiatives, such as an Incubator Development Program, and expansion of the University's workforce development programs.
- **Managing Information for Accountability and E-Business and Infrastructure Improvements:** CUNY is fundamentally transforming itself for success in an era of diminished resources and heightened performance expectations. Internal information is essential to measuring results against both the strategic objectives profiled in the University's Master Plan and the tactical goals and targets committed to by each senior manager in the University's new performance management system. External information is similarly critical to understanding best practices, establishing corresponding standards and accountabilities, and improving customer service at every level.

In order to attract and retain the best students and faculty it is important to provide a safe, inviting, and comfortable environment. The University's multi-year capital budget has enabled CUNY to create new state-of-the-art facilities, and to renovate and upgrade existing facilities. However, it is imperative that we have the ability to maintain these facilities.

**NO. 5. COMMITTEE ON ACADEMIC POLICY, PROGRAM, AND RESEARCH:** RESOLVED, That the following items be approved:

**A. BARUCH COLLEGE – M.S. IN APPLIED MATHEMATICS FOR FINANCE:**

RESOLVED, That the program in Applied Mathematics for Finance leading to the Master of Science degree to be offered at Baruch College be approved, effective January 2001, subject to financial ability.

EXPLANATION: Finance plays an increasingly important role in today's global economy. In recent years, a significant need has arisen for persons educated to at least the master's level in specific areas of applied mathematics. Commercial banks, brokerage firms, asset management firms, insurance companies, and hedge funds would all be potential employers of graduates of the proposed program. Thus, the purpose of the proposed program is to offer a graduate level mathematics program of high academic caliber that will prepare graduates for highly remunerated positions in the world of finance.

**B. QUEENSBOROUGH COMMUNITY COLLEGE – CERTIFICATE IN DAY CARE ASSISTANT:**

RESOLVED, That the program in Day Care Assistant leading to a Certificate to be offered at Queensborough Community College be approved, effective January 2001, subject to financial ability.

EXPLANATION: The purpose of the proposed program is to provide students with the knowledge and skills necessary to work in day care programs caring for infants, toddlers, and preschool children. The program is designed to offer academic preparation and field work experience to both those who currently work in center-based day care programs and those who are inexperienced in the field. Graduates of the program will meet the education requirements and be eligible to apply for the child development associate (CDA) credential, issued by the Council for Early Childhood Professional Recognition, a national accrediting agency.

The expansion of Head Start programs, new universal pre-K initiatives in New York State, and mandated smaller class size for the early childhood grades have all contributed to new staffing demands. Increased funding and new regulations have been established to ensure not only that more centers are available, but also that the center teachers and assistants have appropriate training and education. New York State and Federal Head Start programs require certificates or credentials that involve academic work traditionally provided by colleges.

**C. THE CITY COLLEGE – CUNY INSTITUTE FOR URBAN SYSTEMS:**

RESOLVED, That the CUNY Institute for Urban Systems be established at The City College in accordance with the Policy Guidelines on Research Centers and Institutes set forth by the Board of Trustees in February 1995.



EXPLANATION: The purpose of the proposed Institute is to facilitate, promote, and coordinate interdisciplinary research as it relates to society's pressing issues of land use, mobility, infrastructure needs, and the quality and sustainability of life. The Institute is designed to focus on problems of urban technology and urban systems using disciplines that include engineering, computer science, political science, economics, architecture and planning, law and management. The Institute will be organized to carry out three principal functions: (1) basic and applied research and problem solving, (2) education and training, and (3) technology transfer.

The Institute will have an executive committee drawn from CUNY colleges, which will advise on overall program development, budget issues and institute responsibilities. An external Board of Advisors will also provide guidance. In addition, both graduate and undergraduate students will participate in the work of the institute. This will enrich their academic experience and provide them with valuable practical experience that will help to prepare them for future careers.

**D. THE COLLEGE OF STATEN ISLAND – ESTABLISHMENT OF THE DEPARTMENT OF MEDIA CULTURE:**

RESOLVED, That a Department of Media Culture be established at The College of Staten Island, effective February 1, 2001, subject to financial ability.

EXPLANATION: In 1977, when Richmond College and Staten Island Community College merged to form The College of Staten Island, a Department of Performing and Creative Arts was established. This department sponsors baccalaureate degree programs in Art, Cinema Studies, Communications, Dramatic Arts, Music, and a master's degree program in Cinema Studies.

The program in Communications was registered in 1990 and quickly grew to be the largest program sponsored by the Department of Performing and Creative Arts. Currently, this program maintains an annual enrollment of approximately 95 students and graduates about 40 students per year. As a consequence, the number of faculty teaching in the Communications program has increased. As a result of the growth of this program and its significance in the curriculum, the College proposes to establish a Department of Media Culture that would encompass the program in Communications and the undergraduate and graduate programs in Cinema Studies. The College believes that in order to better serve the student population the specialized abilities of faculty should be located within a separate, distinct department that would promote faculty collaboration by bringing together the appropriate faculty and curricula.

