

MINUTES OF THE MEETING OF THE BOARD OF
TRUSTEES OF THE CITY UNIVERSITY OF NEW YORK

HELD

MAY 24, 2004

AT BARUCH COLLEGE VERTICAL CAMPUS
55 LEXINGTON AVENUE – BOROUGH OF MANHATTAN

The Chairperson called the meeting to order at 4:40 P.M.

There were present:

Benno C. Schmidt, Jr., Chairman

Valerie Lancaster Beal
John S. Bonnici
John J. Calandra
Wellington Z. Chen
Rita DiMartino
Joseph J. Lhota
Randy M. Mastro

Hugo M. Morales
Kathleen M. Pesile
Carol A. Robles-Roman
Nilda Soto Ruiz
Marc V. Shaw
Jeffrey S. Wiesenfeld

Agnes M. Abraham, ex officio

Susan O'Malley, ex officio (non-voting)

Frederick P. Schaffer, General Counsel and Vice Chancellor for Legal Affairs
Jay Hershenson, Secretary and Vice Chancellor for University Relations
Hourig Messerlian, Executive Assistant
Kisha Fuentes
Towanda Lewis
Anthony Vargas

Chancellor Matthew Goldstein
Executive Vice Chancellor Louise Mirrer
Senior Vice Chancellor Allan H. Dobrin
President Fred W. Beaufait
President Dolores Fernandez
President Ricardo R. Fernandez
President Robert L. Hampton
President Frances Degen Horowitz
President Edison O. Jackson
President Christoph M. Kimmich
President Gerald W. Lynch
Interim President Fred B. Malamet
President Eduardo J. Marti
President Gail O. Mellow

President James L. Muyskens
President Antonio Perez
President Jennifer Raab
President Ned Regan
President Marlene Springer
President Carolyn G. Williams
President Gregory H. Williams
Dean Stanford A. Roman, Jr.
Vice Chancellor Otis O. Hill
Vice Chancellor Russell K. Hotzler
Vice Chancellor Emma E. Macari
Vice Chancellor Ernesto Malave
Vice Chancellor Brenda Richardson Malone
RF President Richard F. Rothbard

The absence of Trustee Kenneth E. Cook was excused.

Chairman Schmidt called the meeting to order, and announced the following notice, which had been widely distributed, be entered into the record of this public meeting:

"The meetings of the Board of Trustees of The City University of New York are open to the public, and the Board welcomes the interest of those who attend. The public has ample opportunity to communicate with the Board. Public hearings on the Board's policy calendar are scheduled one week prior to the Board's regular meetings and members of the public who wish to communicate with the Board are invited to express their views at such public hearings. Furthermore, the Board holds additional public hearings each year in all of the five boroughs at which members of the public may also speak. In addition, written communications to the Board are distributed to all Trustees.

The Board must carry out the functions assigned to it by law and therefore will not tolerate conduct by members of the public that disrupts its meetings. In the event of disruptions, including noise which interferes with Board discussion, after appropriate warning, the Chairman will ask the security staff to remove persons engaging in disruptive conduct. The University may seek disciplinary and/or criminal sanctions against persons who engage in conduct that violates the University's rules or State laws which prohibit interference with the work of public bodies."

A. VIDEOTAPING OF BOARD MEETING: **Chairman Schmidt** announced that as usual **CUNY-TV** is transmitting this afternoon's meeting of the **Board of Trustees** live on cable Channel 75, continuing to make available this community service.

Chairman Schmidt stated that I want to thank **President Ned Regan** and his staff once again for hosting our meetings in this magnificent facility. I also want to thank **Trustee John Calandra** for chairing the March meeting of the **Board of Trustees**.

B. CONDOLENCES: **Chairman Schmidt** announced that on behalf of the **Board of Trustees**, I want to express our deepest sympathy and condolences to our fellow Trustee, **Kathleen M. Pesile** on the passing of her mother, Marie Lofrisco-Margiotta at the age of 95 on Wednesday, March 31, 2004. I understand that she devoted much of her very long life to volunteering for various good causes and to help people in need.

C. BOROUGH HEARINGS: **Chairman Schmidt** stated that I want to report that the Board held its Staten Island Borough Hearing on Wednesday, April 21, 2004, at **The College of Staten Island**. I want to thank **Trustee Kathleen M. Pesile** for chairing that hearing and thank as well **Trustees Abraham** and **O'Malley**, all the members of the Chancellery and **President Marlene Springer** for your attendance.

Chairman Schmidt added that the Board held its May Borough Hearing on Monday, May 17, 2004, at the Bronx County Courthouse. I chaired that meeting. I want to thank **Trustees Wellington Chen, Nilda Soto Ruiz, Agnes Abraham** and **Susan O'Malley**, all the members of the Chancellery, and the Bronx College presidents for their attendance. Summaries of both proceedings have been distributed to the Trustees and to the Chancellor's cabinet and transcripts are available in the **Office of the Secretary**.

D. CUNY JOB FAIR: **Chairman Schmidt** announced that the 2004 CUNY Big Apple Job Fair was held on Thursday, April 22, 2004 at the Jacob J. Javits Convention Center and it was a huge success. Thank you, once again, **Trustee Pesile**, who is the chair of the Job Fair Advisory Board. There were 104 organizations and almost 4,000 graduating seniors and others who participated in the Job Fair.

Chairman Schmidt stated that I also want to extend my congratulations to **Trustee Susan O'Malley** who was elected for another two-year term as Chair of the **University Faculty Senate** on May 18, 2004. We look forward to working with you here for your next term, **Prof. O'Malley**. Congratulations are also in order to **Trustee O'Malley** for her new book, *Custom is an Idiot*, which contains the complete and annotated text of six Jacobean pamphlets and was recently published by the University of Illinois Press and you can read more about her book in CUNYMatters. It is a great honor to preside over such a scholarly group of Trustees.

Congratulations also to **Trustee Wellington Chen**, whose nephew, Alexander Chan, a Benjamin Cardozo High School sophomore was among 90 Queens public high school students who received certificates and medals for exemplary scientific research. Mr. Chan, whose photograph was recently featured in *Newsday*, researched the impact of electromagnetic emissions from cell phones, a subject of importance for many people around this table.

Congratulations also to **Hunter College** and to **President Raab** as the college's program research initiative for scientific enhancement in biomedical research support has obtained a four-year \$3.9 million grant from the National Institutes of Health to further its mission of increasing participation among minorities under-represented in the fields of biology, chemistry, physics and psychology. Congratulations to **Hunter College** for that.

E. PRESIDENT AND FACULTY HONORS: **Chairman Schmidt** called on **Trustee Valerie Beal**, who announced the following:

President Frances Degen Horowitz of The Graduate School and University Center will receive the public service award from the Jewish Community Relations Council at its annual dinner on June 22, 2004.

Dr. Kathleen M. Nokes, a Professor at the **Hunter College School of Nursing**, has been awarded a Fulbright scholar grant to lecture and conduct research at the University of Kwazulu-Natal in Durban, South Africa for the 2004-2005 academic year.

Kenneth Tobin, Presidential Professor of Urban Education at **The Graduate School and University Center**, has been selected to receive the National Science Foundation director's award for distinguished teaching scholars which is the highest honor bestowed by the foundation for excellence in both teaching and research in STEM (science, technology, engineering and mathematics) and carries a four year grant of \$304,963.

Professor of Advertising Design and Graphic Arts at the **New York City College of Technology**, **Adrienne Wortzel**, has been chosen to be an artist-in-lab resident at the University of Zurich for the fall 2004 semester.

Queensborough Community College Music Department faculty member and winner of the Artists International 2003 Young Artists piano award, **Eric Fung**, had his New York debut recital at Carnegie Hall-the Weill Recital Hall on May 22, 2004.

F. STUDENT HONORS: **Chairman Schmidt** called on **Trustee Kathleen M. Pesile**, who announced the following:

Ms. Katherine D. Harris, a doctoral student at **The Graduate School and University Center** is one of seven candidates nationally to receive a Woodrow Wilson Dissertation Fellowship in women's studies.

Mr. Brendan Buschman-Kelly, a **Hunter College** senior, has won a Fulbright grant teaching assistantship for study in Germany while teaching English in German high schools.

Ms. Catherine Demavivas, a graduate student in history at **Hunter College**, has won a Fulbright grant to study in Thailand.

