MINUTES OF THE MEETING OF THE BOARD OF
TRUSTEES OF THE CITY UNIVERSITY OF NEW YORK

HELD

FEBRUARY 25, 2013

AT BARUCH COLLEGE VERTICAL CAMPUS
55 LEXINGTON AVENUE – BOROUGH OF MANHATTAN

The Chairperson called the meeting to order at 4:29 P.M.

There were present:

Benno Schmidt, Chairperson
Philip Alfonso Berry, Vice Chairperson

Valerie Lancaster Beal
Wellington Z. Chen
Rita DiMartino
Judah Gribetz
Joseph J. Lhota
Hugo M. Morales

Brian D. Obergfell
Peter S. Pantaleo
Kathleen M. Pesile
Carol A. Robles-Roman
Charles A. Shorter
Jeffrey S. Wiesenfeld

Kafui K. Kouakou, ex officio
Terrence F. Martell, ex officio (non-voting)

Frederick P. Schaffer, General Counsel and Senior Vice Chancellor for Legal Affairs
Jay Hershenson, Senior Vice Chancellor for University Relations and Secretary of the Board
Hourig Messerlian, Deputy to the Secretary
Towanda Lewis
Steven Quinn
Anthony Vargas

Chancellor Matthew Goldstein
EVC and University Provost Alexandra Logue
Executive Vice Chancellor and C.O.O. Allan H. Dobrin
President Diane Bova Call
President Scott E. Evenbeck
President Ricardo R. Fernandez
Interim President William J. Fritz
President Karen L. Gould
President Russell K. Hotzler
President Carole Berotte Joseph
President Marcia V. Keizs
President William P. Kelly
President Gail O. Mellow
President James L. Muyskens
President Antonio Pérez
President Regina Peruggi

President Jennifer Raab
President Felix V. Matos Rodríguez
President Mitchel Wallerstein
Dean Michelle Anderson
Dean Ann Kirschner
Dean Stephen Shepard
Senior Vice Chancellor Marc V. Shaw
Vice Chancellor Frank D. Sánchez
Vice Chancellor Pamela Silverblatt
Vice Chancellor Gillian Small
Vice Chancellor Gloriana Waters
Vice Chancellor Iris Weinshall
Associate Vice Chancellor Matthew Sapienza
Senior University Dean John Mogulescu
RF President Richard F. Rothbard

The absence of Trustee Freida D. Foster was excused.
Chairperson Benno Schmidt called the meeting to order, and stated that the Board will go into Executive Session to discuss personnel matters after the conclusion of the Public meeting. The Board will then reconvene in Public Session following Executive Session. He read the following notice into the record of the meeting:

“The meetings of the Board of Trustees of The City University of New York are open to the public, and the Board welcomes the interest of those who attend. The public has ample opportunity to communicate with the Board. Public hearings on the Board’s policy calendar are scheduled one week prior to the Board’s regular meetings and members of the public who wish to communicate with the Board are invited to express their views at such public hearings.

Furthermore, the Board holds additional public hearings each year in all of the five boroughs at which members of the public may also speak. In addition, written communications to the Board are distributed to all Trustees.

The Board must carry out the functions assigned to it by law and therefore will not tolerate conduct by members of the public that disrupts its meetings. In the event of disruptions, including noise which interferes with Board discussion, after appropriate warning, the Chairman will ask the security staff to remove persons engaging in disruptive conduct.

The University may seek disciplinary and/or criminal sanctions against persons who engage in conduct that violates the University’s rules or State laws which prohibit interference with the work of public bodies.”

A. VIDEO TAPING OF BOARD MEETING: Chairperson Schmidt announced that as usual CUNY-TV is making available this important community service by transmitting the Public Session of this afternoon’s meeting of the Board of Trustees live on cable Channel 75. The meeting is also being webcast live and can be accessed by going to www.cuny.edu. The Public Session of this afternoon’s Board meeting will be available as a podcast within 24 hours and can be accessed through the CUNY website.

Chairperson Schmidt announced that he was delighted when Governor Cuomo nominated CUNY School of Law Professor Jenny Rivera in January to serve as an Associate Judge of the New York State Court of Appeals. The New York State Senate voted to approve Prof. Rivera’s nomination on February 11th.

Statement of Chancellor Matthew Goldstein: We could not be more pleased with Prof. Jenny Rivera’s ascendency into the upper ranks of the judiciary. She has been a wonderful colleague at CUNY School of Law, a very sought after professor and a great counsel to students and other faculty. This latest iteration in her professional life is something that all of us can celebrate and we really are privileged to be associated with her. Prof. Rivera, we are confident that you are going to do a phenomenal job, so brava!

Statement of Dean Michelle Anderson: It is my understanding that Prof. Rivera has been a member of our faculty at CUNY School of Law since 1997. She primarily taught civil procedure, administrative law, property, wills and trusts and legal writing. Her students saw her as a very tough but fair faculty member and she held them to very high standards. Prof. Rivera directed and founded the Center on Latino Rights & Equality at CUNY School of Law. Before becoming a faculty member at CUNY she worked for Judge Sonia Sotomayor and litigated the former Family Rights Project and then the Puerto Rican Legal Defense & Education Fund. She also served as an administrative law judge. In addition, Prof. Rivera served as a commissioner on the New York City Commission on Human Rights. In 2007, she took a leave of absence from CUNY School of Law to serve as Special Deputy Attorney General for Civil Rights here in New York. Prof. Rivera brings energy, engagement, insight, pragmatism and organizational sophistication to every task she undertakes. She is, of course, going to bring integrity and character.
Statement of Professor Jenny Rivera:
It is my pleasure to thank Chairperson Schmidt, Chancellor Matthew Goldstein, Senior Vice Chancellor and Secretary Jay Hershenson, Trustee Rita DiMartino, Dean Michelle Anderson and of course others for their support throughout my career and who have also been of great assistance during this process. I want to thank all of you, because I cannot tell you how very proud I am, not only to be the first person to join the Court of Appeals directly from CUNY, but that the academic institution that I represent is CUNY. CUNY is tremendously well respected and CUNY School of Law is not only important in Albany, but throughout the state. CUNY’s reputation is stellar. I am quite delighted to come from this organization and to wear the banner of CUNY. I have no qualms about saying I am a CUNY alum in the true sense of the word. This is not the end of the relationship, just a new version on which I go. So thank you very much for all I have learned from this great institution.