A separate resolution has been submitted to the Board of Trustees via the University Report Addendum regarding the transfer of personnel. Contingent upon the approval of the establishment of the Department of Media Culture by the Board of Trustees, designated faculty members (10) will be transferred from the Department of Performing and Creative Arts and appointed to the new Department of Media Culture, effective February 1, 2001.

These actions follow consultation with affected faculty and are strongly endorsed by the College Administration.

**NO. 6. COMMITTEE ON FACILITIES, PLANNING, AND MANAGEMENT:** RESOLVED, That the following items be approved:

**A. THE CITY UNIVERSITY OF NEW YORK – CITY FUNDED A/E REQUIREMENTS CONTRACT:**

WHEREAS, The City University of New York requires architectural, engineering and other construction related services to upgrade and improve University facilities, as needed in connection with various rehabilitation projects throughout the University, to be funded by the City Capital Budget; and

WHEREAS, In accordance with law and procedures established by the University, the firms of STV Incorporated and The Hall Partnership were selected to provide such services; therefore be it

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract with the firm of STV Incorporated for professional design and construction-related work orders, according to fee schedules negotiated by the University and contained in such contract. The contract term is one year and includes up to four one-year options for the University to renew in its best interest. The contract shall be subject to approval as to form by the University Office of General Counsel; and be it further

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract with the firm of The Hall Partnership for professional design and construction-related work orders, according to fee schedules negotiated by the University and contained in such contract. The contract term is one year and includes up to four one-year options for the University to renew in its best interest. The contract shall be subject to approval as to form by the University Office of General Counsel; and be it further

RESOLVED, That the total of both such contracts shall not exceed and estimated cost of \$1,000,000, under CUNY Project No. CA091-096, chargeable to the City Capital Budget Project No. HN206.

EXPLANATION: The City University of New York requires professional architectural and engineering services on an as-needed basis to address expeditiously facility-related emergencies and other conditions as they occur at various locations throughout the University. Assignments will be in the form of individual work orders and may be in the areas of general construction, plumbing and fire protection, mechanical systems, control and alarm systems, electrical systems, communication and security systems, structural and site work.

**B. JOHN JAY COLLEGE OF CRIMINAL JUSTICE – NORTH AND HAAREN HALL INTERIOR RENOVATIONS:**

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a contract on behalf of John Jay College of Criminal Justice for the construction of space renovations in the Haaren Building and in North Hall at John Jay College of Criminal Justice. The contract shall be awarded to the lowest responsive and responsible bidder after public advertisement and sealed bidding pursuant to law and University regulations. The contract cost shall be chargeable to the State Capital Construction Fund, Project No. JJ011-099, for an amount not to exceed \$1,400,000. The contract shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: This project will create new classrooms, academic offices, and a forensic science laboratory; renovate the existing lecture hall; and extend an existing staircase in the Haaren Building from the third to the fourth floor.

On February 22, 2000, Cal. No. 1., the Board of Trustees approved the selection of the design firm of Rafael Vinoly Architects, PC.

**C. LEHMAN COLLEGE – CHILLER PLANT UPGRADE:**

RESOLVED, That the Board of Trustees of The City University of New York accept the design of the chiller plant upgrade at Lehman College, as prepared by Burns and Roe Industrial Corporation with a construction budget of \$2,721,943; and be it further

RESOLVED, That the City University Construction Fund be requested to authorize the Dormitory Authority of the State of New York to complete the contract documents, to bid and award contracts and to supervise the construction of this project.

EXPLANATION: This project, Phase III of the mechanical upgrade project for Lehman College, will address the existing central chilled water plant. The scope of work includes replacing existing chillers, upgrading auxiliary systems, replacement of cooling towers, modifications to the existing chilled water distribution system and the building management and control system.

On October 25, 1999, Cal. No. 7.A., the Board of Trustees approved a resolution for the purchase and delivery of three steam turbine-driven chillers that will be installed as part of this project.

**D. NEW YORK CITY TECHNICAL COLLEGE – MASTER PLAN AMENDMENT:**

RESOLVED, That the Board of Trustees of The City University of New York approve a Master Plan Amendment for New York City Technical College which provides for the construction and renovation of facilities with a total of 990,424 net assignable square feet (NASF) of space.

EXPLANATION: This Master Plan Amendment was developed to accommodate a New York City Technical College enrollment projection of 10,786 full-time equivalent students (FTEs) in the year 2008 and to coordinate campus planning with the economic, cultural and physical development of downtown Brooklyn.