Ms. Norma Lilontop, a student at **Hostos Community College**, was recently selected by the American Association of Community Colleges, the Coca-Cola Foundation, and Phi Theta Kappa as a New Century Scholar based on the scores she earned in the All-USA academic team competition. She will receive a \$2,000 scholarship towards her studies.

A team of thirteen students from **The City College of New York**, consisting mostly of international studies majors, was named *Outstanding Delegation* at the recent national Model United Nations Conference. The CCNY team was selected for this top honor, competing with 245 institutions from 22 countries who were participating at this year's event.

Two **LaGuardia Community College** students were recent winners in the *WNET* nationwide student film and essay contest. **Rashid Mamun** won for a short film, and **Salina Islam** won for her essay. This contest was held in conjunction with the *PBS* nationwide broadcasting "America, My Home."

Twenty senior dental hygiene students from **Hostos Community College** sat for, and passed the clinical licensing examination with high scores. Five of the students received a perfect score of 100. Congratulations.

G. GRANTS: **Chairman Schmidt** presented for inclusion in the record the following list of Grants of \$100,000 or above received by the University subsequent to the March 29, 2004 Board meeting. I know the Board is grateful for all the hard work that went into the receipt of those grants.

BOROUGH OF MANHATTAN COMMUNITY COLLEGE

- A. \$119,999 **U.S. DEPARTMENT OF EDUCATION** to Rumayor, S., for "GEAR-UP (Gaining Early Awareness & Readiness for Undergraduate Programs)."

BROOKLYN COLLEGE

- A. \$177,559 **DARPA/CLEMSON UNIVERSITY** to Grasso, F., Psychology, for "Soft Robot Manipulators & Manipulation."
- B. \$159,585 **NATIONAL SCIENCE FOUNDATION** to Gavin, R., Biology, for "IPA Assignment."
- C. \$145,637 **NYS BOARD OF EDUCATION** to Shanley, D. and La Tortue, R., Education, for "HABETAC-Haitian Language Bilingual Education Technical Assistance Center."
- D. \$102,818 **NATIONAL SCIENCE FOUNDATION** to Parsons, S., CIS, for "ITR: Evaluating Education-What are We Measuring and How?"

THE CITY COLLEGE

- A. \$1,336,155 **NIH** to Hubbard, K., Biology, for "MBRS SCORE Program at City College of CUNY."
- B. \$946,052 **NYC DEPT OF ED** to Posamentier, A., Admin., for "NYC Teaching Fellow Program Cohort 1 & 2."
- C. \$443,236 **FREEMAN FOUNDATION** to Lee, T., Asian Studies, for "Strengthening Undergraduate Asian Studies."
- D. \$395,897 **US DOT** to Paaswell, R., Transportation, for "University Transportation Research Center – Administration."
- E. \$239,625 **NIH** to Gresik, E., Medical School, for "Regulation of Branching Morphogeneses of Salivary Glands."
- F. \$200,000 **NYS ED DEPT** to Rogers, W., Admin., for "Extended School Day/School Violence Prevention Program."
- G. \$160,000 **TELCORDIA** to Saadawi, T., Electrical Engineering, for "Telcordia Consortium."
- H. \$156,950 **NSF** to Lombardi, J., Chemistry, for "Raman Spectroscopy of Mass-Selected Metal Cluster."
- I. \$103,000 **NASA** to Acrivos, A., Levich, for "Particle Segregation in Flowing Concentrated Suspension."
- J. \$101,736 **DOE** to Koplik, J., Levich, for "Fluid and Particulate Transport in Self-Affine Fractures."
- K. \$100,000 **KELLOGG FOUNDATION** to Cintron-Nabi, D., Education, for "City College – Enlace Partners."

THE GRADUATE SCHOOL AND UNIVERSITY CENTER

- A. \$358,000 **ANDREW W. MELLON FOUNDATION** to Nasaw, D., for "The Andrew W. Mellon Seminar in the Humanities."
- B. \$300,000 **FORD FOUNDATION** to Currah, P., for "International Resource Network."
- C. \$227,220 **CHARLES STEWART MOTT FOUNDATION** to McCarthy, K., for "International Program Fellows."
- D. \$200,000 **HOFSTRA UNIVERSITY** to Flugman, B. and Hecht, D., for "Evaluation of Mathematics, Science, and Technology Partnership Project."
- E. \$106,250 **NEIGHBORHOOD REINVESTMENT CORPORATION** to Saegert, S., for "Community Research/Technical Assistance Center for Neighborworks Organizations."
- F. \$100,000 **CITIGROUP FOUNDATION** to Birenbaum, H., for "Project Stretch 2004-2005."

HUNTER COLLEGE

- A. \$914,388 **PHS/NIH/NATIONAL INSTITUTE OF GENERAL MEDICAL SCIENCES** to Luine, V., Psychology, for "Research Initiative for Scientific Risk Program (RISE): Minority Biomedical Research Program (MBRS)."
- B. \$703,539 **PHS/NIH/NATIONAL INSTITUTE OF MENTAL HEALTH** to Krauss, B., Center on AIDS, Drugs and Community Health, for "Adolescent HIV Risk – Social Settings & Prevention Issues."
- C. \$560,000 **NYS OFFICE OF CHILDREN AND FAMILY SERVICES (OCFS)** to Mallon, G., School of Social Work, for "Independent Living Network."
- D. \$513,555 **NYS OFFICE OF CHILDREN AND FAMILY SERVICES (OCFS)** to Gilberto, P., Brookdale Center on Aging, for "Local District Training and Support."
- E. \$430,854 **NYS OFFICE OF CHILDREN AND FAMILY SERVICES (OCFS)** to Gilberto, P., Brookdale Center on Aging, for "Protective Services for Adults Training Resource System."
- F. \$415,630 **PHS/NIH/NATIONAL CANCER INSTITUTE** to Diem, M., Chemistry, for "Infrared Microspectroscopy for Cervical Cancer Screening."
- G. \$401,330 **PHS/NATIONAL INSTITUTE OF NEUROLOGICAL DISORDERS AND STROKE** to Goldfarb, M., Biological Sciences, for "National Functions of FHFS."
- H. \$308,481 **NYS OFFICE OF TEMPORARY & DISABILITY ASSISTANCE** to Gilberto, P., Brookdale Center on Aging, for "Brookdale Center Training: Housing Training Resource System (OTDA)."
- I. \$258,930 **NYS EDUCATION DEPARTMENT** to Kinsler, K., Educational Foundations & Counseling Programs, and Eldridge, D. and Gamble, M., Curriculum & Teaching, for "IBSIP and Novice Teaching Program."
- J. \$258,000 **NYC DEPARTMENT OF EDUCATION/U.S. EDUCATION DEPARTMENT** to Patti, J. and Knoll, M., Curriculum & Teaching, for "School Leadership Program."
- K. \$225,000 **PHS/NIH/NATIONAL INSTITUTE OF NEUROLOGICAL DISORDERS AND STROKE** to Figueiredo-Pereira, M., Biological Sciences, for "Ubiquitinated Protein Degradation & Neurodegeneration."
- L. \$221,813 **PHS/NIH/NATIONAL CANCER INSTITUTE** to Foster, D., Biological Sciences, for "Mitogenic Signaling through RAL A and Phospholipase D."