Chairperson Schmidt stated that he would like to congratulate Trustee Charles Shorter and Vice Chancellor Iris Weinshall for their article that appears in the current issue of the Association of Governing Boards Trusteeship magazine. This has been circulated to all Trustees, chancellery and presidents. It is a very informative piece on leveraging the value of CUNY’s real estate portfolio to yield new revenues and University facilities. There is a copy of this fine article at everyone’s seat around the table.

Chairperson Schmidt stated that he would like to thank Vice Chairperson Philip Berry, Trustee DiMartino, Trustee Frieda Foster and Trustee and University Student Senate Chair Kafui Kouakou for participating in the Black, Puerto Rican, Hispanic and Asian Legislative Caucus during the weekend of February 15-17, 2013. The CUNY luncheon generated a huge turnout of conference participants organized by the chancellery, and featured student awards for volunteer services rendered post Hurricane Sandy and a recognition ceremony in honor of the 10th Anniversary of the CUNY/Caucus Legislative Internship program.

Chairperson Schmidt stated that he would like to just take a moment to reflect on the life of former New York City Mayor Edward I. Koch who passed away in early February. Ed Koch led New York City from 1978 through 1989, through most of its challenging years with his special brand of energy, spirit and optimism. An alumnus of City College, he was a strong supporter of quality public higher education and of CUNY in particular. We very much mourn his loss.

Chairperson Schmidt stated that he is pleased to report that at the CUNYAC games held this past weekend: the Lady Panthers of Borough of Manhattan Community College came out on top with a tight 57-53 victory over the Lady Caimans of Hostos Community College at the two-year basketball championships; on the men’s side, Bronx Community College won its third straight title with an 83-68 final score, at the four-year basketball championships; the Baruch College Bearcats came out on top against the Brooklyn College Bulldogs (73-62); and, the College of Staten Island won against underdogs John Jay College (83-68) with three total records broken; and both City College Beavers track programs won with a total of 160 points at the U.S. Army indoor track championships.

B. COLLEGE AND FACULTY HONORS: Chairperson Schmidt called on Trustee Valerie Lancaster Beal, who announced the following:

1. **City College of New York** Assistant Professor of Mathematics Arthur Szlam was named a 2013 Sloan Research Fellow; Director Jean Krasno of City College’s International Relations Program recently published the “Collected Papers of Secretary-General Kofi Annan”—a five volume set; and, Distinguished Professor of Architecture Lance Brown was elected Vice President/President-Elect of the New York Chapter of the American Institute of Architects. Congratulations!

2. **Hunter College** has been named a Fulbright top producer for both the U.S. student and scholar programs by the Institute of International Education on behalf of the U.S. Department of State’s Bureau of Educational and Cultural Affairs; Hunter Distinguished Lecturer Pamela Falk was recently presented the 2012 Elizabeth Neuffer Memorial Prize by UN Secretary-General Ban Ki-Moon; and, an international team led by the chair of Hunter’s Department of Chemistry Hiroshi Matsui created a new chemical motor mimicking a living organism and requiring no energy input to swim across a liquid surface. Congratulations!
C. STUDENT AND ALUMNI HONORS: Chairperson Schmidt called on Trustee Kathleen M. Pesile, who announced the following:

1. A team of students from Baruch College's Master's in Financial Engineering Program won second place competing with 29 other teams in the International Association of Financial Engineers Academic Case Competition; Baruch’s women’s swim team won their fourth straight CUNYAC championship. Congratulations!

2. City College student Ivan Santiago, graduating in June with a BS and MS in biology has been accepted and given a fellowship to Harvard University’s doctoral program in neuroscience; City College Sophie Davis School of Biomedical Education students Cherease Street and Diandra Nesbitt have received an American Association for Cancer Research Minority Scholar in Cancer Research awards. Congratulations!

3. A team of students from LaGuardia Community College who produced a video entitled Repair Your Credit-Repair Your Life won first place in the Federal Reserve Bank of New York’s Fourth Annual Financial Awareness Video Festival. More than 40 videos were submitted to the competition, which challenged local students to create a 30-second video, aimed at young adults, about how to build their credit. Congratulations!

4. Hunter College’s Model UN team won a record number of awards at the 2012 competition of the National Model United Nations Conference. Twenty-four Hunter students attended the conference, representing Afghanistan, Cote D’Ivoire, Kuwait, and Kyrgyzstan. Congratulations!

D. GRANTS: Chairperson Schmidt presented for inclusion in the record the following list of grants and bequests of $100,000 or above received by the University subsequent to the January 28, 2013 Board meeting.

BRONX COMMUNITY COLLEGE

1. $175,000 NEW YORK STATE DEPARTMENT OF STATE to Blanche Kellawon, for “Institutional Improvement.”

BROOKLYN COLLEGE

1. $186,383 UNITED STATES DEPARTMENT OF EDUCATION to Lorraine Mondesir and Charlene Kohler-Britton, for “Strengthening Access and Academic Success of Brooklyn College Low-Income Student-Parents through the Provision on Child Care Fee Subsidies and Parent Support.”

2. $117,750 NATIONAL INSTITUTES OF HEALTH to Brian Gibney, for “Thermodynamics of Coupled Binding of Zn(II) and DNA to a Zinc Finger Tumor Suppre.”

CITY COLLEGE

1. $1,842,400 NEW YORK STAR to David Crouse and Gillian Small, for “CAT: Center for Advanced Technology.”

2. $666,309 NATIONAL SCIENCE FOUNDATION to William Rossow, for “Investigating How Cloud Processes After the Effects of Midlatitude Cyclones on the Atmospheric General Circulation.”

3. $457,735 VARIOUS to Vicent Boudreau, for “Colin Powell Center for Policy Studies.”

4. $346,500 NATIONAL INSTITUTES OF HEALTH to Shireen Saleque, for “Genetic and Epigenetic Regulation of Hematopoiesis.”

5. $292,301 NATIONAL INSTITUTES OF HEALTH to Ranajeet Ghose, for “Catalytic Domain Dynamics in Protein Kinases.”
6. $211,681 NATIONAL SCIENCE FOUNDATION to Ruth Stark, for “Molecular Structure and Biomechanics of Plant Cuticular Membranes.”

7. $175,000 NEW YORK CITY HOUSING AUTHORITY to Sharon Mackey-McGee, for “NYC Connected Communities Program.”