The space needed to support the college enrollment projection for 2008 is 990,424 NASF. Permanent existing space totals 578,604 NASF or 58% of this projected future need. The plan recommends providing the additional 411,820 NASF (or 42%), corresponding to 633,569 gross square feet (GSF), using a 65% net to gross ratio. The plan includes: (1) constructing a new eleven-story building (494,337 GSF) at Jay and Tillary Streets (site of the existing Klitgord Building), and (2) constructing a new building (401,180 GSF) facing Adams Street (site of the existing Allied Health and G Buildings and of an existing open quadrangle at Namm Hall which will be enclosed).

The new building planned for the Klitgord Building site will provide science facilities, a theatre/auditorium, and the dental hygiene clinic, which will also serve the public, a gymnasium, a college bookstore, and parking. A bridge across Jay Street will connect this new building with existing Namm Hall at the second, third, and fourth floor levels. The second new building to be located at Adams and Johnson Streets will include academic facilities, a conference center, an academic commons, an expansion of the library and specialized teaching facilities for the hospitality department. Enclosing the existing quadrangle will provide an urban campus gathering and circulation space useable year-round.

The plan will enhance its neighboring public environment by providing a new entrance plaza to the College at Jay Street and Tech Place, extending the MetroTech development streetscape and integrating the College campus with the downtown Brooklyn business district.

**E. NEW YORK CITY TECHNICAL COLLEGE – LEASING OF THE FOURTH AND ELEVENTH FLOORS AT 25 CHAPEL STREET, BROOKLYN:**

RESOLVED, That the Board of Trustees of The City University of New York authorize the Secretary of the Board to execute a lease, on behalf of New York City Technical College, for the entire Fourth and Eleventh Floors at 25 Chapel Street, Brooklyn, New York. The agreement shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: The University currently rents space in two buildings for New York City Technical College: at 250 Jay Street and 2 MetroTech Center. At 250 Jay Street, the University leases 25,000 square feet of space for classroom and faculty offices at a total annual cost of approximately \$750,000 (\$30.00/S.F.). The space at this building is not in good condition and is no longer adequate for the College's needs. Although the lease ends on December 6, 2004, the agreement provides the University with the right to cancel the lease anytime upon one year's prior written notice to the Landlord. At 2 MetroTech Center, the University leases 19,029 square feet of space for College administrative offices at an annual cost of approximately \$656,000 (\$34.47/S.F.). The University's lease expires in September 2001. To renew this lease next year at the MetroTech will likely involve a significant increase in the rental rate.

As an alternative to both the inadequate conditions at 250 Jay Street and the likelihood of significant rental rate in a future lease at MetroTech, the University can vacate both of these sites and combine the College's operations in a single location at 25 Chapel Street in Brooklyn (the "Howard Building"). The University has arrived at a proposed ten-year lease at the Howard Building for the entire Fourth and Eleventh Floors (approximately 48,000 square feet in total).

The business terms of the proposed lease at the Howard Building are as follows:

- The base rent for the ten-year term will be \$1,352,160 (\$28.17/S.F.).
- The University will pay its proportionate share of real estate taxes over a base year and operating escalations at 4% per annum.
- The Landlord will provide a new standard building installation per the College's specifications at a cost not to exceed \$40.00 per square foot.
- The Landlord will be responsible for maintenance of building systems.

**F. THE CITY UNIVERSITY OF NEW YORK – FY 2001-02 TO FY 2005-06 CAPITAL BUDGET REQUEST:**

RESOLVED, That the Board of Trustees of The City University of New York approve a Capital Budget Request for Fiscal Year 2001/02 for approximately \$329 million, including \$322 million for major bonded projects authorized by the City University Construction Fund and funded through the Dormitory Authority of the State of New York, and \$7 million for minor rehabilitation projects funded through City/State capital appropriations; and be it further

RESOLVED, That the Master Plan for the University be and is hereby amended as necessary to provide for the capital proposal.

EXPLANATION: In April of 1998, the New York State Executive Budget presented, and the Legislature subsequently recommended and included in the FY 1998/99 State Budget Bill, a five-year capital budget program (FY 1998/99-2002/03) for The City University of New York that totaled approximately \$1 billion in bonded projects and \$25 million in minor rehabilitation projects. Funding distributions for the first three years of the five-year plan were supplied in amounts that totaled approximately \$520 million for bonded projects and \$15 million for minor rehabilitation projects.

The collective total of the first two years of the Capital Budget Request (FY 2001/02-2002/03) for bonded and minor rehabilitation projects reflect the State's capital funding recommendations and fall within the approximate \$507 million in State support that is to be distributed over the next two years. The projects that appear in the third, fourth, and fifth years of the five-year Capital Budget Request (2003/04-2005/06) represent a new funding term.