- M. \$200,000 **COMMONWEALTH OF PUERTO RICO** to Rodriguez, F. M., Centro de Estudios Puertorriquenos, for "Cataloging & Public Accessibility of the Historical Archives of the Puerto Rican Migration to the U.S."
- N. \$179,583 **M&HRA/NEW YORK CITY DEPARTMENT OF HEALTH** to Krauss, B., Center on AIDS, Drugs and Community Health, for "HIV Prevention Case Management Initiative – Component B Program Evaluation & Technical Assistance."
- O. \$179,188 **NYC HEALTH & HOSPITALS CORPORATION** to Tolliver, W. and Hadden, B., School of Social Work, for "Training Program for Health & Hospitals Personnel: Tuition and Fees."
- P. \$163,887 **DOD/DEPARTMENT OF THE ARMY** to Kleiman, F., Chemistry, for "A Coordinated Response to DNA Damage by Transcription, RNA Processing and DNA Repair Factors."
- Q. \$153,930 **NEW YORK STATE EDUCATION DEPARTMENT** to Patti, J. and Knoll, M., Curriculum & Teaching, for "Leader Component of the TLQP Project."
- R. \$148,006 **NYS OFFICE OF TEMPORARY & DISABILITY ASSISTANCE** to Gilberto, P., Brookdale Center on Aging, for "Brookdale Center Training: Supervisory Training Resource Management Development Institute."
- S. \$133,000 **PHS/NIH/NATIONAL INSTITUTE OF ALLERGY & INFECTIOUS DISEASES** to Ortiz, B., Biological Sciences, for "Chromatin Based Gene Regulation in T Lymphocytes."
- T. \$122,472 **PHS/NIH/NATIONAL INSTITUTE ON DRUG ABUSE** to Barr, G., Psychology, for "Neurobehavioral Studies of Opiate Drugs in Development."
- U. \$106,929 **NYS EDUCATION DEPARTMENT** to Rosenthal, W., Curriculum & Teaching, for "Mathematics Inquiry, Innovation and Implementation (MI3): Hunter College and CSD 4."
- V. \$106,355 **NYS OFFICE OF CHILDREN AND FAMILY SERVICES (OCFS)** to Gilberto, P., Brookdale Center on Aging, for "Adult Care Facility Training Resources System (DOH)."
- W. \$105,000 **NATIONAL SCIENCE FOUNDATION** to Drain, C. M., Chemistry, for "Hierarchical Self-Assembly and Characterization of Photonic Materials."
- X. \$100,000 **NEW YORK CITY COUNCIL SPEAKERS FUND** to Roberts, L., Health Sciences, for "Awareness/Experience of Oppression, Dating Violence, HIV Risk Behavior Among African American/Latina High School Students."

LAGUARDIA COMMUNITY COLLEGE

- A. \$365,159 **NYC DEPARTMENT OF LABOR** to Kurien, S., Adult and Continuing Education Division, for "Edge XI – Temporary Assistance to Needy Families (TANF)."

HERBERT H. LEHMAN COLLEGE

- A. \$782,178 **NYC DEPARTMENT OF EDUCATION** to Digby, A., for "Teaching Fellows Program Cohort VI."
- B. \$304,922 **NYC DEPARTMENT OF EDUCATION** to Digby, A., for "Teaching Fellows Program."
- C. \$196,150 **NYS: OFFICE OF ALCOHOLISM & SUBSTANCE ABUSE SERVICES** to Paull, M., for "La Familia Unida."
- D. \$116,707 **NATIONAL SCIENCE FOUNDATION** to St. John, K., for "ITR/AP: Collaborative Research: Exploring the Tree of Life."
- E. \$101,200 **NEW YORK'S HEALTH CARE UNION** to Paull, M., for "1199 HC4."

NEW YORK CITY COLLEGE OF TECHNOLOGY

- A. \$459,259 **NYS DEPARTMENT OF EDUCATION** to Maldonado, E., for "Math, Writing and Critical Thinking Enhancement through Supplementary Instruction and Faculty Development."
- B. \$364,051 **US DEPARTMENT OF EDUCATION** Rojas, E., for "Learning Communities."
- C. \$131,927 **US DEPARTMENT OF EDUCATION** to Hudesman, J., for "Comprehensive Cognitive Skills."

QUEENS COLLEGE

- A. \$462,399 **NIH/NATIONAL INSITUTE OF MENTAL HEALTH** to Halperin, J., Psychology Department, for "Predictors of ADHD in Preschool Children."
- B. \$384,217 **NIH/NATIONAL INSTITUTE OF MENTAL HEALTH** to Halperin, J., Psychology Department, for "Heterogeneity of ADHD: Predictors of Adolescent Outcome."
- C. \$100,000 **BREAST CANCER ALLIANCE, INC.** to Rotenberg, S., Chemistry and Biochemistry Department, for "Identification of a PKC-ALPHA Substrate Protein in the Motility Pathway of Human Breast Cells."

THE COLLEGE OF STATEN ISLAND

- A. \$299,937 **DEFENSE ADVANCED RESEARCH PROJECTS AGENCY** to Feria, E., for "A Predictive Transform (PT) Compression Architecture and Methodology for KASSPER Systems."

YORK COLLEGE

- A. \$350,063 **US EDUCATION DEPARTMENT** to Cracovia, T. and Bernardin, J., Adult and Continuing Education, for "Talent Search."
- B. \$338,088 **NATIONAL INSTITUTES OF HEALTH** to Divale, W., Social Sciences, for "Minority Access to Research Careers (MARC)."
- C. \$284,261 **NATIONAL INSTITUTES OF HEALTH** to Lewis, L., Natural Sciences, for "Mechanistic Aspects of the Two-step Transposition Pathway of IS2."
- D. \$158,145 **NATIONAL INSTITUTES OF HEALTH** to Tok, J., Natural Sciences, for "Exploration of Novel Conjugated Molecules Towards Controlling Gene Expression in Living Cells."
- E. \$100,000 **PORT AUTHORITY OF NEW YORK & NEW JERSEY** to Weil, E. and Lubner, M., Academic Affairs, for "York College Aviation Institute."

H. ORAL REPORT OF THE CHANCELLOR: Chancellor Goldstein presented the following report:

Thank you, **Chairman Schmidt**. Let me echo your voice in congratulating **Susan O'Malley** on getting another term as Chair of the **University Faculty Senate**, and **Susan**, we look forward to continuing to work with you. Congratulations, as well, on your Illinois University text, *Customs is an Idiot*.

We also want to again echo on behalf of the Chancellery and presidents our sincere condolences to **Trustee Kay Pesile** on the passing of her mother Marie Lofrisco-Margiotta. **Kay**, we know that she was deeply proud of you. We wish you our condolences on that difficult loss.

Mr. Chairman, budget negotiations are truly stalled in Albany and all fingers are pointing towards the impasse over coming up with a financial plan for the court ruling on the Campaign for Fiscal Equity. Given that there is no formal action in place now in Albany, I can tell you that staffs from my office and certainly the members of the Assembly, the New York State Senate and the Governor's Office have been working on a consistent basis trying to shape an

operating budget that will not only give stability to the University in the next fiscal year, but enable us to have some enhancements so that there can indeed be some investment in the University which we sorely need.

On the City Budget, I testified in front of the City Council Finance and Higher Education Committees on Friday, May 7th and participated shortly thereafter in a press conference on the importance of the Peter F. Valone Academic Scholarship Program, and we are hopeful that that last program will certainly see the light of the day because it has had an extraordinarily important impact on the lives of so many of the students that we educate here at this University.

We continue to work on the capital budget with the City administration, the Office of the Governor, state and city legislators, as well as the borough presidents on University priorities to assist the colleges. I will underscore again, as I have mentioned so many times in front of this body, that it has been too many years that the community colleges have not seen a capital infusion of dollars and we must as a University turn that around. These are important institutions and those buildings and the needs of existing facilities and future buildings are sorely needed to educate the tens of thousands of students that come in the doors of our six community colleges year in and year out. We just need to do that and I am hopeful that we will see some progress in that direction as well.

I am delighted to alert the Board that **Chairman Schmidt** and myself were pleased to confer the Chancellor's medal on Sy Sternberg, the CEO and Chairman of New York Life Insurance Company and also the Chair of the Business Leadership Council. The Board ought to know that this council not only has grown in size but in great stature and these are men and women who are doing important work on behalf of the University and I see their involvement continuing in a very profound and deep way in the next few months when we are going to call on them for some advice and counsel as we look to make progress in developing a campaign for this University.

I have mentioned the extraordinary success of the Citizenship Now project. This was a brainchild of **Jay Hershenson**, our distinguished **Vice Chancellor and Secretary of the Board**. We launched this in partnership with the Daily News and for a week phones were ringing off the hook at the Daily News headquarters in Manhattan with thousands of people looking to get advice from professionals here at this University on issues of citizenship. We were just very delighted to be associated with that very worthy project.

With the guidance and counsel of **Trustee Hugo Morales** and several of our colleagues around the table, we worked with President Leonel Fernandez, the newly-elected President of the Dominican Republic and helped to fashion some new collaborative programs with the University. **Trustee Morales**, thank you for that introduction and we look forward to good work as we partner with that important country and hope that this University can do important things for the Dominican Republic and vice versa.

Later on in the Board calendar the Trustees will be asked to approve Salk Scholarships for this year's winners. This is one of the most prestigious scholarships that the University confers on extraordinary students. This award ceremony will take place on Wednesday, June 2, at 9:30 a.m. here in this room at Baruch College. **Trustee Wellington Chen** will represent the Trustees in that important work.