9. $117,005 UNITED STATES ARMY RESEARCH OFFICE to Teresa Bandosz, for “Nanoengineered Carbon-Based Materials for Reactive Adsorption of Toxic Industrial Compounds.”

10. $104,671 COLORADO STATE UNIVERSITY to Nir Krakauer, for “Adaption for Climate Change by Livestock Smallholders in Gandaki River Basin.”

GRADUATE SCHOOL AND UNIVERSITY CENTER

1. $299,659 NEW YORK CITY OFFICE OF EMERGENCY MANAGEMENT to the CUNY School of Professional Studies, for “Maintenance and Support for the Sahana Disaster Management System.”

HUNTER COLLEGE


2. $615,296 NATIONAL SCIENCE FOUNDATION to Elizabeth Cardoso, for “MIND Alliance for Minority Students with Disabilities in Science, Technology, Engineering & Mathematics.”

3. $145,000 UNITED STATES DEPARTMENT OF ENERGY to Spiro Alexandratos, for “Immobilized Ligand-Modified Scaffolds: Design, Synthesis and Ionic Recognition.”

JOHN JAY COLLEGE OF CRIMINAL JUSTICE

1. $448,723 NEW YORK CITY DEPARTMENT OF HEALTH AND MENTAL HYGIENE VIA PUBLIC HEALTH SOLUTIONS to Travis Wendel, for “National HIV Behavioral Surveillance Project.”

2. $414,666 UNITED STATES DEPARTMENT OF EDUCATION to Karen Texeira, for “John Jay College Upward Bound Program.”

3. $287,580 NEW YORK CITY DEPARTMENT OF HEALTH AND MENTAL HYGIENE VIA PUBLIC HEALTH SOLUTIONS to Travis Wendel, for “National HIV Behavioral Surveillance Project.”

4. $215,000 FOUNDATION TO PROMOTE OPEN SOCIETY to Karen Terry and Preeti Chauhan, for “The Impact of New York Police Department’s Stop, Question, and Frisk Strategy on Crime Rates across Police Precincts and Microspatial Areas from 2006 to 2011.”

LAGUARDIA COMMUNITY COLLEGE

1. $395,377 ROBIN HOOD FOUNDATION (MDRC) to Amy Dalsimer, for “GED Bridge.”

2. $324,226 NEW YORK CITY DEPARTMENT OF HOUSING PRESERVATION & DEVELOPMENT to Sandra Watson, for “Family Self-Sufficiency.”

3. $250,000 UNITED STATES DEPARTMENT OF EDUCATION to Robert Hills, for “Interpreter Education Program.”
4. $249,000 NEW YORK STATE OFFICE OF TEMPORARY AND DISABILITY ASSISTANCE to John Hunt, for “Edu Resources for Adult & Family Literacy.”

5. $174,268 UNITED STATES DEPARTMENT OF EDUCATION (TITLE V) to Paul Arcario, for “Project Rise: Re-Invigorating Second-Year Education.”

Chairperson Schmidt noted that grants and gifts are substantially up and that is particularly a sign of the productivity of the CUNY faculty, which bringing in grants and gifts to the University in support of their research in record amounts, very impressive.

E. ORAL REPORT OF THE CHANCELLOR: Chancellor Matthew Goldstein presented the following report:

Mr. Chairman and members of the Board, I am sure you heard President Obama give a shout-out to The City University of New York in his State of the Union address. CUNY was singled out as an innovator in its work at the Pathways in Technology Early College High School, or P-TECH, a partnership between New York City College of Technology, IBM and the New York City Department of Education. This has been a project that we have worked on for a long time and I wanted to thank President Russell Hotzler in particular for his focus on guiding that important school to distinction. I recently had an opportunity to speak with Secretary Arne Duncan, who lauded the school. We are just very proud to get national attention for the school, as well as for the work that we are doing with ASAP and the New Community College. Community colleges, an asset class that has been too long neglected at CUNY and in higher education, are really now at the forefront of discussion at the highest levels of the federal government, and I think all of us should be very proud of that.

Governor Cuomo visited four CUNY campuses in the last two weeks—City College, LaGuardia Community College, Lehman College, and, today, the College of Staten Island—to reinforce his budget that has now been remanded for discussion in the state legislature. At all of these visits he has pointed to the enormous successes that CUNY has had in its recent history and indicated that he sees CUNY as a very important player in higher education, in particular in working with government and business on economic development.

On February 11, I testified in Albany in front of the New York State Assembly Ways and Means and Senate Finance Committees. Copies of my testimony are online and on the table as well. The deadline for the 30-day amendments to the governor’s proposed budget was last Friday. We are continuing to work with the governor’s office and legislative leaders as we move through the budgetary approval process.

I want to thank Interim President William Fritz, President Ricardo Fernández, President Jeremy Travis, President Russell Hotzler and President James Muyskens, whose efforts in coordinating work in each of the boroughs is deeply appreciated. Faculty, staff and members of the chancellery are certainly very much involved, and the University’s email campaign has generated over 100,000 emails to legislators to date. Our CUNY Legislative Action Council continues to work well under the direction of Senior Vice Chancellor and Secretary Hershenson and Eileen Goldmann. We seem to be on target for an on-time budget and hope to make progress on additional base aid for the community colleges, which has declined since 2009. We are also seeking funding to enhance student services, as well as approval and implementation of the New York CUNY2020 capital program. Vice Chancellor Weinshall is working with the governor’s office in putting together the necessary parameters to roll out that important effort, which would provide an additional $55 million per year for three years.

As you know, I chair the New York City Regional Economic Development Council. We met this morning with a fairly robust attendance. The ongoing focus of the council is on continued support for sustained economic development activities in New York City. Our next meeting will be sometime in May, when we will start the process of identifying priorities for the next round of monies that will be provided by the governor.

Tomorrow I will be in Albany to address the Commission on Independent Colleges and Universities. I will be talking about some of the major challenges and opportunities in higher education. I will also use that opportunity to meet with the budget director and other members of the executive branch to discuss some issues of concern.
Mayor Bloomberg delivered his final State of the City address at the Barclays Center on February 14. He cited CUNY three times in his speech, including mention of our capital expansion efforts. The city’s preliminary financial plan essentially leaves the community college budget intact for the coming year. The mayor will issue his executive budget this spring, shortly after the state enacts their budget.