The Capital Program addresses the major new construction, rehabilitation, and capital equipment needs of The City University. The program continues to focus on critical health, safety, code compliance and facility rehabilitation projects, energy conservation, technology/telecommunications infrastructure upgrades, and funding for the next stage of projects which have been previously approved and partially funded.

**NO. 7. HONORARY DEGREE:** RESOLVED, That the following honorary degree, approved by the appropriate faculty body and recommended by the Chancellor, be presented at the commencement exercise as specified:

<b>COLLEGE</b>	<b>DEGREE</b>
<b>BARUCH COLLEGE</b>	
Harold O. Levy, Esq.	Doctor of Laws

(To be awarded at the June 1, 2001, Undergraduate Commencement)

**Chairman Badillo** stated that before we adjourn, I want to take this opportunity to thank my colleagues on the Board, the Chancellor, vice chancellors, and the presidents for their hard work and help in making this past year a very

successful and productive beginning to moving the University forward. The attitude toward the University has been turned around and is so much more positive than it was a year ago, and that is really terrific. Thank you and happy Thanksgiving and happy holidays to all of you.

**Upon motions duly made, seconded and carried, the meeting was adjourned at 5:20 P.M.**

**SECRETARY GENEVIEVE MULLIN**

**(This is a detailed summary of the Board of Trustees' meeting. The tapes of the meeting are available in the Office of the Secretary of the Board for a period of three years.)**



THE CITY UNIVERSITY OF NEW YORK  
HONORARY DEGREES  
Granted in 2000

<u>Recipient</u>	<u>Honorary Degree granted</u>	<u>College</u>
Bloomberg, Michael R.	Doctor of Laws	Baruch
Chung, Mong Joon	Doctor of Laws	Baruch
Engelman, Esq., Irwin	Doctor of Laws	Baruch
Grasso, Richard A.	Doctor of Laws	Baruch
Levy, Esq., Harold O.	Doctor of Laws	Baruch
Angelou, Maya	Doctor of Humane Letters	Brooklyn
Cooney, Joan Ganz	Doctor of Humane Letters	Brooklyn
Lieber, Constance E.	Doctor of Humane Letters	Brooklyn
Rosenthal, A. M.	Doctor of Humane Letters	Brooklyn
Coppin, Joyce	Doctor of Humane Letters	City
Glazer, Nathan	Doctor of Humane Letters	City
Halberstam, David	Doctor of Humane Letters	City
Lamming, George	Doctor of Humane Letters	City
Stern, Henry J.	Doctor of Laws	City
Igasaki, Esq., Paul	Doctor of Laws	CUNY Law
McDougall, Esq., Gay	Doctor of Laws	CUNY Law
Torres, Ida Ines	Doctor of Laws	CUNY Law
Schwartz, Anna Jacobson	Doctor of Humane Letters	Graduate School
Shenson, A. Jess	Doctor of Humane Letters	Graduate School
Turnbull, Walter J.	Doctor of Music	Graduate School
Dobrof, Rose	Doctor of Humane Letters	Hunter
Jones, James Earl	Doctor of Fine Arts	Hunter
Kaufman, Bel	Doctor of Humane Letters	Hunter
Lewis, Harold	Doctor of Humane Letters	Hunter
McDonald, Esq., Gabrielle Kirk	Doctor of Laws	Hunter
Mitchell, Esq., George J.	Doctor of Humane Letters	Hunter
Redlener, Irwin	Doctor of Science	Hunter
Riley, Esq., Richard	Doctor of Humane Letters	Hunter
Sanchez, Oscar Arias	Doctor of Humane Letters	Hunter
Annan, Kofi	Doctor of Laws	John Jay
Glover, Danny	Doctor of Humane Letters	John Jay
Lewis, John	Doctor of Laws	John Jay
Lowry, Esq., Marcia Robinson	Doctor of Humane Letters	John Jay
Symonds, Martin	Doctor of Science	John Jay
Blades, Esq., Ruben	Doctor of Humane Letters	Lehman
de la Renta, Oscar	Doctor of Humane Letters	Lehman
Mariel, Serafin	Doctor of Humane Letters	Lehman
ben-Jochannan, Yosef Alfredo Antonio	Doctor of Humane Letters	Medgar Evers
Jackson, Shirley A.	Doctor of Science	Medgar Evers
Reid, Tim	Doctor of Humane Letters	Medgar Evers
Jaffe, Martin	Doctor of Humane Letters	New York City Technical
McCourt, Frank	Doctor of Humane Letters	New York City Technical
Bourguignon, Erika Eichhorn	Doctor of Humane Letters	Queens
Franco, Arnold	Doctor of Humane Letters	Queens
Perle, George	Doctor of Music	Queens