Let me congratulate **President Jennifer Raab** and the faculty at the **Hunter College School of Social Work** for having earned a ranking of 14th in the nation in *U.S. News & World Report* for their graduate programs in social work. We are very pleased with that. And for the innovative work that came out of the recent student elections. A very new process was instituted this year than we have used before in this University, using electronic voting. What we did was, not what I did, but what the president did and her staff, was not only to increase the encashment area, but the participation rates for students voting. And a wonderful result happened and we hope to get that implemented around the University because I think that it is an important process to get more students to be heard on issues of student government.

I am also pleased to inform the Board that in the latest *U.S. News & World Report* the **CUNY School of Law** was voted as the most diverse of all the law schools in the United States and its law clinical program was ranked in the top ten nationally, so we are very pleased with that distinguished recognition as well.

I am pleased to announce another important award for **President Horowitz** in addition to the one that was mentioned earlier about her receiving a public service award from the JCRC. **President Horowitz** was elected to the American Academy of Arts & Sciences, a very prestigious honor indeed. Congratulations.

Mr. Chairman, there are a number of major personnel appointments that I will be recommending to the Board in Executive Session relating to new leadership in the University, on our campuses and in the Office of Academic Affairs, but I will comment on that later.

I will conclude, **Mr. Chairman** and members of the Board, that starting in just a few days we will graduate over 32,000 students with degrees from this University and I am really very proud of that and look forward to seeing you all at these commencements. Thank you, **Mr. Chairman**, that concludes my report.

Trustee Hugo Morales thanked **Chancellor Goldstein** for his remarks, and stated that no doubt the election of Dr. Leonel Fernandez in the Dominican Republic is a great event, because he will restore hope and faith to a democratic country. It is also very important for us here in New York, because he is very interested in developing an association with CUNY to collaborate on many programs which will be very beneficial to our student community here and in the Dominican Republic. As a matter of fact he is coming Tuesday night to the City of New York. We are having a meeting with him at 11:00 a.m. on Wednesday at **City College**, and I am hoping, and I called **Jay** this morning, that you will be able to change a little bit of your schedule so that you will be there at 11:00 a.m. and say hello to him and start a dialogue in reference to the different programs that we are going to be making. Thank you.

Upon motions duly made, seconded and carried, the following resolutions were adopted: (Calendar Nos. 1 through 9)

NO. 1. UNIVERSITY REPORT: RESOLVED, That the University Report for May 24, 2004 (including Addendum and Errata Items) be approved:

NO. 2. CHANCELLOR'S REPORT: RESOLVED, That the Chancellor's Report for May 24, 2004 (including Addendum and Errata Items) be approved:

NO. 3. APPROVAL OF MINUTES: RESOLVED, That the minutes of the regular Board meeting of March 29, 2004 be approved.

NO. 4. BOARD MEETING DATES FOR THE 2004-2005 ACADEMIC YEAR: RESOLVED, That the following schedule of meeting dates be approved as amended for the academic year 2004-2005:

Monday, September 27, 2004	Monday, February 28, 2005
Monday, October 25, 2004	Tuesday, April 26, 2005
Monday, November 29, 2004	Monday, May 23, 2005
Monday, January 24, 2005	Monday, June 27, 2005

NO.5. COMMITTEE ON ACADEMIC POLICY, PROGRAM, AND RESEARCH: RESOLVED, That the following items be approved:

A. THE CITY UNIVERSITY OF NEW YORK – 2004-2008 UNIVERSITY MASTER PLAN:

RESOLVED, That the Board of Trustees of The City University of New York adopt the Master Plan of 2004-2008 for submission to the Board of Regents.

EXPLANATION: New York State Education Law requires that the University submit a Master Plan to the Board of Regents every four years, and that this Plan make recommendations for the organization, development and coordination of The City University of New York.

The University's 2004-2008 Master Plan establishes a compelling vision of an institution renewed and prepared to build upon the substantial progress attained during the current planning cycle. This new Master Plan charts a course that will enable CUNY to evolve over the next four years as an "Integrated University" and join the ranks of preeminent public institutions of higher education.

This goal is supported by a number of important initiatives ranging from an enhanced commitment to instruction and research in the sciences – including a new Advanced Science Research Center – to CUNY's first Capital Campaign. The Master Plan also reflects the assurance of maintaining broad educational opportunity and diversity within the context of higher academic standards, flagship environments, an Honors College, the Community College Investment Program, performance management, and a close working partnership with K-12 education to further the academic preparation of high school graduates.

Chancellor Goldstein stated that I will be brief, because I would like to turn this over to **Executive Vice Chancellor Louise Mirrer**, who is really the driver here. But let me just say a couple of things about the Master Plan. Number one, this administration and this Board have made it very clear that we want to look at these issues very closely in collaboration with the presidents. The presidents were informed and their ideas shaped by working with their individual faculties on their campuses and certainly extensive work with the **University Faculty Senate**, the **University Student Senate** and other constituencies here.

This is not a document that the Chancellor and the staff in the Chancellery have developed as an isolated exercise. This was truly a collaboration of so many important constituencies. And **Mr. Chairman**, I just want to applaud our faculty from across the University who have really shaped much of what is in this document today and I think it is something that we could all be very proud of.

I would just conclude by complimenting **Dr. Mirrer**. She has worked tirelessly on I don't know how many drafts of this Master Plan, but was the one truly supporting the ideas, promoting the ideas, integrating the ideas in a very cohesive and well thought out and well written Master Plan. So with your indulgence, **Mr. Chairman**, I would just ask **Louise** to comment further on it.

Executive Vice Chancellor Mirrer stated that there isn't a whole lot that I have to add to what the Chancellor has said or what **Trustee Ruiz** had said. The document is a collaborative document, very much so. In fact, I think I received via **Trustee O'Malley** several suggestions, maybe even one earlier today, but it was already in the document.

Trustee Susan O'Malley stated that I would like to thank **Executive Vice Chancellor Mirrer** for being so receptive to my continuous comments and from the librarians to SEEK and ESL and whatever. Also, it looks to me as if you made some changes after the Hearing too, after listening to some of the comments at the Hearing and I thank you. I think oftentimes faculty feel or people feel they go to a hearing and they talk into the void. But in this case, you listened and you incorporated things. Thank you.

Trustee Agnes Abraham stated that I just wanted to thank **Executive Vice Chancellor Mirrer** for including the students in that dialogue, without whom there is no University. I thank you that, you know, we don't have to always pat you on the head to tell you that. You know, our points were well taken, they were thoughtful, even if we were not able to articulate them in the language that was written in the Master Plan, but we want to thank you on behalf of the students.

Chairman Schmidt stated that I would like to add my own view that this Master Plan is a very good piece of work. I think it presents a really exciting prospect. The last Master Plan, I think it is fair to say, has helped CUNY over the past several years make enormous progress. There is still a lot of work to do, but this Master Plan, I think is going to be an aspiring guide to us as we keep our relentless focus on the really key priorities in the University. So, I want to also add my compliments to everyone and I know hundreds of people have had important input into this.

B. THE CITY UNIVERSITY OF NEW YORK – ESTABLISHMENT OF A GRADUATE SCHOOL OF JOURNALISM:

WHEREAS, New York City is highly regarded as a national and international center of print, broadcast, and digital media that requires journalists who can meet the professional needs of a broad based industry; and

WHEREAS, The metropolitan area is comprised of many diverse communities with a wide array of newspapers, magazines, radio, television and media outlets that require journalists who are prepared to meet the special needs of these communities; and

WHEREAS, There is an established need to increase diversity among the professional journalists in these media generally; and

WHEREAS, The University has a significant base of scholarly resources relevant to the field of journalism and has demonstrated considerable interest in journalism among the colleges' highly diverse student populations; therefore be it

RESOLVED, That the Board of Trustees hereby authorizes the Chancellor to develop the appropriate governance and administrative structure necessary to establish and support a Graduate School of Journalism that will function as an independent entity within The City University of New York; and be it further

RESOLVED, That the Chancellor recommend to the Board the appointment of a Dean for the Graduate School of Journalism and the curricula necessary to ensure that the diverse needs for professionally prepared journalists are addressed.