A joint hearing of the New York City Council Higher Education, Women's Issues, and Technology Committees took place earlier today on the subject of recruiting and retaining women into the STEM fields, and I would like to thank Vice Chancellor Gillian Small for leading a panel of prominent CUNY science faculty and student representatives.

I signed a letter to members of Congress, along with Commission on Independent Colleges and Universities President Laura Anglin and SUNY Chancellor Nancy Zimpher, opposing the sequestration of the federal budget. My concern may be a bit overblown, but it is specifically about how the impending cuts will affect some mission agencies. As the Chairman said, we are making extraordinary progress in our success with faculty garnering really impressive grants from the National Science Foundation, the National Institutes of Health and the Department of Defense, among others. We have been really doing well, but if there are some deep cuts they might compromise the movements in a positive direction that we have made over these few years.

Last week, I participated in the Business Higher Education Forum’s winter meeting. We have a leadership role on that very important group. These are some of the most prominent higher education leaders meeting on a regular basis with some of the great corporations in the United States. I chaired a panel dealing with energy and the challenges we have in academia working with companies. I also led a paper on showing that the Genome Project, the new project that the president had just announced about mapping the human brain, which will be a huge new effort. We talked greatly about cyber security, and I think I convinced enough people there that the commonality that has driven all of these efforts is math and that data analytics and large scale data analysis are now fields that are blossoming and will require more trained people at both the baccalaureate and the master's levels to fill interesting and well-paying jobs. So we are looking forward to really being an advocate in that direction with the Business Higher Education Forum.

I have accepted an invitation by the American Academy of Arts and Sciences—our Chairperson and I are both members of that organization—to serve as a senior advisor on “The Lincoln Project: Excellence and Access in Public Higher Education,” which is being led by the former University of California Berkeley Chancellor Robert Birgeneau. We will work on that important project with higher education leaders and federal policymakers, elected officials and business leaders to outline how public higher education can in some sense regain its prominence after so many years of unrelenting cuts that all of us have seen throughout the United States.

There will be an all-day meeting of the chancellery and the college presidents and deans on March 15, focusing on follow-up to the University's 2012-2016 Master Plan and strategic planning on what universities should be doing to deliver programs and services in the future. Dr. Jonathan Cole, the former provost of Columbia University, has accepted my invitation to be the morning speaker. Dr. Cole is coming out with his latest book on what universities should look like in the years ahead and, interestingly, that aligns with some of the major themes that the presidents and the rest of us will be discussing very seriously.

I would like to congratulate President Ricardo Fernández on his appointment to the Board of Directors of the American Association of Colleges and Universities (AAC&U). Congratulations also to CUNY TV on being nominated for eight New York Regional Emmy Awards. I do not know what Senior Vice Chancellor and Secretary Hershenson and Bob Isaacson will do with all these awards; we may need some more space at The Graduate Center. They are being nominated for their shows Nueva York, Canape, Science&U and Study with the Best, and Tyrik Washington is nominated in the music composition category. So CUNY TV continues to be a vital and important entity here at the University.
Upon motions duly made, seconded and carried, the following resolutions were adopted: (Calendar Nos. 1 through 5)

NO. 1. CHANCELLOR’S UNIVERSITY REPORT: RESOLVED, That the Chancellor’s University Report for February 25, 2013 (including Addendum, Errata and Table Items) be approved:

TABLE ITEM - Academic Matters Addendum Report section of the February 25, 2013 CUR to be revised as follow:

The following material is added:

Pathways Common Core Course Additions

**Hunter College**
Pathways Course, “Individual and Society” area
URBS 101W, Urban Life: Personal and Observational View

**New York City College of Technology**
Pathways Course, “Individual and Society” area
English 3403, One Major Writer
Pathways Course, “US Experience in its Diversity” area
ECON 1101, Macroeconomics

**York College**
Pathways Course, “Scientific World” area
Chemistry 108*
Chemistry 109*
*STEM Variant course

NO. 2. APPROVAL OF MINUTES: RESOLVED, That the minutes of the regular Board meetings and Executive Session of January 28, 2013 be approved.

NO. 3. COMMITTEE ON FISCAL AFFAIRS: RESOLVED, That the following items be approved:

A. THE CITY UNIVERSITY OF NEW YORK - UNIVERSITY-WIDE CONTRACT FOR ELECTRONIC ACCESS TO SPRINGER ACADEMIC JOURNALS:

RESOLVED, That the Board of Trustees of The City University of New York authorize the General Counsel to execute a University-wide contract to purchase electronic access to academic journals on behalf of participating colleges from Springer Science+Business Media, LLC (Springer) without competitive bidding and pursuant to law and University regulations. Such purchase shall not exceed $3,000,000, payable in five annual installments and chargeable to the FAS Codes for each college. The University will have the right to terminate the contract at any time in its best interest. The contract shall be subject to approval as to form by the University Office of General Counsel.

**EXPLANATION:** The University will use this contract with Springer, a premier publisher in scientific and technical field, to extend existing and make available University-wide online access to electronic academic journals through SpringerLink. Savings will be achieved by entering into this University-wide agreement.

B. BARUCH COLLEGE - TWO-YEAR AGREEMENT WITH VENDORS TO CONTINUE THE OPERATION OF ITS EXECUTIVE MASTERS PROGRAMS IN TAIWAN AND SINGAPORE:

RESOLVED, That the Board of Trustees of The City University of New York authorize the General Counsel to execute a contract on behalf of Baruch College with Aventis School of Management without competitive bidding and pursuant to law and University Regulations to continue operating the College’s Executive Masters in Programs in Finance, Marketing, and Organizational Psychology and Management of Human Resources in the country of Singapore for two academic years through June 2015. The continuation of these Programs is necessary to avoid
interruption of the current students' course of study as a result of the recent termination of the College's contract with
the original vendor. The contract, with an estimated value between $500,000 and $650,000, shall be subject to
approval as to form by the University Office of General Counsel; and be it further

RESOLVED, That the Board of Trustees of The City University of New York authorize the General Counsel to
execute a contract on behalf of Baruch College with Lead Chief, Chief Academy Education Group without competitive
bidding and pursuant to law and University Regulations to continue operating the College's Executive Masters
Programs in Finance, Marketing, and Human Resources and Global Leadership in Taiwan for two academic years
through June 2015. The continuation of these Programs is necessary to avoid interruption of the current students’
course of study as a result of the recent termination of the College’s contract with the original vendor. The contract,
with an estimated value between $500,000 and $650,000, shall be subject to approval as to form by the University
Office of General Counsel.