EXPLANATION: Given the depth of scholarly excellence across the University, the proposed Graduate School of Journalism will be strategically positioned to draw upon the many unique areas of expertise that exist on individual college campuses, not only in the field of journalism, but in other areas as well. This synergistic academic environment has the potential of cultivating a truly exceptional graduate level program that will be focused on the professional preparation of journalists in a dynamic urban environment.

It is anticipated that there will be considerable industry support for the School, both from the many local media enterprises that serve our region's diverse communities, and from national and international ones as well. Given the University's highly diverse student population, and the strong interest in journalism expressed by our undergraduate students, the proposed School has the capability to increase the diversity of journalists in newsrooms across the region.

For over twenty years both print and broadcast media associations have focused on a concern over the lack of diversity within the journalism profession. According to a February 2004 news release from the American Society of Newspaper Editors, while a number of professional initiatives have led to some advances, the proportion of minorities employed in journalism still lags far behind their representation in the population at large. A major factor contributing to this gap may well be the lack of affordable professional education in journalism, as there is no public institution that offers graduate level preparation in journalism in the New York metropolitan area, and tuition at private institutions that offer graduate degrees in the field is prohibitively expensive.

Thus, the proposed Graduate School of Journalism will be uniquely positioned to address several important concerns by providing a highly diverse student population with affordable access to professional preparation in journalism.

Chancellor Goldstein stated that five years ago we had a vision for three new operating units in the University that would truly reflect the integration of our colleges in important ways. The Honors College was the first to be launched and by every indication it is taking a wonderful hold here in the University and we are very proud of the students that we have been able to attract.

The second was the School of Professional Studies, which was really envisaged as an off balance sheet kind of enterprise that would assist the University in acting nimbly to attract clients from around the City that needed a niche

market filled very quickly and we have an impressive list of clients right now and the dollars that we generated by agreement in the founding of the School of Professional Studies goes to the Graduate School to assist student scholarships.

The third cog in this wheel was a new graduate School of Journalism. This to me is a very exciting new idea, a fresh idea. As **Trustee Ruiz** has said there does not exist a public university school, graduate school of journalism in this area. When we do it, we are going to do it well. We are already recruiting for a dean and we have an enormous response of very prominent practitioners and scholars in the field who have expressed interest in being considered. I think a faculty group that was convened by **Executive Vice Chancellor Mirrer** has thought this out brilliantly and we are very excited to move this ahead, as I think it is going to bring great distinction and depth to this great University. Thank you.

Trustee Hugo Morales stated that in consideration to the increase of the Hispanic population in the City of New York, I am only hoping that great effort should be taken in trying to recruit students into the new school. As a matter of fact, today for instance, we will have 150 Hispanic newspaper people at **Hostos**, at a function which I am going to attend after finishing this meeting. What I am saying is that we should make every possible effort to bring Hispanics into the new classroom.

C. THE CITY COLLEGE – M.L.A. IN LANDSCAPE ARCHITECTURE I AND II:

RESOLVED, That the programs in Landscape Architecture I and II leading to the Master of Landscape Architecture degree at City College be approved, effective September 2004, subject to financial ability.

EXPLANATION: The City College currently offers a Bachelor of Science degree program in Landscape Architecture that leads to licensure and is fully accredited by the Landscape Architectural Accreditation Board (LAAB). Although not yet required for licensure, a Master's degree is increasingly required in the market. Many firms throughout the country tend to prefer candidates with a Master of Landscape Architecture degree, and graduates with a Master's degree tend to be employed sooner and at higher levels in landscape architectural firms. It is very possible that in the future, the M.L.A. degree will become the minimum standard for licensure. These conditions support the need for City College to establish a Master of Landscape Architecture degree to ensure that its students can obtain competitive credentials and the most appropriate education for professional success.

The proposed program would be offered in two modes: (1) a six-semester program for students with a degree in a discipline other than landscape architecture, leading to a first professional degree (Master of Landscape Architecture I); and (2) a two-semester program for students with a first professional degree in landscape architecture (B.S. in Landscape Architecture), leading to a second professional degree (Master of Landscape Architecture II). These curricula are in keeping with LAAB accreditation guidelines and New York State requirements for licensure.

Trustee Nilda Soto Ruiz stated that in addition to the policy items I have just mentioned, the Committee passed a resolution in appreciation of **Executive Vice Chancellor Louise Mirrer**, which I shall now read:

D. RESOLUTION OF APPRECIATION – EXECUTIVE VICE CHANCELLOR LOUISE MIRRER:

WHEREAS, Louise Mirrer has served with exemplary distinction as Executive Vice Chancellor of Academic Affairs since July 1, 2000, and as Vice Chancellor of Academic Affairs since July 7, 1997; and

WHEREAS, She has overseen the academic revitalization of The City University of New York, in the context of a pioneering Master Plan that she was instrumental in developing and implementing, including the flagship environment which has brought national prominence to CUNY's programs; and

WHEREAS, She was the driving force behind the development and implementation of the CUNY Honors College which has brought new recognition to CUNY's capacity to serve academically talented students and has raised the academic level of the student body in general; and

WHEREAS, She has helped recruit and retain quality faculty and enriched CUNY programs through the cluster hiring initiative, overseeing, as a top priority, the replenishment of the full-time faculty at the University; and she has helped raise millions of dollars for the University to support programs such as the CUNY Honors College and the Teaching Opportunity Program; and

WHEREAS, She supervised the development of the new School of Professional Studies, the creation of The Graduate School of Journalism, and the implementation of numerous research initiatives; and

WHEREAS, The University and its constituents have greatly benefited from her extraordinary commitment, dedication, and service which has consistently advanced the educational mission of CUNY to provide access and excellence to the citizenry of New York as a whole; and

WHEREAS, In her work with the Board Committee on Academic Policy, Program, and Research she exemplified the highest standard of professionalism; now therefore be it

RESOLVED, That the Board of Trustees extends its deepest thanks and appreciation to Executive Vice Chancellor Louise Mirrer for her outstanding service to The City University of New York, and wishes her success in all her future endeavors.

Executive Vice Chancellor Louise Mirrer stated that I am really quite overwhelmed by having such nice things said about me. They say no man is an island and alas no woman is either. I would like to thank everyone, all of you around the table, everyone really at this University. I have been extremely fortunate to have been able to spend the last seven years working here serving a great institution, working side by side with the best Chancellor the University has ever had, working with a wonderful chair of this Board of Trustees, wonderful chair of the CAPPR Committee, **Nilda Ruiz**, who has really been amazing throughout, all of the Trustees, and presidents. And I would like to thank certainly the Vice Chancellors who have been great colleagues, and the Office of Academic Affairs where my colleagues have been supportive and wonderful. **John Mogulescu**, I am looking right at him, has always been there. And I appreciate all of the work really of everyone. I would just like to say, thank you.

NO. 6. COMMITTEE ON FACULTY, STAFF, AND ADMINISTRATION: RESOLVED, That the following item be approved:

A. JOHN JAY COLLEGE – NAMING OF THE JOHN JAY COLLEGE THEATER TO THE GERALD W. LYNCH THEATER:

RESOLVED, That the Board of Trustees of The City University of New York approve the naming of the John Jay College Theater, located in Haaren Hall, the “Gerald W. Lynch Theater.”

EXPLANATION: Dr. Gerald W. Lynch, who will retire this year, has been President of John Jay College of Criminal Justice since 1976. He has served the University longer than any other senior college president. He has made John Jay College the premier college of criminal justice in the nation, establishing Master’s and Doctoral programs in Criminal Justice. Overall enrollment has increased 72% over the last seven years, making John Jay one of the fastest growing colleges in America.

President Lynch is an internationally renowned expert and advocate of criminal justice education, and of ethical police behavior, and has been invited to lecture throughout the world. He was asked by the Northern Ireland Secretary of State to become a member of the Independent Commission on Policing for Northern Ireland. He serves as co-chairman of the Governing Board of the McCabe Fellowship, an academic exchange program with the Irish National Police, which provides a partnership between the law enforcement community of Ireland and the United States. He led the establishment of a John Jay College branch campus in Gurabo, Puerto Rico, which educates new members of Puerto Rico’s police service.

Dr. Lynch developed the course “Human Dignity and the Police,” designed to combat police corruption, brutality and the misuse of force, as well as improve police-community relations in cooperation with the U.S. Department of

Justice. It has been given in 10 emerging democracies in Central and South America, throughout the Caribbean and the International Law Enforcement Academies in Hungary, Panama and Thailand. He is the editor and contributor of the forthcoming book *Human Dignity and the Police: Ethics and Integrity in Police Work*.