EXPLANATION: Baruch College seeks to continue the operation of its Executive Masters Programs in Taiwan and
Singapore pending the procurement of long-term vendors through a public solicitation process. Baruch terminated its
contract with the original vendor, which had operated the program in both Taiwan and Singapore, and must continue
to provide services to its current students in these Programs (who are also residents of these countries: forty students
in Taiwan and ninety-five students in Singapore) pending the selection of a new vendor.

Report of Fiscal Affairs Committee Chair Joseph J. Lhota:
Following the approval of two action items by the committee, Associate Vice Chancellor Matthew Sapienza
gave a report on the State of New York 2013-2014 Executive Budget. Following the report, the Subcommittee on Investment
was convened. After the approval of the minutes of the Subcommittee of November 5, 2012, Chief Investment Officer
Janet Krone gave a Performance update for the calendar-year ended December 31, 2012, then the meeting was
adjourned to go into Executive Session for review and recommendations with regards to Private Real Assets. After
resuming the public meeting, the Subcommittee approved the recommendations on Private Real Assets that was
discussed in Executive Session.

NO. 4. COMMITTEE ON ACADEMIC POLICY, PROGRAMS AND RESEARCH: RESOLVED, That the
following items be approved:

A. SCHOOL OF PROFESSIONAL STUDIES AT THE GRADUATE SCHOOL AND UNIVERSITY CENTER - BA IN
URBAN AND COMMUNITY STUDIES:

RESOLVED, That the proposed program in Urban and Community Studies leading to the Bachelor of Arts, offered by
the School of Professional Studies through The Graduate School and University Center, be approved effective
February 26, 2013, subject to financial ability.

EXPLANATION: Increasingly, public service career paths require a college education. This program will provide state
and municipal government agencies, as well as non-profit organizations, with a pool of prospective employees
already familiar with the issues and challenges of their organizations.

This proposed degree program, aimed at adult students already in the workforce, offers concentrations in Urban
Studies for students interested in careers in public service, Community Studies for students interested in careers in
community activism, and Labor Studies for students interested in working with, and for, unions. The Joseph A.
Murphy Institute for Worker Education and Labor Studies will offer student support services such as tutoring and co-
curricular activities in addition to being a primary source of recruitment for prospective students, many of whom
receive tuition benefits from their employers.

B. HUNTER COLLEGE - CREATION OF THE DEPARTMENT OF MEDICAL LABORATORY SCIENCES:

RESOLVED, That effective July 1, 2013, the Hunter College Department of Medical Laboratory Sciences shall be
established in the School of Arts & Sciences as part of the Division of Math and Sciences with all of the rights and
responsibilities of a department and shall house the Medical Laboratory Sciences Program formerly located in the School of Health Sciences; and be it further

RESOLVED, That any inconsistent provisions of the resolutions of this Board of June 17, 1974, and June 23, 1997, be superseded.

EXPLANATION: The Hunter College Medical Laboratory Sciences Program ("MLS") is currently housed in the School of Health Sciences in the Schools of the Health Professions. Until 2010, the School of Health Sciences was also home to the public health program and two other clinical programs. In 2010 when the public health program became its own school, MLS and the Hunter College administration began considering the best governance structure for MLS.

MLS has rapidly grown in size, complexity, and function in recent years. Whereas once it offered a single undergraduate major, it now offers two such majors. In addition, MLS has recently implemented a Masters in Biomedical Laboratory Management and a graduate-level Advanced Certificate in Medical Technology, and is in the process of developing, with Memorial Sloan Kettering Cancer Center, an additional advanced certificate program. Enrollments in all of its programs are robust and growing: with approximately 80 undergraduate majors in 2000 compared to 150 now, the new masters and certificate programs add at least 30 more students. Accordingly, the program deserves the levels of autonomy and support accorded academic departments.

The decision to locate the new MLS Department in the School of Arts & Sciences is based on both academic and other considerations relating to program visibility and student access. MLS programs are firmly based in the arts and sciences disciplines of biology and chemistry, and draw undergraduates and graduate students primarily from these disciplines. In addition to the clinical degree in Clinical Laboratory Sciences for students who wish to qualify for licensure as clinical laboratory technologists, MLS has been expanding its science base with the establishment of a major in Biomedical Sciences. Biomedical Science majors go on to masters and doctoral programs in the sciences, broadly defined, as well as to medical programs, such as medical and dental schools. Similarly, the faculty of the MLS programs are biologists and chemists who conduct basic research in biomedical sciences. In some cases, their scholarly backgrounds and profiles are indistinguishable from faculty in the Departments of Biology and Chemistry. Finally, continued placement of MLS, a primarily undergraduate program, in the largely graduate Schools of the Health Professions undermines its visibility to undergraduate students in the lower divisions of the School of Arts & Sciences who might enroll as juniors.

The Hunter College Senate voted in favor of this action on December 12, 2012. A separate resolution has been submitted to the Board of Trustees via the Addendum section of the Chancellor’s University Report, pursuant to which, contingent upon the approval by the Board of Trustees of the establishment of the Medical Laboratory Sciences Department in the School of Arts & Sciences as part of the Division of Math and Sciences, designated faculty members from the Medical Laboratory Sciences program in the School of Health Sciences will be transferred and appointed to the Department of Medical Laboratory Sciences effective July 1, 2013.

C. BRONX COMMUNITY COLLEGE/CITY COLLEGE - DUAL/JOINT DEGREE AS/BS IN BIOTECHNOLOGY:

RESOLVED, That the dual/joint program in Biotechnology, leading to the Associate of Science at Bronx Community College and the Bachelor of Science at City College, be approved, subject to financial ability, effective February 26, 2013.

EXPLANATION: In this proposed program, Bronx Community College will provide foundation courses in Biology, Chemistry and Physics along with courses in Cell and Molecular Biology and Genetics. Graduates will then transfer seamlessly to City College to complete more advanced coursework in Organic Chemistry, Biochemistry and Cellular Biology in City College’s existing BS in Biotechnology. Graduates of this program may seek entry level employment in laboratories in the food and drug industry, hospitals and university research centers. Some will also apply to masters programs in Biotechnology such as the one at City College. Bronx Community College and City College were co-recipients of a US Department of Education grant to develop biotechnology curricula at multiple levels of academic degrees. Last year, the CUNY Board of Trustees approved both a BS and an MS in Biotechnology at City College. This dual/joint program is the final outcome of this effort.
D. THE CITY UNIVERSITY OF NEW YORK - COURSE CREDIT BASED ON SCORES ON ADVANCED PLACEMENT TESTS:

RESOLVED, That the Board of Trustees hereby adopts a policy that no undergraduate college of the University shall grant course credit for advanced placement courses offered in secondary schools unless students score 4 or 5 on the advanced placement test. This policy is applicable to students entering CUNY in Fall 2013 or later.

EXPLANATION: It has generally been the practice at CUNY’s undergraduate colleges to grant course credit for advanced placement courses only to students who have scores 4 or 5 on the advanced placement tests. However, there are some exceptions. This policy is intended to achieve uniformity in the University’s approach to this issue and to ensure that such course credit be granted only when a student has demonstrated mastery of the subject.

E. HONORARY DEGREES: RESOLVED, That the following honorary degrees, approved by the appropriate faculty body, the college president and recommended by the Chancellor, be presented at the commencement exercise as specified:

<table>
<thead>
<tr>
<th>COLLEGE</th>
<th>DEGREE</th>
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<tbody>
<tr>
<td>CUNY SCHOOL OF LAW</td>
<td></td>
</tr>
<tr>
<td>Lucas Guttentag</td>
<td>Doctor of Laws</td>
</tr>
<tr>
<td>Beth Richie</td>
<td>Doctor of Laws</td>
</tr>
<tr>
<td>(To be conferred at the commencement ceremony on May 17, 2013)</td>
<td></td>
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<tr>
<td>GRADUATE SCHOOL AND UNIVERSITY CENTER</td>
<td></td>
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<tr>
<td>Lawrence Weiner</td>
<td>Doctor of Humane Letters</td>
</tr>
<tr>
<td>(To be conferred at the commencement ceremony on May 23, 2013)</td>
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Report of Academic Policy, Programs and Research Committee Chair Wellington Z. Chen:
Executive Vice Chancellor and University Provost Alexandra Logue spoke about CUNY’s Spring 2013 enrollment figures. Total enrollment is approximately the same as it was last Spring. Master’s level enrollment is down a few percentage points from last Spring, largely due to a decline in enrollment in teacher education programs. This decline in teacher education enrollment is not unique to CUNY, and is due largely to the lack of teaching positions. The campuses and the central administration are working to broaden CUNY’s portfolio of graduate degrees beyond teacher education to create a more balanced mix of offerings. Executive Vice Chancellor and University Provost Logue also gave the committee an update on the progress being made with the Pathway initiative, and I would like to ask her to give you a further update now.

Statement of Executive Vice Chancellor and University Provost Alexandra Logue:
It is a great pleasure to give this update on the Pathways initiative. The campuses have now submitted approximately 2,000 courses for the common core of the Pathways general education framework. Also, every single campus has submitted the courses that it needs for every single category of the common core when it is offered this fall. Further, every campus with Bachelor’s programs has submitted its structure for the college option portion of its general education requirements. In addition, faculty committees have now identified the first three to six courses and their learning outcomes leading into ten of the largest transfer majors so that CUNY-wide students will be able to start these majors at any campus that has them and transfer to any other campus that has them without losing major credit. Together these ten majors cover approximately two-thirds of the students who have transferred to senior colleges and declared their majors. With the approval of the February 2013 Chancellor’s University Report, all academic approvals are in place that are needed to allow students to start registering under Pathways for the fall, which will happen beginning in just a few weeks. Thanks to a great deal of hard work, especially by the many hundreds of faculty who contributed, we are in compliance with the Board’s June 2011 resolution that stated that
Pathways should be in effect for students by September 2013, a greatly improved transfer system, Pathways is now in place for our students.

Statement of Chairperson Benno Schmidt:
The Pathways initiative represents a monumental amount of work by the Central administration and by the faculty on all the campuses to have completed six months ahead of the deadline. This is a tremendous accomplishment and we all ought to be very grateful to Executive Vice Chancellor and University Provost Logue for taking the lead on this, but all the faculty who participated and did so much work deserve a great deal of credit as well.

Statement of Trustee and University Student Senate Chair Kafui K. Kouakou:
I just want to give a big thank you to Executive Vice Chancellor and University Provost Logue in regard to all the work that has been done with Pathways and for meeting with the student leadership to answering any questions concerning it. One of the concerns that arose from that meeting is the fact that students believe that in order for Pathways to succeed it is going to depend a lot on advisement. I just want to reiterate that the chancellery needs to keep a close eye on the advisement piece because it can either make Pathways very successful or destroy it.

NO. 5. COMMITTEE ON FACILITIES PLANNING AND MANAGEMENT: RESOLVED, That the following items be approved:

A. THE CITY UNIVERSITY OF NEW YORK - MASTER PLANNING AND RELATED SERVICES REQUIREMENTS CONTRACTS:

RESOLVED, That the Board of Trustees of The City University of New York request the City University Construction Fund (“CUCF”) to execute up to six (6) master planning and related services requirements contracts to be used on an as-needed basis for Master Planning Services, Space Needs Analysis Services, Condition Assessment of Existing Building Systems Services, Building Programming Services, Massing Study Services, and Feasibility Study Services. The contracts will be awarded to the following firms: AECOM; Beyer Blinder Belle; Cannon Design; Cooper Robertson; Kliment Halsband; and Mitchell Giurgola.

EXPLANATION: Historically, the Office of Facilities Planning, Construction and Management issued Requests for Proposals to solicit Master Planning Services on an individual project basis. The individual “by project” solicitation process is very costly, time-consuming, labor-intensive, difficult to administer, and fails to expeditiously and efficiently meet the needs of the University. To eliminate this expensive and burdensome process, CUNY is requesting CUCF to award up to six (6) separate requirements contracts to provide Master Planning and Related Services on an expedited “as needed” term basis for small, medium, and larger projects. Each contract will have a not-to-exceed amount of $4.75 million. The above-mentioned firms were selected pursuant to a request for proposals process. As the need arises, eligible firms will compete for project specific task order assignments. The projects under these contracts will be managed by CUNY, and the contracts will be held by CUCF.