The theater, which was designed by award-winning architect Rafael Vinoly, and opened in 1989, has featured a wide array of offerings in the performing arts, as well as conferences, lectures and other special events. Some of the extraordinary events it has hosted include the Lincoln Center Festival since its inception in 1996, the New York City Opera, Great Performers, Metropolitan Opera Guild, the Joffrey Ensemble, and the Alvin Ailey American Dance Theater, among many others.

This resolution is intended to recognize the extraordinary contributions President Gerald W. Lynch has made to John Jay College of Criminal Justice and to The City University of New York.

Trustee Kathleen M. Pesile stated that in 1977, I started my teaching career at Jersey City State College in its newly created Department of Criminal Justice. It was founded by New York City Police Department Deputy Inspector John Sullivan. Our only competition in the tri-state area was **John Jay College**. Under **President Lynch's** tenure, **John Jay** has unbelievably flourished in many areas including international acclaim. I personally would like to wish **President Lynch** a wonderful retirement and thank him for his service, not only to our students but also to **The City University of New York**.

Chairman Schmidt stated that this will not be our last opportunity to express our gratitude to **President Lynch**, but this is a very important recognition of his extraordinary service.

NO. 7. COMMITTEE ON FACILITIES, PLANNING, AND MANAGEMENT: RESOLVED, That the following items be approved:

A. QUEENS COLLEGE – JEFFERSON HALL RENOVATIONS:

RESOLVED, That the Board of Trustees of The City University of New York authorize the General Counsel to execute a construction contract on behalf of Queens College for renovations in Jefferson Hall. The contract shall be awarded to the lowest responsive and responsible bidder after public advertisement and sealed bidding pursuant to law and University regulations. The contract cost shall be chargeable to the City Capital Budget, Project No. QC 004-004, for an amount not to exceed \$121,000. The contract shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: Queens College will use the contract to create an academic resource and reading room for the Center for Jewish Studies.

Trustee Randy Mastro stated that I also want to report on another item, 7B, authorizing a new 13 year lease with the **Research Foundation of The City University of New York**, approximately 141,000 square feet of space at 230 West 41st Street in Manhattan. It is included on the calendar, but solely for purposes of information, as it was approved in accordance with the Board's Delegation of Authority protocol, and I now thank **Chairman Schmidt**, and **Trustees Valerie Beal** and **Wellington Chen** for their assistance in moving this lease forward. Thank you, very much.

Pursuant to action taken by the Board of Trustees on June 25, 1984 (Cal. No. 6.R.), approval of the following resolution was reported to the Board and certification of such approval is on file in the Office of the Secretary of the Board.

B. THE CITY UNIVERSITY OF NEW YORK (CENTRAL OFFICE) – RESEARCH FOUNDATION LEASE:

RESOLVED, That the Board of Trustees of The City University of New York authorize the Vice Chancellor for Legal Affairs to execute a new thirteen year lease, with the Research Foundation of The City University of New York, for

approximately 141,000 square feet of space at 230 West 41st Street, New York, New York. The lease shall be subject to approval as to form by the University Office of General Counsel; and be it further

RESOLVED, That the Board of Trustees of The City University of New York authorize the Vice Chancellor for Legal Affairs to execute a sublease of up to thirteen years, with the Research Foundation of The City University of New York, for approximately 60,000 square feet of space at 230 West 41st Street, New York, New York. The sublease, shall be subject to approval as to form by the University Office of General Counsel.

EXPLANATION: The CUNY Research Foundation has entered into a contract of sale to acquire the building known as 230 West 41st Street in Manhattan. The building has approximately 300,000 gross square feet ("GSF") of space. Pursuant to the proposed lease, the University will rent approximately 141,000 GSF of space in the new site. Of this area, the Research Foundation will leaseback approximately 60,000 GSF of space to house its headquarters. The remaining 81,000 GSF of space is intended to be used by the University to house the new School of Journalism and to consolidate the University's Budget Office, the Accounting and Contracts Office, and the Office of Internal Audit.

The business terms of the proposed lease are as follows:

Length of Lease: Thirteen years effective September 1, 2004.

Base Rent: \$2,673,000 per annum (\$33.00/SF for 81,000 GSF).

The Research Foundation, at its cost, will renovate the University's 81,000 GSF of space and provide cleaning and other services. The University will reimburse the Research Foundation for the University's share of real estate taxes and direct operating costs for the 81,000 GSF of space.

The business terms of the proposed sublease are as follows:

Length of Sublease: Up to thirteen years effective September 1, 2004.

Base Rent: \$1,980,000 per annum (\$33/SF for 60,000 GSF).

The Research Foundation will provide its own cleaning and other services.

(Approved by Benno C. Schmidt, Jr. (4/28/04), Valerie Lancaster Beal (4/29/04), Wellington Z. Chen (4/27/04), Randy M. Mastro (4/27/04).

Chairman Schmidt stated that the Subcommittee on Audit of the Board's Committee on Fiscal Affairs met on May 3, 2004 and called on **Trustee Marc Shaw** to report on that meeting.

Trustee Marc Shaw stated that the Audit Subcommittee of the Committee on Fiscal Affairs met on May 3rd for a presentation of the 2003 Management Letter, the 2003 Internal Control Review Report and the 2003 A-133 Report on Federal Student Financial Assistance. The University's independent auditors, KPMG, gave their presentation. The Management Letter and the Internal Control Review Report serve the purpose of communicating internal control weaknesses or other items of concern noted by the auditors in the course of their audit. I am pleased to report that no item rose to the level of a material weakness or deficiency.

The A-133 audit covers compliance with federal laws and regulations with the federal programs and it is required of institutions that receive federal financial assistance. While there were some issues noted with regard to the timely refunds of financial aid, the refunds in question were relatively minor in dollar amounts and management is addressing these issues. The subcommittee will meet again on June 9 to discuss other matters relating to the upcoming 2004 audit.

**MINUTES OF THE EXECUTIVE SESSION OF THE BOARD OF
TRUSTEES OF THE CITY UNIVERSITY OF NEW YORK**

HELD

MAY 24, 2004

**AT BARUCH COLLEGE VERTICAL CAMPUS
55 LEXINGTON AVENUE – BOROUGH OF MANHATTAN**

The Executive Session was called to order at 5:30 P.M.

There were present:

Benno C. Schmidt, Jr., Chairman

**Valerie Lancaster Beal
John S. Bonnici
John J. Calandra
Wellington Z. Chen
Rita DiMartino
Joseph J. Lhota
Randy M. Mastro**

**Hugo M. Morales
Kathleen M. Pesile
Carol A. Robles-Roman
Nilda Soto Ruiz
Marc V. Shaw
Jeffrey S. Wiesenfeld**

Agnes M. Abraham, ex officio

Susan O'Malley, ex officio (non-voting)

**Frederick P. Schaffer, General Counsel and Vice Chancellor for Legal Affairs
Jay Hershenson, Secretary and Vice Chancellor for University Relations
Hourig Messerlian, Executive Assistant**

**Chancellor Matthew Goldstein
Senior Vice Chancellor Allan H. Dobrin
Vice Chancellor Brenda Richardson Malone
University Dean Robert Ptachik**

The absence of Trustee Kenneth E. Cook was excused.

The Board went into Executive Session to discuss personnel matters.

Upon motion duly made, seconded and carried, the Executive Session was adjourned at 6:10 P.M. to go into Public Session.

SECRETARY AND VICE CHANCELLOR JAY HERSHENSON

**MINUTES OF THE MEETING OF THE BOARD OF
TRUSTEES OF THE CITY UNIVERSITY OF NEW YORK**

HELD

MAY 24, 2004

**AT BARUCH COLLEGE VERTICAL CAMPUS
55 LEXINGTON AVENUE – BOROUGH OF MANHATTAN**

The Public Session reconvened at 6:12 P.M.