B. HUNTER COLLEGE - BROADCAST MEDIA CENTER, NORTH BUILDING:

RESOLVED, That the Board of Trustees of The City University of New York authorize the City University Construction Fund to execute two contracts on behalf of Hunter College for the Broadcast Media Center located in the North Building. The first contract is to upgrade the existing TV Studio lighting and HVAC System and the second contract is for teleproduction fit-out from an analog production facility to a high definition production and teaching space. The two contracts shall be awarded to the lowest responsive and responsible bidders after public advertisement and sealed bidding pursuant to law and University Regulations. The contract costs shall be chargeable to the City Capital Budget, Project No. HU021-008, for an amount not to exceed $437,000 for the renovation of the studio and $692,000 for the studio equipment, for a grand total of $1,129,000. The two contracts shall be subject to approval as to form by the University Office of General Counsel; and be it further

RESOLVED, That City University Construction Fund be and hereby is authorized to enter into two contracts with the respective selected bidders for construction services.
EXPLANATION: Hunter College's Broadcast Media Center is in need of renovation, due to its lack of modern equipment. In order to improve sound and image quality, the media center will upgrade to HD equipment and upgrade its HVAC system lighting to reduce excess airflow and noise levels which interfere with the sensitivity of the new equipment and studio operations. The television studio is located in the North Building of Hunter College on the 4th floor as follows: Room 436 (Studio) 1354 SF, Room 470 (Control Room) 444 SF and 470E (Equipment Room) 136 SF for a total of 1900 SF.

C. LEHMAN COLLEGE - CAMPUS-WIDE SECURITY SYSTEM SOFTWARE UPGRADE AND MASS NOTIFICATION SYSTEM:

RESOLVED, That the Board of Trustees of The City University of New York authorize the City University Construction Fund to execute a Purchase Order for equipment and services to upgrade the Lehman College campus-wide security system software and install a mass notification system under an existing New York State Office of General Services Contract Number PT 63200. The total cost of all such purchases shall be funded under DASNY Project No. 2807909999 for an amount of not to exceed $2,500,000; and be it further

RESOLVED, That City University Construction Fund be and hereby is authorized to enter into a purchase order with the selected bidder for the equipment and services to upgrade the campus-wide security system.

EXPLANATION: Lehman College’s existing security system is at end-of-life and is no longer supported by the manufacturer.

D. [ADDED ITEM] THE CITY UNIVERSITY OF NEW YORK - COLLEGE LABORATORY FACILITIES CONSTRUCTION MANAGEMENT/DESIGN/BUILD SERVICES REQUIREMENTS CONTRACT AMENDMENT:

RESOLVED, That the Board of Trustees of The City University of New York request the City University Construction Fund (“CUCF”) to amend the requirements contract between Epic Management, Inc. and CUCF by increasing the total not-to-exceed amount of the contract from $30,000,000 to $36,300,000.

EXPLANATION: By resolution on January 25, 2010 Cal. No. 4.E, the Board requested CUCF to execute four (4) requirements contracts to be used on an as-needed basis to provide necessary design services, manage, and build college laboratory facilities renovations projects, including an award to Epic Management, Inc. (“Epic”), with each of the four contracts having a not-to-exceed amount of $30,000,000. Pursuant to the task order process set forth in Article 6 of those requirements contracts, Epic has recently been selected for the design, build-out, and migration of the CUNY Data Center operated by CUNY’s Computing & Information Services (“CIS”), currently located at 555 West 57th Street, New York, NY 10019, which was built in the 1970’s. The new Data Center will be located on the 5th floor of CUNY’s offices at 395 Hudson Street, New York, NY 10014, in space that was leased for this purpose. All four of the contractors submitted proposals for this project, of which Epic’s proposal received the highest ranking by the selection committee, at a price determined to be fair and reasonable, $20,144,892. This project provides for the design, and build-out of the new Data Center, including the purchase and installation of hardware and software and the consolidation and migration of the University’s critical systems and data from the existing Data Center to Hudson Street. To date, Epic has performed well on its other assigned projects under this contract. As a result of the award of those previous task orders to Epic, the estimated cost of this project would cause Epic to exceed the cumulative total not-to-exceed amount of its contract, thus requiring the increase to ensure sufficient funding for the completion of this vital project.

Statement of Chancellor Goldstein:
I would like to single out two individuals who are seated around the table. First, President Jennifer Raab. I want to reacquaint you with the work that we have been doing to identify the permanent dean of the CUNY School of Public Health. When the idea for a new school of public health was conceived, I contacted President Raab because I had such confidence in her abilities, her enthusiasm for a school of public health and her doggedness in getting things done, notwithstanding also the fact that she has a very distinguished group of faculty at Hunter College who have worked so tirelessly to bring this important effort to fruition.
President Raab continues to work with me and Executive Vice Chancellor and University Provost Logue on the search, and I am convinced that as we go forward with Hunter College as the lead institution in the School of Public Health that we will bring a recommendation to the Board in June for a new dean who will help us finally take this idea and build it into an institution that all of us will be even more proud of. It is a tough position to fill because the people who are really first-rate are in such demand and compensation. Again, I want to publicly thank President Raab in front of the Board and the presidents and the chancellery for her very hard work, and I know that we will continue to work together to bring this important institution into great prominence in the community of schools of public health around the United States.

The second person that I want to mention is our good friend Dean Steve Shepherd. He has indicated that, after nine years as founding dean of The Graduate School of Journalism, he intends to step down at the end of the calendar year. Let me just bring you back in time to ten years ago when the idea was first conceived. I immediately went and found Dean Shepherd to talk with him about the idea of creating a public graduate school of journalism in New York, the media capital of the world. Dean Shepherd has had a very distinguished career in journalism. His position prior to coming to CUNY was editor-in-chief of Business Week, which is where I met Dean Shepherd originally, because we worked together, at his request, on a project that he thought I might be able to be helpful with. We also were students together at City College, although we really did not know each other then.

When Steve Shepherd and I first talked about The Graduate School of Journalism we said we should do it, but only if we could do it right. And you really did it right. You brought not only your intelligence, your enthusiasm and your acumen, but you also brought the contacts you have in the world of journalism to help recruit a great faculty. You pushed us to spend more money than I had anticipated to outfit the space, but I want all of you to know that The Graduate School of Journalism today, which is a very young institution, is one of the leading schools of journalism in the United States. This could not have happened without Dean Shepherd “shepherding” this young institution to the prominence that it has today.

Steve Shepherd, all of us are going to miss you as dean. Of course, you are going to stay on and be a professor and continue your good work, but I wanted everybody to hear how much affection and devotion and respect we have for you for what you created and the lives that you have changed and will change as a result of the efforts that you have made in putting this great school together. So thank you so much.