There were present:

Benno C. Schmidt, Jr., Chairman

**Valerie Lancaster Beal
John S. Bonnici
Wellington Z. Chen
Rita DiMartino
Joseph J. Lhota
Randy M. Mastro**

**Hugo M. Morales
Kathleen M. Pesile
Carol A. Robles-Roman
Nilda Soto Ruiz
Jeffrey S. Wiesenfeld**

Agnes M. Abraham, ex officio

Susan O'Malley, ex officio (non-voting)

**Frederick P. Schaffer, General Counsel and Vice Chancellor for Legal Affairs
Jay Hershenson, Secretary and Vice Chancellor for University Relations
Hourig Messerlian, Executive Assistant
Towanda Lewis
Kisha Fuentes
Anthony Vargas**

**Chancellor Matthew Goldstein
Senior Vice Chancellor Allan H. Dobrin
Vice Chancellor Brenda Richardson Malone
President Gerald W. Lynch**

**Interim President Fred B. Malamet
Dr. Regina S. Peruggi
Mr. Jeremy Travis
Mr. Michael J. Zavelle**

The absence of Trustees John J. Calandra, Kenneth E. Cook, and Marc V. Shaw was excused.

Upon motions duly made, seconded and carried, the following resolution was adopted: (Calendar Nos. 10 through 15)

NO. 10. NEW YORK CITY COLLEGE OF TECHNOLOGY – DESIGNATION OF PRESIDENT:

RESOLVED, That Russell K. Hotzler be designated president of New York City College of Technology effective as of a date to be determined by the Chancellor, at a compensation to be recommended by the Chancellor to the Board, subject to financial ability.

EXPLANATION: Consistent with Board of Trustees guidelines, the Chancellor has determined that Dr. Russell K. Hotzler is a candidate of proven distinction from within the University, and is recommending that he be appointed

President of New York City College of Technology. As part of the review process, Dr. Hotzler met with members of the faculty, students, staff, senior administrators, and members of the alumni and college foundation, and appeared at an open forum for all members of the college community. Dr. Hotzler has provided three decades of distinguished service to the University, including terms as Interim President of York and Queens Colleges, University Dean of Academic Affairs, and Vice Chancellor for Academic Program Planning. He has been a faculty member and administrator at Queensborough Community College, including 12 years as Dean and then Vice President for Academic Affairs. Dr. Hotzler is trained as an engineer and holds a Ph.D. in Physical Metallurgy from Polytechnic Institute of Brooklyn (now Polytechnic University).

Chairman Schmidt stated that consistent with the Board of Trustees' guidelines, the Chancellor has determined that **Dr. Hotzler** is a candidate of proven distinction and deep experience within the University and the Chancellor is recommending that he be appointed President of **New York City College of Technology**. As part of the review process, **Dr. Hotzler** met with members of the faculty, students, staff, senior administrators, members of the alumni and college foundation, appeared as well at an open forum for all members of the college community.

Dr. Hotzler has provided three decades of very distinguished service to this University, including terms as **Interim President** of York and **Queens Colleges, University Dean of Academic Affairs, and Vice Chancellor for Academic Program Planning**. He has been a faculty member and administrator at **Queensborough Community College**, including twelve years as **Dean** and then as **Vice President for Academic Affairs**. **Dr. Hotzler** is trained as an engineer, and holds a Ph.D. in Physical Metallurgy from Polytechnic Institute of Brooklyn, now called Polytechnic University.

Vice Chancellor Hotzler stated that I would like to thank the Chancellor and **Chairman Schmidt** and all of the Trustees for their continued confidence in me and for all the support that you have provided me during my previous appointments at the University. I would also like to recognize the support I received from my fellow Vice Chancellors, presidents and many colleagues from around the University as no one can be successful and effective without such support.

I look forward to assisting the Chancellor with the transition in leadership during the months ahead and to assuming the presidency of **New York City College of Technology**, an institution with a critical and unique mission, a talented faculty and staff, and a great deal of promise. As I often say, we are in the business of creating opportunity and as in the past I will endeavor to work with the Board, the Chancellery and all the city and state entities to help provide the best possible educational opportunities for our students. Again, I thank you for your support and for giving me this opportunity.

NO. 11. KINGSBOROUGH COMMUNITY COLLEGE – DESIGNATION OF PRESIDENT:

RESOLVED, That Regina S. Peruggi be designated president of Kingsborough Community College effective as of a date to be determined by the Chancellor, at a compensation to be recommended by the Chancellor to the Board, subject to financial ability.

EXPLANATION: The Search Committee, appointed by Chairman Benno C. Schmidt, Jr. and Chaired by Trustee Wellington Z. Chen, following the conclusion of an extensive national search, recommended three finalists for the Kingsborough Community College presidency. The Chancellor is recommending Dr. Regina S. Peruggi as President of Kingsborough Community College. Dr. Peruggi is currently the President of the Central Park Conservancy. Previously she was President of Marymount Manhattan College from 1990 to 2001. Dr. Peruggi has extensive experience within the City University of New York, including positions such as: University Associate Dean for Academic Affairs: Adult and Continuing Education; University Director, Adult Learning and Program Development; University Director, Adult Literacy Program; and Director of the York College Community Learning Center. Dr. Peruggi earned an M.B.A. from the New York University Graduate School of Business Administration and an Ed.D. from Columbia University, Teachers College.

Trustee Wellington Chen stated that the Search Committee appointed by **Chairman Benno Schmidt, Jr.**, and chaired by himself, following the conclusion of an extensive national search recommended three finalists for the

Kingsborough Community College presidency. The Chancellor is recommending Dr. Regina S. Peruggi as President of **Kingsborough Community College**.

Dr. Peruggi is currently the president of the Central Park Conservancy. Previously she was the president of Marymount Manhattan College from 1990 to 2001. Dr. Peruggi has extensive experience within **The City University of New York** including positions such as City University Associate Dean for Academic Affairs, Adult and Continuing Education, University Director, Adult Learning and Program Development, University Director Adult Literacy Program and Director of York College Community Learning Center. Dr. Peruggi earned an MBA from the New York University Graduate School of Business Administration and an EDD from Columbia University Teachers College.

Dr. Regina Peruggi stated that I would first like to thank **Chancellor Goldstein** very much for his confidence in me and for recommending me. I would like to thank all of the Trustees for your confidence and for your vote. I would like to thank the Search Committee and **Trustee Chen** for his leadership of that. It was a pleasure talking to the Search Committee.

I would also like to thank all of the wonderful people that I met at **Kingsborough Community College**. **Kingsborough** is an extraordinary college by any measure. It has a great faculty, it has talented and committed students, it has first-rate facilities and terrific academic programs. I can think of no finer place to work than **Kingsborough Community College**.

I feel wonderful coming back to **The City University of New York**. It is a privilege to come back here again. I started my career in higher education at **The City University**. I owe everything I know to this University. I believe in its mission. It clearly is the most powerful instrument for advancement in this city for most of the students who go to college and it is an honor to work on behalf of this University. So I am delighted to be here.

Chairman Schmidt stated that I would like to add my thanks to **Trustee Wellington Chen** as well and all the members of a very hard working Search Committee that has produced such a wonderful final outcome for the University.

NO. 12. JOHN JAY COLLEGE OF CRIMINAL JUSTICE – DESIGNATION OF PRESIDENT:

RESOLVED, That Jeremy Travis be designated president of John Jay College of Criminal Justice as of a date to be determined by the Chancellor, at a compensation to be recommended by the Chancellor to the Board, subject to financial ability.

EXPLANATION: The Search Committee, appointed by Chairman Benno C. Schmidt, Jr., and Chaired by Trustee Randy Mastro, following the conclusion of an extensive national search, recommended four finalists for the John Jay College of Criminal Justice presidency. The Chancellor is recommending Mr. Jeremy Travis as President of John Jay College of Criminal Justice. Mr. Travis is currently Senior Fellow at the Urban Institute, Justice Policy Center. Previously he was the Director of the National Institute of Justice, the research arm of the Department of Justice. He has held a number of other senior positions in government, including Deputy Commissioner, Legal Matters, at the New York City Police Department, and Special Advisor to the Mayor of the City of New York. Mr. Travis holds a B.A. in American Studies from Yale College, an M.P.A. from the Wagner Graduate School for Public Service at New York University, and a J.D. from New York University School of Law. Mr. Travis has taught courses on criminal justice, public policy, history, and law at George Washington University, Yale College, New York Law School, and the Wagner Graduate School at NYU.

Trustee Randy Mastro stated that this is really an extraordinary day to have such incredibly talented people joining the ranks of our CUNY College Presidents, so it is my great pleasure to now move the resolution to appoint Jeremy Travis as president of **John Jay College of Criminal Justice** as of a date to be determined by the Chancellor at a compensation to be recommended by the Chancellor to the Board.