Upon motion duly made, seconded and carried, the public meeting was adjourned to go into Executive Session at 5:24 P.M.

SECRETARY AND SENIOR VICE CHANCELLOR JAY HERSHENSON
The Executive Session was called to order at 5:26 P.M.

There were present:

Benno Schmidt, Chairperson
Philip Alfonso Berry, Vice Chairperson

Valerie Lancaster Beal
Wellington Z. Chen
Rita DiMartino
Judah Gribetz
Joseph J. Lhota
Hugo M. Morales

Brian D. Obergfell
Peter S. Pantaleo
Kathleen M. Pesile
Carol A. Robles-Roman
Charles A. Shorter
Jeffrey S. Wiesenfeld

Kafui K. Kouakou, ex officio
Terrence F. Martell, ex officio (non-voting)

Frederick P. Schaffer, General Counsel and Senior Vice Chancellor for Legal Affairs
Jay Hershenson, Senior Vice Chancellor for University Relations and Secretary of the Board
Hourig Messerlian, Deputy to the Secretary

Chancellor Matthew Goldstein
EVC and University Provost Alexandra Logue
Executive Vice Chancellor and C.O.O. Allan H. Dobrin
Senior Vice Chancellor Marc V. Shaw
Vice Chancellor Frank D. Sánchez
Vice Chancellor Pamela Silverblatt

Vice Chancellor Gillian Small
Vice Chancellor Gloriana Waters
Vice Chancellor Iris Weinshall
Associate Vice Chancellor Matthew Sapienza
Senior University Dean Robert Ptachik

The absence of Trustee Freida D. Foster was excused.

The Board went into Executive Session to discuss personnel matters.

Upon motion duly made, seconded and carried, the Executive Session was adjourned at 5:51 P.M.

SECRETARY AND SENIOR VICE CHANCELLOR JAY HERSHENSON
The Public Session reconvened at 5:53 P.M.

There were present:

Benno Schmidt, Chairperson
Philip Alfonso Berry, Vice Chairperson

Valerie Lancaster Beal
Wellington Z. Chen
Rita DiMartino
Judah Gribetz
Joseph J. Lhota
Hugo M. Morales

Brian D. Obergfell
Peter S. Pantaleo
Kathleen M. Pesile
Carol A. Robles-Roman
Charles A. Shorter
Jeffrey S. Wiesenfeld

Kafui K. Kouakou, ex officio
Terrence F. Martell, ex officio (non-voting)

Frederick P. Schaffer, General Counsel and Senior Vice Chancellor for Legal Affairs
Jay Hershenson, Senior Vice Chancellor for University Relations and Secretary of the Board
Hourig Messerlian, Deputy to the Secretary
Towanda Lewis
Anthony Vargas

Chancellor Matthew Goldstein
EVC and University Provost Alexandra Logue
Executive Vice Chancellor and C.O.O. Allan H. Dobrin
Senior Vice Chancellor Marc V. Shaw
Vice Chancellor Frank D. Sánchez
Vice Chancellor Pamela Silverblatt

Vice Chancellor Gillian Small
Vice Chancellor Gloriana Waters
Vice Chancellor Iris Weinshall
Associate Vice Chancellor Matthew Sapienza
Senior University Dean Robert Ptachik

The absence of Trustee Freida D. Foster was excused.

Upon motions duly made, seconded and carried, the following resolution was adopted: (Calendar Nos. 6 and 7)

NO. 6. THE CITY UNIVERSITY OF NEW YORK - AMENDMENTS TO POLICY ON PRESIDENTIAL SEARCHES:

RESOLVED, That the Board of Trustees hereby amends the procedures for Presidential Searches by adding the following provisions to Policy 2.12, section 1.1 of the Manual of General Policy, superseding the last paragraph of said section 1.1:
"Notwithstanding any contrary provisions of this section or of any governance plan, the Search Committee for the Dean of the Law School and the Graduate School of Journalism shall consist of three or more members of the Board of Trustees, three faculty members, one student, one alumnus/alumna and one President of another college of the University, selected as set forth in this section. In addition, the Chairperson shall appoint a member of the School's Board of Visitors or Advisory Council and up to two members from among other outstanding figures in the relevant professional community in New York City.

Notwithstanding any contrary provision of this section, the Dean of the CUNY School of Public Health shall be selected in accordance with the procedures set forth in the governance plan for that school."

EXPLANATION: This amendment is intended to allow the appointment of a member of the Board of Visitors or Advisory Committee and up to two members from outstanding figures in the relevant professional community in New York City to serve on the Search Committee for Dean of the Law School and the Graduate School of Journalism. This amendment is also intended to conform the Board's policy on Presidential Searches with the provisions relating to the search for Dean of the CUNY School of Public Health set forth in that school's governance plan as adopted by the Board of Trustees.

NO. 7. MEDGAR EVERS COLLEGE - SELECTION OF FACULTY MEMBERS FOR PRESIDENTIAL SEARCH COMMITTEE:

RESOLVED, That the Board of Trustees authorizes the Chancellor to appoint the two remaining faculty members of the Presidential Search Committee for Medgar Evers College in the event the faculty members of the College Council fail to elect those two members by close of business on February 27, 2013; and be it further

RESOLVED, That the Board of Trustees directs that the three faculty members of the Presidential Search Committee for Medgar Evers College shall be from each of the three Schools of the College.

EXPLANATION: Pursuant to the University's procedures for Presidential Search Committees, there are to be three faculty members elected by the faculty members of the college governance body. The faculty members of the Medgar Evers College Council have met on two separate dates and cast ballots in six rounds of voting but succeeded in electing only one faculty member to the Search Committee with a sufficient number of votes required by law (i.e., a majority of all the faculty members of the College Council). It is in the interest of the College and the University that there should be three faculty representatives on the Search Committee. Accordingly, the Chancellor is authorized to appoint the remaining two faculty members if they are not elected by the close of business on February 27, 2013. In order that the three faculty members are truly representative of the College, only one may be from each of the three Schools that comprise the College.

Upon motion duly made, seconded and carried, the reconvened public meeting was adjourned at 5:56 P.M.

SECRETARY AND SENIOR VICE CHANCELLOR JAY HERSHENSON

(This is a detailed summary of the Board of Trustees’ meeting. The tapes of the meeting are available in the Office of the Secretary of the Board for a period of three years.)