The Search Committee appointed by **Chairman Schmidt** and chaired by yours truly, upon the conclusion of an extensive national search recommended four finalists for the **John Jay College of Criminal Justice** presidency. The Chancellor is recommending Mr. Jeremy Travis as President of **John Jay College of Criminal Justice**.

Mr. Travis has an extraordinary background. He is currently a senior fellow at the Urban Institute, Justice Policy Center, previously was director of the National Institute of Justice, a research arm of the Department of Justice, and has held many other senior positions in government, including as Deputy Commissioner of Legal Matters at the New York City Police Department and as a special advisor to the Mayor of the City of New York.

Mr. Travis holds a BA in American Business from Yale College - I hope he did better there than I did - an MPA from the Wagner Graduate School for Public Service at New York University and a JD from New York University School of Law. Mr. Travis has taught courses on Criminal Justice, Public Policy, History and Law at George Washington University, Yale College, New York Law School and the Wagner Graduate School at NYU.

Dr. Jeremy Travis stated that I am honored by the confidence that you have expressed in my ability to lead what is the remarkable institution of the **John Jay College of Criminal Justice**, in the next chapter of its history. I want to express my thanks in particular to **Trustee Mastro** for chairing the Search Committee. It was actually a wonderful process to go through and I appreciated the opportunity to meet him and other members of the committee during the interview.

I also want to take this opportunity to just share the insights that I had from the time that I spent on campus at **John Jay**. This University is fortunate to have an institution of such vibrancy with a faculty that is world renowned for its expertise and its commitment to the educational mission of this school and for a student body that is eager to learn and eager to provide public service. The **John Jay College of Criminal Justice** is ready for the next chapter of its evolution towards being the premier institution of its kind and I am honored, deeply honored, to return home to New York to be part of that. Thank you, very much.

Chairman Schmidt stated that I would like to publicly add my thanks to our fellow **Trustee Randy Mastro** and all of the other Trustees who worked very diligently indeed on this very important search. I feel tremendously enthusiastic about the splendid outcome as do we all. I want to share fully in **Trustee Mastro's** remarks about what an extraordinary group of leaders we are welcoming. I also want to express the Board's appreciation to **University Dean Bob Ptachik**. **Bob** is the administrative support for our searches. He has nine searches that he has been working on simultaneously. He provides just superb support and counsel for the search committees with which he works and we are very grateful, **Bob**, to you for all your hard work.

NO.13. INTERIM VICE CHANCELLOR FOR ACADEMIC ADMINISTRATION AND PLANNING:

RESOLVED, That the Board of Trustees approve the appointment of Michael J. Zavelle to be Interim Vice Chancellor for Academic Administration and Planning, effective June 1, 2004, at a compensation to be recommended by the Chancellor to the Board, subject to financial ability.

EXPLANATION: The Vice Chancellor for Academic Administration and Planning will be responsible for ensuring that systems are utilized, and where necessary created, to make certain that the academic policies approved by the Board of Trustees continue to be implemented. Mr. Michael Zavelle brings a unique combination of experiences to this task. He has held three positions in higher education: Vice President for Business and Financial Affairs at Fisk University; Vice President for Administrative Affairs (CFO) at Brooklyn College; and Executive Vice President for Administration at Baruch College. Most recently, Mr. Zavelle has been the Senior Vice President and Chief Administrative Officer at the New York Public Library, where he had responsibility for strategic planning, financial and budget approaches, and information technology. He earned a Bachelor of Arts in Economics from Dartmouth College, and a Master of Business Administration from Harvard Business School.

Chairman Schmidt stated that the **Vice Chancellor for Academic Administration and Planning** will be responsible for insuring that systems are utilized, and where necessary created to make certain that the academic policies approved by the **Board of Trustees** continue to be effectively implemented.

Mr. Michael Zavelle brings a unique combination of experiences to this critical task. He has held three positions in higher education, Vice President for Business and Financial Affairs at Fisk University, Vice President for Administrative Affairs and the CFO at Brooklyn College and Executive Vice President for Administration at Baruch College.

Most recently Mr. Zavelle has been the senior vice president and chief administrative officer at the New York Public Library where he had responsibility for strategic planning, financial and budget planning and information technology. Mr. Zavelle earned a Bachelor of Arts in Economics and Mathematics from Dartmouth College and he holds a Master of Business Administration from the Harvard Business School.

Mr. Michael Zavelle stated that I am extremely pleased to be returning to **The City University of New York**, a truly compelling institution. I am here due to, I have to say, the persuasiveness of the Chancellor, who led me to fully understand the clear vision of the leadership of the University, the deep commitment it has to the mission of the University, and I might note that it is working very smartly to build a great University.

I look forward to working with a terrific group of individuals around the system and I wish to thank the Chairman, the Chancellor and the Trustees for providing me with this opportunity to make a contribution to **The City University of New York** and to its extraordinarily important mission. Thank you, very much.

NO. 14. RESOLUTION OF APPRECIATION - FRED B. MALAMET:

WHEREAS, Dr. Fred B. Malamet has served as Interim President of Kingsborough Community College since December 2003 with distinction, dignity and a profound commitment to academic excellence; and

WHEREAS, Dr. Malamet's three decades of service to Kingsborough Community College in senior administrative and academic positions at the college, including such posts as Dean of Academic Affairs, Interim Vice President and Dean of Faculty reflect his deep devotion to higher education in general and The City University of New York in particular; and

WHEREAS, During Dr. Malamet's stewardship as Interim President, the college's educational mission was strengthened with the hiring of 56 new faculty and staff members; and

WHEREAS, Kingsborough Community College's continued growth and enhancement during this interim period is vitally important to the educational and economic well-being of Brooklyn, the City and State; now therefore be it

RESOLVED, That the Board of Trustees of The City University of New York expresses its deepest appreciation to Dr. Malamet for his exemplary service.

Dr. Fred Malamet stated his thanks to **Chancellor Goldstein, Chairman Schmidt** and the members of the Board, the Chancellery, and my fellow presidents, for the support that they have given me, not just in the last six months but for, as was said earlier, for three decades. I would also like to thank the students, faculty, staff and administration of **Kingsborough Community College** for their commitment to excellence. Thank you.

Chairman Schmidt commended **Dr. Malamet** for a magnificent job done at **Kingsborough Community College**, and stated that everyone is extremely grateful to you and very excited about what the future holds now for your institution.

NO. 15. RESOLUTION OF APPRECIATION - FRED W. BEAUFAIT:

WHEREAS, Dr. Fred W. Beaufait was named President of New York City College of Technology of The City University of New York by the Board of Trustees in October 1998, and

WHEREAS, Dr. Beaufait's five years of service exemplify his enduring commitment to higher education and distinguished career as an educator and administrator at institutions across the nation; and

WHEREAS, Under Dr. Beaufait's leadership the name of the college was changed from the New York City Technical College to New York City College of Technology to reflect the unique role the college plays in preparing a technologically sophisticated workforce for New York and the nation; and

WHEREAS, During President Beaufait's tenure five new bachelor's degree academic programs have been established and a CUNY BA program developed, substantially enhancing the college's role as a baccalaureate institution and the number of students in the bachelor's degree programs has more than doubled; and

WHEREAS, Under President Beaufait's leadership academic standards have been raised, facilities have been renovated, laboratories modernized, the newest educational technology has been introduced, two international student exchange programs have been introduced, a weekend college has been started, certificate programs have quadrupled, and a fund-raising effort has been launched; and

WHEREAS, New York City College of Technology's continued growth and enhancement is vitally important to the educational and economic well-being of Brooklyn, the City and State; now therefore be it

RESOLVED, That the Board of Trustees of The City University of New York expresses its deep appreciation to Dr. Fred Beaufait for his exemplary service as President of New York City College of Technology and wishes him every success in his future endeavors.

Chairman Schmidt stated that **Dr. Beaufait** is attending the **New York City College of Technology** Foundation Dinner at this very moment, obviously that's where he needs to be, so I will ask that the Secretary of the Board convey to **Dr. Beaufait**, not only the resolution, but the great warmth and enthusiasm of the Board which adopted it.

Upon motions duly made, seconded and carried, the meeting was adjourned at 6:32 P.M.

SECRETARY AND VICE CHANCELLOR JAY HERSHENSON

(This is a detailed summary of the Board of Trustees' meeting. The tapes of the meeting are available in the Office of the Secretary of the Board for a period of three years.)